

FISCAL YEAR **2012-2013 BUDGET**
Las Cruces · New Mexico

 **City of Las Cruces®**



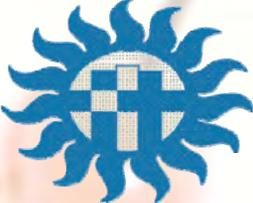


Table of Contents

TABLE OF CONTENTS

- 2 Table of Contents
- 8 Distinguished Budget Presentation Award
- 9 FY2012-13 Budget Resolution

INTRODUCTION

- 12 Mayor and City Council
- 13 District Maps
- 14 Executive Staff
- 15 Organizational Charts
- 17 OMB Staff
- 17 Acknowledgements
- 18 Contact Information
- 20 Guide To The Budget Book
- 28 Community Profile and Trends
- 29 Area Information Profile
- 32 Economic Diversity
- 32 Demographic Profile
- 33 Las Cruces At A Glance

STRATEGIC GOALS AND STRATEGIES

- 36 2012 Strategic Plan
- 42 Strategic Objectives

BUDGET MESSAGE

- 56 City Manager's Transmittal Letter

BUDGET OVERVIEW

- 60 Budget Highlights
- 61 Economic Overview
- 64 Las Cruces Economic Outlook
- 72 Infrastructure Capital Improvement Program (ICIP)
- 76 Budget Overview
- 96 Services to the Community
- 104 Summary Schedules
- 107 Resource and Expenditures by Fund-Actuals
- 108 Resource and Expenditures by Fund-Estimates
- 109 Resource and Expenditures by Fund-Budget
- 110 Schedule of Interfund Transfers
- 114 Capital Improvement Program Financed from Operating Funds
- 118 Debt Service Expenditures By Program, Source of Funds, and Type of Expenditures
- 119 Positions By Department
- 122 Contingencies

PROCESS AND POLICIES

- 124 Budget Process
- 130 General Budget and Financial Policies

RECAPITULATION SUMMARY

- 154 Fiscal Year Recapitulation Schedule
- 159 Schedule of Transfers
- 162 Property Tax Levy

FUND SUMMARIES

GOVERNMENTAL FUNDS

GENERAL FUNDS

164 Fund 1000 General Fund
 166 Fund 1005 Engineering Service
 167 Fund 1010 Las Cruces International Airport
 168 Fund 1015 Permit Services
 169 Fund 1020 Software
 170 Fund 1101 City Council OEM
 171 Fund 1102 City Hall Furnishings
 172 Fund 1200 Vehicle Acquisition
 173 Fund 1500 Gross Receipts Tax Income

SPECIAL REVENUE FUNDS

174 Fund 2000 HUD Community Development
 178 Fund 2010 HUD Special Projects
 179 Fund 2012 NSP-HUD
 180 Fund 2090 MPO Urban Transportation
 181 Fund 2130 Recreation
 182 Fund 2140 State Library Resources Grant
 183 Fund 2171 Older Americans Act
 185 Fund 2172 Cash in Lieu of Commodities
 186 Fund 2173 Retired Senior Volunteer Program
 187 Fund 2300 Fire
 188 Fund 2301 Firefighters Grant
 189 Fund 2303 Emergency Medical Services
 190 Fund 2400 Police
 191 Fund 2401 Police Protection
 192 Fund 2402 Court Awarded Funds
 193 Fund 2405 Victim's Assistance
 194 Fund 2410 Keep Las Cruces Beautiful
 195 Fund 2412 Juvenile Citation Program
 196 Fund 2420 Mesilla Valley Safety Council
 197 Fund 2421 DWI Prevention
 198 Fund 2422 STEP Grant
 199 Fund 2423 Traffic Safety Education
 200 Fund 2424 Traffic Safety Bureau Enforcement Grant
 201 Fund 2430 Safe Traffic Operations Program
 202 Fund 2440 Prisoner Care
 203 Fund 2450 Public Safety Impact Fees
 204 Fund 2470 Department of Justice Programs
 206 Fund 2471 Local Law Enforcement Block Grant 2004
 207 Fund 2472 Vehicle Forfeiture
 208 Fund 2490 Judicial Education Fee
 209 Fund 2491 Court Automation
 210 Fund 2500 Equipment Grants
 211 Fund 2600 Street Maintenance Operations
 212 Fund 2650 Flood Control Operations
 213 Fund 2700 Health Services
 214 Fund 2705 Telshor Facility

SPECIAL REVENUE FUNDS

215 Fund 2710 Convention & Visitors Bureau
 217 Fund 2715 Downtown Revitalization
 218 Fund 2750 Northrise Morningstar Special Project
 219 Fund 2751 Sonoma Ranch Special Project
 220 Fund 2760 State Operating Grants
 221 Fund 2761 Other Operating Grants
 222 Fund 2770 Valley View Heske Garden
 223 Fund 2780 Griggs/Walnut Plume Remediation
 223 Fund 2781 Griggs/Walnut Plume Grants
 224 Fund 2800 Environmental Gross Receipts Tax
 225 Fund 2805 Public Safety Gross Receipts Tax
 226 Fund 2810 Gas Tax
 227 Fund 2815 TIDD Dedicated Revenue
 228 Fund 2820 Lodger's Tax
 229 Fund 2825 Convention Center Fee
 230 Fund 2900 Federal Stimulus Operating Grants
 231 Fund 2912 State Stimulus Operating Grants

DEBT SERVICE FUNDS

232	Fund 3240 2000 Municipal Gas Tax Bonds Series A
233	Fund 3241 2000 Series A Debt Service Reserve
234	Fund 3250 Sales Tax 2003 Refunding Bond
235	Fund 3260 2004 EGRT SCSWA Bond
236	Fund 3261 2004 EGRT SCSWA
237	Fund 3262 2004 EGRT Bond Tax Rebate Fund
238	Fund 3270 Sales Tax 2005 Bond Series B
239	Fund 3275 2010 Municipal GRT Series A
240	Fund 3277 2010B MGRT Flood Control Debt Service
241	Fund 3280 2010 SSGRT Convention Center Debt Service
242	Fund 3281 2010 SSGRT Convention Center Reserve
243	Fund 3282 2011 GRT Debt Service
244	Fund 3284 2011 GRT Debt Service
245	Fund 3612 NMFA Equipment Loans Debt Service
246	Fund 3613 NMFA Street Loans Debt Service
247	Fund 3614 Convention Center Debt Service
248	Fund 3615 2007 NMFA Street Loans Debt Service
249	Fund 3616 2007 NMFA Fire Equipment Loans Debt Service
250	Fund 3617 2007 NMFA Street Equipment Loans Debt Service
251	Fund 3618 NMFA Griggs/Walnut Plume Debt Service
252	Fund 3619 2008 NMFA Flood Control Debt Service
253	Fund 3623 NMFA Parking Deck Debt Service
254	Fund 3624 2011 Gas Tax NMFA Refunding
255	Fund 3625 Fire Apparatus NMFA 2010
256	Fund 3626 11 NMFA Fire Apparatus
257	Fund 3810 HUD Section 108 Loan-MONAS

CAPITAL PROJECT FUNDS

258	Fund 4001 Facilities Improvements
259	Fund 4010 HUD Facilities Projects
260	Fund 4011 Facility Federal Grants
261	Fund 4012 Facility State Grant Improvements
263	Fund 4021 Sales Tax 03 Parks & Recreation Bond Projects
264	Fund 4023 Sales Tax 2005 Public Improvement
265	Fund 4024 Convention Center Construction Project
266	Fund 4025 Griggs/Walnut Plume Project (NMFA Loan)
267	Fund 4027 NMFA Parking Deck 2009
268	Fund 4028 2011 GRT Facilities Projects
269	Fund 4106 Public Park Development
270	Fund 4110 Public Park Improvements
271	Fund 4112 State Grant Park/Land Improvement
272	Fund 4201 Streets Imp (General)
273	Fund 4202 GRT Street Maintenance
274	Fund 4205 Special Street Projects
275	Fund 4208 Improvement District 1991
276	Fund 4212 State Street Improvement Grants
277	Fund 4213 NMFA Street Projects
278	Fund 4214 NMFA New Streets Projects
279	Fund 4223 Sales Tax 03 Street Bond Project
280	Fund 4224 2010 MGRT Streets Projects
281	Fund 4225 GRT Street Projects
282	Fund 4270 TIDD Capital Project Fund
283	Fund 4300 Airport Improvement
284	Fund 4400 Flood Control Capital Improvements
286	Fund 4401 Flood Control (General)
287	Fund 4413 NMFA Flood Control 2008
288	Fund 4414 2011 GRT Flood Control Projects
289	Fund 4504 West Mesa Industrial Park
290	Fund 4613 NMFA Equipment
291	Fund 4900 Federal Stimulus Capital Projects
292	Fund 4912 State Stimulus Capital Projects

PROPRIETARY FUNDS

UTILITY FUNDS

293	Fund 5100 Joint Utilities
294	Fund 5150 Shared Services SCADA Capital
294	Fund 5160 Shared Services Equipment Reserve
295	Fund 5200 Gas Operations & Cost of Gas
296	Fund 5205 Gas Contingency
296	Fund 5250 Gas Capital Improvements
297	Fund 5260 Gas Equipment Reserve
298	Fund 5300 Water Operations
299	Fund 5301 Water Development
299	Fund 5305 Water Contingency
300	Fund 5320 Water Rights Acquisition
300	Fund 5321 Water Rights Management
301	Fund 5331 Water 2009 Bond Debt Service
301	Fund 5332 Water 2010 Debt Service
302	Fund 5341 Water 2009 Bond Debt Service Reserve
302	Fund 5342 Water 2010 Debt Service Reserve
303	Fund 5350 Water Capital Improvements
304	Fund 5360 Water Equipment Reserve
304	Fund 5373 Water Well Projects
305	Fund 5374 Water Series 2005A Bond Projects
305	Fund 5375 Water Series 2006 Bond Projects
306	Fund 5376 Water EPA Grant Project
306	Fund 5377 Water NMFA Projects
307	Fund 5378 Water NMFA 08 Projects
307	Fund 5382 Water Well 46 Debt Service (NMFA)
308	Fund 5384 Water 2005A Bond Debt Service
308	Fund 5385 Water 2006 Bond Debt Service
308	Fund 5387 NMFA Water Loan Debt Service
309	Fund 5388 NMFA Water Debt Service
309	Fund 5394 Water 2005A Bond Debt Service
309	Fund 5395 Water 2006 Bond Debt Service Reserve
310	Fund 5400 Wastewater Operations
311	Fund 5401 Wastewater Development
312	Fund 5405 Wastewater Contingency
312	Fund 5420 Wastewater Water Reclamation
313	Fund 5431 Wastewater 2009 Debt Service
313	Fund 5432 Wastewater 2010 Debt Service

UTILITY FUNDS (CONTINUED)

313	Fund 5441 Wastewater 2009 Bond Debt Service
314	Fund 5442 Wastewater 2010 Debt Service Reserve
315	Fund 5450 Wastewater Capital Improvements
316	Fund 5460 Wastewater Equipment Reserve
316	Fund 5472 WW EPA Grant Water Reclamation Projects
317	Fund 5474 WW Rebuilding Manhole NMFA Loan
317	Fund 5475 Wastewater 2006 Rehab Bond Projects
318	Fund 5478 WW Water Reclamation Projects
318	Fund 5483 WW JHWWTP R/Filters NMFA
319	Fund 5484 WW Rebuilding Manholes Debt Service
319	Fund 5485 Wastewater 2006 Bond Debt Service
320	Fund 5488 2007 NMFA WW Reclamation Debt Service
320	Fund 5489 2008 NMFA WW Reclamation Debt Service
321	Fund 5495 Wastewater Bond Debt Service Reserve
322	Fund 5500 Solid Waste Operations
323	Fund 5510 Solid Waste Landfill Closure
323	Fund 5530 Solid Waste Recycling
324	Fund 5560 Solid Waste Equipment Reserve
324	Fund 5577 Solid Waste Projects (NMFA Loan)
325	Fund 5587 Solid Waste NMFA Loan Debt Service
330	Fund 5930 Alternative Fuels
331	Fund 5931 Clean Communities Emission Reduction

ENTERPRISE FUNDS

- 326 Fund 5920 Transit Fund
- 328 Fund 5921 Transit Intermodal Center
- 329 Fund 5922 FTA Recovery Grant

INTERNAL SERVICE FUNDS

- 332 Fund 6130 Information Technology
- 333 Fund 6140 Document Services
- 334 Fund 6146 Document Services
Equipment Replacement
- 335 Fund 6150 Fleet Services
- 336 Fund 6156 Facilities Equipment
Replacement
- 337 Fund 6310 Unemployment Reserve
- 338 Fund 6320 Employee Health
- 339 Fund 6330 Workers Compensation
- 340 Fund 6340 Liability Claims
- 341 Fund 6360 Judgments/Liabilities

FIDUCIARY FUNDS

TRUST AND AGENCY FUNDS

- 342 Fund 7410 Mesilla Valley Regional
Dispatch Authority
- 343 Fund 7420 Metro Narcotics
- 344 Fund 7421 Metro Narcotics Seized
Assets
- 345 Fund 7422 HIDTA Grants
- 346 Fund 7430 Mesilla Valley Safety
Council
- 347 Fund 7440 Animal Service Center of
the Mesilla Valley
- 348 Fund 7441 Animal Service Center of
the Mesilla Valley Capital
- 349 Fund 7470 Branigan Estate
- 350 Fund 7480 Gifts and Memorials
- 352 Fund 7481 Veterans Memorial Wall
- 353 Fund 7485 Veterans Museum
- 354 Fund 7490 Employee Benefits
Committee
- 355 Fund 8100 South Central Solid Waste
Authority Operations
- 356 Fund 8110 SCSWA Closure
- 357 Fund 8115 SCSWA Landfill Gas
Collection Systems
- 358 Fund 8122 SCSWA Cell 3
- 359 Fund 8150 SCSWA Capital
Improvements
- 360 Fund 8160 SCSWA O&M
- 361 Fund 8170 SCSWA Recycling
- 362 Fund 8180 SCSWA Community
Collections
- 363 Fund 9800 Rio Grande Natural Gas
Association

CAPITAL AND DEBT

- 364 Overview of Infrastructure Capital Improvement
Program Process
- 366 Relationship Between Operating and Capital
Budget
- 366 Capital Improvement program Highlights
- 369 Approved ICIP Resolution
- 371 ICIP Source of Funds Table
- 380 Debt Service

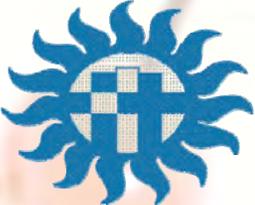
DEPARTMENTAL PROGRAM SUMMARIES

- 386 Departmental Summaries
- 419 Schedule of Changes by Department
- 420 Personnel Schedule by Department

GLOSSARY

- 446 Glossary of Budget Terms
- 451 Acronyms

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Distinguished Budget Presentation Award

CITY OF LAS CRUCES

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Las Cruces, New Mexico for its annual budget for the fiscal year beginning July 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



Special points of interest:

- GFOA Award FY2011-12
- GFOA Award FY2010-11
- GFOA Award FY2009-10
- GFOA Award FY2008-09
- GFOA Award FY2007-08
- GFOA Award FY2006-07
- GFOA Award FY2005-06
- GFOA Award FY2004-05
- GFOA Award FY2003-04

RESOLUTION NO. 12-188**A RESOLUTION ADOPTING THE MUNICIPAL BUDGET FOR FISCAL YEAR 2012/2013 FOR THE CITY OF LAS CRUCES, NEW MEXICO.**

The City Council is informed that:

WHEREAS, The City of Las Cruces has prepared its Annual Budget for Fiscal Year 2012/2013; and

WHEREAS, the City Council has held a public hearing on the proposed Annual Budget as well as work sessions for discussion purposes; and

WHEREAS, the Las Cruces Utilities Board has reviewed and recommended approval of the utilities portion of the Fiscal Year 2012/2013 Annual Budget.

NOW, THEREFORE, Be it resolved by the governing body of the City of Las Cruces:

(I)

THAT the Annual Budget as set forth for the Fiscal Year 2012/2013 is hereby adopted in accordance with the City Charter, Sec. 5.06(c) and authorized to be the basis for submission of the "Municipal Budget and Report" to the Local Government Division of the Department of Finance and Administration for the State of New Mexico, as required by the Local Government Division Memorandum 63-43, and the New Mexico State Law, Section 6-6-2, NMSA 1978.

(II)

THAT City staff and officials are authorized to make expenditures as outlined and provided in the 2012/2013 Annual Budget upon approval by the State of New Mexico.

(III)

THAT the Fiscal Year 2012/2013 Annual Budget attached and marked Exhibit "A", as amended, is hereby directed to be in the custody of the City Clerk and available for public inspection.

(IV)

THAT City staff is hereby authorized to do all deeds necessary in the accomplishment of the herein above.

DONE AND APPROVED this 7th day of May, 2012.

APPROVED:



Mayor

ATTEST:



City Clerk

(SEAL)

Moved by: Thomas _____

Seconded by: Sorg _____

Approved as to Form:



City Attorney

VOTE:

Mayor Miyagishima:	<u>Aye</u>
Councillor Silva:	<u>Absent</u>
Councillor Smith:	<u>Aye</u>
Councillor Pedroza:	<u>Aye</u>
Councillor Small:	<u>Aye</u>
Councillor Sorg:	<u>Aye</u>
Councillor Thomas:	<u>Aye</u>

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Government

The City of Las Cruces is a Home Ruled Municipality and has a Council-Manager form of government. The City Council consists of One Mayor (Chairs the meetings) and six City Councilors.

The Mayor is elected at-large and each of the City Councilors represents one neighborhood district within the City; thus each resident of Las Cruces is represented by the Mayor and by one City Councilor. The Mayor and City Council serve staggered four-year terms.

The City Manager is appointed by the Council based entirely on the basis of executive and administrative qualifications. As the City Manager and chief administrator of the City; he and/or she is responsible to the Council for the administration of all City affairs, including but not limited to the administration of all organizational units placed in the City Manager's charge by City Charter and/or by ordinance .

The City Administration shall be divided into organizational units established by the City Council.

The City Manager and Assistant City Managers implement policies and programs that are prioritized and directed by the City Council and governed by the City of Las Cruces Charter.



CITY COUNCIL

MAYOR

Ken Miyagishima
Term 2012-2015



Miguel G. Silva
Councilor -District 1
Term 2012-2015



Greg Z. Smith
Councilor -District 2
Term 2012-2015



Olga Pedroza
Councilor -District 3
Term 2009-2013



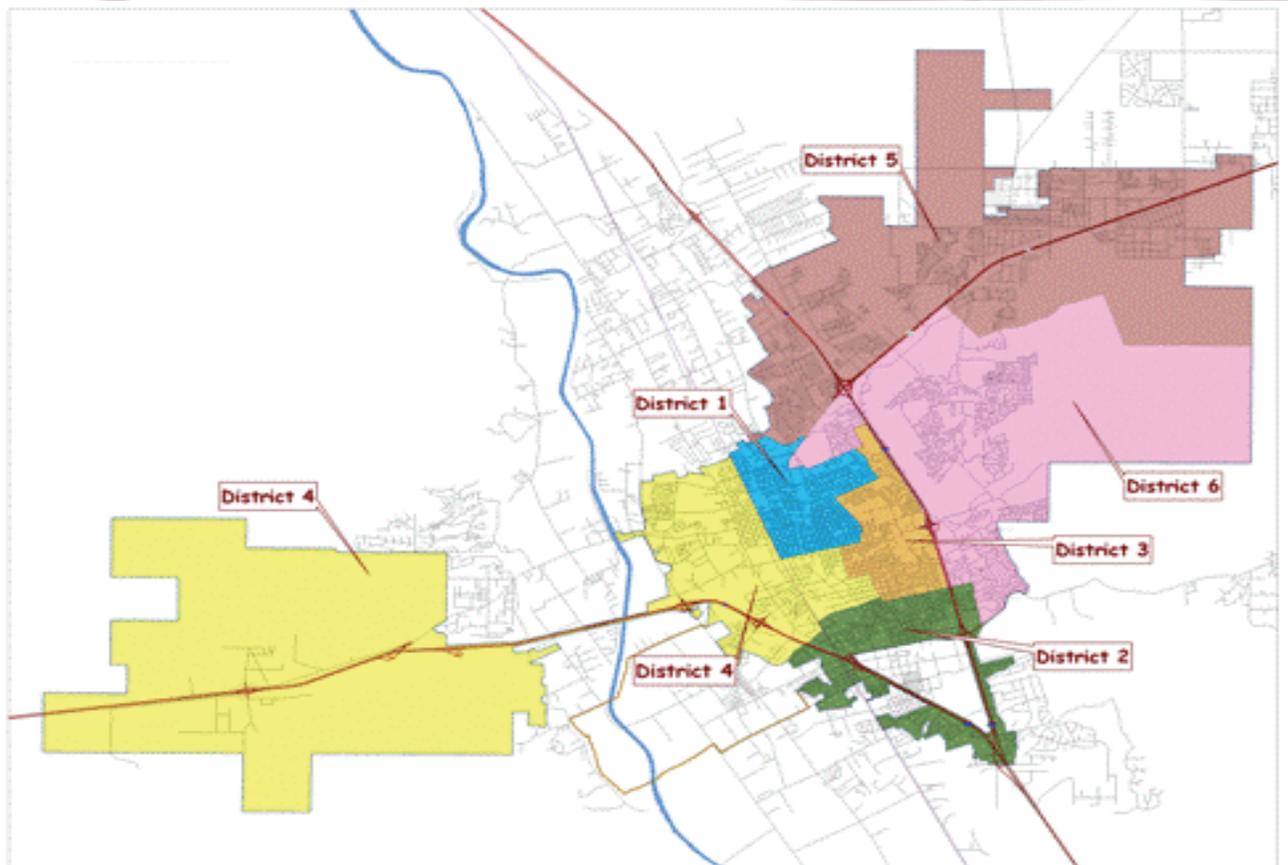
Nathan P. Small
Councilor -District 4
Term 2012-2015



Gill Sorg
Councilor -District 5
Term 2009-2013



Sharon K. Thomas
Mayor Pro-Tem
Councilor -District 6
Term 2009 -2013



EXECUTIVE STAFF



Brian Denmark
Chief Operating Officer
(Assistant City Manager)



Robert L. Garza
City Manager



Mark Winson
Chief Administrative Officer
(Assistant City Manager)



David Weir
Community Development
Director



Lori Grumet
Community & Cultural
Services Director



Andre Moquin
Human Resources
Director



Scott Marr
Information Technology
Director



Mark Johnston
Parks and Recreation
Director



Loretta Reyes
Public Works
Director



Lisa Murphy
Transportation
Director



Jorge Garcia
Utility Services
Director



Travis Brown
Fire Chief

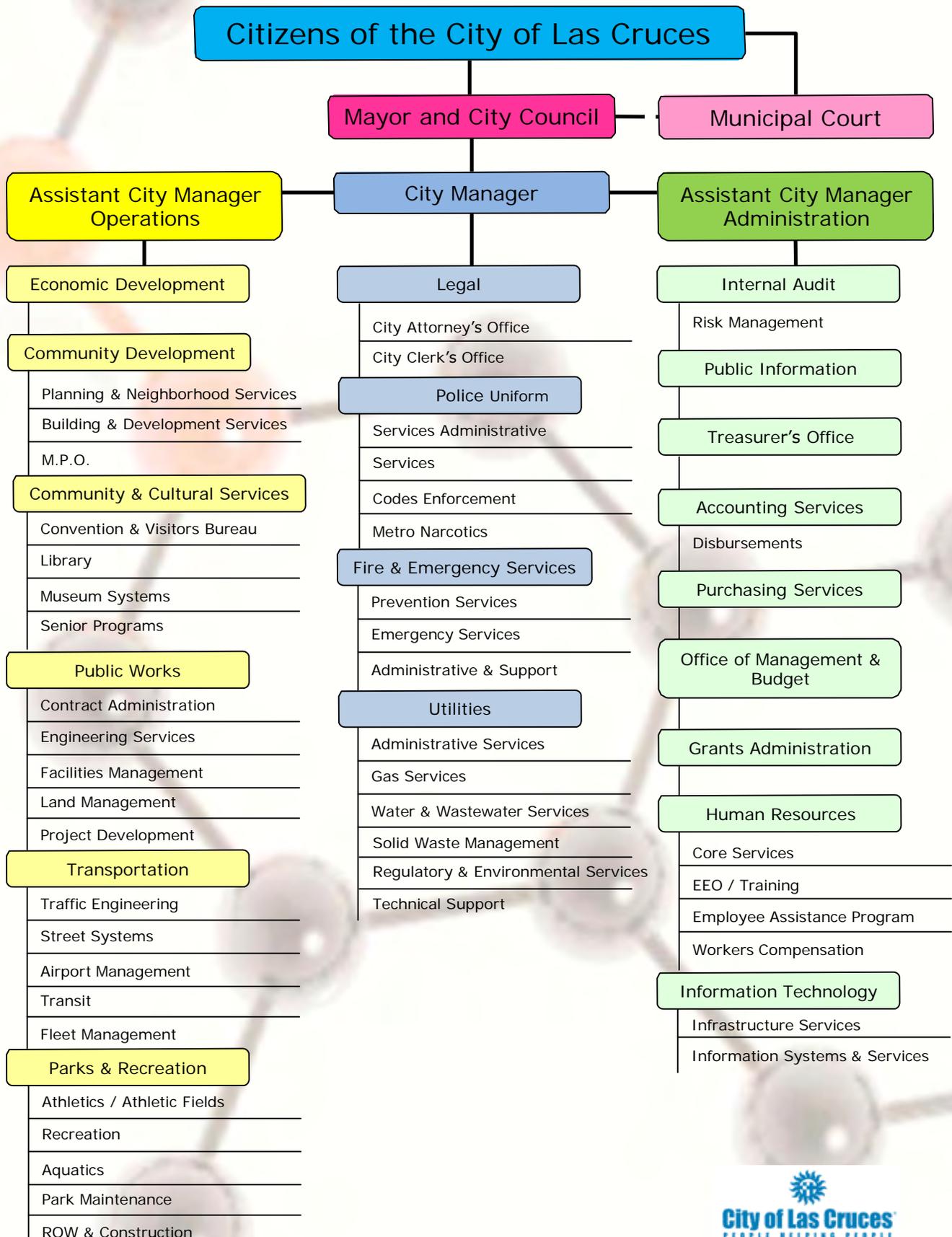


Richard S. Williams
Police Chief



H. "Pete" Connelly
City Attorney

City Government Organization Chart: 2012-13

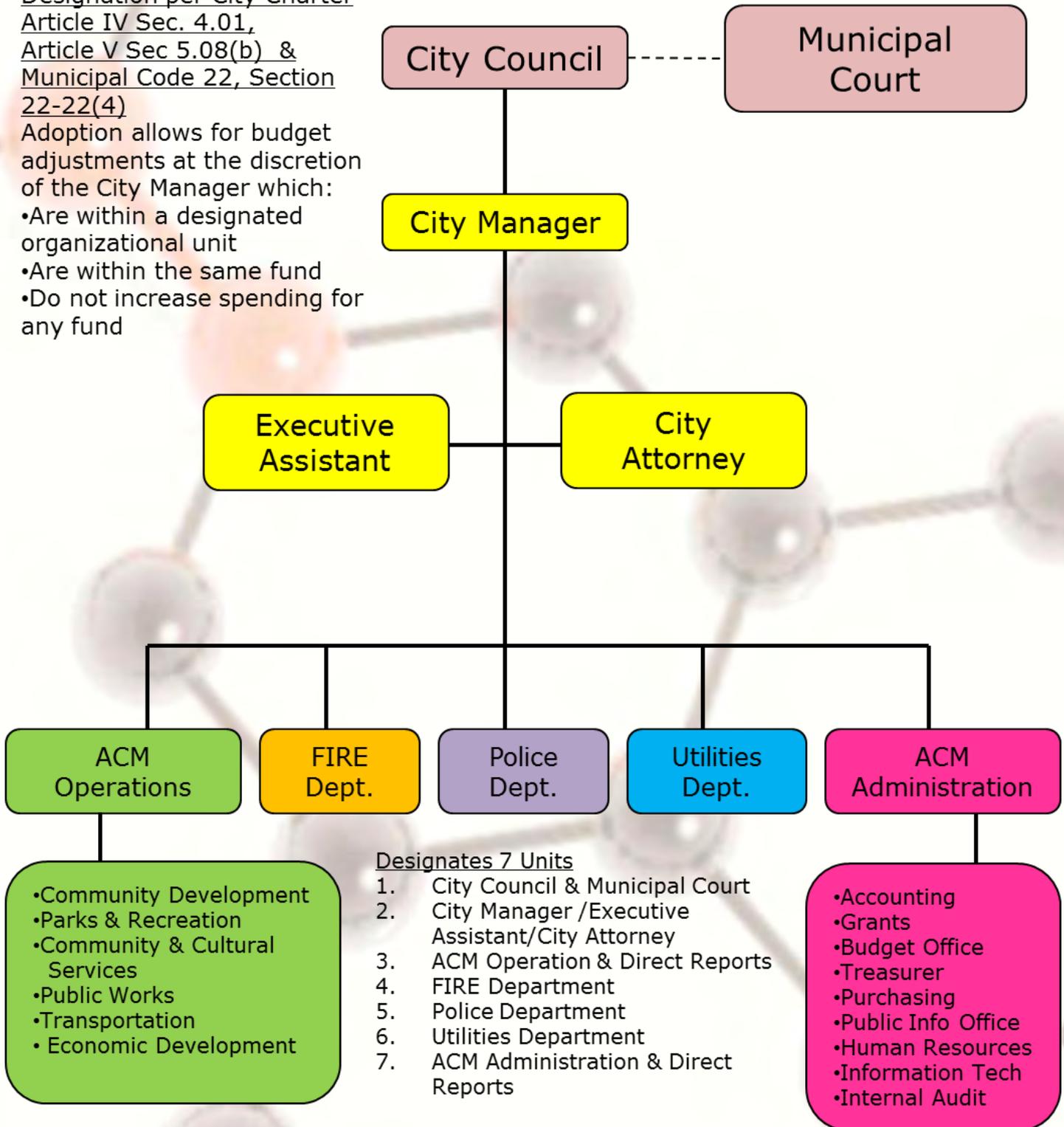


Organizational Unit Designation

Designation per City Charter
 Article IV Sec. 4.01,
 Article V Sec 5.08(b) &
 Municipal Code 22, Section
 22-22(4)

Adoption allows for budget adjustments at the discretion of the City Manager which:

- Are within a designated organizational unit
- Are within the same fund
- Do not increase spending for any fund



Designates 7 Units

1. City Council & Municipal Court
2. City Manager /Executive Assistant/City Attorney
3. ACM Operation & Direct Reports
4. FIRE Department
5. Police Department
6. Utilities Department
7. ACM Administration & Direct Reports

Office Of Management And Budget

The Office of Management and Budget (OMB) section of the Financial Services Department coordinates the preparation and development of the annual operating budget, capital budget, and multi-year capital improvement program for the City.

The City budget is the “Action Plan” used to implement the goals and objectives of the City Council. Activity-based budgeting isolates the costs of a government’s operation by dividing the government into many different activities or support services and includes the direct and indirect costs of labor, contractual services, materials and supplies.



“Activity-based budgeting isolates the costs of a government’s operation by dividing the government into many different activities or support services.”

Budget & Research Administrator
Richard “Dick” P. Gebhart

Sr. Budget Analyst
Robert F. Lundien

Budget Analyst
Hortencia “Tencha” Puentes

Budget Analyst
Veronica A. MacGregor

Budget Analyst
Sally H. Bales

Budget Analyst—Intern
Amber M. Wallin

Acknowledgements

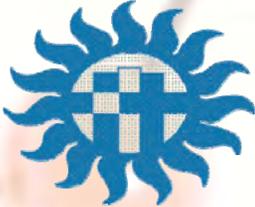
Department of Financial Services - Treasury Division
Barbi Narvaez, Department of Administration - City Manager’s Office
Leesa Mandlman, Graphic Artist

All City Staff

List of Helpful Contact Numbers

Office of The Mayor	Ken Miyagishima	(575) 541-2067
Office of The City Manager	Robert L. Garza	(575) 541-2076
		Fax (575) 541-2077
Chief Operating Officer - (ACM)	Brian Denmark	(575) 541-2271
Chief Administrative Officer - (ACM)	Mark Winson	(575) 541-2078
City of Las Cruces - City Hall	General Information	(575) 541-2000
Website	Website	www.las-cruces.org
City Council		
Representative District 1	Miguel G. Silva	(575) 541-2066
Representative District 2	Greg Smith	(575) 541-2066
Representative District 3	Olga Pedroza	(575) 541-2066
Representative District 4	Nathan Small	(575) 541-2066
Representative District 5	Gill Sorg	(575) 541-2066
Representative District 6	Sharon Thomas	(575) 541-2066
Office of Management and Budget	Richard "Dick" Gebhart	(575) 541-2107
		Fax (575) 541-2516
Economic Development (Comm. Devel. Director)	David Weir	(575) 528-3066
Environmental Services (Utility Director)	Jorge Garcia	(575) 528-3636
Garbage Collection	Klaus Kemmer	(575) 528-3678
Recycling (SCSWA)	Patrick Peck	(575) 528-3584
Mass Transit	Mike Bartholomew	(575) 541-2537
Route/Schedule/Fare Information		(575) 541-2500
Non-Emergency - Las Cruces		
Fire & Emergency Medical Services		(575) 528-4067
Police Department		(575) 528-4200
Sheriff's Department		(575) 525-1911
Park & Recreation	Mark Johnston	(575) 541-2550
Public Library (Community and Cultural Services Director)	Lori Grumet	(575) 528-3477
Main Library	Lynette Schurdevin	(575) 528-4009
Museum Systems	Will Ticknor	(575) 541-2295
Streets (Transportation Director)	Lisa Murphy	(575) 541-2559

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User's Budget and ICIP Guide

CITY OF LAS CRUCES

PURPOSE OF AN ANNUAL BUDGET

The City of Las Cruces' budget serves as a blueprint for providing City services as well as a working financial plan and a communication tool for city residents, businesses, and employees. The document is specifically designed to provide clear and accurate information to the community with respect to how its local government is organized and operates. The five-year Infrastructure Capital Improvement Program (ICIP) provides a comprehensive capital planning document and a context for future capital budget allocations.

The City of Las Cruces City Charter requires the City Manager to propose a balanced budget in which total resources match or exceed total expenditures to the City Council each year. This document authorizes appropriations and eligible expenditures for the City's fiscal year, which runs from July 1 to June 30 of the following year.

BUDGET AND FIVE-YEAR ICIP PREPARATION

The budget is prepared each year by the City Manager's Office and the Office of Management and Budget, in cooperation with other City Departments and other agencies which receive public funds. The five-year ICIP is prepared each year by the City Manager's Office, and City Administrative Departments. The ICIP preparation process has been integrated into the City's budget process.

Through the City's budget process, services are adjusted or implemented. The City utilizes the budget along with its annual, carry-over, mid-year and end-of-year appropriation resolutions to provide the basis for control over expenditures; individual resolutions can also be considered by the City Council throughout the fiscal year.

For the City of Las Cruces, direction for the budget emanates not only from the City Charter, but also from New Mexico State Statutes. The New Mexico Department of Finance and Administration—Local Government Division (DFA-LGD) provides the basic legal requirements, general time-lines and policies for the process. City Council goals, approved ordinances and resolutions provide additional direction and respond to the needs of the residents.

The City's Operating Budget is also structured by performance measures which delineate the city departments' broad based goals and objectives. Major performance measures include: Safe and Secure Community; Community Identity; Land Use, Infrastructure, and Connectivity; Natural and Energy Resources; Economic Development; Accountable, Responsive, and Engaged City Government; and Employer of Choice.

The annual budget is prepared at a level of detail similar to the individual Fund Statement of Revenues, Expenditures, Transfers and Changes in Fund Balances/Retained Earnings. If adequate fund balance is available from the prior fiscal year, and if deemed necessary, the city may budget expenditures in excess of revenues.

Based upon the prior year budget and projected needs, the city departments prepare their requests for the forthcoming fiscal year. Utilizing funds as the basic budgetary unit, the Operating Budget is organized into sets of interrelated accounts to record revenues and expenditures. These fund types include General Funds, Special Revenue Funds, Debt Service Funds, Capital Improvement Project Funds, Special Assessment Funds, Enterprise Funds, Internal Service Funds, and Trust and Agency Funds.

In January, the Office of Management and Budget presents a review and discussion of the budget to the City Council. At that time, financial results for the previous fiscal year, the latest available information on revenues and expenditures for the current fiscal year, and the limited information about the effects on the upcoming fiscal year are compiled with the main focus on the General Fund.

In mid-January of every year, the Office of Management and Budget initiates the annual budget process by holding budget kick-off sessions with department directors and budget representatives of each department. At that time forms, computer printouts, and supporting schedules are provided to the departments for preparation of the Operating Budget. Each department completes the budget requests and data input into the city financial reporting (MUNIS) system. In mid-February departments submit operating budget forms to the Office of Management and Budget in accordance with the established schedule. The Office of Management and Budget (OMB) reviews, analyzes and consolidates the department's requests for the City Manager's budget review. A major component of this process consists of meetings that are held by the City Manager, Assistant City Managers, Office of Management and Budget Manager and Budget Analyst with each

department in which the city's revenue outlook is discussed and the departmental expenditure requests are evaluated in detail in early or mid-March.

After meeting with departments, the City Manager, Assistant City Managers, and the Office of Management and Budget Manager jointly evaluate the city's revenue resources and again assess department expenditure requests laying the foundation for the City Manager's Recommended Budget for presentation to the community and City Council.

In April preceding each budget term, the City Manager submits the proposed budget for the upcoming fiscal year along with an explanatory message to the City Council. The proposed budget provides a complete financial plan for each city fund and includes appropriate financial information showing comparative figures for the last completed fiscal year, the current year budget and fiscal year-end projections, and the City Manager's proposed budget for the next fiscal year.

Budget work session(s) are conducted with the City Council during the months of January through June. City residents have an opportunity to comment on the draft document during public hearings held in mid-April or May. During the work sessions and the public participation

Budget Calendar 2012-13			
Budget Kickoff	January	ICIP Forms to Office of Management and Budget	April
ICIP Forms Sent To Departments	January	City Council Budget Review Sessions	April
Budget Direction/Expectations	February	City Council ICIP Work Session	April
ICIP Detail Due To Facilities	February	Proposed Budget Available on Inter/Intra Net	April
Department Performance Measures	February	City Council Budget Review Work Session	April
Department Budget Packages Due	February	Public Hearing of Formal Annual Budget/ICIP	April
Department Budget Review Discussions	March	Annual Budget and ICIP To City Council	May
Departments Final Recommendations - CM	March	Adopted Annual Budget Due To DFA	May

period, the draft proposed budget and five-year ICIP document may be revised or amended to reflect spending priorities that may differ from those presented in the original draft document. Submission of the Annual Budget and Budget Message must be submitted by the City Manager to the City Council at least sixty (60) days prior to the start of the fiscal year in accordance with the City Charter.

The City Manager's message shall explain the budget both in fiscal terms and in terms of work programs. It shall outline the proposed financial policies of the City for the ensuing fiscal year and describe the important features of the budget including major changes in financial policies, expenditures, and revenues together with the reasons for such changes. The budget message summarizes the City's debt position and includes any other material the City Manager deems desirable.

In accordance with the City Charter, the City Council shall adopt the budget no later than thirty (30) days before the beginning of the fiscal year; if it fails to adopt the budget by the beginning of the fiscal year, this will result in the amount appropriated for current operations for the current fiscal year to be deemed adopted for the ensuing fiscal year on a month-to-month basis, with all items in it prorated accordingly, until the City Council adopts a budget. However, nothing shall preclude the City from meeting its debt service when due. Adoption of the budget shall constitute appropriations of the amounts specified therein as expenditures from the funds indicated.

The final Annual Budget with corresponding ICIP Budget is adopted by separate resolutions of the City Council and takes effect on July 1. Once adopted, the City of Las Cruces has a new operating budget and fiscal plan for the coming year and a five-year plan for capital spending.

Below is a calendar in which the process of planning and preparing the Annual Budget and Five-Year ICIP Document is outlined.

LEVEL OF CONTROL AND CHANGES TO ADOPTED BUDGET

For the ensuing fiscal year, the City adopts an annual budget by mid-May where actual expenditures may not exceed estimated resources according to City Charter, Article V, Sec 5.04(b). From the effective date of the budget, the amounts stated as proposed expenditures become appropriations for the various city departments and capital improvement projects. These formal budgets are employed as a management control device during the year for General Revenue Funds and Special Revenue Funds. The City has prepared object line-item detail, which lists each account group within three expenditure categories: Salary and Benefits, Operating Costs, and Capital Outlay. This annual budget format is designed to provide a more comprehensive management and fiscal planning system to aid in the achievement of goals and objectives at the operational levels consistent with City Council's policies.

Budgetary control, the level at which expenditures cannot legally exceed the appropriated amount, is exercised at the designated organizational unit, within a fund as set out in City Charter Article V, Section 5.04; the organizational units have been established by Municipal Code Chapter 22-22(4), and are outlined in the Organizational Charts of the City. The City Charter provides guidelines on budget transfers and the authorization necessary to implement transfers in Article V, Section 5.08(b).

Generally, there are two types of budget transfers:

Budget Adjustments: The City Manager may transfer within a fund among programs within an organizational unit. Upon written request by the City Manager, the Council may transfer from one organizational unit to another including between funds.

Under City Manager Policy 2.7, the City Manager delegates his budget authority given under the City Charter to the Office of Management and Budget. This policy also gives Department Directors discretion to reapportion funds between certain object line items within a program by submission of a Budget Adjustment

Request (BAR) to the Office of Management and Budget. These transfers require the approval of the Office of Management and Budget or the City Manager.

Budget Amendments: An adjustment to the total appropriated amount within a fund which was not included in the original budget is a supplemental appropriation and requires formal action by the City Council. Types of modifications can be categorized as follows:

- ☑ Unanticipated revenue, which was not projected in the budget, may be appropriated by Council for expenditure in the year received.
- ☑ Prior year reserves or fund balances may be appropriated to fund items not previously included in the adopted budget. Reserves/ fund balances exceeding minimum amounts required by administrative policies may be appropriated if it is determined to be in the best interest of the City. The City Council must also appropriate reserves in case of emergencies or unusual circumstances.
- ☑ Transfers between funds require formal action by the City Council.

Unexpended appropriations automatically lapse at the end of the fiscal year, and are included in the ending fund balance calculations within each fund.

For all budget changes, the recommending department head will prepare a Council resolution for the adjustment. OMB will review the request and make a recommendation. Once adopted by Council, the adjustments are abstracted on a monthly basis and the abstracts are sent to DFA - LGD for approval.

FUND STRUCTURE

The City's accounting records are organized and operated on a "Fund" basis, which is the basic fiscal accounting entity in governmental accounting. The City Council must approve expenditure levels for all funds. In turn, the New Mexico Department of Finance and Administration - Local Government Division must approve the expenditure levels adopted by Council and ensure that funds have sufficient resources (fund balance and revenues) to

cover expenditures. This approval is given at the adoption of the annual Budget, but can be done throughout the fiscal year as priorities change.

Every increase or decrease in bottom-line approved expenditure for a fund or transfer between funds must be approved by Council and the New Mexico Department of Finance and Administration - Local Government Division.

The budget presented here is made up of three (3) distinct fund groups: Governmental Funds (General, Special Revenue, Capital Projects, and Debt Service), Proprietary Funds (Enterprise and Internal Services), and Fiduciary Funds (Trust and Agency).

Governmental Funds:

Governmental Funds are used to account for the City's expendable financial resources and related current liabilities, except for those accounted for in proprietary funds. The basic financial statements necessary to fairly present financial position and operating results for governmental funds are the balance sheet and the statement of revenues, expenditures, and changes in fund balance. Governmental funds are maintained using the modified accrual basis of accounting.

- ☑ **General** - these revenues come from State and local taxes, grants, transfers from other funds, interest income, fees, fines, rentals, licenses, permits, reimbursed expenses, franchise fees, administrative revenue from Joint Utility Services, and other revenues. General funds are used to provide the most basic of city services: public safety (fire and police), development services (streets, planning, inspections), community services, and (parks, recreation, library, senior programs), municipal court, and local government services.
- ☑ **Special Revenue Funds** - include grants and contracts, which restrict how the money is to be spent. Such funds account for the proceeds of specific revenue sources that are legally restricted to special types of expenditures.

- ☑ **Debt Service Funds** - account for the accumulation of resources for the payment of general, long-term obligations (principal and interest of the City).
- ☑ **Capital Projects funds** - are funding resources to be used for acquisition, construction, and maintenance of major capital facilities and infrastructure other than those financed by the proprietary fund operations (like Joint Utilities and Enterprise Funds). The Capital Funds section includes the capital fund summaries and a project-funding matrix that lists funding appropriated for all projects. This budget also includes an Infrastructure Capital Improvements Program (ICIP) section; this section outlines the capital improvements the City desires to make during the upcoming years and is updated annually.
- ☑ **Special Assessment funds** - are funding resources for a specific area of the City receiving infrastructure improvements.

Proprietary Funds:

Generally accepted accounting principles applicable to a private commercial business are applicable to proprietary funds of a governmental entity; the accrual basis of accounting is utilized. The measurement focus is based upon a determination of net income, financial position and cash flows. Accordingly, basic financial statements are required, such as balance sheet, statement of revenues, expenses and changes in retained earnings (deficit), and the statement of cash flows.

- ☑ **Enterprise Funds** - include Shared Service, Gas, Water, Wastewater, Solid Waste, and Public Transit funds. Accounts for the operations that are financed and operated in a manner similar to private enterprises, where the intent of the City Council is that the cost and expense, including depreciation and amortization, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where periodic determination of revenues earned, expenses incurred and/or net income

is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- ☑ **Internal Service Funds** - renders support to departments with the City. Cost of materials and services used are accumulated in these funds and are charged to the user departments as goods delivered or services rendered.

Fiduciary Funds:

Fiduciary Funds are maintained to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments and other funds.

- ☑ **Trust and Agency Funds** - these funds are included in the annual budget. Reserve and expenditures for fiduciary funds are presented in the Comprehensive Annual Financial Report (CAFR - is a government financial statement that has three major sections: Introductory, financial, and statistical. This financial report goes beyond the minimums established for the public sector companies and is created with a showing of Fund Accounting and Enterprise Authority accounting.)

GENERAL FINANCIAL POLICIES

In addition to legal constraints outlined in the previous section, a number of administrative and City Council - approved policies provide guidance and direction to the budget development process.

Form of Budget Adoption:

Resolutions - Five budget resolutions are approved each fiscal year: (1) the operating budget resolution, (2) the capital funds resolution, (3) the end-of-year budget resolution, (4) the carry-over budget resolution, and the (5) mid-year budget resolution. While all expended amounts must be included in the budget adoption resolution, the city may re-budget all encumbrances outstanding at year's end. This is done in the carry-over budget resolution each year.

Allocation of Appropriations - Funds appropriated by the City Council are allocated to programs, offices, departments, divisions, sections, projects and type of expenditure by the City Manager or as delegated to the Office of Management and Budget Administrator to provide managerial control and reporting of budgetary operations.

Contingency Amounts - A contingency allowance (also known as a "rainy day fund") is appropriated to provide for emergencies, mid-year community services requests, unanticipated expenditures and revenue shortfalls. Expenditures may be made from contingencies only upon approval by the City Council with recommendations by the City Manager. Special Revenue and Enterprise funds have varying levels of contingency funding consistent with the variability in revenues and expenditures associated with the services provided.

Budget Controls - At the department level, control of expenditures is governed by the budgetary control system. City departments prepare revised expenditure estimates twice a year. The Office of Management and Budget keeps the City Manager and the City Council advised on the status of the budget through periodic budget status reports. Mid-year revenue and expenditure changes can result in the adoption of a mid-year budget increase or reduction.

ICIP Capital Budget

The Five-Year Infrastructure Capital Improvement Program (ICIP) shall be prepared and updated each year. Although this plan may include "unfunded" projects that carry out the City's strategic and general plans, it must also include a capital spending plan that identifies projects that can be completed with known funding sources. Each department must, when planning capital projects, estimate the project's impact on the City's operating budget. The ICIP is also submitted to the State of New Mexico as a planning tool for allocating capital appropriations to the City of Las Cruces.

Amendments to capital appropriations fall under the same guidelines as changes to the operating budget, with one exception: any project change exceeding 20 percent of the original contract price or \$100,000 must receive specific City Council approval. This approval can be by motion rather than resolution and may accompany a recommendation for award of bid, change order or other City Council action. This serves to keep the City Council informed on capital activity and funding, and ensures that revisions of the project priorities are in line with City Council expectations.

Budget Review

During the budget review phase, the City Manager's Office, in conjunction with the Office of Management and Budget and Human Resources, analyzes requests for new, reclassified or eliminated positions, and operating and capital budgets. This information is then compiled and presented to the budget team, comprised of the City and Assistant Managers, Budget and Research Administrator, and the assigned Budget Analyst.

Meetings with each department are held to review their estimated expenditures for the current fiscal year and the proposed baseline requests and enhancements for the proposed budget year. At the completion of these meetings, the Office of Management and Budget again compiles all the financial data and presents the proposed budget to the Budget Administrator for final review and budget preparation.

Budget Adoption

The City Manager presents, via publicly noticed hearing and work sessions, the budget to the City Council. A public hearing is held and, after modifications and revisions, the budget is adopted by resolution.

Budget Implementation

A budgetary control system will be maintained to ensure compliance. The Office of Management and Budget is responsible for setting up the budget for tracking purposes and is charged with ensuring fund availability during the year to cover expenditures and appropriations.

Reports comparing the budget with expenditures are generated and are reviewed with the departments on a quarterly basis.

Budget Revision

The City Council approves total budgeted appropriations throughout the year. Actual expenditures may not exceed budgeted appropriations at the bottom-line level. The City Manager or

his designee is authorized to transfer budgeted amounts at the object level within a fund for an organizational unit. The City has the following programs accounted for through its governmental funds: general government, public safety, community and cultural services, public works, parks and recreation, community development, and capital expenditures. Use of un-appropriated reserves must be specifically approved by the City Council.

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Community Profile and Trends

CITY OF LAS CRUCES

Nestled in Southern New Mexico, the city of Las Cruces is the county seat for Doña Ana County. The City's name is Spanish for "the crosses" and refers to the graves of some 40 travelers massacred by Apache Indians in 1830. Known as the *City of Crosses*, it is a crossroad of Hispanic, Native, and American cultures.

In 1595, Don Juan de Oñate was ordered by King Philip II to colonize the upper Rio Grande valley, with the objective of spreading Roman Catholicism and establishing new missions. Don Juan de Oñate began his expedition in 1598, fording the Rio Grande at the Ciudad Juárez-El Paso crossing in late April. On the 30th of April of that year, he claimed all of New Mexico beyond the river for Spain. The first settlement colonized by European settlers after Oñate's arrival was in Doña Ana just six miles north of Las Cruces.

Prior to 1846, the United States attempted to buy western lands from Mexico; the U.S. viewed this western expansion to the Pacific as a right and a necessity under ideas of Manifest Destiny. However, the attempt to purchase lands from Mexico failed and set into motion a series of events that lead to a declaration of a war with Mexico on May 13, 1846. In December of that year, U.S. Army Colonel Alexander Doniphan moved his troops to Doña Ana. Even though he was greatly outnumbered, he marched his troops to meet the Mexican Army in the Battle of Brazito, just nine miles south of Las Cruces. Despite being out numbered, the U.S. won the battle in less than one hour.

The area was still officially part of Mexico until the Mexican War ended with the Treaty of Guadalupe Hidalgo in 1848. This treaty ceded Doña Ana and lands east of the Rio Grande to the United States. The U.S. sent Army troops under the command of Lt. Delos Bennett Sackett to protect the area and settlers began to arrive soon after. The leader in Doña Ana, Don Pablo Melendres, asked Sackett to plan a new town to take the pressure off of his booming village. Sackett obliged and, using rawhide ropes and stakes, laid out the beginnings of present-day Las

Cruces. In 1849, Sackett designated 84 blocks, each containing four lots. Once that was done, the 120 people wanting platted land gathered at the proposed sites for the church and plaza and drew lots from a hat to determine who got what site.

New Mexico's first railroad car steamed through Raton Pass on December 7, 1878. Mesilla Valley business leaders were eager for the railroad to reach the area; however, troubled by political problems, floods, and a weakening commercial base, Mesilla declined the railroad's offer to buy a right-of-way. Las Cruces did not decline the offer. The New Mexico Town Company (a group of merchants and developers) donated land to the Atchison Topeka & Santa Fe Railroad for both a depot and the right-of-way. The first train arrived in



Las Cruces in April 1881, and town residents celebrated with garlands and wagonloads of "native wine." The railroad influenced nearly every aspect of life in Las Cruces. The first paved street in town led from the railroad tracks to town and was named Depot Street (known today as Las Cruces Avenue).



Established in 1888, New Mexico College A&M (renamed New Mexico State University in 1958) soon became an important component of the local area's infrastructure. However, in early 1942, enrollment at New Mexico College A&M fell from 935 to 209 due to the U.S.'s entry into WWII. The Army's Specialized Training Program capitalized on the low enrollment and partially took over operations on campus. That same year, eighteen hundred men of the New Mexico National Guard were sent to the Philippines. However, later in 1942 the island fell to the Japanese. Taken prisoner, the American troops were forced to march more than sixty miles through intense heat with almost no water or food. This event would become known as the Bataan Death March, due to the fact that less than half of the prisoners survived this treacherous trek. Out of all of the states, New Mexico had the most soldiers on this march. There were thirty-one soldiers from the Las Cruces area alone, with only fourteen ultimately surviving.

LOCAL AREA AND CLIMATE

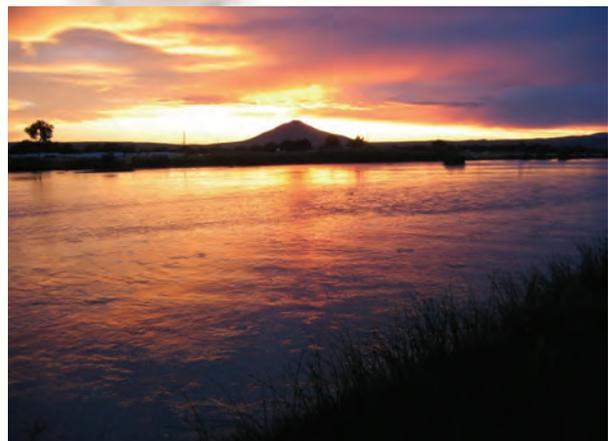
Located in the Chihuahuah Desert and situated in the fertile Mesilla Valley, Las Cruces is framed by the breathtaking Organ Mountains to the East and the

mighty Rio Grande to the West. The City of Las Cruces offers visitors and residents alike a variety of attractions, multi-cultural historic sites, industry, education and agriculture. An international airport on the City's west mesa serves as a transportation hub for Doña Ana County.

Residents and visitors can enjoy a wide range of year-round outdoor activities, such as hiking, golf, biking, and tennis. The area's geography is among the most diverse in New Mexico – set under expansive blue skies with sunshine nearly every day of the year.



The City has been noted by several prominent national publications as one of the country's best places to retire, one of the nation's top destinations, one of the best small metro areas for business and careers, and one of the best college towns in which to retire.



The City of Las Cruces is meeting the demands of a growing community with state-of-the-art police and fire protection, modern utilities services, well-maintained streets, an abundance of recreational facilities and programs for all ages, historic and educational museums, a technologically advanced library system, numerous youth and senior programs, and general affordability and opportunity.

The combination of business opportunities, friendly people, excellent quality-of-life, and beautiful weather all come together to make Las Cruces a remarkable place to live, work, play and retire.

The Las Cruces City limits extend to the east *mesa* (plateau), where the fastest population growth is taking place. Visitors to this area are often awed by the sweeping desert *vistas* (views) and dramatic landscapes. Las Cruces has long been a favorite of photographers because of the spectacular sunsets, the dominating Organ Mountains, and the colorful changes in terrain.

The City rests at an elevation of 3,896 feet and enjoys a moderate climate with an average of 350 days of clear weather annually and prevailing southwesterly winds. These factors make the City of Las Cruces a very exciting, colorful, and comfortable place to live and work.



EDUCATION (SCHOOLS)

Education represents an invaluable asset to any community, and Las Cruces is blessed with an excellent mix of public and private schools. Las Cruces Public Schools have an enviable reputation in the state with test scores well above average. The largest public high schools in the area include Las Cruces High, Mayfield High, Oate High, and the new Centennial High in the southeast part of the City. Religious schools include Holy Cross (pre-kindergarten through 8th grade) and Mesilla Valley Christian School (pre-kindergarten through high school).



In addition to excellent primary schools, there are also abundant opportunities in the area to continue education beyond high school with area access to two universities and an extensive community college system.



RECREATION

One of the most important factors of a high quality of life is the number of recreational opportunities a community provides. The City of Las Cruces is situated close to many recreational attractions and facilities within driving distance including:

Regional State Parks in Relation to Las Cruces

- Caballo Lake, 60 miles N
- City of Rocks, 88 miles NW
- Elephant Butte Lake, 78 miles N
- Leasburg Dam, 15 miles N
- Oliver Lee Memorial Park, 60 miles E
- Pancho Villa State Park, 80 miles W
- Percha Dam, 72 miles N
- Rock Hound, 46 miles W
- Fort Selden, 23 miles N
- Ski Apache, 100 miles NE

Federal Land in Relation to Las Cruces

- Gila National Forest, 100 miles NW
- Gila Cliff Dwellings, 100 miles NW
- Aldo Leopold Wilderness, 100 mi NW
- Lincoln National Forest, 85 miles E
- White Sands National Monument, 45 miles E
- Aguirre Springs Recreation Area, 12 miles E
- Organ Mountain Preserve, 8 miles E

The Arts

- American Southwest Theater Company
- Las Cruces Community Theater
- Las Cruces Symphony
- Mesilla Valley Concert Band
- Rio Grande Artes
- Ballet Folklórico De La Tierra Encanto
- Dona Ana Arts Council



Museums

- Las Cruces Museum of Fine Art & Culture
- Branigan Cultural Center/Historical Museum
- Las Cruces Museum of Natural History
- New Mexico Farm & Ranch Heritage
- Museum Space Murals, Inc.
- NMSU Museum and Art Gallery
- Fort Selden State Monument
- White Sands Missile Range Museum

FESTIVALS/CULTURAL EVENTS

The City of Las Cruces is home to many perennial festivals and cultural events celebrating the arts, our heritage, and our unique way of life including:

March: Border Book Festival

April: Gus Macker Basketball Tournament; Feria de Arte Picante

May: The Wine and Chile War Festival; Heritage Days

June: Juneteenth Celebration

July: Las Cruces 4th of July Celebration

September: The Whole Enchilada Fiesta

October: Southern New Mexico State Fair; NMSU Homecoming

November: The Renaissance Craft Fair; International Mariachi Conference

Las Cruces
international
MARIACHI
conference



TRANSPORTATION

The City of Las Cruces is easily reached by several means of transportation. Interstate Highways 10 and 25 intersect in Las Cruces. Las Cruces can also be reached by commercial air either at the Las Cruces International Airport or El Paso International Airport (50 miles south). Las Cruces also operates a bus transit system.

The transport modes and facilities include:

- City transit; *The RoadRUNNER*
- Las Cruces International Airport
- Las Cruces Airport Shuttle
- El Paso International Airport
- Taxi Services
- Greyhound Bus
- Car Rental: National & Local Companies

ECONOMIC DIVERSITY

Las Cruces is the center of an agricultural region irrigated by the Rio Grande, this once small community was known for its rich farmland and NMSU (only land based grant university). The settlement of Las Cruces was created as an overflow area from the colony of Doña Ana. The City has grown rapidly, especially since 1960. The 1910 Census recorded the Las Cruces population at 3,386. In 1960, the city occupied 10.79 square miles with a population of 29,367. Today, the city is projected to encompass 76.3 square miles, with a population of 101,163.

Today, Las Cruces is the second largest metro-area in New Mexico, and continues to post impressive percentage growth in a broad range of economic indicators. The economic diversity, which keeps the market stable and resilient, has made and continues to make Las Cruces an attractive place for investment capital.

The primary employment sectors and their share of total employment in the Las Cruces metropolitan area consists of Government Services (29.9%); Education (17.8%); Trade/Transportation/Utilities (14.3%); Leisure/Hospitality (10.5%); Professional/Business Services (9.5%); Construction/Mining (5.2%); Manufacturing (4.2%); Financial Activities (3.6%); and Other Services (2.8%). Major employers of the Las Cruces Metropolitan area include White Sands Missile Range, the State of New Mexico, New Mexico State University, the City of Las Cruces, Doña Ana Independent School Districts, Wal-Mart Stores, Inc., Memorial Medical Center, NASA White Sands Test Facility, Doña Ana Community College, Doña Ana County, Mountain View Regional Medical Center, SiTel/Client Logic, Tresco, Inc., and the U.S. Postal Services.

DEMOGRAPHICS AND ECONOMIC STATISTICS

The following pages present statistics that are intended to provide an overview of Las Cruces residential demographics, the City's financial condition, and its infrastructure.



Las Cruces At A Glance

General Information

- Las Cruces was incorporated on March 4, 1946
- The Council/Manager form of government was established by charter and adopted on January 7, 1985
- The charter established a seven-member City Council who are elected by the residents to serve for a staggered four-year term
- City Manager appointed by the City Council
- The City's motto is "People Helping People"
- The City's Boundaries are: situated at the crossroads of Interstates 10 and 25 in the southern part of New Mexico, roughly 45 miles north of El Paso, Texas.

Demographics

Population Estimates

1990	62,126
2000	74,267
2001	74,065
2002	75,037
2003	77,698
2004	80,127
2005	82,671
2006	86,268
2007	89,772
2008	90,963
2009	93,452
2010	97,618
2011	97,906
2012 – Estimate	99,375
2013 – Projected	101,163

Median Age	32.4
Median Household Income	\$39,091
Number of Households	36,477
Family Households	22,025
Non-Family Households	14,452
Vacant Housing Units	3,384
Average Household Size	2.45
Average Family Size	3.11

Race Composition (%)

Hispanic or Latino (of any race)	56.8%
White	37.5%
Black or African American	2.4%
Asian	2.6%
Some Other / Two-More Race	2.0%

Source: US Census Bureau

Education

Number of Public Schools	
Elementary Schools	25
Middle Schools	8
High Schools	7
Charter School	3
Total Students Public Schools FY2011-12	24,000
Private Schools	5
Pre-Schools Including Private	18
Universities	2

Weather

Average Temperature	
January	26.4/57.2
July	66.6/94.1
Annual Precipitation	9.3 Inches
Annual Snowfall	0.75 Inches

Land Use

Land Area	76.99 Sq. Miles
Acreage (Total City Property)	49,273.6

Fiscal Year 2012-13 Budget

Adopted Budget	\$298,937,202
General Fund Budget	\$81,754,800

Certification of Taxable Value

Total Taxable Value	2,031,926,984
Total Assessed Value	6,095,780,952
Taxable Real Property	2,177,020,916
Taxable Personal Property	58,320,048

Taxes

Gross Receipts Tax Rate within City Boundaries	
State	5.1625%
Las Cruces City	1.5625%
County	0.625%
Space Port	<u>0.250%</u>
Total Gross Receipts Tax	7.5625%
Property Tax Millage Rate	
Assessment Rate **	33.33%
** Except For Oil And Gas	
Residential	0.028381 Mills
Non-Residential	0.032496 Mills

Las Cruces At A Glance

Service Statistics

Airports

Municipal/International Airports	1
Number of Flights (2011)	68,722
Based Aircraft	153
Number of Runways	3

Fire / EMS

Fire Stations	8
Full Time Employees (2012-13 Budget)	137
EMS Calls (Estimated FY12)	11,965
Fire Calls (Estimated FY12)	272
Other Calls (Estimated FY12)	3,763
Fire Inspections (5/11-5/12)	2,464
Average Emergency Response Time	5 min 19 sec

Police

Number of Stations/Sub-Stations	1
Full Time Employees (2012-13 Budget)	278
Sworn Police Officers (Estimated FY12)	191
Major Crimes (Estimated FY12)	24,152
Traffic Accidents (Estimated FY12)	3,940
Calls for Services (Estimated FY12)	153,565
Average Emergency Response Time	5 min 43 sec

Community Development

Value of:	
Residential Construction (Est. FY12)	\$72.5 mil
Commercial Construction (Est. FY12)	\$33.6 mil
Building Inspections (Estimated FY12)	22,202
Business Licenses (Estimated FY12)	4,600

Municipal Parks And Recreation

Developed Parks	70
Pavilions	24
Playgrounds	49
Swimming Pools	4
Recreation Centers	6
Basketball/Volleyball Courts	8
Lighted/Unlighted Sports Fields	47
Lighted/Unlighted Tennis Courts	18
Golf Courses	5
Running Tracks	5
Handball Courts	3

Early Childhood

Number of Facilities	10
Number of Pre-School Children	840
Number of After School Children	300

Public Services

Senior Centers	1
Senior Meal Sites	3
Recreation Hours (FY2009-10)	3458
Theater Rental	5,850 sq. ft.
Capacity	422 Seats
Banquet Hall Rental	2,000 sq. ft.
Art Gallery/Museums	3/4
Art Gallery/Museum Visits (2011)	288,455
Gallery Exhibits (2011)	35

City Libraries	2
Book Circulations	389,562
Total Book Stock	164,025
Downloadable Audio Books	5,280

Public Works

Miles of Streets	575
Resurfaced and Sealed Yards	199
Miles of Bike-ways	66

Signalized Interactions	110
Street Lights	7,550
Red Light Traffic Cameras/Intersections	5/3

Utilities

Water:	
Number of Accounts	32,855
Average Daily Consumption Per Person	15.21 gal.
Water Mains (miles)	558
Number of Wells	29

Wastewater:	
Sanitary Sewers	533.8 miles
Number of Lift Stations	15
Fire Hydrants	3,638
Average Daily Sewer Treatment	13.3 million gal.

Solid Waste:	
Residence Served	32,975
Tons Disposed as Landfill	78,100

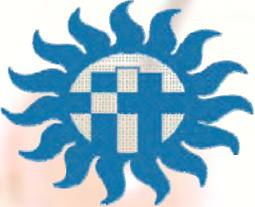
TOTAL CITY EMPLOYEES

Full-Time Employees	1,341
Full-Time Fiscal Agency Employees	125
Part-Time Employees 128 (=64 FTE's)	64
Total	1,530

FTE's Employees Per 1,000 Population	13.3
Non-Enterprise FTE Employees Per 1,000 Population	10.0
Enterprise FTE Employees Per 1,000 Population	3.3

General Obligation (G.O.) Bond Rating A, A-1/A, A+

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Strategic Planning

STRATEGIC PLANNING

The Strategic Plan is the City's outline of its vision, mission, and values. The plan also summarizes the community's profile and strategic planning process. Goals are set along with initiatives, and high-level performance measures are identified in order to ensure achievability. This plan discusses the commitment to "managing for results" and describes the various strategies which will be used to collect, analyze and use data for improved planning and decision-making.

Strategic thinking is a process that brings people from all walks of life together to think about the future, create a vision, and devise ways to make this future happen through community teamwork and disciplined actions. This broad blueprint for positive change defines the vision and key outcomes that must occur in order to attain that vision.

The City of Las Cruces controls its fate rather than allowing forthcoming events to do so by utilizing a Strategic Plan. Knowing the destination or vision for the community is merely one required element for the city's success. Another vital element is developing a strategic plan that helps us get there; the city views this plan as a "compass" used in goal setting workshops. These workshops then provide policy direction for the development of the City's Strategic Plan, as well as to create and uphold the critical partnerships and associations that will make the Strategic Plan a reality. By appraising these forthcoming opportunities along with our current and future strengths and weaknesses, the City will enhance its chances for success and minimize identifiable problems.

Strategic planning is not a one-time endeavor; it must be persistent and enduring. As settings change, the City's Strategic Plan can be amended and must continue because the surroundings are always in flux. It is a dynamic and continuous process whereby the community sees, thinks about, and creates through decisive leadership and management commitment and actions the future it desires.

The City's annual budget, in turn, is developed to reflect the policy initiatives identified in the Strategic Plan.

The City Manager provides updates to the Council on the progress of Council goal implementation of the plan and how the current annual budget development will reflect the Strategic Plan.

Another significant benefit for budgeting outcomes is to seek efficiencies in various programs and services within the City's organization that may not have been directly associated or identified in the strategic plan. The City of Las Cruces sees this as a growing importance given expansive strategic initiatives and limited capacity to enhance the City's revenue or resource base.

The City of Las Cruces has an established strategic planning process. Benefits of maintaining the basic system in place are two-fold. For the community, following the basic steps defined in the existing process offers consistency for those who want to contribute. For the City's staff, directors, and councilors, it outlines a methodology to the process of planning, so that the basics do not have to be continually redefined. In both instances, knowing what to expect from the strategic planning process is elemental for the principles of transparency. The functionality of this approach is not only expected by the community, but also understood intrinsically by the City.

Therefore, the development of the City's 2012-13 budget was predicated upon the following seven Council strategic objectives:

1. Ensure a Safe and Secure Community
2. Acknowledge and Promote Our Community Identity
3. Proactively Plan Land Use, Infrastructure, Connectivity and Transportation; Unite Land Use with Transportation and Housing Planning
4. Protect and Promote our Natural and Energy Resources
5. Foster a Vibrant Economic Environment
6. Operate an Accountable, Responsive and Engaged City Government
7. Be the Employer of Choice

In conclusion, the strategy for the future ensures that our vision proclamation translates into a plan for a well-governed city. Through the Strategic Plan, the City has taken action that will achieve positive and measurable results.

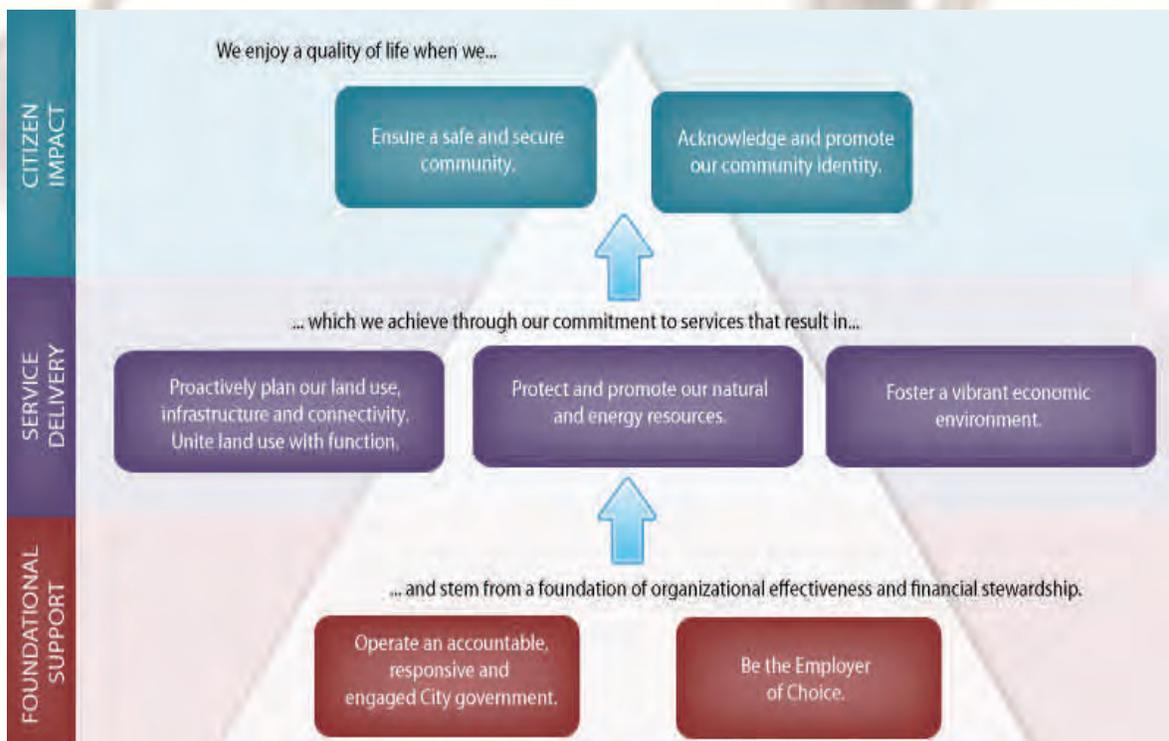
Strategic Themes

The following strategic map is used to visually communicate the strategic direction of the City.

Strategic themes are given relevance according to work that has been done combined with data from current assessments.

City-wide goals are assessments that are "big" enough to warrant a goal, but specific enough to explain what we want to accomplish. Measures and targets will be identified for these goals.

Goal Statements/Objectives are department-level identifies. These will encompass historical insight to ensure traceability and execution. For these the City is guided by the concept of SMART (Specific, Measurable, Achievable, Responsible department, Time bound) measurements.



ENSURE A SAFE AND SECURE COMMUNITY

Enforcing interagency communication, improving public safety infrastructure, increasing public education and outreach, and enhancing public safety policies are keys to citizen impacts.

These core services need proper planning, programs, facilities and technology to meet the demands of a growing community. With attention to population increases within Las Cruces and Doña Ana County, charting service coverage is a large component of looking forward. As the city's neighborhoods expand, community outreach, education and participation are important elements in the prevention of crime and other hazardous situations. Solutions within this theme may be aided by co-location of fire and police facilities and collaboration on principles of safety with other city departments. With this understood, the City is committed to achieving its goals to ensure a safe and secure Las Cruces.

ACKNOWLEDGE AND PROMOTE OUR COMMUNITY IDENTITY

Communities are bound by historic and cultural identities as well as the quality of life amenities and programs we create.

A sense of place may exist within this confine, yet much more contributes to honoring the collective spirit of our city. Recognizing very concrete elements that include history, geography, politics, art, community commerce and demographic composition supports preserving a sense of place. Within each exist components of connection for the citizens of Las Cruces. By building upon and sustaining these elements, as represented in the strategic plan goals, citizens are more likely to have a sense of pride about their place within and contribution to the our collective community.

PROACTIVELY PLAN LAND USE, INFRASTRUCTURE, CONNECTIVITY AND TRANSPORTATION; UNITE LAND USE WITH TRANSPORTATION AND HOUSING PLANNING

A growing and thriving community will address quality of life through careful planning.

By 2030, the city of Las Cruces' population is expected to increase by up to 50%. With a projection like this on the horizon, a strong call has been made by citizens to unite land use planning with transportation and housing development, a mandate that reflects popular opinion of recent development. For many, paying attention to land development is akin to paying attention to the future of Las Cruces. The concepts of sustainability and quality of life set the tone for the direction the City will pursue.

PROTECT AND PROMOTE OUR NATURAL AND ENERGY RESOURCES

The call for active management of natural resources has been made not only locally by the citizens of Las Cruces, but also on the state and national levels.

The delivery of clean water, the maintenance of open space, the preservation of functional land forms, for example, have varying levels of importance, yet are connected by the basic understanding that land effected by the presence of people must retain an ability to remain productive for its inhabitants. The concept of sustainability has many connotations. What this means for the City is when tangible, cost-effective solutions are present, Las Cruces will work to implement solutions that will bring stability and quality to the resources made available in the area.

FOSTER A VIBRANT ECONOMIC ENVIRONMENT

A healthy economy is an indicator of stable and progressive community.

Opportunity through ongoing population increases of in-migration, the imminent expansion of White Sands Missile Range and efforts to commercialize space travel are expected to directly impact Las Cruces. Existing contributors to the economic climate include well-positioned industrial parks, New Mexico State University, agriculture, tourism, as well as proximity to El Paso and a new Port of Entry into Mexico. With all these factors in play, Las Cruces will continue its core revitalization efforts, and exercise tactics to encourage new business development in the area.

OPERATE AN ACCOUNTABLE, RESPONSIVE AND ENGAGED CITY GOVERNMENT

The City is increasing reliability and accountability and awarding innovation and efficiency.

The fulfillment of civic services is a prerequisite for the basic needs of a community. Citizens underwrite these services and as such have every right to expect transparency, accountability and responsiveness when dealing with the City. The integrity of these exchanges defines the relationship. The following objectives are set to ensure that the relationship between the City and the Citizens is one that meets realistic expectations for both sides.

BE THE EMPLOYER OF CHOICE

Part of the satisfaction of working for a municipality is helping people, which is an important end goal of the entire Strategic Plan.

To remain engaged in this process, City employees need to understand the connection of day-to-day tasks to the City's strategic visioning. Beyond compensation exists many ways employees can attain levels of high satisfaction in the workplace. Examining the ways to give focus and purpose to employees as they conduct their job responsibilities is an on-going process, one in which the City finds itself looking toward varying tools. These may include, but are not limited to IT solutions, competitive salary offerings, recognition programs or access to training and education. We will empower our employees by providing opportunities for meaningful work.

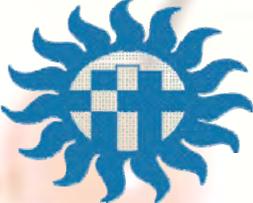
WHAT THE COMMUNITY SEEKS TO BECOME

The residents of Las Cruces have big dreams and great hopes for the future. The Strategic Plan encompasses their vision and outlines partnerships to truly be "People Helping People". Las Cruces is a city that will master the challenges and opportunities that accompany unique growth and development through imagination, civic determination, undiscouraged resolve, and community pride.

The City is an exciting place where people experience the joy of fulfilling a dream: Las Cruces is "People Helping People" and a preferred destination to live, work, retire, and play.



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Strategic Objectives

Strategic Plan

In 2012 the City adopted a Strategic Plan for calendar years 2012 and 2013. This two-year plan encompasses the seven main strategic objectives that help guide the city’s mission, vision, and values. Each department contributes to these city-wide objectives through progress towards outlined strategic goals that are developed by departments in collaboration with city council and city management.

In the following pages, each department’s progress toward their assigned strategic goals is provided. Some accomplishments already made this year, as well as plans that will be initiated prior to the end of 2013 are included.

City of Las Cruces Strategic Objectives

1. Ensure a Safe and Secure Community
2. Acknowledge and Promote our Community Identity
3. Proactively Plan Land Use, Infrastructure, Connectivity and Transportation; Unite Land Use with Transportation and Housing Planning
4. Protect and Promote our Natural and Energy Resources
5. Foster a Vibrant Economic Environment
6. Operate an Accountable, Responsive and Engaged City Government
7. Be the Employer of Choice

Administrative

#	Strategic Goal	Status	Departmental Responses
2	Support downtown revitalization efforts	New	Support Downtown Arts & Culture District designation (CCS); Support Las Cruces Downtown Partnership (CD); Reinvest TIDD funds into Downtown (CD); Re-open last section of Main St. South in Downtown (PW); Develop Downtown parking strategies (PW); Privatize Farmers & Crafts Market (CD).
3	Enhance cooperation with LCPS	New	Cooperative efforts to include: (1) School sittings; 2. Branch CLC libraries in LCPS facilities; and (3) Joint use facilities (MOU currently in place for #3)
5	Attract and grow new businesses	New	Department has had nine meetings with potential new businesses and worked with two businesses that have opened this year. Continue promotion and marketing targeting regional assets (commercial, space, military and testing) as well as entrepreneurs and start-ups.
5	Promote and support existing businesses in the community	New	Have worked directly with nine existing, local businesses this year to expand business base and/or provide information to assist in business growth. Two community presentations YTD (online procurement, tools for target marketing). Continue to connect businesses to available resources.
5	Support public/private partnerships for development	New	Continued support of MVEDA for economic development efforts, the US Army Corps of Engineers Project 1135 LC Dam management program, parks development, and Downtown revitalization efforts.
6	Provide value added audit recommendations to enhance the effectiveness of City operations & services	In Progress	The risk assessment and audit plan will be prepared and submitted for adoption by 7/1/2012. The audit plan will outline the audits for the next two fiscal years.
6	Align resources with community priorities	In Progress	Assign staff for all goals and objectives to execute elements of City's strategic plan through use of the MyStrategicPlan website; conduct city-wide citizen survey; and continue multi-media public outreach.
6	Provide accurate, timely information	Continuing	Community Relations Coordinator position and the Web address Askthecity.org were both created for this function to include receiving public requests for assistance and information, and processing appropriate City responses with ensuing tracking and reporting.
6	Engage citizens/stakeholders	Continuing	Askthecity.org web address was created as stand-alone portal. Site also accessible through City website. City Council meetings televised and streamed live. Other elements include procurement training for local vendors/contractors and public hearings on annual budget process.
6	Enhance media technology to improve community access and involvement	New	The Public Information Office is researching hardware/software upgrades to CLC-TV and upgrades to CRM from email to MUNIS.

*The legend key for the Strategic Areas is at the beginning of this section

Community and Cultural services

#	Strategic Goal	Status	Departmental Responses
1	Strengthen emergency preparedness and disaster response for elder and disabled residents	New	The department will be updating, reviewing, and training staff on the Safety/Disaster Plan. Senior Programs Section managers and supervisors completed training at the DAC Office of Emergency Management.
2	Establish city-wide comprehensive art policy	New	Policy will be developed utilizing best practices from other communities. Stakeholders will be asked to provide input prior to finalization.
2	Develop a comprehensive plan for Senior Programs	New	In February, an initial meeting was held with Senior Programs staff, Advisory Board members, the Grants Office, Purchasing Dept., and city planners. In March, a timeline was established for the preparation of the RFP, which is expected to be drafted by early April and made public by the beginning of May 2012. The timeline for selecting a contractor and embarking on the actual Comprehensive Plan is anticipated for Sept. 2012.
2	Support downtown Arts and Culture District designation	In Progress	Staff will cooperate with the Las Cruces Downtown Partnership in the development of documentation required to establish an Arts & Cultural District.
2	Increase awareness and usage of Branigan Library and its programs and materials	New	Library staff will continue to promote library services to all citizens using a variety of promotional aids. Including radio advertising, e-connections, print resources and social networking and outreach.
2	Engage/connect non library customers in the City to the Branigan Library	New	Staff will review service area in order to focus promotion of library services to citizens through the use of GIS to determine service needs. A survey will also be conducted to determine the community's service needs and to review local competition for similar service offerings.
2	Improve accuracy in museum attendance tracking	New	Staff test ran a hand-count test at the Branigan Cultural Center in Jan. 2012 to check attendance against automatic counter device. A 90 day all-system test will soon be scheduled to ensure accuracy in attendance tracking.
2	Open/operate East Mesa Sage Café	In Progress	Senior Programs staff have requested a meeting with Project Management for an update on the project. We have begun work with the Purchasing Dept. on development of an RFP for food concession services.
3	Develop policy as it relates to the film industry and city property	New	This goal is on hold, pending determination of status of City of Las Cruces Film Liaison position.
3	Evaluate/consider facility for Convention & Visitors Bureau (CVB)	New	At the start of the year, the CVB entered into a one year lease extension on the CVB office. Options on building, buying or renting are currently being evaluated based on CVB needs and resources.
5	Continue to develop Las Cruces as a tourist destination	In Progress	The CVB has recently implemented a new advertising program and will be monitoring responses and adjusting advertising strategies accordingly. The CVB will continue to attend industry tradeshows to develop new relationships and foster existing ones as well as continue to establish direct sales contacts in order to support the booking quotas of the sales staff.

Community Development

#	Strategic Goal	Status	Departmental Responses
2	Expand & Implement affordable housing programs	In Progress	Pursuant to the Las Cruces Affordable Housing Strategy, staff continues to seek out funding opportunities for the Land Bank Trust Fund, is preparing housing development templates that can be used to promote affordable housing opportunities on smaller lots, and anticipates completing various zoning code amendments to better align provisions for affordable housing initiatives.
3	Adopt/Implement a Corridor, Neighborhood & Community Blueprint Plan work program	New	Staff has recently completed a draft of the El Paseo Corridor Community Blueprint. The document is slated for Planning and Zoning Commission consideration not later than May, 2012. Development of yet another blueprint is pending for equestrian uses/properties within the east mesa area. Staff anticipates completion by end of 2012. Similarly, staff anticipates completion of the South Mesquite Overlay amendments by the end of 2012.
3	Update development, construction & building codes	New	Staff will amend the Las Cruces Building Code to adopt by reference all applicable 2009 building trade codes. Additionally, work will continue with staff review and proposed update to various elements of the Las Cruces Design Standards. By year's end, staff anticipates delivery of the dust control ordinance and lighting ordinance for Council consideration and adoption. Other design standard elements such as road standards, landscaping, etc. are expected to be drafted for further consideration by the Planning and Zoning Commission. Finally, staff expects to send forward for consideration at least the Planning and Zoning Commission "clean-up" amendments that more accurately reflect the One-Stop-Shop organizational structure.
3	Adopt/Implement Comprehensive/Area Plan update strategy	New	Staff anticipates continuing with and closing out final adoption of Vision 2040 with remaining governmental entities who were original participants in the process. Staff will also further its efforts at updating the 1999 Las Cruces Comprehensive Plan. By years' end, staff envisions preparing a type of SWOT analyses of existing policies, identifying an approach for public engagement for the update process and initiating said activities, and drafting a proposed outline of the document that sets the focus on plan content.
3	Pursue regional planning efforts	New	Pursuant to the Metropolitan Planning Organization's (MPO) operational mandate, staff will continue regional transportation planning efforts for all participating jurisdictions. Additionally, MPO staff will continue to work with NMDOT, the El Paso MPO and other political entities to ensure that the regional transportation network remains viable and addresses goals laid out in Transport 2040. Planning staff will also engage and assist with the HUD - Sustainable Communities, El Camino Real grant. In that the City is not lead on this grant effort, staff will only assist DAC with deliverables.
6	Complete implementation of "One Stop Shop"	New	Staff has recently completed most personnel shifts outlined for the One-Stop-Shop effort. Additional work, such as the identification and allocation of resources for remaining positions is expected to be substantially complete by year's end. Processes continue to be adjusted given the new organizational dynamic and monitoring of organizational success will occur throughout 2012. Staff promotion of the One-Stop-Shop to the public will continue throughout 2012 with the expected completion of a new Developer's Guide. Guide will discuss the One-Stop-Shop and typical development processes that take place in the City. It also provides information on these processes and includes a "how-to" checklist and a flow chart that outlines the steps to which each scenario is subject.

Finance

#	Strategic Goal	Status	Departmental Responses
6	Ensure continued fiscal integrity	Continuing	Staff will continue to (1) examine accuracy and timeliness of financial data, (2) capitalize on ERP potential to institute business intelligence capabilities, and (3) improve data quality. Purchasing staff will continue to expand the application of more efficient technology in processing all types purchase transactions such as to establish easily accessible data from which management can review and analyze trends, volumes, etc., impacting City expenditures. Department will ensure application of current GASB standards for financial reporting and will publish the annual audited financial statements on the City's website. Staff will ensure that operations continue to meet the standards of the GFOA Distinguished Budget Presentation Awards Program.
6	Improve integration of the budget with the Strategic Plan	Continuing	Working with departments to develop measures that accurately reflect progress and relate them to strategic goals. Staff continues to strive towards a simple
6	Enhance/simplify Financial Services effectiveness	New	Currently updating financial system to create fund structures that are more intuitively understood. Department is considering eliminating unnecessary funds. Purchasing staff will examine procurement trends, volumes, ratios, etc., in order to establish efficient processes that maximize effectiveness in minimizing expenditures for needed goods, services, and construction. GAO is working to obtain national certification of both grant writers. Financial staff will implement the use of ERP reporting as a component of the annual audit.
6	Develop/distribute financial report for citizens	New	Purchasing staff will prepare spend reports for public review relative to procurement activity in the City's petty cash, p-card, and purchase order transactions. GAO currently provides a listing of all pending/awarded grants available to the public through the City website. Department will prepare a citizen-centric report to be distributed

Fire

#	Strategic Goal	Status	Departmental Responses
1	Evaluate/implement advanced technologies to increase efficiencies	New	Evaluating mobile EMS reporting systems. The Grants Office is looking for funding sources to purchase the hardware and software. Mobile Data Computers were installed in all apparatus during the last strategic plan, we plan to evaluate the use and effectiveness of these systems.
1	Create tactical interoperability plan for communications between DAC Fire & Emergency Services and LCFD	In Progress	City and County radio personnel are working through equipment modifications; work is progressing to assist County Fire services with creating a Communications Plan.
1	Submit microwave system governance document to MVRDA Board	In Progress	Meetings of the MVRDA Interoperability Committee will be scheduled beginning in March 2012 to begin first review of the Governance document.
1	Preliminary site selections for fire stations 9 and 10	New	General locations for new fire stations will be identified during the Insurance Services Office (ISO) evaluation. Closer examination of available property will then take place to determine preliminary site locations.
1	Plan for East Mesa Public Safety Complex	New	East Mesa public safety complex is planned to be located near the intersection of Lohman Avenue and Sonoma Ranch Blvd. Funding has been acquired to complete the design phase of the project. The application process to acquire the BLM property for the complex is in the process of being submitted. Estimated completion time for the site layout and design is December 2013.
1	Open/operate Fire Station 7	New	Fire Station #7 opened and began providing service from its temporary location in the West Mesa Industrial Park on February 26th. Work on the permanent facility, located on airport property, is in progress and is currently in the design phase. It is anticipated to be ready in fall 2013.
1	Implement advanced life support (ALS) engine companies	New	The fire department plans to graduate six more paramedics in the fall of 2012 which will bring our total in service paramedic count to 17. We anticipate the deployment of the initial phase of ALS engine companies to be accomplished by January 2013.
1	Expand fire safety programs	In Progress	We have identified two additional personnel to become trained as Youth Fire Setter Interventionist. Our intervention specialists will help youth who have been caught lighting fires and show them the dangers of these behaviors. We are also working in conjunction with the Office of Emergency Management to present a program to 4th graders on emergency preparedness. Both programs should be completed by December 2013.
1	Recognition as a satellite training location for state fire academy	New	Initial meetings have taken place with Director of State Fire Academy. Completion of the training structure and associated systems is anticipated by late 2012. At that time we will formally request to be recognized as meeting the requirements to certify personnel to the Firefighter II level.
1	Transition to new staffing model	New	Initial phase of transition to new staffing model was implemented on February 26th with the opening of the temporary Fire Station 7. Implementation of the next phase is dependent upon funding in FY13.
1	Conduct a formal ISO evaluation	New	Preparations for the evaluation began in January to include a formal request. A community evaluation with Insurance Services Office (ISO) has been scheduled for the week of May 14, 2012.

Human Resources

#	Strategic Goal	Status	Departmental Responses
7	Continue to promote safe work environments	New	Development of program guidelines for a City-wide protection program is 50% complete. Development of policies and procedures for the safe disposal of obsolete, potentially hazardous, assets and materials is 30% complete.
7	Promote a professional and engaged workforce	New	A request for a proposal has been issued for review and update of the employee performance management and succession plan. There is a continued deployment of city-wide customer service training. Approximately 35% of the city's workforce has attended the training.
7	Ensure attractive benefits	In Progress	Review of existing programs and policies is underway. Surveys of comparable organizations have been completed.
7	Ensure competitive wages	Continuing	This is an on-going initiative. Recommendation coming forward for a complete classification and compensation study.

Information Technology

#	Strategic Goal	Status	Departmental Responses
3	Improve GIS functionality	In Progress	IT has started a project to investigate the reorganization of GIS operations. We are currently working with the Chief Operations Officer to facilitate gathering information from the primary user departments. Our goal is to provide a recommendation for an improved GIS operational structure by the end of the calendar year.
3	Implement broadband microwave connectivity	New	IT has deployed two microwave segments already, including one main backhaul. It is anticipated that the West Mesa and Utilities links will be added before the end of the calendar year.
4	Implement enterprise level power management controls for City computers	New	IT is currently in the planning phase for this project. Implementation of infrastructure to support more energy-efficient clients is anticipated by the end of the calendar year.

Legal

#	Strategic Goal	Status	Departmental Responses
6	Manage civil litigation and contract counsel	New	Department is evaluating cases as they are received in order to efficiently prioritize our resources.
6	Coordinate liquor license/special dispenser permit application for adherence to State laws, rules and regulations	New	Will assess the impact of the current and any future legislation on the City's role in the coordination of applications and special permits.
6	Monitor DWI/DV Prosecutor Grant Program with the DA's office	New	Department is focused on interagency cooperation and support in order to ensure a high level of prosecution services.
6	Coordinate vehicle seizure hearings	New	Department has plans to evaluate some aspects of the vehicle seizure program to improve and streamline work processes.
6	Develop records management options	New	Department will update the Records Management Guide to help staff members better understand the different types of records management options available.
6	Enhance election process	In Progress	In the continuous process of gathering and evaluating information from other municipalities and reviewing their procedures regarding campaign finances.

Parks and Recreation

#	Strategic Goal	Status	Departmental Responses
1	Develop vector control educational material and deliver through City billing system	New	Project completion is set for June 2012; currently working on developing educational material.
2	Enhance Parks & Recreation program awareness	New	Currently working on branding opportunities including "Ask me about. . ." shirts. Also focusing on use of print media (e.g., magazines) and social media (e.g., Facebook, Twitter, the creation of a new web page) to gain community exposure.
2	Open the second floor of the Aquatic Center for recreational programming	New	Project completion date is scheduled for June 2012.
2	Expand recreation opportunities	New	Focusing on expanding recreation opportunities for youth, seniors, and a target market program for 50+ seniors. Staff evaluates programs and classes on a quarterly basis.
2	Develop and implement community garden(s) program to teach gardening basics	New	Gomez Community Garden will be operational by April 2012 and classes will be offered to teach participants gardening basics.
3	Evaluate Parks & Recreation policy (Master Plan update)	In Progress	A review, update and adoption of Parks & Recreation master plan will be completed in 2012
3	Consider LC Country Club for a New City park	New	Staff is currently reviewing the resources needed to include LC Country Club as a City park and the possible opportunities that would result.
6	Review/amend Fees and Charges/Facility Use Policy	New	A review of fee policies is conducted annually and may be amended after City Council adoption as needed.
6	Enhance revenues through advertisement and partnerships	New	All fees collected through advertising with community partners are directed back to Parks and Rec programs and facilities; the upcoming year offers the opportunity to increase these revenues.

Police

#	Strategic Goal	Status	Departmental Responses
1	Evaluate/implement advanced technologies to increase efficiencies	New	LCPD requested funds to purchase the Kronos TeleStaff public safety employee scheduling software program in FY13. LCPD continues to seek out other technologies to improve efficiencies.
1	Facilitate repairs/renovations at Police Department facility	Continuing	LCPD's HVAC/chiller will be repaired/replaced in the end of March 2012. LCPD requested capital funds for FY13 to replace flooring, interior paint, and renovations to the Academy.
1	Plan for East Mesa Public Safety Complex	New	LCPD will assist Facilities/FD as needed to acquire land on the East Mesa for this complex. Facilities will be requesting permission of Council to present the application acquire land from BLM on 03/19/12. LCPD is in the preliminary stages of planning which operational elements will be housed in the new complex, and which services will be provided there.
1	Expand proactive Codes Enforcement and Animal Control activities	Continuing	Codes/ACO are expanding the number of presentations and enforcement projects this cycle. Codes will conduct 18 neighborhood sweeps, 10 bike rodeos, and 25 KLCB school presentations. ACO will conduct 12 bite prevention presentations, 5 hoarding presentations, 12 care and maintenance presentations, 5 animal cruelty and 1 blood sports presentations. ACO will conduct monthly responsible pet ownership school presentations. Codes will host 2 NMSU work studies, and 4 Excel students. A number of presentations have been conducted since January 2012.
1	Expand community policing efforts	Continuing	LCPD is expanding the number of community policing presentations and projects this cycle. LCPD will conduct 30 crime education presentations, participate in the 2012 & 2013 "Every 15 Minutes" program, continue participation in DARE, collaborate with NMSU to conduct yearly LCPD satisfaction surveys, conduct yearly citizen academies, host 4 Excel students per semester, conduct 24 Problem Oriented Police (POP) projects and 100 Impact operations, and conduct 6 crime preventions/enforcement projects involving the Mobile Operations Center (1 completed in March 2012).
1	Refine the East and West Area Command deployments	New	LCPD graduated 19 cadets from the 41st Academy and placed them in the East and West Area Commands. LCPD will continue to evaluate deployment needs of both Area Commands, and fill them with lateral officers and graduates of the 42nd Academy.
1	Recruit for/convene the 42nd Las Cruces Police Academy	New	LCPD / CLC-HR has posted for the 42nd Academy. Closing date is 03/12/12. 800+ applications received to date. The next step in the process is the physical assessment, followed by the written test.
1	Attain Municipal League/NM Law Enforcement accreditation	New	Staff has updated 22 General Orders in preparation of accreditation; 10 more are pending review. LCPD is implementing a schedule to ensure that 50% of policies needing revision are completed by September 2012.
1	Present false alarm ordinance	New	Staff is working on a draft ordinance to present to Council based on input received at their January 9, 2012 work session.

Public Works

# Strategic Goal	Status	Departmental Responses
3 Implement infrastructure management strategy	In Progress	Terracon has completed the data collection for the pavement management program and implementation of the data is underway. The Facilities section has developed an initial spreadsheet-based building model to prioritize condition assessments of the buildings. In the coming year, staff will work with Park and Recreation to expand the model to include the Parks and Recreation sites and associated infrastructure.
3 Implement Public Works ICIP	In Progress	FY 12/13 Streets and Drainage Projects: Main Street Plaza Phase II South, El Molino Phase VI & VII, Sonoma Ranch Blvd N. of US 70, Sonoma Ranch Blvd. Extension, Del Rey/ Engler Intersection. Facilities ICIP Projects: Transit Facility, Museum of Nature and Science, construction of Police/Fire Training Facility, Twin Parks, Burn Lake enhancements, and Fire Station 7.
4 Promote community outreach efforts for energy conservation	New	A new Sustainability Officer was hired in January, 2012 and she has been exploring various avenues to further this goal. One approach will be to address energy conservation through the upcoming EarthWeek/EarthDay celebrations in April, 2012. From there, other seminars, conferences, and related events will be conducted over the next two years. Also, as part of our planned bi-monthly newsletter, we will also be including an energy conservation component that may be of interest to citizens. In addition, as opportunities arise, the City will take advantage of partnerships with other organizations as it relates to energy conservation. Additionally, the City will continue to showcase what it is doing relative to energy conservation at various city facilities, and in doing so, leading by example.

Transportation

#	Strategic Goal	Status	Departmental Responses
3	Implement Intelligent Transportation System (ITS) improvements	New	Staff will continue to develop ITS improvements such as emergency vehicle signal preemption, an Automated Vehicle Locator (AVL) system for transit vehicles, traffic cameras and real-time traffic information.
3	Pursue safety initiatives for City fleet	New	Staff will install additional safety lighting and safety equipment kits on City vehicles to enhance safety and visibility.
3	Improve fleet vehicle and operational efficiencies	New	Staff will investigate the use of alternative energy vehicles, alternative fuels, anti-idling policies and expanded use of motor pool vehicles to increase the efficiency of the City's fleet. Integrated work flow processes will be implemented to enhance output and billing of user departments.
3	Implement street & traffic signals enhancements	New	This will include the continuation of converting street lights to LED, installing battery back-up systems for traffic signals, and developing a phased plan for replacing and upgrading older traffic signals.
3	Establish Transportation department strategic plan	New	As the Transportation Department is brand-new, the Department Director's office will be developing a Strategic Plan specific to the Department which will guide its operations and policies in the face of competing demands and budgetary constraints.
3	Explore airport partnership opportunities with Spaceport America	New	The Las Cruces International Airport is the closest full-service airport to Spaceport America and accommodates most of the aviation traffic heading to the Spaceport. Staff will continue to develop partnerships with the Spaceport to ensure the airport can meet their aviation needs.
3	Evaluate and address airport infrastructure to ensure continued viability	New	The airport will continue to seek funding to maintain and improve airport pavements, buildings and infrastructure. The focus in the next two years will be aprons, the airport terminal, and sanitary sewer improvements.
3	Implement preventive maintenance program for pavement, sidewalks, drainage facilities	In Progress	Staff will develop and implement a proactive maintenance schedule for paved streets, sidewalk maintenance, ADA improvements, and City-owned drainage facilities (including channels, retention ponds, detention facilities and pump stations).

Utilities

#	Strategic Goal	Status	Departmental Responses
3	Update wastewater ordinance	In Progress	Updates of the wastewater ordinance are currently in progress
3	Pursue voluntary assessment districts to upgrade septic tanks	New	The department is currently working on an award on Phase 1 of the Lantana sewer line.
4	Complete the natural gas master plan	New	Currently negotiating with an engineering firm to provide this service.
4	Identify water conservation/ water reclamation opportunities	In Progress	Lush and Lean workshops start in April. Fix-A-Leak Week, water festival workshops, and demonstrations are ongoing. Reuse water training for Parks and area high schools are scheduled. Also, there are plans to update the Regional Water Plan within the next 2-3 years.
4	Expand regional recycling program	In Progress	Continuation of efforts to expand recycling within Doña Ana County and beyond is ongoing. Working on efforts to bring adjacent entities such as Anthony, Elephant Butte State Park and Truth or Consequences into our program. Flow control legislation efforts with the county are ongoing.
6	File gas rate case	New	Gas rate case has been filed. The process is on-going with interveners and a hearing schedule has been set.
6	File solid waste rate case	New	Utilities is compiling FY 11 financial data to begin the rate process.



Proposed 2012-13 Budget

To The Honorable Mayor
And City Council

April 13, 2012



I am pleased to submit for your review and consideration; the Fiscal Year 2012-2013 Proposed Budget, in compliance with provisions of the Las Cruces City Charter and State of New Mexico Statutes.

Introduction / Background

I am submitting the City’s Proposed Operating Budget for Fiscal Year 2012-13. The City Charter requires the City Manager to submit an annual budget recommendation for the upcoming fiscal year. The transmittal of the following Operating and Capital budgets represents the culmination of many months of work by city staff to implement direction and priorities of the Community through communication with the City Council.

The development of this budget began early this year as part of our annual pre-budget retreat and strategic planning efforts. City staff has made a concentrated effort to align operational decisions to elements of the strategic plan. While we continue to weather the market driven impacts to revenues and increasing operational demands in numerous areas such as police and fire, we continue to maintain a stable and conservative fiscal position. This condition can be attributed to continued careful and conservative fiscal management and planning on the part of the City Council and City Administration. This has been done by continuously monitoring costs and aggressively investing time and energy with pre-budget planning, strategic planning, detailed reviews of operations and related strategies, and on-going efforts to convert temporary managed reductions to permanent

and reoccurring savings. The budgetary focus continues to align city resources with citizen needs while reflecting the preeminent role of public safety.

We have maintained focus to meet the needs of our community by ensuring critical core services are maintained. Fees for services and related changes in revenue generation are being kept to a minimum. Reserves are being maintained and improved over last year. Finally, I intend for this budget to have a positive impact on our citizens through concentration of our efforts and operational efficiencies.

Strategy

Over the last couple of years, there has been a very slow growth in GRT revenues that have not been

sufficient to keep pace with increases in costs but we have continued to make necessary adjustments in our operating and spending habits to offset this impact. We are implementing numerous components of the Strategic Plan that will improve performance, responsiveness to the community, and make positive strides toward achieving goals and objectives in the areas of citizen impact, service delivery and foundational support.

City Administration continues to work closely with our management and budget teams and department directors to identify cost savings measures in the form of programmatic modifications, organizational changes, and creative financing and leveraging of public funds. An intense effort has been made to significantly reduce the "Additional Managed Reductions" (AMR) contained in initial budget requests at over \$4.5 million. Permanent AMR reductions are proposed to reduce the City wide AMR to approximately \$1.5 million. This equates to permanent reduction of 67% of the total AMR goal; marking considerable progress over the last few years. We will strive to permanently eliminate all AMR's during the next budget year.

Revenues and Savings

This budget does not contemplate any tax increases or program cost increases. Gross Receipts Tax (GRT) which makes up about three quarters of the General Fund budget is expected to grow by about 2% for fiscal year 2012-13. While this is a very positive sign, there are impacts that will counter these gains, at least for this fiscal cycle.

There is negative impact to GRT revenues as the result of recently passed Senate Bills 184 and 256 which reflect the tax pyramiding elimination strategies of the state government. This will cost the City over \$177,000 in this

budget cycle and increasing amounts over time. Despite these cost impacts, our modest GRT growth coupled with careful and strategic planning efforts, our available revenues net a positive improvement going in to the 2012-13 budget cycle.

Expenditures

City departments have been operating with expenditure targets that were either at or below the FY2008-09 ending budget. This has resulted in budget deficits within departments ranging from 1.2% to over 15% for public safety departments that have grown over this period of time.

Public Safety budgets have swelled due to expansion of staffing levels in the police department since 2008 as well as the addition of fire service staffing costs to meet operational needs at the new fire station number seven on the City's west mesa. Expenses have been factored into budgets to address increases in costs for employment related expenses such as step increases for union contract compliance and a conservative merit based pay increase for non-represented employees. Additionally, a reserve has been established for future health insurance costs.

There is no additional full time staff being proposed for the upcoming budget year. City Administration will continue to pursue permanent cost savings in many areas of the City in FY2012-13. However, to achieve enhanced levels of service in key areas of the city, I have authorized organizational changes including the development of the Transportation Department, combining of the Street Department and Traffic Operations into a single operational unit with combined responsibilities, and creation of the one-stop-shop within the Community Development Department.

Budget Highlights

The proposed budget is balanced and reflects our continued fiscal restraint. The City is required to have 1/12th operating reserve and we are proposing a budget that maintains twice that amount at 2/12th or \$14,225,983, an increase of \$1,007,767 over FY 2011-12. This increase in our reserve puts the City in a solid position to endure future economic downturns and help to maintain the City's high bond ratings.

We are continuing to restore deferred purchases and providing necessary essential resources to our public safety operations as prioritized by the City Council through strategic planning efforts. I am recommending we continue our efforts to update some of our aging police fleet as well as funding the replacement of the recently damaged fire truck.

We have included approximately \$64 million of "active" authorized capital projects in various stages of development or construction. A breakdown of this funding is included in this budget under the ICIP section. The capital improvements are centered on both system expansion and rehabilitation of public infrastructure.

Conclusion

The proposed budget allows incremental growth in core essential functions of the City funded by both cost savings and gradual GRT growth. A continued conservative approach to cost avoidance and careful fiscal oversight will be in order. The proposed budget implements City Council directives and provides a positive and strategic approach to managing the City of Las Cruces.

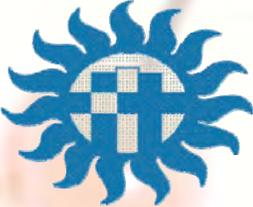
I want to thank all staff involved in creating this financial plan for this proposed fiscal year budget recommendation, particularly as it relates to difficult choices and decisions that had to be made throughout the process. I am especially grateful to the staff of the Office of Management and Budget and the Assistant City Managers for their hands-on involvement and many hours of hard work to put together a reasonable and responsible spending plan for the next fiscal year.

Respectfully submitted,



Robert L. Garza, P.E.
City Manager

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Budget Highlights

The city's budget is comprised of two sections: the operating and the infrastructure capital improvement program budget (ICIP). The ICIP provides the funds to build city facilities, parks, bicycle and pedestrian paths, streets, and other infrastructure while the operating budget provides the money to operate the facilities and infrastructure as well as provide/offer important services to city residents and visitors of Las Cruces. The operating budget for 2012-13 totals \$298.9 million and is expected to generate \$ 250.3 million in revenues. The ICIP encompasses the current year budget appropriations for 97 capital improvement projects totaling \$64.1 million, while outlining roughly 168 future projects at a total cost of \$348.3 million through build-out of the city. Capital improvement project revenues for Fiscal Year 2012-13 are forecasted at \$31.3 million; these capital projects include design and construction of infrastructure, parks (includes bicycle and pedestrian paths), airport projects, city utilities, and infrastructure needs anticipated for the future not expected to be constructed by developers.

Over the following pages the City will provide the reader with a good understanding of the budget process and the economic profile of the city as well as a broad overview of the services and projects planned for the 2012-13 Fiscal Year.

BUDGET PROCESS

At the beginning of each year, the City Council meets to review and update the Council's five-year vision statements and to develop citywide strategic goals. This course helps city staff prioritize city programs, projects and services, as well as cultivate the resources required to fund them. Once again this year the City Council set strategic goals that maintain the top quality services in the most efficient manner and situate the city to benefit from a sturdy and diverse local economy. A number of priorities were established to pro-actively plan land use, infrastructure, connectivity and transportation; unite land use with transportation and housing planning to ensure a safe and secure community, as well as promoting an accountable, responsive and engaged city government. Other key strategic goals addressed are: acknowledging and promoting our community identity, protecting and promoting our natural and energy resources, fostering a vibrant economic environment, and being an employer of choice.

Based on this direction, which was received through input at public workshops, city staff finalizes the overall city work plan and develops the annual budget. The City Council then adopts the formal budget for all funds prior to the beginning of each fiscal year and may amend those budgets throughout the year as necessary. However, expenditures may not exceed budgeted amounts at the fund level. Budgetary control is regulated through the City's accounting system.

The Las Cruces operating budget is a tool that guides the accomplishment of the City Council's vision, goals, and priority projects for the City. The budget appropriates resources to city programs in accordance with priorities inaugurated by residents and the City Council. This process is a vital part of making Las Cruces an ideal place to live, work and play. In addition, the budget is fiscally conservative and balanced and provides the blueprint to effectively sustain the community and essential city services far into the future.

ECONOMIC OVERVIEW

It is assumed that the US economy will continue its moderate recovery through 2012-13. The growth is anticipated to be slow by historical standards at this point in a recovery, but the outlook does not envision any return to recessionary conditions in the US. No major outbreaks

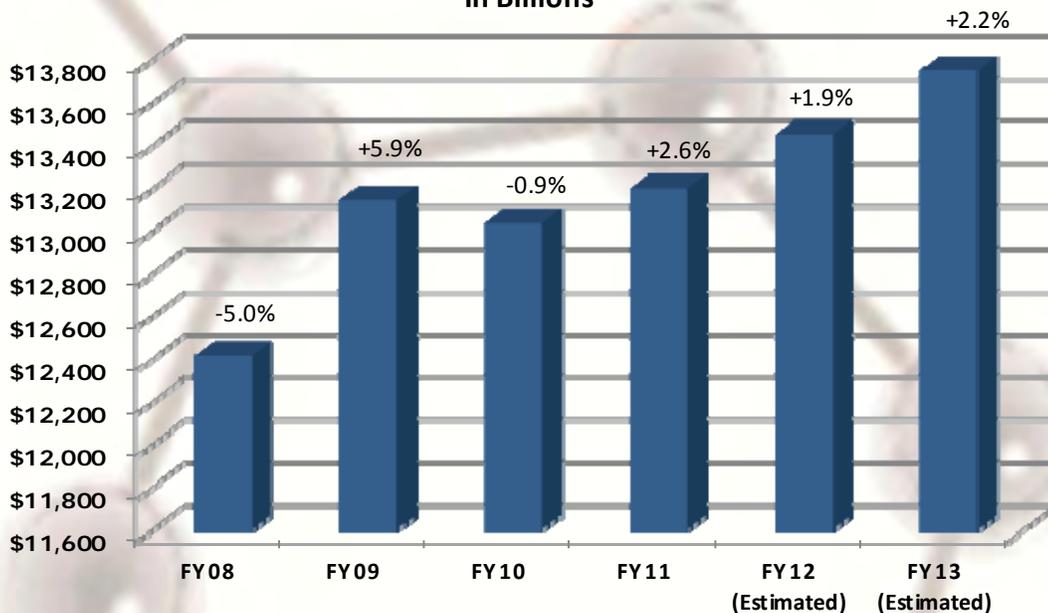
of hostilities are built into the outlook. Political gridlock is also seen as continuing, with little progress being made in addressing the nation's short or long term fiscal condition.

U.S. National Economic Outlook	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Forecast	2012-13 Forecast
U.S. CPI-U (1982-84=100)	214.920	216.297	221.497	227.477	231.799
% Change	1.5%	0.6%	2.4%	2.7%	1.9%
Real GDP (Billions)	\$ 13,148.1	\$ 13,036.0	\$ 13,201.6	\$ 13,454.4	\$ 13,750.8
% Change	5.9%	(0.9%)	2.6%	1.9%	2.2%
Non-Ag Employment (Thousands)	133,921	130,388	130,607	132,305	134,289
% Change	(2.8%)	(2.6%)	0.2%	1.3%	1.5%
Total U.S. Housing Starts (Thousands)	730.0	570.0	598.0	678.1	872.8
% Change	(35.6%)	(21.9%)	4.9%	13.4%	28.7%
Personal Income (Billions)	\$ 12,190.5	\$ 12,221.9	\$ 12,689.0	\$ 13,246.2	\$ 13,752.8
% Change	(0.7%)	0.3%	3.8%	4.4%	3.8%
Oil Prices, West Taxes Intermediate	\$ 69.72	\$ 97.02	\$ 97.02	\$ 97.02	\$ 97.02
% Change	(28.1%)	1.2%	23.6%	14.4%	9.9%

Real GDP is anticipated to rise to 2.2% in 2012-13. Consumer spending will be fueled by job gains which in turn generate more sales. This virtuous cycle will

gradually build upon itself as housing prices, weakness in Europe, slowdowns in emerging economies, and rising energy prices all produce headwinds that will fuel more rapid growth.

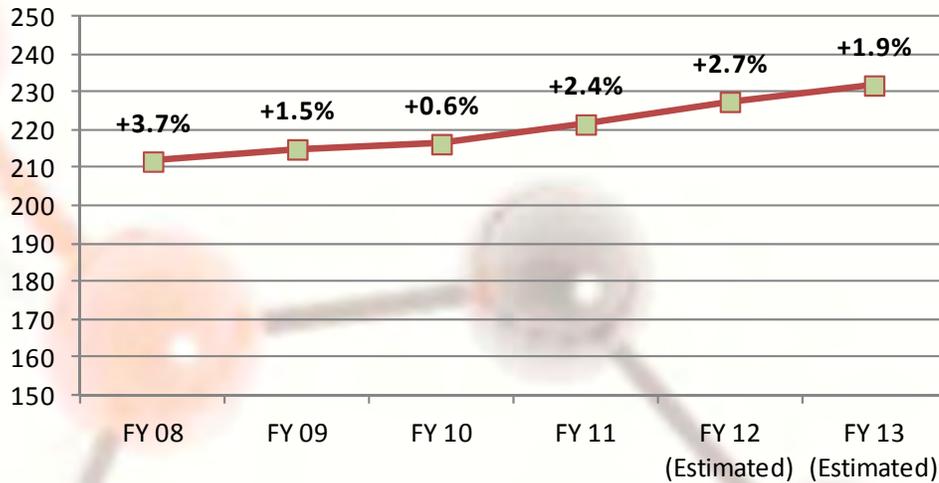
Real GDP In Billions



Inflation, as measured by consumer prices, is estimated to grow at less than 2.0% in FY13. While energy prices will continue their upward movement, the general lack of wage pressure in

combination with productivity growth will produce very modest inflation. This rate is well within the target range of the Federal Reserve, which will hold interest rates at or near their current low levels.

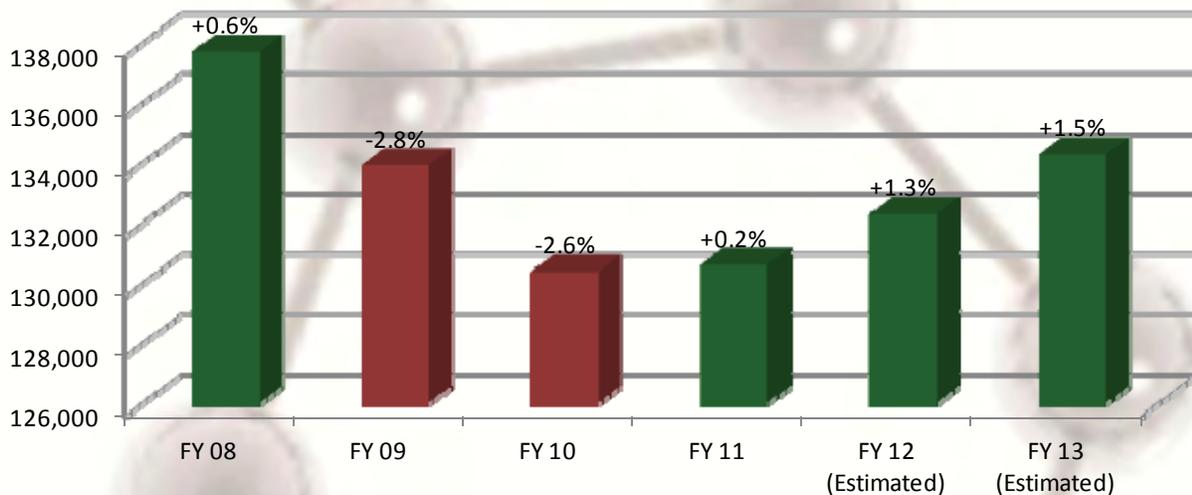
Inflation As Measured by U.S. CPI-U



Job growth nationally is forecast to average a modest 165 thousand per month in FY13. Jobs in Professional & Business services, Health Care, Leisure & Hospitality plus Manufacturing are the centers of job gains. The overhang of housing will hold back any gain in

Construction while Retail Trade is also anticipated to show little growth. Government will continue to ebb but at a slower rate as state & local governments begin to see some turn around in revenue collection.

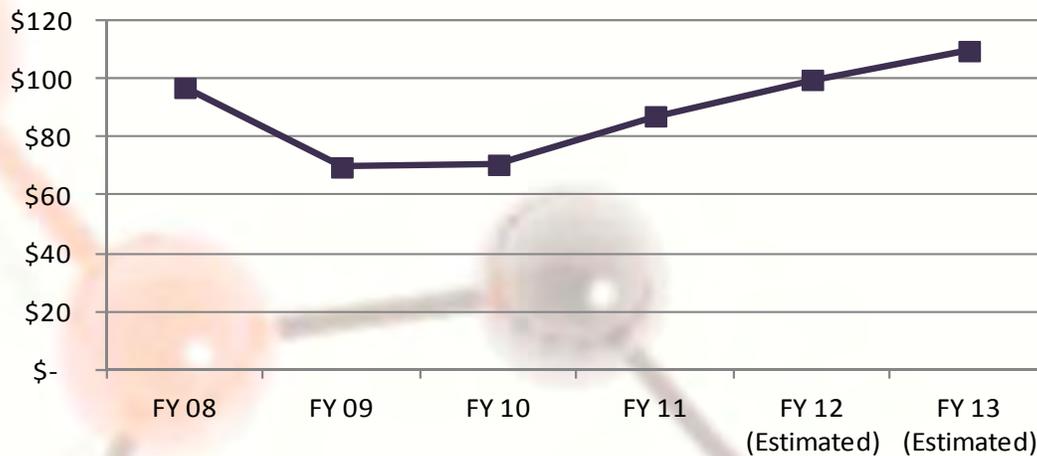
U.S. Non-Agricultural Employment In Thousands With Percent Change from Previous Year



Energy prices will show a mixed picture in FY2013. Natural gas prices will remain low while the price of oil is anticipated to rise. Alternative energy sources, while advancing, will still account for a small portion of total demand. The rise in oil

prices is a function of global demand, especially from emerging economies. US gasoline prices will continue to rise even while domestic demand falls. The price of a barrel of oil will average close to \$110 in FY13.

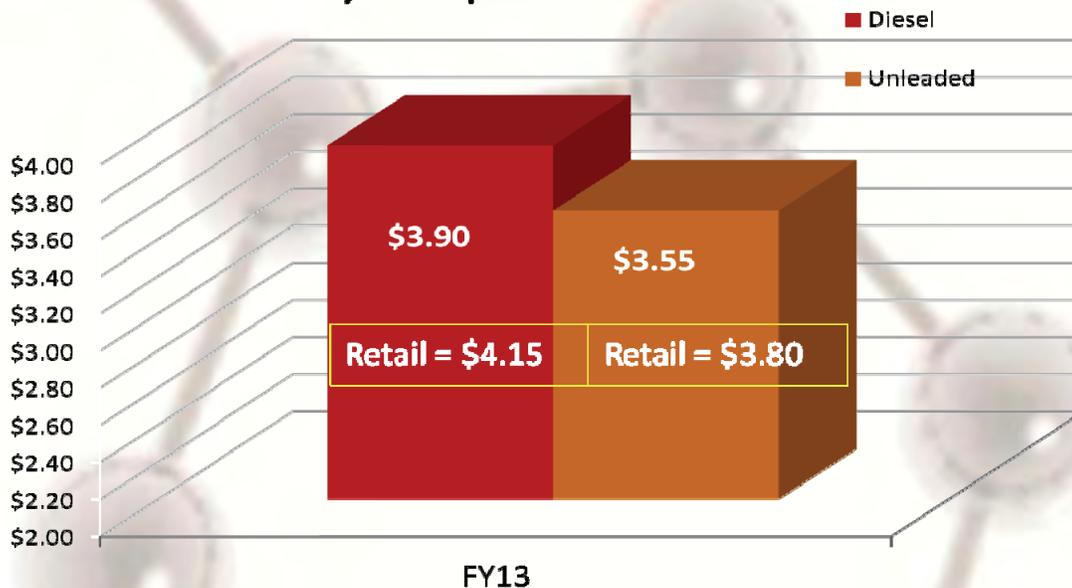
Oil Prices Per Barrel



Fuel Prices—While the City pays less than retail price for fuel at the pump, the City anticipates the cost of both diesel and unleaded fuels to rise as a result of increased oil prices in 2013. Partly as an attempt to compensate for this increased cost, and partly due to using fewer vehicles and having more vehicles that are increasingly fuel efficient, the City plans to use less fuel in 2013.

	Diesel Fuel		
	FY 2012	FY2013	Change
Retail Price	\$ 4.06	\$ 4.15	\$ 0.09
City Cost	\$ 3.65	\$ 3.90	\$ 0.25
Use (In Thousands of Gallons)	565	502	-63
	Unleaded Fuel		
Retail Price	\$ 3.60	\$ 3.80	\$ 0.20
City Cost	\$ 3.25	\$ 3.55	\$ 0.30
Use (In Thousands of Gallons)	365	249	-116

City Price per Gallon of Fuel



Las Cruces Economic Outlook

The local economy is expected to follow the US economy in a slow and uneven recovery. The local job picture will underperform the nation in part due to

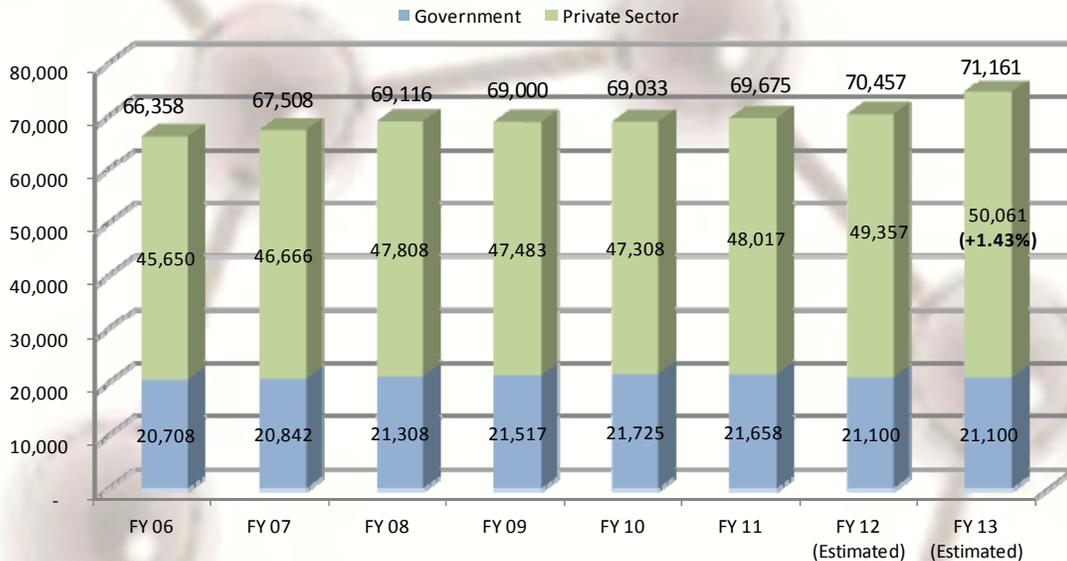
our dependence on Public Sector jobs. Tourism and alternative energy development have and will continue to play a positive role throughout 2012-13.

Las Cruces Economic Outlook (3-5-2011)	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Forecast	2012-13 Forecast
Personal Income (Billions) ***	\$ 5.712	\$ 5.997	\$ 6.273	\$ 6.562	\$ 6.870
% Change	4.9%	5.0%	4.6%	4.6%	4.7%
Non-Ag Employment (Thousands) *	69.000	69.033	69.967	70.457	71.161
% Change	(0.2%)	0.0%	1.4%	0.7%	1.0%
Population (2010 Census) **	94,101	97,618	98,789	100,271	102,076
% Change	2.6%	3.7%	1.2%	1.5%	1.8%
U.S. CPI-U (1982-84=100)	214.920	216.297	221.477	227.477	231.799
% Change	1.5%	0.6%	2.4%	2.7%	1.9%
Permitted Valuation (Millions) **	\$ 178.4	\$ 151.2	\$ 144.6	\$ 133.4	\$ 135.9
% Change	(3.5%)	(15.2%)	(4.4%)	(7.7%)	1.9%
New Residential Building Permits **	562	654	457	444	434
% Change	(16.7%)	16.4%	(30.1%)	(2.8%)	(2.3%)
* Las Cruces Metropolitan Statistical Area ** Las Cruces City *** Personal Income Estimated					

Las Cruces jobs are anticipated to grow by 1% in 2012-13. That translates into approximately 700 jobs in the City and the remaining balance in Doña Ana County. The majority of gains will be in the private sector. The exception will be the construction industry. The public

sector is anticipated to be flat in 2012-13, reversing recent losses. A return to modest revenue growth, both locally and at the state level, will generate a stable employment picture. Federal government, especially in Postal Services, will continue to register job losses.

Las Cruces Employment Non-Agricultural Jobs by Sector

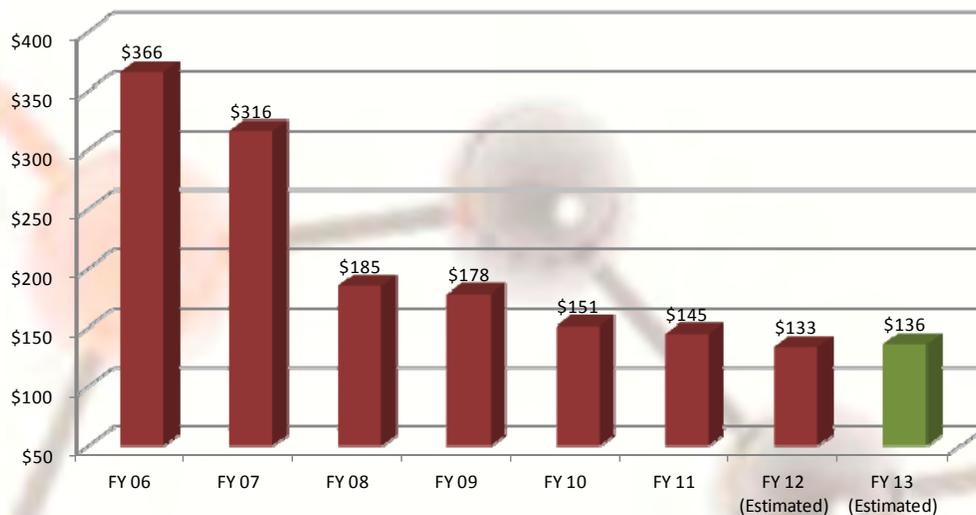


Permitted valuation is anticipated to show a small gain in FY13. While not anywhere close to the rapid growth seen during the period prior to 2008, any gain will be the first one registered during the last five years. A leveling trend is anticipated on the commercial side as remodels and some new construction begins to take hold. The value of new

single family housing will continue to languish as the entry level housing holds prices down by building smaller homes. The high end of the market will not recover locally until the national market turns around. Remodeling of existing housing units—as opposed to buying a different house—is expected to continue due to a sluggish sales market.

Total Permitted Valuation

In Millions

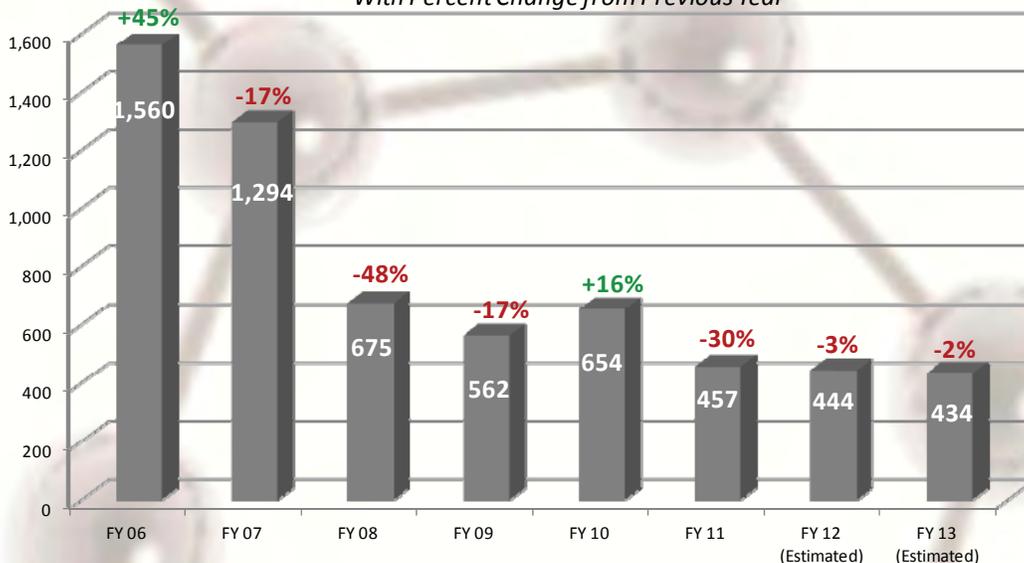


New residential permits are expected to remain well under 500 units annually in FY13. This will make 3 years in a row that permits will fall under 500 units, levels not seen since FY02. One notable trend is the reduction in size for

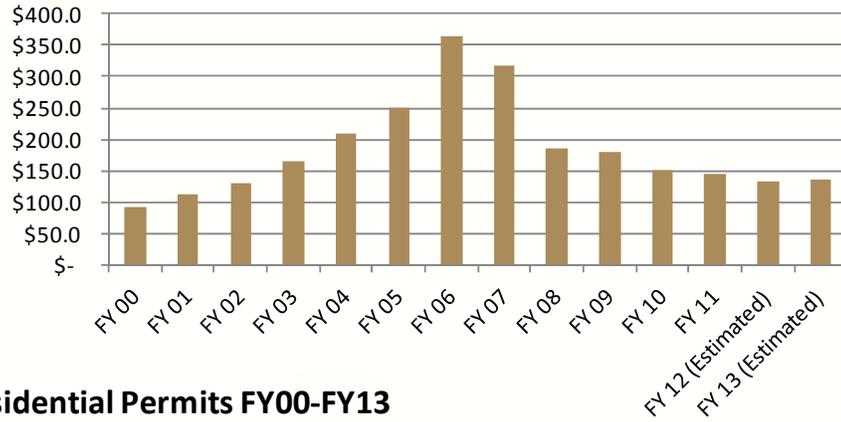
new residential permits, reflecting the price pressure to target the entry level market. Since FY 2008 the average size of a new residential unit has fallen from 2,457 feet to 2,195 feet, a difference of 261 feet or 11%.

New Residential Building Permits

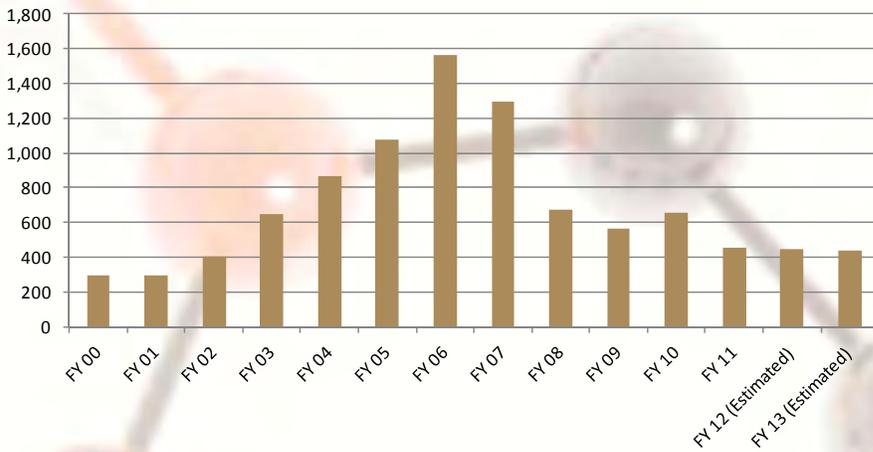
With Percent Change from Previous Year



Total Permitted Valuation FY00-FY13



New Residential Permits FY00-FY13

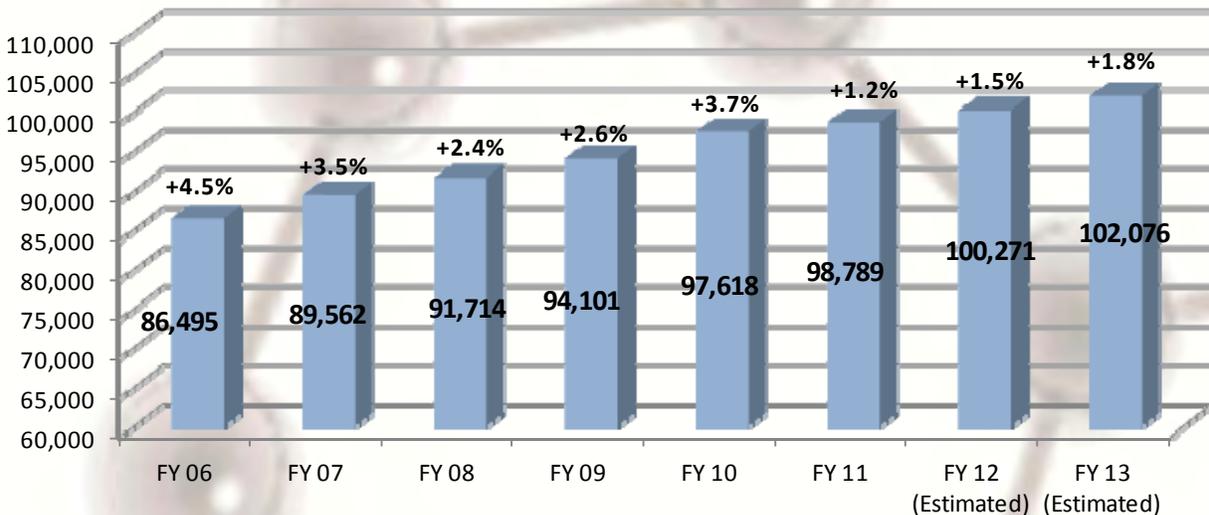


Population growth has slowed along with the economy. While the City's population is expected to grow by approximately 1,800 in FY13, the rate of growth will be under 2% for the third year

in a row. The slowly expanding population base is directly linked to local job opportunities and to the national housing market. Retirees planning to relocate are not able to sell houses in other areas of the US in order to move to Las Cruces.

Las Cruces Population

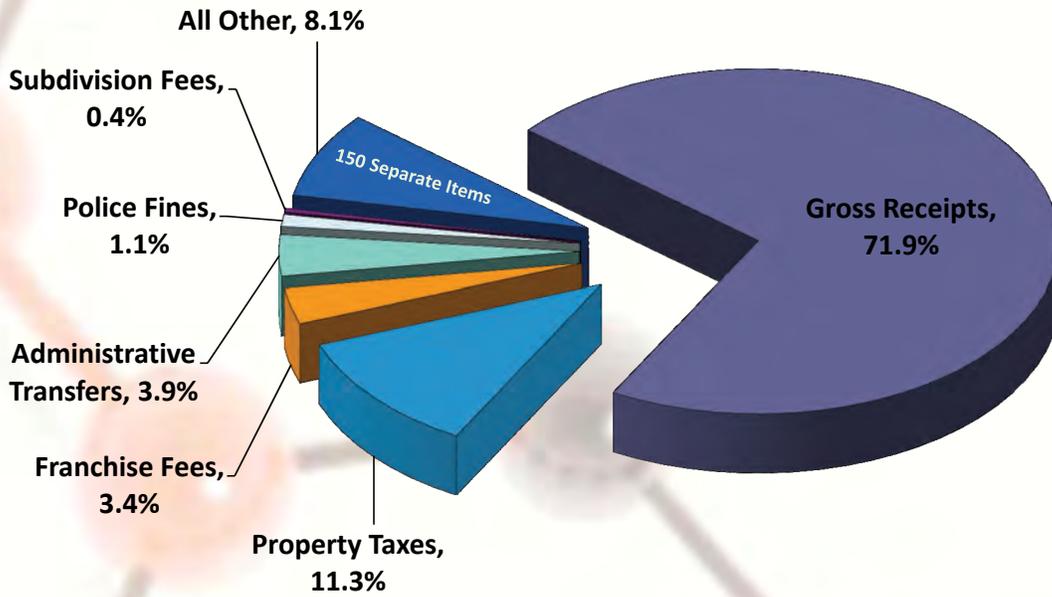
With Percent Change from Previous Year



Major General Fund Revenues

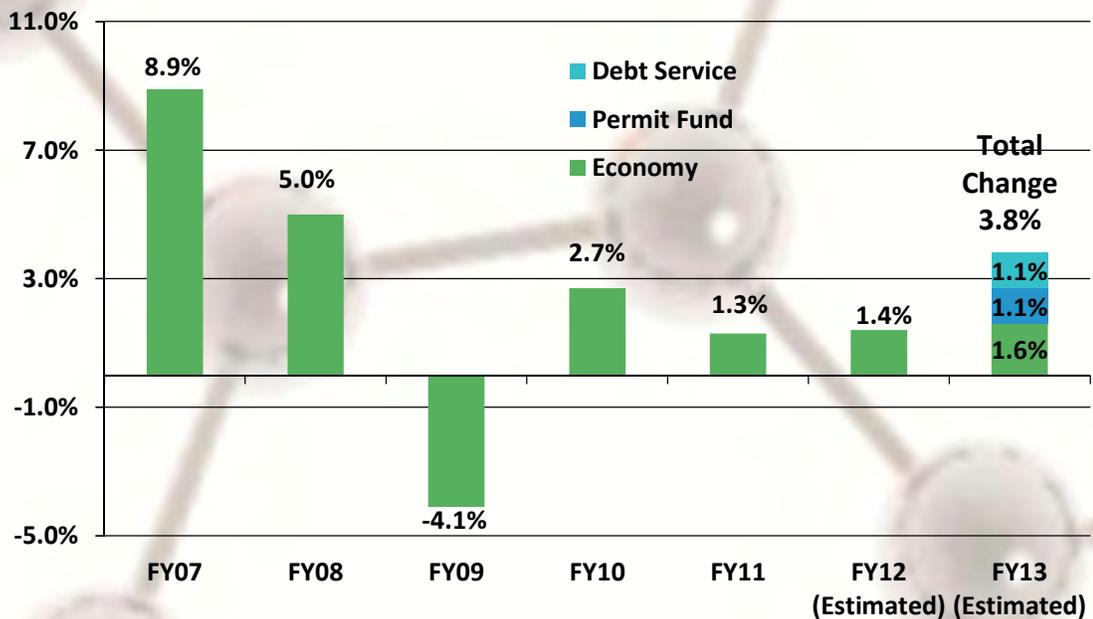
Fiscal Year 2012-13

Total Estimate = \$81.8 million



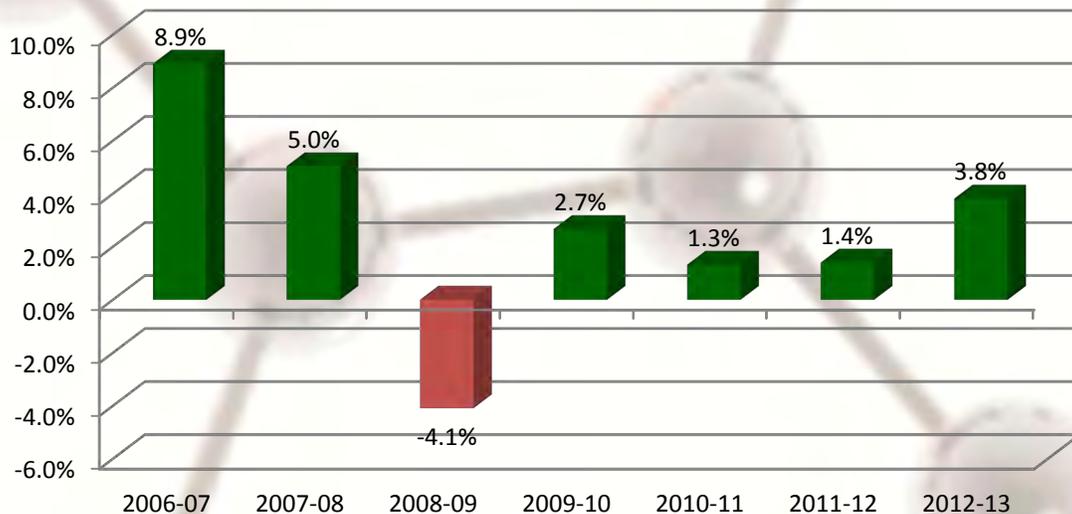
Total General Fund Revenue

City of Las Cruces - Percent Change



Las Cruces General Fund Revenue Forecast							
Revenue Source	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Forecast	2012-13 Forecast
Gross Receipts Taxes	53,917,924	58,247,843	55,320,572	55,368,682	55,902,400	56,713,000	58,777,000
Percent Change	8.2%	8.0%	-5.0%	0.1%	1.0%	1.5%	3.6%
Property Taxes	6,329,527	7,402,995	8,157,741	8,821,919	9,239,902	9,297,552	9,267,952
Percent Change	12.3%	17.0%	10.2%	8.1%	4.7%	0.6%	-0.3%
Franchise Fees	2,456,015	2,677,024	2,772,546	2,683,038	2,877,683	2,696,773	2,745,315
Percent Change	2.8%	9.0%	3.6%	-3.2%	7.3%	-6.3%	1.8%
Administrative Transfers	1,788,067	1,819,540	1,866,442	2,056,067	3,203,689	3,094,361	3,162,186
Percent Change	0.0%	1.8%	2.6%	10.2%	55.8%	-3.4%	2.2%
Police Fines	1,665,219	1,054,688	1,048,101	1,063,989	899,113	908,104	921,726
Percent Change	3.1%	-36.7%	-0.6%	1.5%	-15.5%	1.0%	1.5%
Subdivision Fees	1,472,112	606,638	137,293	144,896	276,626	284,925	299,171
Percent Change	-2.9%	-58.8%	-77.4%	5.5%	90.9%	3.0%	5.0%
All Other	6,488,091	6,038,277	5,359,394	6,513,508	5,264,430	5,756,805	6,581,451
Percent Change	23.4%	-6.9%	-11.2%	21.5%	-19.2%	9.4%	14.3%
Total:	74,116,954	77,847,005	74,662,089	76,652,099	77,663,843	78,751,520	81,754,801
Change (Dollar):	6,061,572	3,730,051	(3,184,916)	1,990,010	1,011,744	1,087,677	3,003,281
Change (Percent):	8.9%	5.0%	-4.1%	2.7%	1.3%	1.4%	3.8%

Total General Fund Revenue Percent Change



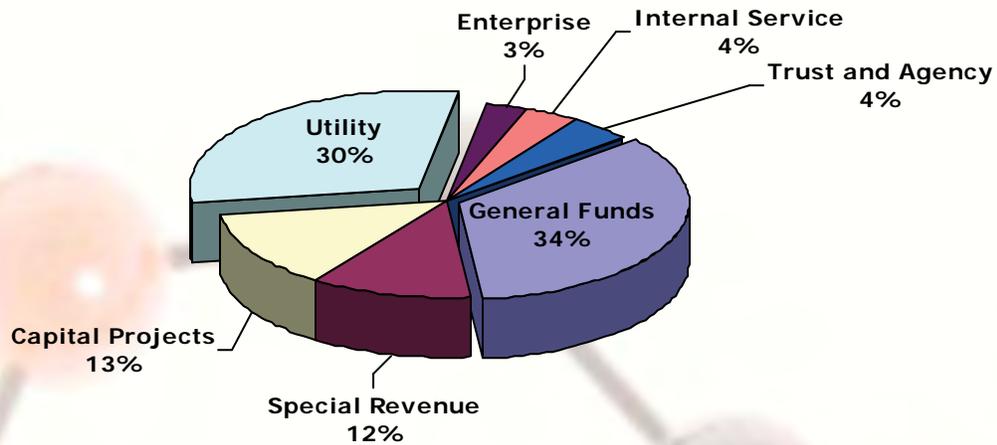
LAS CRUCES REVENUE PICTURE

The largest source of revenue for the City of Las Cruces is Gross Receipts Tax (GRT). The amount of the tax varies in relation to economic conditions. GRT receipts can be

divided into two components. The first is consumption, which results largely from individuals making retail purchases. The second is investment, which is composed principally of structures both residential

**2012-13 OPERATING REVENUES
BY FUND TYPE**

\$250.3 Million



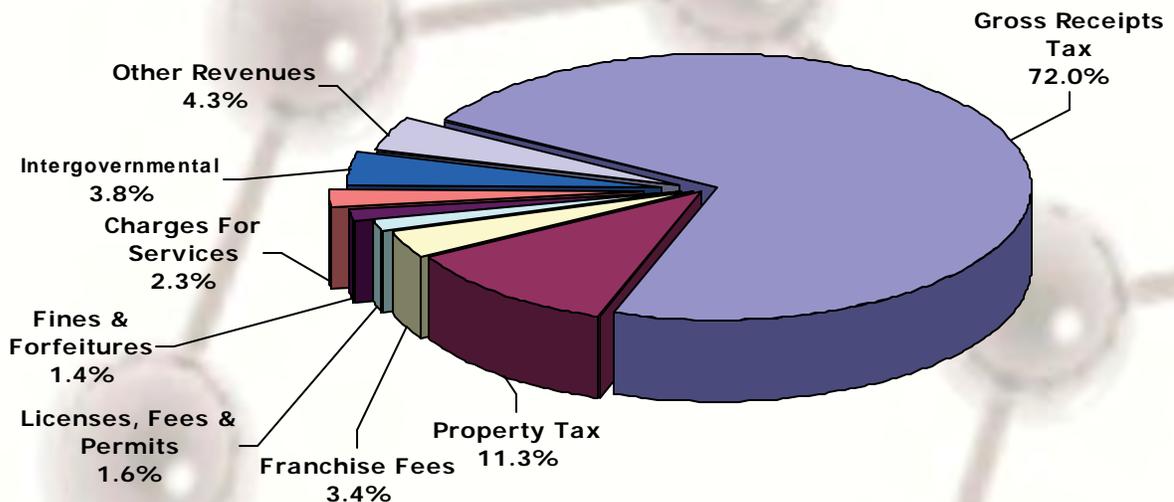
General Funds - These funds receive the largest slice of the revenues, with the General Fund receiving an estimated \$84.8 million for Fiscal Year 2012-13. The General Fund pays for most of the city services available to Las Cruces residents. The majority of revenues in the General Fund are derived from gross receipt taxes (GRT). The following chart illustrates the sources of revenue to the General Fund .

Gross Receipt Taxes, at \$58.8 million, are the largest General Fund Revenue; the major contributors of GRT are from retail sales, entertainment, and automobile sales.

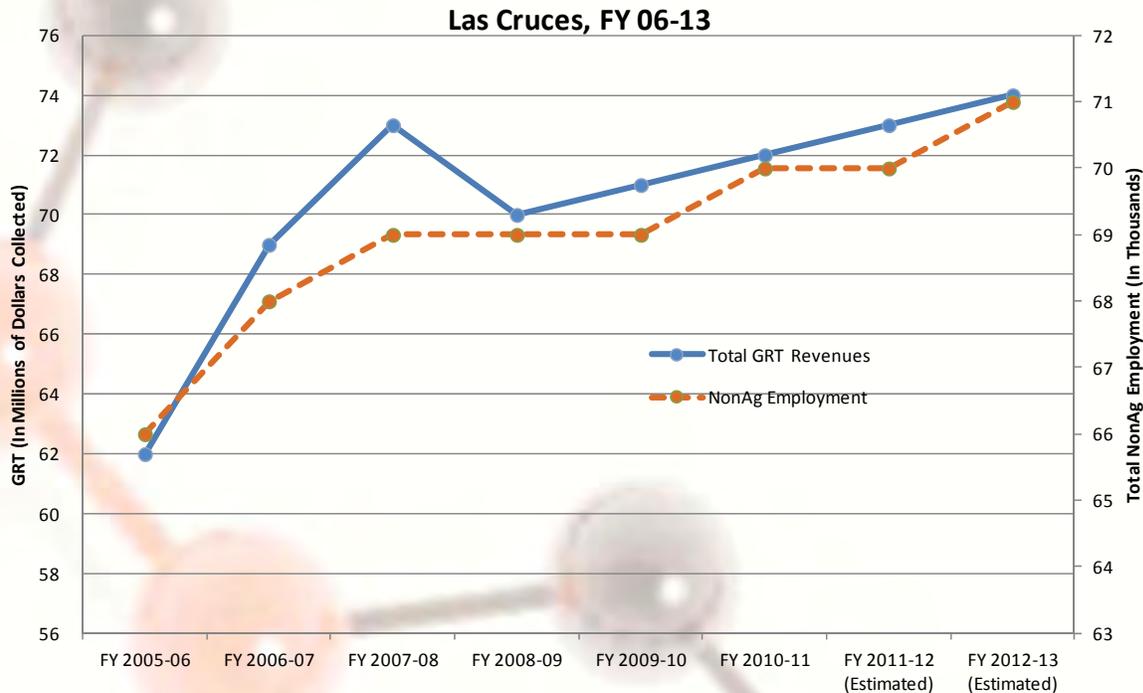
Property Taxes is the second largest source of revenue for the General Fund at \$9.3 million or 11.3 percent of the General Fund budget; the city only

2012-13 GENERAL FUND REVENUE

\$81.8 Million



GRT Revenues vs. Non-Ag Employment



receives approximately 12.3 percent of the property taxes paid by its residents; the remainder of the tax goes to the school district, the state, and other various agencies.

Intergovernmental (Transfers) revenues are transfers of funds from one level of government to another; this is to fund general government operations and/or for specific purposes. Intergovernmental revenues are estimated at \$3.1 million for the upcoming year.

Franchise Fees represent \$2.7 million or 3.4 percent of General Fund revenues; these are payments received from electric, gas telephone, and cable providers within the city limits. Payments are made in exchange for each provider's use of public right-of-way to conduct their business with the City of Las Cruces.

Charges for Services are fees for services provided to residents and business operations in the city limits and are estimated at \$1.9 million. These fees are imposed as a result of public use, such as recreational services, rental uses, and other types of services. Licenses, Fees and Permits account for 1.6 percent or \$1.3 million of the General Fund revenues and include building permits and other development-related permits.

Fines and Forfeitures are revenues derived from violations of ordinances of the City and represent approximately 1.4 percent of the General Fund revenue budget.

Other Revenues include investments, sale of assets, and other miscellaneous revenues; these sources signify roughly 4.3 percent or \$3.5 million.

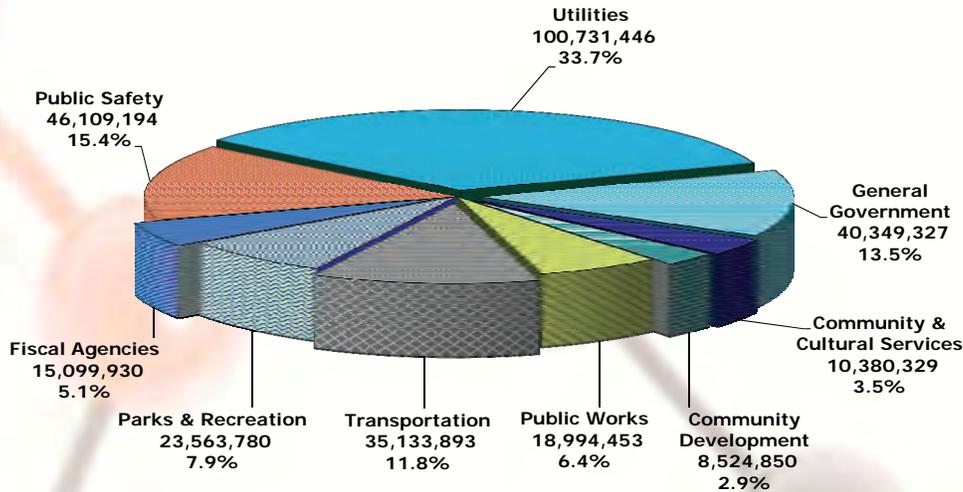
Special Revenue Funds - revenues from Special Revenue Funds are estimated at \$27.8 million for 2012-13; these funds (category) are legally restricted (donations, grant, and/or special assessments) for specified purposes. Some types of functions supported by Special Revenue Funds include: Housing and Urban Development programs, Public Safety programs, Street Maintenance programs, and assessment districts.

Enterprise Funds - make up the second largest revenue group, totaling \$82.7 million. Enterprise funds are operated similar to a business in that they charge fees for services to cover the cost of their operation. Examples of the city's enterprises include gas, water and wastewater services, solid waste management, and transit services.

Internal Service Funds - are estimated to be \$10.2 million, and are derived from charges to city programs that benefit from the services rendered. The funds collected must be used specifically to support the internal service. This

category includes the following funds: Fleet Services, General Liability, Workers' Compensation, Self Insured Benefits, and Liability Claims.

2012-13 OPERATING EXPENDITURES \$298.9 Million



Trust and Agency Funds - account for assets held by the City in a trustee capacity or as an agent for individual private organizations, other governmental units and/or other funds; this groups revenues are estimated at \$11.0 million.

incorporates senior programs, library services, museum services, and the convention and visitors bureau.

OPERATING BUDGET BY PROGRAM

The total Operating Budget for the city for 2012-13 equates to \$298.9 million, which is approximately 0.2 percent lower than the 2011-12 Adopted Budget; the Operating Budget is categorized into functional areas. The nine functional areas that represent the key businesses in the city have been identified; the graph above shows the Operating Budget for each of the functional areas.

Community Development, with a budget of \$8.5 million or 2.9 percent, provides the services that guide and oversee the planning and development of Las Cruces as depicted in the City's General Plan that expresses the goals and public policies relative to future land use. Also included under the group is building and development services, neighborhood and juvenile services, as well as Planning and Metropolitan Planning Organization.

Total funding allocated for the General Government group for 2012-13 is \$40.3 million or 13.5 percent; this group incorporates all elected officials and city executive offices for the city.

Public Works represents 6.4 percent or 19.0 million of the Operating Budget, and is responsible for the engineering and building of all public streets and roadways. It is comprised of the contract administrative services, engineering services, facility management, land management, and project development.

Community and Cultural Services (formerly Public Services) is budgeted at \$10.4 million or 3.5 percent and

The Transportation group, with a budget of \$35.1 or 11.8 percent, is responsible for the maintenance of streets and roadways, and airport operations and

improvements. This group houses the city transit system, the Las Cruces International Airport, traffic engineering, street systems and fleet services.

Parks and Recreation, with a budget of \$23.6 or 7.9 percent, incorporates the maintenance and utilization of city parks, as well as collaborates with organizations to provide and present quality activities and/or events to the community. This group is comprised of aquatics, athletics, park and ball-field maintenance, and recreation.

Public Safety is funded at \$46.1 million or 15.4 percent and includes all of the police and fire programs; this encompasses police patrol, Department of Justice programs, fire emergency services and prevention programs.

The functional area requiring the largest amount of funds is Utility Services, with a budget of \$100.7 million or 33.7 percent. Utility Services provides gas, water, wastewater, and solid waste services to a community of almost 100,000 residents. There are approximately 30,000 connections for water, wastewater and solid waste, and 40,000 connections for gas within city limits and extraterritorial areas.

Staffing - the 2012-13 Operating Budget reflects no additional full-time staff. This results in a city workforce of 1,466 full-time employees; with 1,341 full-time employees in City Operation funds and 125 full-time employees for Fiscal Agencies.

INFRASTRUCTURE CAPITAL IMPROVEMENT PROGRAM (ICIP)

The City of Las Cruces' Infrastructure Capital Improvement Program is a long range planning document, which outlines the expenditure plan for 2012-13 and future (2014-18) capital projects and the corresponding revenues to pay for those expenditures. These projects consist of new construction or major maintenance and replacement of city facilities such as parks, streets, community centers, police and fire stations and gas, water, and wastewater facilities and/or projects. The Infrastructure Capital Improvement Program for 2012-13 totals \$37.8 million

in new appropriations and an estimated \$26.3 million in continuing appropriations, for a total appropriation of \$64.1 million. Some of the notable capital projects include the following:

Facilities Management Projects:

- **Museum of Nature and Science (MoNaS)** - relocating to 411 N. Main Street (former Bank of the Rio Grande building) next to the Museum of Art and the Branigan Cultural Center. The museum is being developed in accordance with the latest environmentally sound "green" principles with the goal of LEED certification at the silver level; these elements will be interpreted within the museum, making the building itself an exhibit about sustainability.
- **Fire Station 7 / Training Center** - will be located at the intersection of Crawford Blvd. and Zia Blvd. on property adjacent to the Las Cruces International Airport. Station 7 will serve the airport, the West Mesa Industrial Park and portions of Interstate 10. The Public Safety Training Center will be located on the same property and is a joint venture with the Las Cruces Police Department.
- **East Mesa Public Safety Complex** - is proposed to enhance public safety services on the east side of the city. This complex will be another joint venture between the Las Cruces Fire and Police Departments. This will be home to the Las Cruces Police Departments east area command and fire station 8 for the Las Cruces Fire Department.

Parks:

- **Burn Lake / Esslinger Park** - Phase II will be a continuation of work completed in Phase I including: design and construction of additional picnic facilities, additional parking and driveways, paved trail around the lake, ADA access to water, landscape, and erosion control measures. Also, Phase II includes design and possible construction of pumps and pipe to utilize Burn Lake as a regulating reservoir. Another improvement will be design and installation of lighting for the soccer fields on-site.

- **North Alameda Arroyo Trail** - consists of design and construction of a recreational trail near the Camino Real Middle School at the Alameda Arroyo, between Roadrunner Drive and Sonoma Ranch Boulevard. The trail will include a paved surface, ADA accessibility features, signage, and erosion control measures. The trail will connect to other trails in the network in the future.
- **Paseo de Oñate Park** - consists of design and construction of a neighborhood park on a parcel of land currently owned by the Bureau of Land Management. The property is 10 acres in size and already is the location of a paupers cemetery maintained by Doña Ana County. The City will acquire the property by Recreation or Public Purpose Lease from the BLM and will take over maintenance of the cemetery. The neighborhood park will consist of play equipment, enhanced trails, a picnic shelter, site furnishings, a drinking fountain, preserved mature native plants, new plantings, and native grass seeding areas.

Transportation:

- **Fuel Farm Upgrade (Airport)** - is replacement of existing aviation fuel (jet and 100 octane) storage tanks, containment area and pumps to come into compliance with New Mexico Environment Department regulations.
- **Taxiway "A" Reconstruction** - is a complete reconstruction of Taxiway Alpha, which is 6,000-plus feet long; and associated stub taxiways. It is being done to bring taxiways into current FAA design standards. This includes associated lighting, signage and markings.
- **Transit Intermodal Center** - will be located on a 1.6 acre site at the southwest corner of Lohman and Alameda. The Intermodal Transit Facility will serve as one of the two transit hubs for the City's fixed route bus service as well as a stop for interstate bus service, NMDOT Park and Ride, bicycle, and taxi services.
- **Transit Operations and Maintenance Facility** - this is a U.S. Department of Transportation - Federal Transit Administration grant

to undertake the planning and programming, and design of the City of Las Cruces Roadrunner Transit Operations and Maintenance Facility. The proposed facility will be integrated in the larger complex of buildings that will share a common site known as the City of Las Cruces Maintenance and Operations Complex; it will be located on contiguous parcels with the existing City of Las Cruces Utilities Operations complex on Motel Boulevard.

Public Works:

- **Sonoma Ranch Boulevard (South) Extension** - this extension project will construct two eleven-foot driving lanes, and two four-foot paved bike lanes from Lohman Avenue to the new Centennial High School. This project will also include building drainage structures across the existing arroyos along the project limits.
- **El Molino Phases VI-VII** - reconstruction of Miranda Street and Compress Road from El Molino Boulevard to Amador Avenue; it also includes the reconstruction of Alameda Boulevard from Main Street to Lohman Avenue. The work will include removal of existing sidewalk, drive pads, curb and gutter, that don't meet ADA requirements and the installation of new sidewalks, curb and gutter, asphalt paving, street lighting, storm drain systems and the rehab of existing city utility infrastructure. The project will also include the excavation of the El Molino Pond adjacent to Burn Lake.
- **Tashiro Drainage Improvements** - the city will contribute a 20 percent match for the storm drain system improvements on NMDOT CN: ES02107 project. This will allow the city to utilize the excess storm drain capacity for future projects along Tashiro Road, Hoagland Road and the Old McClure Road.

Utilities:

- **Gas/Street Utility Rehabilitation** - replace old steel low pressure gas lines with new poly gas lines in coordination with the City's Public Works Department. The sharing of costs of demolition and preventing of street cuts on new pavement.

- **West Mesa Transmission Lines** - new transmission capacity to connect the West Mesa well field with the Low Zone System. This is being done to bring additional West Mesa water supply to the rest of the City.
- **Griggs Walnut Project** - the Griggs & Walnut Plume site is centered near the intersection of Griggs Avenue and Walnut Street; the area is approximately 2,500 feet by 4,000 feet. The plume extends vertically from the water table to the depth of the water supply wells. The project entails removing a chemical called tetrachloroethylene (PCE) from ground water to concentrations at or below the drinking water standard through hydraulic containment and treatment; this will maximize the existing water pumping and delivery infrastructure already in place. The treatment plant will be centrally located somewhere within the plume boundaries and is expected to take minimal space. Once treated, the ground water will then be available for delivery into the public water supply.
- **Wastewater Treatment Plant (WWPLT) Rehabilitation** - perform rehabilitation on various units within the wastewater treatment facilities; thus, increasing the reliability of wastewater treatment system operations.

SUMMARY

The 2012-13 budget focuses on the sustainability of the core city services at their current levels by ensuring that expenditure budgets remain in line with anticipated revenues. While the City of Las Cruces has a diverse economic base, it is not immune to the weak economy. Over the past few years, the city has addressed the budgetary challenges brought on by the recent recession and has taken deliberate measures to continue to allocate resources in a responsible manner, minimizing the impact to users of city services.

National, state, and our local economy has shown slender growth over the last year. Concerns continue to linger over unemployment levels and uncertainties in the housing sector. Given the current economic concerns, the city has developed a balanced budget for

2012-13; the budget assumes no marginal growth and will have minimal impact on the provision of the core city services to residents and visitors of Las Cruces. No new programs, services or positions are proposed to be added in the coming year.

The City of Las Cruces continues to be a fiscally conservative and accountable city. Long-term planning and foresight by City Council and residents have provided a sound economic base for the city to positively weather the current changes in the economic atmosphere. The five year forecast continues to be an important tool for the city to help project changes in revenue in order to adjust expenditures accordingly. In the 2012-13 budget, the city has taken into account the long-term impacts of the recession allowing for the creation of a sustainable community, while continuing to support the quality of life valued by those who live, work and play in Las Cruces.

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Budget Overview

The Operating Budget for 2012-13 totals \$283.8 million, with revenues for the year forecasted at \$239.3 million. When the fiscal agencies are factored in, the Operating Budget totals \$298.9 million for 2012-13, while the revenue is forecasted at \$250.3 million.

REVENUE

The following table shows the total operating revenues the City foresees receiving for the remainder of 2011-12 as well as those estimated for 2012-13.

Revenue estimates for the Operating Budget indicates that the City will receive a total of \$249.3 million in 2012-13, a \$16.8 million or 7.2 percent increase over the prior year's projections. The significant changes from the prior year include a \$8.5 million or 16.5 percent increase in the Special Revenue Funds due to community, facility, and street infrastructure development. The 4.4 percent or \$3.2 million increase in Utility Enterprise Funds is due to purposed water and wastewater projects. The other significant increase outside of General Funds is due to the Enterprise Funds; this \$4.7 million increase is due to the Intermodal Center for the Transit Department and Transit FTA Grants. The General Funds show an increase of

\$1.3 million or 1.5 percent, and the Internal Service Fund shows a decrease of \$0.2 million from the prior year.

General Fund

General Fund revenues provide a representative picture of the local economy. These revenues are of particular interest as they fund basic city services. The table on the following page provides a summarized outlook for major General Fund revenues.

As the City and its residents slowly recover from the economic recession, the City will see some signs of improvement in the General Fund revenue sources. Several of the largest revenue sources in the General Fund are susceptible to fluctuations of economic variables. As an example, continued weakness and stagnation in home prices is adversely affecting property tax receipts. However, the City's gross receipt taxes, franchise fees, PILT, and fines and forfeitures revenues appear to be increasing in step with the economic recovery.

REVENUE SUMMARY - By Fund Type
2011-12 Projected and 2012-13 Estimates
 Expenditures (In Thousands of Dollars)

	2010-11 Actual	2011-12 Projected	2012-13		
			Budget	Amount Change	Percent Change
General Funds	\$ 84,515.6	\$ 84,933.7	\$ 86,205.4	\$ 1,271.7	1.5%
Special Revenue Funds	88,711.8	51,641.1	60,150.0	8,508.9	16.5%
Utility Enterprise Funds	78,264.3	72,901.6	75,133.5	2,231.9	3.1%
Enterprise Funds	2,311.8	1,939.4	6,660.8	4,721.4	243.4%
Internal Service Funds	10,615.3	10,405.8	10,211.6	(194.2)	-1.9%
Trust and Agency Funds	12,704.0	10,756.7	10,984.6	227.9	2.1%
	\$ 277,122.8	\$ 232,578.3	\$ 249,345.9	\$ 16,767.6	7.2%

GENERAL FUND REVENUES

2011-12 Projected and 2012-13 Estimates

Expenditures (In Thousands of Dollars)

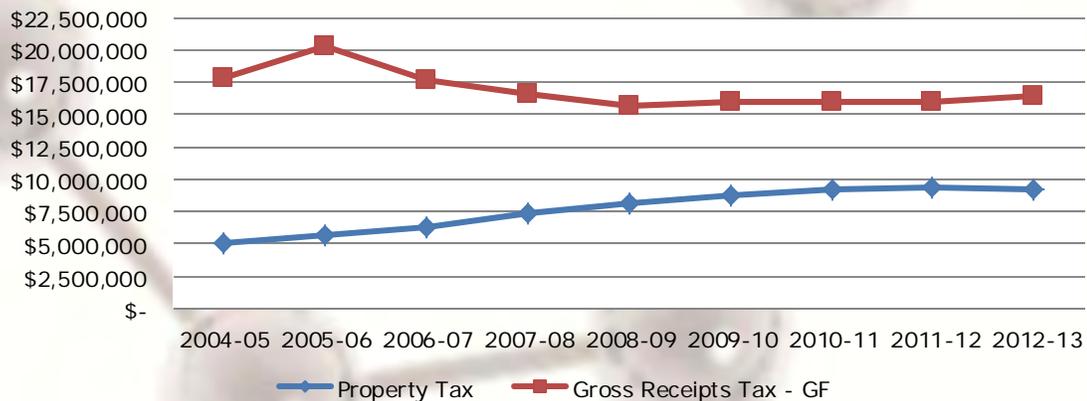
	2010-11 Actual	2011-12 Projected	2012-13		
			Budget	Amount Change	Percent Change
Gross Receipts Tax	\$ 15,962.4	\$ 16,066.0	\$ 16,386.0	\$ 320.0	2.0%
State Shared GRT (Trans. In	39,940.0	40,647.0	42,391.0	1,744.0	4.3%
Property Tax	9,239.9	9,297.6	9,268.0	(29.6)	-0.3%
Franchise Fees	2,877.7	2,696.8	2,745.3	48.5	1.8%
Payment in Lieu of Tax	1,815.0	1,848.9	1,932.7	83.8	4.5%
Licenses, Fees & Permits *	341.5	346.9	361.3	14.4	4.2%
			919.2	919.2	0.0%
Fines & Forfeitures	1,131.4	1,144.1	1,161.8	17.7	1.5%
Charges for Services	1,553.0	1,879.6	1,874.7	(4.9)	-0.3%
Intergovernmental Transfers	2,984.1	3,004.7	3,070.4	65.7	2.2%
Miscellaneous Revenues	1,413.3	1,719.7	1,562.0	(157.7)	-9.2%
Operating Transfers In	405.5	100.2	82.4	(17.8)	-17.8%
	\$ 77,663.8	\$ 78,751.5	\$ 81,754.8	\$ 3,003.3	3.8%

* Licenses, Fees & Permits - In 2012-13 revenues for permits are include in the General Fund, this is do to the Permit Fund being re-organized an incorporated into the General Fund.

In 2012-13, it is expected that property taxes will be roughly \$9.3 million, or 0.3 percent below the projection for 2011-12. This equates to a 0.3 percent estimate decrease in the assessed valuation (as provided by the County Assessor) that is

partially offset by new construction that has occurred over then year. The median single family home price in Las Cruces is currently \$178,558, which is up 6.9 percent over the same time a year ago.

PROPERTY AND GROSS RECEIPTS TAX REVENUES



Property taxes tend to lag behind the rest of the economy, as tax revenue for the upcoming fiscal year is based in assessed values from January. Thus, the taxes to be received for Fiscal Year 2012-13 are based on assessed values as of January 1, 2012.

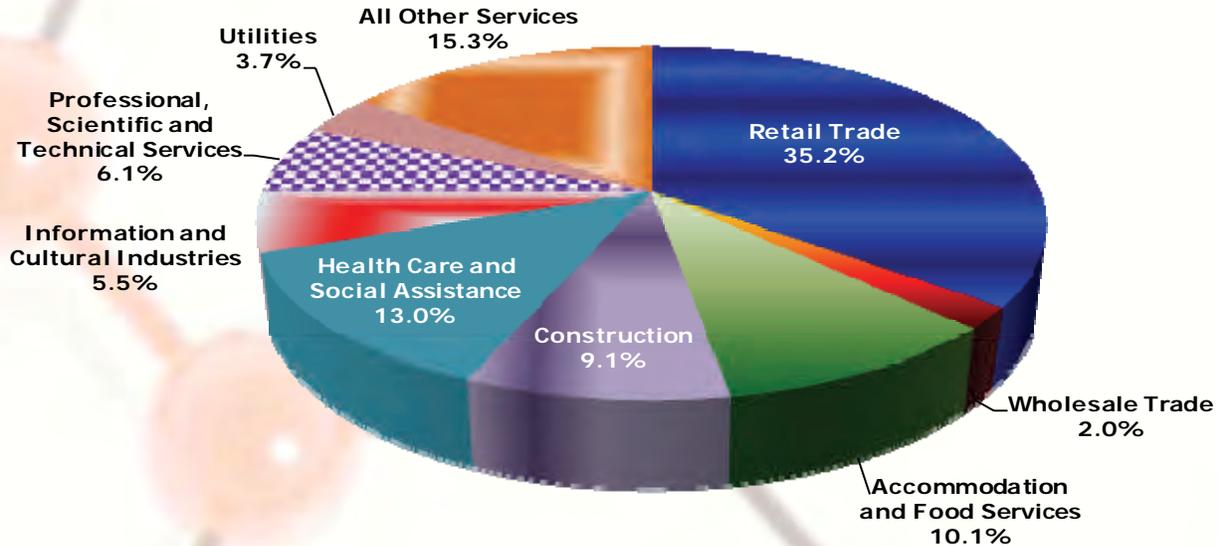
NMSA Section 7-36-21.2, adopted in 1978, limits the annual increase in assessed value for property. Under this

limitation, residential property shall be valued at its current and correct value in accordance with the provisions of the NM Property Tax Code; provided that for the 2001 and subsequent tax years, the value of a property in any tax year shall not exceed the higher of 103 percent of the value in the tax year prior to the tax year in which the property is being valued or 106.1 percent of the value in the tax year

two years prior to the tax year in which the property is being valued. Thus, property taxes tend to grow slowly unless there is a significant amount of housing activity. In the past decade, the city has

seen robust growth in property taxes due to new development (mainly on the East Mesa), high turnover of exiting homes, and double-digit growth in housing prices.

GROSS RECEIPTS TAX by CATEGORY



Changes in Gross Receipts Tax revenue align more closely with changes in the overall condition of the economy, and are expected to increase as the current economic recovery gains steam. Gross Receipts Taxes are forecasted to total \$16.4 million with a transfer of \$42.4 million from the Gross Receipts Tax Income Fund. The \$16.4 million expected to come directly into the General Fund is 2.0 percent or \$0.3 million higher compared to the 2011-12 projection. The Municipal Gross Receipts Tax, which is utilized for general purpose is forecasted at \$32.7 million; this is 0.8 percent higher than the projected \$32.5 million for

2011-12. The Infrastructure Gross Receipts Tax is dedicated to various infrastructure improvements and general purposes and is estimated at \$6.6 million, or 0.7 percent higher than the projection for 2011-12. The Environmental Gross Receipts Tax is dedicated to construction, acquisition, operation and maintenance of solid waste facilities, water facilities, wastewater facilities, sewer systems and/or related facilities.

At this time the City of Las Cruces has no Gross Receipts tax options implemented for Capital Outlay, Quality of Life, Regional Spaceport, or Higher Education Facilities.

MUNICIPAL LOCAL OPTION TAXES

2011-12 Projected and 2012-13 Estimates

Revenue (In Thousands of Dollars)

	2010-11 Actual	2011-12 Projected	2012-13		
			Budget	Amount Change	Percent Change
Gross Receipts Tax (6 of 7)	\$ 32,336.1	\$ 32,487.1	\$ 32,735.0	\$ 247.9	0.8%
Infrastructure Grt (4 of 4)	6,465.4	6,518.4	6,566.0	47.6	0.7%
Environmental GRT (1 of 2)	1,616.7	1,614.1	1,630.0	15.9	1.0%
	\$ 40,418.2	\$ 40,619.6	\$ 40,931.0	\$ 311.4	0.8%

The third highest General Fund revenue source is Franchise Fees—one of the more volatile revenue sources. Franchise Fees are paid by certain industries within the city limits that use right-of-way to conduct their business. The city currently has agreements with solid waste services, gas and electric services, cell sites, fiber optic antenna systems, and cable TV providers. Franchise Fees are estimated at \$2.7 million or 1.8 percent higher than the projected \$2.7 million for 2011-12. This increase is primarily due to growth in the City.

Licenses, Fees and Permits Fees are forecasted at \$1.3 million for 2012-13—a \$0.9 million or 72.9 percent increase from the 2011-12 projection. This is due to the business licenses and building permits sections being re-organized from the Permit Fund to the General Fund. Fines and Forfeitures are projected to increase by 1.5 percent in 2012-13 to \$1.2 million; this increase is based primarily on population growth.

Charges for Services Fees are sources of revenue that include pro-rate charges and revenue from various city divisions that charge for services rendered. These include fees for city pools, fitness classes, senior and youth programs, art and museum, and police services. Total revenues from Charges for Services are estimated at \$1.9 million, this is an

approximately 0.3 percent decrease when compared to 2012-13 projections.

Intergovernmental reimbursement charges are forecasted to be \$3.1 million for 2012-13—an amount 2.2 percent higher than 2011-12 projections. This is due to the Document Services section being re-organized from an Internal Service function to the General Fund. Payment In Lieu of Tax Fees are received from federal, state and local governmental units to compensate taxing jurisdictions when normally taxable property is exempt from property and/or franchise taxes. The method used to calculate and allocate a payment in lieu of tax depends on the sources of the payment. For 2012-13, Payment In Lieu of Property and Franchise taxes are estimated at \$1.9 million or 4.5 percent higher than the \$1.8 million projected for 2011-12.

Miscellaneous Revenues include vehicle license fees shared with the state, investment earnings, sale of property and/or material, and other revenues. The estimate for Fiscal Year 2012-13 totals \$1.6 million—a \$0.2 million or 9.2 percent decrease from the prior year.

Overall, as reflected in the following chart, General Fund revenues are expected to be up 3.8 percent for FY 2011-12. This percentage increase can be broken into two segments. First, 2.6 percent of the

GENERAL FUND REVENUES

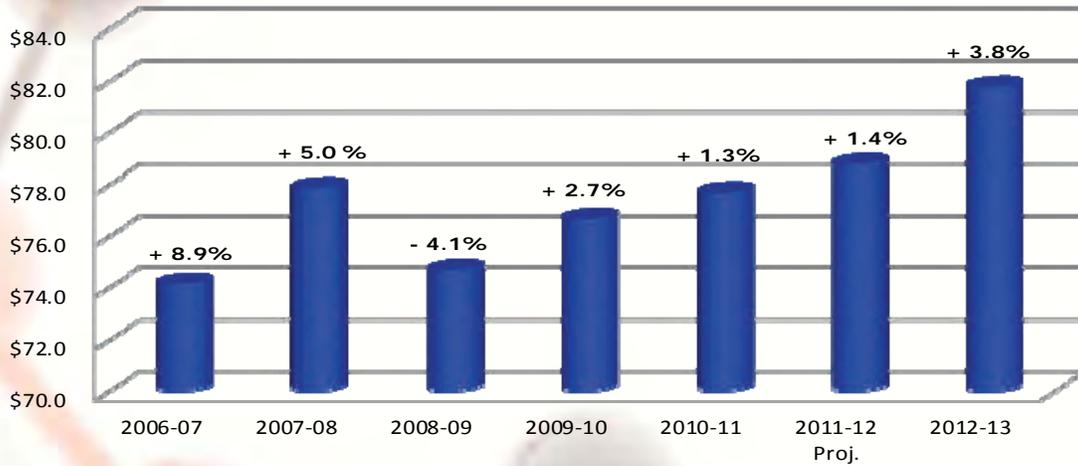
2011-12 Projected and 2012-13 Estimates

Revenue (In Thousands of Dollars)

	2010-11 Actual	2011-12 Projected	2012-13		
			Budget	Amount Change	Percent Change
Gross Receipt Taxes	\$ 55,902.4	\$ 56,713.0	\$ 58,777.0	\$ 2,064.0	3.6%
Property Taxes	9,239.9	9,297.6	9,268.0	(29.6)	-0.3%
Franchise Fees	2,877.7	2,696.8	2,745.3	48.5	1.8%
Payment In Lieu Of	1,815.0	1,848.9	1,932.7	83.8	4.5%
Licenses, Fees & Permits	341.5	346.9	1,280.5	933.6	269.1%
Fines and Forfeitures	1,131.4	1,144.1	1,161.8	17.7	1.5%
Charges for Services	1,553.0	1,879.6	1,874.7	(4.9)	-0.3%
Intergovernmental	2,984.1	3,004.7	3,070.4	65.7	2.2%
Miscellaneous Revenues	1,413.3	1,719.7	1,562.0	(157.7)	-9.2%
Operating Transfers In	405.5	100.2	82.4	(17.8)	-17.8%
	<u>\$ 77,663.8</u>	<u>\$ 78,751.5</u>	<u>\$ 81,754.8</u>	<u>\$ 3,003.3</u>	<u>3.8%</u>

GENERAL FUND REVENUES

Millions



estimate increase is due to Gross Receipts Tax, Franchise Fees, Payment In Lieu of Fees, and Intergovernmental reimbursements. Secondly, the remaining 1.2 percent increase is due to the licenses and permits sections being re-allocated to the General Fund starting in 2012-13. Although the city experienced a 5.0 percent increase in revenue in 2007-08, this growth was not sustainable. Much of the increase was due to new home development, new hotels and restaurants, and new retail centers. Due to the slow development and pace of the economic recovery, it will be increasingly more difficult to produce double-digit growth in revenue. Therefore, limited growth in the economy is anticipated in the next fiscal year and beyond.

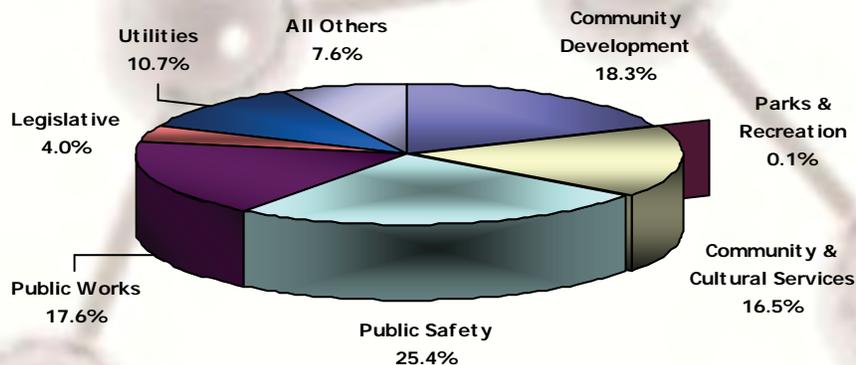
Other Funds

Revenues from **Special Revenue Funds** are expected to come in at \$27.8 million in 2012-13—a \$6.3 million increase from 2011-12. Special Revenue Funds are those supported by specific revenue streams such as:

- Community Development (Community Development Block Grants, Affordable Housing (HUD), and Juvenile Programs)
- Parks & Recreation (Parks & Recreation venues and donated gardens)

SPECIAL REVENUE FUNDS

2012-13 ESTIMATED REVENUES



- Community & Cultural Services (Senior Programs, Convention & Visitors Bureau (CVB), and Las Cruces Convention Center)
- Public Safety (Municipal Court Programs, Police Programs, and Fire Programs)
- Public Works (Street and Flood Control Projects, and Downtown TIDD Projects)
- Legislative (MMC Lease)
- Utilities (Griggs Walnut Plume and Environmental)
- All Other (Equipment Grants, State and Federal Stimulus Grants)

The most noteworthy changes in the Special Revenue Funds occurred in the Community Development, Public Safety, and all Other Programs and Grants. Estimated revenues increased approximately \$2.8 million, \$1.8 million and \$1.7 million, respectively, from 2011-12. In 2011-12, Community Development is projected to receive \$5.1 million mainly from the use of Housing and Urban Development (HUD) Community Development Block Grants. Public Safety grants are estimated to receive \$7.1 million from the Department of Justice and Homeland Security. The Public Safety grants for Fire and Police are one-time monies that will be drawn down over a three year fiscal period; fiscal year 2013-14 will mark the last fiscal year for draw-downs for these program grants. The All Other category is estimated to be \$2.1 million with \$1.5 million coming from Federal Stimulus funding, \$1.3 million of this is to fund the COPS Hiring Recovery Program (CHRP) grant.

Capital Project fund revenue for 2012-13 is estimated at \$31.3 million or 9.0 percent higher than the projection for 2011-12. Airport Improvements (Transportation) and Utilities are the two noteworthy changes in Capital Project

Funds. Revenues estimates increased by \$7.5 million and \$2.9 million respectively. This is mainly due to budget roll over and drawdown timing for completed phases on the projects.

Enterprise fund revenues are estimated at \$81.8 million for fiscal year 2012-13—an amount \$7.0 million or 9.3 percent higher than the 2011-12 projection. Las Cruces Utility Enterprise funds are similar to a business, in that rates are charged to support the operations that supply the service. Utility Enterprise funds include Gas, Water, Wastewater and Solid Waste Management. Utility Enterprise funds revenues are projected to increase by \$2.2 million, this is primarily due to purpose rate increases for Water and Wastewater funds. Though Gas and Solid Waste revenues are estimated to increase, this is due to growth in population.

Shared Services (Administrative) is estimating total revenue at \$9.1 million—an amount \$1.0 million higher than the prior fiscal year projection. This increase is due to intergovernmental reimbursements receiving an additional \$1 million—an amount that is transferred out to the various utility equipment reserves within the enterprise funds.

Gas Enterprise fund revenue is estimated at \$24.0 million, a 1.4 percent or \$0.3 million increase over the current year projection. This revenue increase reflects population growth and sale of the City's gas commodities. The City of Las Cruces natural gas section operates and manages a gas system consisting of over 1,000 miles of gas and service lines, and provides service to approximately 40,000 combined residential, commercial and industrial meter connections.

The Water Enterprise fund revenue estimate is projected to be \$17.4 million, an increase of \$0.8 million, or 5.0 percent over the current year projection. Revenues reflect a \$0.7 million in increased sales revenue due to proposed rate increases. In addition to paying for wholesale and fixed water costs, the

2012-13 Operating Budget includes funding for replacement of Las Cruces water infrastructure, ongoing meter replacements, and building a sufficient operating reserve. This section produces approximately 7.1 billion gallons of clean, safe drinking water annually, through the utilization of two deep aquifers (Mesilla and Jornada Bolsons). This also maintains 30 wells, 12 storage tanks, 10 booster stations, 30 regulating valves, and more than 550 miles of underground water lines.

Estimated revenues for Wastewater are \$12.1 million, 0.0 percent or \$0.0 million over the current year projection. The revenue increase reflects proposed rate increases to fund the ongoing cost of operations, maintenance, and funding of replacement of infrastructure, as well as providing a sufficient operating reserve. The Wastewater section maintains approximately 360 miles of sewer lines and eight lift stations. The city's Jacob A. Hands Wastewater Treatment Facility treats roughly 8.5 billion gallons of sewage per year. In 2010, the East Mesa Reclamation Plant became operational; this is a million gallon per day facility. Through this advanced treatment processes, the Reclamation Plant cleans and purifies wastewater to meet or exceed water quality standards for "purple pipe" irrigation of nearby parks, golf course, and a local high school. The Las Cruces wastewater facilities have implemented a very successful composting process, converting sewage sludge to high-quality beneficial class "A" compost which is available to the public and area farmers at no cost.

The City's Solid Waste Management section provides containers to approximately 30,000 residents and 2,100 commercial customers. This accounts for the disposal of roughly 1,600 tons of trash per week. The Solid Waste Management section uses a one-person collection vehicle that collects waste and take an active role in working with the South Central Solid Waste Authority (SCSWA) to promote recycling in the City of Las

Cruces. The total estimated revenues for 2012-13 are \$12.5 million or 0.5 percent higher than the 2011-12 projection of \$12.4 million. Revenue increase estimates are based on population growth within city limits.

Transit fund revenues are estimated at \$6.7 million, an increase of \$4.7 million from the 2011-12 estimate of \$1.9 million. This revenue projection has the \$1.9 million remaining drawdown for the new Transit Intermodal Center infrastructure project, there is also a \$1.4 million revenue estimate increase for Transit FTA Recovery grants. The FTA grants are not increasing, it is timing of drawdown and project completion. Currently the City's RoadRUNNER Transit system provides transportation within the city limits; these are Fixed Route and the Dial-A-Ride services. The Fixed Route service stays on specific routes throughout the City, while the Dial-A-Ride service provides curb to curb services for people with Disabilities and senior citizens over the age of 60.

Internal Service funds show revenues of \$10.2 million for 2012-13—a decrease of roughly \$0.2 million or 1.9 percent, from the 2011-12 projection. This is due to the Document Service Fund function being re-organized to General Fund beginning in fiscal year 2012-13. Internal Service funds provide services within the City itself, and include programs such as Fleet Services (Transportation), Unemployment Reserve, Employee Health, and Workers Compensation (Human Resources), Liability Claims and General Liability (Legal). Departments pay for services provided to them by these funds; therefore, the rates charged for the services are based on the cost to provide the services. The goal of the City Internal Service Funds is to match their budgeted expenses with charges to the departments, after allowing for a certain level of reserves within the fund.

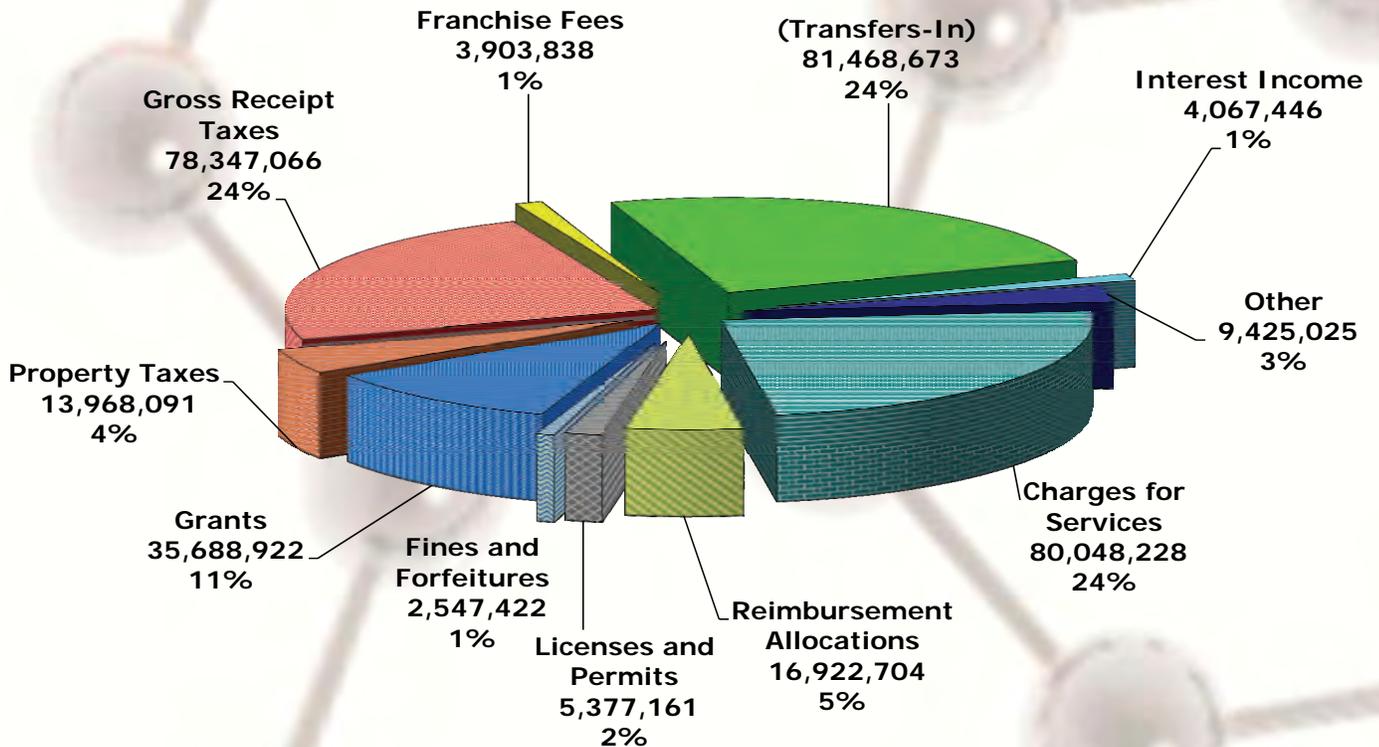
More significant changes occurred in Fleet Services, Workers Compensation, and Liability Claims. Fleet Services has an estimates increase of 0.8 percent due to

increase in material and fuel. Workers Compensation estimates currently indicate a 3.0 percent increase resulting from higher rates being charged out to departments. For the Liability Claims Fund, the decrease reflects not budgeting for liability claim reimbursements received from insurance providers.

Trust and Agency funds indicate revenues are expected to total \$11.0 million in the upcoming year, an increase of 2.1 percent when compared to 2011-12 projections. Trust and Agency funds are used to account for assets held by the City in a trustee or custodial capacity. The City of Las Cruces is the Fiscal Agent for the following entities:

- * Mesilla Valley Regional Dispatch Authority (MVRDA)
- * METRO Narcotics
- * South Central Solid Waste Authority (SCSWA)

Where The Money Comes From All Sources - \$331,764,576



EXPENDITURES

The City's Operating Budget for 2012-13 totals \$298.9 million, which signifies a decrease of about \$0.5 million or 0.2 percent as compared to the adopted 2011-12 Budget. The changes in each of the City's sections will be discussed below.



Budgetary Policies

The City's focus for this fiscal year is providing a balanced budget for the impending fiscal year, maintaining a path toward long-term financial health, and ensuring that estimated costs can be encompassed by tepid revenue growth. All known and ongoing operating expenses were incorporated into the 2012-13 operating budget, as well as long-term financial forecasts.

Accountable management of City resources includes maintaining a focus on a sustainable future by ensuring the City remains in good financial health. With this in mind, decisions made today will impact future spending levels and although economic conditions seem to be improving the following policies for 2012-13 were established in line with conservative revenue growth estimates:

- Continue to minimize impacts to service levels to our community.
- Maintain the additional 1/12th local reserve requirement in the General Fund.
- No new positions and no growth in maintenance and operations.
- Identify vacant positions and operating reductions in order to offset budget increases.
- Exercise prudence in budgeting. Consider containment measures and budget discretionary items at minimum levels.

City departments have strived to maintain expenditure targets that are either at or below the 2008-09 amended budget. Going into 2012-13 budget process the average reduction in spending was roughly \$4.6 million. A number of City departments were able to present budgets that reached the permanent cost savings goals established. However, additional expenditure reductions had to be factored into budgets in order to address increases in costs for employment related expenses. The City Manager's proposed 2012-13 Operating Budget decreased Additional

Managed Reductions (AMRs) to approximately \$1.6 million. This was done by eating into the yield of the General Fund ending balance after the City's 2/12th reserve requirement was maintained; City Administration, Las Cruces Police Department, and the Las Cruces Fire Department received a total of \$3.0 million in additional budgets.

Budgeted Expenditures

Through the application of guidelines and policies, the 2012-13 Operating budget of \$298.9 million was developed.

Position Changes - For 2012-13 the City's full-time workforce is 1,341. This number reflects the City's net zero gain in Personnel for 2012-13. Vacant positions were identified and savings were utilized to offset re-classifications and new positions.

Additional vacant positions have been identified in the 2012-13 budget. These positions provide the departments an opportunity to realize salary savings while still maintaining the vacant position (which can potentially be filled in a future year once the economy improves).

New Facilities - The City has a number of capital projects that are slated to be built over the next five years. As the City completes these projects, the costs of maintaining and operating the facilities (including additional staffing if necessary) are added to departmental operating budgets. The Museum of Nature and Science is scheduled to be completed in November of 2012; Transit Intermodal Center is scheduled to be completed in the winter of 2013; and Fire Station #7 and Training Center is open in a temporary facility and its new facility is scheduled to be completed in the fall of 2013. Additional funds for maintaining these facilities have been incorporated into the 2012-13 budget.

BUDGET BY FUND TYPE

The table below indicates the changes in the Operating Budget for 2012-13, as compared to the Adopted Budget for 2011-12.

General Funds represent the second largest fund group at 27.9 percent of the total with a budget of \$83.4 million. These funds are of particular importance to Las Cruces because they represent the allocation made for the general operations of the City and because they provide resources for most of the City's basic services, such as City Administration, Fire, Police, Parks, and Community Development. However, this should not diminish the importance of the other operating funds, as they also contribute to the array of services available within Las Cruces. The remainder of this section will provide more information about budgeted expenditures by fund and program.

Special Revenue Funds and Capital Project Funds consist primarily of federal, state and local grants totaling \$25.0 million and \$42.1 million respectively, or 8.3 percent and 14.1 percent of the total budget. Debt Service Funds are comprised of allocations used for the payment of long-term (greater than a year) debt and total \$12.3 million or 4.1 percent of the total budget.

The City's Enterprise Funds are \$109.7 million or 36.7 percent of the total. These funds primarily consist of the City Utility Departments (Shared Service, Gas, Water and Wastewater, and Solid Waste) with resources derived from user charges. Internal Service Funds represent \$11.2 million or 3.8 percent of the total budget, while Fiduciary Funds (funds in which the City acts as a fiscal agent) total \$15.1 million or 5.1 percent of the total budget.

2012-13 Annual Budget Compared To 2011-12 Adopted Budget

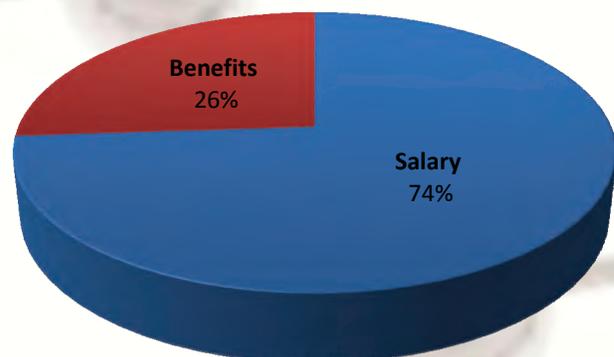
Expenditures (in Millions of Dollars)

	2010-11 Actual	2011-12 Budget	2012-13 Budget	Increase (Decrease)	Percent Change
General Funds	\$ 71.9	\$ 79.2	\$ 83.4	\$ 4.2	5.4%
Special Revenue Funds	18.3	23.8	25.0	1.2	5.2%
Debt Service Funds	47.0	12.4	12.3	(0.1)	(0.7%)
Capital Project Funds	22.5	47.2	42.1	(5.2)	(10.9%)
Enterprise Funds	75.9	112.5	109.8	(2.7)	(2.4%)
Internal Service Funds	10.9	10.6	11.2	0.6	6.1%
City-wide Total	\$ 246.4	\$ 285.7	\$ 283.8	\$ (1.9)	(0.7%)
Fiduciary Funds	18.2	13.8	15.1	1.3	9.5%
Total	\$ 264.6	\$ 299.4	\$ 298.9	\$ (0.5)	(0.2%)

General Fund

The total budget for the General Fund for 2012-13 is \$75.6 million—an amount 2.6 percent higher than the previous year's amended budget of \$73.6 million. The increase can be primarily attributed to re-organizations and to a reduction in Additional Managed Reductions in Fiscal Year 2012-13. Re-organization brought in roughly 23.9 positions and a total of \$2.1 million from the Permit Fund. Transfers out of the General Fund decreased by 18.5 percent to other city funds. These changes are discussed in more detail in the following pages.

City of Las Cruces Employee Compensation
2012-2013



Salaries and Benefit costs make up roughly 70.9 percent of the General Fund budget, and so any changes in these costs can have a significant effect on the total budget. The total personnel budget for 2012-13 is \$53.6 million, which is \$ 2.2 million or 4.3 percent higher than the

amended budget of \$51.4 million for 2011-12. The overall increase is primarily due to the additional managed reductions of three General Fund sections being decreased, as well as to the Permit Fund personnel be re-allocated to the General Fund in 2012-13.

CITY OF LAS CRUCES
Schedule of Changes In Full-Time Budgeted Positions
 Fiscal Year 2012-13

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ADOPTED	Increase or (Decrease)	2011-12 ADOPTED	Increase or (Decrease)	2012-13 Proposed
Legislative	7.00	7.00	7.00	-	7.00	-	7.00
Municipal Court	29.00	29.00	29.00	-	29.00	-	29.00
Administration	15.00	15.00	15.00	8.00	23.00	1.00	24.00
Legal	22.00	22.00	22.00	(8.00)	14.00	-	14.00
Human Resources	14.00	14.00	14.00	2.00	16.00	-	16.00
Finance	60.60	63.70	64.68	(15.90)	48.78	0.22	49.00
Information Technology	34.00	32.00	32.00	-	32.00	-	32.00
Facilities	137.00	164.00	175.00	(174.00)	1.00	(1.00)	-
Transportation	-	-	-	142.00	142.00	-	142.00
Parks & Recreation	-	-	-	100.00	100.00	-	100.00
Community Development	58.40	60.10	60.12	(4.90)	55.22	(0.22)	55.00
Community & Cultural Servic	173.00	146.00	145.00	(63.00)	82.00	-	82.00
Public Works	114.00	114.00	116.00	(16.20)	99.80	(1.00)	98.80
Police	269.00	269.00	269.00	9.00	278.00	-	278.00
Fire	128.00	128.00	128.00	9.00	137.00	-	137.00
Utilities	269.00	262.20	262.20	14.00	276.20	1.00	277.20
Total City-Wide	1,330.00	1,326.00	1,339.00	2.00	1,341.00	-	1,341.00
ASCMV	27.00	27.00	30.00	1.00	31.00	-	31.00
SCSWA	23.00	23.00	46.00	2.00	48.00	-	48.00
MVRDA	46.00	46.00	46.00	-	46.00	-	46.00
RGNGA	3.00	3.00	3.00	(3.00)	-	-	-
Total Fiscal Agencies	99.00	99.00	125.00	-	125.00	-	125.00
Total City Government	1,429.00	1,425.00	1,464.00	2.00	1,466.00	-	1,466.00

GENERAL FUND

	2010-11 ACTUAL	2011-12 ADOPTED	Increase or (Decrease)	2011-12 REVISED	Increase	Decrease	2012-13 Proposed
Legislative	7.00	7.00	-	7.00	-	-	7.00
Municipal Court	29.00	29.00	-	29.00	-	-	29.00
Administration	15.00	16.00	7.00	23.00	1.00	-	24.00
Legal	16.00	11.00	-	11.00	2.00	-	13.00
Human Resources	13.00	17.25	(4.35)	12.90	-	-	12.90
Finance	50.75	48.80	(0.02)	48.78	0.22	-	49.00
Information Technology	32.00	31.00	1.00	32.00	-	-	32.00
Facilities	147.00	146.00	(146.00)	-	-	-	-
Transportation	-	-	33.00	33.00	-	-	33.00
Parks & Recreation	-	-	100.00	100.00	-	-	100.00
Community Development	27.05	21.69	23.36	45.05	20.00	0.22	64.83
Community & Cultural Servic	72.16	72.15	(28.16)	43.99	-	-	43.99
Public Works	45.00	42.00	15.80	57.80	-	3.00	54.80
Police	266.00	266.00	1.00	267.00	-	-	267.00
Fire	124.15	124.15	-	124.15	3.85	-	128.00
Total General Fund	844.11	832.04	2.63	834.67	27.07	3.22	858.52

The City of Las Cruces was advised in June 2010 that the New Mexico Retiree Care contribution rate for employers and employee would be increasing beginning July 1, 2010. Since then, employer and employee New Mexico Retiree Health Care Contributions have gone up 49.6 percent for Non-Enhanced and 92.3 percent for Enhance (Public Safety) employees. This will equate to a 12.1 percent or \$89,353 increase starting July 1, 2012. Group Health Care Insurance is not projected to increase for 2012-13.

Operating Costs represent about 28.6 percent of the total General Fund budget, and include the budgets for all programs expenses other than personnel, capital outlay and operating transfers. The 2012-13 budget is \$21.6 million or 10.9 percent higher than the \$19.5 million budgeted for 2011-12. This is the result of the influence of a combination of factors. First, workers compensation liability insurance was moved out of the Workers Compensation quarterly object account classified under salaries and benefits; this created an approximately \$2.0 million decrease in Personnel costs and an identical increase in operating costs. Secondly, charges for document services (totaling roughly \$0.1 million for microfilming and storage of departmental documents) was brought in. The remaining increase comes from moving the Permit Fund back to the General Fund.

Capital Outlay includes budgeted equipment purchases over \$5,000. For 2012-13, three General Fund departments are planning making purchases totaling \$0.4 million—an amount 14.7 percent higher than 2011-12. Transportation (Traffic Operations) will spend \$0.2 million on street lightning and new development, emergency repair, and replacement of damaged street and traffic fixtures. The Las Cruces Police Department plans on upgrading their Information Management Systems and infrastructure at a total cost of just under \$0.1 million. Information Technology will increase their allotment for major computer equipment.

Operating Transfers are amounts anticipated to be transferred out of the General Fund to another city fund. Transfers included in this year's proposed budget are to the following funds:

- ◇ \$0.8 million to the Engineering Service Fund for engineering service appropriated to the General Fund.
- ◇ \$0.2 million to the Airport Operation Fund to subsidize operating and maintenance costs.
- ◇ \$0.9 million to the Vehicle Acquisition Fund for replacement of vehicles and/or pieces of powered equipment.
- ◇ \$1.5 million to the Prisoner Care Fund to pay for the housing of municipal prisoners held in the county jail.
- ◇ \$0.1 million to the Downtown Revitalization Fund to provide for the redevelopment of the Las Cruces downtown area.
- ◇ \$1.4 million to the several Debt Services Funds for principal and interest payments on City bonds and loans including Funds 3282 SSGRT Bonds, 3284 MGRT Improvement Bonds, and 3810 HUD Section 108 MONAS loan.
- ◇ \$1.4 million to the Transit Fund as a subsidy for operation of the RoadRUNNER city-wide bus transit system. The increase from the past fiscal year is due to a City Council directive to fund the South Central Regional Transit District in the amount of \$50,000.
- ◇ \$2.5 million is transferred to three fiscal-agency-based Joint Power Agreements between the Authority, the City and Doña Ana County.

Another way of looking at the General Fund budget is by departments. The following page compares the 2012-13 Operating budget to the amounts adopted in the previous year. A brief description of each department, as well as a summary of significant department changes in the 2012-13 budget are provided.

The **Legislative** section consists of all elected officials (excluding Municipal Judges). The \$0.8 million for 2012-13 is a 1.5 percent decrease compared to 2011-12 Amended Budget. This decrease is due benefit changes by elected officials.

The **Municipal Court** section consist of two elected officials plus court staff; this budget for 2012-13 was unchanged.

The **Administrative (City Management)** section includes the City Manager, Assistant City Managers (COA and COO), Internal Audit and Risk

General Fund (1000) Balance Analysis

(In Thousands of Dollars)

	2010-11	2011-12		2012-13	Estimate Over (under) Budget	
	Actual	Budget	Projection	Budget	Amount	Percent
Resources						
Beginning Balances	\$ 17,278.8	\$ 18,384.9	\$ 18,384.9	\$ 17,827.1	\$ (557.8)	(3.0)%
Gross Receipt Taxes	15,962.4	16,048.0	16,066.0	16,386.0	320.0	2.0%
Property Taxes	9,239.9	9,297.6	9,297.6	9,268.0	(29.6)	(0.3)%
Franchise Fees	2,877.7	2,696.8	2,696.8	2,745.3	48.5	1.8%
Intergovernmental	2,984.1	3,004.7	3,004.7	3,070.4	65.7	2.2%
All Other Revenues	6,254.3	7,176.9	6,939.3	7,811.7	872.4	12.6%
Operating Transfers In	40,345.5	40,746.2	40,747.2	42,473.4	1,726.2	4.2%
Total Resources	94,942.7	97,355.1	97,136.5	99,581.9	\$ 2,445.4	2.5%
Expenditures						
Legislative	732.1	831.1	786.1	818.6	32.5	4.1%
Municipal Court	1,110.1	1,544.5	1,139.7	1,544.5	404.8	35.5%
City Management	1,833.8	2,718.7	2,534.9	3,398.4	863.5	34.1%
Legal	1,431.3	1,193.2	1,072.1	1,344.7	272.6	25.4%
Human Services	943.6	1,426.3	1,334.4	974.5	(359.9)	(27.0)%
Financial Services	3,032.9	3,119.1	2,870.4	3,002.2	131.8	4.6%
Information Technology	2,897.3	3,768.3	2,980.0	3,720.8	740.8	24.9%
Facilities	11,745.5	108.8	-	-	-	0.0%
Transportation Services	-	3,296.8	2,544.1	5,120.1	2,576.0	101.3%
Parks & Recreation	-	9,449.4	8,811.0	9,346.6	535.6	6.1%
Community Development	1,739.5	1,732.7	1,435.5	3,030.1	1,594.6	111.1%
Community & Cultural Servi	5,551.4	5,569.8	5,253.8	5,598.7	344.9	6.6%
Public Works	5,735.0	6,510.8	6,009.6	4,732.1	(1,277.5)	(21.3)%
Police Services	18,818.6	18,858.3	19,648.4	20,919.6	1,271.2	6.5%
Fire Services	9,049.5	8,889.3	9,046.6	9,593.6	547.0	6.0%
Operating Reserves	1,206.7	2,279.7	2,458.8	2,417.8	(41.0)	(1.7)%
Operating Transfers Out	11,723.5	12,022.5	11,383.8	9,793.6	(1,590.2)	(14.0)%
Total Expenditures	77,550.8	83,319.3	79,309.2	85,355.9	\$ 6,046.7	7.6%
Accrual Adjustments	993.0	(0.2)	(0.2)	-	-	0.0%
Ending Fund Balance	\$ 18,384.9	\$ 14,035.6	\$ 17,827.1	\$ 14,226.0	\$ (3,601.3)	(20.2)%
Required Reserve	6,462.6	6,943.3	13,218.2	14,226.0	1,007.8	7.6%
Un-Reserved Ending Bal.	\$ 11,922.3	\$ 7,092.3	\$ 4,608.9	\$ 0.0	\$ (4,609.1)	(100.0)%

2012-13 General Fund Budget Compared to 2011-12 Amended Budget

(In Thousands of Dollars)

	2010-11	2011-12		2012-13	Estimate Over (under) Budget	
	Actual	Budget	Projection	Budget	Amount	Percent
Salary and Benefits	\$ 48,147.7	\$ 51,372.7	\$ 51,764.3	\$ 53,584.7	\$ 1,820.4	3.5%
Operating Costs	16,892.7	19,457.4	15,544.3	21,579.2	6,034.9	38.8%
Debt Service	-	-	-	-	-	0.0%
Capital Outlay	838.3	466.8	616.9	398.4	(218.5)	(35.4)%
Total General Fund	\$ 65,878.7	\$ 71,296.9	\$ 67,925.5	\$ 75,562.3	\$ 7,636.8	10.7%

2012-13 General Fund Budget Compared to 2011-12 Amended Budget

(In Thousands of Dollars)

	2010-11	2011-12		2012-13	Estimate Over (under) Budget	
	Actual	Budget	Projection	Budget	Amount	Percent
Operating Expenditures	\$ 65,040.4	\$ 70,830.1	\$ 67,308.6	\$ 75,163.9	\$ 7,855.3	11.7%
Debt Service	-	-	-	-	-	0.0%
Capital Outlay	838.3	466.8	616.9	398.4	(218.5)	(35.4)%
Total General Fund	\$ 65,878.7	\$ 71,296.9	\$ 67,925.5	\$ 75,562.3	\$ 7,636.8	10.7%

Management, and the Public Information Office. The budget increased by 25.0 percent in FY2012-13—with the increase primarily a result of the re-organization in 2011-12. In 2011-12 the Economic Development Coordinator, Senior Management Operations Analyst, and Community Relations Coordinator were re-organized to fall under the Assistant City Manager—Chief Operations Officer; Additional Managed Reductions under this section were decreased by \$0.2 million or 88.7 percent.

The **Legal Services** section includes the City Attorney's Office, City Clerk's Office, and Document Services. The budget for 2012-13 is \$1.3 million, and represents a 12.7 percent increase compared to 2011-12. This is due to re-organization of the Document Service Fund to the General Fund in 2012-13.

The **Human Resources** section includes the Benefit Coordinator, EAP Coordinator, EEO/ADA Coordinator, Training Support Specialist, Organizational Development Coordinator, and HR Representatives. The 2012-13 budget is approximately \$1.0 million or 31.7 percent below the 2011-12 budget. This is due to the major portion of Risk Management being re-organized to fall under the Internal Audit division in 2012-13.

The **Financial Services** section includes Accounting, Grant Administration, Purchase Services, City Treasurer's Office, and the Office of Management and Budget. The 3.7 percent decrease in this section is due to Workers Compensation Liability Insurance being re-allocated to the Chief Administration Officer—Assistant City Manager's budget.

The **Information Technology** section includes Network & System Services, Data System Management, Support Services, and GIS Services. The section decreased their bottom line by 1.3 percent for 2012-13; this was accomplished by filling vacant position at the starting rate and not at the mid-point range. The department also restructured some of its operating costs.

The **Transportation Services** section was created in Fiscal Year 2011-12. This section houses Fleets Services, Transit Services, Airport Operations, Traffic Engineering, and Street Maintenance. The start-up budget for 2012-13 is \$5.1

million—an amount 55.3 percent higher than what was budgeted at mid-year 2011-12.

The **Parks & Recreations** section was housed under the Facilities section in prior fiscal years. However, at mid-year 2011-12, the Facilities section was disbanded and Parks and Recreation became its own section. The following divisions are located under Parks and Rec: Aquatics, Athletics, Park and Ball-field Maintenance, Recreation, and ROW Construction. In 2012-13, the department's \$9.3 million budget is 1.1 percent lower than the \$9.4 million budget for 2011-12. This is due to the reduction in operating hours in the aquatic section.

The **Community Development** section's operating budget for 2012-13 increased by 74.9 percent to a budget level of \$3.0 million. In fiscal year 2012-13 the Permit Fund will be re-organized to the General Fund, this represents 40.6 percent of the 2012-13 budget for this department. The remaining 5.1 percent of the increase in 2012-13 is due to additions from the Engineering Services Fund. In 2012-13, a One Stop Shop will be created and fall under the jurisdiction of Community Development. The One Stop Shop will contribute to a more customer-friendly environment and aid faster permits by eliminating lengthy wait times. This section includes the following divisions: Building and Development Services, Neighborhood and Juvenile Citation Services, and Planning/MPO.

The **Community & Cultural Services** section was formerly known as Public Services. This section encompasses the following units: Convention and Visitors Bureau, Library Services, Museum Services, and Senior Programs. For 2012-13, an increase of 0.5 percent was due to grants awarded to Senior Programs that were matched by the General Fund.

The **Public Works** section's budget for 2012-13 is \$4.7 million or 27.3 percent lower than the prior fiscal year. This is due to the Street Maintenance section beginning re-organized under the Transportation Services section for 2012-13. The Facilities Management division was also re-organized to fall under Public Works at mid-year of 2011-12. This section includes the following: Contract Administration,

Engineering Services, Facility Management, Land Management, and Project Development.

The **Police Services** section strives to enhance the quality of life for City residents and visitors through effective crime reduction, preservation of peace, and responsiveness to social changes in the community. This section's budget increased by 10.9 percent or \$2.1 million in FY2013. The increase is largely due to City Management having decreased the department's additional managed reduction (AMR) by \$2.5 million; this revision was made in order to more closely align the department's operating budget with their expenditure history.

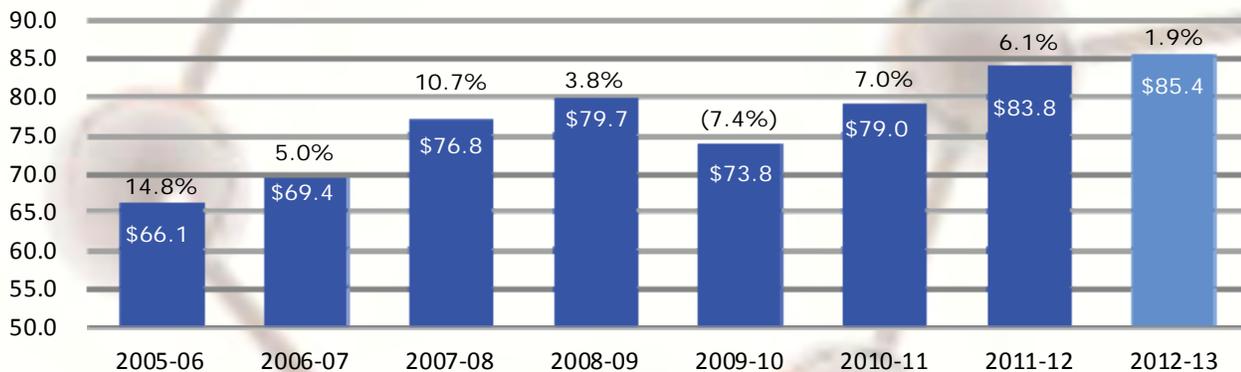
The **Fire Services** section is committed to safely providing customer service, fire protection, and education while maintaining the highest regard for our community. In 2012-13, the Fire

Department's budget increased by \$0.4 million—a 4.1 percent increase that was due to the re-organization of the Permit Fund and to operations cost for new Station #7. City Management then authorized a 5.4 percent reduction in the department's AMR, which then increased the department's budget authority.

Operating Reserves increased by 6.1 percent or \$0.1 million in FY2013 in order for the City to be better prepared for unanticipated emergencies, unforeseen program increases from Collective Bargaining Unit agreements, city audit services renewal, and increases in charges for taxes collected by the State.

Non-departmental (**Operating Transfers Out**) expenses include transfers previously discussed. A 19.0 percent decrease in FY2013 is due to non-funding of the Permit Services Fund and the Facilities Improvement Reserve (General) Fund.

GENERAL FUND BUDGETED EXPENDITURES



A history of the General Fund's budgeted expenditures is reflected in the chart above. As indicated, the City began to slow its expenditure growth after 2008-09. This was due to the economic slowdown and subsequent recession. As can be seen in the chart above, the budget for FY 2009-10 was 7.4 percent less than for the prior year. Since that year, the City has not had any further reductions, in fact in 2010-11 the adopted budget increased by 7.0 percent. This was due to re-organization of the Information Technology Fund into the General Fund. In 2012-13, expenditures are estimated to increase from the prior year adopted budget by 1.6 percent, this is once again due to the re-organization of

the Permit Fund into the General Fund as a consequence of creating a One-Stop-Shop.

CHANGES IN OTHER FUNDS

Special Revenue funds are budgeted at \$25.0 million in FY 2013—an amount \$3.2 million or 11.3 percent lower than the prior year. The decrease is primarily due to spending decreases in the S.T.O.P Fund for Police and the Federal Stimulus Operating Fund for the CHRP program.

Debt Service Funds in FY 2013 total \$12.3 million—\$2.3 million or 15.9 percent lower than in the 2011-12 budget. This amount reflects the refunding bonds and loan call dates as well as favorable economic interest rates.

Capital Project Funds are budgeted at \$42.1 million—an amount 25.2 percent lower than the prior year budget. This decrease is the result of a significant number of capital projects being either mostly completed or completed and closed in 2011-12. Some of these projects are related to the following: Street and Flood Control projects, Griggs Walnut Plume (EPA) project, and Housing and Urban Development (HUD) projects.

Utility Enterprise Funds are budgeted at \$100.7 million in FY 2013—a decrease of \$ 5.8 million or 5.4 percent from the 2011-12 budget. The most significant change was in Gas Services with a \$2.6 million or 10 percent drop in the Cost of Natural Gas line items. This is due to price of natural gas hitting a point of maximum pessimism in 2011 and then taking a plunge in 2012 by 40 percent. Gas Services also shows a decrease of \$1.6 million or 2.6 percent, that is due to a decrease in project cost for high and low gas line pressure and rehabilitation projects.

Water operations decreased by \$0.7 million or 2.5 percent from FY 2011-12 due primarily to major capital projects dwindling down as they approach completion. An example of this is in the NMFA 2007 Water Project Fund; these projects have decreased by \$1.8 million or 32.4 percent.

Wastewater operations are projected to decrease by \$0.4 million or 2.2 percent, from the prior fiscal year. Again, capital Improvements are decreasing by 2.8 percent or \$0.1 million.

Solid Waste Management operations are anticipated to decrease by approximately \$1.0 million or 6.6 percent in 2012-13. The Solid Waste Landfill Closure Fund represents 53.2 percent of the projected 2011-13 decrease.

The remaining **Enterprise** funds (Transit) are estimated to total \$9.0 million—an amount \$0.4 million or 4.1 percent lower than the \$9.4 million budgeted in FY 2011-12. The major decrease in these funds is because the Intermodal Center is estimated to be completed in the late winter or early spring of 2013.

Internal Service funds were budgeted for a total of \$11.2 million, an increase of

\$0.3 million or 2.9 percent from the prior year. Internal Service funds are set up to be self-supporting through user charges. Changes occurred in a number of these funds, including the following:

- The **Fleet Service Fund** budget shows an increase of roughly \$0.7 million or 11.7 percent that is based on higher cost for materials, oil and fuel in 2012-13.
- The **Workers Compensation Fund** budget shows a decrease of 20.3 percent or \$0.6 million that is based on a 3rd party transitioning in to take over the administration of workers compensation of claims.
- The **Liability Claims Fund** shows an increase of \$0.3 million or 28.2 percent. This change is based on increases in positive salary-based adjustments.
- The **Fiscal Agency** budgets have decreased by roughly \$0.5 million or 3.4 percent from the previous year, mainly due to capital improvements and equipment replacements either not being budgeted and/or being reduced in FY 2012-13.

SUMMARY

The Operating Budget for 2012-13 provides a balanced budget for the upcoming fiscal year while also maintaining a long-term plan to sustain a balanced budget in future years (given continued economic variability). The City's budget continues to emphasize fiscal restraint while also stressing the maintenance and continued operations of current city infrastructure. Though the City is taking a conservative approach to cost avoidance and oversight, its main focus is on maintaining core city services at their current levels. Ongoing operating expenses have been identified and incorporated into the 2012-13 budget in order to ensure that the budget reflects directives and strategic approaches to the City's ongoing financial obligations. Because the City is sentient of economic uncertainty, no new programs or expanded levels of service are represented in the 2012-2013 budget.

It should be noted, however, that the Las Cruces economy is slowly starting to improve, with new business investments in the City and recent gains in the City's



Gross Receipts Tax revenues. In 2011-12, City Management gave authorization to re-organize and enhance levels of services in key areas. These improvements included the development of the Transportation Department (which combined Street Maintenance, Traffic Operations, Airport Operations, Fleet Operations, and Transit Operations into a single section) and the creation of the previously-discussed One Stop Shop within Community Development. Nevertheless, revenues and expenditures will continue to be monitored by the City, as sluggish housing sales and high unemployment rates persist.

Though the City maintains a positive financial economic position, it is not immune to the impacts of a fluctuating

economy. Because of this, the City took steps more than a year ago to position itself to better bear future economic dips and to help maintain the City's high bond rating. One of these steps was to propose that the General Fund maintain twice the State of New Mexico's requirement of a 1/12th reserve of General Fund operating expenditures. This move exemplifies the City's fiscal conservatism—an approach that has consistently guided the City's strategy to managing its finances. Additionally and maybe even more important during a time of economic uncertainty is the fact that the City remains in an excellent position to take advantage of new economic opportunities due to its careful planning and maintenance of a sound financial foundation.

Special Revenue Funds Balance Analysis

(In Thousands of Dollars)

Revenue Source	2010-11 Actuals	2011-12 Budget	2011-12 Projection	2012-13 Budget	Increase/ (Decrease) from 2011-12 Proj.	
					Amount	Percent
Resources						
Special Revenue Funds	\$ 25,889.3	\$ 36,469.4	\$ 36,469.4	\$ 40,902.0	\$ 4,432.6	12.2%
Debt Services Funds	6,527.3	7,089.8	7,089.8	7,224.6	134.8	1.9%
Capital Project Funds	24,925.7	21,677.9	21,677.9	25,389.0	3,711.1	17.1%
Total Beginning Balances	57,342.3	65,237.1	65,237.1	73,515.6	8,278.5	12.7%
Special Revenue Funds	28,294.5	28,394.6	21,527.3	27,844.3	6,317.0	29.3%
Debt Services Funds	35,610.0	7,235.8	1,362.5	2,513.8	1,151.3	84.5%
Capital Project Funds	24,760.9	45,138.2	28,630.5	31,336.6	2,706.1	9.5%
Operating Transfers In	22,996.4	14,484.0	18,358.1	15,643.9	(2,714.2)	(14.8)%
Total Resources	\$ 169,004.1	\$ 160,489.7	\$ 135,115.5	\$ 150,854.2	\$ 24,017.2	17.8%
Expenditures						
Special Revenue Funds						
Legislative	288.9	303.4	303.4	300.0	(3.4)	(1.1)%
Municipal Court	1,782.9	2,705.8	1,748.3	2,758.6	1,010.3	57.8%
Street Maintenance	976.2	1,207.7	1,066.2	1,199.3	133.1	12.5%
Flood Control	713.6	561.1	668.9	789.7	120.8	18.1%
Parks & Recreation	58.8	20.0	27.5	90.0	62.5	227.3%
Community Development	3,937.8	5,106.4	2,292.7	5,161.0	2,868.3	125.1%
Community & Cultural Services	934.1	974.9	1,004.3	1,189.2	184.9	18.4%
Convention & Visitors Bureau	2,160.6	2,061.4	1,980.3	2,107.6	127.3	6.4%
Police Services	1,224.5	1,920.7	915.7	1,672.6	756.9	82.7%
Fire Services	308.3	2,304.9	733.3	1,552.6	819.3	111.7%
Utilities	1,105.1	1,665.3	754.0	1,861.8	1,107.8	146.9%
Other	4,760.3	7,088.9	4,303.7	6,330.6	2,026.9	47.1%
Total Special Revenue Funds	18,251.1	25,920.5	15,798.3	25,013.0	\$ 9,214.7	58.3%
Debt Service Funds						
Legislative	31,604.2	8,981.2	6,696.6	6,629.1	(67.5)	(1.0)%
Street Maintenance	12,697.3	2,698.8	2,698.8	2,548.5	(150.3)	(5.6)%
Flood Control	1,567.0	1,707.8	1,707.8	1,732.1	24.3	1.4%
Community Development	36.6	130.1	130.1	131.7	1.6	1.2%
Public Works	51.9	51.8	51.8	51.8	-	0.0%
Police Services	839.8	843.0	843.0	839.2	(3.8)	(0.5)%
Fire Services	156.9	185.9	185.9	190.3	4.4	2.4%
Utilities	1.7	70.7	70.7	216.1	145.4	205.7%
Total Debt Service Funds	46,955.4	14,669.3	12,384.7	12,338.8	\$ (45.9)	(0.4)%
Capital Project Funds						
Street Maintenance	5,258.4	16,867.0	7,033.3	9,997.2	2,963.9	42.1%
Flood Control	1,218.1	5,815.8	4,249.9	2,100.3	(2,149.6)	(50.6)%
Parks & Recreation	1,447.3	1,963.1	449.0	1,595.6	1,146.6	255.4%
Community Development	173.0	1,826.9	610.1	1,216.8	606.7	99.4%
Airport Improvements	1,109.2	7,615.8	271.2	7,779.4	7,508.2	2768.5%
Public Works	9,001.6	4,820.2	1,668.8	4,410.5	2,741.7	164.3%
Utilities	25.6	6,300.0	1,713.1	4,590.9	2,877.8	168.0%
Other	4,298.3	11,025.1	2,557.9	10,367.4	7,809.5	305.3%
Total Capital Project Funds	22,531.5	56,233.9	18,553.3	42,058.1	\$ 23,504.8	126.7%
Operating Transfers Out	18,414.7	14,109.7	14,403.8	13,001.9	-	3,716.7
Total Expenditures	106,152.7	110,933.4	61,140.1	92,411.8	32,673.6	\$ 3,722.7
Accrual Adjustments	2,385.7	-	(459.8)	-	459.8	(100.0)%
Ending Fund Balance	\$ 65,237.1	\$ 49,556.3	\$ 73,515.6	\$ 58,442.4	\$ (8,196.6)	(11.1)%

Enterprise Fund Balance Analysis

(In Thousands of Dollars)

	2010-11	2011-12		2012-13	Estimate Over (under) Budget	
	Actual	Budget	Projection	Budget	Amount	Percent
Resources						
Beginning Balances	\$ 55,765.8	\$ 57,188.5	\$ 57,188.5	\$ 57,802.1	\$ 613.6	1.1%
Shared Services	7,820.1	9,666.9	8,091.7	9,111.1	1,019.4	12.6%
Gas Services	24,569.8	26,969.5	23,714.4	24,038.2	323.8	1.4%
Water Services	15,474.3	15,669.6	16,546.4	17,372.5	826.1	5.0%
Wastewater Services	11,154.3	11,354.6	12,124.5	12,119.3	(5.2)	(0.0)%
Solid Waste Management	10,190.6	12,493.9	12,424.6	12,492.5	67.9	0.5%
Transit Services	2,311.8	6,637.1	1,939.4	6,660.8	4,721.4	243.4%
Operating Transfers In	12,313.7	10,729.0	10,903.3	14,625.6	3,722.3	34.1%
Total Resources	139,600.4	150,709.1	142,932.8	154,222.1	\$ 11,289.3	7.9%
Expenditures						
Shared Services	7,784.6	9,653.1	8,012.3	10,148.0	2,135.7	26.7%
Gas Services	25,509.8	32,629.4	23,443.5	28,480.8	5,037.3	21.5%
Water Services	17,045.0	29,387.5	17,428.0	28,661.4	11,233.4	64.5%
Wastewater Services	11,312.3	19,784.0	11,647.0	19,358.1	7,711.1	66.2%
Solid Waste Management	10,510.3	15,074.9	12,707.0	14,083.2	1,376.2	10.8%
Transit Services	3,706.0	9,429.3	4,042.9	9,041.2	4,998.3	123.6%
Operating Transfers Out	6,543.9	7,675.7	7,850.0	11,566.7	3,716.7	47.3%
Total Expenditures	82,411.9	123,633.9	85,130.7	121,339.4	\$ 36,208.7	42.5%
Accrual Adjustments	-	-	-	-	-	0.0%
Ending Fund Balance	\$ 57,188.5	\$ 27,075.2	\$ 57,802.1	\$ 32,882.7	\$ (24,919.4)	(43.1)%
Required Reserve	-	-	-	-	-	0.0%
Un-Reserved Ending Bal.	\$ 57,188.5	\$ 27,075.2	\$ 57,802.1	\$ 32,882.7	\$ (24,919.4)	(43.1)%

2012-13 Enterprise Fund Budget Compared to 2011-12 Amend Budget

(In Thousands of Dollars)

	2011-12	2011-12		2012-13	Estimate Over (under) Budget	
	Actual	Budget	Projection	Budget	Amount	Percent
Salary and Benefits	\$ 48,147.7	\$ 51,372.7	\$ 51,764.3	\$ 53,584.7	\$ 1,820.4	3.5%
Operating Costs	16,892.7	19,457.4	15,544.3	21,579.2	6,034.9	38.8%
Debt Service	-	-	-	-	-	0.0%
Capital Outlay	838.3	466.8	616.9	398.4	(218.5)	(35.4)%
Total General Fund	\$ 65,878.7	\$ 71,296.9	\$ 67,925.5	\$ 75,562.3	\$ 7,636.8	10.7%

2012-13 Enterprise Fund Budget Compared to 2011-12 Amend Budget

(In Thousands of Dollars)

	2011-12	2011-12		2012-13	Estimate Over (under) Budget	
	Actual	Budget	Projection	Budget	Amount	Percent
Operating Expenditures	\$ 65,040.4	\$ 70,830.1	\$ 67,308.6	\$ 75,163.9	\$ 7,855.3	11.7%
Debt Service	-	-	-	-	-	0.0%
Capital Outlay	838.3	466.8	616.9	398.4	(218.5)	(35.4)%
Total General Fund	\$ 65,878.7	\$ 71,296.9	\$ 67,925.5	\$ 75,562.3	\$ 7,636.8	10.7%

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Service To The Community

Las Cruces is the core of Doña Ana County and the second in the state for population and economic centers. With its attractive climate, recreational opportunities, and affordable costs of living and doing business, the city has experienced sustained growth. The Las Cruces area has been one of the fastest growing small cities in the country in the recent decade in terms of retirement, destination, business and career growth. The city's area (approximately 76.31 square miles) increases periodically through annexation of property.

Population has risen 33.2 percent since 2000 to roughly 98.9 thousand, making Las Cruces the nation's 408th largest city. The city's employment base is the foundation of a deep and diverse metropolitan area economy. The primary employment sectors in the Las Cruces metropolitan area consist of professional and business services, leisure and hospitality, government, trade, education and health services, financial activities, and construction.

Historically, the unemployment rate in greater Las Cruces has been well below that of the United States as a whole.

The city has experienced a decline in revenue primarily due to the housing industry, economic issues and higher gasoline prices. The downturn in the economy is not unique to Las Cruces and most government units in the country are seeing similar revenue declines. Budget reductions to all General Fund departments are necessary for the 2012-13 fiscal year totaling more than \$1.6 million, with no recommended tax increases or any furloughs and/or layoffs.

Necessary cost increases are included for 2012-13 including general inflation, fuel; expiring federal grants; estimated costs to open new facilities; and full funding for the police academy. A 1.5 percent merit increase for non-represented employees is included in the 2012-13 budget.

Because local and national economists are predicting the slight up-turn in the economy during fiscal year 2012-13 and possibly beyond, these reductions and possible impacts to community services may not be necessary. Furthermore, the current budget reductions do not reflect a decline in state-shared revenues. Any change in the formula would decrease state-shared revenues and would require deeper cuts to balance the budget.

Currently the city's general fund budget maintains reserves and funding for non-profit organizations, and meets the city's commitment of cost sharing with the county for the Animal Service Center of the Mesilla Valley.

In February of fiscal year 2008-09 the City and County took over operation of the Animal Service Center of Mesilla Valley from the Humane Society through a joint powers agreement (JPA). Fiscal year 2012-13 represents the fourth full year of operation for the Animal Service Center of Mesilla Valley under the joint powers agreement with Doña Ana County.

The City has identified its capital project top five priorities for 2012-13 which are the Fire and Police Training Center on the City's West Mesa; Airport Taxi-Lane "A" Reconstruction; Trail System Improvement on the Las cruces Outfall Channel; South Main Street Downtown; and Sonoma Ranch Boulevard between Lohman Avenue and Dripping Springs Road.

The city adopted the 2012 strategic plan marking the inception of a structured, formalized implementation process. It is anticipated that there will be updates to the plan at two year intervals as the City progresses toward long term goals. Budgetary impact, competing interests, and staff constraints were considered as goals to be pursued over the next term of the plan were developed.

In the non-General Fund areas of the budget, funding is available to improve community services. In FY 2011-12, design work continued on a new intermodal center with award for construction estimated around June 2012.

The Service to Community summaries that follow indicate how major services provided to Las Cruces residents have been adjusted in response to local economic and financial conditions. Because benchmarking is an important measure of the efficiency and effectiveness of services provided, we also have included multi-city comparisons of performance in several years.

Library

The Thomas Branigan Library received the first award of General Obligation funds in the amount of \$338,093. The funds were used to update the collection, public computers and media items. The hours of operation for the library were set at 74 hours per week.

A Gates Library Initiative Grant was received which increased the number of public computers from 11 to 14.

The library's bookmobile continued service to the City of Las Cruces and Doña Ana County residents.

There were no proposed changes in the hours of operation for 2011-12. A second venture to expand service with Las Cruces Public Schools began in 2011-12. The first joint-use library opened at San Andres High School in Mesilla. This was accomplished with existing staffing and operations funds.

Books are mailed for free to library cardholders in the City and the County. Approximately 1,000 books are currently sent by mail each month.

The self-contained computer lab has been a successful change for the library and patron usage of the public computer lab continues to be popular. Wireless Internet service continues to be well received by the public. The Roadrunner room has become a popular meeting room space. Additional children's space for crafts and activities on the North face of the building adjacent to the Kiva has been completed.

An open house launched the new Southwest & New Mexico Collection Room geared to historians, researchers, and the general public who are interested in rare and unique library materials covering this subject area.

The Munson branch continues to serve a variety of patrons who utilize the Senior Center. Public computers have been added at the center for patron use.

A primary service priority for 2012-13 is to support lifelong learning. Residents of all ages will soon have access to e-Books and e-Music. These new resources will provide 24/7 library services to people, reduce the need to come to the library and wait in line, and help the library in marketing itself to the community. Community training classes will be offered on the multi-type e-reader devices on the market. The library will supply the content (downloadable e-Books) but not the e-reader device.

Library hours of operation were changed from 74 hours to 68 hours per week to increase efficiency in serving library patrons.

In order to support educational pursuits for students and the general public, partnership opportunities with the Las Cruces Public Schools continues. A second joint-use library will open in the fall of 2012 at the new Centennial High School. This will help weave library services into the fabric of the community and strengthen the library's visibility.

Free computer classes for the public keep them connected with technology and also provide educational opportunities. A wide range of hands-on technology training is offered: basic introductory computer classes, introduction to the Internet, MS PowerPoint, Excel, Word, email, and know your PC are among the topics being taught by library staff.

PROGRAM SERVICES LEVEL
IN 2001 - 2002SERVICE CHANGES
THROUGH 2011 - 12SERVICE CHANGES
FOR 2012 - 13**Police**

The Las Cruces Police Department responded to 55,510 calls for service.

The Police Department had 136 commissioned officers and 36 civilian full-time positions.

Some of the programs initiated by the Police Department were the Crime Prevention Program, the Canine Unit, Bicycle Patrol, Victim Assistance, DARE and GREAT programs.

In the 2011-12 police department budget, we were able to reclassify four positions from patrol Officer to (2) Sergeants and (2) Commander positions; this has improved our span of control and given us greater accountability to community issues.

The 2011-12 police department budget is comprised of 183 commissioned officers and 86 civilian positions for a total of 269 employees.

The 41st Las Cruces Police Academy graduated 19 cadets on September 23, 2011. Eight of these new officers are being paid using the 2009 COPS Hiring Recovery Program (CHRP) grant.

The Las Cruces Police Department has implemented east and west commands in an effort to become more efficient and accountable to the citizens of Las Cruces. The division of the city into area commands will allow for decentralization of operations and will enhance the police Department's community policing efforts. It will further enhance response times with designated units assigned to each area command and will ensure geographical ownership and responsibility for addressing the concerns of citizens and crime problems within each area.

The Department is still working with the vendor for scheduling software and have completed leadership training to many supervisors and officers in the department.

The Las Cruces Police Department and Las Cruces Fire Department are working together on the East Mesa Public Safety Complex.

The 2012-2013 police department budget is comprised of 191 commissioned officers and 87 civilian positions for a total of 278 employees.

The 42nd Las Cruces Police Academy is tentatively scheduled to start in August of FY 13. We currently have 12 sworn vacancies and will attempt to fill these vacancies with our lateral hiring process and the 42nd LCPD Academy.

In an effort to streamline services and provide proactive responses to the citizens of Las Cruces, we are working in conjunction with the alarm industry to rewrite our alarm ordinance. The department responded to 12,970 alarms in calendar year 2011 (99.6% were false). The department hopes to reduce the number of alarm responses in an effort to put more officers in the neighborhoods to deter crime.

Transit

The City's Roadrunner Transit program was established in 1985-1986. In 2001-2002 there were eight citywide routes and two NMSU routes. There were 57 square miles of service area.

The population of the service area was approximately 79,000 which include University Park and Mesilla.

There were 678,588 Fixed Route trips, up 4.8% from the previous year; there were 45,376 Dial-A-Ride trips, up 6% from the previous year.

Fixed route provided 362,170 of vehicle revenue mile (VRM) and 30,660 vehicle revenue hours (VRH) of service. Dial-a-Ride provided 125,966 VRM and 12,988 VRH.

The eight regular City routes had 40 minute headways, except Route 9 had an 80-minute headway. The one Aggie Shuttle Route was on a 20-minute headway. All routes are looping one-way routes.

There were no major capital projects in FY2002.

Fixed route bus fares were 50 cents; Dial-a-Ride was 75 cents.

The Roadrunner Transit system had eight citywide routes, three NMSU routes, and one DACC route. A fourth NMSU route was operated in Spring 2011. The City has 76 square miles, but the routes serve roughly the same areas as in FY 2002.

The population of the service area is approximately 104,000.

In FY 2012, projected Fixed Route trips will be 689,901, up 8.2% over the previous year; Dial-A-Ride trips will be 55,455, up 6.7% over the previous year.

Final FY 2011 service shows fixed route provided 507,440 VRM and 34,942 VRH; Dial-a-Ride had 192,148 VRM and 20,858 VRH. Most fixed route differences from 2002 are attributable to additional NMSU routes paid for by NMSU.

There are eight year-round all-City routes in Las Cruces on 30-minute headways. There are three Aggie Transit routes on 20-minute headways and one DACC East Mesa shuttle on 30-minute headways. Most regular routes have bi-directional service with 30 minutes each direction.

In FY 2012, design work continued on a new intermodal center. Award for construction is anticipated in June 2012.

Fixed route bus fares are \$1; Dial-a-Ride fares are \$2.

Budgetary conditions will not allow for any known service expansions in FY 2013. There may be some minor service expansion related to a universal pass demonstration project with NMSU that is planned for the 2012-2013 school year.

The project population of the service area in fiscal year 2013 is 105,000.

A demonstration project where NMSU and DACC students can ride for free during the 2012-2013 school year should boost ridership even more.

VRM and VRH on fixed route will be slightly less due to one less NMSU route. Dial-a Ride VRM and VRH should stay the same.

There are no anticipated service changes for FY 2013. The intermodal facility at Alameda and Lohman will begin construction in July 2012 with completion in March 2013.

Work should also begin on a maintenance shop upgrade, and automated vehicle location (AVL) technology project.

No fare increases are planned in fiscal year 2013.

PROGRAM SERVICES LEVEL
IN 2001 - 2002SERVICE CHANGES
THROUGH 2011 - 12SERVICE CHANGES
FOR 2012 - 13**Fire**

In FY 2001-02, the Fire Department maintained an average response time of 5 minutes 6 seconds for all fire and emergency medical calls. This is an increase of 50 seconds from the previous year.

In FY 2001-02, the Fire Department maintained 111 positions. Since that time 17 positions have been added.

Since 2001-02, average response times have increased 6% to 5 minutes 25 seconds for all emergency responses. The 19 second increase is primarily due to a combination of increased population growth, increased traffic congestion and no additional fire stations added to the system. The overall emergency call activity level increased 50% since 2001-02.

Nine new positions were added to the Fire Department in FY 2011-12, made possible through a federal Assistance to Firefighters Grant which allowed the ability to open Fire Station 7. Station 7 provides primary service to the west mesa. This brought staffing to 137 positions, which includes 4 civilian positions. The 28th Fire Academy graduated on February 25th.

Stations 5 and 7 had older pumpers put back in service in those facilities due to the opening of Station 7 and Engine-5 being in an accident that damaged the unit beyond repair. Staff is currently evaluating several manufacturers to ensure the best value in the purchase of a new apparatus.

The opening of the burn building/Training Tower in June 2012 was the first major construction project for the joint Fire/Police training site. The Fire Department was awarded a grant for interior and exterior fire simulators to expand the capabilities of the new training site.

RFP's were sent out to select an architect to design and build the new station.

Property for the East Side Public Safety Complex has been identified and permitting through BLM has been submitted. Funding for the design has been identified from City and NM legislature sources.

The Third Paramedic class, which began in January 2012, is anticipated to graduate in December 2012 with six more Paramedics receiving certifications and providing service by January 2013. This will place the department at 95% of its goal of one Paramedic per Engine Company, which was set in 2004-05.

Delivery of two replacement pumpers for Fire Stations 3 and 4 are expected in July 2012 as well as ordering of a replacement pumper for Station 5 that was approved in the FY 2012-13 budget.

Interior and exterior fire simulators for the training tower and training grounds are expected to be delivered and installed by October of 2012. This will allow the Las Cruces Fire Department to conduct live fire training to meet the requirements of Firefighter I and II certification.

Construction for Fire Station #7, which is located adjacent to the Las Cruces International Airport, is scheduled to start in FY 2012-13. Staff anticipates opening the new fire station in FY 2013-14.

Building and site design should commence in FY 2012-13 for Station 8 and a new East Side Area Command for LCPD.

Neighborhood Services

The section is 100% federally funded through U.S. Department of Housing and Urban Development (HUD). The funding is split between two HUD programs, with 75% coming from the Community Development Block Grant (CDBG), and 25 percent from the HOME Investment Partnership Program (HOME).

Fifty-eight families were assisted with down payment assistance to purchase an affordable home in Las Cruces through the Mortgage Finance Authority's (MFA's) payment Saver Program, using City HOME funds.

Other HOME funds were committed to the completion of the Montana Senior Village II and Casa de Corazones (a HUD 811 project) both multi-family complexes creating a total of 99 units with 9 of those units classified as HOME-assisted.

Commitment of CDBG funds for Hacienda del Sol's Transitional housing program. CDBG public services funds in the amount of \$383,584.12 were provided to eligible non-profits to provide direct client services.

Four homeowners were assisted with CDBG fund for rehabilitation of their homes.

CDBG funds in the amount of \$502,004.81 were provided for street and sidewalk improvements.

CDBG funds in the amount of \$336,669.18 were provided for public facilities.

Continue to implement the CDBG & HOME Programs, as well as the Shelter Plus Care and Transitional Housing Grants.

The City adopted a HUD-mandated Consolidated Plan for the Program Years 2011-2015 along with an Analysis of Impediments to Fair Housing Choice. As part of that effort, the City implemented programmatic changes to account for less federal funding. The changes included: 1) for HOME alternating years between homeownership projects and rental projects, and 2) requiring CDBG infrastructure and similar projects to be at least 50% funded from sources other than CDBG. The City worked to address consistent housing occupancy standards (i.e. number of persons per unit adjusted for bedroom size) with the local housing authority and City-run programs.

Staff is pursuing funds for the City's Affordable Housing Trust Fund and Land Bank that was adopted in late 2009. Potential sources include general fund monies, the City's gross receipts tax bond recycling program, or from the State's Neighborhood Stabilization Program, Phase III.

HOME funds in the amount of \$479,310.71 were committed to single-family housing development. CDBG funds in the amount of \$496,806.49 were committed to Home Rehabilitation Projects including the implementation of the mobile home ramp installation program. CDBG fund of \$165,000 were provided to 10 Public Service Agency projects with and additional \$274,000 used for property acquisition for homeless housing and a senior central kitchen project; \$60,000 was used for a Section 108 loan repayment.

The JCP will implement the three distinct programs, 1) a true first-time offender program which is one-time training specific to the juvenile's alleged crime, 2) the program directed toward second-time offenders, and 3) a 12-week third-time offender program.

Continue to implement the CDBG & HOME Programs, as well as the Shelter Plus Care and Transitional Housing Grants. The City is looking to transfer the Transitional Housing Grant to the direct service provider thus reducing the City's fiscal agency duties.

The City adopted a HUD-mandated Consolidated Plan for the Program Years 2011-2015 along with an Analysis of Impediments to Fair Housing Choice. The City will implement the 2012 Action Plan.

The 2012 Action Plan commit HOME funds in the amount of \$306,014.00 for single-family homeownership projects.

CDBG funds of \$500,819.00 are committed for Home Rehab projects as well as \$55,000.00 for HVAC upgrade at St. Luke's Healthcare Clinic. CDBG Public Service funding of \$100,000.00 will be divided between 5 agencies.

The City will be evaluating the need for expansion of its Fair Housing Ordinance as well as efforts to improve coordination between the disabled and local landlords to help improve access to handicapped accessible rental units.

Staff is pursuing funds for the City's Affordable Housing Trust Fund and Land Bank that was adopted in late 2010. Potential sources include general fund monies, the City's gross receipts tax bond recycling program. The City will also be reviewing opportunities for land bank contributions from private or other public sources in which to use the land to create public housing.

The JCP will continue to implement the three distinct programs, 1) a true first-time offender program which is one-time training specific to the juvenile's alleged crime, 2) the program directed toward a month-long, second-time offenders, and 3) a 12-week third-time offender program.

PROGRAM SERVICES LEVEL
IN 2001 - 2002

SERVICE CHANGES
THROUGH 2011 - 12

SERVICE CHANGES
FOR 2012 - 13

Economic Development

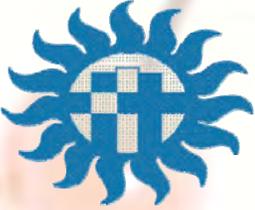
Employment Growth Rate compared to other cities.

Over the year, Las Cruces employment was up slightly for an overall gain of 1.1%. The private sectors, including government sector saw job growth at 2.8%, but these gains were offset by losses in the public sector.

It is anticipated that there will be job growth in fiscal year 2013, but that many sectors, including government, will remain flat or see minimal increases.

Employment Growth Rate:

Albuquerque	-0.2%
Las Cruces	1.1%
Santa Fe	2.7%



Summary Schedules

The following schedules summarize key information in the City's budget (specifically, revenues, transfers, expenditures, and positions for all departments and funds) and reflect the funding sources and spending areas of the Infrastructure Capital Improvement Program (ICIP). In addition, these schedules provide the City of Las Cruces Total Combined Budget, summarizing all of the following information:

SUMMARY SCHEDULES

Schedule 1: Financial Organizational Chart - Operating Budget

This Chart summarizes all city operating expenditure funds by major fund or organizational type for fiscal year 2012-13. Chart shows all Governmental Funds.

Schedule 2: Resources and Expenditures by Fund

These schedules (2010-11 Actual, 2011-12 Estimate, and 2012-13 Budget) summarize all City funds by fund type, first by operating, capital, and/or debt service.

This schedule does not include the Trust and Agency funds.

Schedule 3: Schedule of Inter-fund Transfers

This schedule presents the transfers to the fund by governmental accounting type, and those transfers out of the fund.

Schedule 4: Infrastructure Capital Improvement Program by Program

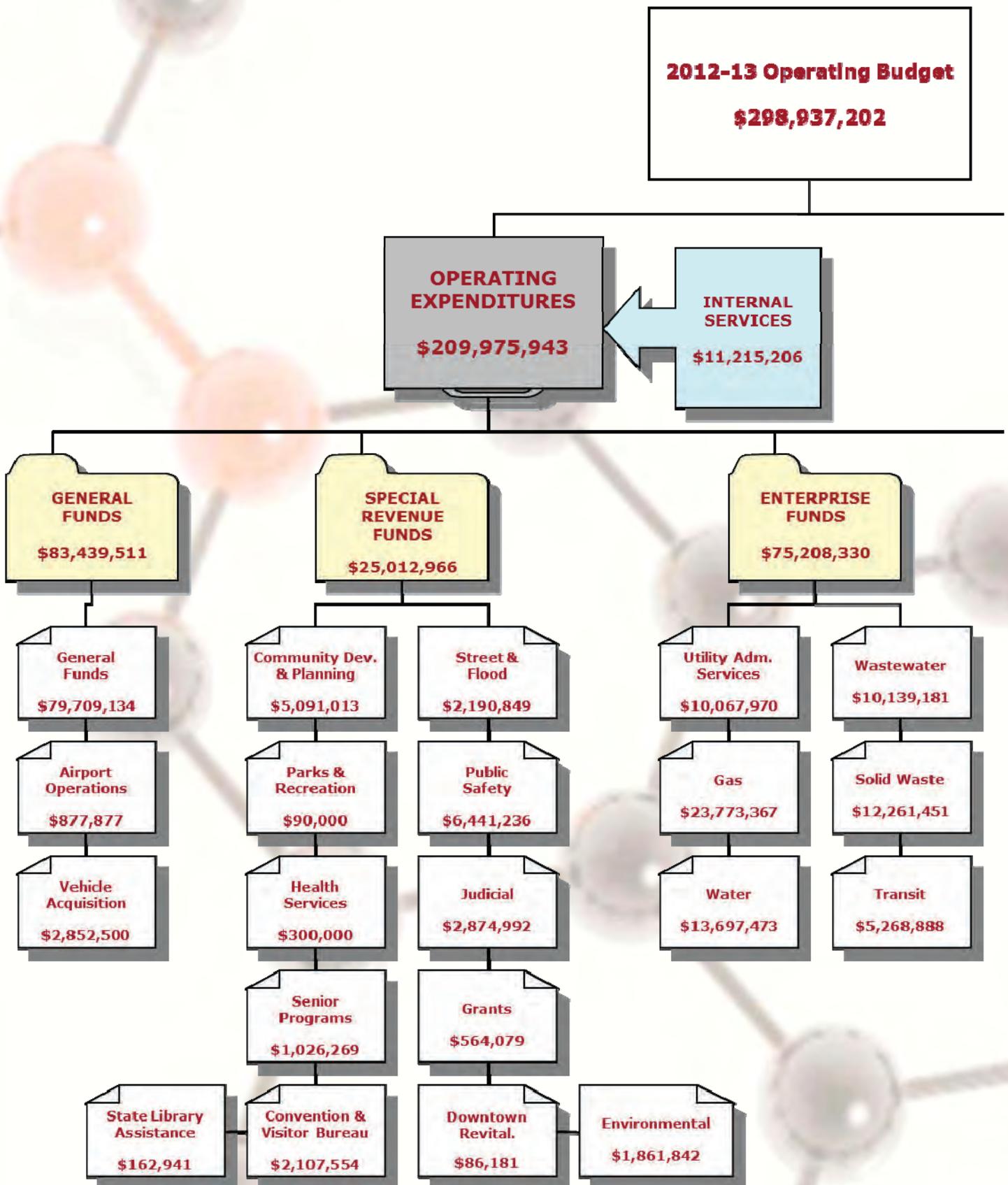
This schedule presents the six (6) year total expenditure information in aggregate form, organized by agency.

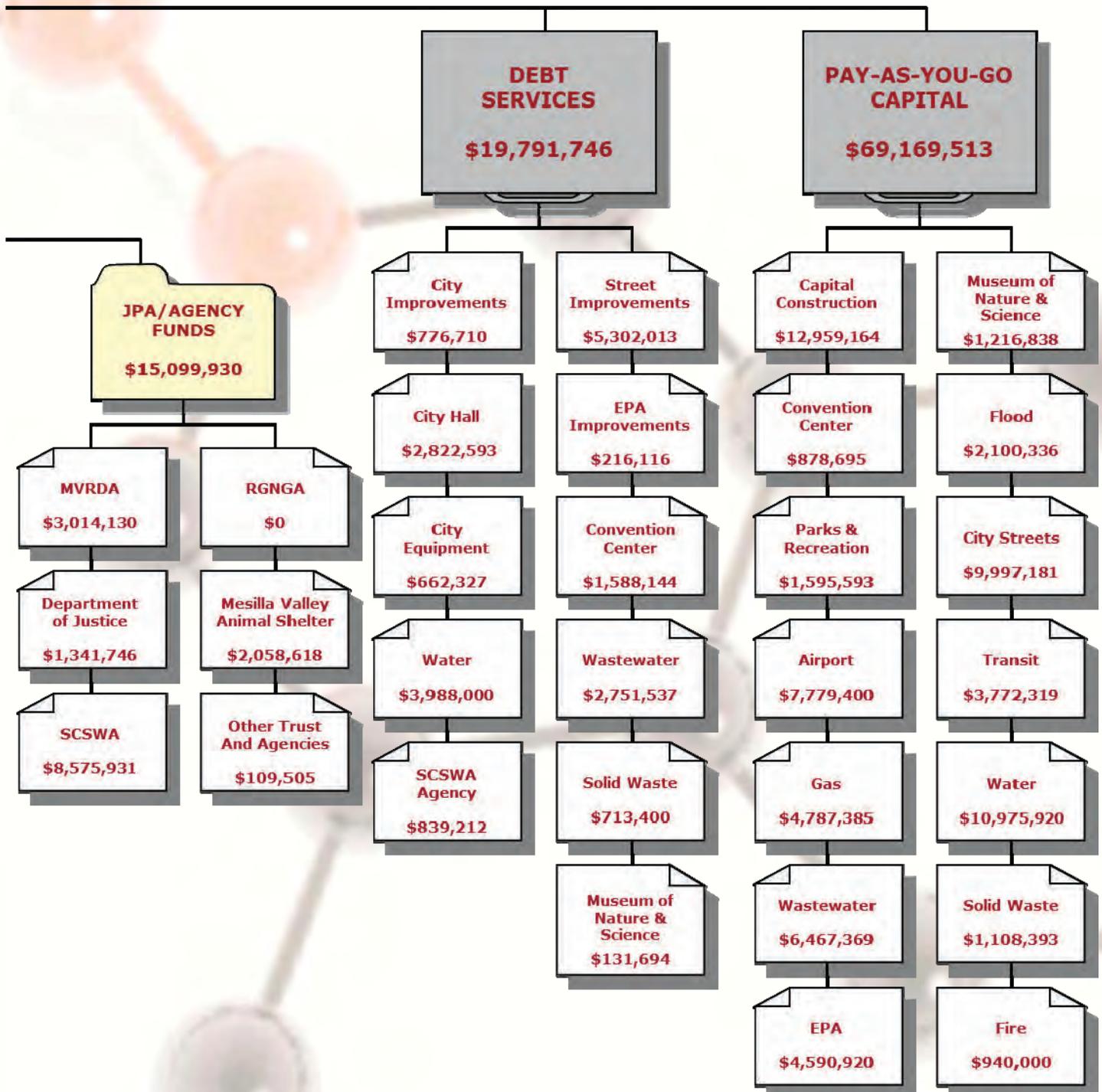
Schedule 5: Debt Service Expenditures by Program

This schedule summarizes the type of indebtedness the city has by governmental and business-type activities. Provides the amount of issue and the outstanding debt by program.

Schedule 6: Positions by Department

This schedule summarizes all positions by department.





2010-11 Schedule 2: Resources and Expenditures By Fund

Actual

(In Thousands of Dollars)

	Resources					Expenditures				Ending Fund Balance	
	Beginning Fund Balance	Revenue	Recovery	Fund Transfers In	Out	Total	Operating	Capital	Debt Service		Total
General Funds:											
General	\$ 17,278.8	\$ 34,114.7	\$ 3,203.7	\$ 40,345.5	\$ (11,723.5)	\$ 83,219.2	\$ 65,040.5	\$ 838.3	\$ -	\$ 65,878.8	\$ 17,340.4
Engineering Services	125.2	566.4	958.7	2,132.4	-	3,782.7	3,629.5	26.5	-	3,656.0	126.7
Airport Operations	15.5	216.6	-	320.0	(21.6)	530.6	515.7	13.7	-	529.3	1.2
Permit Services	184.4	1,021.2	-	670.7	-	1,876.3	1,497.6	-	-	1,497.6	378.7
Software	75.6	0.2	-	-	-	75.9	21.8	-	-	21.8	54.1
City Council OEM	50.0	-	-	-	-	50.0	-	-	-	-	50.0
City Hall Furnishing	67.2	-	-	-	(67.2)	(0.0)	-	-	-	-	(0.0)
Vehicle Acquisition	3,738.5	30.7	-	1,608.5	(748.6)	4,629.1	86.7	237.4	-	324.2	4,304.9
Gross Receipts Tax	-	44,403.3	-	-	(44,679.4)	(276.1)	-	-	-	-	(276.1)
Total General Funds:	\$ 21,535.3	\$ 80,353.2	\$ 4,162.4	\$ 45,077.1	\$ (57,240.3)	\$ 93,887.6	\$ 70,791.8	\$ 1,115.9	\$ -	\$ 71,907.7	\$ 21,979.9
Special Revenue Funds:											
Airport Improvement	738.0	1,119.7	-	-	-	1,857.7	-	1,109.2	-	1,109.2	748.5
Convention & Visitors Bureau Fund	2,078.2	27.9	-	2,395.0	(16.5)	4,484.6	1,672.3	488.3	-	2,160.6	2,324.0
Convention Center Project Funds	11,579.9	29,185.8	-	-	(5,480.5)	35,285.2	-	6,599.0	26,273.5	32,872.6	2,412.6
Community Development Funds	(0.0)	578.7	-	-	-	578.7	578.7	-	-	578.7	0.0
City Hall Project Funds	641.8	51.7	-	3,434.4	-	4,128.0	-	200.0	3,120.5	3,320.5	807.4
Downtown Revitalization Funds	1,802.3	2,398.8	-	380.6	(300.6)	4,281.1	112.3	1,430.0	-	1,542.4	2,738.7
Environmental Project Funds	1,661.0	3,367.1	-	64.9	(2,000.5)	3,092.4	872.0	-	839.8	1,711.7	1,380.7
EPA Environmental Project Funds	234.0	237.5	-	440.3	-	911.8	233.2	157.2	3.8	394.2	517.6
Federal Stimulus Capital Projects	-	119.6	-	-	-	119.6	87.3	32.2	-	119.6	(0.0)
Fire & EMS Funds	271.7	308.9	-	266.3	-	846.8	300.7	7.6	156.9	465.2	381.6
Flood Control Project Funds	5,353.0	6,574.8	-	2,306.4	(3,910.3)	10,323.8	557.7	1,369.3	4,056.5	5,983.5	4,340.4
Health Services Project Funds	21,709.9	7,237.0	-	300.0	(300.0)	28,946.9	288.9	-	-	288.9	28,658.0
Housing & Urban Development	37.0	5,113.1	-	36.6	(36.6)	5,150.1	2,544.5	679.2	47.5	3,271.2	1,878.9
Library Resources Project Fund	0.0	57.6	-	-	-	57.6	57.6	-	-	57.6	0.0
Judicial Project Funds	1,585.3	386.1	-	2,000.0	-	3,971.4	1,905.2	-	-	1,905.2	2,066.2
Park & Recreation Funds	4,391.0	511.0	-	1,652.2	-	6,554.2	92.7	1,057.1	5.4	1,155.3	5,398.9
Police Services & Grant Funds	475.9	5,459.3	-	34.7	(71.1)	5,898.9	5,109.0	181.1	-	5,290.1	608.7
Senior Service Project Funds	(0.0)	949.8	-	-	(73.9)	875.9	876.4	-	-	876.4	(0.5)
State Appropriation Project Funds	48.6	5,027.9	-	-	-	5,076.5	181.9	4,881.0	-	5,062.9	13.6
Street Maint. & Improvement Funds	7,393.0	24,595.2	-	8,953.8	(6,401.4)	34,540.6	1,152.9	5,024.8	17,464.2	23,641.9	10,898.7
Other Restricted Funds	991.9	1,075.2	-	1,304.9	-	3,372.1	34.8	903.2	1,175.7	2,113.6	1,258.5
Total Special Revenue Funds:	\$ 60,992.5	\$ 94,382.6	\$ -	\$ 23,570.2	\$ (18,591.5)	\$ 160,353.8	\$ 16,658.2	\$ 24,119.1	\$ 53,143.9	\$ 93,921.2	\$ 66,432.6
Enterprise Funds:											
Shared Services	1,899.2	7,820.1	-	10.1	-	9,729.4	7,748.5	36.1	-	7,784.6	1,944.8
Gas Operations	10,018.2	23,537.5	1,032.3	1,200.0	(1,254.4)	34,533.7	23,404.7	2,105.1	-	25,509.8	9,023.9
Water	22,523.5	15,420.9	-	4,569.4	(2,467.0)	40,046.8	10,400.8	3,045.0	3,732.9	17,178.7	22,868.1
Wastewater	16,550.0	11,060.3	-	4,696.6	(5,317.3)	26,989.6	6,910.5	1,677.6	2,806.7	11,394.8	15,594.8
Solid Waste	8,064.4	10,190.6	-	-	-	18,255.0	8,926.1	1,164.5	380.0	10,470.5	7,784.5
Transit	965.3	2,311.8	-	1,837.7	-	5,114.7	3,745.8	-	-	3,745.8	1,368.9
Total Enterprise Funds:	\$ 60,020.8	\$ 70,341.1	\$ 1,032.3	\$ 12,313.7	\$ (9,038.7)	\$ 134,669.2	\$ 61,136.4	\$ 8,028.3	\$ 6,919.6	\$ 76,084.2	\$ 58,585.0
Internal Service Funds:											
Information Technology	232.2	-	-	-	(232.2)	(0.0)	890.8	-	-	890.8	(890.8)
Document Services	159.5	551.2	2.2	-	(4.0)	708.9	636.2	-	-	636.2	72.6
Fleet Services	482.5	6,488.6	-	-	-	6,971.2	6,277.5	-	-	6,277.5	693.7
Mandated Benefit Funds	10,069.2	727.7	2,834.8	2,491.0	(500.0)	15,622.6	4,013.2	-	-	4,013.2	11,609.4
Total Internal Service Funds:	\$ 10,943.4	\$ 7,767.5	\$ 2,837.0	\$ 2,491.0	\$ (736.1)	\$ 23,302.7	\$ 11,817.7	\$ -	\$ -	\$ 11,817.7	\$ 11,484.9
GRAND TOTAL	\$ 153,491.9	\$ 252,844.3	\$ 8,031.7	\$ 83,451.9	\$ (85,606.6)	\$ 412,213.3	\$ 160,404.0	\$ 33,263.3	\$ 60,063.5	\$ 253,730.8	\$ 158,482.5

2011-12 Schedule 2: Resources and Expenditures By Fund

Estimate
(In Thousands of Dollars)

	Resources					Expenditures					Ending Fund Balance
	Beginning Fund Balance	Revenue	Recovery	Fund Transfers In	Out	Total	Operating	Capital	Debt Service	Total	
General Funds:											
General	\$ 18,384.9	\$ 34,910.0	\$ 3,094.4	\$ 40,747.2	\$ (11,383.8)	\$ 85,752.5	\$ 67,308.5	\$ 616.9	\$ -	\$ 67,925.4	\$ 17,827.1
Engineering Services	126.7	5.0	1,131.4	3,123.4	-	4,386.6	4,335.1	-	-	4,335.1	51.4
Airport Operations	1.2	150.3	-	1,120.0	(21.6)	1,249.9	455.6	200.8	-	656.3	593.6
Permit Services	378.7	901.1	-	474.7	-	1,754.5	1,517.4	-	-	1,517.4	237.0
Software	54.1	2.4	-	-	-	56.5	-	-	-	-	56.5
City Council OEM	50.0	-	-	-	-	50.0	-	-	-	-	50.0
Vehicle Acquisition	4,304.9	97.0	-	2,004.6	(774.3)	5,632.1	-	1,335.2	-	1,335.2	4,296.9
Gross Receipts Tax	-	44,642.0	-	-	(44,903.5)	(261.5)	-	-	-	-	(261.5)
Total General Funds:	\$ 23,300.5	\$ 80,707.8	\$ 4,225.8	\$ 47,469.8	\$ (57,083.2)	\$ 98,620.7	\$ 73,616.7	\$ 2,152.9	\$ -	\$ 75,769.6	\$ 22,851.2
Special Revenue Funds:											
Airport Improvement	748.5	310.2	-	-	(750.0)	308.7	-	271.2	-	271.2	37.5
Convention & Visitors Bureau Fund	2,324.9	122.1	-	1,929.7	(36.4)	4,340.3	1,980.3	-	-	1,980.3	2,360.0
Convention Center Project Funds	2,393.8	3,361.4	-	-	(3,431.3)	2,323.9	-	699.0	-	699.0	1,624.9
Community Development Funds	0.0	581.6	-	-	-	581.6	581.6	-	-	581.6	-
City Hall Project Funds	807.4	37.1	-	3,268.2	-	4,112.8	-	2.5	3,291.9	3,294.4	818.4
Downtown Revitalization Funds	1,412.4	3,227.5	-	50.0	-	4,689.9	63.6	68.2	-	131.8	4,558.1
Environmental Project Funds	1,395.1	3,278.7	-	40.7	(1,783.1)	2,931.4	549.4	-	843.0	1,392.4	1,538.9
EPA Environmental Project Funds	517.6	1,845.9	-	597.5	-	2,961.0	204.6	1,709.1	74.7	1,988.4	972.6
Federal Stimulus Capital Projects	-	424.4	-	-	-	424.4	236.1	185.6	-	421.7	2.7
Fire & EMS Funds	381.7	757.2	-	258.9	-	1,397.7	661.1	72.1	185.9	919.2	478.5
Flood Control Project Funds	4,350.3	5,554.7	-	2,343.8	(3,081.5)	9,167.3	707.6	4,161.7	1,757.3	6,626.6	2,540.7
Health Services Project Funds	28,658.0	1,208.9	-	300.0	(300.0)	29,867.0	303.4	-	-	303.4	29,563.6
Housing & Urban Development	1,845.2	1,746.3	-	134.5	(83.4)	3,642.5	1,413.9	857.3	130.1	2,401.3	1,241.2
Library Resources Project Fund	-	75.4	-	-	-	75.4	75.4	-	-	75.4	-
Judicial Project Funds	2,066.2	488.5	-	1,500.0	-	4,054.6	1,833.8	-	-	1,833.8	2,220.9
Park & Recreation Funds	5,398.9	6,074.4	-	1,334.1	-	12,807.4	39.0	2,303.1	80.6	2,422.7	10,384.6
Police Services & Grant Funds	638.6	4,578.6	-	-	(10.0)	5,207.2	4,396.4	355.1	-	4,751.5	455.7
Senior Service Project Funds	0.0	928.9	-	-	-	928.9	928.9	-	-	928.9	-
State Appropriation Project Funds	13.6	1,392.2	-	-	-	1,405.8	33.1	1,359.1	-	1,392.2	13.6
Street Maint. & Improvement Funds	11,026.5	15,557.7	-	6,123.5	(5,514.3)	27,193.4	1,266.8	6,778.1	7,499.8	15,544.6	11,648.8
Other Restricted Funds	1,258.5	1,748.4	-	988.2	-	3,995.1	20.0	35.0	1,005.4	1,060.4	2,934.8
Total Special Revenue Funds:	\$ 65,237.0	\$ 53,300.2	\$ -	\$ 18,869.1	\$ (14,990.0)	\$ 122,416.3	\$ 15,295.0	\$ 18,857.2	\$ 14,868.7	\$ 49,020.9	\$ 73,395.4
Enterprise Funds:											
Shared Services	1,986.9	8,091.7	-	-	-	10,078.6	7,927.9	84.3	-	8,012.3	2,066.3
Gas Operations	9,304.2	23,714.4	-	1,674.3	(1,254.4)	33,438.5	21,856.2	1,587.3	-	23,443.5	9,995.0
Water	22,168.3	16,546.4	-	3,174.6	(2,962.5)	38,926.8	11,352.2	2,321.6	3,754.2	17,428.0	21,498.8
Wastewater	16,414.6	12,124.5	-	3,475.4	(2,842.5)	29,172.0	7,836.9	653.3	3,156.8	11,647.0	17,525.0
Solid Waste	6,348.0	12,424.6	-	616.2	(790.5)	18,598.4	10,616.4	1,587.2	462.5	12,666.2	5,932.2
Transit	967.1	1,939.4	-	1,962.8	-	4,869.3	3,742.2	341.5	-	4,083.7	785.6
Total Enterprise Funds:	\$ 57,189.3	\$ 74,841.0	\$ -	\$ 10,903.3	\$ (7,850.0)	\$ 135,083.6	\$ 63,331.8	\$ 6,575.2	\$ 7,373.6	\$ 77,280.6	\$ 57,803.0
Internal Service Funds:											
Information Technology	0.1	-	-	-	-	0.1	-	-	-	-	0.1
Document Services	71.0	189.9	-	-	(4.0)	256.9	205.3	-	-	205.3	51.6
Fleet Services	535.7	6,314.2	-	-	-	6,849.8	6,179.2	-	-	6,179.2	670.6
Mandated Benefit Funds	11,900.3	917.6	2,974.4	1,501.6	(517.0)	16,776.8	4,065.6	-	-	4,065.6	12,711.2
Total Internal Service Funds:	\$ 12,507.0	\$ 7,421.6	\$ 2,974.4	\$ 1,501.6	\$ (520.9)	\$ 23,883.7	\$ 10,450.2	\$ -	\$ -	\$ 10,450.2	\$ 13,433.5
GRAND TOTAL	\$ 158,233.8	\$ 216,270.7	\$ 7,200.2	\$ 78,743.8	\$ (80,444.2)	\$ 380,004.4	\$ 162,693.6	\$ 27,585.4	\$ 22,242.3	\$ 212,521.3	\$ 167,483.1

2012-13 Schedule 2: Resources and Expenditures By Fund

Budget

(In Thousands of Dollars)

	Resources						Expenditures				Ending Fund Balance
	Beginning Fund Balance	Revenue	Recovery	Fund Transfers		Total	Operating	Capital	Debt Service	Total	
				In	Out						
General Funds:											
General	\$ 17,827.1	\$ 36,119.2	\$ 3,162.2	\$ 42,473.4	\$ (9,793.6)	\$ 89,788.3	\$ 75,163.9	\$ 398.4	\$ -	\$ 75,562.3	\$ 14,226.0
Engineering Services	51.4	5.0	1,150.6	2,976.2	-	4,183.2	4,048.0	42.3	-	4,090.3	93.0
Airport Operations	593.6	173.4	-	150.0	(21.6)	895.4	597.0	280.9	-	877.9	17.6
Permit Services	237.0	-	-	-	-	237.0	-	-	-	-	237.0
Software	56.5	-	-	-	-	56.5	56.5	-	-	56.5	-
City Council OEM	50.0	-	-	-	-	50.0	-	-	-	-	50.0
Vehicle Acquisition	4,296.9	60.0	-	895.4	(626.1)	4,626.3	-	2,852.5	-	2,852.5	1,773.8
Gross Receipts Tax	-	45,535.0	-	-	(45,351.3)	183.7	-	-	-	-	183.7
Total General Funds:	\$ 23,112.6	\$ 81,892.6	\$ 4,312.8	\$ 46,495.1	\$ (55,792.5)	\$ 100,020.5	\$ 79,865.4	\$ 3,574.1	\$ -	\$ 83,439.5	\$ 16,581.0
Special Revenue Funds:											
Airport Improvement	37.5	7,809.2	-	-	-	7,846.8	429.6	7,349.8	-	7,779.4	67.4
Convention & Visitors Bureau Fund	2,360.0	47.8	-	2,017.5	(212.9)	4,212.5	2,107.6	-	-	2,107.6	2,104.9
Convention Center Project Funds	1,624.9	3,387.7	-	-	(3,354.7)	1,657.9	30.8	847.9	-	878.7	779.2
Community Development Funds	-	960.3	-	-	-	960.3	960.3	-	-	960.3	-
City Hall Project Funds	818.3	24.5	-	2,462.0	-	3,304.9	-	137.7	2,822.6	2,960.3	344.6
Downtown Revitalization Funds	4,558.1	2,416.0	-	50.0	-	7,024.1	86.2	-	-	86.2	6,937.9
Environmental Project Funds	1,538.9	3,515.8	-	43.8	(1,786.2)	3,312.2	991.9	-	839.2	1,831.1	1,481.1
EPA Environmental Project Funds	972.6	4,925.6	-	597.5	-	6,495.6	869.9	4,590.9	216.1	5,677.0	818.7
Federal Stimulus Capital Projects	2.7	3,560.9	-	-	-	3,563.6	1,574.6	1,986.2	-	3,560.9	2.7
Fire & EMS Funds	478.5	1,564.2	-	133.8	-	2,176.6	1,552.6	-	190.3	1,742.8	433.7
Flood Control Project Funds	2,540.7	3,941.2	-	2,283.3	(3,021.0)	5,744.2	828.4	2,061.6	1,732.1	4,622.1	1,122.1
Health Services Project Funds	29,563.6	1,101.0	-	300.0	(300.0)	30,664.6	300.0	-	-	300.0	30,364.6
Housing & Urban Development	1,241.2	4,130.7	-	144.0	-	5,516.0	3,827.1	1,520.4	131.7	5,479.3	36.7
Library Resources Project Fund	-	162.9	-	-	-	162.9	162.9	-	-	162.9	-
Judicial Project Funds	2,220.9	452.0	-	1,500.0	-	4,172.9	2,875.0	-	-	2,875.0	1,297.9
Park & Recreation Funds	10,384.6	436.3	-	-	-	10,821.0	456.9	8,791.4	-	9,248.3	1,572.7
Police Services & Grant Funds	455.7	5,897.0	-	-	(10.0)	6,342.7	5,664.8	113.3	-	5,778.0	564.7
Senior Service Project Funds	-	1,026.3	-	-	-	1,026.3	1,026.3	-	-	1,026.3	-
State Appropriation Project Funds	13.6	2,688.7	-	-	-	2,702.3	156.6	2,532.1	-	2,688.7	13.6
Street Maint. & Improvement Funds	11,768.9	11,703.9	-	5,613.6	(4,317.0)	24,769.3	1,436.6	9,743.7	5,630.1	16,810.5	7,958.9
Other Restricted Funds	2,934.8	397.8	-	498.3	-	3,830.8	50.0	2,007.9	776.7	2,834.6	996.3
Total Special Revenue Funds:	\$ 73,515.5	\$ 60,150.0	\$ -	\$ 15,643.9	\$ (13,001.9)	\$ 136,307.5	\$ 25,388.1	\$ 41,683.0	\$ 12,338.8	\$ 79,409.9	\$ 56,897.6
Enterprise Funds:											
Shared Services	2,066.3	9,111.1	-	1,000.0	(1,000.0)	11,177.4	10,032.0	116.0	-	10,148.0	1,029.4
Gas Operations	9,995.0	24,038.2	-	1,891.8	(1,646.2)	34,278.8	23,773.4	4,707.4	-	28,480.8	5,798.0
Water	21,498.8	17,372.5	-	4,563.2	(3,829.6)	39,604.9	13,232.5	11,440.9	3,988.0	28,661.4	10,943.6
Wastewater	17,525.0	12,119.3	-	4,238.8	(4,127.4)	29,755.7	10,197.0	6,409.6	2,751.5	19,358.1	10,397.6
Solid Waste	5,931.4	12,492.5	-	963.5	(963.5)	18,423.9	12,211.5	1,090.0	713.4	14,014.9	4,409.0
Transit	785.6	6,660.8	-	1,968.3	-	9,414.7	4,440.9	4,668.7	-	9,109.6	305.1
Total Enterprise Funds:	\$ 57,802.2	\$ 81,794.3	\$ -	\$ 14,625.6	\$ (11,566.7)	\$ 142,655.4	\$ 73,887.2	\$ 28,432.5	\$ 7,452.9	\$ 109,772.7	\$ 32,882.8
Internal Service Funds:											
Document Services	51.6	-	-	-	-	51.6	-	-	-	-	51.6
Fleet Services	680.3	6,365.8	-	-	-	7,046.2	6,634.6	64.0	-	6,698.6	347.6
Mandated Benefit Funds	12,711.2	791.3	3,054.5	1,579.6	(500.0)	17,636.5	4,516.6	-	-	4,516.6	13,119.9
Total Internal Service Funds:	\$ 13,443.1	\$ 7,157.1	\$ 3,054.5	\$ 1,579.6	\$ (500.0)	\$ 24,734.3	\$ 11,151.2	\$ 64.0	\$ -	\$ 11,215.2	\$ 13,519.1
GRAND TOTAL	\$ 167,873.5	\$ 230,994.1	\$ 7,367.3	\$ 78,344.1	\$ (80,861.2)	\$ 403,717.8	\$ 190,291.9	\$ 73,753.7	\$ 19,791.7	\$ 283,837.3	\$ 119,880.5

Schedule 3: Schedule of Interfund Transfers
Transfers To (In) Funds

		2010-11	2011-12	2012-13	
		Actual	Estimates	Budget	Increase/ (Decrease)
TRANSFERS IN (To)					
General Funds					
1000	GENERAL FUND	40,345,477	40,748,864	42,473,439	1,724,575
1005	ENGINEERING SERVICES	2,132,424	3,123,393	2,976,198	(147,195)
1010	AIRPORT OPERATIONS	320,000	1,120,000	150,000	(970,000)
1015	PERMIT SERVICES	670,683	474,683	-	(474,683)
1200	VEHICLE ACQUISITION FUND	1,608,475	1,698,672	895,426	(803,246)
Total Transfers To General Funds		\$ 45,077,059	\$ 47,165,612	\$ 46,495,063	\$ (670,549)
Special Revenue Funds					
2424	TRAFFIC SAFETY BUR ENFORCEMENT	34,712	-	-	-
2440	PRISONER CARE	2,000,000	1,500,000	1,500,000	-
2600	STREET MAINTENANCE OPERATIONS	558,851	450,000	450,000	-
2650	FLOOD CONTROL OPERATIONS	615,000	605,000	800,000	195,000
2700	HEALTH CARE SERVICES MMC LEASE	300,000	300,000	300,000	-
2710	CONVENTION & VISITORS BUREAU	2,395,041	1,929,694	2,017,540	87,846
2715	DOWNTOWN REVITALIZATION	80,000	50,000	50,000	-
2780	GRIGGS WALNUT PLUME REMED	375,724	381,347	381,347	-
Total Transfers To Special Revenue Funds		\$ 6,359,328	\$ 5,216,041	\$ 5,498,887	\$ 282,846
Debt Service Funds					
3240	2000A GAS TAX BOND DEBT SVC	573,812	511,000	-	(511,000)
3250	2003 GRT REFUNDING/IMPROVEMENT	1,304,946	988,248	498,282	(489,966)
3260	2004 ENVIRONMENTL GRT SCSWA DS	64,881	40,661	43,810	3,149
3270	2005 GRT IMPROVEMENT BONDS DS	2,472,867	2,558,795	2,005,736	(553,059)
3275	2010A MGRT STREET DEBT SERVICE	3,017,988	2,332,439	1,599,137	(733,302)
3277	2010B MGRT FLOOD CTL DEBT SVC	1,109,274	856,945	623,566	(233,379)
3280	2010 SSGRT CONVENTION CTR DS	1,383,192	1,472,121	1,565,688	93,567
3281	2010 SSGRT CONV CENTER RESERVE	1,657,300	-	-	-
3282	2011 GRT DEBT SERVICE	-	405,974	1,091,260	685,286
3284	2011 GRT DEBT SERVICE	-	180,252	196,771	16,519
3612	NMFA EQUIPMENT LOANS DEBT SVC	430,401	418,918	441,959	23,041
3613	2006 NMFA STREETS DEBT SERVICE	480,250	-	-	-
3616	2007 NMFA FIRE EQPT DEBT SVC	131,256	130,878	133,819	2,941
3617	2007 NMFA PUB WKS EQPT DBT SVC	51,976	52,115	50,278	(1,837)
3618	2008 NMFA GRIGGS WLN PLUME D/S	64,601	216,116	216,116	-
3619	2008 NMFA FLOOD CONTRO DS	582,144	701,623	663,001	(38,622)
3623	2008 NMFA PARKING DECK	961,569	709,410	456,293	(253,117)
3624	2011 NMFA GAS TAX REFUNDING DS	-	454,162	415,231	(38,931)
3625	FIRE APPARATUS NMFA 2010	135,000	-	-	-
3626	11 NMFA FIRE APPARATUS	-	128,000	-	(128,000)
3810	HUD SECTION 108 LOAN-MONAS	36,578	134,509	144,020	9,511
Total Transfers To Debt Service Funds		\$ 14,458,035	\$ 12,292,166	\$ 10,144,967	\$ (2,147,199)
Capital Project Funds					
4001	FACILITIES GENERAL FUND	1,652,205	1,028,198	-	(1,028,198)
4202	GR REC TAX STREET MAINTENANCE	-	-	-	-
4205	SPECIAL STREET PROJECTS	800,000	-	-	-
4270	TIDD STREETS PROJECTS	300,643	-	-	-
Total Transfers To Capital Project Funds		\$ 2,752,848	\$ 1,045,159	\$ -	\$ (1,045,159)

Schedule 3: Schedule of Interfund Transfers
Transfers To (In) Funds

	2010-11 Actual	2011-12 Estimates	2012-13	
			Budget	Increase/ (Decrease)
TRANSFERS IN (To)				
Enterprise Funds				
5100 UTILITIES SHARED SERVICES	10,059	-	1,000,000	1,000,000
5200 GAS OPERATIONS	-	474,272	300,000	(174,272)
5205 GAS CONTINGENCY FUND	200,000	200,000	300,000	100,000
5250 GAS CAPITAL IMPROVEMENTS	1,000,000	1,000,000	1,000,000	-
5260 GAS EQUIPMENT REPLACE RESERVE	-	-	291,800	291,800
5300 WATER OPERATIONS	634,877	308,603	308,603	-
5301 WATER DEVELOPMENT	1,477,593	725,000	725,000	-
5305 WATER CONTINGENCY FUND	-	-	100,000	100,000
5320 WATER ACQUISITION	-	93,091	-	(93,091)
5331 WATER 2009 BOND DEBT SERVICE	54,364	-	-	-
5342 WATER10 DEBT SERVICE RESERV	1,499,275	-	-	-
5350 WATER CAPITAL IMPROVEMENTS	903,268	2,047,908	2,892,000	844,092
5360 WATER EQUIPMENT REPL RESERVE	-	-	537,600	537,600
5400 WASTEWATER OPERATIONS	257,717	244,132	244,132	-
5401 WASTEWATER DEVELOPMENT	-	521,524	-	(521,524)
5405 WW CONTINGENCY FUND	100,000	100,000	100,000	-
5420 WW WATER RECLAMATION PROJECT	1,145,396	893,256	893,256	-
5442 WASTEWTR10 DEBT SERVICE RES	976,967	-	-	-
5450 WASTEWATER CAPITAL IMPROVEMENT	2,216,524	1,716,524	2,616,524	900,000
5460 WASTEWATER EQUIP REPL RESERVE	-	-	384,900	384,900
5500 SOLID WASTE OPERATIONS	-	616,237	727,790	111,553
5560 SOLID WASTE EQUIP REPL RESERVE	-	-	235,700	235,700
5920 TRANSIT	1,783,257	1,908,369	1,913,944	5,575
5931 CLEAN COMMUNITY EMISSION	54,400	54,400	54,400	-
Total Transfers To Enterprise Funds	\$ 12,313,697	\$ 10,903,316	\$ 14,625,649	\$ 3,722,333
Internal Service Funds				
6330 WORKERS COMPENSATION	500,000	-	-	-
6340 LIABILITY CLAIMS	1,490,973	1,001,577	1,079,577	78,000
6360 GENERAL LIABILITY	500,000	500,000	500,000	-
Total Transfers To Internal Service Funds	\$ 2,490,973	\$ 1,501,577	\$ 1,579,577	\$ 78,000
Trust and Agency Funds				
7410 MVRDA	1,326,486	1,384,784	1,411,700	26,916
7420 METRO NARCOTICA AGENCY	225,543	225,543	225,543	-
7440 ASCMV	650,513	711,967	881,787	169,820
7441 ASCMV CAPITAL	203,523	-	-	-
8100 SOUTH CENTRAL SOLID WASTE AUTHORITY	-	316,016	-	(316,016)
8150 SCSWA CAPITAL IMPROVEMENTS	1,171,600	-	-	-
8160 SCSWA EQUIPMENT REPLACEMENT	1,050,000	305,500	305,500	-
8170 SCSWA RECYCLING	2,247,600	-	-	-
8180 SCSWA COMMUNITY COLLECTION CNTR	650,000	259,000	300,000	41,000
9800 RIO GRANDE NATURAL GAS ASSOCIATION	23,202	-	-	-
Total Transfers To Trust and Agency Funds	\$ 7,548,467	\$ 3,202,810	\$ 3,124,530	\$ (78,280)
TOTAL TRANSFERS IN	\$ 91,000,407	\$ 81,326,681	\$ 81,468,673	\$ 141,992

Schedule 3: Schedule of Interfund Transfers
Transfers Out (From) Funds

		2010-11	2011-12	2012-13	
		Actual	Estimates	Budget	Increase/ (Decrease)
TRANSFERS OUT (FROM)					
General Funds					
1000	GENERAL FUND	11,723,476	11,383,845	9,793,568	(1,590,277)
1010	AIRPORT OPERATIONS	21,577	21,577	21,577	-
1102	CITY HALL FURNISHING	67,205	-	-	-
1200	VEHICLE ACQUISITION FUND	748,633	774,336	626,056	(148,280)
1500	GROSS RECEIPTS TAX INCOME FUND	44,679,382	44,903,453	45,351,311	447,858
Total Transfers From General Funds		\$ 57,240,273	\$ 57,083,211	\$ 55,792,512	\$ (1,290,699)
Special Revenue Funds					
2000	HUD COMMUNITY DEVELOPMENT	36,578	83,422	-	(83,422)
2171	OLDER AMERICANS ACT PROGRAMS	73,885	-	-	-
2421	DWI PREVENTION	61,118	-	-	-
2472	VEHICLE FORFEITURE FUND	10,000	10,000	10,000	-
2705	TELSHOR FACILITY	300,000	300,000	300,000	-
2710	CONVENTION & VISITORS BUREAU	16,500	36,363	212,879	176,516
2800	ENVIRONMENTAL GROSS REC TAX	1,932,091	1,742,434	1,742,434	-
2810	GAS TAX STREET MAINTENANCE	1,019,828	908,910	945,231	36,321
2815	TIDD DEDICATED REVENUES	300,643	-	-	-
2820	LODGERS TAX	2,662,626	1,978,951	2,017,540	38,589
2825	LAS CRUCES CONVENTION CTR FEES	1,202,072	1,452,385	1,337,194	(115,191)
Total Transfers From Special Revenue Funds		\$ 7,615,341	\$ 6,512,465	\$ 6,565,278	\$ 52,813
Debt Service Funds					
3210	1995 EGRT BOND REBATE FUND	3,557	-	-	-
3230	1999A GRT STREETS/REFUNDING DS	99,636	-	-	-
3235	1999B GRT FLOOD CONTROL DS	72,801	-	-	-
3240	2000A GAS TAX BOND DEBT SVC	-	68,733	-	(68,733)
3241	2000A GAS TAX BOND DS RESERVE	797	517,519	-	(517,519)
3261	2004 EGRT SCSWA DS RESERVE	64,881	40,661	43,810	3,149
3281	2010 SSGRT CONV CENTER RESERVE	-	-	66,054	66,054
3612	NMFA EQUIPMENT LOANS DEBT SVC	480,250	-	-	-
3613	2006 NMFA STREETS DEBT SERVICE	371,363	3,455	-	(3,455)
3614	2007 NMFA CONVENTION CTR D/S	1,615,809	-	-	-
3615	2007 NMFA STREETS DEBT SVC	26,941	-	-	-
Total Transfers From Debt Service Funds		\$ 2,736,035	\$ 630,368	\$ 109,864	\$ (520,504)
Capital Project Funds					
4202	GR REC TAX STREET MAINTENANCE	4,402,571	4,015,671	3,305,752	(709,919)
4300	AIRPORT IMPROVEMENT	-	750,000	-	(750,000)
4400	FLOOD CONTROL	3,837,548	3,081,535	3,021,033	(60,502)
Total Transfers From Capital Project Funds		\$ 8,240,119	\$ 7,847,206	\$ 6,326,785	\$ (1,520,421)

Schedule 3: Schedule of Interfund Transfers
Transfers Out (From) Funds

	2010-11 Actual	2011-12 Estimates	2012-13	
			Budget	Increase/ (Decrease)
TRANSFERS OUT (FROM)				
Enterprise Funds				
5160 SHARED SVCS EQUIP REPL RESERVE	-	-	1,000,000	1,000,000
5200 GAS OPERATIONS	1,254,400	1,254,400	1,646,200	391,800
5300 WATER OPERATIONS	949,138	2,440,999	3,829,600	1,388,601
5320 WATER ACQUISITION	-	521,524	-	(521,524)
5373 WATER WELL PROJECT ST GRAN	18,553	-	-	-
5382 WATER WELL 46 DEBT SERV (NMFA)	22,267	-	-	-
5387 WATER NMFA LOAN DEBT SERVICE	226,127	-	-	-
5388 WATER NMFA 2007 DEBT SERVICE	1,250,881	-	-	-
5400 WASTEWATER OPERATIONS	2,862,748	2,117,544	3,402,444	1,284,900
5401 WASTEWATER DEVELOPMENT	1,477,593	725,000	725,000	-
5483 VV JHWWTP R/FILTERS DEBT SERVICE	30,286	-	-	-
5484 VV BUILDING MANHOLES DEBT SERVICE	19,752	-	-	-
5488 VV RECYCLING NMFA 2007 DEBT SERVIC	612,299	-	-	-
5489 VV RECYCLING NMFA 2008 DEBT SERVIC	314,630	-	-	-
5500 SOLID WASTE OPERATIONS	-	174,272	235,700	61,428
5510 SOLID WASTE LANDFILL CLOSURE	-	616,237	727,790	111,553
Total Transfers From Enterprise Funds	\$ 9,038,674	\$ 7,849,976	\$ 11,566,734	\$ 3,716,758
Internal Service Funds				
6130 INFORMATION TECHNOLOGY SERVICES	232,161	-	-	-
6140 DOCUMENT SERVICES	3,978	3,978	-	(3,978)
6340 LIABILITY CLAIMS	500,000	516,961	500,000	(16,961)
Total Transfers From Internal Service Funds	\$ 736,139	\$ 520,939	\$ 500,000	\$ (20,939)
Trust and Agency Funds				
7430 MESILLA VALLEY SAFETY COUNCIL	45,901	-	-	-
7440 ASCMV	203,523	-	-	-
7470 BRANIGAN ESTATE	2,000	2,000	2,000	-
8100 SOUTH CENTRAL SOLID WASTE AUTHORITY	3,719,200	564,500	605,500	41,000
8110 SCSWA CLOSURE/POST	-	316,016	-	(316,016)
8150 SCSWA CAPITAL IMPROVEMENTS	600,000	-	-	-
8160 SCSWA EQUIPMENT REPLACEMENT	800,000	-	-	-
9810 RGNGA CAPITAL PROJECTS	23,202	-	-	-
Total Transfers From Trust and Agency Fund	\$ 5,393,826	\$ 882,516	\$ 607,500	\$ (275,016)
TOTAL TRANSFERS OUT	\$ 91,000,407	\$ 81,326,681	\$ 81,468,673	\$ 141,992
VARIANCE ON TRANSFERS	\$ -	\$ -	\$ -	\$ -

Schedule 4: Summary of 2013-18 Infrastructure Capital Improvement Program (ICIP)

(in Thousand of Dollars)

Program	2013	2014	2015	2016	2017	2018	TOTAL
DEPARTMENTS							
Facilities Management	\$ 12,594.4	\$ 9,093.4	\$ 33,606.6	\$ 4,806.2	\$ 3,591.5	\$ 38,183.3	\$ 101,875.4
Parks	2,487.0	5,475.9	19,150.0	10,890.0	675.0	7,465.0	46,142.9
Bicycle & Pedestrian	-	-	-	-	-	13,030.0	13,030.0
Transportation	13,097.3	3,850.0	6,850.0	5,110.0	4,800.0	4,816.0	38,523.3
Streets	8,106.8	8,540.0	12,415.0	7,112.5	12,645.0	350.0	49,169.3
Flood Control	2,548.3	2,402.5	3,785.0	5,100.0	2,850.0	-	16,685.8
Total Departments	\$ 38,833.8	\$ 29,361.8	\$ 75,806.6	\$ 33,018.7	\$ 24,561.5	\$ 63,844.3	\$ 265,426.7

Project Title	Funding Projections by Fiscal						TOTAL
	2013	2014	2015	2016	2017	2018	
Las Cruces Capital Projects							
2nd Street Rehab	\$ -	\$ 330.0	\$ -	\$ -	\$ -	\$ -	\$ 330.0
6th Street Reconstruction	-	500.0	250.0	-	-	-	750.0
ACOE Riparian Wetlands (1135 Project)	600.0	-	-	-	-	-	600.0
Airplane/Vehicle Remote Control Park	-	100.0	200.0	100.0	-	-	400.0
Airport Maint. Equipment Facility - Design/Construct	-	2,100.0	-	-	-	-	2,100.0
Airport Parking Ramp - Rehabilitation	100.0	-	-	-	-	-	100.0
Airport Terminal - Facility Improvements	33.0	-	-	-	-	-	33.0
Air Traffic Control Tower-Construct	-	-	-	-	-	4,750.0	4,750.0
Amador Ave Improvements 17th to Motel Blvd.	287.0	-	-	-	-	-	287.0
Amador Ave Resurfacing (17th to Motel) (MAP)	119.3	-	-	-	-	-	119.3
Amador Avenue - Phase 3	-	-	1,690.0	-	-	-	1,690.0
Amador Hotel	-	-	5,000.0	-	-	5,000.0	10,000.0
Answer Road Construction	-	-	-	125.0	250.0	-	375.0
Archery Range	-	50.0	-	125.0	-	2,000.0	2,175.0
Automated Bus Wash	323.0	-	-	-	-	-	323.0
Automatic Vehicle Location System	775.0	-	-	-	-	-	775.0
Azalea	-	-	-	400.0	-	-	400.0
Ballfield/Soccer Field Renovations & Upgrades	-	2,500.0	-	125.0	250.0	2,000.0	4,875.0
Benavidez Community Center - Remodel/Expansion	-	-	1,600.0	-	-	-	1,600.0
Branigan Library - Branch Expansion	-	-	800.0	-	-	7,200.0	8,000.0
Branigan Library - Expansion - Design/Const. - Ph 2	-	-	7,200.0	-	-	-	7,200.0
Bruins Lane Rehab.	637.5	-	-	-	-	-	637.5
Burn Lake/Esslinger Park - Additional Phases	891.4	-	3,200.0	-	-	-	4,091.4
Bus Stop Signage and Accessibility	159.0	-	-	-	-	-	159.0
Butterfield Shooting Range	-	-	-	125.0	-	-	125.0
Carlyle	-	-	150.0	-	-	-	150.0
Castaneda - Renovation	400.0	300.0	-	-	-	-	700.0
Central Kitchen-Construction	-	-	-	-	-	2,500.0	2,500.0
Chandler Tank Park - Phase I	-	-	-	-	375.0	-	375.0
Church/Water Bi-Directional	-	1,500.0	3,000.0	1,800.0	-	-	6,300.0
City Building Roof Replacement Program	300.0	727.2	519.1	391.8	280.0	495.0	2,713.1
City Hall Parking Deck - Solar	506.1	-	-	-	-	-	506.1
City Hangar - Design/Construct	-	-	-	-	600.0	-	600.0
Community Gardens	-	-	-	-	-	15.0	15.0
Community of Hope - Jardin de los Ninos Rehabilitation	200.0	-	-	-	-	-	200.0
Community of Hope - St Luke's HVAC	75.0	-	-	-	-	-	75.0
Cortez Drive Reconstruction (south)	-	-	-	450.0	670.0	-	1,120.0
Court Avenue Improvements Phase II	-	350.0	-	-	-	-	350.0
Del Rey Widening	-	-	-	2,000.0	2,000.0	-	4,000.0
Del Rey/Engler Intersection	175.0	-	-	-	-	-	175.0
Desert Trails Park - Erosion control & retaining wall	40.0	-	-	-	-	-	40.0
Desert Trails Park - Install restrooms	300.0	-	-	-	-	-	300.0
Downtown Civic Plaza-Design / Construct	-	1,500.0	3,500.0	-	-	-	5,000.0
Downtown Gateways	-	-	-	2,000.0	-	-	2,000.0
Downtown Parking Garage - Design/Const.	-	3,000.0	3,000.0	-	-	-	6,000.0
East Mesa Area Park - Construction	-	100.0	-	-	-	-	100.0
East Mesa Area Park - Design	-	191.0	-	-	-	-	191.0
East Mesa Fire Station - Design/Const.	-	-	5,000.0	-	-	-	5,000.0
East Mesa Multigenerational Center - Const.	-	2,000.0	-	1,000.0	-	-	3,000.0
East Mesa MVRDA	-	-	-	-	-	12,000.0	12,000.0
East Mesa Police Station - Design/Construct	-	-	1,200.0	-	-	-	1,200.0

Schedule 4: Summary of 2013-18 Infrastructure Capital Improvement Program (ICIP)

(in Thousand of Dollars)

Program	2013	2014	2015	2016	2017	2018	TOTAL
East Mesa Public Safety Complex - Design/Construct	2,214.0	-	-	-	-	-	2,214.0
East Mesa Recreation Center	-	-	5,000.0	-	-	1,000.0	6,000.0
El Molino- Phase VI & VII	2,200.0	-	-	-	-	-	2,200.0
El Paseo Medians Ph. 2 (Alameda and Boutz)	-	150.0	-	-	-	-	150.0
El Paseo/ Idaho Intersection Improvements	-	502.5	-	-	-	-	502.5
Electronic Airport Layout Plan	350.0	-	-	-	-	-	350.0
Elks Drive (Rena to Engler)	-	-	1,650.0	-	-	-	1,650.0
Energy Efficient Lighting	100.0	-	-	-	-	-	100.0
Fire Station 7 / Training Center	2,073.3	-	-	-	-	-	2,073.3
Flood Control Infrastructure	300.0	300.0	300.0	300.0	300.0	300.0	1,800.0
Frank O'Brien Papan Community Ctr - Restrooms	75.0	-	-	-	-	-	75.0
Fuel Farm Upgrade	346.8	-	-	-	-	-	346.8
Gateway Entry Points Signage	-	50.0	50.0	50.0	50.0	50.0	250.0
General Building Renovation Program	566.9	735.1	712.0	1,330.9	750.0	985.3	5,080.2
General Facilities Rehabilitation	300.0	-	-	-	-	-	300.0
General Overlay	1,300.0	1,300.0	1,300.0	1,300.0	1,300.0	1,300.0	7,800.0
General Park Renovations	-	225.0	200.0	575.0	-	500.0	1,500.0
Harty Field - Parking	-	175.0	-	-	-	-	175.0
Harty Field - Restroom Additions	-	-	-	100.0	-	-	100.0
Hoagland/Alameda Traffic Signal	125.0	125.0	-	-	-	-	250.0
Hoffman Drive	-	-	-	65.0	115.0	-	180.0
HVAC Upgrade Program	100.0	1,450.0	1,474.5	1,150.0	1,500.0	1,230.0	6,904.5
Land Acquisition - Flood Control Property	50.0	50.0	50.0	50.0	50.0	50.0	300.0
Lavendar	-	-	-	-	500.0	500.0	1,000.0
Madrid Avenue Extension	-	375.0	825.0	-	-	-	1,200.0
Maese Lane Construction	-	225.0	350.0	-	-	-	575.0
Main Street Plaza Phase II South	736.3	-	-	-	-	-	736.3
McGuffey Improvements	-	-	-	400.0	750.0	-	1,150.0
McSwain	-	-	100.0	200.0	-	-	300.0
Meerscheidt Rec. Center - Remodel/Expansion	-	-	1,200.0	-	-	750.0	1,950.0
Melendres Street - Phase 2	-	230.0	900.0	-	700.0	-	1,830.0
Melody Road Improvements	-	-	-	97.5	225.0	-	322.5
Mesa Grande - Midway to Central	-	-	1,450.0	-	-	-	1,450.0
Mesilla Park - Complete amenities	47.0	-	-	-	-	-	47.0
Mesquite/Tornillo	-	-	-	-	500.0	-	500.0
Moose Court	-	-	175.0	300.0	-	-	475.0
Municipal Court HVAC	550.0	-	-	-	-	-	550.0
Municipal Operations Center- Airport	-	-	-	-	-	6,000.0	6,000.0
Munson Center Improvements	428.5	-	-	-	-	-	428.5
Museum of Nature & Science - Construct	3,900.0	-	-	-	-	-	3,900.0
Museums' Collection Storage	-	-	1,050.0	-	-	-	1,050.0
N. Sonoma Ranch Blvd (Ross to Las Colinas)	750.0	-	-	-	-	-	750.0
New Sidewalks/ADA	250.0	250.0	250.0	250.0	250.0	250.0	1,500.0
North Alameda Arroyo Trail	321.0	-	-	-	-	-	321.0
North Del Rey Park - Design	-	35.0	-	-	-	-	35.0
North Las Cruces Park - Phase III	75.0	-	-	-	-	-	75.0
Organ Ave. Reconstruction	-	-	60.0	100.0	-	-	160.0
Outfall Channel Trail	225.0	-	-	-	-	-	225.0
Parkhill Estates Neighborhood Park	150.0	-	-	-	-	-	150.0
Parking Lot Renovation Program	375.6	281.2	251.0	233.5	361.5	323.0	1,825.8
Parking Lot/Trail Renovations	-	-	-	580.0	-	50.0	630.0
Paseo de Onate Park - Design and Construct	238.0	-	-	-	-	-	238.0
Playground/Amenity Renovations/Enhancements	-	-	-	1,275.0	-	1,125.0	2,400.0
Police/Fire Training Facility - Design/Construct	-	-	3,000.0	-	-	5,000.0	8,000.0
Porter Dr. Central Holman and Peachtree	-	750.0	-	-	-	-	750.0
Pueblos at Alameda	49.6	-	-	-	-	-	49.6
Regional Rec & Aquatic Center - Phase II - Cnstr.	-	-	5,000.0	5,000.0	-	-	10,000.0

Schedule 4: Summary of 2013-18 Infrastructure Capital Improvement Program (ICIP)

(In Thousand of Dollars)

Program	2013	2014	2015	2016	2017	2018	TOTAL
Richard, Terry, Karen, Jody Improvements	-	-	-	-	300.0	750.0	1,050.0
Rigsby Road Improvements	-	-	250.0	-	-	-	250.0
Rigsby/Valley Drainage Pond	-	300.0	1,500.0	1,500.0	-	-	3,300.0
Rio Grande ADA Improvements	-	-	-	-	200.0	500.0	700.0
Roadrunner Pkwy Ped. Crossing	-	75.0	-	-	-	-	75.0
Roadrunner/Golf Club Traffic Signal	-	-	350.0	-	-	-	350.0
Roberts Drive Improvements	-	-	-	300.0	250.0	-	550.0
Runway 12-30 - PAPI Install	-	-	-	-	400.0	-	400.0
Runway 26/30 - Holding Pad - Enlarge	-	-	500.0	-	-	-	500.0
Runway 8-26 Extension - EA & Design	-	-	-	-	200.0	1,000.0	1,200.0
Runway 8-26 Rehabilitation	-	-	550.0	3,360.0	-	-	3,910.0
Safety, Health, Environmental & Emergency	430.0	600.0	600.0	700.0	700.0	700.0	3,730.0
Sealing	1,200.0	1,200.0	1,200.0	1,200.0	1,200.0	1,200.0	7,200.0
Security Fence & Gate Rehabilitation	-	-	500.0	-	-	-	500.0
Sinking Fund	-	-	1,000.0	-	-	1,000.0	2,000.0
Solano Drive - ADA (Cactus to Mulberry)	-	180.0	-	-	-	-	180.0
Sonoma Ranch Blvd. Extension	1,400.0	-	-	-	-	-	1,400.0
Street Light Conversion	-	2,000.0	-	-	-	-	2,000.0
Structure Renovations	-	-	-	685.0	-	125.0	810.0
Tashiro Drainage Improvements	300.0	-	-	-	-	-	300.0
Tashiro Road	-	-	-	225.0	650.0	-	875.0
Taxiway "A" Reconstruct	5,000.0	-	-	-	-	-	5,000.0
Taxiway D - Install Medium Intensity Taxiway Lights	-	-	450.0	-	-	-	450.0
Taxiways B & C - Rehabilitate Pavement	-	-	-	1,750.0	-	-	1,750.0
Telshor ADA (Co-op Project)	125.0	-	-	-	-	-	125.0
Telshor Bike Path	-	250.0	-	-	-	-	250.0
Terminal & West End Apron - Rehabilitation	2,150.0	1,750.0	1,750.0	-	-	-	5,650.0
Traffic Signal Improvements	100.0	-	-	-	-	-	100.0
Transit Intermodal Center - Construct	2,827.5	-	-	-	-	-	2,827.5
Transit Maintenance Facility - Upgrade	261.1	-	-	-	-	-	261.1
Transit Operations and Maintenance Facility	771.9	-	3,100.0	-	3,100.0	-	6,971.9
Twin Parks - Design/Construct	150.0	-	-	-	-	-	150.0
Unidad Park Reconstruction	-	-	1,000.0	-	-	-	1,000.0
University Ave. / Triviz Drive	-	-	-	-	785.0	316.0	1,101.0
Utilities/Irrigation Upgrades	-	200.0	-	150.0	-	-	350.0
Waterfalls Park	-	349.8	1,000.0	-	-	1,000.0	2,349.8
West End Taxi Lane - Construct	-	-	-	-	500.0	-	500.0
West Hadley Street Improvements	-	-	-	1,150.0	4,000.0	-	5,150.0
West Mesa Park	-	-	-	-	-	600.0	600.0
Wildlife Barrier Fence	-	-	-	-	-	1,280.0	1,280.0
Winton Circle Drainage	-	-	-	-	500.0	-	500.0
Wyatt	-	-	400.0	-	-	-	400.0
Total Las Cruces Capital Projects	\$ 38,833.8	\$ 29,361.8	\$ 75,806.6	\$ 33,018.7	\$ 24,561.5	\$ 63,844.3	\$ 265,426.7

Schedule 4: Summary of 2013-18 Infrastructure Capital Improvement Program (ICIP)

(in Thousand of Dollars)

Program	2013	2014	2015	2016	2017	2018	TOTAL
Utilities							
Gas	\$ 4,350.0	\$ 4,429.0	\$ 4,561.9	\$ 4,698.7	\$ 4,839.7	\$ 4,984.9	\$ 27,864.2
Water	14,741.6	5,033.9	5,795.9	14,935.8	16,016.0	15,917.3	72,440.5
Wastewater	6,141.2	7,673.9	7,770.0	8,137.2	8,243.2	8,628.6	46,594.1
Total Utilities	\$ 25,232.8	\$ 17,136.8	\$ 18,127.8	\$ 27,771.7	\$ 29,098.9	\$ 29,530.8	\$ 146,898.8
	Funding Projections by Fiscal						
Project Title	2013	2014	2015	2016	2017	2018	TOTAL
Utility Capital Projects							
Gas Rehabilitation Low Pressure	\$ 400.0	\$ 412.0	\$ 424.4	\$ 437.1	\$ 450.2	\$ 463.7	\$ 2,123.7
Gas Rehabilitation High Pressure	400.0	412.0	424.4	437.1	450.2	463.7	2,123.7
SCADA Rehabilitation	50.0	-	-	-	-	-	50.0
Street Utility Rehabilitation	1,300.0	1,339.0	1,379.2	1,420.5	1,463.2	1,507.1	6,901.9
Gas Development - Low Pressure	400.0	412.0	424.4	437.1	450.2	463.7	2,123.7
Gas Development - High Pressure	1,500.0	1,545.0	1,591.4	1,639.1	1,688.3	1,738.9	7,963.8
Line Extension	300.0	309.0	318.3	327.8	337.7	347.8	1,592.8
Drill Replacement Wells	-	463.5	-	477.4	-	491.7	940.9
Pump Station For Well	400.0	-	412.0	-	424.4	-	1,236.4
Rehab Pump/PRV	50.0	51.5	53.0	54.6	56.3	58.0	265.4
Pump Station Rehabilitation	120.0	-	123.6	-	127.3	-	370.9
Reservoir Rehabilitation	500.0	-	515.0	-	530.5	-	1,545.5
Line Rehabilitation - Extension	200.0	206.0	212.2	218.5	225.1	231.9	1,061.8
SCADA Rehabilitation	50.0	-	-	-	-	-	50.0
Street Utility Rehabilitation	1,800.0	1,890.0	1,984.5	2,083.7	2,187.9	2,297.3	9,946.1
Griggs Walnut Project	4,590.9	-	-	-	-	-	4,590.9
East Mesa Reservoir (Zone 1 #2)	977.9	1,007.3	1,037.5	1,068.6	1,100.7	1,133.7	5,192.0
East Mesa Wellfield (Pumps)	115.0	-	-	-	-	-	115.0
Zone 1 Interconnect Phase B (Mesa Grande)	2,300.0	-	-	-	-	-	2,300.0
Transmission lines - West Mesa	438.4	-	-	-	-	-	438.4
SCADA Installations	25.0	-	-	-	-	-	25.0
Telshor Tank B	-	-	-	5,385.6	5,547.2	5,713.6	10,932.8
Transmission pipelines	1,374.4	1,415.6	1,458.1	1,501.8	1,546.9	1,593.3	7,296.8
Booster Pump Station	-	-	-	4,145.5	4,269.8	4,397.9	8,415.3
East Mesa Water System	1,800.0	-	-	-	-	-	1,800.0
Lift Station Renovations	-	338.0	348.1	358.6	369.3	380.4	1,414.0
Forcemain Rehabilitation	-	130.1	-	134.0	-	138.1	264.1
Line Rehabilitation - Extension	133.9	137.9	142.1	146.3	150.7	155.2	710.9
Line & Manhole Rehabilitation	385.7	397.3	409.2	421.5	434.1	447.2	2,047.8
Street Utility Rehabilitation	1,400.0	1,442.0	1,485.3	1,529.8	1,575.7	1,623.0	7,432.8
WWTP Rehabilitation	1,300.0	1,339.0	1,379.2	1,420.5	1,463.2	1,507.1	6,901.9
WWTP Odor Control	400.0	-	-	-	-	-	400.0
New Interceptors	1,197.6	1,233.5	1,270.5	1,308.6	1,347.9	1,388.3	6,358.1
Lift Station Upgrade	-	490.0	504.7	519.8	535.4	551.5	2,049.9
SCADA installations	20.0	-	-	-	-	-	20.0
Septic Systems Top Priority	260.0	267.8	275.8	284.1	292.6	301.4	1,380.3
Septic Systems High Priority	-	1,131.9	1,165.9	1,200.8	1,236.9	1,274.0	4,735.5
Water Reclamation - Lift Station/Booster	744.0	766.3	789.3	813.0	837.4	862.5	3,950.0
Water Reclamation - Booster & Pipe	300.0	-	-	-	-	-	300.0
Total Utilities Capital Projects	\$ 25,232.8	\$ 17,136.7	\$ 18,128.1	\$ 27,771.4	\$ 29,099.1	\$ 29,531.0	\$ 117,368.1
TOTAL BY FISCAL YEAR	\$ 64,066.6	\$ 46,498.5	\$ 93,934.7	\$ 60,790.1	\$ 53,660.6	\$ 93,375.3	\$ 382,794.8

City of Las Cruces, New Mexico
Schedule of Bonded Debt and Loans
Fiscal Year 2012-13

Description	Fund	Date of Issue	Year Due	Amount of Issue	Outstanding 30-Jun-12	Principal 2012-13	Interest 2012-13	Outstanding 30-Jun-13
Bonds:								
<u>Bonds: Governmental Activities</u>								
2000 Gax Tax Revenue Bond (Street Projects)	3240	12/04/00	2016	\$ 5,110,000	\$ 1,835,000	\$ 425,000	\$ 99,838	\$ 1,410,000
2003 Sales Tax Revenue Bond (GRT Refunding & Improvement)	3250	05/29/03	2018	12,800,000	2,200,000	690,000	86,710	1,510,000
2004 Environmental GRT Revenue Bond (SCSWA Facilities Construction)	3260	09/14/04	2016	7,980,000	3,065,000	725,000	114,212	2,340,000
2005 Sales Tax Revenue Bond Series B (GRT Refunding & City Hall Construction)	3270	09/14/05	2035	33,000,000	25,010,000	1,030,000	1,108,843	23,980,000
2010 Sales Tax Revenue Bond Series A (Refunding & Street Projects)	3275	09/28/10	2021	12,255,000	8,030,000	1,910,000	218,275	6,120,000
2010 Sales Tax Revenue Bond Series B (Flood Control)	3277	09/28/10	2021	4,390,000	2,850,000	770,000	76,900	2,080,000
2010 SSGRT Convention Center (Refunding 2007 NMFA Note)	3280	09/28/10	2037	24,330,000	23,415,000	565,000	1,023,144	22,850,000
2011 SSGRT Improvement Bonds	3282	07/19/11	2023	9,635,000	9,600,000	660,000	362,963	8,940,000
2011 MGRT Flood Improvement Bonds	3284	07/19/11	2021	1,485,000	1,365,000	140,000	46,100	1,225,000
2007 NMFA Note - Convention Center *	3614	10/19/07	2032	-	-	-	-	-
2008 NMFA Lien Bond - Parking Deck *	3623	11/17/08	2021	4,999,890	3,750,000	249,890	232,496	3,250,000
* Treated as a bond for accounting purposes due to premium								
Total Governmental Activity				115,984,890	81,120,000	7,164,890	3,369,480	73,705,000
<u>Bonds: Business-Type Activities</u>								
2005 Joint Utility Revenue Bond (System Expansion)	5301	07/13/05	2025	11,050,000	8,685,000	525,000	346,825	8,160,000
2006 Joint Utility Revenue Bond (System Expansion)	5300 5400/01/20	08/29/06	2026	17,575,000	14,705,000	795,000	641,591	13,910,000
2009 Joint Utility Revenue Bond (Refunding 1997 & 2000)	5300/01 5400/01	04/14/09	2016	17,575,000	10,515,000	2,525,000	279,613	7,990,000
2010 Joint Utility Revenue Bond (Refunding 2003,2004,2005 & 2007)	5332 5432	09/14/10	2027	24,840,000	24,155,000	200,000	807,913	23,955,000
Total Business-Type Activity				71,040,000	58,060,000	4,045,000	2,075,941	54,015,000
TOTAL ALL BONDS				187,024,890	139,180,000	11,209,890	5,445,421	127,720,000
Loans:								
<u>Loans: Governmental Activities</u>								
2006 NMFA Note - Street Equipment	3612	11/10/06	2014	1,865,251	553,746	271,852	20,578	281,894
Fire Equipment	3612	11/10/06	2014	816,777	242,132	118,907	8,884	123,225
2007 NMFA Note - Fire Equipment (Pumper Trucks)	3616	11/16/07	2016	896,598	481,124	113,651	18,484	367,473
2007 NMFA Note - Street Equipment (Patch and Bucket Truck)	3617	11/16/07	2015	336,232	144,560	46,481	5,342	98,079
2008 NMFA Note - Griggs/Walnut Plume (Environmental GRT)	3618	06/01/08	2031	3,535,000	3,389,584	148,332	67,792	3,241,252
2008 NMFA Note - Flood Control	3619	11/17/08	2016	4,563,829	2,574,493	613,565	85,505	1,960,928
2010 NMFA Note - Fire Equipment (PUMPERS)	3625	06/25/10	2031	938,875	933,188	2,940	26,154	930,248
2011 NMFA Note - Fire Equipment (PUMPERS)	3626	06/25/10	2031	938,875	936,060	2,872	26,180	933,188
2010 HUD 108 Section - MONAS	3810	07/21/10	2031	2,000,000	1,939,000	63,000	68,694	1,876,000
Total Loans: Government Activities				29,466,885	11,193,887	1,381,600	327,613	9,812,287
<u>Loans: Business-Type Activities</u>								
2007 NMFA Note - Recycling Project	5530	05/31/07	2015	1,111,112	468,935	150,717	17,371	318,218
2008 NMFA Note - Vehicle Maint. Facility	5587	07/15/08	2018	1,708,755	1,123,230	171,856	40,010	951,374
Total Loans: Business-Type Activities				28,081,438	1,592,165	322,573	57,381	1,269,592
TOTAL ALL LOANS				57,548,323	12,786,052	1,704,173	384,994	11,081,879
TOTAL BOND AND LOAN INDEBTEDNESS				\$ 244,573,213	\$ 151,966,052	\$ 12,914,063	\$ 5,830,415	\$ 138,801,879

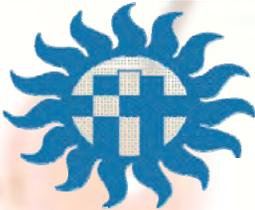
Schedule 6: Personnel Schedule By Department
Number of Full-Time Positions

	2009-10 Actual	2010-11 Actual	2011-12 Adopted	Additions / (Reductions) 2011-12 2011-12		2012-13 Allowance Ending June 30, 2012 Authorized
General Government						
Mayor	1.0	1.0	1.0	-	-	1.0
City Council	6.0	6.0	6.0	-	-	6.0
City Manager	4.0	4.0	4.0	-	-	4.0
Assistant City Manager's	2.0	2.0	3.0	1.0	-	4.0
Internal Auditor	2.0	2.0	2.0	-	-	2.0
Public Information Office (PIO)	7.0	7.0	7.0	-	-	7.0
Facilities	4.0	4.0	3.0	-	(3.0)	-
Project Management	10.0	10.0	10.0	-	(10.0)	-
Building Services	38.0	38.0	37.0	-	(37.0)	-
Financial Services	2.0	2.0	1.0	-	(1.0)	-
Treasurer	26.0	27.0	26.0	-	(14.0)	12.0
Accounting	20.7	18.7	19.8	0.2	-	20.0
Purchasing	8.0	8.0	8.0	-	-	8.0
Management and Budget	7.0	5.0	5.0	-	-	5.0
Grant Administration Office	-	3.0	3.0	1.0	-	4.0
Human Resources	10.1	10.1	11.0	-	-	11.0
Employee Assistance Program	1.0	1.0	1.0	-	-	1.0
EEO/Training	2.9	2.9	2.0	-	-	2.0
Workers Compensation	-	-	-	2.0	-	2.0
Information Technology	32.0	32.0	31.0	1.0	-	32.0
City Clerk	7.0	7.0	7.0	-	(1.0)	6.0
Risk Management	7.0	7.0	7.0	-	(3.0)	4.0
Public Works	3.0	3.0	3.0	2.8	-	5.8
Engineering Services	13.0	13.0	13.0	-	(7.0)	6.0
Project Development	15.0	15.0	13.0	-	(1.0)	12.0
Contract Services	20.0	20.0	20.0	-	-	20.0
Land Management Services	6.0	6.0	4.0	4.0	-	8.0
Facility Management	-	-	-	9.0	-	9.0
Building Operations	-	-	-	4.0	-	4.0
Building Maintenance	-	-	-	34.0	-	34.0
Total General Government	254.7	254.7	247.8	59.0	(77.0)	229.8
Public Safety						
Police	241.0	241.0	240.0	9.0	-	249.0
Codes	19.0	19.0	20.0	-	-	20.0
Animal Control	9.0	9.0	9.0	-	-	9.0
Fire	128.0	128.0	128.0	9.0	-	137.0
Total Public Safety	397.0	397.0	397.0	18.0	-	415.0
Criminal Justice						
Municipal Court	29.0	29.0	29.0	-	-	29.0
City Attorney	8.0	8.0	8.0	-	-	8.0
Total Criminal Justice	37.0	37.0	37.0	-	-	37.0
Transportation						
Transportation	-	-	-	3.0	-	3.0
Fleet Services	24.0	24.0	24.0	1.0	-	25.0
Airport	4.0	4.0	4.0	-	-	4.0
Transit	50.0	49.0	51.0	1.0	-	52.0
Street Operations	39.0	41.0	41.0	-	-	41.0
Traffic Operations	18.0	18.0	18.0	-	(1.0)	17.0
Total Transportation	135.0	136.0	138.0	5.0	(1.0)	142.0

**Schedule 6: Personnel Schedule By Department
Number of Full-Time Positions (Continued)**

	2008-09 Actual	2009-10 Actual	2010-11 Adopted	Additions / (Reductions) 2010-11 2011-12		2009-10 Allowance Ending June 30, 2010 Authorized
Community Development						
Community Development	2.8	2.8	2.0	4.0	-	6.0
Planning	17.0	17.0	17.0	-	(12.0)	5.0
Economic Development	3.0	3.0	3.0	-	-	3.0
Permit and Inspection	21.0	21.0	18.0	8.0	-	26.0
Neighborhood Development	9.3	9.3	10.0	2.0	-	12.0
Juvenile Citation	7.0	7.0	7.0	-	(1.0)	6.0
Total Community Development	60.1	60.1	57.0	14.0	(13.0)	58.0
Community Enrichment						
Parks Services	58.0	58.0	64.0	-	(15.0)	49.0
Recreational Services	26.0	38.0	32.0	19.0	-	51.0
Community and Cultural Services	2.0	2.0	2.0	-	-	2.0
Library	33.0	33.0	29.0	-	(1.0)	28.0
Museums	16.0	16.0	16.0	-	-	16.0
Senior Program Services	35.0	35.0	31.0	-	(5.0)	26.0
Convention & Visitor's Bureau	10.0	10.0	10.0	-	-	10.0
Total Community Enrichment	180.0	192.0	184.0	19.0	(21.0)	182.0
Environmental Services						
Shared Services	77.2	77.2	77.2	16.0	-	93.2
Gas Services	56.0	56.0	56.0	1.0	-	57.0
Water Services	43.5	43.5	43.5	0.5	-	44.0
Wastewater Services	43.5	43.5	43.5	-	(3.5)	40.0
Solid Waste Services	42.0	42.0	42.0	1.0	-	43.0
Total Environmental Services	262.2	262.2	262.2	18.5	(3.5)	277.2
CITY TOTAL	1,326.0	1,339.0	1,323.0	133.5	(115.5)	1,341.0
Fiscal Agencies						
Animal Service Center of Mesilla Valley	27.0	30.0	30.0	1.0	-	31.0
SouthCentral Solid Waste Authority	23.0	46.0	48.0	-	-	48.0
Mesilla Valley Regional Dispatch Author	46.0	46.0	46.0	-	-	46.0
Rio Grande Natural Gas Association	3.0	3.0	-	-	-	-
Total Fiscal Agencies	99.0	125.0	124.0	1.0	-	125.0
GRAND TOTAL	1,425.0	1,464.0	1,447.0	134.5	(115.5)	1,466.0

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The City's contingency funds provide for revenue shortfalls and unanticipated costs that may occur after the budget is adopted. The possibility of natural disasters and/or public or employee safety emergencies necessitates the need for adequate contingency funds. Use of these contingency funds requires the recommendation of the City Manager and City Council approval.

GENERAL FUND

The General Fund is required by State law to have a reserve fund balance of 1/12th (or 8.33%) of expenditures, or about \$6.1 million.

The General Fund contingency increased from the 2011-12 budgeted level of \$6,983,908 to \$7,112,991. This reflects an increase in General Fund operating expenditures of \$83.6 mil. in fiscal year 2011-12 to \$85.4 mil. in 2012-13.

The following table shows the General Fund contingency requirements over the past twelve years. Prior to 2002-03 the City met the 1/12th reserve requirement by including the fund balance from the Vehicle Acquisition Fund. Since 2002-03 the 1/12th contingency has been carried in the balance of the General Fund proper.

Comparison of Annual Budget for General Fund Contingency Amount to Operating Expenditures

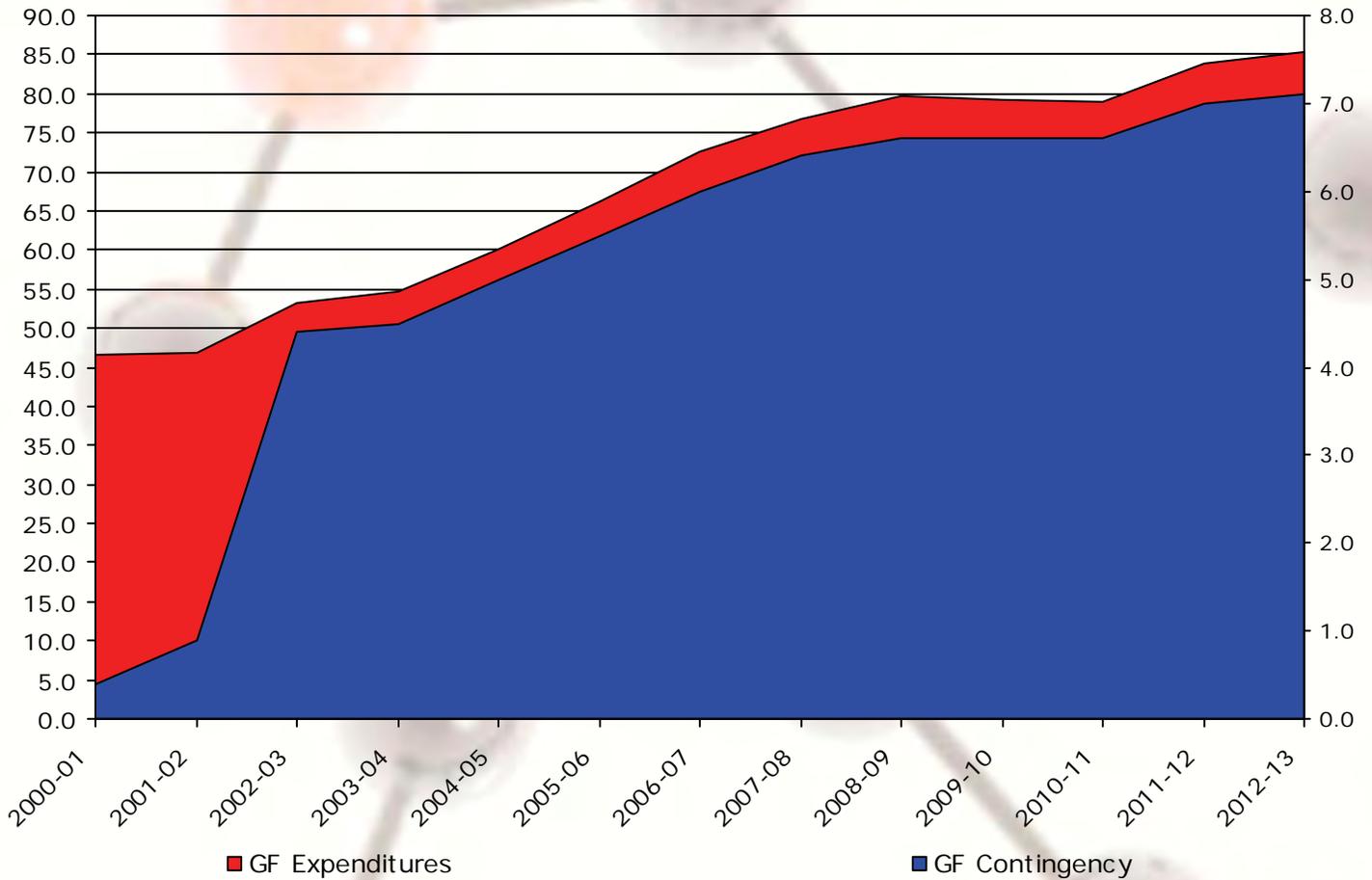
Fiscal Year	General Fund Operating Expenditures	Contingency and Remaining Amounts	Percent of Operating Expenditures
2000-01	46,701,317	394,514	0.84%
2001-02	46,911,012	943,954	2.01%
2002-03	53,274,758	4,439,563 290,500	8.33%
2003-04	54,590,483	4,549,207 208,953	8.33%
2004-05	60,158,389	5,013,199 1,077,152	8.33%
2005-06	66,139,609	5,511,634 3,785,547	8.33%
2006-07	72,497,136	6,041,428 6,478,993	8.33%
2007-08	76,841,484	6,403,457 12,337,250	8.33%
2008-09	79,616,706	6,634,726 10,028,242	8.33%
2009-10	79,241,374	6,603,448 6,343,992	8.33%
2010-11	79,005,267	6,583,772 7,397,467	8.33%
2011-12	83,806,898	6,983,908 6,983,908	8.33%
2012-13	85,355,896	7,112,991 7,112,992	8.33%

OTHER FUND CONTINGENCIES

Similar to the General Fund, other funds also include contingency amounts. The contingency amounts and percentages vary to accommodate differences in the volatility of operations and revenues. The following table shows the contingency amount for each of the other funds.

2012-13 Other Fund Operating Expenditures and Contingency Amounts

Fund	Operating Expenditures	Contingency Amount	Percent of Operating Expenditures
Gas	9,929,407	200,000	2.01%
Water	13,748,723	100,000	0.73%
Wastewater	10,138,450	200,000	1.97%





Budget Process

The preparation of the City's budget is a year long process. The budget schedule and process is designed to meet the City's Charter mandates, and allow for participation by the public, the Mayor and City Council, the City Manager's Office and all city departments.

BASIS OF ACCOUNTING/BUDGETING

The City Budget is prepared on a basis consistent with Generally Accepted Accounting Principles (GAAP) using estimates of anticipated revenues as a basis for appropriating expenditures. Annual budgets are adopted for all funds. All unexpended appropriations lapse at the close of the fiscal year (June 30th). Unexpended funds become components of the fund balance.

The City of Las Cruces uses the modified accrual basis of accounting for all governmental and fiduciary funds. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable. The basis of accounting for funds includes depreciation, capitalization of property, plant and equipment, asset valuation, and inventory.

The basis of budgeting is somewhat different than the basis of accounting in that budgets are based largely on estimated cash flows. The New Mexico Department of Finance and Administration (DFA) allows GAAP budgeting to the extent that sufficient cash flows from revenues and investments required to fund operations are available. New Mexico

State Law prohibits a municipality from making expenditures in excess of approved appropriations. If a fund is not overspent, it is in compliance with state law. When Council approves adjustments to the budget, the New Mexico Department of Finance and Administration must also approve such budget increases and transfers between funds.

New Mexico State Statute establishes the property tax and gross receipts systems; these statutes govern the assessed valuation and tax levy limits. The primary sources of revenue are gross receipts tax (GRT) and property taxes.

BUDGET PHILOSOPHY

The annual budget process is an opportunity for the residents of Las Cruces to participate in making decisions concerning the services the City provides for them. Serving the public trust requires that the annual budget provide the best possible balance of allocations to meet the varied needs of all residents. The budget is a management tool for the city's administration, and is used in allocating resources. Also, the budget is the framework for accomplishing the mission of the City of Las Cruces which is "to provide responsive, cost effective and high quality services to the citizens of Las Cruces".

To have a successful annual budget, preparation requires that the city have tremendous communication, community outreach, legislative and management direction and a commitment to excellence. In addition to harmonizing local needs with available resources, and incorporating the city's shared mission and values, the process must be a joint effort with the administration and the Las Cruces community.

BUDGET PROCESS OVERVIEW

The City of Las Cruces utilizes its annual budget as a plan by which City Council sets financial policy. Through the city's budget process, services are adjusted or implemented. The City utilizes the budget along with its annual carry over, midyear and end of year appropriation resolutions to provide the basis for control over expenditures.

For the City of Las Cruces, direction for the budget emanates from New Mexico State Statutes. The New Mexico Department of Finance and Administration—Local Government Division's (DFA-LGD) policies provide the basic legal requirements and general timelines for the process. City Council goals, approved ordinances and resolutions provide additional direction and response to the needs of the residents.

The annual budget is prepared at a level of detail similar to the individual fund Statement of Revenues, Expenditures, Transfers and Changes in Fund Balances/Retained Earnings. If adequate fund balance is available from the prior fiscal year, and if deemed necessary, the city may budget expenditures in excess of revenues.

Based upon the prior year budget and projected needs, the city departments prepare their requests for the forthcoming fiscal year. Utilizing funds as the basic budgetary unit, the Operating Budget is

organized into sets of interrelated accounts to record revenues and expenditures. These fund types include General Funds, Special Revenue Funds, Debt Service Funds, Capital Improvement Project Funds, Special Assessment Funds, Enterprise Funds, Internal Service Funds, and Trust and Agency Funds.

Process Requirements

The City's fiscal year begins on July 1st of a given year and ends June 30th of the next calendar year.

The Office of Management and Budget initiates the annual budget process by holding budget kick-off sessions with department directors and budget representatives of each department in early or mid-January. At that time, forms and printouts, as well as supporting schedules are sent to the departments for preparation of the operating budget in early to mid-February. Each department completes the budget requests and inputs data to the MUNIS System. In mid-February departments turn in operating budget forms to the Office of Management and Budget in accordance with the established schedule.

The Office of Management and Budget reviews, analyzes and consolidates the departments' requests for the City Manager's budget review. A major component of this process are meetings that are held with the City Manager, Assistant City Managers, Office of Management and Budget Manager and Budget Analyst with each department in which the city's revenue outlook is discussed and the departmental expenditure requests are evaluated in detail in early or mid-March.

After meeting with departments, the City Manager, Assistant City Managers, and the Office of Management and Budget Manager jointly evaluate the city's revenue resources and again assess

department expenditure requests which lay the foundation for the City Manager's Recommended Budget for presentation to the community and City Council.

In late April or early May, the City Manager submits the Proposed Budget for the upcoming fiscal year along with an explanatory message to the City Council. The Proposed Budget provides a complete financial plan for each city fund and includes appropriate financial information showing comparative figures for the last completed fiscal year, the current year budget, fiscal year-end projections, and the City Manager's proposed budget for the next fiscal year. Provision for maintenance and repair of facilities must be incorporated into this process.

The City Manager's proposed budget is presented to the City Council through open work session(s). Provision for public comment is scheduled during related deliberations of the City Council. The City Council considers the community's modifications to the City Manager's proposed budget in May. Office of Management and Budget schedules a public hearing prior to the proposed budget adoption.

The City Council adopts the City Manager's proposed budget with or without amendments, by resolution, for the upcoming fiscal year with adequate time to permit submission of the budget to DFA-LGD no later than June 1st. The City receives interim written approval of the operating budget resolution prior to July 1st. Written approval from DFA-LGD is received once they have completed their review and analysis at a later date usually the first Monday of September. The appropriation of funds is based upon the budget that is approved by City Council.

The Infrastructure Capital Improvement Projects (ICIP) is approved by separate resolution.

Carryover funds are incorporated into a budget revision and resolution in late July or early August of the first quarter.

ANNUAL BUDGET ADOPTION REQUIREMENTS

The City Charter and state statutes contain legal deadlines and actions that must be followed in adopting the budget. In cases where deadlines conflict, the city will meet the earlier of the two dates. The deadlines and formal actions prescribed by both, as well as the actual or planned dates for the 2012-13 budget development process are described in the next section.

2012-13 BUDGET PROCESS

Early Discussions

Prior to the start of budget development for 2012-13, a retreat was held for City Council and City Administration. The outcome of the retreat established broad parameters for strategic goals and accompanying budget proposals. In January 2012, the Office of Management and Budget presented a review and discussion of the budget to the City Council that included financial results for the previous fiscal year, the latest available information on revenues and expenditures for the current fiscal year were presented. Based on this information an initial revenue outlook for 2012-13 was developed. This revenue outlook in tandem with the strategic direction given by Council and the City Manager served as the basis for direction to City Departments for preparing budget requests. One of the high priorities for the 2012-13 budget was to find permanent reductions in operational budgets as the City transitions to the new level of economic activity.

Initial Budget Analysis

The 2012-13 budget development process began in mid-January with the expectation that revenues would reflect

an economy that was slowing recovering from a long and severe recession.

Because of the muted expectations for revenue growth coupled with the requirement that the City's budget remain in balance, departments were directed to prepare budgets based on levels of spending from the preceding year. In addition, opportunities for elimination of vacant positions as well as other cost savings measures were to be identified for consideration in the City Manager's proposed budget.

Several unavoidable expenditure increases were identified in this review including employee compensation (Union Agreements) and benefit cost increases; general inflation, particularly in fuel and utilities; expiring federal grants; critical investments in city infrastructure and vehicle replacements. After updating revenues and incorporating the unavoidable cost increases, a balanced budget was projected for the 2012-13 fiscal year.

In the second week of February, department directors were authorized to review and enter changes to their departmental budgets in the MUNIS financial system in preparation for departmental hearings with the City Manager. A comprehensive review of city-wide department expenditures estimates for 2011-12 and 2012-13 was completed by the first Monday of March. The 2012-13 estimates provided to the City Manager during the budget review sessions indicated that the managed reductions in addition to permanent reductions within each department were still going to be needed in order to reach the goal of a balanced 2012-13 budget.

Proposed Budget

On April 13, the City Manager in accordance with the City Charter, provided the Mayor and City Council a budget transmittal letter (budget

message) and the 2012-13 Proposed Budget. The 2012-13 budget focused on maintaining public safety and levels of service by relying on department directors and administrators to meet budget targets and avoid layoffs of employees.

Among the items recommended in the budget were: preserve general fund reserves at current levels; no increase in taxes; a balanced General Fund budget; update some of our aging police fleet as well as funding the replacement of the recently damaged fire truck.

At the April 9th City Council Work Session, staff introduced an ICIP totaling \$64.1 million. The capital recommendations included: building a new fire station and training facility at the airport; completing renovation of the existing building for Museum of Nature and Science; construction of Downtown South Main Street section; begin design of an East Mesa Public Safety Complex; reconstruct taxiway at the airport; bond cycling for street and infrastructure improvement projects among many others.

Community Input

The proposed budget was presented at a budget hearing conducted at the Las Cruces City Hall on April 23, 2012. Residents were invited to comment on the 2012-13 proposed budget. In accordance with the City Charter, the City published in the Las Cruces Sun-News, Pulse and Bulletin publications the date for the public hearing and the tentative budget adoption.

Proposed Budget Adoption - May 7th

On May 7th, a revised proposed budget packet was presented to the Mayor and City Council. The revised budget incorporated permanent savings in addition to other efficiencies identified by departments in order to maintain balance over the fiscal year 2012-13.

A regular, public City Council meeting for budget consideration and budget adoption was held on May 7th in compliance with the City Charter and State Statutes requiring that the budget be adopted no later than June 1st. The 2012-13 Budget and ICIP were adopted by City Council by separate resolutions. Upon budget adoption, the budget became the City Council's program of services for the ensuing fiscal year. The City Council may later modify the budget through formal resolution. All Council actions are subject to state approval.

Final Budget

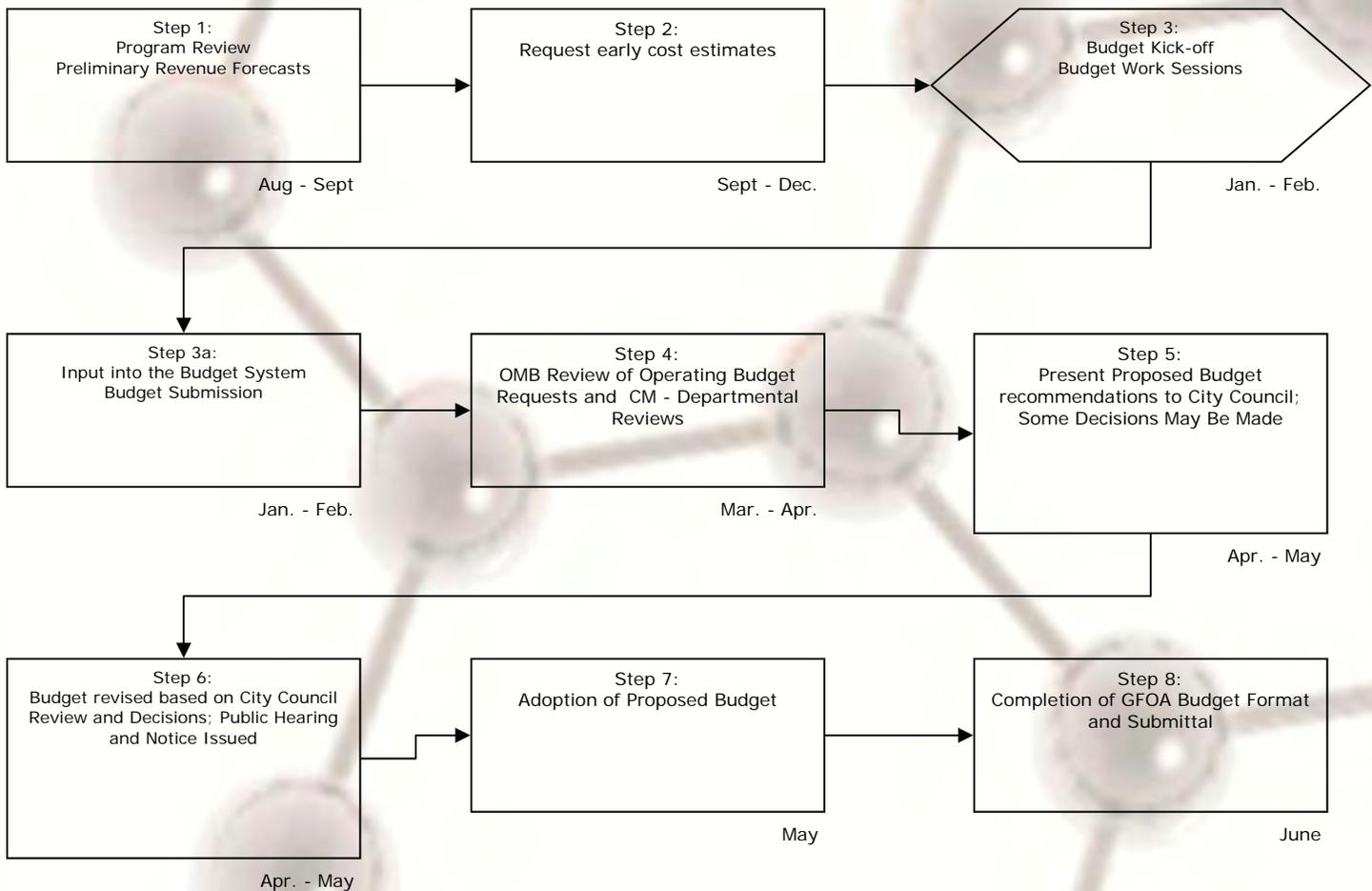
Currently, the governing body of Las Cruces adopts the proposed budget as its final operating budget. State approval of the City's budget is done in two steps. Preliminary approval is granted prior to the start of the fiscal year. The state has until the first Monday in September to grant final approval of the City's adopted budget.

2012-13 BUDGET CALENDAR			
Action Required	City Charter Prescribed Deadline	NM Statute Prescribed Deadline	2012-13 Budget Dates
Budget Overview Training with Departments.	Not Required.	Not Required.	January 20
MUNIS Budget System open for Department input	Not Required.	Not Required.	January 23 – February 24
City Manager's Proposed Budget Review Sessions with Department Directors, Mayor and City Council.	Not Required.	Recommend by the First Week in April.	March 15 - March 16
City Manager's Final Recommendations of Departmental Proposed Budget Review Sessions with Department Directors.	Not Required.	Recommend by the Second Week in April.	March 28- March 29
City Manager's recommended five-year Infrastructure Capital Improvement Program (ICIP) submitted to City Council.	Submittal to City Council prior to the final date for submission of the proposed budget.	ICIP submittal with budget to Department of Finance and Administration - Local Government Division.	April 09
City Manager's Proposed Budget and Budget Message for ensuing year presented to the Mayor and City Council.	At least sixty (60) days prior to the start of the fiscal year .	No Requirement.	April 23
Publish notice of public hearing which must be held prior to adoption of five year Infrastructure Capital Improvement Program tentative budget adoption.	Publish in one or more newspapers of general circulation no less than fourteen (14) days prior to the first public hearing.	No Requirement.	Publish week of March 25th
Publish general summary of budget and notice of public hearing that must be held prior to tentative budget adoption.	Publish in one or more newspapers of general circulation no less than fourteen (14) days prior to the first public hearing.	No Requirement.	Publish week of March 25th

2012-13 BUDGET CALENDAR

Action Required	City Charter Prescribed Deadline	NM Statute Prescribed Deadline	2012-13 Budget Dates
Public hearing for ICIP and Proposed Budget prior to the tentative budget adoption.	Hearing shall occur not less than fourteen (14) days after such publication.	Recommend by the third week of April.	April 23rd
Tentative Budget & ICIP Adoption with or without amendments.	No later than thirty (30) days before the beginning of the fiscal year.	May Meeting.	May 7th
Proposed Budget submission to DFA-LGD.	On or before last day of May.	By June 1st	May 15th
Hold final budget hearing, submit final adjustments and financial reports as of June 30 to DFA - LGD.	No Requirement.	By July 30	June 18th
Proposed Budget Approval Granted by DFA - LGD.	No Requirement.	By July 1	June 29th
NM Department of Finance and Administration - Local Government Division Review and Certification of the City's Final Budget.	No Requirement.	By 1st Monday of September.	September 3rd

BUDGET PREPARATION FLOW CHART





CITY OF LAS CRUCES General Budget and Financial Policies

The City of Las Cruces Fiscal Year 2012-13 budget is the single most comprehensive expression of Council policy that is produced. As such, the budget document has been prepared to serve a variety of stakeholders and purposes. In order to address the concerns of our customers, the budget is designed to be:

A Policy Document – As the most comprehensive expression of Council policy produced by the City, the document describes what the City is doing, why it is necessary, how and where it will be done, and how it will be financed. These are policy decisions.

A Financial Plan – The budget provides the legal documents (fund summaries, tables, schedules, and charts) necessary to conduct City business for 2012-13. These documents are reviewed by the New Mexico Department of Finance and Administration - Local Government Division, which provides authorization to expend public funds.

The City of Las Cruces is a full service home rule municipality governed by the provisions of the New Mexico Constitution, the City Charter and generally accepted accounting practices (GAAP). These laws and standards determine budget calendar dates, provide for budget control, describe ways to amend the budget after adoption, and identify appropriate methods for budgeting, accounting and reporting. The New Mexico Constitution establishes the property tax system and sets tax levy and assessed valuation limits. The New Mexico statutes also provides annual expenditure limits and sets total bonded debt limits.

The City's budget policies are extensions of these basic laws and follow generally accepted governmental budgeting and accounting practices and standards.

A BALANCED BUDGET IS REQUIRED

New Mexico State Statutes require the City Council to annually adopt a balanced budget. No General Fund balances can be budgeted in reserve for subsequent fiscal years; instead, an amount for contingencies (commonly referred to as a "rainy day fund") can be included in the budget each year.

The approved budget is binding and no claims in excess of the budget may be paid. City ordinances prohibit budget proposals with expenditures in excess of anticipated resources. Additionally, budget adjustments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources.

AMENDMENTS TO THE BUDGET AFTER FINAL ADOPTION

After the beginning of the fiscal year, the amounts appropriated for the proposed expenditures in the adopted budget are considered appropriated for the purposes specified. The expenditures of City operating funds cannot exceed the budgeted appropriations for each respective fund. However, in certain cases, the adopted budget may be increased, decreased, or amounts transferred between funds.

Departments are expected to confine spending to amounts appropriated during the budget process. In certain cases, however, appropriations may be increased during the budget year under the following circumstances:

Carryover of Encumbrances – If a department has open purchase orders at the end of the fiscal year, related appropriations are encumbered and carried over to the next year to cover the actual expenses when they occur. Council must appropriate the carryovers as an adjustment.

Unanticipated Revenue – If a fund receives revenue during the year of an amount or from a source that was not anticipated or projected in the budget, (such as a grant or a bond issue), it may be appropriated by the Council for expenditure in the year received. Adjusting the budget accomplishes this.

Prior Year Reserves – In cases where a fund's reserves are greater than required by policy, supplemental appropriation requests may be funded, with council appropriating amounts from reserves to fund items not included in the original adopted budget. Council may also appropriate reserves in cases of emergency or unusual circumstances.

Annual budgets may be decreased below adopted appropriations by Council action. Changes in service demand, economic conditions, and revenues realized below projections, as well as revised Council goals and direction may cause budget reductions. The State Department of Finance and Administration - Local Government Division (DFA - LGD) may also direct decreases if funds do not have sufficient reserves. Normally, the City Manager will recommend decreases in expenditure authority to Council.

For all types of budget changes, the recommending department head will prepare a Council resolution for the

adjustment. OMB will review the request and make a recommendation. Once adopted by Council, the adjustments are abstracted and sent to DFA - LGD for approval on a monthly basis.

Budget Transfers and Level of Control

Control of appropriated expenditures is exercised at the fund level. Department Directors are accountable for all expenditures made against appropriations within their fund(s) and may allocate available resources or managed reduction within the fund through budget adjustments.

Budget adjustments between object codes (line items) within a particular fund may be done upon submission of a Budget Adjustment Request (BAR) to the OMB. These transfers require the approval of the OMB Manager or City Manager.

During the fiscal year, Department Directors may transfer unexpended and unencumbered appropriated amount(s) from one fund or capital project to another fund or capital project account, provided that the recommendation comes from the City Manager and is approved by the City Council and the Department of Finance and Administration.

BASIS OF BUDGETING

The City's budget basis of accounting differs somewhat from generally accepted accounting principles (GAAP) used for preparing the City's comprehensive annual financial report. The major differences between the budget basis and the GAAP basis are listed below. A reconciliation of budgetary and GAAP fund balances is also provided each year in the comprehensive annual financial report.

1. For budgetary purposes, encumbrances (contractual commitments to be performed) are considered the equivalent of expenditures rather than as a reservation of a fund balance.

2. Grant revenues are budgeted on a modified cash basis. GAAP recognizes grant revenues on an accrual basis.
3. Fund balances reserved for inventories, bonded debt and unrealized gains or losses on investments are not recognized in the budget.
4. In lieu of property taxes and central service cost allocations (levied against certain Special Revenue and Enterprise funds) are budgeted as inter-fund transfers rather than revenues and expenses.
5. For budgetary purposes, all fixed assets are fully expensed in the year acquired.

The differences between budgetary and GAAP accounting listed above are similar to those of many other local governments. These differences exist largely because they provide a more conservative view of revenues and expenditures and because they provide greater administrative controls.

GENERAL FINANCIAL POLICIES

In addition to legal constraints outlined in the previous section, a number of administrative and City Council - approved policies provide guidance and direction to the budget development process.

Form of Budget Adoption

1. *Resolutions* - Three budget resolutions are approved each fiscal year: (1) the operating budget resolution, (2) the capital funds resolution, and (3) the re-appropriated funds resolution. The last resolution is required because unexpended amounts, including those encumbered, lapse at the end of the fiscal year. While all expended amounts must be included in the budget adoption resolution, the city re-budgets all outstanding encumbrances at year's end.

2. *Allocation of Appropriations* - Funds appropriated by the City Council are allocated to programs, offices, departments, divisions, sections, projects and types of expenditures by the City Manager or as delegated to the Office of Management and Budget Administrator in order to ensure managerial control and reporting of budgetary operations.
3. *Contingency Amounts* - A contingency allowance (also known as a "rainy day fund") is appropriated in order to provide for emergencies, mid-year community services requests, unanticipated expenditures and revenue shortfalls. Expenditures may be made from contingencies only upon approval by the City Council with recommendations by the City Manager. Special Revenue and Enterprise funds have varying levels of contingency funding consistent with the variability in revenues and expenditures associated with the services provided.
4. *Budget Controls* - At the department level, control of expenditures is governed by Administrative Regulations. City departments prepare revised expenditure estimates twice a year. The Office of Management and Budget keeps the City Manager and the City Council advised on the status of the budget through periodic budget status reports. Mid-year revenue shortfalls and/or expenditure increases and/or reductions can result in the adoption of revised expenditure estimates.

Cost Allocation and Expenditure Policies

1. *Central Services Cost Allocation* - The Office of Management and Budget (in conjunction with the Departments) annually calculates the full cost of central services provided to all city departments.

2. *Administrative Cost Recovery* - the Office of Management and Budget (along with the Departments) prepares an indirect cost allocation plan that conforms to federal guidelines for grant reimbursement of appropriate administrative costs. The allocated costs are charged to eligible federal grants funds through a fund transfer to the General Fund.
3. *Internal Cost Accounting Allocation* - Inter-departmental services performed by one department for another are credited to the performing department and charged to the receiving department in order to accurately reflect the costs of programs. The rates used are intended to account for appropriate overhead costs.
4. *Enterprise Cost Recovery* - Shared Services, Gas, Water, Wastewater and Solid Waste are fully self-supported through rates, fees and charges and, as such, are budgeted and accounted for as Enterprise Funds. Cost recovery includes direct operation and maintenance expenses, capital expenditures, debt service, indirect cost allocation, and in lieu of property taxes (where allowable). The city's new convention center is scheduled to be operational in 2012-13 and should be accounted for utilizing enterprise accounting principles. It is partially financed from rental and parking fees with the remainder coming from earmarked sales taxes. By City Council policy, the Convention Center Fund will not pay in lieu of property taxes. The Las Cruces International Airport is partially financed from rental fees and user charges, with the remainder coming from the General Fund. Finally, federal regulations preclude the Airport Fund from paying in lieu of property taxes.
5. *Employee Compensation Costs* - Costs for employee compensation including all wages, social security, health, life, unemployment, dental insurance and other personal allowance are allocated to each department. Annual amounts for cash conversion of vacation, compensatory time and sick leave are included in the budget. However, future values of compensated absences are not included in the budget, but are instead disclosed in the notes section of the comprehensive annual financial report produced at year's end.
6. *Public Employee Retirement Association (PERA) Funding* - In addition to other employee compensation amounts, PERA amounts are allocated to each department. The required employer contribution is determined actuarially in order to fund full benefits for active members and to amortize any unfunded actuarial liability as a level of projected member payroll over a 20 to 26.8-year period. Under House Bill 573, retirement requirements are increased from the current 25 years of service credit at any age to 30 years of service credit at any age for employees hired after July 1, 2010 into the general member plan. Municipal police and firefighters in Plans 3, 4 and 5 will not be affected by the new age and service requirements. These employees will remain in plans with eligibility to first retire with 20 years of service credit or 25-year plans in which service credit is enhanced by 20 percent.
7. *Self-Insurance Costs* - With a few exceptions, the City is fully self-insured for general and automotive liability exposures. The major exceptions to self-insurance include Airport operations, excess, general, and automotive liability for losses in excess of \$1 million. An independent actuary determines the

self-insurance costs, which are combined with purchased policy costs and allocated to department budgets.

8. *Maintenance and Replacement of Rolling Stock and Major Facilities* - A multi-year plan is used to project the need for and costs of significant street pavement, as well as facility and equipment repair and replacement. The planning scope for each asset category is matched to the life of the asset. Annually, that plan combined with periodic physical inspections of streets, facilities, vehicles and other equipment, is used to develop funding levels for inclusion in the budget. During economic downturns, these amounts are debt-financed with a repayment schedule shorter than the expected life of the asset.

Revenue Management

All local governments struggle to generate the funds necessary to provide, maintain and enhance the service demands of their community. Due to the legal limitations on property taxes in New Mexico, and due to the pre-emption of city-imposed income, luxury and gas taxes, New Mexico cities and towns largely rely on local sales taxes and state-shared sales, TIDD, income investments and vehicle license taxes. In Las Cruces, 72.9 percent of the General Fund comes from the local sales taxes. This reliance on sales tax collection results in a highly cyclical revenue base.

Given the City's reliance on sales taxes, developing income is an important step in managing its revenue base. In recent years, considerable effort has been devoted to developing a local workforce that will support the needs of quality employers, as well as to attracting employers that will provide our community with quality jobs. The city is working toward developing an employment base that is not as heavily concentrated in the highly cyclical construction industry as it has been in the past.

An important aspect of managing the City's revenue base in the future is the expected growth of catalog and Internet sales. Our sales tax is an important tool in reducing this potential future threat. The development of our tourism-related sales tax base (hotels, restaurants, and short-term car rentals) is another important hedge against future revenue loss due to growth in Internet and catalog sales.

Finally, utility taxes levied against the sales of electricity, natural gas, telecommunications, water and sewer make up 40.3 percent of our local sales tax base. Generally, utility taxes are not responsive to economic conditions and provide the city with a fairly significant revenue source that remains stable during periods of economic downturn. In addition, several detailed revenue policies are listed below.

1] **Governmental Gross Receipts Tax**

- A gross receipts tax of 7.5625 percent is imposed on taxable purchases in the Las Cruces area. This tax is imposed by the State and the City of Las Cruces and excludes public school districts and hospitals. The State of New Mexico taxes municipalities on the performance of or admissions to recreational, athletic or entertainment services, and/or events in facilities open to the general public. The collection of refuse, effuse and sewage are also taxed, as are sales of water by a utility owned and/or operated by a county, municipality, or other forms of state political subdivision.

2] **Property Taxes**

- By City Council policy, the combined city property tax rate is \$5.88 per \$1,000 of assessed valuation. All personal and real property in New Mexico is taxed for property and valorem taxes. The assessment rate is 33.33 percent of the property value (except oil and gas) minus any exemptions. Rates in Las Cruces are .028381 mils for residential and .032496 for non-residential property (2011 tax rate).

- 3] **In Lieu of Property Taxes** - In Lieu of Property Taxes are charged to the Water, Wastewater and Solid Waste funds based upon acquisition or construction cost with the appropriate assessment ratio and current property rate applied. These amounts are calculated annually by the Finance Department.
- 4] **Annual User Fee Review** - The city conducts a comprehensive user fee review to project cost recovery rates, and then compares the projections to the established cost recovery policy. The rates are based upon generally accepted full-cost accounting standards. The City Manager recommends expenditure reductions or fee adjustments to the City Council to maintain the established cost recovery policy.
- 5] **Fines and Forfeitures** - The Municipal Court has jurisdiction over establishing many of the fine and forfeiture fee schedules.
- 6] **Park and Recreation Fees and Charges** - The authority to establish appropriate fees on an annual basis rests with the City Council. The Parks and Recreation Advisory Board acts in an advisory capacity to the Park and Recreation Section and to the City Council in the establishment of such a fee policy and the setting of fees by various categories. The policy is meant to be a guide to the Administration, the Parks and Recreation Advisory Board, and the City Council, in developing a fair and consistent fee schedule.
- 7] **Interest Earnings** - Interest earnings from the investment of temporary idle funds are credited to the fund generating the earnings.

FUND STRUCTURE

Municipalities for budgeting and accounting purposes use fund accounting. The City Council must approve expenditure levels for all funds. In turn, the New Mexico Department of Finance

and Administration - Local Government Division must approve the expenditure levels adopted by Council and ensure that funds have sufficient resources (fund balance and revenues) to cover expenditures. This approval is given at the adoption of the annual budget, but can be done throughout the fiscal year as priorities change.

Every increase or decrease in bottom line approved expenditures for a fund or transfer between funds must be approved by Council and the Department of Finance and Administration. The total amount appropriated in the annual budget is nearly always higher than actual money spent due to personnel vacancies, procurement lead times, and changes in priorities.

The budget presented here is made up of three (3) distinct fund groups: Governmental Funds (General, Special Revenue, Capital Projects, and Debt Service), Proprietary Funds (Enterprise and Internal Services), and Fiduciary Funds (Trust and Agency).

GOVERNMENTAL FUNDS

General Funds - These revenues come from state and local taxes, grants, transfers from other funds, interest income, fees, fines, rentals, licenses, permits, reimbursed expenses, franchise fees, administrative revenue from Joint Utility Services, and other revenues. General funds are used to provide the most basic of city services: public safety (fire and police), development services (streets, planning, inspections), community services, and (parks, recreation, library, senior programs), municipal court, and local government services.

Special Revenue Funds—These funds include grants and contracts, which restrict how the money is to be spent. Such funds account for the proceeds of specific revenue sources that are legally restricted to special types of expenditures.

Capital projects Funds—These funds provide resources to be used for acquisition, construction, and maintenance of major capital facilities and infrastructure other than those financed by the proprietary fund operations (like Joint Utilities and Enterprise Funds). The Capital Funds section includes the capital fund summaries and a project-funding matrix that lists funding appropriated for all projects. This budget also includes an Infrastructure Capital Improvements Program (ICIP) section; this section outlines the capital improvements the City desires to make during the upcoming years and is updated annually.

Debt Service Funds—Debt Service Funds account for the accumulation of resources for the payment of general, long-term obligations (principal and interest) of the City.

Special Assessment Funds—Special Assessment Funds are funding resources for a specific area of the City receiving infrastructure improvements.

PROPRIETARY FUNDS

Enterprise Funds - These funds include Shared Service, Gas, Water, Wastewater, Solid Waste, Public Transit funds, and the Convention Center (once completed). With the exception of the Convention Center fund, these funds come entirely from the fees and rents paid by those who use the services and facilities provided. Enterprise funds are “self-contained” and can only be used to pay for the costs associated with Enterprise Fund—related services and programs. Therefore, fees are set to recover all costs associated with providing these services. These costs include day-to-day operations and maintenance, in lieu of property taxes, capital outlay improvements and debt services.

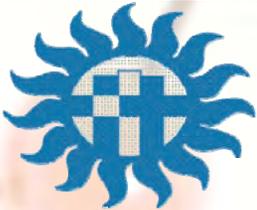
The Convention Center funds come from a combination of rental and parking fees and earmarked sales taxes.

Internal Service Funds - These funds provide support to City departments. The internal service departments recover their costs through user charges to the departments that use their goods and services. The City’s industrial and risk management functions are funded as internal services.

FIDUCIARY FUNDS

Trust and Agency Funds - Fiduciary funds, including trust and agency funds, represent funds held for other entities. As such, these funds are included in the annual budget. Reserve and expenditures for fiduciary funds are presented in the comprehensive annual financial report (CAFR).

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Fund Descriptions

GENERAL FUNDS

Fund 1000 - General Fund – The General Fund is the City's main source for providing our citizens with general government services. The City administrative, legislative, judicial, finance, public works, public safety, and community and cultural services functions operate with General Fund monies.

The main revenue sources for the General Fund are gross receipts, property and other taxes, investment earnings, charges for services, fines, and fees. Revenue estimates are based on a forecast of future economic conditions and a historical analysis of receipts for revenues other than taxes.

General Fund Reserve Section - The Reserve Section is a component of and is included in the General Fund Summary. The Reserve Section pages include a breakdown of the Reserve Section and of the General Fund transfers to other funds and entities such as revenues, city matches, funding for social agencies, and special programs.

Fund 1005 – Engineering Services – Effective fiscal year 2001/02 all of the engineering resources in the City were combined into one fund to better track operations. Engineering operations are funded by transfers from the General Fund, JU Shared Services Fund, Street Maintenance Fund, and the Flood Control Fund.

Fund 1010 – Las Cruces International Airport - Expenditures from this fund are for operations and minor maintenance of Las Cruces International Airport. Revenue sources are fees and rental service charges and a City contribution

Fund 1015 – Permit Services - Expenditures from this fund are for operations of the Permitting and Inspections Section. Revenue sources are from building and business permit fees and possible contributions from the general fund. This fund was re-organized back into the General Fund in 2012-13 as part of the one-stop-shop.

Fund 1020 – Enterprise Software – This fund was established to acquire a financial accounting software package for the City of Las Cruces. The fund is anticipated to have a limited life.

Fund 1101 – City Council Office of Emergency Management – This fund was established to set aside funds for unforeseen emergencies.

Fund 1200 - Vehicle Acquisition – This fund was established to replace any vehicle or powered equipment purchased by the City.

Fund 1500 – Gross Receipts Tax – This fund was established to receipt the sales tax collected back from the State of New Mexico Taxation and Revenue Department that is pledged for debt service.

SPECIAL REVENUE FUNDS

Fund 2000 – HUD Community Development – This fund provides for the administration, operation and eligible capital expenses of Community Development Block Grant (CDBG), the HOME Investment Partnerships Program

entitlement grants, and corresponding program incomes that serve low- and moderate-income residents and areas of the community. Funds are provided by the U.S. Department of Housing and Urban Development, housing loan and interest repayments, and performance bond payments. The Housing and Community Development Act of 1974 (CDBG) and the Cranston-Gonzales National Affordable Housing Act of 1991 (HOME) requires that this grant be used for this purpose.

Fund 2010 – HUD Special Projects –

To provide for the administration, operation and eligible expenses of various grants provided by the U.S. Department of Housing and Urban Development—excluding those grants contained in Fund 2000 (i.e. Community Development Block Grant (CDBG) and HOME Investment Partnerships Program). Generally, these are special grants and/or appropriations that are made by HUD to the City, at the request by the City—some of which are made on a competitive grant application process. Grants can and have included Economic Development Initiatives (EDI), Shelter Plus Care (S+C), and Supportive or Transitional Housing Grants. Generally, these are non-capital grants that have limited administrative funds and most cannot be included in Fund 2000. Funding sources are always HUD, but are provided under various public laws created to provide a specific service and/or program.

Fund 2020 – HUD Stimulus Projects –

This fund provides for the operation and installation of paving projects, sidewalks, park development, home rehabilitation, and social projects. Funding is from the U.S. Department of Housing and Urban Development made available through the American Recovery and Reinvestment Act of 2009.

Fund 2030 – Regional Plan – This fund accounts for the receipt of state funds provided to develop a long range regional plan (Vision 2040), in cooperation with Dona Ana County and New Mexico State University.

Fund 2090 – M. P. O. Urban

Transportation – This fund provides for the transportation needs of the community. Funding sources are from the Federal Highway Administration, the Urban Mass Transportation Administration, and the general fund. The fund was created in 1982 when the Metropolitan Planning Organization was formed through a Joint Powers Agreement. Grants provide for the payment of current transportation operating expenses and may be used only for that purpose. City resolution number 94-236 require that the fund be used only in this manner.

Fund 2130 – Recreation –

This fund provides for the operation and development of community parks and operation of recreation programs. The funding source is one-third of the cigarette tax (Section 7-12-1 through 7-12-17, NMSA, 1978.) These taxes may only be used to finance the parks and recreation programs.

Fund 2140 – State Library Resources

Grant – This fund provides funds for library materials and the equipment to provide access to information resources. Funding is from the State of New Mexico under General Obligation Bond C.

Fund 2171 – Older Americans Act Program–

This fund finances congregate meals to seniors at four program sites and to homebound customers who receive two delivered meals a day. Funding is from the New Mexico Aging and Long-Term Services Department.

Fund 2172 – Cash In Lieu of Commodities –

This fund also finances congregate and home delivered meals. Services are provided through the four City meal sites. Funding is through the U.S. Department of Agriculture's Cash in Lieu of Commodities program.

Fund 2173 – Retired Senior Volunteer Program –

This fund provides a variety of opportunities for persons aged fifty-five and over to participate more fully in the life of their communities through

significant volunteer service in accordance with the approved proposal. Funding is from the Corporation for National and Community Service and the New Mexico Aging and Long-Term Services Department.

Fund 2174 – Children, Youth, & Families – These monies provide assistance to persons aged 18 years and older who are low-income and in need of supportive services in order to remain independent. Services include housekeeping, laundry, errands, light meal preparation, and shopping assistance.

Fund 2175 – State Senior Employment Program – These monies provide employment training opportunities to persons aged 55 years and older who are low-income. Each job placement is for 20 hours per week and is designed to increase the worker's skills so he or she can secure regular unsubsidized employment.

Fund 2300 – Fire – This fund provides for the purchase of fire equipment. Funding is provided by the State Fire Fund. State law required these funds to be used for fire supplies and equipment to help maintain the fire department (Section 979, Article 52, New Mexico State Insurance Code).

Fund 2301 – Firefighters Grant – This fund was established to track a grant to fund firefighter equipment. Resources are from the Assistance to Firefighters Grant from the State of New Mexico.

Fund 2303 – Emergency Medical Services – To provide for emergency medical services provided through Fire Department activities. Funding is through a state grant from the State of New Mexico Department of Health, which requires separate fund accounting according to EMS Regulation DOH 94-11.

Fund 2400 – Police – This fund covers Pedestrian Safety and addresses crosswalk and jay walking enforcement, as well as a Gang Grants. Funding is from the State of New Mexico.

Fund 2401 – Police Protection – This fund provides for the purchase of police equipment and police expenses associated with advanced law enforcement planning and training. The funding source is a state grant. State law (Section 5, Chapter 289, Laws of 1983) requires these funds to be used to operate the police department.

Fund 2402 – Court Awarded Funds – This fund provides for drug enforcement activities. Funding comes from federal High Intensity Drug Traffic-seized funds and may only be used for drug enforcement activities, and must comply with federal financial and administrative requirements of OJP M7100.ID.

Fund 2405 – Victims Assistance – Funding is awarded from the State of New Mexico, which has expanded the Victims Assistance Unit to aid the victims of crime by funding two “advocate positions” in the Police department.

Fund 2410 – Keep Las Cruces Beautiful – This fund provides for beautification, litter eradication, graffiti abatement, and education. Funding is from the New Mexico Department of Tourism’s Clean & Beautiful Program.

Fund 2412 – Juvenile Programs – This fund provides for the administration and operation of the Juvenile Citation Program—a program intended to serve as diversion effort for first-time youth offenders accused of petty misdemeanors. Grant funding is provided by the State of New Mexico’s Children, Youth, and Families Department from funding made available to them through both state and federal sources. Funding is awarded on an annual basis and generally through competitive grant applications that also require a match from the City.

Fund 2420 – Mesilla Valley Safety Council CDWI – The Mesilla Valley Safety Council is an advisory board made up of citizens and law enforcement agencies whose purpose it is to promote public safety. This advisory board was formed to receive state funding for law

enforcement, public information and education, prevention, and offender programs.

Fund 2421 – DWI Prevention – This fund accounts for the receipt of driving while intoxicated state fines (Section 31-12-7, NMSA 1978). Receipts are remitted to the State.

Fund 2422 – Selective Traffic Enforcement Program (STEP) – STEP is aimed at the reduction of traffic-related injuries and fatalities—primarily through speed and red light enforcement. Funding comes from the State of New Mexico.

Fund 2423 – Traffic Safety Education – This fund provides for traffic safety education. Funding is provided by a penalty assessment of \$3.00 per traffic ticket. City Ordinance No. 01-232, May 1991 requires the fund be used only in this manner.

Fund 2424 – Traffic Safety Bureau Enforcement – This fund covers Occupant Protection (Seat Belt, Car Seat, etc.), DWI enforcement (Checkpoints and Saturation Patrols), Underage Drinking Enforcement, and is primarily funded from state sources.

Fund 2430 – Safe Traffic Operations Program (STOP) – This fund was established as a result of City Council's approval to initiate the Red Light Photo and Speed Enforcement Program. Cameras were installed at various major intersections to detect motorists running red lights and driving at excessive speeds.

Fund 2440 – Prisoner Care – This fund provides for operations and maintenance of a municipal jail and for paying the costs of housing municipal prisoners in the county jail. Funding is provided through a penalty assessment of \$5.00 per traffic ticket. City resolution No. 81-69 (August 1981) requires the fund to be used only in this manner.

Fund 2470 – Department of Justice Programs – The Office on Violence Against Women issues grant awards for a grant named Encourage Arrest and

Enforcement of Protection Order (Arrest Program). This grant contributes to the Police Department's ability to develop and strengthen effective responses to violence against women. Funding comes from Federal government sources.

Fund 2472 – Vehicle Forfeiture – Vehicles are seized under the City's Vehicle Forfeiture Ordinance (LCMC, Section 27-6) to aid in decreasing the risk of harm to the public from persons repeatedly driving under the influence of alcohol or drugs. The proceeds from fees, sales, and payments are to be used for DWI prevention and education programs.

Fund 2490 – Judicial Education Fee – This fund accounts for the receipt of imposed fees on all "guilty" traffic offenses in accordance with NMSA 1978, 35-14-11 (B)(2) and is used for the education and training (including production of bench books and other written materials) of municipal judges and other municipal court employees.

Fund 2491 – Court Automation – This fund provides for Municipal Court Automation. Funding is provided by a penalty assessment of \$3.00 per traffic ticket. City Ordinance No. 01-232 (May 1991) requires the fund be used only in this manner.

Fund 2500 – State Equipment Grants – To account for grants received from the State for the purpose of purchasing various equipment.

Fund 2600 – Street Maintenance Operations – This fund accounts for operational expenditures for street maintenance that are funded through transfers from the Gas Tax Street Maintenance Fund.

Fund 2650 – Flood Control Operations – This fund accounts for operational expenditures for flood control operations that are funded by transfers from the Gas Tax Street Maintenance Fund.

Fund 2700 – Health Services – This fund accounts for the receipt of proceeds

from a lease with Memorial Medical Center, Inc.; pursuant to the terms of the lease, funds must be used for health care services in the City. The lease was approved by Ordinance 1655 in 1998.

Fund 2705 – Telshor Facilities – This fund accounts for the proceeds of the sale of Memorial Medical Center. City Council has restricted the use of the lease proceeds to fund health related programs and health related capital projects.

Fund 2710 – Convention & Visitor’s Bureau – This fund accounts for the operations of the Las Cruces Convention and Visitors’ Bureau to promote tourism within the area. Financing is provided by a transfer from the Lodger’s Tax.

Fund 2715 – Downtown Revitalization – This fund provides for the re-development of the downtown area of Las Cruces. Funding comes from the sale of property in the downtown area and other activities focused on revitalization.

Fund 2750 – Northrise Morning Star Special Assessment – This fund accounts for the reimbursement from developers to the City, through certain assessments, for the construction of Northrise and Morningstar streets.

Fund 2751 – Sonoma Ranch Special Project – This fund was established to account for the reimbursement to the City—through certain assessments—for the construction of public works projects in the Sonoma Ranch area. The City secured a \$9.9 million loan from NMFA to finance public works projects. A municipal lien has been recorded on the property that directly benefits from these projects until such time as the amounts due to the City are paid. The proceeds of the loan were recorded in 2007.

Fund 2755– State Special Projects – This fund accounts for the purchase, plan, and design of a transitional living facility for young adults in Doña Ana County. The funding source is the State of New Mexico.

Fund 2760 – State Operating Grants Fund – This fund accounts for State operating grants that are used for operations.

Fund 2761 – Other Operating Grants – This fund accounts for non-federal, non-state operating grants coming from the County as well as non-profit agencies.

Fund 2770 – Valley View Heske Garden – This fund provides for the maintenance of the Valley View Heske Garden. The funding source is the Heske trust given to the City for the purpose of establishing a community garden at Valley View Park.

Fund 2780 – Griggs / Walnut Plume Remediation – This fund is a superfund that provides payments for water contamination cleanup at the Griggs/Walnut site. It is guided by a settlement agreement with the EPA between the City of Las Cruces and Dona Ana County (a 50/50 split). The City of Las Cruces is the fiscal agent. Revenues are funded by a payment from Dona Ana County and transfers from the General Fund and Environmental Gross Receipts Tax Fund. Expenditures are for an EPA Study of the area and any remedial actions after FY 06/07. This fund number was previously 6361.

Fund 2781 – Griggs / Walnut Plume Grants – This fund accounts for the receipt of state legislative appropriations and state grants for water contamination cleanup of the Griggs/Walnut Plume site.

Fund 2800 – Environmental Gross Receipts Tax – This fund accounts for the receipt of environmental gross receipts taxes enacted by the City and the County as provided for in Ordinance 1484 (October 12, 1995).

Fund 2805 – Public Safety Gross Receipts – This fund accounts for the receipt of municipal gross receipts tax that is to be used for public safety salaries, benefits, operations, and equipment as provided for in Ordinance 1886.

Fund 2810 – Gas Tax – This fund accounts for the receipt of gasoline tax remittances from the State. State law (7-1-6.9 NMSA 1978) requires the distributions to be received into a separate road fund.

Fund 2815 – TIDD Dedicated Revenue – This fund was established to record the portion of gross receipts and property taxes received from the State of New Mexico Taxation and Revenue Department that are dedicated to the Tax Increment Development District (TIDD).

Fund 2820 – Lodgers’ Tax – Financing for this fund is provided by an occupancy tax of five percent of taxable rent paid to lodging facilities. State law requires that this tax be used to operate the Convention and Visitors Bureau.

Fund 2825 – Convention Center Fee – This fund records a Lodger’s fee of \$2.50 per room for each day that a room at a lodging facility is occupied. This revenue is transferred to a debt service fund for paying the debt for the construction of a multi-use convention center facility.

Fund 2900 – Federal Stimulus Operating Grants – This fund accounts for various public improvements. The source of funding is from the American Recovery and Reinvestment Act of 2009.

Fund 2912 – State Stimulus Operating Grants – This fund was established to track program operating expenses funded by the State and made available through the American Recovery and Reinvestment Act of 2009.

DEBT SERVICE FUNDS

Debt Service Funds are funds set up by City Council ordinance to account for resources accumulated and payments made for principal and interest on long-term debt of governmental funds. The City is currently repaying debt issues with the following funds:

Fund 3210 – 1995 Environmental GRT Rebate

Fund 3230 - 1999 Municipal GRT Bond Series A

Fund 3235 - 1999 Municipal GRT Bond Series B

Fund 3240 - 2000 Municipal Gas Tax Bonds Series A

Fund 3241 - 2000 Series A Debt Service Reserve

Fund 3250 – Sales Tax 2003 Refunding Bond

Fund 3260 – 2004 EGRT SCSWA Bond

Fund 3261 – 2004 EGRT SCSWA Reserve

Fund 3262 – 2004 EGRT Bond Tax Rebate

Fund 3270 – Sales Tax 2005 Refunding Bond Series B

Fund 3275 - 2010 Municipal Gross Receipts Tax Series A Bond

Fund 3276 – 2010 Municipal Gross Receipts Tax Debt Service Reserve

Fund 3277 - 2010 Municipal Gross Receipts Tax Series B Flood Bond

Fund 3278 - 2010 Municipal Gross Receipts Tax Flood Debt Service Reserve

Fund 3280 – 2010 SSGRT Convention Center Debt Service

Fund 3281 – 2010 SSGRT Convention Center Reserve

Fund 3282 – 2011 GRT Debt Service

Fund 3284 – 2011 GRT Debt Service

Fund 3612 – NMFA Equipment Loans Debt Service

Fund 3613 – NMFA Street Loans Debt Service

Fund 3614 – Convention Center Debt Service

Fund 3615 – 2007 NMFA Street Loans Debt Service

Fund 3616 – 2007 NMFA Fire Equipment Loans Debt Service

Fund 3617 – 2007 NMFA Street Equipment Loans Debt Service

Fund 3618 – NMFA Griggs / Walnut Plume Debt Service

Fund 3619 – 2008 NMFA Flood Control Debt Service

Fund 3623 – NMFA Parking Deck Debt Service

Fund 3625 – NMFA Fire Apparatus

Fund 3626 – 2011 NMFA Fire Apparatus

Fund 3627 - NMFA Water Board Planning Loan

Fund 3628 - 2012 NMFA Refunding Loan

Fund 3810 – HUD Sec 108 Loan MONAS

CAPITAL PROJECT FUNDS

Fund 4001 – Infrastructure and Rehabilitation – This fund’s revenue source is a transfer from the General Fund. Expenditures are for maintenance and rehabilitation of existing infrastructure.

Fund 4010 – HUD Facility (Museum of Nature and Science) – This fund’s revenue source is loan proceeds. Expenditures are for remodeling of a newly acquired building that will become the location of the new Museum of Nature and Science.

Fund 4011 – Facilities Federal Grants – This fund’s revenue sources are Economic Development Initiative grants from the U.S. Department of Housing & Urban Development. Revenue estimates are based on anticipated grant awards.

Fund 4012 – State Grant Facility Improvements – This fund’s revenue sources include state legislative appropriations and state grants. Expenditures are for non-street capital projects. Revenue estimates are based on anticipated state grants and interest.

Fund 4021 – Sales Tax 2003 Parks & Facilities Bond Projects – Revenue source was the sale of bonds in 2003. Expenditures are for various Facility and Park projects.

Fund 4022 – Sales Tax 2005 – This fund’s revenue source was the sale of bonds in 2005. Expenditures are for the design and construction of a new City Hall.

Fund 4023 – Sales Tax 2005 Public Improvement – This fund’s revenue source was the sale of bonds in 2003. Expenditures are for various public improvement projects throughout the City.

Fund 4024 – Convention Center Construction Project – This fund’s revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for construction of the Convention Center.

Fund 4025 – Griggs / Walnut Plume Project (NMFA Loan) – This fund provides partial funding of the Griggs/Walnut Plume Project. The payment of the loan is through a portion of environmental gross receipts tax revenue from both City of Las Cruces and Doña County governmental entities.

Fund 4027 – NMFA Parking Deck 2009 – This fund’s revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for City Hall parking.

Fund 4028 – 2011 GRT Facilities Projects – This fund was established as a result of 2011 bond issuance for facilities projects. Payment of the bond comes from the General Fund.

– This fund's revenue sources are fees paid to the City by subdivision developers in lieu of building parks and/or playgrounds. The City is divided into eight park fee management areas, each with its own revenues. The park fees collected in each area are to be spent on park development in that area. Revenue estimates are based on projected fees from developments.

Fund 4110 – Public Park Projects – This fund's revenue source is the Heske trust given to the City for the purpose of establishing a community garden at Valley View Park.

Fund 4112 – Park/Land Capital Improvements – This fund's primary revenue source is state grants or appropriations. Expenditures are for park and land improvements.

Fund 4201 - Streets Improvement (General) – This fund's primary revenue source is developer contributions. Expenditures are for street projects.

Fund 4202 - GRT Street Maintenance – This fund's revenue source is .25% of the gross receipts tax. Expenditures are for major and minor maintenance projects for existing streets. Revenue estimates are based on projections of gross receipts taxes.

Fund 4205 – Special Street Projects – This fund was established as a result of the Philippou settlement. Resources are made available through developer contributions.

Fund 4208 - Improvement District 1991 – This is a fund that tracks revenues and expenditures for specific areas of the City that are receiving infrastructure improvements. Because improvements increase the values of adjacent properties, the property owners (not the City taxpayers at large) repay the City for improvements made. Revenue estimates are based on a ten-year payoff.

Fund 4212 – State Grant Street Improvement Fund – This fund's revenue sources are primarily state grants or appropriations plus City matching funds for those grants or appropriations. Expenditures are for new street construction and/or street improvements. Revenue estimates are based on anticipated State grants and City matches.

Fund 4213 – NMFA Street Projects Fund – This fund's revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for existing street construction and/or street improvements.

Fund 4214 – NMFA New Street Projects Fund – This fund's revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for new street construction.

Fund 4216 – NMFA '10 Street Projects Fund – This fund's revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for street construction.

Fund 4223 – Sales Tax 2003 Street Lighting Bond Project Fund – This fund's revenue source was the sale of bonds in 2003. Expenditures are for replacing El Paso Electric Street lights and lowering electricity charges.

Fund 4224 – 2010 MGRT Streets Projects – This fund was established as a result of 2010 bond refinancing for street projects. Payment of the bond comes from the GRT Street Maintenance Fund.

Fund 4225 – GRT Street Projects – This fund was established as a result of 2011 bond issuance for street projects. Payment of the bond comes from the GRT Street Maintenance Fund.

Fund 4270 – TIDD Capital Project Fund – This fund's revenue sources are transfers from the TIDD Dedicated Revenue fund and from the General Fund. Expenditures are for street construction in the Tax Increment Development District.

Fund 4300 - Airport Improvement

Fund - This fund's revenue sources are primarily federal airport improvement funds, and City and state matching funds. Expenditures are for airport infrastructure improvements. Revenue estimates are based on anticipated federal grants and State matches.

Fund 4400 - Flood Control Fund -

This fund's revenue source is a 2 mil property tax assessment. Expenditures are for flood control projects that include land and right-of-way purchases, engineering costs, and capital costs. Revenue estimate is based on property tax assessments.

Fund 4413 - NMFA Flood Control 2008 Fund

This fund's revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures include construction of a retention pond for the purpose of flood control and to serve as recreation as part of a multi-sport complex that includes baseball, softball and soccer fields.

Fund 4414 - 2011 GRT Flood Control Projects

This fund was established as a result of bond issuance for flood control projects. Payment of the bond comes from the Flood Control Project Fund.

Fund 4504 - West Mesa Industrial Park Fund

This fund's revenue sources are federal grants, local matching funds, and fees paid by industrial park tenants for infrastructure, land, and leases. Expenditures are for structural improvements to the airport and industrial park complexes. Revenue estimates are based on interest, fees, and land sales.

Fund 4613 - NMFA Equipment Fund -

This fund's revenue sources are loan proceeds. Expenditures are directed toward replacing fire and street equipment.

Fund 4900 - Federal Stimulus Capital Project Fund

This fund's revenue source is from the American Recovery and Reinvestment Act of 2009. This fund was set up to account for various public improvements.

Fund 4912 - State Stimulus Capital Projects

This fund was established to account for various capital projects with funding provided by the State through the American Recovery and Reinvestment Act of 2009.

ENTERPRISE FUNDS**Fund 5100 - Shared Services**

This fund pays for services to rate payers such as utilities billing, delinquent accounts management, new service turn-ons, and trouble calls. Revenues are proportionate transfers from other utilities funds. Revenue estimates are based on a fund pro-rata share of expenditures.

Fund 5150 - Shared Services SCADA Capital

This fund is a reserve fund for replacement and emergency purchases of critical System Control and Data Acquisition (SCADA) equipment. Funding is from the gas, water, and wastewater utilities.

Fund 5160 - Shared Services Equipment Reserve

Each vehicle or powered equipment purchased by the Shared Services Fund has funds for depreciation budgeted into the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Shared Services operating fund based on each vehicle or eligible piece of equipment.

Fund 5200 - Gas

This fund includes revenues and expenditures for purchase of natural gas, maintenance of gas lines, purchase of capital equipment, and other associated expenditures. The revenue sources are payments from gas utility ratepayers. Revenue estimates are based on total expenditures plus necessary fund balance requirements.

Fund 5205 - Gas Contingency

This fund provides funding for unforeseen emergency events and other reasonably possible loss contingencies. It is funded through gas rate revenue.

Fund 5250 – Gas Capital Improvements - All major gas expansion and rehabilitation projects are funded from this fund. The Gas Operating Fund transfers amounts equal to system depreciation plus returns on the rate base to provide the project funding.

Fund 5260– Gas Equipment Reserve
Each vehicle or powered equipment purchased by the Gas Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Gas Operating Fund based on each vehicle or eligible piece of equipment.

Fund 5300 - Water – The revenues and expenditures for maintenance of water lines, renovating wells, conducting tests, adding chemicals, and other similar expenditures. Revenue sources are payments from water utility ratepayers. Revenue estimates are based on total expenditures plus necessary fund balance requirements. Specific rate increases will be determined by the Cost of Service Proposal that is approved by City Council.

Fund 5301 - Water Development - This fund provides the funding of water impact fee-related expenditures. It is funded through water impact fee revenues.

Fund 5305 - Water Contingency – This fund provides funding for unforeseen, emergency events and other reasonably-possible loss contingencies. It is funded through water rate revenues.

Fund 5320 - Water Rights Acquisition
- This fund provides the funding for water rights purchases. It is funded through a \$0.06 per thousand gallons water rate charge.

Fund 5321 - Water Rights Adjudication - This fund provides the funding of legal matters related to acquiring and maintaining the City's water rights. It is funded through a \$0.05 per thousand gallons water rate charge.

Fund 5331 – Water 2009 Debt Service

Fund 5332 – Water 2010 Debt Service

Fund 5341 – Water 2009 Debt Service Reserve

Fund 5342 – Water 2010 Debt Service Reserve

Fund 5350 – Water Capital Improvements - All major water rehabilitation projects are funded through this fund. The Water Fund transfers amounts that provide project funding are equal to system depreciation plus return on rate.

Fund 5360 – Water Equipment Reserve - Each vehicle or powered equipment purchased by the Water Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Water operating fund based on each vehicle or eligible piece of equipment.

Fund 5374 – Water Series 2005A Bond Projects - This fund provides funding for various major water system expansion projects. The payment of the bonds is through water development impact fee revenues.

Fund 5375 – Water Series 2006 Bond Projects – This fund provides funding for various major water system rehabilitation projects and negotiated purchases water systems. The payment of the bonds is through water rates.

Fund 5376 – Water EPA Grant Project
– This fund will provide partial funding of the West Mesa Transmission Line water project.

Fund 5377 - Water Well Projects – This fund provides partial funding of various major water system rehabilitation and expansion projects. The payment of the loan is through water rate and development impact fee revenue.

Fund 5378 - Water NMFA 2008 Projects – This fund provides funding of various major water system expansion projects. The payment of the loan is through water impact fees.

Fund 5380 - JU Improvement 1997A Bond Reserve - For retirement of bonds for various water and wastewater projects currently on-going in Funds 503102 and 504102.

Fund 5382 – Water Well 46 Debt Service (NMFA)

Fund 5384 – Water 2005A Bond Debt Service

Fund 5385 – Water 2006 Bond Debt Service

Fund 5387 – NMFA Water Loan Debt Service

Fund 5388 – NMFA Water Debt Service

Fund 5394 – Water 2005A Bond Debt Service

Fund 5395 – Water 2006 Bond Debt Service Reserve

Fund 5400 - Wastewater Fund – The revenues and expenditures for maintenance of sewer lines, wastewater treatment plant operations, and effluent testing. The revenue sources are payments from wastewater system rate payers. Revenue estimates are based on total expenditures plus necessary fund balance requirements. Specific rate increases will be determined by the Cost of Service Proposal that is approved by City Council.

Fund 5401 - Wastewater Development - This fund provides the funding of wastewater impact fee-related expenditures. It is funded through wastewater impact fee revenues.

Fund 5405 - Wastewater Contingency - This fund provides funding for unforeseen, emergency events and other reasonably-possible loss contingencies. It is funded through wastewater revenue.

Fund 5420 – WW Water Reclamation - This fund will provide partial funding of the water reclamation project. It is funded through a portion of environmental gross receipts tax revenue.

Fund 5432 – Wastewater 2010 Debt Service

Fund 5441 – Wastewater 2009 Bond Debt Service

Fund 5442 – Wastewater 2010 Debt Service Reserve

Fund 5450 - Wastewater Capital Improvements - All major wastewater rehabilitation projects are funded from this fund. The Wastewater Operating Fund transfers amounts that provide project funding are equal to system depreciation plus returns on rate base.

Fund 5460 – Wastewater Equipment Reserve - Each vehicle or powered equipment purchased by the Wastewater Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Wastewater operating fund based on each vehicle or eligible piece of equipment.

Fund 5472 – Wastewater EPA Grant Water Reclamation Project - This fund will provide partial funding of the water reclamation project.

Fund 5474 – This fund provides funding for the Wastewater Rebuilding Manhole NMFA Loan.

Fund 5475 – Wastewater 2006 Bond Rehab Projects – This fund provides funding for various major wastewater system rehabilitation projects. The payment of the bonds is through wastewater rates.

Fund 5478 – WW Water Reclamation Projects (NMFA Loan) - This fund provides partial funding of the water reclamation project. The payment of the

loan is through a portion of environmental gross receipts tax revenue.

Fund 5483 – WW JHWWTP R/Filters NMFA

Fund 5484 – WW Rebuilding Manholes Debt Service

Fund 5485 – WW 2006 Bond Debt Service

Fund 5488 – 2007 NMFA WW Reclamation Debt Service

Fund 5489 – 2008 NMFA WW Reclamation Debt Service

Fund 5495 – WW Bond Debt Service Reserve

Fund 5500 - Solid Waste - This fund accounts for revenues and expenditures to fund solid waste pickup and disposal functions for residential and commercial customers. Revenue sources are payments from commercial and residential solid waste customers. Revenue estimates are based on total expenditures plus necessary fund balance requirements. Specific rate increases will be determined by the Cost of Service Proposal that is approved by Council.

Fund 5510 - Solid Waste Landfill Closure - This fund provides for expenditures related to eventual closure of the old city landfill located off Foothills Rd, as per regulatory requirements.

Fund 5530 – Recycling – This fund provides funding for the expenditures to fund recycling activities. Revenue sources are from recycling fees.

Fund 5560 – Solid Waste Equipment Reserve - Each vehicle or powered equipment purchased by the Solid Waste Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Solid Waste operating fund based on each vehicle or eligible piece of equipment.

Fund 5577 – Solid Waste Projects (NMFA Loan) – This fund provides funding for major solid waste projects. The payment of the loan is through solid waste rate revenue.

Fund 5700 – Convention Center Operating – This fund provides funding for the operations at the Convention Center. The fund's revenue source is from rentals, concessions, food and beverage, service charges, etc. (Not Active)

Fund 5587 – Solid Waste NMFA Loan Debt Service

Fund 5930 – Alternative Fuels – This fund funds expenditures for construction of an alternate fueling station. Revenue source is the State Department of Energy and Minerals.

Fund 5931 – Clean Community Emission Reduction – This fund accommodates the Clean Community Mobil Source Emission Reduction Program Grant. This federal grant provides funding for supplies; contractual services and materials for marketing, outreach and market assessment; and tools and equipment including compressed natural gas vehicles. The grant is scheduled to terminate at the end of December 2006.

Fund 5920 - Bus Transit - Expenditures for operation of the Roadrunner City-wide bus transit system, a paratransit function, and rideshare functions. Revenues are primarily federal grants and bus fares. Transfers from the Gasoline Tax Fund as well as a General Fund subsidy are necessary to cover operating expenses exceeding other revenues. Transfers from the Vehicle Acquisition Fund to the Bus Transit fund cover the City's match for the purchase of fixed route buses and paratransit vehicles. The Transit system handles the Senior Transportation program in order to eliminate duplication of services by the Senior Programs section.

Fund 5921 - Transit Intermodal Center - The Transit Intermodal Center Fund was created out of the Transit Fund for the purpose of tracking all grant-related activity involving the future Transit Intermodal Center. The Inter-modal Center, which is 80% funded by a Congressional earmark, will be a central gathering point for various modes of public transportation including RoadRUNNER Transit, intercity buses, taxis, and shuttles as well as pedestrian and bicycle elements. The City Council has designated a site at the southwest corner of Lohman and Alameda for development of this facility, which will include both indoor and outdoor amenities for public use.

Fund 5922 – Transit Stimulus Capital Project Fund – This fund was set up to account for various Transit improvements. Revenue sources for this fund come from the American Recovery and Reinvestment Act of 2009.

INTERNAL SERVICE FUNDS

Fund 6130 – Information Technology Services - This fund is an internal service fund for City Information Technology Services (such as information management and communications). Revenue sources are payments from City departments for services based on shop rates and transfers for debt service payments. Revenue estimates are based on prior year receipts, increases in City equipment inventory requiring maintenance, and shop rates. (Not Active)

Fund 6140 – Document Services - This fund is an internal service fund for City mail/distribution activities. Revenue sources are payments from City departments for services based on shop rates and transfers for debt service payments. Revenue estimates are based on prior year receipts, and shop rates.

Fund 6150 - Fleet Services - This fund is an internal service fund for City automotive fleet maintenance activities. Revenue sources are payments from City

departments for services based on shop rates and transfers for debt service payments. Revenue estimates are based on prior year receipts, increases in City equipment inventory requiring maintenance, and shop rates.

Fund 6310 - Unemployment Reserve - This fund is a self-insurance fund to provide for unemployment payments to eligible former employees. The fund has accumulated enough balance to be self-sustaining. Revenues are based on interest on the fund balance.

Fund 6320 - Employee Health / Disability - This is a self-insurance fund that provides for receipt of payments for health and disability insurance from operating funds and enrolled employees. Expenses pay for health insurance premiums with our carrier, Blue Cross/Blue Shield of New Mexico. Disability claims are also paid from this fund for employees who become disabled. Revenues are estimated based on a 60/40 split (City/employee) of the premium amount and interest on the fund balance.

Fund 6330 - Workers Compensation - This is a self-insurance fund that provides payments to employees who sustain work-related injuries or illnesses. Expenses are for actual payments and stop-loss insurance for large claims. Revenues are estimated based on projected payments and a gradual growth in the fund balance.

Fund 6340 - Liability - This is a self-insurance fund that provides payments for liability claims based on employee actions. Expenses are for projected payments and administrative expenses. Revenues are estimated based on payments and a gradual growth in the fund balance. The goal is to make this fund self-sustaining.

Fund 6360 – Judgments and/or Liabilities - This is a self-insurance fund to provide payments for judgment claims against the City. Revenues are funded by transfers from the Liability Fund.

TRUST AND AGENCY FUNDS

Fund 7410 - Mesilla Valley Regional Dispatch Authority (MVRDA) – This is the City/County 911 dispatch organization fund. The MVRDA is funded by 53% City contribution (budgeted as a transfer in the General Fund Reserve Section) and a 46% County contribution, plus miscellaneous fees. Expenses are for salaries, operating supplies, services, and capital equipment. Revenues are estimated based on contracts for smaller communities and City/County matches for expenses.

Fund 7420 - Metro Narcotics - This fund provides operating and capital expenses for the interagency Metro Narcotics team. The team is charged with interdiction of drugs through covert investigation of suspected drug traffickers. Revenues are estimated from matches from the City, County, New Mexico State University, and state and federal drug interdiction grants.

Fund 7421 – Metro Narcotics Seized Assets – This fund provides for operating and capital equipment separate from daily operating expenditures for Metro Narcotic operations. Funding comes from seized assets.

Fund 7422 – HIDTA Grants - This fund provides personnel and operating expenses for the administrative costs of running the Metro Narcotics operations such as grant clerks' salaries & benefits, supplies, building rental, etc. Resources come in the form of federal grants.

Fund 7430 – Mesilla Valley Safety Council– This fund accounts for an advisory board made up of citizens and law enforcement agencies for the purpose of promoting public safety. This advisory board was formed to receive State funding for law enforcement, public information and education, prevention, and offender programs.

Fund 7440 – Animal Services Center of Mesilla Valley (ASCMV)– Through an agreement made on February 1, 2008,

the City and the County assumed direct management of the Animal Services Center. The City created this fund to allow for discharge of its fiscal responsibilities as fiscal agent.

Fund 7441 – ASCMV Capital Improvements – This fund is used to account for capital improvements to the Animal Services Center of the Mesilla Valley facility. Revenue source is a transfer from the ASCMV operations fund.

Fund 7460 – Lower Rio Grande Water Users Organization – This fund accounts for an organization made up of eight members of the community who prepare their own water studies for the purpose of determining water feasibility for the Rio Grande area. This project is funded by an EPA grant, with member matching of physical funds and in-kind matching from various communities and agencies.

Fund 7470 - Branigan Estate - This is an endowment from an estate and is used to purchase books for the Branigan Memorial Library. Revenues are estimated interest on the principal.

Fund 7480 - Gifts and Memorials - This fund receives miscellaneous donations to the City. Expenses are programmed based on revenues. Revenues are estimated based on historical trends and interest on the fund balance.

Fund 7481 – Veteran's Memorial Wall - This fund receives donations to the City specifically for expenses related to the Wall. Expenses are programmed based on revenues, which are based on historical trends and interest on the fund balance.

Fund 7490 – Employee Benefit Committee - This fund is run by a committee made up of City employees to fund employee activities such as the annual City employee picnic, annual Harvest Festival, and annual City Christmas Dance. Revenues are collected from the sale of movie passes and Wet 'n Wild passes to City employees, soda pop

machines in City facilities, and miscellaneous drawing tickets. Revenues are estimated based on historical trends. Expenses are programmed based on revenues.

Fund 8100 - South Central Solid Waste Authority - This fund provides operating, capital, and debt service monies for the South Central Regional Landfill Authority. Revenues are estimated based on charges to landfill customers.

Fund 8150 - South Central Solid Capital Improvements - This fund tracks the expenditures associated with the construction of Cell 3 at the Corralitos Landfill. Funding comes from a transfer from the operating fund.

Fund 8160- South Central Solid Waste O & M - This fund was set up to separate the equipment improvements from the daily operating expenditures. Funding comes from a transfer from the operating fund.

Fund 8170- South Central Solid Waste Recycling – This fund was set up to provide operating and capital monies for the Regional Recycling Program. A portion of the funding comes from a transfer from the operating fund.

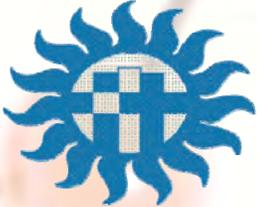
Fund 8180- South Central Solid Waste Community Collections - This fund was set up to provide operating and capital monies for the Doña Ana County Community Collection Centers. A portion of funding comes from a transfer from the operating fund.

Fund 9800 - Rio Grande Natural Gas Association (RGNGA) - The Rio Grande Natural Gas Association is a charter organization that provides natural gas to residents in the unincorporated areas of the County and certain neighborhoods in the corporate City limits. The City acts as the fiscal agent for RGNGA revenues and expenditures. Revenue sources are payments from ratepayers on the system. (Not Active)

Fund 9810 - Rio Grande Natural Gas Association (RGNGA) Capital- This fund is used to account for capital improvements to the RGNGA system. The fund's revenue source is a transfer from the RGNGA operations. (Not Active)



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All Fund Summary

Purpose of an Annual Budget

The following Budget Recapitulation and Fund Summaries outline the City's financial and operational goals. The City utilizes the budget as an action plan, which helps the organization allocate resources, evaluate performance, and formulate plans. Without an action plan, the City is literally shooting in the dark when it comes to trying to plan expenditures for the organization and then matching them to generated revenues.

Planning—Foremost, the City's budget is a planning tool. As such, it allows for the attainment of goals through planning of how to use revenue and expenses. The Department Directors and Program and/or Project Administrators look back at previous time periods and look forward toward future time periods. The City's budget is a plan of financial activities involving assets, liabilities, equity, revenues, expenses, and costs for a given fiscal year.

The City first develops a master or static budget with numbers based on the planned inputs (revenue and transfers in) and outputs (expenditures and transfers out) for all funds. Putting this in simple terms, the City is looking at what the City generates in revenue and what the City will pay out in expenditures. The City's budget is done in this manner for a specific fiscal year.

Control—The City also uses the budget for the purpose of control. This function allows the City to carefully control expenditures during the time period of the City's budget by comparing them to the adopted budget. The City's adopted budget is used to help prevent overspending; it also gives the City a benchmark by which to evaluate departments, programs, and/or projects. The budget not only allows for expenditures to be monitored, but also revenue inputs.

However, budgets are not static. There are times when expenditures must change from the budgeted amount and when revenues change from that which was forecasted. Budgets are not designed to stay the same. City Management and Department Directors know when they develop a budget that there will be changes in many line items over the course of a fiscal year. Budgets do, however, provide guidelines to the City on what can be adjusted and how.

Evaluation of Performance—The City's budget is also a valuable tool for the organization to use to evaluate the performance of departments, programs, and projects at the end of the fiscal year. The organization looks at actual expenditures and compares them to budgeted expenditures. By doing this, the City can see how much expenses varied from the planned expenses in order to improve the budgeting process for the upcoming fiscal year.

The same is true for the revenue side of the equation. The City desires to understand how planned revenues compare to actual revenues in order to improve accuracy in inputs for the upcoming fiscal year.

Instead of seeing the budgeting process as a grueling task, the City sees it as an opportunity to bring the pieces of the puzzle that is City government together. By following the adopted budget and allowing for changes, the City's time management and budgeting processes are much improved.



CITY OF LAS CRUCES, NEW MEXICO

Recapitulation Schedule - All Fund Summary

FISCAL YEAR 2012-13

		Beginning Balance	Revenues	Scheduled Transfers	Expenditures	Estimated Ending Balance	Scheduled Reserves	Un-Committed Ending Balance
GENERAL FUND	1000	\$17,827,078	39,281,362	32,679,871	75,562,328	\$14,225,983	7,112,991	\$7,112,992
ENGINEERING SERVICES	1005	\$51,446	1,155,575	2,976,198	4,090,262	\$92,957	0	\$92,957
AIRPORT OPERATIONS	1010	\$593,589	173,418	128,423	877,877	\$17,553	0	\$17,553
PERMIT SERVICES	1015	\$237,041	0	0	0	\$237,041	0	\$237,041
SOFTWARE FUND	1020	\$56,544	0	0	56,544	\$0	0	\$0
CITY COUNCIL OEM	1101	\$50,000	0	0	0	\$50,000	0	\$50,000
VEHICLE ACQUISITION FUND	1200	\$4,296,926	60,000	269,370	2,852,500	\$1,773,796	0	\$1,773,796
GROSS RECEIPTS TAX INCOME FUND	1500	(\$183,689)	45,535,000	(45,351,311)	0	\$0	0	\$0
GENERAL FUNDS		\$22,928,935	86,205,355	(9,297,449)	83,439,511	\$16,397,330	7,112,991	\$9,284,339
HUD COMMUNITY DEVELOPMENT	2000	\$19,504	2,407,821	0	2,407,821	\$19,504	0	\$19,504
HUD SPECIAL PROJECTS FUND	2010	\$4	1,352,913	0	1,352,913	\$4	0	\$4
NEIGHBORHOOD STABILIZATION	2012	\$0	370,000	0	370,000	\$0	0	\$0
MPO URBAN TRANSPORTATION	2090	\$0	700,692	0	700,692	\$0	0	\$0
RECREATION PROJECTS	2130	\$103,523	20,000	0	70,000	\$53,523	0	\$53,523
STATE LIBRARY RESOURCES	2140	\$0	162,941	0	162,941	\$0	0	\$0
OLDER AMERICANS ACT PROGRAMS	2171	\$0	803,462	0	803,462	\$0	0	\$0
CASH IN LIEU OF COMMODITIES	2172	\$0	172,435	0	172,435	\$0	0	\$0
RETIRED/SENIOR VOLUNTEER PRGM	2173	\$0	50,372	0	50,372	\$0	0	\$0
FIRE FUND	2300	\$177,057	515,451	0	505,451	\$187,057	0	\$187,057
FIREFIGHTERS PROGRAM	2301	\$0	1,027,104	0	1,027,104	\$0	0	\$0
EMERGENCY MEDICAL SERVICES	2303	\$8,324	20,000	0	20,000	\$8,324	0	\$8,324
POLICE FUND	2400	\$0	527,986	0	527,986	\$0	0	\$0
POLICE PROTECTION FUND	2401	\$12,893	166,985	0	179,878	\$0	0	\$0
COURT AWARDED FUNDS	2402	\$141,047	20,000	0	116,402	\$44,645	0	\$44,645
VICTIMS ASSISTANCE FUND	2405	\$0	30,450	0	30,450	\$0	0	\$0
KEEP LAS CRUCES BEAUTIFUL	2410	\$0	31,000	0	31,000	\$0	0	\$0
JUVENILE CITATION PROGRAM	2412	\$0	259,587	0	259,587	\$0	0	\$0
MVSC COMMUNITY DWI	2420	\$0	0	0	0	\$0	0	\$0
DWI PREVENTION	2421	\$0	9,000	0	9,000	\$0	0	\$0
SELECTIVE TRAF ENFORCEMNT-STEP	2422	\$0	20,258	0	20,258	\$0	0	\$0
TRAFFIC SAFETY EDUCATION	2423	\$34,631	36,500	0	33,000	\$38,131	0	\$38,131
TRAFFIC SAFETY BUR ENFORCEMENT	2424	\$41,337	51,473	0	86,185	\$6,625	0	\$6,625
SAFE TRAFFIC OPERATIONS PROG	2430	\$99,827	850,000	0	947,850	\$1,977	0	\$1,977
PRISONER CARE	2440	\$1,611,619	240,000	1,500,000	2,450,590	\$901,029	0	\$901,029
PS IMPACT	2450	\$158,556	317,112	0	0	\$475,668	0	\$475,668
DEPT OF JUSTICE PROGRAMS	2470	\$19,100	520,246	0	520,246	\$19,100	0	\$19,100
VEHICLE FORFEITURE FUND	2472	\$89,382	62,000	(10,000)	118,178	\$23,204	0	\$23,204
JUDICIAL EDUCATION	2490	\$0	40,000	0	40,000	\$0	0	\$0
COURT AUTOMATION	2491	\$468,194	152,000	0	268,000	\$352,194	0	\$352,194
EQUIPMENT GRANTS	2500	\$0	407,459	0	407,459	\$0	0	\$0
STREET MAINTENANCE OPERATIONS	2600	\$430,995	1,000	450,000	539,195	\$342,800	0	\$342,800
FLOOD CONTROL OPERATIONS	2650	\$4,165	3,000	800,000	789,702	\$17,463	0	\$17,463
HEALTH CARE SERVICES MMC LEASE	2700	\$27,999	1,000	300,000	300,000	\$28,999	0	\$28,999
TELSHOR FACILITY	2705	\$29,535,561	1,100,000	(300,000)	0	\$30,335,561	0	\$30,335,561
CONVENTION & VISITORS BUREAU	2710	\$2,359,992	47,800	1,804,661	2,107,554	\$2,104,899	0	\$2,104,899
DOWNTOWN REVITALIZATION	2715	\$46,846	4,000	50,000	70,000	\$30,846	0	\$30,846
STATE OPERATING GRANTS	2760	\$13,600	156,620	0	156,620	\$13,600	0	\$13,600
OTHER OPERATING GRANTS	2761	\$0	0	0	0	\$0	0	\$0
VALLEY VIEW HESKE GARDEN	2770	\$140,891	2,500	0	20,000	\$123,391	0	\$123,391
GRIGGS WALNUT PLUME REMED	2780	\$579,929	331,696	381,347	869,929	\$423,043	0	\$423,043
ENVIRONMENTAL GROSS REC TAX	2800	\$97,809	2,636,538	(1,742,434)	991,913	\$0	0	\$0
PUBLIC SAFETY GROSS REC TAX	2805	\$0	3,274,000	0	3,274,000	\$0	0	\$0
GAS TAX STREET MAINTENANCE	2810	\$21,149	1,629,528	(945,231)	643,952	\$61,494	0	\$61,494
TIDD DEDICATED REVENUES	2815	\$4,499,581	2,411,974	0	16,181	\$6,895,374	0	\$6,895,374
LODGERS TAX	2820	\$0	2,017,540	(2,017,540)	0	\$0	0	\$0
LAS CRUCES CONVENTION CTR FEES	2825	\$0	1,337,194	(1,337,194)	0	\$0	0	\$0
FEDERAL STIMULUS OPERATING	2900	\$0	1,544,660	0	1,544,660	\$0	0	\$0
SPECIAL REVENUE FUNDS		\$40,743,515	27,844,297	(1,066,391)	25,012,966	\$42,508,455	0	\$42,508,455
2003 GRT REFUNDING/IMPROVEMEN	3250	\$342,408	8,000	498,282	776,710	\$71,980	71,952	\$28
2004 ENVIRONMENTL GRT SCSWA D	3260	\$532,975	848,212	43,810	839,212	\$585,785	79,452	\$506,333
2004 EGRT SCSWA DS RESERVE	3261	\$814,940	30,000	(43,810)	0	\$801,130	798,000	\$3,130
2004 EGRT BOND TAX REBATE FUND	3262	\$93,207	1,000	0	0	\$94,207	0	\$94,207
2005 GRT IMPROVEMENT BONDS DS	3270	\$384,403	19,345	2,005,736	2,138,843	\$270,641	270,640	\$1
2010A MGRT STREET DS	3275	\$712,684	12,000	1,599,137	2,128,275	\$195,546	195,546	\$0



CITY OF LAS CRUCES, NEW MEXICO

Recapitulation Schedule - All Fund Summary

FISCAL YEAR 2012-13

		Beginning Balance	Revenues	Scheduled Transfers	Expenditures	Estimated Ending Balance	Scheduled Reserves	Un-Committed Ending Balance
2010B MGRT FLOOD CTL DEBT SVC	3277	\$296,077	6,000	623,566	846,900	\$78,743	76,983	\$1,760
2010 SSGRT CONVENTION CTR DS	3280	\$235,854	6,000	1,565,688	1,588,144	\$219,398	217,607	\$1,791
2010 SSGRT CONV CENTER RESERVE	3281	\$1,717,019	17,000	(66,054)	0	\$1,667,965	1,590,300	\$77,665
2011 GRT DEBT SERVICE	3282	\$57,084	700	1,091,260	1,022,963	\$126,081	115,494	\$10,587
2011 GRT DEBT SERVICE	3284	\$18,066	500	196,771	186,100	\$29,237	19,350	\$9,887
NMFA EQUIPMENT LOANS DEBT SVC	3612	\$198,097	4,000	441,959	420,222	\$223,834	186,526	\$37,308
2006 NMFA STREETS DEBT SERVICE	3613	\$0	0	0	0	\$0	0	\$0
2007 NMFA CONVENTION CTR D/S	3614	\$0	0	0	0	\$0	0	\$0
2007 NMFA STREETS DEBT SVC	3615	\$0	0	0	0	\$0	0	\$0
2007 NMFA FIRE EOPT DEBT SVC	3616	\$104,017	450	133,819	132,135	\$106,151	89,660	\$16,491
2007 NMFA PUB WKS EOPT DBT SVC	3617	\$40,614	200	50,278	51,824	\$39,268	33,624	\$5,644
2008 NMFA GRIGGS WLN PLUME D/S	3618	\$392,635	3,000	216,116	216,116	\$395,635	23,901	\$371,734
2008 NMFA FLOOD CONTRO DS	3619	\$552,218	6,000	663,001	699,071	\$522,148	456,383	\$65,765
2008 NMFA PARKING DECK	3623	\$296,929	4,500	456,293	683,750	\$73,972	72,292	\$1,680
2011 NMFA GAS TAX REFUNDING DS	3624	\$241,902	1,000	415,231	418,704	\$239,429	204,500	\$34,929
FIRE APPARATUS NMFA 2010	3625	\$85,156	700	0	29,094	\$56,762	4,604	\$52,158
11 NMFA FIRE APPARATUS	3626	\$103,974	500	0	29,052	\$75,422	4,603	\$70,819
HUD SECTION 108 LOAN-MONAS	3810	\$4,373	0	144,020	131,694	\$16,699	16,699	\$0
DEBT SERVICE FUNDS		\$7,224,632	969,107	10,035,103	12,338,809	\$5,890,033	4,528,116	\$1,361,917
FACILITIES GENERAL FUND	4001	\$3,919,086	75,000	0	3,394,086	\$600,000	0	\$600,000
HUD FACILITIES PROJECTS	4010	\$1,217,328	0	0	1,216,838	\$490	0	\$490
FACILITIES FEDERAL GRANTS	4011	\$0	1,139,306	0	1,139,306	\$0	0	\$0
FACILITIES STATE GRANTS	4012	\$0	1,769,430	0	1,769,430	\$0	0	\$0
2003 GRT BOND FACILITIES/PARKS	4021	\$25,803	0	0	25,803	\$0	0	\$0
2005 GRT BOND PUBL IMPROVEMTS	4023	\$564,913	5,000	0	567,873	\$2,040	0	\$2,040
CONVENTION CENTER PROJECT	4024	\$1,624,854	33,000	0	878,695	\$779,159	0	\$779,159
NMFA GRIGGS WLNT PLUME 2008	4025	\$0	4,590,920	0	4,590,920	\$0	0	\$0
NMFA PARKING DECK 2009	4027	\$137,000	700	0	137,700	\$0	0	\$0
2011 GRT FACILITIES PROJECTS	4028	\$4,646,596	33,000	0	4,409,144	\$270,452	0	\$270,452
PUBLIC PARK DEVELOPMENT	4106	\$1,482,997	303,846	0	1,329,263	\$457,580	0	\$457,580
PUBLIC PARK PROJECTS	4110	\$65,749	2,000	0	0	\$67,749	0	\$67,749
STATE GRANT PARK/LAND IMPROV	4112	\$0	266,330	0	266,330	\$0	0	\$0
STREETS GENERAL FUND	4201	\$150,203	2,000	0	56,856	\$95,347	0	\$95,347
GR REC TAX STREET MAINTENANCE	4202	\$117,875	6,912,000	(3,305,752)	3,647,000	\$77,123	0	\$77,123
SPECIAL STREET PROJECTS	4205	\$181,156	15,000	0	6,500	\$189,656	0	\$189,656
STATE GRANT STREET IMPROVEMTS	4212	\$147,286	3,077,489	0	3,077,489	\$147,286	0	\$147,286
NMFA STREET PROJECTS 2006	4213	\$473,361	5,000	0	298,789	\$179,572	0	\$179,572
NMFA STREETS 2007	4214	\$17,500	0	0	0	\$17,500	0	\$17,500
2003 GRT BOND STREET LIGHTS	4223	\$51,180	1,000	0	25,547	\$26,633	0	\$26,633
2010 MGRT STREETS PROJECTS	4224	\$2,176,885	20,000	0	2,050,000	\$146,885	0	\$146,885
2011 GRT STREET PROJECTS	4225	\$4,613,265	0	0	835,000	\$3,778,265	0	\$3,778,265
TIDD STREETS PROJECTS	4270	\$11,711	0	0	0	\$11,711	0	\$11,711
AIRPORT IMPROVEMENT	4300	\$37,518	7,809,244	0	7,779,400	\$67,362	0	\$67,362
FLOOD CONTROL	4400	\$706,069	3,925,712	(3,021,033)	1,387,836	\$222,912	0	\$222,912
FLOOD CONTROL GENERAL FUND	4401	\$9,970	0	0	0	\$9,970	0	\$9,970
FLOOD CONTROL NMFA	4413	\$173,930	0	0	0	\$173,930	0	\$173,930
2011 GRT FLOOD CTR PROJECTS	4414	\$780,212	0	0	712,500	\$67,712	0	\$67,712
WEST MESA INDUSTRIAL PARK	4504	\$1,072,424	384,800	0	550,000	\$907,224	0	\$907,224
NMFA EQUIPMENT ACQUISITION	4613	\$955,016	0	0	940,000	\$15,016	0	\$15,016
FEDERAL STIMULUS CAPITAL PROJ	4900	\$2,712	876,916	0	876,916	\$2,712	0	\$2,712
STATE STIM CAPITAL PROJECTS	4912	\$0	88,906	0	88,906	\$0	0	\$0
CAPITAL PROJECT FUNDS		\$25,362,599	31,336,599	(6,326,785)	42,058,127	\$8,314,286	0	\$8,314,286
NORTHRISE MORNINGSTAR SPEC PR	2750	\$105,188	0	0	0	\$105,188	0	\$105,188
SONOMA RANCH SPECIAL PROJECT	2751	\$53,257	0	0	0	\$53,257	0	\$53,257
STREET IMPROVEMENT DIST 1991	4208	\$26,358	0	0	0	\$26,358	0	\$26,358
SPECIAL ASSESSMENT FUNDS		\$184,803	0	0	0	\$184,803	0	\$184,803
GOVERNMENTAL FUNDS		\$96,444,484	146,355,358	(6,655,522)	162,849,413	\$73,294,907	11,641,107	\$61,653,800
UTILITIES SHARED SERVICES	5100	\$0	9,031,970	1,000,000	10,031,970	\$0	0	\$0
SHARED SERVICES SCADA FUND	5150	\$126,981	39,100	0	36,000	\$130,081	0	\$130,081
SHARED SVCS EQUIP REPL RESERVE	5160	\$1,939,357	40,000	(1,000,000)	80,000	\$899,357	0	\$899,357
GAS OPERATIONS	5200	\$2,454,134	23,803,152	(1,346,200)	23,573,367	\$1,337,719	0	\$1,337,719
GAS CONTINGENCY FUND	5205	\$618,644	14,000	300,000	200,000	\$732,644	0	\$732,644
GAS CAPITAL IMPROVEMENTS	5250	\$5,192,798	175,000	1,000,000	4,517,385	\$1,850,413	0	\$1,850,413
GAS EQUIPMENT REPLACE RESERVE	5260	\$1,729,468	46,000	291,800	190,000	\$1,877,268	0	\$1,877,268



CITY OF LAS CRUCES, NEW MEXICO

Recapitulation Schedule - All Fund Summary

FISCAL YEAR 2012-13

		Beginning Balance	Revenues	Scheduled Transfers	Expenditures	Estimated Ending Balance	Scheduled Reserves	Un-Committed Ending Balance
WATER OPERATIONS	5300	\$3,555,934	14,743,753	(3,520,997)	13,748,723	\$1,029,967	0	\$1,029,967
WATER DEVELOPMENT	5301	\$996,202	1,235,000	725,000	2,768,050	\$188,152	0	\$188,152
WATER CONTINGENCY FUND	5305	\$573,610	18,000	100,000	100,000	\$591,610	0	\$591,610
WATER ACQUISITION	5320	\$391,108	613,160	0	778,700	\$225,568	0	\$225,568
WATER MGT/ADJUDICATION	5321	\$579,483	275,000	0	290,000	\$564,483	0	\$564,483
WATER 2009 BOND DEBT SERVICE	5331	\$88,509	15,000	0	0	\$103,509	0	\$103,509
WATER10 DEBT SERVICE	5332	\$17,806	4,500	0	0	\$22,306	0	\$22,306
WATER 2009 BOND DS RESERVE	5341	\$1,164,934	18,000	0	0	\$1,182,934	0	\$1,182,934
WATER10 DEBT SERVICE RESERV	5342	\$1,549,758	22,000	0	0	\$1,571,758	0	\$1,571,758
WATER CAPITAL IMPROVEMENTS	5350	\$1,711,037	18,000	2,892,000	3,624,876	\$996,161	0	\$996,161
WATER EQUIPMENT REPL RESERVE	5360	\$836,725	30,000	537,600	405,000	\$999,325	0	\$999,325
WATER 2005A BOND PROJECTS	5374	\$597,440	20,000	0	312,277	\$305,163	0	\$305,163
WATER 2006 BOND PROJECTS	5375	\$1,665,721	10,000	0	1,661,308	\$14,413	0	\$14,413
WATER EPA GRANT PROJECTS	5376	\$0	241,116	0	241,116	\$0	0	\$0
WATER NMFA LOAN PROJECTS	5377	\$1,662,701	60,000	0	977,944	\$744,757	0	\$744,757
WATER NMFA PROJECTS 2007	5378	\$4,608,981	0	0	3,753,399	\$855,582	0	\$855,582
WATER 2005A BOND DEBT SERVICE	5384	\$48,209	0	0	0	\$48,209	0	\$48,209
WATER 2006 BOND DEBT SERVICE	5385	\$14,093	2,000	0	0	\$16,093	0	\$16,093
WATER 2005A BOND DS RESERVE	5394	\$1,069,837	34,000	0	0	\$1,103,837	0	\$1,103,837
WATER 2006 BOND D/S RESERVE	5395	\$366,723	13,000	0	0	\$379,723	0	\$379,723
WASTEWATER OPERATIONS	5400	\$4,278,275	10,856,963	(3,158,312)	10,138,450	\$1,838,476	0	\$1,838,476
WASTEWATER DEVELOPMENT	5401	\$2,751,550	1,015,000	(725,000)	2,552,268	\$489,282	0	\$489,282
WW CONTINGENCY FUND	5405	\$415,774	10,000	100,000	200,000	\$325,774	0	\$325,774
WW WATER RECLAMATION PROJECT	5420	\$450,963	5,000	893,256	1,290,359	\$58,860	0	\$58,860
WW 2009 BOND DEBT SERVICE	5431	\$19,427	8,000	0	0	\$27,427	0	\$27,427
WASTEWATR10 DEBT SERVICE	5432	\$11,812	3,000	0	0	\$14,812	0	\$14,812
WW 2009 BOND DS RESERVE	5441	\$734,556	10,000	0	0	\$744,556	0	\$744,556
WASTEWTR10 DEBT SERVICE RES	5442	\$1,015,164	18,000	0	0	\$1,033,164	0	\$1,033,164
WASTEWATER CAPITAL IMPROVEMEN	5450	\$4,626,361	105,000	2,616,524	4,974,385	\$2,373,500	0	\$2,373,500
WASTEWATER EQUIP REPL RESERVE	5460	\$1,717,263	54,000	384,900	86,000	\$2,070,163	0	\$2,070,163
WW 2006 BOND REHAB PROJECTS	5475	\$140,108	9,325	0	116,625	\$32,808	0	\$32,808
WW 2006 BOND DEBT SERVICE	5485	\$61,858	9,000	0	0	\$70,858	0	\$70,858
WW 2006 BOND D/S RESERVE	5495	\$1,301,913	16,000	0	0	\$1,317,913	0	\$1,317,913
SOLID WASTE OPERATIONS	5500	\$1,503,776	11,271,498	492,090	12,941,851	\$325,513	0	\$325,513
SOLID WASTE LANDFILL CLOSURE	5510	\$1,544,318	165,000	(727,790)	33,000	\$948,528	0	\$948,528
SOLID WASTE EQUIP REPL RESERVE	5560	\$1,472,833	46,000	235,700	80,000	\$1,674,533	0	\$1,674,533
SW NMFA PROJECTS	5577	\$1,111,509	1,005,000	0	960,000	\$1,156,509	0	\$1,156,509
SW NMFA LOAN DEBT SERVICE	5587	\$298,942	5,000	0	0	\$303,942	0	\$303,942
CLEAN COMMUNITY EMISSION	5931	\$68,084	0	54,400	68,393	\$54,091	0	\$54,091
UTILITY FUNDS		\$57,084,679	75,133,537	1,144,971	100,731,446	\$32,631,741	0	\$32,631,741
TRANSIT	5920	\$433,318	3,172,681	1,913,944	5,268,888	\$251,055	0	\$251,055
TRANSIT INTERMODAL CENTER	5921	\$284,191	2,056,176	0	2,340,367	\$0	0	\$0
FTA RECOVERY GRANT	5922	\$0	1,431,952	0	1,431,952	\$0	0	\$0
ENTERPRISE FUNDS		\$717,509	6,660,809	1,913,944	9,041,207	\$251,055	0	\$251,055
DOCUMENT SERVICES	6140	\$30,728	0	0	0	\$30,728	0	\$30,728
DOCUMENT SVCS EQUIPMENT REPL	6146	\$20,891	0	0	0	\$20,891	0	\$20,891
FLEET SERVICES	6150	\$573,462	6,365,837	0	6,698,573	\$240,726	0	\$240,726
FACILITIES EQUIP REPLACEMENT	6156	\$106,865	0	0	0	\$106,865	0	\$106,865
UNEMPLOYMENT RESERVE	6310	\$85,499	325,831	0	300,000	\$111,330	0	\$111,330
EMPLOYEE HEALTH	6320	\$828,877	16,000	0	64,352	\$780,525	0	\$780,525
WORKERS COMPENSATION	6330	\$7,480,099	2,828,670	0	2,163,081	\$8,145,688	0	\$8,145,688
LIABILITY CLAIMS	6340	\$3,942,721	672,273	579,577	1,404,200	\$3,790,371	0	\$3,790,371
GENERAL LIABILITY	6360	\$373,991	3,000	500,000	585,000	\$291,991	0	\$291,991
INTERNAL SERVICE FUNDS		\$13,443,133	10,211,611	1,079,577	11,215,206	\$13,519,115	0	\$13,519,115
PROPRIETARY FUNDS		\$71,245,321	92,005,957	4,138,492	120,987,859	\$46,401,911	0	\$46,401,911
CITY OF LAS CRUCES		\$167,689,805	\$238,361,315	(\$2,517,030)	\$283,837,272	\$119,696,818	\$11,641,107	\$108,055,711



CITY OF LAS CRUCES, NEW MEXICO

Recapitulation Schedule - All Fund Summary

FISCAL YEAR 2012-13

		Beginning Balance	Revenues	Scheduled Transfers	Expenditures	Estimated Ending Balance	Scheduled Reserves	Un-Committed Ending Balance
MV REGIONAL DISPATCH AUTHORITY	7410	\$143,903	1,482,101	1,411,700	3,014,130	\$23,574	0	\$23,574
METRO NARCOTICS AGENCY	7420	\$140,593	225,543	225,543	451,085	\$140,594	37,440	\$103,154
METRO NARCOTICS SEIZED ASSETS	7421	\$807,531	0	0	0	\$807,531	0	\$807,531
METRO NARCOTICS HIDTA GRANTS	7422	\$0	890,661	0	890,661	\$0	0	\$0
ANIMAL SVCS OF MESILLA VALLEY	7440	\$427,136	1,241,287	881,787	2,035,409	\$514,801	0	\$514,801
ASCMV CAPITAL	7441	\$23,209	0	0	23,209	\$0	0	\$0
BRANIGAN ESTATE	7470	\$2,849,497	52,000	(2,000)	50,000	\$2,849,497	0	\$2,849,497
GIFTS & MEMORIALS	7480	\$184,994	34,100	0	49,505	\$169,589	0	\$169,589
VETERANS MEMORIAL WALL	7481	\$18,884	5,000	0	10,000	\$13,884	0	\$13,884
VETERANS MUSEUM	7482	\$163	0	0	0	\$163	0	\$163
EMPLOYEE BENEFITS COMMITTEE	7490	\$24,830	0	0	0	\$24,830	0	\$24,830
SOUTH CENTRAL SOLID WASTE AUT	8100	\$1,154,405	4,230,000	(605,500)	4,615,480	\$163,425	0	\$163,425
SCSWA CLOSURE/POST CLOSURE	8110	\$1,425,890	0	0	0	\$1,425,890	0	\$1,425,890
SCSWA LANDFILL GAS COLL SYS	8115	\$549,166	0	0	0	\$549,166	0	\$549,166
SCSWA CELL 3	8122	\$10,282	0	0	0	\$10,282	0	\$10,282
SCSWA CAPITAL IMPROVEMENTS	8150	\$528,901	0	0	173,335	\$355,566	0	\$355,566
SCSWA EQUIPMENT REPLACEMENT	8160	\$515,395	0	305,500	305,500	\$515,395	0	\$515,395
SCSWA RECYCLING	8170	\$1,455,623	1,958,896	0	2,323,534	\$1,090,985	0	\$1,090,985
COMMUNITY COLLECTION CTRS	8180	\$12,794	865,000	300,000	1,158,082	\$19,712	0	\$19,712
RIO GRANDE NATURAL GAS ASSOC	9800	\$10,201,238	0	0	0	\$10,201,238	0	\$10,201,238
TRUST AND AGENCY FUNDS		\$20,474,434	10,984,588	2,517,030	15,099,930	\$18,876,122	37,440	\$18,838,682
FIDUCIARY FUNDS		\$20,474,434	10,984,588	2,517,030	15,099,930	\$18,876,122	37,440	\$18,838,682
CITY FISCAL AGENICES		\$20,474,434	\$10,984,588	\$2,517,030	\$15,099,930	\$18,876,122	\$37,440	\$18,838,682
TOTAL RECAPITULATION SCHEDULE		\$188,164,239	\$249,345,903	\$0	\$298,937,202	\$138,572,940	\$11,678,547	\$126,894,393

	Beginning Balance	Revenues	Scheduled Transfers	Expenditures	Estimated Ending Balance	Scheduled Reserves	Un-Committed Ending Balance
GENERAL FUNDS	\$22,928,935	86,205,355	(9,297,449)	83,439,511	\$16,397,330	7,112,991	\$9,284,339
SPECIAL REVENUE FUNDS	\$40,743,515	27,844,297	(1,066,391)	25,012,966	\$42,508,455	0	\$42,508,455
DEBT SERVICE FUNDS	\$7,224,632	969,107	10,035,103	12,338,809	\$5,890,033	4,528,116	\$1,361,917
CAPITAL PROJECT FUNDS	\$25,362,599	31,336,599	(6,326,785)	42,058,127	\$8,314,286	0	\$8,314,286
SPECIAL ASSESSMENT FUNDS	\$184,803	0	0	0	\$184,803	0	\$184,803
GOVERNMENTAL FUNDS	\$96,444,484	\$146,355,358	(\$6,655,522)	\$162,849,413	\$73,294,907	\$11,641,107	\$61,653,800
UTILITY FUNDS	\$57,084,679	75,133,537	1,144,971	100,731,446	\$32,631,741	0	\$32,631,741
ENTERPRISE FUNDS	\$717,509	6,660,809	1,913,944	9,041,207	\$251,055	0	\$251,055
INTERNAL SERVICE FUNDS	\$13,443,133	10,211,611	1,079,577	11,215,206	\$13,519,115	0	\$13,519,115
PROPRIETARY FUNDS	\$71,245,321	\$92,005,957	\$4,138,492	\$120,987,859	\$46,401,911	\$0	\$46,401,911
CITY OF LAS CRUCES	\$167,689,805	\$238,361,315	(\$2,517,030)	\$283,837,272	\$119,696,818	\$11,641,107	\$108,055,711
TRUST AND AGENCY FUNDS	\$20,474,434	10,984,588	2,517,030	15,099,930	\$18,876,122	37,440	\$18,838,682
FIDUCIARY FUNDS	\$20,474,434	\$10,984,588	\$2,517,030	\$15,099,930	\$18,876,122	\$37,440	\$18,838,682
CITY FISCAL AGENICES	\$20,474,434	\$10,984,588	\$2,517,030	\$15,099,930	\$18,876,122	\$37,440	\$18,838,682
TOTAL RECAPITULATION SCHEDULE	\$188,164,239	\$249,345,903	\$0	\$298,937,202	\$138,572,940	\$11,678,547	\$126,894,393



CITY OF LAS CRUCES, NEW MEXICO
 Schedule of Transfers
 FISCAL YEAR 2012-13

TRANSFERS IN			TRANSFERS OUT		
FUND	FUND NAME	AMOUNT	FUND	FUND NAME	AMOUNT
1000	GENERAL FUND	(42,473,439)	1010	AIRPORT OPERATIONS	20,000
			1500	GROSS RECEIPTS TAX INCOME FUND	42,391,000
			2472	VEHICLE FORFEITURE FUND	10,000
			2710	CONVENTION & VISITORS BUREAU	50,439
			7470	BRANIGAN ESTATE	2,000
1005	ENGINEERING SERVICES	(2,976,198)	1000	GENERAL FUND	785,117
			4400	FLOOD CONTROL	934,466
			4202	GR REC TAX STREET MAINTENANCE	1,256,615
1010	AIRPORT OPERATIONS	(150,000)	1000	GENERAL FUND	150,000
1200	VEHICLE ACQUISITION FUND	(895,426)	1000	GENERAL FUND	895,426
2440	PRISONER CARE	(1,500,000)	1000	GENERAL FUND	1,500,000
2600	STREET MAINTENANCE OPERATIONS	(450,000)	4202	GR REC TAX STREET MAINTENANCE	450,000
2650	FLOOD CONTROL OPERATIONS	(800,000)	4400	FLOOD CONTROL	800,000
2700	HEALTH CARE SERVICES MMC LEASE	(300,000)	2705	TELSHOR FACILITY	300,000
2710	CONVENTION & VISITORS BUREAU	(2,017,540)	2820	LODGERS TAX	2,017,540
2715	DOWNTOWN REVITALIZATION	(50,000)	1000	GENERAL FUND	50,000
2780	GRIGGS WALNUT PLUME REMED	(381,347)	2800	ENVIRONMENTAL GROSS REC TAX	381,347
3250	2003 GRT REFUNDING/IMPROVEMENT	(498,282)	1500	GROSS RECEIPTS TAX INCOME FUND	498,282
3260	2004 ENVIRONMENTL GRT SCSWA DS	(43,810)	3261	2004 EGRT SCSWA DS RESERVE	43,810
3270	2005 GRT IMPROVEMENT BONDS DS	(2,005,736)	1500	GROSS RECEIPTS TAX INCOME FUND	2,005,736
3275	2010A MGRT STREET DS	(1,599,137)	4202	GR REC TAX STREET MAINTENANCE	1,599,137
3277	2010B MGRT FLOOD CTL DEBT SVC	(623,566)	4400	FLOOD CONTROL	623,566
3280	2010 SSGRT CONVENTION CTR DS	(1,565,688)	2710	CONVENTION & VISITORS BUREAU	162,440
			2825	LAS CRUCES CONVENTION CTR FEES	1,337,194
			3281	2010 SSGRT CONV CENTER RESERVE	66,054
3282	2011 GRT DEBT SERVICE	(1,091,260)	1000	GENERAL FUND	1,091,260



CITY OF LAS CRUCES, NEW MEXICO
Schedule of Transfers
FISCAL YEAR 2012-13

TRANSFERS IN			TRANSFERS OUT		
FUND	FUND NAME	AMOUNT	FUND	FUND NAME	AMOUNT
3284	2011 GRT DEBT SERVICE	(196,771)	1000	GENERAL FUND	196,771
3612	NMFA EQUIPMENT LOANS DEBT SVC	(441,959)	1200	VEHICLE ACQUISITION FUND	441,959
3616	2007 NMFA FIRE EQPT DEBT SVC	(133,819)	1200	VEHICLE ACQUISITION FUND	133,819
3617	2007 NMFA PUB WKS EQPT DBT SVC	(50,278)	1200	VEHICLE ACQUISITION FUND	50,278
3618	2008 NMFA GRIGGS WLN PLUME D/S	(216,116)	2800	ENVIRONMENTAL GROSS REC TAX	216,116
3619	2008 NMFA FLOOD CONTRO DS	(663,001)	4400	FLOOD CONTROL	663,001
3623	2008 NMFA PARKING DECK	(456,293)	1500	GROSS RECEIPTS TAX INCOME FUND	456,293
3624	2011 NMFA GAS TAX REFUNDING DS	(830,462)	2810	GAS TAX STREET MAINTENANCE	830,462
3810	HUD SECTION 108 LOAN-MONAS	(144,020)	1000	GENERAL FUND	144,020
5100	UTILITIES SHARED SERVICES	(1,000,000)	5160	SHARED SVCS EQUIP REPL RESERVE	1,000,000
5200	GAS OPERATIONS	(300,000)	5300	WATER OPERATIONS	300,000
5205	GAS CONTINGENCY FUND	(300,000)	5200	GAS OPERATIONS	300,000
5250	GAS CAPITAL IMPROVEMENTS	(1,000,000)	5200	GAS OPERATIONS	1,000,000
5260	GAS EQUIPMENT REPLACE RESERVE	(291,800)	5200	GAS OPERATIONS	291,800
5300	WATER OPERATIONS	(308,603)	2800	ENVIRONMENTAL GROSS REC TAX	308,603
5301	WATER DEVELOPMENT	(725,000)	5401	WASTEWATER DEVELOPMENT	725,000
5305	WATER CONTINGENCY FUND	(100,000)	5300	WATER OPERATIONS	100,000
5350	WATER CAPITAL IMPROVEMENTS	(2,892,000)	5300	WATER OPERATIONS	2,892,000
5360	WATER EQUIPMENT REPL RESERVE	(537,600)	5300	WATER OPERATIONS	537,600
5400	WASTEWATER OPERATIONS	(244,132)	2800	ENVIRONMENTAL GROSS REC TAX	244,132
5405	WW CONTINGENCY FUND	(100,000)	5400	WASTEWATER OPERATIONS	100,000



CITY OF LAS CRUCES, NEW MEXICO

Schedule of Transfers

FISCAL YEAR 2012-13

TRANSFERS IN			TRANSFERS OUT		
FUND	FUND NAME	AMOUNT	FUND	FUND NAME	AMOUNT
5420	WW WATER RECLAMATION PROJECT	(893,256)	2800	ENVIRONMENTAL GROSS REC TAX	592,236
			5400	WASTEWATER OPERATIONS	301,020
5450	WASTEWATER CAPITAL IMPROVEMENT	(2,616,524)	5400	WASTEWATER OPERATIONS	2,616,524
5460	WASTEWATER EQUIP REPL RESERVE	(384,900)	5400	WASTEWATER OPERATIONS	384,900
5500	SOLID WASTE OPERATIONS	(727,790)	5510	SOLID WASTE LANDFILL CLOSURE	727,790
5560	SOLID WASTE EQUIP REPL RESERVE	(235,700)	5500	SOLID WASTE OPERATIONS	235,700
5920	TRANSIT	(1,913,944)	1000	GENERAL FUND	1,383,944
			2810	GAS TAX STREET MAINTENANCE	530,000
5931	CLEAN COMMUNITY EMISSION	(54,400)	5200	GAS OPERATIONS	54,400
6340	LIABILITY CLAIMS	(1,079,577)	1000	GENERAL FUND	1,078,000
			1010	AIRPORT OPERATIONS	1,577
6360	GENERAL LIABILITY	(500,000)	6340	LIABILITY CLAIMS	500,000
7410	MV REGIONAL DISPATCH AUTHORITY	(1,411,700)	1000	GENERAL FUND	1,411,700
7420	METRO NARCOTICS AGENCY	(225,543)	1000	GENERAL FUND	225,543
7440	ANIMAL SVCS OF MESILLA VALLEY	(881,787)	1000	GENERAL FUND	881,787
8160	SCSWA EQUIPMENT REPLACEMENT	(305,500)	8100	SOUTH CENTRAL SOLID WASTE AUTH	305,500
8180	COMMUNITY COLLECTION CTRS	(300,000)	8100	SOUTH CENTRAL SOLID WASTE AUTH	300,000
TOTAL - TRANSFERS IN		(81,883,904)	TOTAL - TRANSFERS OUT		81,883,904
TRANSFER SCHEDULE VARIANCE					0

City of Las Cruces, New Mexico
Property Tax Levy
Fiscal Year 2012-13

Levy Assumptions		Property Tax Yield
Residential Taxable Value	\$ 1,320,709,433	
City Residential Millage	<u>0.006682</u>	
Total Residential Production		8,824,981
Non-Residential Taxable Value	\$ 607,146,699	
City Non-Residential Millage	<u>0.007120</u>	
Total Non-Residential Production		<u>4,322,884</u>
Grand Total (Residential + Non-Residential)		<u>\$ 13,147,865</u>

Type of Property Tax	Millage		Estimated Tax Production
General Fund (Gross)			
Residential Taxable Value	0.004682	\$ 6,183,562	
Non-Residential Taxable Value	0.005120	<u>3,108,591</u>	
		9,292,153	
TIDD		24,201	24,201
Total General Fund (Net)			9,267,952
Flood Control			
Residential Taxable Value	0.002000	2,641,419	
Non-Residential Taxable Value	0.002000	<u>1,214,293</u>	
Total General Fund (Net)			<u>3,855,712</u>
Grand Total (Residential + Non-Residential)			<u>\$ 13,147,865</u>

	Fund	Property Tax Estimate	
General Fund	1000	\$ 9,267,952	
TIDD	2815	24,201	
Flood	4400	<u>3,855,712</u>	
Total Estimated Budgeted Property Tax			\$ 13,147,865

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**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND				
General Fund 1000				
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
BEGINNING BALANCE	\$ 17,278,821	18,384,852	18,384,852	17,827,078
REVENUES				
Gross Receipts Taxes	\$ 55,902,400	56,694,000	56,713,000	58,777,000
Property Taxes	9,239,902	9,297,552	9,297,552	9,267,952
Franchise Fees	2,877,683	2,696,773	2,696,773	2,745,315
Administrative Transfers	3,203,689	3,094,361	3,094,361	3,162,186
Police Fines	899,113	908,104	908,104	921,726
Subdivision Fees	276,626	284,925	284,925	299,171
All Other Revenues	6,264,430	5,994,405	5,756,805	6,581,451
TOTAL REVENUES	\$ 78,663,843	78,970,120	78,751,520	81,754,801
TOTAL RESOURCES	\$ 95,942,664	97,354,972	97,136,372	99,581,879
EXPENDITURES				
Administration	\$ 1,833,753	2,718,675	2,534,880	3,398,407
Community & Cultural Services	5,551,366	5,569,819	5,253,822	5,598,661
Community Development	1,739,511	1,732,718	1,435,484	3,030,059
Facilities	11,745,527	108,833	0	0
Financial Services	3,032,915	3,119,138	2,870,398	3,002,213
Fire	9,049,496	8,889,319	9,046,586	9,593,628
Human Resources	943,614	1,426,312	1,334,435	974,496
Information Technology	2,897,306	3,768,334	2,980,039	3,720,820
Judicial	1,110,106	1,544,524	1,139,718	1,544,524
Legal	1,431,285	1,193,226	1,072,078	1,344,664
Legislative	732,134	831,107	786,114	818,628
Parks & Recreation	0	9,449,405	8,810,987	9,346,599
Police	18,818,638	18,858,310	19,648,358	20,919,607
Public Works	5,734,968	6,510,816	6,009,633	4,732,148
Transportation	0	3,296,750	2,544,075	5,120,073
Reserves	1,206,656	2,279,653	2,458,842	2,417,801
Transfers	11,723,476	12,022,467	11,383,845	9,793,568
Total General Fund Expenditures	\$ 77,550,751	83,319,406	79,309,294	85,355,896
Accrual Adjustment	(7,061)	0	0	0
ENDING BALANCE	\$ 18,384,852	14,035,566	17,827,078	14,225,983
Required 1/12th Reserve	6,462,563	6,943,284	6,609,108	7,112,991
UN-RESERVED ENDING BALANCE	\$ 11,922,289	7,092,282	11,217,970	7,112,992

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

General Fund Reserve Section				
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESERVES FOR:				
1. Salary Increases:				
610106 Reserve for Blue Collar Bargaining Unit Incr	\$ 0	46,252	119,281	33,074
610106 Reserve for Police Bargaining Unit Increases	0	148,874	270,796	153,784
610106 Reserve for Fire Bargaining Unit Increases	0	86,097	154,068	86,829
610106 Reserve for Non-Represented Increases	0	495,002	412,502	251,275
2. Services				
722190 Purchased Services	\$ 143,140	249,106	249,106	538,159
722190 City Contribution to Doña Ana Arts Council	40,000	40,000	40,000	40,000
722248 Admin Charge - County	92,279	92,976	92,743	92,680
722248 Admin Charge - GRT	548,419	708,000	707,000	728,000
722310 City Manager Contingency	0	20,000	20,000	100,000
3. Payments to Other Government Entities				
772900 Office of Emergency Management	\$ 98,306	69,346	69,346	70,000
772900 Council of Governments	11,140	14,000	14,000	14,000
4. Payments for Other Government Programs				
772900 Mesilla Valley Econ Development Alliance	\$ 200,000	200,000	200,000	200,000
705105 Low Income Utility Assistance Program	73,372	75,000	75,000	75,000
705110 Affordable Housing Impact Fee Assistance	0	35,000	35,000	35,000
Total Reserves	\$ 1,206,656	2,279,653	2,458,842	2,417,801
5. Transfers to Other Funds				
951005 Fund 1005 Engineering Services	\$ 4,821	968,739	968,739	785,117
951010 Fund 1010 Airport Operations	320,000	370,000	370,000	150,000
951015 Fund 1015 Permit Services	670,683	474,683	474,683	0
951200 Fund 1200 Vehicle Acquisition	1,608,475	2,004,597	1,698,672	895,426
952330 Fund 2440 Prisoner Care	2,000,000	1,500,000	1,500,000	1,500,000
952715 Fund 2715 DLCP (Res 10-041)	80,000	50,000	50,000	50,000
953282 Fund 3282 SSGRT Bonds	0	405,974	405,974	1,091,260
953284 Fund 3284 MGRT Improvement Bonds	0	180,252	180,252	196,771
953810 Fund 3810 Hud Section 108 (MONAS)	0	51,087	51,087	144,020
954001 Fund 4001 Facilities Imp Reserve (General)	1,585,000	1,334,123	1,028,198	0
954202 Fund 4202 GRT Street Maintenance Fund	0	26,772	0	0
954270 Fund 4270 TIDD Capital Projects	0	0	0	0
965920 Fund 5920 Transit	1,262,559	1,333,944	1,333,944	1,383,944
966330 Fund 6330 Workers Compensation	500,000	0	0	0
966340 Fund 6340 Liability Claims	1,489,396	1,000,000	1,000,000	1,078,000
772900-97410 Fund 7410 MVRDA	1,326,486	1,384,786	1,384,786	1,411,700
772900-97420 Fund 7420 Metro Narcotics	225,543	225,543	225,543	225,543
772900-97440 Fund 7440 Animal Service Center	650,513	711,967	711,967	881,787
Total Transfers Out	\$ 11,723,476	12,022,467	11,383,845	9,793,568
GRAND TOTAL RESERVE SECTION	\$ 12,930,132	14,302,120	13,842,687	12,211,369

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013

FUND	DIVISION		FUND TYPE	
Engineering Services Fund 1005	Public Works		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 125,180	126,724	126,724	51,446
REVENUES				
546300 Charges for Svcs to Util Funds	\$			
546300 Charges for Services to Utilities Funds	958,705	1,131,447	1,131,447	1,150,575
570010 Investment Income	\$ 9,149	5,000	5,000	5,000
570015 Net Incr (Decr) Fair Value Investment	(3,900)	0	0	0
592001 Other Reimbursed Expenses	561,146	0	0	0
Total Revenues	\$ 1,525,100	1,136,447	1,136,447	1,155,575
Total Resources	\$ 1,650,280	1,263,171	1,263,171	1,207,021
EXPENDITURES				
Public Works - 10226100				
Personnel	\$ 70,300	80,452	80,452	58,709
Operating	187,839	226,812	238,151	247,520
Capital	0	0		0
Additional Managed Reductions	0	(97,011)	(97,011)	
Total Public Works	258,139	210,253	221,592	306,229
Engineering Services - 10226110				
Personnel	\$ 567,253	597,392	597,392	442,087
Operating	36,976	104,414	104,414	97,414
Capital	0	0		0
Total Engineering Services	\$ 604,229	701,806	701,806	539,501
Project Development - 10226120				
Personnel	\$ 882,701	1,027,030	1,027,030	896,237
Operating	44,293	76,854	76,854	76,854
Capital	0	0	0	8,900
Total Project Development	\$ 926,994	1,103,884	1,103,884	981,991
Contract Administration - 10226130				
Personnel	\$ 1,396,421	1,545,955	1,545,955	1,461,480
Operating	156,867	464,252	403,017	432,758
Capital	0	0		0
Total Contract Administration	\$ 1,553,288	2,010,207	1,948,972	1,894,238
Land Management - Right-of-Way - 10226140				
Personnel	\$ 259,347	320,639	320,639	296,678
Operating	27,516	38,225	38,225	38,225
Capital	26,500	0		33,400
Total Land Management - Right-of-Way	\$ 313,363	358,864	358,864	368,303
Total Expenditures	\$ 3,656,013	4,385,014	4,335,118	4,090,262
OTHER FINANCING SOURCES (USES)				
911000 Transfer from General Fund	\$ 4,821	968,739	968,739	785,117
912810 Transfer from Gas Tax Fund	0	0	0	0
914202 Transfer from GRT Street Maintenance Fund	1,220,210	1,235,724	1,235,724	1,256,615
914400 Transfer from Flood Control Fund	907,393	918,930	918,930	934,466
Total Other Financing Sources (Uses)	\$ 2,132,424	3,123,393	3,123,393	2,976,198
Accrual Adjustment	33			
ENDING BALANCE	\$ 126,724	1,550	51,446	92,957

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Airport Operations Fund 1010	Transportation		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 15,548	1,227	1,227	593,589
REVENUES				
541910 Provision For Uncollible Accts	\$ (7,000)	0	0	0
542521 Landing Fees	1,795	1,900	1,817	1,900
542522 Airport Facility Rental	101,540	91,660	78,179	75,791
542523 Airport Comercial Fees	8,751	12,200	11,167	15,000
542525 Airport Land Rental	65,748	50,800	55,777	66,974
570010 Interest on Investment	377	500	106	500
570015 Net Incr (Decr) Fair Value Investment	(1,686)	0	(984)	0
592001 Reimbursed Expenses	3,966	3,700	4,220	3,700
551001-70B11 Wildlife Hazard Assessment FAA	42,157	50,639	0	0
552007-70B11 Wildlife Hazard Assessment State	1,109	1,333	0	0
552007-70B15 Airfield Maintenance Sup. & Serv.	0	0	0	9,553
Total Revenues	\$ 216,757	212,732	150,282	173,418
Total Resources	\$ 232,305	213,959	151,509	767,007
EXPENDITURES				
Personnel Services	\$ 294,582	290,754	295,559	276,333
Operating Expenses	221,072	237,246	160,784	320,629
Capital Outlay	13,694	0	200,000	280,915
Additional Managed Reduction	0	0	0	
Total Expenditures - 10123180	\$ 529,348	528,000	656,343	877,877
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ (20,000)	(20,000)	(20,000)	(20,000)
Transfer to Fund 6340 - Liability Fund	(1,577)	(1,577)	(1,577)	(1,577)
Transfer from Fund 1000 - General Fund	320,000	370,000	370,000	150,000
Transfer from Fund 4300 - Airport Improvement Fund	0	0	750,000	
Total Other Financing Sources (Uses)	298,423	348,423	1,098,423	128,423
Accrual Adjustment	(153)			
ENDING CASH BALANCE	\$ 1,227	34,382	593,589	17,553

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Permit Services Fund 1015	Community Development		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 184,399	378,660	378,660	237,041
REVENUES				
520002 Liquor Licenses	\$ 33,850	30,000	26,806	0
521003 Business License Fees	188,781	175,000	183,095	0
521005 Building Permits	469,367	350,000	385,114	0
521006 Mechanical Permits	158,152	190,000	146,936	0
521007 Electrical Permits	168,455	190,000	159,181	0
546001 Copying Services	6	0	0	0
570010 Interest on Investment	5,094	3,750	0	0
570015 Net Incr (Decr) Fair Value Investment	(3,494)	0	0	0
592001 Other Revenue	250	0	0	0
599925 Cash Over/Short Business Licenses	360	0	0	0
599927 Cash Over/Short Permits	402	0	0	0
Total Revenues	\$ 1,021,223	938,750	901,132	0
Total Resources	\$ 1,205,622	1,317,410	1,279,792	237,041
EXPENDITURES				
Fire Dept - Org 10167050				
Personnel	\$ 297,812	312,761	328,987	0
Operating	4,307	0	0	0
Total Fire Dept Org 10167050/60	\$ 302,119	312,761	328,987	0
Community Development - Org 10184070				
Personnel	\$ 1,023,284	974,459	961,824	0
Operating	163,836	198,008	170,836	0
Total Community Development Org 10184070	\$ 1,187,120	1,172,467	1,132,660	0
Community Development - Org 10184090				
Personnel	\$ 0	49,682	47,186	0
Operating	8,406	10,000	8,601	0
Total Community Development Org 10184090	\$ 8,406	59,682	55,787	0
Total Expenditures	\$ 1,497,645	1,544,910	1,517,434	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 670,683	474,683	474,683	0
Total Other Financing Sources (Uses)	\$ 670,683	474,683	474,683	0
ENDING BALANCE	\$ 378,660	247,183	237,041	237,041

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Software Fund 1020	Information Technology		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 75,643	54,114	54,114	56,544
REVENUES				
570010 Interest on Investment	\$ 1,246	0	1,212	0
590051 Net Incr (Decr) Fair Value Investment	(1,012)	0	1,218	0
Total Revenues	\$ 234	0	2,430	0
Total Resources	\$ 75,877	54,114	56,544	56,544
EXPENDITURES				
Operating Expenses	\$ 21,763	48,583	0	56,544
Total Expenditures	\$ 21,763	48,583	0	56,544
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 6130 - Information Technology Fund	0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 54,114	5,531	56,544	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
City Council OEM Fund 1101	Finance		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 50,000	50,000	50,000	50,000
REVENUES				
570010 Interest on Investment	\$ 0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 50,000	50,000	50,000	50,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 101000 - General Fund	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 50,000	50,000	50,000	50,000

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
City Hall Furnishings Fund 1102	Finance		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 67,205	0	0	0
REVENUES				
570010 Interest on Investment	\$ 0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 67,205	0	0	0
EXPENDITURES				
Capital Equipment	\$ 0	0	0	0
Total Expenditures	\$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - Facilities Imp (Gen)	\$ (67,205)	0	0	0
Total Other Financing Sources (Uses)	\$ (67,205)	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Vehicle Acquisition Fund 1200	Various		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 3,738,470	4,304,888	4,304,888	4,296,926
REVENUES				
570010 Interest on Investment	\$ 77,526	50,000	52,000	50,000
570015 Net Incr (Decr) Fair Value Investment	(46,785)	10,000	45,000	10,000
Total Revenues	\$ 30,741	60,000	97,000	60,000
Total Resources	\$ 3,769,211	4,364,888	4,401,888	4,356,926
EXPENDITURES				
Administration	\$ 0	1,000,000	506,690	1,000,000
Facilities	0	0	0	0
Fire Department	86,723	49,066	0	495,000
Parks & Recreation Department	85,956	45,000	44,840	0
Police Department	151,486	800,000	738,853	1,357,500
Transportation Department	0	45,000	44,840	0
Total Expenditures	\$ 324,165	1,939,066	1,335,223	2,852,500
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 1,608,475	2,004,597	2,004,597	895,426
Transfer to Fund 3612 - NMFA Equipment Debt Svc	(430,401)	(418,918)	(418,918)	(441,959)
Transfer to Fund 3616 - NMFA Fire Eqpmt Debt Svc	(131,256)	(130,878)	(130,878)	(133,819)
Transfer to Fund 3617 - NMFA Street Equipment DS	(51,976)	(52,115)	(52,115)	(50,278)
Transfer to Fund 3626 - NMFA Fire Eqpmt Debt Svc	(135,000)	(128,000)	(128,000)	0
Transfer to Fund 5920 - Transit VAF	0	(44,425)	(44,425)	0
Total Other Financing Sources (Uses)	\$ 859,842	1,230,261	1,230,261	269,370
ENDING CASH BALANCE	\$ 4,304,888	3,656,083	4,296,926	1,773,796

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Gross Receipts Tax Income Fund 1500	Finance		General Fund	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
512001 Sales Tax Receipts	\$ 31,632,641	31,803,000	31,804,000	32,441,000
512011 Municipal Gross Receipts 82	6,385,322	6,419,000	6,419,000	6,547,000
512014 Municipal Gross Receipts Tax 90	6,385,321	6,419,000	6,419,000	6,547,000
Total Revenues	\$ 44,403,284	44,641,000	44,642,000	45,535,000
Total Resources	\$ 44,403,284	44,641,000	44,642,000	45,535,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ (39,940,000)	(40,646,000)	(40,647,000)	(42,391,000)
Transfer to Fund 3250 - 2003 GRT Refunding Bond	(1,304,946)	(988,248)	(988,248)	(498,282)
Transfer to Fund 3270 - 2005 GRT Refunding Bond	(2,472,867)	(2,558,795)	(2,558,795)	(2,005,736)
Transfer to Fund 3623 - 2008 Parking Deck Debt Svc	(961,569)	(709,410)	(709,410)	(456,293)
Total Other Financing Sources (Uses)	\$ (44,679,382)	(44,902,453)	(44,903,453)	(45,351,311)
Accrual Adjustment				
BALANCE INCLUDING RECEIVABLES	\$ (276,098)	(261,453)	(261,453)	183,689
Accrual Adjustment	276,098	261,453	261,453	(183,689)
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 36,953	17,921	17,921	19,504
REVENUES				
HR Non-Refunding Perf Bond 20180060-542301	\$ 7,915	10,000	8,960	10,000
CDBG Pgm Inc (Principal) 20180060-581010-110P1	122,683	131,240	100,000	78,000
Interest Revenue CDBG 20180060-570115-110P1	8,815	8,760	7,102	23,000
Other Revenue - CDBG 20180060-592001	77	0	0	0
Other Revenue - CDBG 20180060-592110	2,213	0	312	0
CDBG Grant PY2012 2018XXXX-551011	0	0	0	745,651
CDBG Grant PY2011 2018XXXX-551011	0	916,341	676,624	516,657
CDBG Grant PY2010 20180320-551011	241,974	414,192	193,376	58,979
CDBG Grant PY2009 20180270-551011	1,010,371	206,048	185,034	21,014
CDBG Grant PY2008 20180230-551011	234,419	0	0	0
CDBG Grant PY2007 20180210-551011	0	57,947	14,207	43,740
CDBG Grant PY2006 20180050-551011	0	93,552	11,171	82,381
HOME Pgm Inc (Principal) 20180060-581011-111P1	51,540	33,405	23,646	30,000
Interest Revenue HOME 20180060-570116-111P1	1,847	1,520	1,017	1,500
Interest Rev Home Rental Proj 20180060-570121-111P1	12,266	11,075	11,075	8,500
HOME Grant PY2012 20180400-551013	0	0	0	320,014
HOME Grant PY2011 20180370-551013	0	471,428	117,695	399,733
HOME Grant PY2010 20180330-551013	281,669	43,396	26,580	20,921
HOME Grant PY2009 20180280-551013	437,439	111,614	64,251	47,363
HOME Grant PY2008 20180240-551013	86,235	2,849	2,481	368
Total Revenues	\$ 2,499,463	2,513,367	1,443,531	2,407,821
Total Resources	\$ 2,536,416	2,531,288	1,461,452	2,427,325
EXPENDITURES				
HR Bond 20184130-722190	\$ 0	10,000	8,960	10,000
2012/13 CDBG				
Administration 20184350-XXXXX-10112	0	0	0	168,030
Rehab Administration 20184350-XXXXX-10212	0	0	0	500,819
Public Service Administration 20184350-XXXXX-10322	0	0	0	22,802
Public Service Projects 20184350-722190-103xx				
La Casa - 20184350-722190-10305	0	0	0	20,000
MVCH - 20184350-722190-10306	0	0	0	20,000
Jardin de los Niños - 20184350-722190-10307	0	0	0	20,000
MV CASA - 20184350-722190-10314	0	0	0	20,000
S. Lukes - 20184350-722190-10317	0	0	0	20,000
Public Facilities Improvements				
Saint Luke's HVAC Rehab 20184350-852100-60E13	0	0	0	55,000

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
2011/12 CDBG				
Administration 20184330-XXXXX-10111	\$ 0	211,268	193,662	17,606
Rehab Administration 20184330-XXXXX-10211	0	377,124	152,479	224,645
Public Service Projects 20184330-722190-103xx				
La Casa - 20184330-722190-10305	0	27,330	27,330	0
MVCH - 20184330-722190-10306	0	27,330	27,330	0
Jardin de los Niños - 20184330-722190-10307	0	27,330	27,330	0
MV CASA - 20184330-722190-10314	0	27,330	27,330	0
S. Lukes - 20184330-722190-10317	0	27,330	27,330	0
TdS Reroofs 20184330-722190-10411	0	40,000	0	40,000
Habitat 2011 Prop Acquis. 20184330-722190-10412	0	89,446	51,980	37,466
Streets 2011 20184330-854121-71110	0	200,000	200,000	196,940
2010/11 CDBG				
Administration 20184300-XXXXX-10110	\$ 235,442	0	0	0
Rehab Administration 20184300-XXXXX-10210	153,905	227,294	171,580	55,714
Property Acq. HFH 10 20184300-722190-10410	100,000	0	0	0
La Casa-Emer Shelter 20184300-722190-10305	39,898	0	0	0
MVCH-Homeless Oper 20184300-722190-10306	38,298	0	0	0
St. Lukes HMLS Oper 20184300-722190-10317	5,738	0	0	0
Jardin de los Ninos-on site Medical 722190-10307	20,698	0	0	0
MV Casa-Vol Coor 20184300-722190-10314	20,298	0	0	0
CAAS - Sr. Theraputic Mis 20184300-722190-10315	0	10,298	10,298	0
CAASNM - Backpack 20184300-722190-10318	0	11,498	11,498	0
Tresco - Flex Prog 20184300-722190-10319	7,964	0	0	0
DA ACT4YTH - CH OBES 20184300-722190-10320	6,412	0	0	0
ABODE - HOPE HSG 1st 20184300-722190-10321	3,898	0	0	0
Property Acq. ABODE 20184300/200-722190-10405	84,000	0	0	0
Sr. Kitchen Prop 20184300-853100-10406	186,736	3,265	0	3,265
2009/10 CDBG				
Administration 20184240-722190-10109	\$ 41,712	0		
Rehabilitation Administration 20184240-722195-10209	12,239	143,971	127,609	16,362
Public Services:				
La Casa-Laundry Fac Rehab 20184240-722190-10408	0	23,920	23,920	0
Casa de Peregrinos-Food Bank 722190-10313	(1,979)	0	0	0
Public Facilities/ADA/Public Improvements:				
Jefferson Road 20184240-722190-70M70	\$ 34,277	5,157	505	4,652
Jefferson Road 20184240-724190-70M70	1,270	0	0	0
Jefferson Road 20184240-854121-70M70	251,795	33,000	33,000	0
2008/09 CDBG				
Rehabilitation Administration 20184200-722195-10208	\$ 186,090	0	0	0
Public Facilities/ADA/Public Improvements:				
MV Comm of Hope - Trns Hsg 20184200-722190-10405	65,478	0	0	0
Jefferson Road 20184200-854121-70M70	5,000	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
2007/08 CDBG				
Home Rehabilitation 20184160-722195-10207	\$ 1	0	0	0
Public Facilities/ADA/Public Improvements: Community of Hope 20184160-852100-61411	42,053	57,947	14,207	43,740
2006/07 CDBG				
Public Facilities/ADA/Public Improvements: CLC Central Kitchen 20184110-XXXXXX-10406	\$ 62,541	93,552	11,171	82,381
Total CDBG	\$ 1,603,764	1,674,390	1,147,519	1,579,422
2012/13 HOME				
Administration 20184360-XXXXXXX-11112	0	0	0	36,000
HFH-CHDO SET ASD 20184360-722190-11212	0	0	0	36,500
TDS-CHDO SET ASD 20184360-722190-11213	0	0	0	36,500
HFH-CHDO OP 20184360-722190-11312	0	0	0	9,000
TDS-CHDO OP 20184360-722190-11313	0	0	0	9,000
HFH Prop Acq. & Construct 20184360-722190-11419	0	0	0	34,507
TDS-Prop Acq. & Construct 20184360-722190-11420	0	0	0	198,507
2011/12 HOME				
Administration 20184340-XXXXXXX-11111	0	51,695	51,695	0
HFH-CHDO SET ASD 11 20184340-722190-11212	0	40,100	0	40,100
TDS-CHDO SET ASD 11 20184340-722190-11213	0	37,500	0	37,500
HFH-CHDO OP 11 20184340-722190-11312	0	8,000	8,000	0
TDS-CHDO OP 11 20184340-722190-11313	0	8,000	8,000	0
La Casa TBRA 20184340-722190-11416	0	86,000	0	86,000
TDS-Down Payment Asst. 20184340-722190-11417	0	37,500	0	37,500
HFH 11 Property Acq. 20184340-722190-11418	0	248,633	50,000	198,633
2010/11 HOME				
Administration 20184290-XXXXXXX-11110	\$ 53,543	0	0	0
HFH-CHDO SET ASD 10 20184290-722190-11209	28,900	0	0	0
TDS-CHDO SET ASD 10 20184290-722190-11210	28,900	0	0	0
CAA-CHDO SET ASD 10 20184290-722190-11211	27,874	2,053	0	2,053
HFH-CHDO OP 10 20184290-722190-11309	10,000	0	0	0
TDS-CHDO OP 10 20184290-722190-11310	10,000	0	0	0
CAA-CHDO OP 10 20184290-722190-11311	6,000	0	0	0
SF HSG - HFH 10 20184290-722190-11413	127,524	37,238	22,475	14,763
SF HSG - TDS 10 20184290-722190-11414	170,392	0	0	0
SF HSG - CAA 10 20184290-722190-11415	86,170	4,105	4,105	4,105
2009/10 HOME				
TBRA 20184250-722190-11409	\$ 31,915	72,977	27,640	45,337
Habitat-Property 20184250-722190-11411	51,824	38,637	36,611	2,026
Tierra del Sol 20184250-722190-11412	100,302	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
2008/09 HOME 20184210				
CHDO Set aside 2008- MV Habitat 11206	\$ 13,023	0	0	0
CHDO Set aside 2008- Tierra del Sol 11207	734	0	0	0
Property Acq - 2008- MV Habitat 11406	31,811	0	0	0
Property Acq - 2008- Tierra del Sol 11407	17,067	2,849	2,481	368
Property Acq - 2008- Tierra del Sol 11408	0	0	0	0
2007/08 HOME				
TBRA 20184170-722190-11409	\$ 18,537	0	0	0
2006/07 HOME				
Property Acquisition 20184120-722190-11401	\$ 29,739	0	0	0
Total HOME	\$ 844,255	675,287	211,007	828,399
Total Expenditures	\$ 2,448,019	2,349,677	1,358,526	2,407,821
OTHER FINANCING SOURCES (USES)				
Transfer to 3810 - HUD Sect 108 Loan Fund (CDBG PY2010)	\$ 0	(23,422)	(23,422)	0
Transfer to 3810 - HUD Sect 108 Loan Fund (CDBG PY2011)	(36,578)	(60,000)	(60,000)	0
Total Other Financing Sources (Uses)	\$ (36,578)	(83,422)	(83,422)	0
Accrual Adjustment	(33,898)	0	0	0
ENDING BALANCE	\$ 17,921	98,189	19,504	19,504

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
HUD Projects Fund 2010	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 5	4	4	4
REVENUES				
HUD Shelter Plus Care I Grant 12002	\$ 77,742	99,120	52,475	96,804
HUD BEDI Grant 20180180-552012-12008	7,273	992,727	137,943	854,784
Neighborhood Stabilization Program 12005	385,677	52,376	3,363	49,013
HUD Shelter Plus Care II Grant 12006	54,065	259,611	37,432	222,179
HUD Supportive Housing Program 12007	88,639	201,491	71,357	130,133
Total Revenues	\$ 613,396	1,605,325	302,570	1,352,913
Total Resources	\$ 613,401	1,605,329	302,574	1,352,917
EXPENDITURES				
Shelter Plus Care I 20184100				
S+C Community Housing Connection I 12002	\$ 77,742	99,120	52,475	96,804
Total Shelter Plus Care I 20184100	\$ 77,742	99,120	52,475	96,804
Brownfield Economic Dev. Initiative 20184310				
Museum of Nature & Science Exhibits 12008	\$ 7,273	992,727	137,943	854,784
Total BEDI	\$ 7,273	992,727	137,943	854,784
Neighborhood Stabilization Program 20184230				
HERA Stabilization program 12005	385,677	52,376	3,363	49,013
Total Neighborhood Stabilization Program	385,677	52,376	3,363	49,013
Shelter Plus Care II 20184100				
S+C Community Housing Connection II 12006	54,065	259,611	37,432	222,179
Total Shelter Plus Care II	54,065	259,611	37,432	222,179
Supportive Housing-Trans. Housing Prog. 20184150				
Transitional Housing Program 12007	\$ 88,640	201,490	71,357	130,133
Total Supportive Housing Program	\$ 88,640	201,490	71,357	130,133
Total Expenditures	\$ 613,397	1,605,324	302,570	1,352,913
ENDING BALANCE	\$ 4	5	4	4

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
NSP - HUD Fund 2012	Comm Dev		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
NSP Program Income 20180350-581012-12005	\$ 0	0	0	370,000
Total Revenues	\$ 0	0	0	370,000
Total Resources	\$ 0	0	0	370,000
EXPENDITURES				
NSP - Purchased Svcs 20184320-722190-12005	0	0	0	370,000
Total Expenditures	\$ 0	0	0	370,000
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
M.P.O. Urban Transportation Fund 2090	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
552009-30100 NM Dept of Trans - Safe Rtes to School	\$ 52,119	90,443	53,422	89,700
552009-30105 NM Dept of Trans - MPO Planning	177,511	518,110	170,301	418,159
552007-30205 NM Dept of Trans - Multi-Modal Planning	62,737	175,014	59,197	134,613
552009-30305 NM Dept of Trans - Traffic Count	27,187	96,385	42,073	58,220
Total Revenues	\$ 319,554	879,952	324,993	700,692
Total Resources	\$ 319,554	879,952	324,993	700,692
EXPENDITURES				
MPO Safe Routes Pgm 20184270-30100				
Personnel	\$ 48,701	49,023	49,813	48,596
Operating	3,418	32,769	3,609	41,104
Total - 20184270	\$ 52,119	81,792	53,422	89,700
MPO Planning 20184060-30105				
Personnel	\$ 144,393	170,797	148,913	146,572
Operating	33,118	309,353	21,388	271,587
Total 20184060	\$ 177,511	480,150	170,301	418,159
MPO Multi-Modal Planning 20184070-30205				
Personnel	\$ 25,125	129,889	36,503	35,218
Operating	37,612	93,258	22,694	99,395
Total - 20184070	\$ 62,737	223,147	59,197	134,613
MPO Traffic Count Pgm 20184080-30305				
Personnel	\$ 17,512	24,307	23,135	23,922
Operating	9,675	70,556	18,938	34,298
Total - 20184080	\$ 27,187	94,863	42,073	58,220
Total Expenditures	\$ 319,554	879,952	324,993	700,692
OTHER FINANCING SOURCES (USES)				
Transfer from (to) Fund 1000 - General Fund	\$			
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Recreation Fund 2130	Parks & Recreation		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 113,632	91,070	91,070	103,523
REVENUES				
512049 Cigarette Tax	\$ 10,526	0	68	0
520004 Auto License State Shared	3,300	5,000	5,341	5,000
543718 Advertising Fees	2,200	15,000	1,889	15,000
570010 Investment Income	2,483	0	2,100	0
570015 Net Incr (Decr) Fair Value Investment	(2,129)	0	3,055	0
Total Revenues	\$ 16,380	20,000	12,453	20,000
Total Resources	\$ 130,012	111,070	103,523	123,523
EXPENDITURES				
21123050 Parks Administration	19,638	0	0	70,000
21123060 Recreation Administration	19,304	0	0	0
21205170 Special Recreation Programs	0	0	0	0
21205180 Meerscheidt	0	0	0	0
21205190 East Mesa	0	0	0	0
21203010 Parks North District	0	0	0	0
21203020 Parks South District	0	0	0	0
Total Expenditures	\$ 38,942	0	0	70,000
ENDING BALANCE	\$ 91,070	111,070	103,523	53,523

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
State Library Resources Grant (G.O. Bond) Fund 2140	Community & Cultural Services		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
552013 State Library 2006	\$ 0	0		0
552013 State Library 2008	57,644	51,064	51,064	0
552013 State Library 2010	0	0	24,379	162,941
Total Revenues	\$ 57,644	51,064	75,443	162,941
Total Resources	\$ 57,644	51,064	75,443	162,941
EXPENDITURES				
State Library G.O. Bond 21205140				
Operating	\$ 57,644	51,064	75,443	162,941
Capital	0	0		
Total Org 21205140	\$ 57,644	51,064	75,443	162,941
Total Expenditures	\$ 57,644	51,064	75,443	162,941
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Older Americans Act Fund 2171	Community & Cultural Services		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
551027 Older Americans Act Fed Grant	\$ 188,279	193,479	203,326	188,279
552017 NCCNMEDD Area Agency on Aging	360,180	356,578	344,430	405,683
543510 Congregate Meals IIIC1 Contributions	122,197	111,863	119,184	118,000
543511 Delivered Meals IIIC2 Contributions	73,919	78,372	78,372	82,000
543512 Transportation Contributions	4,184	0		
543514 Home Care Contributions	1,790	2,000	2,000	2,000
543520 Senior Health Contributions	6,854	7,000	7,000	7,500
Other Revenues	80		46	
Total Revenues	\$ 757,483	749,292	754,358	803,462
Total Resources	\$ 757,483	749,292	754,358	803,462
EXPENDITURES				
21205000 - Grandparent Respite				
Operating	\$ 2,188	3,550	3,556	3,550
Total Org 21205000	2,188	3,550	3,556	3,550
21205030 - Congregate Meals IIIC1				
Personnel	\$ 238,902	207,361	186,940	206,016
Operating	86,624	90,386	92,386	104,770
Total Org 21205030	325,526	297,747	279,326	310,786
21205040 - Delivered Meals IIIC2				
Personnel	\$ 132,259	119,422	119,422	139,733
Operating	99,664	152,635	152,635	176,106
Total Org 21205040	231,923	272,057	272,057	315,839
21205050 - Health Promotion IIID				
Personnel	\$ 0		15,481	0
Operating	14,112	26,943	26,943	27,443
Total Org 21205050	14,112	26,943	42,424	27,443
21205060 - Care Giver Support IIIE				
Personnel	\$ 0	0	3,000	0
Operating	46,313	54,693	54,693	49,493
Total Org 21205060	\$ 46,313	54,693	57,693	49,493
21205070 - Senior Home Care				
Personnel	\$ 59,234	94,302	94,302	93,681
Operating	4,302		5,000	2,670
Total Org 21205070	\$ 63,536	94,302	99,302	96,351
Total Expenditures	\$ 683,598	749,292	754,358	803,462

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION	FUND TYPE		
Older Americans Act Fund 2171	Community & Cultural Services	Special Revenue		
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
OTHER FINANCING SOURCES (USES)				
Transfer from (to) Fund 1000 - General Fund	\$ 0	0	0	0
Transfer to Fund 5920 - Transit Fund	(73,885)	0	0	0
Total Other Financing Sources (Uses)	\$ (73,885)	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Cash in Lieu of Commodities/NSIP Fund 2172	Community & Cultural Services		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
552017 SW NM Area Agency on Aging	\$ 129,386	136,752	136,752	172,435
Total Revenues	\$ 129,386	136,752	136,752	172,435
Total Resources	\$ 129,386	136,752	136,752	172,435
EXPENDITURES				
Congregate Meals IIIC1 21205090				
Operating	\$ 51,754	54,701	54,701	68,974
Total Org 21205090	51,754	54,701	54,701	68,974
Delivered Meals IIIC2 21205100				
Operating	\$ 77,632	82,051	82,051	103,461
Total Org 21205100	77,632	82,051	82,051	103,461
Total Expenditures	\$ 129,386	136,752	136,752	172,435
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Retired Senior Volunteer Program (RSVP) Fund 2173	Community & Cultural Services		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
551027 RSVP Federal Grant	\$ 62,964	37,779	37,779	50,372
552012 NM Aging and LT Services Dept.	0			
553002 Dona Ana County Grants	0			
Total Revenues	\$ 62,964	37,779	37,779	50,372
Total Resources	\$ 62,964	37,779	37,779	50,372
EXPENDITURES				
RSVP - 21205110				
Personnel	\$ 29,053	36,397	36,397	46,114
Operating	33,911	1,382	1,382	4,258
Total Org 21205110	\$ 62,964	37,779	37,779	50,372
Total Expenditures	\$ 62,964	37,779	37,779	50,372
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Fire Fund 2300	Fire		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 158,660	158,520	158,520	177,057
REVENUES				
552011 NM Public Regulation Commission	\$ 285,715	836,995	452,972	505,451
570010 Investment Income	14,489	8,000	18,537	10,000
590051 Net Incr (Decr) Fair Value Investment	(14,629)	0	0	0
Total Revenues	\$ 285,575	844,995	471,509	515,451
Total Resources	\$ 444,235	1,003,515	630,029	692,508
EXPENDITURES				
Operating Expenses	\$ 278,083	997,467	452,972	505,451
Total Expenditures	\$ 285,715	997,467	452,972	505,451
ENDING BALANCE	\$ 158,520	6,048	177,057	187,057

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Firefighters Grant Fund Fund 2301	Fire		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
551022 U S Dept of Homeland Security	\$ 2,657	0	0	0
551003-33011 FEMA - SAFER Grant	0	1,287,336	260,232	1,027,104
Total Revenues	\$ 2,657	1,287,336	260,232	1,027,104
Total Resources	\$ 2,657	1,287,336	260,232	1,027,104
EXPENDITURES				
Homeland Security Hazmat Project # 33008				
Operating Expenses	\$ 2,657	0	0	0
Total Homeland Security Hazmat	\$ 2,657	0	0	0
FEMA - SAFER Grant Project # 33011				
Personnel	\$ 0	1,287,336	260,232	1,027,104
Total FEMA - SAFER Grant Project	\$ 0	1,287,336	260,232	1,027,104
				0
Total Expenditures	\$ 2,657	1,287,336	260,232	1,027,104
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013

FUND	DIVISION		FUND TYPE	
Emergency Medical Services Fund 2303	Fire		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 8,562	8,324	8,324	8,324
REVENUES				
552004 State EMS Grant	\$ 19,913	20,087	20,087	20,000
570010 Investment Income	360	0	0	0
590051 Net Incr (Decr) Fair Value Investment	(598)	0	0	0
592001 Other Revenue	0	0	0	0
Total Revenues	\$ 19,675	20,087	20,087	20,000
Total Resources	\$ 28,237	28,411	28,411	28,324
EXPENDITURES 23167040				
724190 Travel	4,917	4,267	4,267	1,500
724300 Tuition Reimbursement	0	4,464	4,464	9,000
724500 Licenses	8,860	7,240	7,240	8,000
730110 Supplies General	6,136	4,116	4,116	1,500
851200 Major Equipment				
Total Expenditures	\$ 19,913	20,087	20,087	20,000
ENDING BALANCE	\$ 8,324	8,324	8,324	8,324

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Police Fund 2400	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
37015 Southern New Mexico Border Region Coalition	\$ 1,535	20,216	3,299	16,917
37020 NM Dept of Transportation	0	8,400	5,392	3,008
37301 U.S. Department of Justice	10,000	0	0	0
37302 Project Safe Neighborhoods 2010	63	10,000	1,721	8,279
37303 Project Safe Neighborhoods 2011	0	8,000	0	8,000
37309 OJJDP After School Program	37,479	231,538	98,550	132,988
37310 Federal Bureau of Investigation	38,777	75,000	30,053	105,053
37311 Domestic Highway Enforcement (HIDTA)	17,642	9,450	6,348	3,102
37312 Immigration & Customs Enforcement	0	10,000	10,000	0
37313 Department of Homeland Security	589	0	0	0
37315 NM Homeland Security - Stonegarden	1,403	250,527	20,576	229,951
37320 U.S. Marshals	8,995	25,000	4,312	20,688
Total Revenues	\$ 116,483	648,131	180,251	527,986
Total Resources	\$ 116,483	648,131	180,251	527,986
EXPENDITURES				
37015 Southern New Mexico Border Region Coalition	1,535	20,216	3,299	16,917
37020 NM Dept of Transportation	0	8,400	5,392	3,008
37301 U.S. Department of Justice	10,000	0	0	0
37302 Project Safe Neighborhoods 2010	63	10,000	1,721	8,279
37303 Project Safe Neighborhoods 2011	0	8,000	0	8,000
37309 OJJDP After School Program	37,479	231,538	98,550	132,988
37310 Federal Bureau of Investigation	38,777	75,000	30,053	105,053
37311 Domestic Highway Enforcement (HIDTA)	17,642	9,450	6,348	3,102
37312 Immigration & Customs Enforcement	0	10,000	10,000	0
37313 Department of Homeland Security	589	0	0	0
37315 NM Homeland Security - Stonegarden	1,403	250,527	20,576	229,951
37320 U.S. Marshals	8,995	25,000	4,312	20,688
Total Expenditures	\$ 116,483	648,131	180,251	527,986
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Police Protection Fund 2401	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 8,114	7,460	7,460	12,893
REVENUES				
552003 Police Protection-NM Grant**	\$ 95,596	167,805	100,644	165,985
570010 Investment Income	1,812	1,000	2,081	1,000
570015 Net Incr (Decr) Fair Value Investment	(2,466)	0	3,352	0
Total Revenues	\$ 94,942	168,805	106,077	166,985
Total Resources	\$ 103,056	176,265	113,537	179,878
EXPENDITURES				
Police Protection Grant	\$ 95,596	167,805	100,644	179,878
Total Expenditures	\$ 95,596	167,805	100,644	179,878
ENDING BALANCE	\$ 7,460	8,460	12,893	0
**Police Protection Grant: FY 2013 Distribution 131,400 FY 2012 Carryover 34,585 Total Grant: <u>165,985</u>				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Court Awarded Funds Fund 2402	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 330,684	213,927	213,927	141,047
REVENUES				
24140010-531088 DEA Seized Funds	\$ 5,963	15,000	0	15,000
2402-570010 Investment Income	5,722	5,000	5,564	5,000
2402-590051 Net Incr (Decr) Fair Value Investment	(6,119)	0	7,063	0
Total Revenue	\$ 5,566	20,000	12,627	20,000
Total Resources	\$ 336,250	233,927	226,554	161,047
EXPENDITURES				
Operating	122,323	103,932	85,507	116,402
Capital	0	0	0	0
Total Expenditures	\$ 122,323	103,932	85,507	116,402
ENDING BALANCE	\$ 213,927	129,995	141,047	44,645

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Victims Assistance Fund 2405	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
551021 Victims Assistance Grant	\$ 30,108	30,450	25,710	30,450
Total Revenues	\$ 30,108	30,450	25,710	30,450
Total Resources	\$ 30,108	30,450	25,710	30,450
EXPENDITURES - 24147070				
Salaries	\$ 30,108	28,500	25,710	28,500
Operating Expenses	0	1,950	0	1,950
Total Expenditures	\$ 30,108	30,450	25,710	30,450
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Keep Las Cruces Beautiful Fund 2410	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
20560 Anheuser Busch Env Grant	672	0	0	0
20573 NM Department of Tourism	30,552	31,000	31,000	31,000
20581 NM Clean & Beautiful - LIBBY Book	0	5,000	5,000	0
Total Revenues	\$ 31,224	36,000	36,000	31,000
Total Resources	\$ 31,224	36,000	36,000	31,000
EXPENDITURES				
20560 Anheuser Busch Environmental Grant	672	0	0	0
20573 KLCB A&G (Codes)	30,552	31,000	31,000	31,000
20581 NM Clean & Beautiful-LIBBY Book	0	5,000	5,000	0
Total Expenditures	\$ 31,224	36,000	36,000	31,000
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Juvenile Citation Program Fund 2412	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
552002 Juvenile Citation Program 15001	160,861	176,500	176,500	181,896
552002 Juvenile Assessment & Reporting Center 15002	85,802	70,320	70,320	74,691
552002 Juvenile Continuum Coordinator 15004	12,472	12,767	9,767	3,000
Total Revenues	\$ 259,135	259,587	256,587	259,587
Total Resources	\$ 259,135	259,587	256,587	259,587
EXPENDITURES				
Juvenile Citation Program 15001				
Personnel	149,058	176,500	176,500	181,896
Operating	11,803	0	0	0
Total Juvenile Citation Program 15001	160,861	176,500	176,500	181,896
Juvenile Assessment & Reporting Center 15002				
Operating	85,802	70,320	70,320	74,691
Total Juvenile Assessment & Reporting Center 15002	85,802	70,320	70,320	74,691
Juvenile Continuum Coordinator 15004				
Personnel	0	0		
Operating	12,472	12,767	9,767	3,000
Total Juvenile Continuum Coordinator 15004	12,472	12,767	9,767	3,000
Total Expenditures	259,135	259,587	256,587	259,587
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Mesilla Valley Safety Council CDWI Fund 2420	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
24140250 MVSC Saturation Patrols	\$ 12,990	0	0	0
Total Revenue	\$ 12,990	0	0	0
Total Resources	\$ 12,990	0	0	0
EXPENDITURES				
24147220 Saturation Patrols	\$ 12,990	0	0	0
Total Expenditures	\$ 12,990	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
DWI Prevention Fund 2421	Judicial		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 61,118	(183)	(183)	0
REVENUES				
532026 DWI Prevention State Fine	\$ 4,582	5,000	2,946	5,000
533004 Mobile Blood Alcohol Testing (MOBAT)	3,299	4,000	2,370	4,000
570010 Investment Income	0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	\$ 7,881	9,000	5,316	9,000
Total Resources	\$ 68,999	8,817	5,133	9,000
EXPENDITURES				
772300 Transfer to State	\$ 8,064	9,000	5,133	9,000
Total Expenditures	\$ 8,064	9,000	5,133	9,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ (61,118)	0	0	0
Total Other Financing Sources (Uses)				
ENDING BALANCE	\$ (183)	(183)	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
STEP Fund 2422	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
37019 STEP Grant 2011	12,931	12,695	10,453	2,242
37131 100 Days and Night of Summer	2,238	15,769	15,769	0
37132 STEP Grant 2012	0	0	0	18,016
Total Revenues	\$ 15,169	28,464	26,222	20,258
Total Resources	\$ 15,169	28,464	26,222	20,258
EXPENDITURES				
37019 STEP Grant 2011	12,931	12,695	10,453	2,242
37131 100 Days and Night of Summer	2,238	15,769	15,769	0
37132 STEP Grant 2012	0	0	0	18,016
Total Expenditures	\$ 15,169	28,464	26,222	20,258
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Traffic Safety Education Fund 2423	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 77,233	105,243	105,243	34,631
REVENUES				
532023 Traffic Safety Education Fee	\$ 43,272	35,000	41,890	35,000
570010 Investment Income	1,887	1,500	1,936	1,500
570015 Net Incr (Decr) Fair Value Investment	(1,546)	0	3,454	0
Total Revenues	\$ 43,613	36,500	47,280	36,500
Total Resources	\$ 120,846	141,743	152,523	71,131
EXPENDITURES				
Personnel	\$ 5,356	6,500	17,466	10,000
Operating	6,840	20,000	24,828	23,000
Capital	3,407	75,598	75,598	0
Total Expenditures	\$ 15,603	102,098	117,892	33,000
ENDING BALANCE	\$ 105,243	39,645	34,631	38,131

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Traffic Safety Bureau Enforcement Grant Fund 2424	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	41,337	41,337	41,337
REVENUES				
37010 Operation DWI 2009	\$ 24,422	0	0	0
37011 Operation Buckledown 2010	1,205	0	0	0
37016 Operation DWI 2011	70,277	28,226	28,226	0
37017 Operation Buckledown 2011	4,014	5,441	5,441	0
37022 Community DWI 2012	0	9,000	0	9,000
37023 Operation Buckledown 2012	0	9,866	2,465	7,401
37024 Education & Equipment 2012	0	4,233	4,233	0
37025 DWI 2012	0	39,288	33,097	28,227
37205 Click it or Ticket 2011	9,786	0	0	0
37206 Click it or Ticket 2012	0	6,845	0	6,845
Total Revenues	\$ 109,704	102,899	73,462	51,473
Total Resources	\$ 109,704	144,236	114,799	92,810
EXPENDITURES				
37005 TSB Operation Buckledown 2009	\$ (772)	0	0	0
37006 TSB DWI '08	(1,000)	0	0	0
37010 Operation DWI 2009	24,149	0	0	0
37011 Operation Buckledown 2010	1,205	0	0	0
37016 Operation DWI 2011	66,011	28,226	28,226	0
37017 Operation Buckledown 2011	3,700	5,441	5,441	0
37018 Mesilla Valley Safety Council	0	34,712	0	34,712
37022 Community DWI 2012	0	9,000	0	9,000
37023 Operation Buckledown 2012	0	9,866	2,465	7,401
37024 Education & Equipment 2012	0	4,233	4,233	0
37025 DWI 2012	0	39,288	33,097	28,227
37205 Click it or Ticket 2011	9,786	0	0	0
37206 Click it or Ticket 2012	0	6,845	0	6,845
Total Expenditures	\$ 103,079	137,611	73,462	86,185
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 7430-Mesilla Valley Safety Council	34,712	0	0	0
Total Other Financing Sources (Uses)	34,712	0	0	0
ENDING BALANCE	\$ 41,337	6,625	41,337	6,625

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Safe Traffic Operations Program (S.T.O.P.) Fund 2430	Public Works		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES	\$ 214,894	324,251	324,251	99,827
REVENUES				
533002 Gross Violation Fines	\$ 1,581,972	1,100,000	893,912	850,000
541910 Provision for Uncollectible Accounts	(507,237)	0	(407,000)	0
570010 Investment Income	6,214	0	0	0
570015 Net Incr (Decr) Fair Value Investment	(5,332)	0	0	0
Total Revenues	\$ 1,075,617	1,100,000	486,912	850,000
Total Resources	1,290,511	1,424,251	811,163	949,827
EXPENDITURES				
Police Division - 24147390				
Personnel	\$ 47,078	60,000	24,849	35,000
Operating	12,159	17,000	15,000	23,500
Capital	147,517	300,000	279,532	0
Total Police	\$ 206,754	377,000	319,381	58,500
Public Works Division - 24147400				
Personnel	\$ 2,694	71,990	87	0
Operating (signage)	6	40,000	25,000	0
Total Public Works	\$ 2,700	111,990	25,087	0
Financial Services Division - 24147410				
Personnel	\$ 1,767	6,000	14	6,000
Total Financial Services	\$ 1,767	6,000	14	6,000
Transportation Division - 24323010/24803010				
Operating	\$ 0	0	0	48,000
Capital	0	0	0	170,000
Total Public Works	\$ 0	0	0	218,000
Legal Division - 24141010				
Personnel	\$ 0	20,000	0	20,000
Total Legal	\$ 0	20,000	0	20,000
General Costs - 24147430				
Audit Services	\$ 7,162	7,200	7,162	7,200
Professional & Tech Svcs (Hearing Officer)	42,900	85,000	40,000	85,000
Purchased Svcs (Redflex Payment)	483,836	451,000	199,634	348,500
Payment to State	221,141	278,400	120,058	204,650
Total General Costs	755,039	821,600	366,854	645,350
Total Expenditures	\$ 966,260	1,336,590	711,336	947,850
ENDING BALANCE	\$ 324,251	87,661	99,827	1,977

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Prisoner Care Fund 2440	Judicial/Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 812,185	1,400,865	1,400,865	1,611,619
REVENUES				
24140110-532025 Prisoner Care Fee	\$ 200,243	225,000	247,314	225,000
2440-570010 Investment Income	31,703	15,000	27,029	15,000
2440-570015 Net Incr (Decr) Fair Value Investment	(34,103)	0	0	0
Total Revenues	\$ 197,843	240,000	274,343	240,000
Total Resources	\$ 1,010,028	1,640,865	1,675,208	1,851,619
EXPENDITURES				
Prisoner Confinement	\$ 1,609,163	2,450,590	1,563,589	2,450,590
Total Expenditures	\$ 1,609,163	2,450,590	1,563,589	2,450,590
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 2,000,000	1,500,000	1,500,000	1,500,000
Total Other Financing Sources (Uses)	\$ 2,000,000	1,500,000	1,500,000	1,500,000
ENDING BALANCE	\$ 1,400,865	690,275	1,611,619	901,029

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Public Safety Impact Fees Fund 2450	Fire/Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	158,556
REVENUES				
24140380-545750 Public Safety Impact Fees	\$ 0	0	158,556	317,112
2450-570010 Investment Income	0	0	0	0
2450-570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	\$ 0	0	158,556	317,112
Total Resources	\$ 0	0	158,556	475,668
EXPENDITURES				
Capital	\$ 0	0	0	0
Total Expenditures	\$ 0	0	0	0
ENDING BALANCE	\$ 0	0	158,556	475,668

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Dept of Justice Programs Fund 2470	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 27,991	19,100	19,100	19,100
REVENUES				
COPS Tech Grant				
13210 COPS 2005 Tech Grant 2005-CKWX-0257	\$ 13,464	0	0	0
37004 COPS 2007 Tech Grant 2007-CKWX-0047	331,695	221,130	0	237,369
552014 NMSU 2007 Tech Grant	5,604	7,424	0	0
553002 Dona Ana County 2007 Tech Grant	38,107	50,481	0	0
554010 Town of Mesilla 2007 Tech Grant	2,521	3,341	0	0
554011 Sunland Park 2007 Tech Grant	5,044	6,681	0	0
554012 Village of Hatch 2007 Tech Grant	840	1,114	0	0
554999 Other Governments 2007 Tech Grant	4,483	5,939	0	0
COPS Interoperability Tech Grant				
COPS Interoperability 2005-INWX-0014	11,864	0	0	103,211
552014 NMSU 2005 Interoperability	(4,226)	283	0	0
553002 Dona Ana County 2005 Interoperability	(221)	221	0	0
554010 Town of Mesilla 2005 Interoperability	(127)	127	0	0
554011 Sunland Park 2005 Interoperability	(321)	321	0	0
554012 Village of Hatch 2005 Interoperability	(40)	40	0	0
554999 Other Governments 2005 Interoperability	(213)	213	0	0
Bulletproof Vests				
13302 DOJ Bulletproof Vest 2010	7,264	0	172	0
13303 DOJ Bulletproof Vest 2011	3,029	6,269	6,346	0
13304 DOJ Bulletproof Vest 2012	0	15,000	15,000	0
1330X DOJ Bulletproof Vest 2013	0	0	0	15,000
Edward Byrnes Memorial				
13224 Ed Byrnes Grant 2009 LCPD	7,510	22,708	12,025	10,683
13225 Ed Byrnes Grant 2009 DASO	16,799	23,646	10,125	13,521
13226 Ed Byrnes Memorial 2010 LCPD	13,497	55,460	4,882	50,578
13227 Ed Byrnes Memorial 2010 DASO	43,080	22,975	22,761	214
13228 Ed Byrnes Memorial 2011 LCPD	0	50,972	50,718	254
1322X Ed Byrnes Memorial 2012 LCPD	0	0	0	41,712
1322X Ed Byrnes Memorial 2012 DASO	0	0	0	27,604
Department of Justice Grant				
37013 DOJ Award 2009	17,400	25,716	5,616	20,100
Total Revenues	\$ 517,053	520,061	127,645	520,246
Total Resources	\$ 545,044	539,161	146,745	539,346

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Dept of Justice Programs Fund 2470	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
EXPENDITURES				
COPS Grants				
13210 COPS 2005 Tech Grant 2005-CKWX-0257	\$ 13,464	0	0	0
37004 COPS 2007 Tech Grant 2007-CKWX-0047	388,083	296,110	0	237,369
COPS Interoperability 2005-INWX-0014	15,818	1,205	0	103,211
Total COPS Grants	\$ 417,365	297,315	0	340,580
Bullet Proof Vests Grant				
13302 DOJ Bulletproof Vest 2010	7,264	0	172	0
13303 DOJ Bulletproof Vest 2011	3,029	6,269	6,346	0
13304 DOJ Bulletproof Vest 2012	0	15,000	15,000	0
1330X DOJ Bulletproof Vest 2013	0	0	0	15,000
Total Bullet Proof Vests Grant	\$ 10,293	21,269	21,518	15,000
Edward Byrne Memorial Grants				
13224 Byrne Grant 2009 LCPD	7,510	20,168	12,025	8,143
13224 Byrne Grant 2009 Juvenile Citation	0	2,540	0	2,540
13225 Byrne Grant 2009 DASO	16,799	23,646	10,125	13,521
13226 Ed Byrnes Memorial 2010 LCPD	13,497	55,460	4,882	50,578
13227 Ed Byrnes Memorial 2010 DASO	43,080	22,975	22,761	214
13228 Ed Byrnes Memorial 2011 LCPD	0	50,972	50,718	254
1322X Ed Byrnes Memorial 2012 LCPD	0	0	0	41,712
1322X Ed Byrnes Memorial 2012 DASO	0	0	0	27,604
Total Ed Byrne Memorial Grants	\$ 80,886	175,761	100,511	144,566
Department of Justice Grant				
37013 DOJ Award 2009	17,400	25,716	5,616	20,100
Total Department of Justice Grant	\$ 17,400	25,716	5,616	20,100
Total Expenditures	\$ 525,944	520,061	127,645	520,246
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 19,100	19,100	19,100	19,100

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Local Law Enforcement Block Grant 2004 Fund 2471	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 325	0	0	0
REVENUES				
Investment Income	\$ 0	0	0	0
Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 325	0	0	0
EXPENDITURES				
Police Projects & Grants	\$ 325	0	0	0
Total Expenditures	\$ 325	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Vehicle Forfeiture Fund 2472	Police		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 86,547	141,426	141,426	89,382
REVENUES				
552030 Vehicle Forfeiture Fees	\$ 81,700	60,000	82,577	60,000
570010 Investment Income	1,133	2,000	1,334	2,000
570015 Net Incr (Decr) Fair Value Investment	(1,555)	0	4,664	0
903000 Sale of Capital Assets	131,516	0	6,568	0
Total Revenues	\$ 212,794	62,000	95,143	62,000
Total Resources	\$ 299,341	203,426	236,569	151,382
EXPENDITURES				
Personnel	\$ 55,960	38,296	53,077	36,678
Operating	85,905	59,901	84,110	81,500
Capital Equipment	6,050	39,000	0	0
Total Expenditures	\$ 147,915	137,197	137,187	118,178
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	(10,000)	(10,000)	(10,000)	(10,000)
Total Other Financing Sources (Uses)	(10,000)	(10,000)	(10,000)	(10,000)
ENDING BALANCE	\$ 141,426	56,229	89,382	23,204

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Judicial Education Fees Fund 2490	Judicial		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ (5,075)	(5,171)	(5,171)	0
REVENUES				
24140140-532019 Judicial Education Fee	\$ 40,262	40,000	34,034	40,000
Total Revenues	\$ 40,262	40,000	34,034	40,000
Total Resources	\$ 35,187	34,829	28,863	40,000
EXPENDITURES				
24140150-722203 Judicial Education Fees	\$ 40,358	40,000	28,863	40,000
Total Expenditures	\$ 40,358	40,000	28,863	40,000
ENDING BALANCE	\$ (5,171)	(5,171)	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Court Automation Fund 2491	Judicial		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 447,522	456,543	456,543	468,194
REVENUES				
532024 Court Automation Fee City 36.7%	\$ 55,736	50,000	50,809	55,700
532029 Court Automation Fee State 63.3%	96,260	80,000	87,635	96,300
570010 Investment Income	7,009	8,000	0	0
570015 Net Incr (Decr) Fair Value Investment	(16,973)	0	0	0
592001 Reimbursed Expenses	354	0	29,023	0
Total Revenues	\$ 142,386	138,000	167,467	152,000
Total Resources	\$ 589,908	594,543	624,010	620,194
EXPENDITURES				
721050 Maintenance Agreement	\$ 25,196	26,000	25,214	26,000
722190 Purchased Services General	1,560	10,000	4,783	10,000
724190 Travel	0	5,000	2,063	5,000
730110 Supplies General	2,119	7,000	1,617	7,000
730410 Software	11,216	57,232	39,904	70,000
730420 Minor Computer Equipment	2,144	10,000	2,235	50,000
772300 Transfer to State	91,130	100,000	80,000	100,000
Total Expenditures	\$ 133,365	215,232	155,816	268,000
ENDING BALANCE	\$ 456,543	379,311	468,194	352,194

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Equipment Grants Fund 2500	Finance		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
552003 St Equip Grant 2003 NMDFA	(974)	0	0	0
60403 Bus Shelter Construction	(7,529)	0	0	0
33009 NM Public Regulation Commission Fire Equip	95,656	0	0	0
33012 FEMA - DHS Equipment	0	399,744	0	399,744
20013 East Mesa Senior Center Eq/Furnishings (2009)	0	6,423	9,635	0
20014 East Side Senior Center Equipment (2009)	0	5,000	0	5,000
20015 Las Cruces Senior Centers Equipment (2009)	0	6,000	9,000	0
20016 Las Cruces Senior Centers Meals Eq (2009)	0	40,700	50,259	0
20017 Hot Meal Vehicles Senior Programs (2009)	79,736	0	0	0
20018 Handicap Vans Senior Programs (2009)	97,285	2,715	0	2,715
20406 NM Environment Department - 552023	4,701	0	0	0
Total Revenues	\$ 268,875	460,582	68,894	407,459
Total Resources	\$ 268,875	460,582	68,894	407,459
EXPENDITURES				
852100 St Equip Grant 2003 NMDFA	(974)	0	0	0
60403 Bus Shelter Construction	(7,529)	0	0	0
33009 NM Public Regulation Commission Fire Equip	95,656	0	0	0
33012 FEMA - DHS Equipment (Fire Training Props)	0	399,744	0	399,744
20013 East Mesa Senior Center Eq/Furnishings (2009)	0	6,423	9,635	0
20014 East Side Senior Center Equipment (2009)	0	5,000	0	5,000
20015 Las Cruces Senior Centers Equipment (2009)	0	6,000	9,000	0
20016 Las Cruces Senior Centers Meals Eq (2009)	0	40,700	50,259	0
20017 Hot Meal Vehicles Senior Programs (2009)	79,736	0	0	0
20018 Handicap Vans Senior Programs (2009)	97,285	2,715	0	2,715
20406 Sustainability Office - Solar Powered Receptacle	4,701	0	0	0
Total Expenditures	\$ 268,875	460,582	68,894	407,459
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Street Maintenance Operations Fund 2600	Transportation		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 129,444	365,758	365,758	430,995
REVENUES				
570010 Investment Income	\$ 5,430	1,000	8,419	1,000
570015 Net Incr (Decr) Fair Value Investment	(4,181)	0	5,411	0
Total Revenues	\$ 1,249	1,000	13,830	1,000
Total Resources	\$ 130,693	366,758	379,588	431,995
EXPENDITURES				
Sidewalk Reconstruction - Personnel	\$ 162,385	330,157	194,931	296,227
Sidewalk Reconstruction - Operating	15,714	17,500	16,987	17,500
Signs & Markings	145,687	225,468	169,593	225,468
Street Maintenance - Operating	0	17,083	17,082	0
Total Expenditures	\$ 323,786	590,208	398,593	539,195
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4202 - GRT Street Maintenance	\$ 558,851	450,000	450,000	450,000
Total Other Financing Sources (Uses)	\$ 558,851	450,000	450,000	450,000
ENDING BALANCE	\$ 365,758	226,550	430,995	342,800

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Flood Control Operations Fund 2650	Transportation		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 166,335	65,104	65,104	4,165
REVENUES				
570010 Investment Income	3,511	3,000	973	3,000
570015 Net Incr (Decr) Fair Value Investment	(6,107)	0	2,028	
Total Revenues	\$ (2,596)	3,000	3,001	3,000
Total Resources	\$ 163,739	68,104	68,105	7,165
EXPENDITURES				
Drainage Maintenance - Personnel	\$ 301,330	326,471	447,765	571,551
Drainage Maintenance - Operating	217,383	218,151	204,675	218,151
Flood - Operating	0	16,500	16,500	0
Major Maintenance Program - Capital	194,922	0	0	0
Total Expenditures	\$ 713,635	561,122	668,940	789,702
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4400 - Flood Control	\$ 615,000	550,000	605,000	800,000
Total Other Financing Sources (Uses)	\$ 615,000	550,000	605,000	800,000
ENDING BALANCE	\$ 65,104	56,982	4,165	17,463

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Health Services Fund 2700	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 18,830	30,187	30,187	27,999
REVENUES				
570010 Investment Income	\$ 672	650	1,204	1,000
590015 Net Incr (Decr) Fair Value Investment	(432)	0	0	0
Total Revenues	\$ 240	650	1,204	1,000
Total Resources	\$ 19,070	30,837	31,391	28,999
EXPENDITURES				
La Clinica de Familia 10901	\$ 27,000	22,500	22,500	28,550
El Caldito Soup Kitchen 10902	20,000	22,500	22,500	28,550
La Pinon Sexual Assault Recovery Services 10903	22,500	22,500	22,500	28,550
La Casa Transitional Housing Program 10904	15,313	3,392	3,392	0
Casa de Peregrinos Food Bank 10906	20,000	22,500	22,500	28,550
FYI - Safe After School Prog. 10910	27,000	0	0	0
Big Brothers/Big Sisters - School & Comm 10915	10,000	0	0	28,550
SNM Diabetes Outreach - Ciclovía 10916	21,627	22,500	22,500	0
MV Hospice - Charity Care/Grf Svcs Cntr 10920	24,102	22,500	22,500	0
Jardin de los Ninos 10922	27,000	22,500	22,500	0
Southern NM Diabetes Outreach 10923	(1,057)	0	0	0
MV Community of Hope 10924	20,000	22,500	22,500	28,550
St. Luke's Health Care Clinic 10929	24,696	0	0	0
MV Casa - Children First Program 10930	17,202	0	0	14,500
Tresco - Evaluation & Assessment 10931	13,500	0	0	0
Candlelighters of West TX and Southern NM 10932	0	7,500	7,500	0
La Casa, Inc. / Family Support Services 10933	0	22,500	22,500	28,550
NM GLBTQ Centers 10934	0	22,500	22,500	28,550
NMSU	0	22,500	22,500	0
St. Luke's (Indigent) 10936	0	22,500	22,500	28,550
Roadrunner Food Bank 10937	0	22,500	22,500	28,550
Total Expenditures	\$ 288,883	303,392	303,392	300,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - GF	\$			
Transfer from Fund 2705 - Telshor Facility	300,000	300,000	300,000	300,000
Total Other Financing Sources (Uses)	\$ 300,000	300,000	300,000	300,000
ENDING BALANCE	\$ 30,187	27,445	27,999	28,999

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Telshor Facility Fund 2705	Legislative		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 21,691,102	28,627,835	28,627,835	29,535,561
REVENUES				
570010/110 Investment Income	423,256	420,000	529,307	500,000
570015 Net Incr (Decr) Fair Value Investment	2,715,870	700,000	678,208	600,000
570110 Interest A/R & Other	0	0	211	0
592001 Other Revenue-Telshor Facility	1,328	0	0	0
902100 Direct Financing Lease	4,096,279	0	0	0
Total Revenues	\$ 7,236,733	1,120,000	1,207,726	1,100,000
Total Resources	\$ 28,927,835	29,747,835	29,835,561	30,635,561
EXPENDITURES				
In Lieu of Property Taxes	\$ 0	0	0	0
Total Expenditures	\$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 2700 - Health Services	\$ (300,000)	(300,000)	(300,000)	(300,000)
Total Other Financing Sources (Uses)	\$ (300,000)	(300,000)	(300,000)	(300,000)
ENDING BALANCE	\$ 28,627,835	29,447,835	29,535,561	30,335,561

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Convention & Visitors Bureau Fund 2710	Community & Cultural Services		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 2,078,198	2,324,853	2,324,853	2,359,992
REVENUES				
552016 New Mexico Tourism Department	14,300	14,300	14,300	14,300
570010 Investment Income	37,906	30,000	45,000	30,000
543210 CVB Merchandise Sales	5,083	3,500	3,500	3,500
592001 Other Revenue-CVB	0	14,000	14,300	0
590015 Net Incr (Decr) Fair Value Investment	(29,387)	0	45,000	
Total Revenues	\$ 27,902	61,800	122,100	47,800
Total Resources	\$ 2,106,100	2,386,653	2,446,953	2,407,792
EXPENDITURES				
CVB Farmers Market 27184010				
Personnel Services	\$			
Operating	684		600	0
Total CVB Administration 27205010	\$ 684	0	600	0
CVB Administration 27205010				
Personnel Services	\$ 659,311	626,089	678,505	162,837
Operating	103,109	178,766	200,000	275,983
Total CVB Administration 27205010	\$ 762,420	804,855	878,505	438,820
CVB Convention/Tourism 27205020				
Personnel Services	\$ 0	0	0	485,903
Operating	471,147	779,036	632,300	999,651
Capital-Rolling Stock		31,000	31,000	0
Total CVB Convention/Tourism 27205020	\$ 471,147	810,036	663,300	1,485,554
CVB Special 27205030				
Operating	\$ 35,982	80,408	55,498	0
Total CVB Special 27205030	\$ 35,982	80,408	55,498	0
CVB Las Cruces Center 27205200				
Operating	\$ 401,285	366,063	382,389	183,180
Total CVB Las Cruces Center 27205200	401,285	366,063	382,389	183,180
CVB Las Cruces Convention Center 27805020				
Capital Outlay	\$ 488,270	0		
Total CVB Las Cruces Convention Center 27805020	488,270	0	0	0
Total Expenditures	\$ 2,159,788	2,061,362	1,980,292	2,107,554

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION	FUND TYPE		
Convention & Visitors Bureau Fund 2710	Community & Cultural Services	Special Revenue		
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 0	0		0
Transfer from Fund 2820 - Lodger's Tax (95%)	2,333,630	1,808,392	1,929,694	2,017,540
Transfer from Fund 2820 - Tourism (2.5%)	61,411	47,681	0	
Transfer to Fund 1000 - General Fund	(16,500)	(16,500)	(16,500)	(50,439)
Transfer to Fund 3280 - LCCC Debt Service Fund	0	(19,863)	(19,863)	(162,440)
Total Other Financing Sources (Uses)	\$ 2,378,541	1,819,710	1,893,331	1,804,661
Accrual Adjustment				
ENDING BALANCE	\$ 2,324,853	2,145,001	2,359,992	2,104,899

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Downtown Revitalization Fund 2715	Community Development		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 257,312	43,725	43,725	46,846
REVENUES				
570010 Investment Income	\$ 2,338	2,000	1,021	2,000
570015 Net Increase(Decrease) Fair Value Investment	(920)	0	0	0
591010 Downtown Lease Income	2,550	2,000	2,100	2,000
Total Revenues	\$ 3,968	4,000	3,121	4,000
Total Resources	\$ 261,280	47,725	46,846	50,846
EXPENDITURES				
Economic Development Org 27804010				
Operating	100,000	70,000	50,000	70,000
Capital	197,555	0	0	0
Total	\$ 297,555	70,000	50,000	70,000
Total Expenditures	\$ 297,555	70,000	50,000	70,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 80,000	50,000	50,000	50,000
Total Other Financing Sources (USES)	\$ 80,000	50,000	50,000	50,000
ENDING BALANCE	\$ 43,725	27,725	46,846	30,846

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Northrise Morning Star Special Assessment Fund 2750	Public Works		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 98,965	99,188	99,188	105,188
REVENUES				
560100 Contribution From Developers	\$ 0	0	0	0
570010 Investment Income	2,046	0	3,000	0
570015 Net Incr (Decr) Fair Value Investment	(1,823)	0	3,000	0
570110 Interest A/R & other	0	0		
Total Revenues	\$ 223	0	6,000	0
Total Resources	\$ 99,188	99,188	105,188	105,188
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 3240 - '00 Municipal Gas Tax Bonds A	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 99,188	99,188	105,188	105,188

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Sonoma Ranch Special Assessment Fund 2751	Public Works		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 51,142	51,257	51,257	53,257
REVENUES				
570010 Investment Income	1,057	0	1,000	0
570015 Net Incr (Decr) Fair Value Investment	(942)	0	1,000	0
Total Revenues	\$ 115	0	2,000	0
Total Resources	\$ 51,257	51,257	53,257	53,257
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2810 - Gas Tax	\$ 0	0	0	0
Transfer from Fund 4400 - Flood Control Capital Imp	0	0	0	0
Transfer to Fund 3613 -2006 NMFA Street Loans Dbt Svc	0	0	0	0
Transfer to Fund 4202 - GRT Street Maintenance	0	0	0	0
Transfer to Fund 4400 - Flood Control Capital Imp	0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 51,257	51,257	53,257	53,257

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013

FUND	DIVISION		FUND TYPE	
State Operating Grants Fund 2760	Various		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 48,603	13,600	13,600	13,600
REVENUES				
17001 NM Dept. of Transportation	\$ 5,696	0	0	0
20407 NMFA Econ Dev Feasibility Study	0	50,000	0	50,000
21002 NM State Library Aid 2008	7,116	0	0	0
21006 NM State Library Aid 2011	7,120	1,528	1,528	0
21009 Grants -In-Aid Program FY12	0	8,966	0	0
22005 NM Dept of Humanities	1,230	0	0	0
22006 NM Dept. of Cultural Affairs	6,740	0	0	0
22009 NM Museum of Art	0	6,394	3,941	0
22011 100 Years of Art	0	13,000	6,000	6,000
22012 NM Humanities Council	0	6,642	5,927	0
23003 NM Dept of Health Summer Food	74,546	0	0	0
30613 NM Tourism Department Grant	0	14,000	0	0
60306 Water Trust Board	0	100,620	0	100,620
Total Revenues	\$ 102,448	201,150	17,396	156,620
Total Resources	\$ 151,051	214,750	30,996	170,220
EXPENDITURES				
17001 Rideshare Program	\$ 5,696	0	0	0
20407 NMFA Econ Dev Feasibility Study	0	50,000	0	50,000
21002 Branigan Library State Aid	7,116	0	0	0
21006 Branigan Library State Aid	7,120	1,528	1,528	0
21009 Grants -In-Aid Program FY12	0	8,966	0	0
22005 NM Humanities 2009	1,230	0	0	0
22006 New Mexico Arts	6,740	0	0	0
22009 NM Museum of Art	0	6,394	3,941	0
22011 100 Years of Art	0	13,000	6,000	6,000
22012 NM Humanities Council	0	6,642	5,927	0
23003 NM Dept of Health Summer Food	109,549	0	0	0
30613 NM Tourism Department Grant	0	14,000	0	0
60306 Water Trust Board	0	100,620	0	100,620
Total Expenditures	\$ 137,451	201,150	17,396	156,620
ENDING BALANCE	\$ 13,600	13,600	13,600	13,600

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Other Operating Grants Fund 2761	Various		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
21008 Early Literacy Pilot Program	4,158	5,842	5,842	0
25010 US Dept. of Agriculture	5,857	7,640	1,143	0
22007 Nanoscale Informal Science Education	10	3,000	3,000	0
22008 NASA 50 Years of Exploration	0	5,000	5,000	0
33005 DAC Homeland Security Fire Grant	2,095	33,377	0	0
37021 National Night Out (Target Grant)	614	726	726	0
Total Revenues	\$ 12,734	55,585	15,711	0
Total Resources	\$ 12,734	55,585	15,711	0
EXPENDITURES				
21008 Early Literacy Pilot Program	4,158	5,842	5,842	0
25010 Green Infrastructure Planning	5,857	7,640	1,143	0
22007 Nanoscale Informal Science Education	10	3,000	3,000	0
22008 NASA 50 Years of Exploration	0	5,000	5,000	0
33005 DAC Homeland Security Fire Grant	2,095	33,377	0	0
37021 National Night Out (Target Grant)	614	726	726	0
Total Expenditures	\$ 12,734	55,585	15,711	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013

FUND	DIVISION		FUND TYPE	
Valley View Heske Garden Fund 2770	Parks & Recreation		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 179,381	159,627	159,627	140,891
REVENUES				
570010 Investment Income	3,568	2,500	3,503	2,500
570015 Net Incr (Decr) Fair Value Investment	(3,474)	0	5,290	0
Total Revenues	\$ 94	2,500	8,793	2,500
Total Resources	\$ 179,475	162,127	168,420	143,391
EXPENDITURES				
62J03 Valley View Heske Garden	\$ 19,848	20,000	27,529	20,000
Total Expenditures	\$ 19,848	20,000	27,529	20,000
ENDING BALANCE	\$ 159,627	142,127	140,891	123,391

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

GRIGGS WALNUT PLUME REMED

FUND 2780	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	20,618	58,637	278,609	278,609	579,929
RESOURCES	20,618	58,637	278,609	278,609	579,929
REVENUES					
LOCAL GRANTS	119,138	75,273	331,000	123,879	331,000
INTEREST REVENUES	96	2,116	9,653	696	696
MISCELLANEOUS REVENUES	0	10	0	13	0
REVENUES	119,234	77,399	340,653	124,588	331,696
TRANSFERS IN					
EGRT FUND - 2800	64,457	375,724	381,347	381,347	381,347
TRANSFERS IN	64,457	375,724	381,347	381,347	381,347
TOTAL RESOURCES	204,309	511,760	1,000,609	784,544	1,292,972
EXPENDITURES					
GRIGGS WALNUT PLUME REMED	37,696	233,151	60,000	60,000	286,250
90100 GRIGGS WALNUT PLUME NMFA 2008	107,977	0	613,429	144,615	583,679
EXPENDITURES	145,673	233,151	673,429	204,615	869,929
ENDING BALANCE	58,636	278,609	327,180	579,929	423,043

GRIGGS WALNUT PLUME GRANTS

FUND 2781	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	144,307	0	0	0	0
RESOURCES	144,307	0	0	0	0
REVENUES					
STATE GRANTS	42,146	133,754	0	0	0
REVENUES	42,146	133,754	0	0	0
TOTAL RESOURCES	186,453	133,754	0	0	0
PROJECTS					
90101 GRIGGS WALNUT PLUME NMED 07-32	50,813	0	0	0	0
90102 GRIGGS WALNUT PLUME NMED 07-44	100,000	0	0	0	0
90101 GRIGGS WALNUT PLUME NMED 07-32	0	65,394	0	0	0
90103 GRIGGS WALNUT PLUME NMED 08-38	6,640	68,360	0	0	0
90104 GRIGGS WALNUT PLUME NMED 08-38	29,000	0	0	0	0
EXPENDITURES	186,453	133,754	0	0	0
ENDING BALANCE	0	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

ENVIRONMENTAL GROSS REC TAX

FUND 2800	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	(69,259)	303,506	0	0	97,809
RESOURCES	(69,259)	303,506	0	0	97,809
REVENUES					
ENVIRONMENTAL GRT	1,605,729	1,586,266	1,628,000	1,594,000	1,630,000
ENVIRONMENTAL GRT - COUNTY	877,610	899,830	946,652	795,664	1,006,538
REVENUES	2,483,339	2,486,096	2,574,652	2,389,664	2,636,538
TOTAL RESOURCES	2,414,080	2,789,602	2,574,652	2,389,664	2,734,347
EXPENDITURES					
ENV GROSS RECEPES TAX	997,105	871,969	991,913	549,421	991,913
EXPENDITURES	997,105	871,969	991,913	549,421	991,913
TRANSFERS OUT					
2008 NMFA GWP D/S - 3618	81,682	64,601	216,116	216,116	216,116
GRIGGS WALNUT PLUME - 2780	64,457	375,724	381,347	381,347	381,347
WASTEWATER - 5400	416,524	257,717	244,132	244,132	244,132
WATER - 5300	229,995	634,877	308,603	308,603	308,603
WW WATER RECLAMATION - 5420	379,755	599,172	592,236	592,236	592,236
TRANSFERS OUT	1,172,413	1,932,091	1,742,434	1,742,434	1,742,434
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(58,943)	(14,458)	0	0	0
ADJUSTMENTS	(58,943)	(14,458)	0	0	0
ENDING BALANCE	303,505	0	(159,695)	97,809	0

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Public Safety Gross Receipts Tax Fund 2805	Police/Fire		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ (301)	0	0	0
REVENUES				
512022 Municipal Gross Receipts Tax '02	\$ 3,191,757	3,210,000	3,210,000	3,274,000
Total Revenues	<u>\$ 3,191,757</u>	<u>3,210,000</u>	<u>3,210,000</u>	<u>3,274,000</u>
Total Resources	<u>\$ 3,191,456</u>	<u>3,210,000</u>	<u>3,210,000</u>	<u>3,274,000</u>
EXPENDITURES				
Police Personnel	\$ 2,158,352	2,150,700	2,150,700	2,193,580
Fire Personnel	\$ 1,062,993	1,059,300	1,059,300	1,080,420
Total Expenditures	<u>\$ 3,221,345</u>	<u>3,210,000</u>	<u>3,210,000</u>	<u>3,274,000</u>
Accrual Adjustment	29,889	0	0	0
ENDING BALANCE	<u>\$ 0</u>	<u>0</u>	<u>0</u>	<u>0</u>

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Gas Tax Fund 2810	Public Works		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 76,127	(15,448)	(15,448)	21,149
REVENUES				
512041 Gasoline Tax	\$ 948,200	976,255	976,255	993,828
512042 Gas Tax Road Fund	589,330	622,495	622,495	633,700
570010 Investment Income	1,499	2,000	467	2,000
590051 Net Incr (Decr) Fair Value Investment	(4,196)	0	245	0
Total Revenues	\$ 1,534,833	1,600,750	1,599,462	1,629,528
Total Resources	\$ 1,610,960	1,585,302	1,584,014	1,650,677
EXPENDITURES				
28226010 Major Maintenance - Personnel	\$ 93,621	98,229	92,125	103,049
28226010 Major Maintenance - Operating	36,811	47,935	39,387	47,935
28226030 Street Sweeping - Personnel	300,507	295,818	318,829	333,168
28226030 Street Sweeping - Operating	209,106	159,800	203,614	159,800
Total Expenditures	\$ 640,045	601,782	653,955	643,952
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1005 - Engineering Svcs (new position)	\$ 0	0	0	0
Transfer to Fund 3240 - 2000 Muni Gas Tax Bonds	(573,015)	0	0	0
Transfer to Fund 3241- 2011 Gas Tax NMFA Refunding	0	(378,910)	0	0
Transfer to Fund 3624 - 2010 NMFA ST MAINT	0	0	(378,910)	(415,231)
Transfer to Fund 5920 - Bus Transit	(446,813)	(530,000)	(530,000)	(530,000)
Total Other Financing Sources (Uses)	\$ (1,019,828)	(908,910)	(908,910)	(945,231)
Accrual Adjustment	\$ 33,465	0		
ENDING BALANCE	\$ (15,448)	74,610	21,149	61,494

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013

FUND	DIVISION		FUND TYPE	
TIDD Dedicated Revenue Fund 2815	Finance		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 544,832	1,294,532	1,294,532	4,499,581
REVENUES				
GRT City	\$ 1,799,751	856,000	2,642,613	910,000
GRT County	132,229	133,000	133,349	142,000
GRT State	401,376	1,213,000	329,283	1,289,000
Property Tax City	16,506	24,201	14,168	24,201
Property Tax County	37,337	46,023	32,048	46,023
Investment Income	17,833	500	16,507	750
Net Increase (Decrease) in Fair Value	(16,041)	0	50,707	0
Total Revenues	\$ 2,388,991	2,272,724	3,218,675	2,411,974
Total Resources	\$ 2,933,823	3,567,256	4,513,207	6,911,555
EXPENDITURES				
Administrative Charges for GRT Tax Collection-City	\$ 8,727	10,740	9,635	11,418
Administrative Charges for GRT Tax Collection-County	3,594	4,480	3,991	4,763
Administrative Charges for GRT Tax Collection-State	0	0	0	0
Administrative Charges for Prop Tax Collection-City	0	475	0	0
Administrative Charges for Prop Tax Collection-County	0	0	0	0
Total Expenditures	\$ 12,321	15,695	13,626	16,181
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund Repayment	\$ (1,000,000)	0	0	0
Transfer to Fund 4270 - TIDD Capital Project Fund	(300,643)	0	0	0
Total Other Financing Sources (Uses)	(1,300,643)	0	0	0
Accrual Adjustment	(326,327)	0	0	0
ENDING BALANCE	\$ 1,294,532	3,551,561	4,499,581	6,895,374

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Lodgers Tax Fund 2820	Community & Cultural Services		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 848,726	3,500	3,500	0
REVENUES				
515010 Lodger's Tax	\$ 1,842,260	1,907,254	1,970,254	2,017,540
570010 Investment Income	17,662	0	5,197	
590051 Net Incr (Decr) Fair Value Investment	(23,690)	0		
Total Revenues	\$ 1,836,232	1,907,254	1,975,451	2,017,540
Total Resources	\$ 2,684,958	1,910,754	1,978,951	2,017,540
EXPENDITURES				
Operating Expenditures	\$ 0	3,500	0	0
Total Expenditures	\$ 0	3,500	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 3614 - Las Cruces Center Debt Service	\$ 0	0		
Transfer to Fund 3280 - Las Cruces Conv Ctr	\$ (155,611)	0		
Transfer to Fund 3281 - Las Cruces Conv Ctr	\$ (67,000)	0		
Transfer to Fund 1000 - General Fund	(44,974)	(47,681)	(49,257)	0
Transfer to Fund 2710 - CVB	(2,350,067)	(1,808,392)		(2,017,540)
Transfer to Fund 2710 - CVB Tourism	(44,974)	(47,681)	(1,929,694)	
Total Other Financing Sources (Uses)	\$ (2,662,626)	(1,903,754)	(1,978,951)	(2,017,540)
Accrual Adjustment	(18,832)			
ENDING BALANCE	\$ 3,500	3,500	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Convention Center Fee Fund 2825	Community & Cultural Services		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	146,404	146,404	0
REVENUES				
515015 Convention Center Fee (2.50)	\$ 1,348,593	1,305,854	1,305,981	1,337,194
570010 Investment Income	529	0		
590051 Net Incr (Decr) Fair Value Investment	(646)	0		
Total Revenues	\$ 1,348,476	1,305,854	1,305,981	1,337,194
Total Resources	\$ 1,348,476	1,452,258	1,452,385	1,337,194
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 3614 - Las Cruces Center Debt Service	\$ 0	0		
Transfer to Fund 3280 - SSGRT 2010 CC Debt Service	(1,202,072)	(1,452,258)	(1,452,385)	(1,337,194)
Total Other Financing Sources (Uses)	\$ (1,202,072)	(1,452,258)	(1,452,385)	(1,337,194)
ENDING BALANCE	\$ 146,404	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Federal Stimulus Operating Grants Fund 2900	Various		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
13221 Byrne Memorial Recovery Act-CLC	\$ 179,668	272,976	51,438	221,538
13222 Byrne Memorial Recover Act-DAC	77,618	33,281	33,281	0
13223 Cops Hiring & Retention Prog (CHRP)	0	1,518,784	195,662	1,323,122
Total Revenues	\$ 257,286	1,825,041	280,381	1,544,660
Total Resources	\$ 257,286	1,825,041	280,381	1,544,660
EXPENDITURES				
13221 Byrne Memorial Recovery Act-CLC	\$ 179,668	272,976	51,438	221,538
13222 Byrne Memorial Recover Act-DAC	77,618	33,281	33,281	0
13223 Cops Hiring & Retention Prog (CHRP)	0	1,518,784	195,662	1,323,122
Total Expenditures	\$ 257,286	1,825,041	280,381	1,544,660
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
State Stimulus Operating Grants Fund 2912	Various		Special Revenue	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
15001 Juvenile Citation Program CYFD	\$ 15,700	0	0	0
Total Revenues	\$ 15,700	0	0	0
Total Resources	\$ 15,700	0	0	0
EXPENDITURES				
15001 Juvenile Citation Program CYFD	\$ 15,700	0	0	0
Total Expenditures	\$ 15,700	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2000 Municipal Gas Tax Bonds Series A Fund 3240	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 12,344	66,453	66,453	0
Revenues				
560100 Contribution From Developers				
570010 Interest on Investments	4,258	1,124	1,124	0
570012 Interest A/R & Other	0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	1,572	1,156	1,156	0
900200 Loan Proceeds	0	1,773,665	1,773,665	0
Total Revenues	\$ 5,830	1,775,945	1,775,945	0
Total Resources	\$ 18,174	1,842,398	1,842,398	0
EXPENDITURES				
750100 Interest on Bonds	\$ 140,533	44,665	44,665	0
750200 Bond Redemption	385,000	0	0	0
901100 Pmt To Refunded Bond Escrow	0	2,240,000	2,240,000	0
Total Expenditures	\$ 525,533	2,284,665	2,284,665	0
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 3624 - 2011 Gas Tax Refunding	\$ 0	(68,733)	(68,733)	0
Transfer from Fund 2750 - Northrise Morningstar S A	\$ 0	0	0	0
Transfer from Fund 2810 - Gas Tax Fund	573,015	0	0	0
Transfer from Fund 3241- 2000 Series A Debt Svc Rsv	797	511,000	511,000	0
Total Other Financing Sources (Uses)	\$ 573,812	442,267	442,267	0
ENDING BALANCE	\$ 66,453	0	0	0
Fiscal Year	Principal	Interest	Total DS	
2001	0	152,164	152,164	
2002	0	260,853	260,853	
2003	265,000	260,853	525,853	
2004	275,000	248,663	523,663	
2005	290,000	235,876	525,876	
2006	300,000	222,246	522,246	
2007	315,000	207,846	522,846	
2008	330,000	192,568	522,568	
2009	345,000	176,398	521,398	
2010	365,000	159,148	524,148	
2011	385,000	140,534	525,534	
2012	405,000	120,898	525,898	
2013	425,000	99,838	524,838	
2014	445,000	76,994	521,994	
2015	470,000	53,076	523,076	
2016	495,000	27,226	522,226	

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2000 Series A Debt Service Reserve Fund 3241	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 512,368	513,559	513,559	0
REVENUE				
570010 Interest on Investments	\$ 18,610	3,023	3,023	0
570015 Net Incr (Decr) Fair Value Investment	(16,622)	937	937	0
Total Revenues	\$ 1,988	3,960	3,960	0
Total Resources	\$ 514,356	517,519	517,519	0
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 3240 - 2000 Mun Gas Tax Bond Ser A	\$ (797)	(511,000)	(511,000)	0
Transfer To Fund 3624 - 2011 Gas Tax Refunding	0	(6,519)	(6,519)	0
Total Other Financing Sources (Uses)	\$ (797)	(517,519)	(517,519)	0
ENDING BALANCE	\$ 513,559	0	0	0
Required Debt Service Reserve	511,000	0	0	0
UN-RESERVED ENDING BALANCE	\$ 2,559	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Sales Tax 2003 Refunding Bond Fund 3250	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 148,363	324,539	324,539	342,408
Revenues				
570010 Interest on Investments	12,208	5,000	10,121	8,000
570015 Net Incr (Decr) Fair Value Investment	(668)	0	610	0
Total Revenues	\$ 11,540	5,000	10,731	8,000
Total Resources	\$ 159,903	329,539	335,270	350,408
EXPENDITURES				
Interest on Bonds	160,310	121,110	121,110	86,710
Bond Redemption	980,000	860,000	860,000	690,000
Bond Issue Expense				
Total Expenditures	\$ 1,140,310	981,110	981,110	776,710
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1500 - Sales Tax '92 Income	\$ 1,304,946	988,248	988,248	498,282
Total Other Financing Sources (Uses)	\$ 1,304,946	988,248	988,248	498,282
ENDING BALANCE	\$ 324,539	336,677	342,408	71,980

Fiscal Year	Principal	Interest	Total DS
2004	1,500,000	454,471	1,954,471
2005	1,540,000	421,960	1,961,960
2006	1,570,000	387,310	1,957,310
2007	1,030,000	348,060	1,378,060
2008	1,060,000	306,860	1,366,860
2009	1,115,000	253,860	1,368,860
2010	945,000	198,110	1,143,110
2011	980,000	160,310	1,140,310
2012	860,000	121,110	981,110
2013	690,000	86,710	776,710
2014	280,000	60,836	340,836
2015	290,000	50,196	340,196
2016	300,000	38,886	338,886
2017	315,000	26,886	341,886
2018	325,000	13,813	338,813

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2004 EGRT SCSWA Refunding Bonds Fund 3260	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 404,804	479,702	479,702	532,975
REVENUE				
570010 Interest Earned	\$ 14,650	5,000	11,464	9,000
570015 Net Incr (Decr) Fair Value Investment	(4,633)	0	1,148	0
590041 Other Pmt In Lieu of Debt Svc	839,766	843,006	843,006	839,212
Total Revenues	\$ 849,783	848,006	855,618	848,212
Total Resources	\$ 1,254,587	1,327,708	1,335,320	1,381,187
EXPENDITURES				
750100 Bond Interest	\$ 159,766	138,006	138,006	114,212
750200 Bond Principal	680,000	705,000	705,000	725,000
750310 Bond Issuance Expense	0	0	0	0
750330 Escrow Agent Fees	0	0	0	0
Total Expenditures	\$ 839,766	843,006	843,006	839,212
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 3261 - 2004 EGRT SCSWA Rsv	\$ 64,881	40,661	40,661	43,810
Total Other Financing Sources (Uses)	\$ 64,881	40,661	40,661	43,810
ENDING BALANCE	\$ 479,702	525,363	532,975	585,785
Required Debt Service Reserve	0	0	0	79,452
UN-RESERVED ENDING BALANCE	\$ 479,702	525,363	532,975	506,333

Fiscal Year	Principal	Interest	Total DS
2005	410,000	189,656	599,656
2006	590,000	253,366	843,366
2007	605,000	235,666	840,666
2008	625,000	217,516	842,516
2009	640,000	198,766	838,766
2010	660,000	179,566	839,566
2011	680,000	159,766	839,766
2012	705,000	138,006	843,006
2013	725,000	114,212	839,212
2014	750,000	88,838	838,838
2015	780,000	61,650	841,650
2016	810,000	32,400	842,400

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2004 EGRT SCSWA Refunding Reserve Fund 3261	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 858,191	824,277	824,277	814,940
REVENUE				
Interest	\$ 32,043	30,000	28,365	30,000
Net Incr (Decr) Fair Value Investment	(1,076)	0	2,959	0
Total Revenues	\$ 30,967	30,000	31,324	30,000
Total Resources	\$ 889,158	854,277	855,601	844,940
OTHER FINANCING SOURCES (USES)				
Other Sources - Bond Proceeds	\$			
Transfer to Fund 3260 - 2004 EGRT SCSWA Fund	(64,881)	(40,661)	(40,661)	(43,810)
Total Other Financing Sources (Uses)	\$ (64,881)	(40,661)	(40,661)	(43,810)
ENDING BALANCE	\$ 824,277	813,616	814,940	801,130
Required Debt Service Reserve	798,000	798,000	798,000	798,000
UN-RESERVED ENDING BALANCE	\$ 26,277	15,616	16,940	3,130

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2004 EGRT SCSWA Rebate Fund Fund 3262	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 90,900	91,135	91,135	93,207
REVENUE				
Interest	\$ 1,893	1,000	1,814	1,000
Net Incr (Decr) Fair Value Investment	(1,658)	0	258	
Total Revenues	\$ 235	1,000	2,072	1,000
Total Resources	\$ 91,135	92,135	93,207	94,207
OTHER FINANCING SOURCES (USES)				
Other Sources - Bond Proceeds	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 91,135	92,135	93,207	94,207

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Sales Tax 2005 Bond Series B Fund 3270	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 270,928	390,090	390,090	384,401
Revenues				
570010 Interest on Investments	19,596	10,000	20,108	19,345
570015 Net Incr (Decr) Fair Value Investment	24,741	0	1,051	0
Total Revenues	\$ 44,337	10,000	21,159	19,345
Total Resources	\$ 315,265	400,090	411,249	403,746
EXPENDITURES				
Interest on Bonds	1,213,043	1,165,643	1,165,643	1,108,843
Bond Redemption	1,185,000	1,420,000	1,420,000	1,030,000
Bond Issue Expense				
Total Expenditures	\$ 2,398,043	2,585,643	2,585,643	2,138,843
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1500 - Sales Tax '92 Income	\$ 2,472,867	2,558,795	2,558,795	2,005,736
Total Other Financing Sources (Uses)	\$ 2,472,867	2,558,795	2,558,795	2,005,736
ENDING BALANCE	\$ 390,090	373,242	384,401	270,640
Required Debt Service Reserve		0	0	270,640
UN-RESERVED ENDING BALANCE	\$ 390,090	373,242	384,401	0

Fiscal Year	Principal	Interest	Total DS
2006 - 2009	4,175,000	5,051,032	9,226,032
2010	1,210,000	1,261,443	2,471,443
2011	1,185,000	1,213,043	2,398,043
2012	1,420,000	1,165,643	2,585,643
2013	1,030,000	1,108,843	2,138,843
2014	1,270,000	1,065,068	2,335,068
2015	3,165,000	1,001,568	4,166,568
2016	2,100,000	843,318	2,943,318
2017	605,000	759,318	1,364,318
2018	635,000	735,118	1,370,118
2019	660,000	709,083	1,369,083
2020	685,000	681,858	1,366,858
2021	715,000	653,088	1,368,088
2022	745,000	622,700	1,367,700
2023	780,000	591,038	1,371,038
2024	815,000	557,888	1,372,888
2025	850,000	523,250	1,373,250
2026	890,000	487,125	1,377,125
2027 - 2035	10,065,000	2,396,544	12,461,544

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2010 Municipal GRT Street Bonds Series A Fund 3275	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	627,494	627,494	712,684
Revenues				
570010 Interest on Investments	\$ 17,310	2,000	24,901	12,000
570015 Net Incr (Decr) Fair Value Investment	25,829	0	6,375	0
Total Revenues	\$ 43,139	2,000	31,276	12,000
Total Resources	\$ 43,139	629,494	658,770	724,684
EXPENDITURES				
Bond/Note Principal	2,215,000	2,010,000	2,010,000	1,910,000
Bond/Note Interest	218,633	268,525	268,525	218,275
Bond/Admin. Fee				
Total Expenditures	\$ 2,433,633	2,278,525	2,278,525	2,128,275
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 3230 - 99A GRT Streets/Refunding	\$ 99,636	0	0	0
Transfer from Fund 3613 - '06 NMFA Streets DS	267,901	2,492	2,492	0
Transfer from Fund 3615 - '07 NMFA Streets DS	26,941	0	0	0
Transfer from Fund 4202 - GRT Streets Maintenance Fund	2,623,510	2,329,947	2,329,947	1,599,137
Total Other Financing Sources (Uses)	\$ 3,017,988	2,332,439	2,332,439	1,599,137
ENDING BALANCE	\$ 627,494	683,408	712,684	195,546
Required Debt Service Reserve		0	0	195,546
UN-RESERVED ENDING BALANCE	\$ 627,494	683,408	712,684	0

Fiscal Year	Principal	Interest	Total DS
2011	2,215,000	218,633	2,433,633
2012	2,010,000	268,525	2,278,525
2013	1,910,000	218,275	2,128,275
2014	1,935,000	170,525	2,105,525
2015	680,000	122,150	802,150
2016	690,000	105,150	795,150
2017	695,000	84,450	779,450
2018	555,000	63,600	618,600
2019	510,000	46,950	556,950
2020	530,000	31,650	561,650
2021	525,000	15,750	540,750

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2010 Municipal GRT Flood Bonds Series B Fund 3277	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	270,912	270,912	296,077
Revenues				
570010 Interest on Investments	\$ 6,508	1,000	10,290	6,000
570015 Net Incr (Decr) Fair Value Investment	9,325	0	3,580	0
900100 Bond Proceeds	13,700	0	0	0
Total Revenues	\$ 29,533	1,000	13,870	6,000
Total Resources	\$ 29,533	271,912	284,782	302,077
EXPENDITURES				
Interest on Bonds	\$ 77,895	95,650	95,650	76,900
Bond Redemption	790,000	750,000	750,000	770,000
Cost of Issuance	0	0	0	0
Total Expenditures	\$ 867,895	845,650	845,650	846,900
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 3235 - 99B GRT Flood Control	\$ 72,801	0	0	0
Transfer from Fund 3613 - '06 NMFA Streets DS	103,462	963	963	0
Transfer from Fund 4400 - Flood Control	933,011	855,982	855,982	623,566
Total Other Financing Sources (Uses)	\$ 1,109,274	856,945	856,945	623,566
ENDING BALANCE	\$ 270,912	283,207	296,077	78,743
Required Debt Service Reserve		0	0	76,983
UN-RESERVED ENDING BALANCE	\$ 270,912	283,207	296,077	1,759

Fiscal Year	Principal	Interest	Total DS
2011	790,000	77,895	867,895
2012	750,000	95,650	845,650
2013	770,000	76,900	846,900
2014	780,000	57,704	837,704
2015	170,000	38,150	208,150
2016	175,000	33,900	208,900
2017	180,000	28,650	208,650
2018	185,000	23,250	208,250
2019	190,000	17,700	207,700
2020	195,000	12,000	207,000
2021	205,000	6,150	211,150

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2010 State Shared GRT Convention Center Fund 3280	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	332,422	332,422	235,854
Revenues				
570010 Interest on Investments	\$ 7,420	1,000	12,233	6,000
570015 Net Incr (Decr) Fair Value Investment	11,641	0	5,972	0
Total Revenues	\$ 19,061	1,000	18,205	6,000
Total Resources	\$ 19,061	333,422	350,627	241,854
EXPENDITURES				
Interest on Bonds	\$ 704,831	1,036,894	1,036,894	1,023,144
Bond Redemption	365,000	550,000	550,000	565,000
Cost of Issuance	0	0	0	0
Total Expenditures	\$ 1,069,831	1,586,894	1,586,894	1,588,144
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2710- CVB Fund	\$ 0	19,863	19,863	162,440
Transfer from Fund 2820- Lodgers Tax Fund	155,611	0	0	0
Transfer from Fund 2825 - LC Convention Cntr Fee	1,202,072	1,452,258	1,452,258	1,337,194
Transfer from Fund 3281 - 10 SSGRT Conv. Cntr. Res.	0	0	0	66,054
Transfer from Fund 3614 - 2007 Conv. Cntr DS	25,509	0	0	0
Total Other Financing Sources (Uses)	\$ 1,383,192	1,472,121	1,472,121	1,565,688
ENDING BALANCE	\$ 332,422	218,649	235,854	219,398
Required Debt Service Reserve		0	0	217,607
UN-RESERVED ENDING BALANCE	\$ 332,422	218,649	235,854	1,791
Fiscal Year	Principal	Interest	Total DS	
2011	365,000	704,831	1,069,831	
2012	550,000	1,036,894	1,586,894	
2013	565,000	1,023,144	1,588,144	
2014	580,000	1,009,019	1,589,019	
2015	595,000	991,619	1,586,619	
2016	615,000	973,769	1,588,769	
2017	630,000	956,856	1,586,856	
2018	650,000	937,956	1,587,956	
2019	675,000	915,206	1,590,206	
2020	700,000	888,206	1,588,206	
2021	730,000	860,206	1,590,206	
2022	765,000	823,706	1,588,706	
2023	800,000	785,456	1,585,456	
2024	840,000	745,456	1,585,456	
2025	885,000	703,456	1,588,456	
2026	910,000	675,800	1,585,800	
2027	960,000	630,300	1,590,300	
2028	1,005,000	582,300	1,587,300	
2029 - 2037	11,510,000	2,781,950	14,291,950	

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2010 State Shared GRT Convention Center Res. Fund 3281	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	1,653,466	1,653,466	1,717,019
Revenues				
570010 Interest on Investments	\$ 20,535	15,000	27,248	17,000
570015 Net Incr (Decr) Fair Value Investment	(24,369)	0	36,305	0
Total Revenues	\$ (3,834)	15,000	63,553	17,000
Total Resources	\$ (3,834)	1,668,466	1,717,019	1,734,019
EXPENDITURES				
Interest on Bonds	\$ 0	0	0	0
Bond Redemption	0	0	0	0
Total Expenditures	\$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2820 - Lodgers Tax Fund	\$ 67,000	0	0	0
Transfer from Fund 3614 - 2007 Conv. Cntr DS	1,590,300	0	0	0
Transfer To Fund 3280 - '10 Conv. Cntr. DS	0	0	0	(66,054)
Total Other Financing Sources (Uses)	\$ 1,657,300	0	0	(66,054)
ENDING BALANCE	\$ 1,653,466	1,668,466	1,717,019	1,667,965
Required Debt Service Reserve	1,590,300	1,590,300	1,590,300	1,590,300
UN-RESERVED ENDING BALANCE	63,166	78,166	126,719	77,665

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2011 State Shared GRT Bonds Fund 3282	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	57,084
Revenues				
570010 Interest on Investments	\$ 0	0	1,578	700
570015 Net Incr (Decr) Fair Value Investment	0	0	10	0
Total Revenues	\$ 0	0	1,588	700
Total Resources	\$ 0	0	1,588	57,784
EXPENDITURES				
Interest on Bonds	\$ 0	295,097	315,478	331,375
Bond Redemption	0	55,000	35,000	685,000
Cost of Issuance		0		
Total Expenditures	\$ 0	350,097	350,478	1,016,375
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General	\$ 0	405,974	405,974	1,091,260
Total Other Financing Sources (Uses)	\$ 0	405,974	405,974	1,091,260
ENDING BALANCE	\$ 0	55,877	57,084	132,669
Required Debt Service Reserve				112,313
UN-RESERVED ENDING BALANCE	0	55,877	57,084	20,357

Fiscal Year	Principal	Interest	Total DS
2012	55,000	295,097	350,097
2013	685,000	331,375	1,016,375
2014	970,000	310,825	1,280,825
2015	205,000	281,725	486,725
2016	860,000	275,575	1,135,575
2017	885,000	249,775	1,134,775
2018	910,000	223,225	1,133,225
2019	940,000	195,925	1,135,925
2020	975,000	158,325	1,133,325
2021	1,015,000	119,325	1,134,325
2022	1,040,000	78,725	1,118,725
2023	1,100,000	37,125	1,137,125

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2011 Municipal GRT Bonds Fund 3284	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	18,066
Revenues				
570010 Interest on Investments	\$ 0	0	986	500
570015 Net Incr (Decr) Fair Value Investment	0	0	(99)	0
Total Revenues	\$ 0	0	887	500
Total Resources	\$ 0	0	887	18,566
EXPENDITURES				
Interest on Bonds	\$ 0	43,073	43,073	46,100
Bond Redemption	0	120,000	120,000	140,000
Cost of Issuance	0	0	0	0
Total Expenditures	\$ 0	163,073	163,073	186,100
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General	\$ 0	180,252	180,252	196,771
Total Other Financing Sources (Uses)	\$ 0	180,252	180,252	196,771
ENDING BALANCE	\$ 0	17,179	18,066	29,237
Required Debt Service Reserve	0	0	0	19,350
UN-RESERVED ENDING BALANCE	0	17,179	18,066	9,887
Fiscal Year	Principal	Interest	Total DS	
2012	120,000	43,073	163,073	
2013	140,000	46,100	186,100	
2014	355,000	41,900	396,900	
2015	355,000	31,250	386,250	
2016	105,000	20,600	125,600	
2017	100,000	16,400	116,400	
2018	100,000	12,400	112,400	
2019	65,000	8,400	73,400	
2020	70,000	5,800	75,800	
2021	75,000	3,000	78,000	

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
NMFA Equipment Loans Debt Service Fund 3612	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 679,327	195,245	195,245	198,097
Revenues				
570010 Interest on Investments	\$ 13,203	5,000	7,535	4,000
570015 Net Incr (Decr) Fair Value Investment	(27,193)	0	(3,368)	0
Other Sources - Loan Proceeds	0	0	0	0
Total Revenues	\$ (13,990)	5,000	4,167	4,000
Total Resources	\$ 665,337	200,245	199,412	202,097
EXPENDITURES				
Interest on Bonds	52,446	40,252	40,252	27,473
Bond Redemption	363,955	377,048	377,048	390,759
Escrow Agent Fees	3,842	2,933	2,933	1,990
Total Expenditures	\$ 420,243	420,233	420,233	420,222
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - VAF Street Equipment	299,129	291,148	291,148	307,162
Transfer from Fund 1200 - VAF Fire Equipment	131,272	127,770	127,770	134,797
Transfer To Fund 3613 - NMFA Street Loans	(480,250)	0	0	
Total Other Financing Sources (Uses)	\$ (49,849)	418,918	418,918	441,959
ENDING BALANCE	\$ 195,245	198,930	198,097	223,834
Required Debt Service Reserve	186,526	186,526	186,526	186,526
UN-RESERVED ENDING BALANCE	8,719	12,404	11,571	37,308

Fiscal Year	Street Equipment		Fire Vehicle	
	Principal	Interest	Principal	Interest
2007	88,031	35,178	38,630	15,213
2008	227,839	60,124	99,929	25,996
2009	235,919	52,617	103,419	22,741
2010	244,331	44,798	107,049	19,353
2011	253,117	36,629	110,838	15,817
2012	262,268	28,117	114,780	12,135
2013	271,852	19,194	118,907	8,279
2014	281,894	9,839	123,225	4,241

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2006 NMFA Street Loans Debt Service Fund 3613	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 813,679	3,455	3,455	0
Revenues				
570010 Interest on Investments	\$ 2,380	0	0	0
570015 Net Incr (Decr) Fair Value Investment	(9,085)	0	0	0
900100 - Loan Proceeds	7,090,000	0	0	0
900101 - Loan Premium	228,351	0	0	0
Total Revenues	\$ 7,311,646	0	0	0
Total Resources	\$ 8,125,325	3,455	3,455	0
EXPENDITURES				
Interest on Bonds	101,619	0	0	0
Bond Redemption	0	0	0	0
Cost of Issuance	74,706	0	0	0
Escrow Agent Fees	0	0	0	0
Pmt To Refunded Escrow	8,054,432	0	0	0
Total Expenditures	\$ 8,230,757	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2751 - Sonoma Ranch Spec	0	0	0	0
Transfer from Fund 3275 - HUD Section 108 Loan	(267,901)	(2,492)	(2,492)	0
Transfer from Fund 3277 - '10 MGRT Flood DS	(103,462)	(963)	(963)	0
Transfer from Fund 3612 - NMFA Equipment Loans	480,250	0	0	0
Transfer from Fund 4202 - Sales Tax Street Maint.	0	0	0	0
Transfer from Fund 4400 - Flood Control	0	0	0	0
Total Other Financing Sources (Uses)	\$ 108,887	(3,455)	(3,455)	0
ENDING BALANCE	\$ 3,455	0	0	0
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	3,455	0	0	0

Fiscal Year	Street Improvements		Arroyo Improvements	
	Principal	Interest	Principal	Interest
2007 - 2010	1,394,622	893,270	536,394	343,565
2011	0	0	0	0
2012	0	0	0	0
2013	0	0	0	0
2014	0	0	0	0
2015 - 2021	0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2007 Convention Center Debt Service Fund 3614	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 1,868,407	0	0	0
Revenues				
570010 Interest on Investments	\$ 749	0	0	0
570015 Net Incr (Decr) Fair Value Investment	427	0	0	0
Bond Proceeds	24,330,000	0	0	0
Bond Premium	1,689,767	0	0	0
Total Revenues	\$ 26,020,943	0	0	0
Total Resources	\$ 27,889,350	0	0	0
EXPENDITURES				
Bond/Note Principal	0	0	0	0
Bond/Note Interest	347,206	0	0	0
Escrow Fee	20,842	0	0	0
Debt Issuance Cost	253,280	0	0	0
Pmt To Refunded Escrow	25,652,213	0	0	0
Total Expenditures	\$ 26,273,541	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2710 - CVB	0	0	0	0
Transfer from Fund 2820 - Lodger's Tax	0	0	0	0
Transfer from Fund 2825 - Las Cruces Center Fee	0	0	0	0
Transfer To Fund 3280 - '10 SSGRT Conv. Cntr. DS	(25,509)	0	0	0
Transfer To Fund 3281 - '10 SSGRT Conv. Cntr. Res	(1,590,300)	0	0	0
Total Other Financing Sources (Uses)	\$ (1,615,809)	0	0	0
ENDING BALANCE	\$ 0	0	0	0
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	0	0	0	0

Fiscal Year	Principal	Interest	Esc. Fee	Total DS
2008	327,038	695,982	42,182	1,065,202
2009	678,338	1,117,336	67,586	1,863,260
2010	703,976	1,093,459	65,890	1,863,325
2011	0	0	0	0
2012	0	0	0	0
2013 - 2032	0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2007 NMFA Street Loans Debt Service Fund 3615	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 386,310	0	0	0
Revenues				
570010 Interest on Investments	\$ 234	0	0	0
570015 Net Incr (Decr) Fair Value Investment	127	0	0	0
900100 Bond Proceeds	1,210,000	0	0	0
900101 Bond Premium	42,966	0	0	0
Total Revenues	\$ 1,253,327	0	0	0
Total Resources	\$ 1,639,637	0	0	0
EXPENDITURES				
Bond/Note Principal	\$ 0	0	0	0
Bond/Note Interest	19,946	0	0	0
Escrow Agent Fees	0	0	0	0
Cost of Issuance	12,750	0	0	0
Pmt To Refunded Escrow	1,580,000	0	0	0
Total Expenditures	\$ 1,612,695	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4202 - Sales Tax Street Maint.	0	0	0	0
Transfer To Fund 3275 - '10A MGRT Street GRT	(26,941)	0	0	0
Total Other Financing Sources (Uses)	\$ (26,941)	0	0	0
ENDING BALANCE	\$ 0	0	0	0
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	0	0	0	0

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2008 - 2010	2,010,000	226,328	15,836	2,252,165
2011	0	0	0	0
2012	0	0	0	0
2013	0	0	0	0
2014	0	0	0	0
2015	0	0	0	0
2016	0	0	0	0
2017	0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2007 NMFA Fire Equipment Loans Debt Service Fund 3616	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 104,452	103,841	103,841	104,017
Revenues				
570010 Interest on Investments	168	0	1,382	450
570015 Net Incr (Decr) Fair Value Investment Loan Proceeds	127 0	0 0	64 0	0 0
Total Revenues	\$ 295	0	1,446	450
Total Resources	\$ 104,747	103,841	105,287	104,467
EXPENDITURES				
Bond/Note Interest	24,758	21,107	21,107	17,281
Bond/Note Principal	105,663	109,564	109,564	113,651
Escrow Agent Fees	1,741	1,477	1,477	1,203
Total Expenditures	\$ 132,162	132,148	132,148	132,135
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - VAF	131,256	130,878	130,878	133,819
Total Other Financing Sources (Uses)	\$ 131,256	130,878	130,878	133,819
ENDING BALANCE	\$ 103,841	102,571	104,017	106,151
Required Debt Service Reserve	89,660	89,660	89,660	89,660
UN-RESERVED ENDING BALANCE	14,181	12,911	14,357	16,491

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009	98,327	48,745	3,456	150,527
2010	101,920	28,259	1,996	132,174
2011	105,663	24,757	1,741	132,161
2012	109,564	21,107	1,477	132,148
2013	113,651	17,281	1,203	132,135
2014	117,931	13,270	919	132,120
2015	122,419	9,064	624	132,107
2016	127,123	4,653	318	132,093

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2007 NMFA Street Equipment Loans Debt Service Fund 3617	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 39,212	39,757	39,757	40,614
Revenues				
570010 Interest on Investments	497	200	558	200
570015 Net Incr (Decr) Fair Value Investment Loan Proceeds	(63) 0	0 0	29 0	0 0
Total Revenues	\$ 434	200	587	200
Total Resources	\$ 39,646	39,957	40,344	40,814
EXPENDITURES				
Bond/Note Interest	7,947	6,971	6,495	4,978
Bond/Note Principal	43,336	44,874	44,874	46,481
Escrow Agent Fees	582	0	476	364
Total Expenditures	\$ 51,865	51,845	51,845	51,823
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - VAF	51,976	52,115	52,115	50,278
Total Other Financing Sources (Uses)	\$ 51,976	52,115	52,115	50,278
ENDING BALANCE	\$ 39,757	40,227	40,614	39,269
Required Debt Service Reserve	33,624	33,624	33,624	33,624
UN-RESERVED ENDING BALANCE	6,133	6,603	6,990	5,645

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2008	21,165	6,166	452	27,783
2009	40,438	10,687	783	51,908
2010	41,859	9,345	684	51,888
2011	43,336	7,948	582	51,866
2012	44,874	6,495	476	51,845
2013	46,481	4,978	364	51,823
2014	48,161	3,392	248	51,801
2015	49,918	1,734	127	51,779

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2008 NMFA Griggs/Walnut Plume Debt Service Fund 3618	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 175,354	238,976	238,976	392,635
Revenues				
570010 Interest on Investments	\$ 4,260	2,000	5,967	3,000
570015 Net Incr (Decr) Fair Value Investment	(3,503)	0	2,276	0
Total Revenues	\$ 757	2,000	8,243	3,000
Total Resources	\$ 176,111	240,976	247,219	395,635
EXPENDITURES				
Bond/Note Interest	1,736	70,700	70,700	70,700
Bond/Note Principal	0	0	0	145,416
Bond/Admin. Fee	0	0	0	0
Total Expenditures	\$ 1,736	70,700	70,700	216,116
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2800 - Environmental GRT	64,601	216,116	216,116	216,116
Total Other Financing Sources (Uses)	\$ 64,601	216,116	216,116	216,116
ENDING BALANCE	\$ 238,976	386,392	392,635	395,635
Required Debt Service Reserve	0	0	0	23,901
UN-RESERVED ENDING BALANCE	238,976	386,392	392,635	371,734

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009	0	96,820	0	96,820
2010	0	70,700	0	70,700
2011	0	70,700	0	70,700
2012	0	70,700	0	70,700
2013	145,416	70,700	0	216,116
2014	148,332	67,792	0	216,124
2015	151,306	64,825	0	216,131
2016	154,340	61,799	0	216,139
2017	157,434	58,712	0	216,146
2018	160,591	55,563	0	216,154
2019	163,811	52,352	0	216,163
2020	167,095	49,075	0	216,170
2021 - 2032	2,286,675	308,077	0	2,594,752

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2008 NMFA Flood Control Debt Service Fund 3619	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 653,136	541,690	541,690	552,218
Revenues				
570010 Interest on Investments	\$ 7,716	4,000	7,555	6,000
570015 Net Incr (Decr) Fair Value Investment	(2,235)	0	420	0
Other Sources - Loan Proceeds	0	0	0	0
Total Revenues	\$ 5,481	4,000	7,975	6,000
Total Resources	\$ 658,617	545,690	549,665	558,218
EXPENDITURES				
Bond/Note Interest	118,519	102,878	102,878	85,505
Bond/Note Principal	580,552	596,192	596,192	613,565
Bond/Admin. Fee	0	0	0	0
Total Expenditures	\$ 699,071	699,070	699,070	699,070
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4400 - Flood Control Cap Imp	582,144	701,623	701,623	663,001
Total Other Financing Sources (Uses)	\$ 582,144	701,623	701,623	663,001
ENDING BALANCE	\$ 541,690	548,243	552,218	522,148
Required Debt Service Reserve	456,383	456,383	456,383	456,383
UN-RESERVED ENDING BALANCE	85,307	91,860	95,835	65,765
Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009	244,997	59,509	0	304,506
2010	567,595	131,475	0	699,070
2011	580,552	118,519	0	699,071
2012	596,192	102,878	0	699,070
2013	613,565	85,505	0	699,070
2014	632,559	66,512	0	699,071
2015	653,108	45,963	0	699,071
2016	675,261	23,809	0	699,070

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2008 NMFA Parking Deck Debt Service Fund 3623	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 37,073	281,817	281,817	296,929
Revenues				
570010 Interest on Investments	\$ 5,830	2,500	9,368	4,500
570015 Net Incr (Decr) Fair Value Investment	(155)	0	2,584	0
Other Sources - Loan Proceeds	0	0	0	0
Total Revenues	\$ 5,675	2,500	11,952	4,500
Total Resources	\$ 42,748	284,317	293,769	301,429
EXPENDITURES				
Bond/Note Interest	222,500	206,250	206,250	183,750
Bond/Note Principal	500,000	500,000	500,000	500,000
Bond/Admin. Fee	0	0	0	0
Total Expenditures	\$ 722,500	706,250	706,250	683,750
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1500 - Gross Receipts Tax Income	961,569	709,410	709,410	456,293
Total Other Financing Sources (Uses)	\$ 961,569	709,410	709,410	456,293
ENDING BALANCE	\$ 281,817	287,477	296,929	73,972
Required Debt Service Reserve	0	0	0	72,292
UN-RESERVED ENDING BALANCE	281,817	287,477	296,929	1,680

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009 - 2010	249,890	315,161	0	565,051
2011	500,000	222,500	0	722,500
2012	500,000	206,250	0	706,250
2013	500,000	183,750	0	683,750
2014	500,000	158,750	0	658,750
2015	500,000	137,500	0	637,500
2016	500,000	115,000	0	615,000
2017	500,000	90,000	0	590,000
2018	500,000	65,000	0	565,000
2019	250,000	40,000	0	290,000
2020	250,000	27,500	0	277,500
2021	250,000	13,750	0	263,750

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2011 - Gas Tax NMFA Refunding Fund 3624	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	241,902
Revenues				
570010 Interest on Investments	\$ 0	900	3,399	1,000
570015 Net Incr (Decr) Fair Value Investment	0	0	(820)	0
Other Sources - Loan Proceeds	0	271,336	271,336	0
Total Revenues	\$ 0	272,236	273,915	1,000
Total Resources	\$ 0	272,236	273,915	242,902
EXPENDITURES				
Bond/Note Interest	0	9,339	9,339	13,704
Bond/Note Principal	0	410,000	410,000	405,000
Debt Issuance Cost	0	66,836	66,836	0
Total Expenditures	\$ 0	486,175	486,175	418,704
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2810 - Gas Tax Fund	0	378,910	378,910	415,231
Transfer from Fund 3240 - 2000A Gas Tax Bonds DS	0	68,733	68,733	0
Transfer from Fund 3241 - 2000A Gas Tax Bonds Res	0	6,519	6,519	0
Total Other Financing Sources (Uses)	\$ 0	454,162	454,162	415,231
ENDING BALANCE	\$ 0	240,223	241,902	239,429
Required Debt Service Reserve	0	204,500	204,500	204,500
UN-RESERVED ENDING BALANCE	0	35,723	37,402	34,929

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2011-12	410,000	9,339	0	419,339
2012-13	405,000	13,704	0	418,704
2013-14	405,000	12,042	0	417,042
2014-15	410,000	9,288	0	419,288
2015-16	415,000	5,230	0	420,230

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2010 NMFA Fire Apparatus Fund 3625	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	110,964	110,964	85,156
Revenues				
570010 Interest on Investments	930	500	2,109	700
570015 Net Incr (Decr) Fair Value Investment	(248)	0	1,134	0
900100 Bond Proceeds	0	0	0	0
900101 Bond Premium	0	0	0	0
Total Revenues	\$ 682	500	3,243	700
Total Resources	\$ 682	111,464	114,207	85,856
EXPENDITURES				
Bond/Note Interest	21,903	26,180	26,180	26,154
Bond/Note Principal	2,815	2,872	2,872	2,940
Escrow Agent Fees	0	0	0	0
Cost of Issuance	0	0	0	0
Total Expenditures	\$ 24,718	29,052	29,052	29,094
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - Vehicle Acquisition	135,000	0	0	0
Total Other Financing Sources (Uses)	\$ 135,000	0	0	0
ENDING BALANCE	\$ 110,964	82,413	85,156	56,762
Required Debt Service Reserve	0	0	0	4,604
UN-RESERVED ENDING BALANCE	\$ 110,964	82,413	85,156	52,158

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2011	2,815	21,903	0	24,718
2012	2,872	26,180	0	29,052
2013	2,940	26,154	0	29,094
2014	3,019	26,116	0	29,135
2015	133,868	26,066	0	159,934
2016	141,559	23,362	0	164,921
2017	157,655	19,922	0	177,577
2018	162,544	15,634	0	178,178
2019	167,879	10,790	0	178,669
2020	163,724	5,468	0	169,192

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2011 NMFA Fire Apparatus Fund 3626	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	103,974
Revenues				
570010 Interest on Investments	0	0	783	500
570015 Net Incr (Decr) Fair Value Investment	0	0	(91)	0
900100 Bond Proceeds	0	0	0	0
900101 Bond Premium	0	0	0	0
Total Revenues	\$ 0	0	692	500
Total Resources	\$ 0	0	692	104,474
EXPENDITURES				
Bond/Note Interest	0	21,903	21,903	26,180
Bond/Note Principal	0	2,815	2,815	2,872
Escrow Agent Fees	0	0	0	0
Cost of Issuance	0	0	0	0
Total Expenditures	\$ 0	24,718	24,718	29,052
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - Vehicle Acquisition	0	128,000	128,000	0
Total Other Financing Sources (Uses)	\$ 0	128,000	128,000	0
ENDING BALANCE	\$ 0	103,282	103,974	75,423
Required Debt Service Reserve	0	0	0	4,603
UN-RESERVED ENDING BALANCE	\$ 0	103,282	103,974	70,820

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2012	2,815	21,903	0	24,718
2013	2,872	26,180	0	29,052
2014	2,940	26,154	0	29,094
2015	3,019	26,116	0	29,135
2016	133,868	26,066	0	159,934
2017	141,559	23,362	0	164,921
2018	157,655	19,922	0	177,577
2019	162,544	15,634	0	178,178
2020	167,879	10,790	0	178,669
2021	163,724	5,468	0	169,192

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
HUD Section 108 (Museum of Nature & Science) Fund 3810	Finance		Debt Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	4,373
Revenues				
570010 Interest on Investments	\$ 0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 0	0	0	4,373
EXPENDITURES				
Bond/Note Interest	36,578	69,136	69,137	68,694
Bond/Note Principal	0	61,000	61,000	63,000
Bond/Admin. Fee	0	0		
Total Expenditures	\$ 36,578	130,136	130,137	131,694
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	0	51,087	51,087	144,020
Transfer from Fund 2000 - CDBG	36,578	83,422	83,422	0
Total Other Financing Sources (Uses)	\$ 36,578	134,509	134,509	144,020
ENDING BALANCE	\$ 0	4,374	4,373	16,699
Required Debt Service Reserve	0	0	0	16,699
UN-RESERVED ENDING BALANCE	0	4,374	4,373	(0)

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2011	0	36,578	0	36,578
2012	61,000	69,136	0	130,136
2013	63,000	68,694	0	131,694
2014	67,000	67,974	0	134,974
2015	71,000	66,886	0	137,886
2016	75,000	65,422	0	140,422
2017	77,000	63,573	0	140,573
2018	83,000	61,341	0	144,341
2019	87,000	58,777	0	145,777
2020	91,000	55,918	0	146,918
2021	95,000	52,787	0	147,787
2022 - 2031	1,230,000	275,952	0	1,505,952

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Facilities Improvements Fund (General) Fund 4001	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 2,704,024	3,409,012	3,409,012	3,919,086
REVENUES				
570010 Interest on Investments	62,848	75,000	75,000	75,000
570015 Net Incr/Decr Fair Value Investment	(41,812)	0	0	0
570050 Energy Efficiency Revenue	1,876	0	0	0
Total Revenues	\$ 22,912	75,000	75,000	75,000
Total Resources	\$ 2,726,936	3,484,012	3,484,012	3,994,086
EXPENDITURES				
40803020 Infrastructure Rehab	\$ 806,906	2,451,391	663,896	2,559,611
104xx Community of Hope - St. Luke's HVAC	0	0	0	20,000
60D02 City Hall Complex - General Fund	13,521	396,279	132,709	263,570
60D06 City Hall Facilities IT Infrastructure	147,587	0	3,784	0
60D05 City Hall IT Infrastructure	0	0	0	0
60506 Convention Center	0	14,180	13,275	905
60910 La Casa Contribution	2,115	21,605	21,605	0
6xxxxx Municipal Court HVAC	0	0	0	550,000
70B12 Rehab Airport Taxiway A	0	144,314	63,780	0
70B13 Electronic Airport Layout Plan	0	11,016	0	0
Total Expenditures	\$ 970,129	3,038,785	899,049	3,394,086
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 1,585,000	1,334,123	1,334,123	0
Transfer from Fund 1102 - City Hall Furnishings	67,205	0	0	0
Total Other Financing Sources (Uses)	1,652,205	1,334,123	1,334,123	0
ENDING BALANCE	\$ 3,409,012	1,779,350	3,919,086	600,000

*Projection updated by Facilities Management during FY13 Budget Process

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
HUD Facilities Projects Fund 4010	Community Development		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	1,827,262	1,827,262	1,217,328
REVENUES				
570010 Investment Income	\$ 239	0	161	0
900200 Loan Proceeds	2,000,000	0	0	0
Total Revenues	\$ 2,000,239	0	161	0
Total Resources	\$ 2,000,239	1,827,262	1,827,423	1,217,328
EXPENDITURES				
852100-63406 Museum of Nature and Science	\$ 162,067	1,826,933	610,095	1,216,838
800310-63406 Debt Issuance Cost	10,910	0	0	0
Total Expenditures	\$ 172,977	1,826,933	610,095	1,216,838
ENDING BALANCE	\$ 1,827,262	329	1,217,328	490

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Facility Federal Grants Fund 4011	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
551012 HUD EID Museum of Nature and Science	\$ 9,195	990,805	51,499	939,306
551031 BLM - Trackways Exhibits Grant	0	200,000	0	200,000
Total Revenues	\$ 9,195	1,190,805	51,499	1,139,306
Total Resources	\$ 9,195	1,190,805	51,499	1,139,306
EXPENDITURES				
852100-63405 Museum of Nature and Science	\$ 9,195	990,805	51,499	939,306
722190-63407 MONAS Trackways Exhibits	0	200,000	0	200,000
Total Expenditures	\$ 9,195	1,190,805	51,499	1,139,306
ENDING BALANCE	\$ 0	0	0	0

*Projection updated by Facilities Management during FY13 Budget Process

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Facility State Grant Improvements Fund 4012	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
20012 Senior Kitchen	0	20,000	20,000	0
60204 Benavidez Center Code Improvements (2009)	73,599	3,001	3,001	0
60911 Las Casa Shelter & Transitional Housing	86,605	128,396	128,396	0
60912 La Casa Renovation 2009	564,598	70,785	70,785	0
60H10 Mesilla Park Community Center - Bldg & Grnds	30,073	0	0	0
60H11 Mesilla Park Community Center (2008)	39,899	0	0	0
60H12 Mesilla Park Community Center Restrooms	0	75,000	0	75,000
60P03 Indoor Swimming Pool	245,231	98,622	96,018	1,930
60P05 Multipurpose Rec & Aquatic Phase II (2008)	48,856	502,374	502,373	0
60Q09 Branigan Library Expansion	477,591	0	0	0
60Q10 Branigan Library Childrens Wing (2008)	18,309	72,244	72,244	0
60U08 Senior Kitchen	50,269	1,631	0	0
60U09 Munson Center Bldg Improv	0	10,000	0	0
60U11 Munson Center ADA Billiards	0	178,500	0	178,500
60U12 STB Capital Appropriation	0	250,000	0	250,000
63402 Paleozoic Trackway Exhibit	55,367	0	0	0
63403 Museum of Nature & Science (2008)	11,496	0	0	0
63501 Amador Hotel	25,000		0	0
63502 Amador Museum (2008)	16,052	418	0	0
63701 Police & Fire Training Academy	30,610	0	0	0
63901 La Pinon Sexual Assault Center	10,824	0	0	0
64101 FAC ST GR-Amador Museum	0	227,700	0	0
64200 East Side Center Improvements (2009)	0	18,000	18,000	0
East Mesa Public Safety Complex	0	0	0	1,214,000
Community of Hope-Jardin de los Ninos Rehabilitation	0	0	0	50,000
Total Revenues	\$ 1,784,379	1,656,671	910,817	1,769,430
Total Resources	\$ 1,784,379	1,656,671	910,817	1,769,430

*Projection updated by Facilities Management during FY13 Budget Process

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Facility State Grant Improvements Fund 4012	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
EXPENDITURES				
20012 Senior Kitchen	0	20,000	20,000	0
60204 Benavidez Center Code Improvements (2009)	73,599	3,001	3,001	0
60911 Las Casa Shelter & Transitional Housing	86,605	128,396	128,396	0
60912 La Casa Renovation 2009	564,598	70,785	70,785	0
60H10 Mesilla Park Community Center - Bldg & Grnds	30,073	0	0	0
60H11 Mesilla Park Community Center (2008)	39,899	0	0	0
60H12 Mesilla Park Community Center Restrooms	0	75,000	0	75,000
60P03 Indoor Swimming Pool	245,231	98,622	96,018	1,930
60P05 Multipurpose Rec & Aquatic Phase II (2008)	48,856	502,374	502,373	0
60Q09 Branigan Library Expansion	477,591	0	0	0
60Q10 Branigan Library Childrens Wing (2008)	18,309	72,244	72,244	0
60U08 Senior Kitchen	50,269	1,631	0	0
60U09 Munson Center Bldg Improv	0	10,000	0	0
60U11 ALTS Munson Senior Center Improve-Code	0	178,500	0	178,500
60U12 Munson Senior Center Improve-Code	0	250,000	0	250,000
63402 Paleozoic Trackway Exhibit	55,367	0	0	0
63403 Museum of Nature & Science (2008)	11,496	0	0	0
63501 Amador Hotel	25,000	418	0	0
63502 Amador Museum (2008)	16,052	0	0	0
63701 Police & Fire Training Academy	30,610	0	0	0
63901 La Pinon Sexual Assault Center	10,824	0	0	0
64101 Homeless Veterans Housing Complex	0	227,700	0	0
64200 East Side Center Improvements (2009)	0	18,000	18,000	0
64300 East Mesa Public Safety Complex (2012)	0	0	0	1,214,000
64xxx Jardin de los Ninos - Roof (2012)	0	0	0	50,000
Total Expenditures	\$ 1,784,379	1,656,671	910,817	1,769,430
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 101000 - General Fund	0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projection updated by Facilities Management during FY13 Budget Process

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Sales Tax 03 Parks & Fac Bond Projects Fund 4021	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 28,851	28,916	28,916	25,803
REVENUES				
570010 Interest on Investment	\$ 596	745	745	0
570015 Net Incr(Decr) Fair Value Investment	(531)	0	652	0
Total Revenues	\$ 65	745	1,397	0
Total Resources	\$ 28,916	29,661	30,313	25,803
EXPENDITURES				
60A02 East Mesa Rec. Center	\$ 0	0	0	0
60W02 Airport Aviation Building	0	0	0	0
61Q03 Apodaca Park	0	29,631	4,510	25,803
61R01 Burn Lake Complex	0	0	0	0
Total Expenditures	\$ 0	29,631	4,510	25,803
ENDING BALANCE	\$ 28,916	30	25,803	0

*Projection updated by Facilities Management during FY13 Budget Process

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Sales Tax 2005 Public Improvement Fund 4023	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 593,347	582,490	582,490	564,913
REVENUES				
570010 Interest on Investment	\$ 12,275	5,000	11,595	5,000
570015 Net Incr(Decr) Fair Value Investment	(9,641)	0	5,828	0
70711 Developer Contribution Sonoma Ranch Blvd South	0	0	0	0
Total Revenues	\$ 2,634	5,000	17,423	5,000
Total Resources	\$ 595,981	587,490	599,913	569,913
EXPENDITURES				
Public Safety Projects				
62Q01 Police/Fire Training Facility	13,491	0	0	0
Total Public Safety Projects	\$ 13,491	0	0	0
Community Development				
60803/60807 Design Parking Garage (SC Downtown)	\$ 0	50,000	0	50,000
Total Community Development Projects	\$ 0	50,000	0	50,000
Facilities/Parks Projects				
61R02 Burn Lake/Esslinger Park	0	355,292	0	395,000
Total Facilities/Parks Projects	\$ 0	355,292	0	395,000
Public Works Projects				
40806040 New Street Lighting (Citywide)	\$ 0	22,873	0	22,873
70710 Sonoma Ranch Blvd. South Fork BLM	0	0	0	0
70730 Don Roser	0	0	0	0
70P20 Outfall Channel Trail	0	135,000	35,000	100,000
70H03 Roadrunner Retention Wall	0	0	0	0
Total Public Works Projects	\$ 0	157,873	35,000	122,873
Total Expenditures	\$ 13,491	563,165	35,000	567,873
ENDING BALANCE	\$ 582,490	24,325	564,913	2,040

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Convention Center Construction Project Fund 4024	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 8,862,752	2,243,870	2,243,870	1,624,854
REVENUES				
570010 Investment Income	\$ 46,005	0	40,000	33,000
570015 Net Incr (Decr) Fair Value Investment	(142,500)	0	40,000	0
Total Revenues	\$ (96,495)	0	80,000	33,000
Total Resources	\$ 8,766,257	2,243,870	2,323,870	1,657,854
EXPENDITURES				
60503 Convention Center Construction	\$ 7,188,546	1,546,951	699,016	847,935
722190 Professional Fees	0	30,760	0	30,760
Total Expenditures	\$ 7,188,546	1,577,711	699,016	878,695
Accrual Adjustment	\$ 666,159			
ENDING BALANCE	\$ 2,243,870	666,159	1,624,854	779,159

*Projection updated by Facilities Management during FY13 Budget Process

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Griggs / Walnut Plume Project (NMFA Loan) Fund 4025 (formerly Fund 6362)			Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
560110 Contribution From Agency	150,000	3,150,000	856,546	2,295,460
900200 Loan Proceeds	150,000	3,150,000	856,546	2,295,460
Total Revenues	\$ 300,000	6,300,000	1,713,092	4,590,920
Total Resources	\$ 300,000	6,300,000	1,713,092	4,590,920
EXPENDITURES				
Debt Issuance Cost	2,692	0	4,012	0
Operating Capital	0	3,150,000	854,540	2,295,460
Major Projects	297,308	3,150,000	854,540	2,295,460
Total Expenditures	\$ 300,000	6,300,000	1,713,092	4,590,920
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
NMFA Parking Deck 2009 Fund 4027	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 333,849	135,505	135,505	137,000
REVENUES				
570010 Interest on Investment	\$ 4,827	0	2,673	700
570015 Net Incr (Decr) Fair Value Investment	(6,250)	0	1,358	0
Total Revenues	\$ (1,423)	0	4,031	700
Total Resources	\$ 332,426	135,505	139,536	137,700
EXPENDITURES				
60D04 Parking Deck (New City Hall)	\$ 196,921	135,505	2,536	137,700
800310 Debt Issuance Cost	0	0	0	0
Total Expenditures	\$ 196,921	135,505	2,536	137,700
ENDING BALANCE	\$ 135,505	0	137,000	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2011 GRT Facilities Projects Fund 4028			Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	104,172	104,172	4,646,596
REVENUES				
570010 Investment Income	\$ 161	0	38,621	33,000
570015 Net Incr(Decr) Fair Value Investment	(550)	0	77,659	0
900100 Bond Proceeds	110,000	5,299,250	5,473,420	0
Total Revenues	\$ 109,611	5,299,250	5,589,700	33,000
Total Resources	\$ 109,611	5,403,422	5,693,872	4,679,596
EXPENDITURES				
64300 East Side Public Safety Complex	\$ 0	954,400	0	1,000,000
61003 Sage Café	0	237,646	80,888	156,758
60305 Burn Lake Lighting	0	380,806	0	380,806
Lighting Retrofit - City wide	0	94,486	0	100,000
63702 Police Department HVAC	0	191,834	85,384	106,450
General Building/Roof Repair - City wide	0	383,668	11,246	366,928
Parking Lot Rehabilitation - City wide	0	44,660	0	125,615
61B41 Fire Station #7/Training Center	0	2,812,393	789,113	2,023,280
33012 2012 FEMA DHS Equipment	0	50,807	0	50,807
61L51 Intermodal Transit - Fed Match	0	98,500	0	98,500
Debt Issuance Cost	5,439	50,050	80,645	0
Total Expenditures	\$ 5,439	5,299,250	1,047,276	4,409,144
ENDING BALANCE	\$ 104,172	104,172	4,646,596	270,452

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Public Park Development Fund 4106	Parks & Recreation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Unallocated Beginning Balance	\$ 1,302,588	1,543,421	1,543,421	1,482,997
Reserved for Park Management Area #1	214,025	509,829	509,329	489,388
Reserved for Park Management Area #2	356,186	62,237	61,737	59,320
Reserved for Park Management Area #3	141,511	216,579	216,079	207,620
Reserved for Park Management Area #4	55,167	62,237	61,737	59,320
Reserved for Park Management Area #5	42,112	2,043	1,543	1,483
Reserved for Park Management Area #6	242,505	15,934	15,434	14,830
Reserved for Park Management Area #7	123,976	5,130	4,630	4,449
Reserved for Park Management Area #8	127,106	9,761	9,261	8,898
Reserved for Pueblos at Alameda	0	46,803	46,303	44,490
Reserved for Park Management City Wide	0	618,412	617,368	593,199
Total Beginning Balance	\$ 1,302,588	1,548,965	1,543,421	1,482,997
REVENUES				
520021 Park Fee Management Area #1	\$ 10,013	10,458	13,111	10,458
520022 Park Fee Management Area #2	498	0	0	0
520024 Park Fee Management Area #4	0	0	0	0
520026 Park Fee Management Area #6	0	0	0	0
520028 Park Fee Management Area #8	1,992	2,614	2,932	2,614
550020 Park Fee Management City Wide	296,945	260,774	288,685	260,774
520030 Pueblos at Alameda	46,987	0	0	0
570010 Interest Revenue	29,985	30,000	27,579	30,000
570015 Net Incr (Decr) Fair Value Investment	(24,632)	0	51,638	0
Total Revenues	\$ 361,788	303,846	383,945	303,846
Total Resources	\$ 1,664,376	1,852,811	1,927,366	1,786,843
EXPENDITURES				
41125010 Park Management Area #1 - Las Colinas	\$ 47,102	463,470	77,408	150,000
41125020 Park Management Area #2	7,419	61,241	13,298	40,000
41125030 Park Management Area #3	2,402	233,529	150	238,000
41125040 Park Management Area #4	13,575	61,767	19,008	47,000
41125050 Park Management Area #5	2,912	11	15,023	0
41125060 Park Management Area #6	14,694	10,101	6,869	0
41125070 Park Management Area #7	3,851	2,170	3,254	0
41125080 Park Management Area #8	3,324	5,218	3,296	0
41125100 Pueblos at Alameda	0	47,980	0	49,593
41125000 Park Fee Management City Wide	25,676	796,361	306,063	804,670
Total Expenditures	\$ 120,955	1,681,848	444,369	1,329,263
ENDING BALANCE	\$ 1,543,421	170,963	1,482,997	457,580

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Public Park Projects Fund 4110	Parks & Recreation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 62,498	62,638	62,638	65,749
REVENUES				
570010 Interest on Investment	1,292	2,000	1,154	2,000
570015 Net Incr (Decr) Fair Value Investment	(1,152)	0	1,957	0
Total Revenues	\$ 140	2,000	3,111	2,000
Total Resources	\$ 62,638	64,638	65,749	67,749
EXPENDITURES				
62J03 Valley View Heske Garden	\$ 0	10,000	0	0
Total Expenditures	\$ 0	10,000	0	0
ENDING BALANCE	\$ 62,638	54,638	65,749	67,749

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Park/Land Capital Improvements Fund 4112	Parks & Recreation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
60813 Downtown Plaza	\$ 799,891	0	0	0
60815 La Placita - Phase I	192,246	0	0	0
60814 Downtown Plaza	292,050	0	0	0
60T07 Veteran's Memorial Wall	5,837	0	0	0
60T08 Veteran's Memorial Wall	858	0	0	0
62010 Alameda Arroyo Trail	0	266,330	0	266,330
23007 Skeet & Trap Range (2008)	35,465	4,884	4,679	0
Total Revenues	\$ 1,326,347	271,214	4,679	266,330
Total Resources	\$ 1,326,347	271,214	4,679	266,330
EXPENDITURES				
60813 Downtown Plaza	\$ 799,891	0	0	0
60815 La Placita - Phase I	192,246	0	0	0
60814 Downtown Plaza	292,050	0	0	0
60T07 Veteran's Memorial Wall	5,837	0	0	0
60T08 Veteran's Memorial Wall	858	0	0	0
62010 Alameda Arroyo Trail	0	266,330	0	266,330
23007 Skeet & Trap Range (2008)	35,465	4,884	4,679	0
Total Expenditures	\$ 1,326,347	271,214	4,679	266,330
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Streets Improvements (General Fund) Fund 4201	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 129,295	107,304	107,304	150,203
REVENUES				
570010 Investment Income	\$ 3,010	0	2,666	2,000
570015 Net Incr(Decr) Fair Value Investment	(2,817)	0	1,881	0
71020 Developer Contribution Campo Street	0	0	38,352	0
Total Revenues	\$ 193	0	42,899	2,000
Total Resources	\$ 129,488	107,304	150,203	152,203
EXPENDITURES				
70711 Sonoma Ranch Blvd. South Developer Portion	\$ 1,839	0	0	0
70H03 Roadrunner Retention Wall	0	0	0	0
71020 Campo Street	0	0	0	0
70750 Entrada de Sierra Ph I (Street Lighting)	0	18,500	0	18,500
70760 Desert Wind Estates (Street Lights, Drainage)	0	38,356	0	38,356
70770 Mission Santa Clara (Street Lighting)	20,345	0	0	0
Total Expenditures	\$ 22,184	56,856	0	56,856
OTHER FINANCING SOURCES (USES)				
Transfers from Fund 1000 - General Fund	\$ 0	0	0	0
Transfer from Fund 4212 - State Street Imp Fund	0	0	0	0
Total Other Financing Sources (Uses)	0	0	0	0
ENDING BALANCE	\$ 107,304	50,448	150,203	95,347

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
GRT Street Maintenance Fund 4202	Transportation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 1,981,557	1,662,532	1,662,532	117,875
REVENUES				
512010 Municipal Gross Receipts	\$ 6,385,322	6,419,000	6,419,000	6,547,000
570010 Investment Income	36,332	15,000	32,366	15,000
570015 Net Incr (Decr) Fair Value Investment	(18,760)	0	19,544	0
592001 Other Revenue - GGRT St Maintenance	1,094,961	352,749	352,749	350,000
Total Revenues	\$ 7,497,855	6,786,749	6,823,659	6,912,000
Total Resources	\$ 9,479,412	8,449,281	8,486,191	7,029,875
EXPENDITURES				
42226020 Contract Services (admin fee for GRT collect.)	\$ 182,826	248,000	177,993	247,000
42806090 Equipment Replacement		0	0	0
42806090-851200 Paving Maintenance Software	17,153	232,993	232,993	0
42806130 ADA Improvements	327,517	350,000	350,000	250,000
42806140 Overlay	1,299,906	1,300,000	1,300,000	1,300,000
42806150 Sealing	1,163,211	1,200,000	1,200,000	1,200,000
60817 Downtown North		159,901	159,901	0
70E00 El Molino	5,000	0	0	0
70K06 Del Rey/Engler Intersection	0	0	0	175,000
70M0F Traffic Signal Improvements	150,254	82,739	103,101	100,000
70M30 El Paseo/Idaho Intersection Improvements	1,177	125,179	104,817	0
70M31 El Paseo/Idaho Medians	0	0	50,000	0
70M71 Jefferson Davis ROW	0	272,250	272,250	0
70Q00 Union	0	0	0	0
70Q02 Union Avenue/Stern Drive Intersection Imp (Co-op)	0	25,000	25,000	0
71010 Solano Drive A.D.A. (Spruce/Cactus)	24,868	0	0	0
71040 El Paseo Signal Project	0	0	0	0
70W01 Main Street Rehab STP (MAP)	0	59,339	59,339	50,000
70W03 MAP Project Match (S. Main Reconstruction)	18,027	101,096	101,096	0
70Y02 Telshor/Lohman Intersection Improvements	0	0	0	0
70Z01 MAP Project (Match)	282,190	1,452	1,452	0
70Z03 MAP Project Match (Amador)	0	95,000	95,000	225,000
70M31 COOP Match (El Paseo Medians)	0	50,000	0	0
7XXXX Telshor ADA COOP	0	0	0	100,000
71110 CDBG Match (Midway)	0	150,000	146,475	0
Total Expenditures	\$ 3,472,129	4,452,949	4,379,417	3,647,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000- General Fund	\$ 0	26,772	26,772	0
Transfer to Fund 1005 - Engineering Services	\$ (1,220,210)	(1,235,724)	(1,235,724)	(1,256,615)
Transfer to Fund 2600 - Street Maintenance Operations	(558,851)	(450,000)	(450,000)	(450,000)
Transfer to Fund 3275 - 2010A Str DS	(2,623,510)	(2,329,947)	(2,329,947)	(1,599,137)
Total Other Financing Sources (Uses)	\$ (4,402,571)	(3,988,899)	(3,988,899)	(3,305,752)
Accrual Adjustment	57,820			
ENDING BALANCE	\$ 1,662,532	7,433	117,875	77,123

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Special Street Projects (Philippou Settlement) Fund 4205	Transportation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 44,619	1,337,818	1,337,818	181,156
REVENUES				
570110 Interest A/R & Other	\$ 53,082	0	24,991	15,000
570010 Investment Income	11,781	0	15,279	0
570015 Net Incr(Decr) Fair Value Investment	4,736	0	37,245	0
560100 Contribution from Developers	36,446	0	81,797	0
903000 Sale of Capital Assets	470,950	0	0	0
Total Revenues	\$ 576,995	0	159,312	15,000
Total Resources	\$ 621,614	1,337,818	1,497,130	196,156
EXPENDITURES				
Operating	\$ 6,273	6,500	6,248	6,500
Capital				
71050 Dos Sueños	0	1,149,521	1,149,521	0
71051 Mission Espada Ph 1 2A 2B	8,400	0	0	0
71052 Los Enamorados	0	80,320	80,320	0
71054 Mission Santa Clara	3,323	79,885	79,885	0
71055 Sierra Norte Heights	23,800	0	0	0
71056 Monte Sombra	21,000	0	0	0
71057 Entrada de Sierra	21,000	0	0	0
Total Expenditures	\$ 83,796	1,316,226	1,315,974	6,500
OTHER FINANCING SOURCES (USES)				
Transfer from 4400 - Flood Control Fund	\$ 800,000	0	0	0
Total Other Financing Sources (Uses)	\$ 800,000	0	0	0
ENDING BALANCE	\$ 1,337,818	21,592	181,156	189,656

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Improvement District 1991 Fund 4208	Transportation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 26,358	26,358	26,358	26,358
REVENUES				
570010 Interest on Investment	\$ 0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenue	\$ 0	0	0	0
Total Resources	\$ 26,358	26,358	26,358	26,358
OTHER FINANCING SOURCES (USES)				
954201 Transfer to Fund 4202	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 26,358	26,358	26,358	26,358

NOTE: Improvements were funded by a \$5,000,000 bond issue. Sales Tax Street Maintenance Gross Receipts Taxes were used for the repayment of the bonds.

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
State Street Improvement Grants Fund 4212	Transportation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 79,534	79,534	79,534	147,286
REVENUES				
60805 Downtown Revitalization	\$ 0	0	0	128,135
60806 Downtown Revitalization	0	0	0	103,105
70P02 Alameda Arroyo Trail	0	266,330	0	0
70P20 Outfall Channel Trail		758,418	0	0
70Q02 Union Avenue/Stern Drive Intersection Imp	0	40,500	40,500	40,500
70R00 NM DOT Grant (Street Lighting)	0	10,280	0	10,280
70W01 Las Cruces Main Street Downtown	0	1,665,060	0	1,676,000
70W03 S. Main Reconstruction/Rehab (Alameda/Idaho)	0	228,019	101,568	228,019
71010 Solano Drive A.D.A. Imp (Spruce/Cactus)	38,429	0	0	0
70Z01 Amador Rehab (Archuleta to Motel Blvd)	179,126	0	0	0
70Z03 Amador Ave 17th to Motel Blvd	0	210,018	0	742,500
70M31 El Paseo Medians	0	38,875	0	148,950
70740 Dam Restoration 05-1053			30,000	0
Total Revenues	\$ 217,555	3,217,500	172,068	3,077,489
Total Resources	\$ 297,089	3,297,034	251,602	3,224,775
EXPENDITURES				
60805 Downtown Revitalization	\$ 0	0	0	128,135
60806 Downtown Revitalization	0	0	0	103,105
70740 Valley Drive Master Plan			30,000	0
70P02 Alameda Arroyo Trail	0	266,330	0	0
70P20 Outfall Channel Trail		758,418	0	0
70Q02 Union Avenue/Stern Drive Intersection Imp	0	40,500	40,500	40,500
70R00 Street Lighting	0	10,280	0	10,280
70W01 Las Cruces Main Street Downtown	0	1,665,060	0	1,676,000
70W03 S. Main Reconstruction/Rehab (Alameda/Idaho)	0	228,019	101,568	228,019
70Y02 Telshor/Lohman Intersection Imp (GRIP 2)	0	0	(67,752)	0
71010 Solano Drive A.D.A. Imp (Spruce/Cactus)	38,429	0	0	0
70Z01 Amador Rehab (Archuleta to Motel Blvd)	179,126	0	0	0
70Z03 Amador Ave 17th to Motel Blvd	0	210,018	0	742,500
70M31 El Paseo Medians	0	38,875	0	148,950
Total Expenditures	\$ 217,555	3,217,500	104,316	3,077,489
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 4201 - Streets (General) Fund	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 79,534	79,534	147,286	147,286

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
NMFA Street Projects '06 Fund 4213	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 1,299,730	489,869	489,869	473,361
REVENUES				
570010 Investment Income	\$ 8,061	0	9,564	5,000
570015 Net Incr (Decr) Fair Value Investment	(10,175)	0	4,928	0
Total Revenues	\$ (2,114)	0	14,492	5,000
Total Resources	\$ 1,297,616	489,869	504,361	478,361
EXPENDITURES				
70722 Traffic Signals	\$ 215,424	36,945	16,000	20,945
70X20 Sonoma Ranch Blvd	537	0	0	0
70X41 South Fork Arroyo, Channel Improvements	584,058	191,484	15,000	176,484
70X42 South Fork Arroyo, Crossing	48,604	101,360	0	101,360
Total Expenditures	\$ 848,623	329,789	31,000	298,789
Accrual Adjustment	40,876			
ENDING BALANCE	\$ 489,869	160,080	473,361	179,572

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
NMFA New Street Projects '07 Fund 4214	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 823,576	277,869	277,869	17,500
REVENUES				
570010 Investment Income	\$ 4,686	0	4,506	0
570015 Net Incr (Decr) Fair Value Investment	(17,306)	0	3,047	0
Total Revenues	\$ (12,620)	0	7,553	0
Total Resources	\$ 810,956	277,869	285,422	17,500
EXPENDITURES				
70W03 Map S Main Alameda to Idaho	\$ 0	115,000	115,000	0
70K06 Del Rey/Engler Intersection	0	32,417	32,417	0
70X61 El Molino Phase V	513,720	10,000	10,000	0
70X63 ADA Improvements - Solano Drive	15,470	0	0	0
60817 Downtown North	3,887	110,505	110,505	0
Total Expenditures	\$ 533,077	267,922	267,922	0
Accrual Adjustment	(10)			
ENDING BALANCE	\$ 277,869	9,947	17,500	17,500

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Sales Tax 03 Street Lighting Bond Project Fund 4223	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 68,767	69,111	69,111	51,179
REVENUES				
570010 Interest on Investment	\$ 1,425	500	1,376	1,000
570015 Net Incr(Decr) Fair Value Investment	(1,270)	0	692	0
Total Revenues	\$ 155	500	2,068	1,000
Total Resources	\$ 68,922	69,611	71,179	52,179
EXPENDITURES				
42806020 Street Lights	\$ 0	25,547	20,000	25,547
Total Expenditures	\$ 0	25,547	20,000	25,547
Accrual Adjustment	189			
ENDING BALANCE	\$ 69,111	44,064	51,179	26,632

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2010A Street Projects Bond Fund 4224	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	2,958,223	2,958,223	2,176,885
REVENUES				
570010 Investment Income	\$ 46,687	0	57,488	20,000
570015 Net Incr(Decr) Fair Value Investment	(54,678)	0	30,116	0
900100 Bond Proceeds	2,945,000	0	0	0
900101 Bond Premium	97,811	0	0	0
Total Revenues	\$ 3,034,820	0	87,604	20,000
Total Resources	\$ 3,034,820	2,958,223	3,045,827	2,196,885
EXPENDITURES				
71100 El Molino PhaseVI	\$ 0	795,480	0	750,000
71101 El Molino PhaseVII	0	650,000	0	650,000
71102 Jefferson Phase II	36,505	153,942	153,942	0
71103 S. Main Street Reconstruction	0	175,000	175,000	0
71104 Union Ave/Stern Drive Intersection (Co-op)	0	40,000	40,000	0
71105 Bruins Lane Rehab	0	450,000	0	350,000
71106 El Paseo Idaho Intersection	0	300,000	0	300,000
71107 Sonoma North of Hwy 70	0	300,000	500,000	0
Debt Issuance Cost	40,092	0	0	0
Total Expenditures	\$ 76,597	2,864,422	868,942	2,050,000
ENDING BALANCE	\$ 2,958,223	93,801	2,176,885	146,885

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2011 Street Projects Bond Fund 4225	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	85,232	85,232	4,613,265
REVENUES				
570010 Investment Income	\$ 132	0	32,303	0
570015 Net Incr(Decr) Fair Value Investment	(450)	0	63,188	0
900100 Bond Proceeds	90,000	4,335,750	4,478,252	0
Total Revenues	\$ 89,682	4,335,750	4,573,743	0
Total Resources	\$ 89,682	4,420,982	4,658,975	4,613,265
EXPENDITURES				
70713 Sonoma Ranch Blvd Construction	\$ 0	2,386,000	4,760	0
42806270 Street Renovation/Dirt Street Paving	0	1,908,800	0	835,000
Hoagland/Alameda Traffic Signal	0	0	0	0
Solano ADA(Cactus to Mulberry)	0	0	0	0
Debt Issuance Cost	4,450	40,950	40,950	0
Total Expenditures	\$ 4,450	4,335,750	45,710	835,000
ENDING BALANCE	\$ 85,232	85,232	4,613,265	3,778,265

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
TIDD Capital Project Fund 4270	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 1,000,113	74,109	74,109	11,711
REVENUES				
570010 Interest on Investments	\$ 21,349	0	1,065	0
570015 Net Incr/Decr Fair Value Investment	(15,502)	0	4,687	0
Total Revenues	\$ 5,847	0	5,752	0
Total Resources	\$ 1,005,960	74,109	79,861	11,711
EXPENDITURES				
60817 Downtown North	\$ 1,232,494	68,150	68,150	0
Total Expenditures	\$ 1,232,494	68,150	68,150	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2815 - TIDD Dedicated Revenue	\$ 300,643	0	0	0
Total Other Financing Sources (Uses)	300,643	0	0	0
ENDING BALANCE	\$ 74,109	5,959	11,711	11,711

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Airport Improvement Fund 4300	Transportation		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 737,962	748,499	748,499	37,518
REVENUES				
570010 Interest Income	\$ 17,218	20,000	17,171	20,000
570015 Net Incr (Decr) Fair Value Investment	(1,803)	0	39,326	0
70B03 FAA Airport Lights/Signs	(4,878)	0	0	0
70B08 Rehab Runway 12-30	0	9,844	0	9,844
70B09 Rehab Runway 12-30	363,614	929,647	0	929,647
70B09 Rehab Runway 12-30 State	9,569	0	0	0
70B10 Automated Weather Observation System FAA	156,698	155,853	29,058	155,853
70B10 Automated Weather Observation System State	4,124	4,820	765	4,820
70B12 Rehab Taxiway A	0	5,483,879	171,921	5,483,879
70B12 Rehab Taxiway A (State)	0	144,312	4,525	144,312
70B13 Electronic Airport Layout Plan (eALP)	0	418,589	0	418,589
70B13 Electronic Airport Layout Plan (eALP) - State	0	11,015	0	11,015
70B16 Airport Fuel Farm Improvement	0	173,415	0	173,415
70C00 FAA Grant - Air Traffic Control Tower Phase I	575,153	457,870	47,440	457,870
Total Revenues	\$ 1,119,695	7,809,244	310,206	7,809,244
Total Resources	\$ 1,857,657	8,557,743	1,058,705	7,846,762
EXPENDITURES				
70B08 Rehab Runway 12-30	\$ 0	9,844	0	0
70B09 Rehab Runway 12-30	373,183	929,647	0	929,647
70B10 Automated Weather Observation System	160,822	160,673	47,303	160,673
70B12 Rehab Taxiway A	0	5,628,191	176,445	5,628,191
70B13 Electronic Airport Layout Plan (eALP)	0	429,604	0	429,604
70B16 Airport Fuel Farm Improvement	0	173,415	0	173,415
70C00 Air Traffic Control Tower	575,153	457,870	47,439	457,870
Total Expenditures	\$ 1,109,158	7,789,244	271,187	7,779,400
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 1010 - Airport Operation Fund	\$ 0	(750,000)	(750,000)	0
Total Other Financing Sources (Uses)	\$ 0	(750,000)	(750,000)	0
ENDING BALANCE	\$ 748,499	18,499	37,518	67,362

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Flood Control Fund 4400	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 3,710,845	3,099,009	3,099,009	706,069
REVENUES				
511020 Property Tax - Flood Control	\$ 3,905,051	3,945,768	3,933,877	3,855,712
570010 Interest on Investments	60,517	30,000	30,000	30,000
570015 Net Incr/Decr Fair Value Investment	(48,299)	0		
591010 Rentals/Lease Income	43,019	40,000	40,000	40,000
592001 Other Revenue	70,738	0		
Total Revenues	\$ 4,031,026	4,015,768	4,003,877	3,925,712
Total Resources	\$ 7,741,871	7,114,777	7,102,886	4,631,781
EXPENDITURES				
Public Works	\$ 38,955	38,690	38,690	38,690
Flood Control Projects & Grants	0	0	0	0
Flood Control	0	398,220	398,220	0
60817 Downtown North	101,912	465,219	422,033	0
70410 Flood Channels	1,284	5,983	5,983	0
70430 Sonoma N. Hwy 70	0	100,000	100,000	0
70432 Bruins Lane Rehab	0	176,900	187,500	0
70433 North Valley/Tashiro	31,923	326,076	36,820	300,000
70436 ACOE Riparian Wetlands	0	500,000	500,000	600,000
70D00 Calico Central	0	250,000	0	0
70E00 El Molino - Phase V	8,955	300,000	300,000	0
70G02 Flood Control Infrastructure	263,201	85,729	85,729	300,000
70G03 Land Acquisition - Flood Control Property	30,972	0	0	50,000
70K04 Del Rey - Sand Hill Arroyo Crossing	47,613	0	(14,586)	0
70K06 Del Rey/Engler Intersection	0	21,406	10,806	0
70M27 Rigsby Road Drainage Design	2,918	72,909	52,909	0
70M28 Esslinger Park/Burn Lake (Match)	0	59,526	59,526	0
70M31 COOP Match (El Paseo Medians)	0	15,000	15,000	0
70M53 Drainage Channel N of Veteran's Park	180,659	81,348	28,668	0
70M70 Jefferson Roadway Improvements	14,198	185,802	144,072	0
70M71 Jefferson Davis ROW	0	90,750	90,750	0
70P10 NMEMNRD Recreational Trails Match	0	125,116	125,116	0
70P20 Outfall Channel Trail	0	130,000	130,000	0
70V01 Las Cruces Dam	27,984	244,507	197,137	47,370
70W03 S. Main Reconstruction/Rehab (Alameda/Idaho)	0	169,909	169,909	0
70Y02 Telshor Lohman	10,079	0	69,000	0
70Z01 MAP Project (Match) Amador	44,661	0	0	0
70Z03 MAP Amador - 17th to Motel	0	62,000	62,000	0
71110 CDBG Match (Midway)	0	100,000	100,000	0
Solano ADA (Cactus to Mulberry)	0	0	0	45,000
Rolling Stock	0	0	0	6,776
Total Expenditures	\$ 805,314	4,005,090	3,315,282	1,387,836

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Flood Control Fund 4400	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1005 - Engineering Fund	\$ (907,393)	(918,930)	(918,930)	(934,466)
Transfer to Fund 2650 - Flood Control Operations	(615,000)	(550,000)	(605,000)	(800,000)
Transfer to Fund 3277 - 2010B GRT Bonds	(933,011)	(855,982)	(855,982)	(623,566)
Transfer to Fund 3619 - NMFA E. Mesa 125-Acre Pond	(582,144)	(701,623)	(701,623)	(663,001)
Transfer to Fund 4205 - Special Street Projects	(800,000)	0		
Total Other Financing Sources (Uses)	\$ (3,837,548)	(3,026,535)	(3,081,535)	(3,021,033)
Accrual Adjustment	0			
ENDING BALANCE	\$ 3,099,009	83,152	706,069	222,912

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Flood Control (General) Fund 4401	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	9,970	9,970	9,970
REVENUES				
560100-70435 Contribution From Developers	\$ 9,970	0	0	0
570010 Investment Income	0	0	0	0
570015 Net Incr(Decr) Fair Value Investment	0	0	0	0
Total Revenues	\$ 9,970	0	0	0
Total Resources	\$ 9,970	9,970	9,970	9,970
EXPENDITURES				
70435 Joseph H. Land Retention Pond	\$ 0	0	0	0
Total Expenditures	\$ 0	0	0	0
ENDING BALANCE	\$ 9,970	9,970	9,970	9,970

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
NMFA Flood Control 2008 Fund 4413	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 749,902	338,545	338,545	173,930
REVENUES				
570010 Investment Income	\$ 12,029	0	0	0
570015 Net Incr (Decr) Fair Value Investment	(15,385)	0	0	0
Total Revenues	\$ (3,356)	0	0	0
Total Resources	\$ 746,546	338,545	338,545	173,930
EXPENDITURES				
70H01 East Mesa Flood Control 2009	\$ 1,818	104,168	30,300	0
70H02 Waterfalls Regional Pond	106,778	20,656	20,656	0
70D00 Calico/Central Drainage Channel	2,701	47,616	47,616	0
70420 Sandhill Arroyo Modification	296,704	153,296	66,043	0
Total Expenditures	\$ 408,001	325,736	164,615	0
ENDING BALANCE	\$ 338,545	12,809	173,930	173,930

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
2011 Flood Control Fund 4414	Public Works		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	25,113	25,113	780,212
REVENUES				
570010 Investment Income	\$ 44	0	0	0
570015 Net Incr(Decr) Fair Value Investment	(150)	0	0	0
900100 Bond Proceeds	30,000	1,485,000	1,525,061	0
Total Revenues	\$ 29,894	1,485,000	1,525,061	0
Total Resources	\$ 29,894	1,510,113	1,550,174	780,212
EXPENDITURES				
61R04 El Molino/Burn Lake/Esslinger Park	\$ 0	720,500	720,500	0
70420 Sandhill Channel	0	720,500	0	500,000
71107 Sonoma Ranch N US 70	0	0	0	187,500
Telshor ADA COOP	0	0	0	25,000
Debt Issuance Cost	4,781	44,000	49,462	0
Total Expenditures	\$ 4,781	1,485,000	769,962	712,500
ENDING BALANCE	\$ 25,113	25,113	780,212	67,712

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
West Mesa Industrial Park Fund 4504	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 249,437	336,709	336,709	1,072,424
REVENUES				
570010 Investment Income	\$ 6,234	1,000	13,611	5,000
570015 Net Incr(Decr) Fair Value Investment	(5,349)	0	0	0
590020 Sale of Property/Material	104,814	300,000	600,000	300,000
590060 Infrastructure Charges	0	0	48,759	10,000
591010 Rental Income	16,324	20,000	93,345	69,800
Total Revenues	\$ 122,023	321,000	755,715	384,800
Total Resources	\$ 371,460	657,709	1,092,424	1,457,224
EXPENDITURES				
Operating Expenses	\$ 34,751	50,000	20,000	50,000
Capital	0	0	0	500,000
Total Expenditures	\$ 34,751	50,000	20,000	550,000
ENDING BALANCE	\$ 336,709	607,709	1,072,424	907,224

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
NMFA Equipment Fund 4613	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 777	14,766	14,766	955,016
REVENUES				
570010 Investment Income	\$ 147	0	250	0
33002 Loan Proceeds	938,875	0	0	0
33010 Loan Proceeds	0	964,250	964,250	0
Total Revenues	\$ 939,022	964,250	964,500	0
Total Resources	\$ 939,799	979,016	979,266	955,016
EXPENDITURES				
33002 Fire Apparatus	\$ 889,684	0	0	0
33010 Fire Apparatus	0	940,000	0	940,000
Debt Issuance Cost	35,349	24,250	24,250	0
Total Expenditures	\$ 925,033	964,250	24,250	940,000
ENDING BALANCE	\$ 14,766	14,766	955,016	15,016

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Federal Stimulus Capital Projects Fund 4900	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	2,712
REVENUES				
570010 Investment Income	\$ 0	0	2,657	0
570015 Net Incr(Decr) Fair Value Investment	0	0	54	0
70B09 Airport Runway 12-30 Reconstruction	0	13,916	0	0
63404 Museum of Nature and Science DOE	25,000	863,000	89,844	876,916
Total Revenues	\$ 25,000	876,916	92,555	876,916
Total Resources	\$ 25,000	876,916	92,555	879,628
EXPENDITURES				
70B09 Airport Runway 12-30 Reconstruction	\$ 0	13,916	0	13,916
63404 Museum of Nature and Science DOE	25,000	863,000	89,843	863,000
Total Expenditures	\$ 25,000	876,916	89,843	876,916
ENDING BALANCE	\$ 0	0	2,712	2,712

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
State Stimulus Capital Projects Fund 4912	Various		Capital Project	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
70K04 Del Rey Blvd Reconstruction	\$ 1,353,293	63,217	63,217	63,217
20019 Las Cruces Convention Center	164,130	331,200	311,490	25,689
Total Revenues	\$ 1,517,423	394,417	374,707	88,906
Total Resources	\$ 1,517,423	394,417	374,707	88,906
EXPENDITURES				
70K04 Del Rey Blvd Reconstruction	\$ 1,353,293	63,217	63,217	63,217
20019 Las Cruces Convention Center	164,130	331,200	311,490	25,689
Total Expenditures	\$ 1,517,423	394,417	374,707	88,906
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

UTILITIES SHARED SERVICES

FUND 5100	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	(57,409)	(124,990)	(84,637)	(84,637)	0
RESOURCES	(57,409)	(124,990)	(84,637)	(84,637)	0
REVENUES					
CHARGES FOR SERVICES	0	455,000	0	0	0
INTERGOVERNMENTAL	8,051,508	6,630,380	9,650,770	7,766,608	9,016,970
PAYMENT FROM OTHER LOCAL UNITS	810,587	595,810	0	0	0
INTEREST REVENUES	(69,119)	34,982	(45,000)	126,242	15,000
MISCELLANEOUS REVENUES	38,265	56,553	0	119,703	0
REVENUES	8,831,241	7,772,725	9,605,770	8,012,553	9,031,970
TRANSFERS IN					
UTIL SHARED SERVICES - 5160	0	0	0	0	1,000,000
WATER WELLS - 5373	0	10,059	0	0	0
TRANSFERS IN	0	10,059	0	0	1,000,000
TOTAL RESOURCES	8,773,832	7,657,794	9,521,133	7,927,916	10,031,970
EXPENDITURES					
CUSTOMER SERVICE	905,880	1,174,649	618,251	530,566	0
FIELD SERVICES	395,035	328,013	589,318	310,147	562,514
JOINT UTILITIES WAREHOUSE	209,642	213,461	255,217	190,541	229,945
JU ADMINISTRATION BLDG	255,564	395,823	566,062	573,442	485,299
METER READING	732,893	740,002	627,532	602,086	764,169
METER SHOP	1,095,205	790,567	0	0	0
NEW CONNECTIONS	228,482	265,774	315,883	205,423	220,941
REGULATORY & ENVIRONMENTAL SVCS	266,324	156,979	201,000	184,453	188,763
UTIL SCADA	242,139	183,051	279,917	193,499	281,798
UTILITIES BILLINGS&RECEIVABLES	0	0	383,084	439,585	1,375,626
UTILITIES CUSTOMER SERVICE	0	0	288,024	288,024	605,011
UTILITIES DIRECTOR	1,402,843	1,215,376	1,564,246	935,793	1,611,994
UTILITIES DISPATCH	295,810	310,615	296,033	321,270	319,535
UTILITIES RATE ANALYSIS	335,332	336,700	530,569	417,653	515,127
UTILITIES SHARED SERVICES	961,429	958,705	1,131,447	1,131,447	1,150,575
UTILITIES TECHNICAL SUPPORT	375,442	459,453	997,730	897,050	1,011,816
UTILITY ADMIN SVCS	525,538	249,363	712,821	450,274	708,857
83007 SURFACE WATER PROJECT	0	0	164,000	256,663	0
EXPENDITURES	8,227,558	7,778,531	9,521,134	7,927,916	10,031,970
TRANSFERS OUT					
SHARED SVC EQPT REPL - 5160	671,655	0	0	0	0
TRANSFERS OUT	671,655	0	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(391)	(36,100)	(1)	0	0
ADJUSTMENTS	(391)	(36,100)	(1)	0	0
ENDING BALANCE	(124,990)	(84,637)	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

SHARED SERVICES SCADA FUND

FUND 5150	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	96,318	51,181	87,881	87,881	126,981
RESOURCES	96,318	51,181	87,881	87,881	126,981
REVENUES					
INTERGOVERNMENTAL	36,000	36,000	36,000	36,000	36,000
INTEREST REVENUES	3,374	701	2,316	3,100	3,100
REVENUES	39,374	36,701	38,316	39,100	39,100
TOTAL RESOURCES	135,692	87,882	126,197	126,981	166,081
EXPENDITURES					
UTILITIES ADMINISTRATIVE SVCS	84,511	0	36,000	0	36,000
EXPENDITURES	84,511	0	36,000	0	36,000
ENDING BALANCE	51,181	87,882	90,197	126,981	130,081

SHARED SVCS EQUIP REPL RESERVE

FUND 5160	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,260,461	1,973,039	1,983,695	1,983,695	1,939,357
RESOURCES	1,260,461	1,973,039	1,983,695	1,983,695	1,939,357
REVENUES					
INTERGOVERNMENTAL	2,000	2,000	2,000	2,000	2,000
INTEREST REVENUES	38,923	4,519	11,766	38,000	38,000
MISCELLANEOUS REVENUES	0	4,137	9,000	0	0
REVENUES	40,923	10,656	22,766	40,000	40,000
TRANSFERS IN					
UTIL SHARED SERVICES - 5100	671,655	0	0	0	0
TRANSFERS IN	671,655	0	0	0	0
TOTAL RESOURCES	1,973,039	1,983,695	2,006,461	2,023,695	1,979,357
EXPENDITURES					
JOINT UTILITIES WAREHOUSE	0	0	50,000	47,338	50,000
METER SHOP	0	6,026	0	0	0
UTILITY ADMIN SVCS	0	0	46,000	37,000	0
UTILTIY SHARED SERVICES	0	0	0	0	30,000
EXPENDITURES	0	6,026	96,000	84,338	80,000
TRANSFERS OUT					
UTILITY SHARED SVC - 5100	0	0	0	0	1,000,000
TRANSFERS OUT	0	0	0	0	1,000,000
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(6,026)	0	0	0
ADJUSTMENTS	0	(6,026)	0	0	0
ENDING BALANCE	1,973,039	1,983,695	1,910,461	1,939,357	899,357



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

GAS OPERATIONS

FUND 5200	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	2,018,087	1,468,325	1,628,830	1,628,830	2,454,134
RESOURCES	2,018,087	1,468,325	1,628,830	1,628,830	2,454,134
REVENUES					
CHARGES FOR SERVICES	8,996,162	9,686,543	10,644,948	11,119,533	11,092,193
PAYMENT FROM OTHER LOCAL UNITS	1,918,164	1,032,316	0	0	0
INTEREST REVENUES	28,940	41,037	0	57,000	57,000
MISCELLANEOUS REVENUES	7,912	6,290	10,000	11,077	10,000
REVENUES	10,951,178	10,766,186	10,654,948	11,187,610	11,159,193
TRANSFERS IN					
SOLID WASTE - 5500	0	0	0	174,272	0
WATER FUND - 5300	0	0	300,000	300,000	300,000
TRANSFERS IN	0	0	300,000	474,272	300,000
TOTAL RESOURCES	12,969,265	12,234,511	12,583,778	13,290,712	13,913,327
EXPENDITURES					
GAS	5,617,618	4,886,959	5,396,256	4,397,929	5,369,754
GAS CONSTRUCTION & MAINTENANCE	1,522,399	1,473,416	1,588,682	1,102,918	1,482,449
GAS CORROSION	663,911	724,557	785,043	846,845	778,150
GAS LOCATING & MAPPING	650,147	668,543	711,365	701,618	708,018
GAS PRESSURE & SERVICE	805,123	967,661	1,588,434	1,532,867	1,591,036
EXPENDITURES	9,259,198	8,721,136	10,069,780	8,582,177	9,929,407
TRANSFERS OUT					
CLEAN COMMTY EMISSION - 5931	54,400	54,400	54,400	54,400	54,400
GAS CAP IMPROVEMENTS - 5250	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
GAS CONTINGENCY FUND - 5205	200,000	200,000	200,000	200,000	300,000
GAS EQPT REPL FUND - 5260	0	0	0	0	291,800
TRANSFERS OUT	1,254,400	1,254,400	1,254,400	1,254,400	1,646,200
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(113,968)	(280,365)	0	0	0
ADJUSTMENTS	(113,968)	(280,365)	0	0	0
ENDING BALANCE	2,569,635	2,539,340	1,259,598	3,454,135	2,337,720
COMMODITY SALES					
NATURAL GAS SALES-COMMODITY	13,793,571	14,495,112	16,238,178	12,366,725	12,739,505
PILT-COMMODITY	(200,327)	(722,053)	(121,786)	(92,750)	(95,546)
COMMODITY SALES	13,593,244	13,773,059	16,116,392	12,273,975	12,643,959
COST OF GAS					
COST OF NATURAL GAS	14,422,689	14,397,188	15,800,384	13,026,641	13,389,169
IN LIEU OF FR TAX: COST OF GAS	271,865	286,381	316,008	247,335	254,791
COST OF GAS	14,694,554	14,683,569	16,116,392	13,273,976	13,643,960
ENDING BALANCE	1,468,325	1,628,830	1,259,598	2,454,134	1,337,719



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

GAS CONTINGENCY FUND

FUND 5205	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	0	202,981	404,644	404,644	618,644
RESOURCES	0	202,981	404,644	404,644	618,644
REVENUES					
INTEREST REVENUES	2,981	1,663	0	14,000	14,000
REVENUES	2,981	1,663	0	14,000	14,000
TRANSFERS IN					
GAS FUND - 5200	200,000	200,000	200,000	200,000	300,000
TRANSFERS IN	200,000	200,000	200,000	200,000	300,000
TOTAL RESOURCES	202,981	404,644	604,644	618,644	932,644
EXPENDITURES					
GAS CONTINGENCY	0	0	200,000	0	200,000
EXPENDITURES	0	0	200,000	0	200,000
ENDING BALANCE	202,981	404,644	404,644	618,644	732,644

GAS CAPITAL IMPROVEMENTS

FUND 5250	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	5,963,148	6,449,975	5,434,292	5,434,292	5,192,798
RESOURCES	5,963,148	6,449,975	5,434,292	5,434,292	5,192,798
REVENUES					
INTEREST REVENUES	144,406	10,731	142,682	165,000	165,000
MISCELLANEOUS REVENUES	3,973	13,440	10,000	27,817	10,000
REVENUES	148,379	24,171	152,682	192,817	175,000
TRANSFERS IN					
GAS FUND - 5200	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
TRANSFERS IN	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL RESOURCES	7,111,527	7,474,146	6,586,974	6,627,109	6,367,798
EXPENDITURES					
GAS	112,024	12,087	0	0	0
GAS CONSTRUCTION & MAINTENANCE	0	0	85,444	0	0
GAS DEV LOW PRESSURE	0	0	402,086	0	400,000
GAS HIGH PRESSURE LINE	64,202	1,237,617	2,900,000	792,033	1,500,000
GAS LINE EXTENSIONS	0	0	0	0	300,000
GAS PUBLIC WORKS REIMB COST	0	364,259	117,385	0	117,385
GAS REHAB HIGH PRESSURE	121,213	0	500,000	229,669	400,000
GAS REHAB LOW PRESSURE	7,081	64,094	600,000	173,850	400,000
GAS STREETS REHAB PROJECT	140,640	326,822	1,379,219	204,787	1,300,000
GAS SYSTEM CTRL & DATA ACQUIS	0	7,533	50,000	19,225	50,000
UTILITY ADMIN SVCS	1,616	27,442	54,094	14,747	50,000
UTILITY DIRECTOR	214,776	0	0	0	0
EXPENDITURES	661,552	2,039,854	6,088,228	1,434,311	4,517,385
ENDING BALANCE	6,449,975	5,434,292	498,746	5,192,798	1,850,413



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

GAS EQUIPMENT REPLACE RESERVE

FUND 5260	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,895,637	1,896,963	1,836,468	1,836,468	1,729,468
RESOURCES	1,895,637	1,896,963	1,836,468	1,836,468	1,729,468
REVENUES					
INTEREST REVENUES	42,638	4,408	45,459	46,000	46,000
MISCELLANEOUS REVENUES	0	350	0	0	0
REVENUES	42,638	4,758	45,459	46,000	46,000
TRANSFERS IN					
GAS FUND - 5200	0	0	0	0	291,800
TRANSFERS IN	0	0	0	0	291,800
TOTAL RESOURCES	1,938,275	1,901,721	1,881,927	1,882,468	2,067,268
EXPENDITURES					
GAS CONSTRUCTION & MAINTENANCE	34,142	65,254	30,000	28,000	0
GAS CORROSION	0	0	125,000	125,000	40,000
GAS LOCATING & MAPPING	0	0	0	0	30,000
GAS PRESSURE & SERVICE	7,170	0	0	0	120,000
EXPENDITURES	41,312	65,254	155,000	153,000	190,000
ENDING BALANCE	1,896,963	1,836,467	1,726,927	1,729,468	1,877,268



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER OPERATIONS

FUND 5300	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	2,027,137	2,762,015	3,819,758	3,819,758	3,555,934
RESOURCES	2,027,137	2,762,015	3,819,758	3,819,758	3,555,934
REVENUES					
CHARGES FOR SERVICES	11,459,764	13,041,560	12,635,372	14,250,139	14,683,753
FEDERAL GRANTS	33,321	0	0	0	0
SPECIAL ASSESSMENTS	42,118	0	0	0	0
INTEREST REVENUES	91,701	(14,864)	55,000	60,000	60,000
MISCELLANEOUS REVENUES	13,573	3,476	0	7,242	0
PROCEEDS FROM DEBT/CAPITAL LEASE	0	0	0	0	0
REVENUES	11,640,477	13,030,172	12,690,372	14,317,381	14,743,753
TRANSFERS IN					
EGRT FUND - 2800	229,995	634,877	308,603	308,603	308,603
WATER RIGHTS ACQ FUND - 5320	750,000	0	0	0	0
TRANSFERS IN	979,995	634,877	308,603	308,603	308,603
TOTAL RESOURCES	14,647,609	16,427,064	16,818,733	18,445,742	18,608,290
EXPENDITURES					
LABORATORY	95,971	107,436	138,397	106,801	124,788
POLLUTION PREVENTION	64,762	71,315	81,359	74,042	84,133
WATER	5,040,209	4,867,714	6,155,976	5,560,489	6,395,721
WATER 40 YEAR PLAN	2,663	11,883	50,000	0	50,000
WATER CONSERVATION	0	48,806	136,003	122,194	113,469
WATER LINE MAINTENANCE	2,297,493	2,401,512	2,950,367	2,847,623	2,900,992
WATER PRODUCTION	3,189,738	3,206,100	3,649,811	3,737,660	3,939,020
WATER QUALITY MONITORING	0	0	35,000	0	35,000
WATER VULNERABILITY ASSESS	0	0	105,600	0	105,600
WTR OP	0	8,411	0	0	0
83005 WATER CONSERVATION-LUSH & LEA	15,022	0	0	0	0
83006 WATER CONSERVATION-XERISCAPIN	8,094	0	0	0	0
EXPENDITURES	10,713,952	10,723,177	13,302,513	12,448,809	13,748,723
TRANSFERS OUT					
GAS - 5200	0	0	300,000	300,000	300,000
WATER 09 BOND DS - 5331	0	54,364	0	0	0
WATER CAP IMPROVEMENT - 5350	344,774	894,774	2,047,908	2,047,908	2,892,000
WATER CONTINGENCY - 5305	0	0	0	0	100,000
WATER EQPT REPL FUND - 5360	0	0	0	0	537,600
WATER RTS ACQUISIT - 5320	0	0	93,091	93,091	0
TRANSFERS OUT	344,774	949,138	2,440,999	2,440,999	3,829,600
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	826,868	934,991	0	0	0
ADJUSTMENTS	826,868	934,991	0	0	0
ENDING BALANCE	2,762,015	3,819,758	1,075,221	3,555,934	1,029,967



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER DEVELOPMENT

FUND 5301	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	336,421	1,196,544	1,805,466	1,805,466	996,202
RESOURCES	336,421	1,196,544	1,805,466	1,805,466	996,202
REVENUES					
CHARGES FOR SERVICES	1,097,914	1,171,345	1,125,420	741,038	1,025,000
INTEREST REVENUES	111,762	41,107	120,042	218,636	210,000
PROCEEDS FROM DEBT/CAPITAL LEASE	0	0	0	0	0
REVENUES	1,209,676	1,212,452	1,245,462	959,674	1,235,000
TRANSFERS IN					
WW DEVELOPMENT - 5401	1,845,585	1,477,593	725,000	725,000	725,000
TRANSFERS IN	1,845,585	1,477,593	725,000	725,000	725,000
TOTAL RESOURCES	3,391,682	3,886,589	3,775,928	3,490,140	2,956,202
EXPENDITURES					
WATER	2,468,510	2,514,345	2,478,501	2,493,938	2,768,050
WATER DEBT ISSUANCE COST	0	0	0	0	0
WATER MASTER PLAN	1,312	0	0	0	0
83007 SURFACE WATER PROJECT	77,371	12,083	92,181	0	0
EXPENDITURES	2,547,193	2,526,428	2,570,682	2,493,938	2,768,050
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(352,055)	(445,305)	0	0	0
ADJUSTMENTS	(352,055)	(445,305)	0	0	0
ENDING BALANCE	1,196,544	1,805,466	1,205,246	996,202	188,152

WATER CONTINGENCY FUND

FUND 5305	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	662,877	554,301	555,610	555,610	573,610
RESOURCES	662,877	554,301	555,610	555,610	573,610
REVENUES					
INTEREST REVENUES	13,540	1,308	0	18,000	18,000
MISCELLANEOUS REVENUES	703	0	0	0	0
REVENUES	14,243	1,308	0	18,000	18,000
TRANSFERS IN					
WATER FUND - 5300	0	0	0	0	100,000
TRANSFERS IN	0	0	0	0	100,000
TOTAL RESOURCES	677,120	555,609	555,610	573,610	691,610
EXPENDITURES					
UTILITIES DIRECTOR	122,819	0	100,000	0	100,000
EXPENDITURES	122,819	0	100,000	0	100,000
ENDING BALANCE	554,301	555,609	455,610	573,610	591,610



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER ACQUISITION

FUND 5320	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	2,758,556	854,037	360,116	360,116	391,108
RESOURCES	2,758,556	854,037	360,116	360,116	391,108
REVENUES					
CHARGES FOR SERVICES	724,902	675,749	618,096	595,843	588,000
INTEREST REVENUES	51,278	14,298	31,790	25,160	25,160
MISCELLANEOUS REVENUES	10,920	12,495	12,495	0	0
REVENUES	787,100	702,542	662,381	621,003	613,160
TRANSFERS IN					
WATER FUND - 5300	0	0	93,091	93,091	0
TRANSFERS IN	0	0	93,091	93,091	0
TOTAL RESOURCES	3,545,656	1,556,579	1,115,588	1,074,210	1,004,268
EXPENDITURES					
WATER	1,616,007	856,577	278,324	161,578	778,700
EXPENDITURES	1,616,007	856,577	278,324	161,578	778,700
TRANSFERS OUT					
WATER - 5300	750,000	0	0	0	0
WW DEVELOPMENT - 5401	0	0	521,524	521,524	0
TRANSFERS OUT	750,000	0	521,524	521,524	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	325,612	339,886	0	0	0
ADJUSTMENTS	325,612	339,886	0	0	0
ENDING BALANCE	854,037	360,116	315,740	391,108	225,568

WATER MGT/ADJUDICATION

FUND 5321	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	190,778	316,109	312,053	312,053	579,483
RESOURCES	190,778	316,109	312,053	312,053	579,483
REVENUES					
CHARGES FOR SERVICES	273,646	268,908	281,450	372,394	265,000
INTEREST REVENUES	5,825	(48)	2,500	10,000	10,000
REVENUES	279,471	268,860	283,950	382,394	275,000
TOTAL RESOURCES	470,249	584,969	596,003	694,447	854,483
EXPENDITURES					
WATER	154,141	272,916	287,337	114,964	290,000
EXPENDITURES	154,141	272,916	287,337	114,964	290,000
ENDING BALANCE	316,108	312,053	308,666	579,483	564,483



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER 2009 BOND DEBT SERVICE

FUND 5331	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	292,999	0	73,509	73,509	88,509
RESOURCES	292,999	0	73,509	73,509	88,509
REVENUES					
INTEREST REVENUES	0	19,145	0	15,000	15,000
REVENUES	0	19,145	0	15,000	15,000
TRANSFERS IN					
WATER FUND - 5300	0	54,364	0	0	0
TRANSFERS IN	0	54,364	0	0	0
TOTAL RESOURCES	292,999	73,509	73,509	88,509	103,509
EXPENDITURES					
WATER 2009 BOND INTEREST	64,769	0	0	0	0
WATER 2009 BOND PRINCIPAL	228,231	0	0	0	0
EXPENDITURES	293,000	0	0	0	0
ENDING BALANCE	(1)	73,509	73,509	88,509	103,509

WATER10 DEBT SERVICE

FUND 5332	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	0	0	13,306	13,306	17,806
RESOURCES	0	0	13,306	13,306	17,806
REVENUES					
INTEREST REVENUES	0	63,222	0	4,500	4,500
REVENUES	0	63,222	0	4,500	4,500
TOTAL RESOURCES	0	63,222	13,306	17,806	22,306
EXPENDITURES					
WATER 2010 BOND PRINCIPAL	0	0	0	0	0
WATER 2010 DS INTEREST	0	43,917	0	0	0
EXPENDITURES	0	43,917	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	5,999	0	0	0
ADJUSTMENTS	0	5,999	0	0	0
ENDING BALANCE	0	13,306	13,306	17,806	22,306



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER 2009 BOND DS RESERVE

FUND 5341	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,078,576	1,115,381	1,146,934	1,146,934	1,164,934
RESOURCES	1,078,576	1,115,381	1,146,934	1,146,934	1,164,934
REVENUES					
INTEREST REVENUES	36,805	31,554	0	18,000	18,000
REVENUES	36,805	31,554	0	18,000	18,000
TOTAL RESOURCES	1,115,381	1,146,935	1,146,934	1,164,934	1,182,934

WATER10 DEBT SERVICE RESERV

FUND 5342	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	0	0	1,527,758	1,527,758	1,549,758
RESOURCES	0	0	1,527,758	1,527,758	1,549,758
REVENUES					
INTEREST REVENUES	0	26,336	0	22,000	22,000
REVENUES	0	26,336	0	22,000	22,000
TRANSFERS IN					
WATER NMFA DS - 5387	0	226,127	0	0	0
WATER WELL46 DS - 5382	0	22,267	0	0	0
WTR NMFA 07 - 5388	0	1,250,881	0	0	0
TRANSFERS IN	0	1,499,275	0	0	0
TOTAL RESOURCES	0	1,525,611	1,527,758	1,549,758	1,571,758
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(2,147)	0	0	0
ADJUSTMENTS	0	(2,147)	0	0	0
ENDING BALANCE	0	1,527,758	1,527,758	1,549,758	1,571,758



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER CAPITAL IMPROVEMENTS

FUND 5350	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,565,053	889,472	233,443	233,443	1,711,037
RESOURCES	1,565,053	889,472	233,443	233,443	1,711,037
REVENUES					
INTEREST REVENUES	28,303	(1,196)	31,328	18,000	18,000
REVENUES	28,303	(1,196)	31,328	18,000	18,000
TRANSFERS IN					
WATER FUND - 5300	344,774	894,774	2,047,908	2,047,908	2,892,000
WATER WELLS - 5373	0	8,494	0	0	0
TRANSFERS IN	344,774	903,268	2,047,908	2,047,908	2,892,000
TOTAL RESOURCES	1,938,130	1,791,544	2,312,679	2,299,351	4,621,037
EXPENDITURES					
UTILITY ADMIN SVCS	1,616	27,442	54,094	26,981	50,000
UTILITY DIRECTOR	214,776	0	0	0	0
WATER LINE MAINTENANCE	6,079	22,485	60,491	0	87,491
WATER PRODUCTION	289,345	391,681	579,279	318,926	500,000
WATER PROJECTS & GRANTS	0	647,484	0	0	500,000
WATER STREET UTILITY REHAB	519,205	104,750	1,428,969	242,407	1,800,000
83010 PUBLIC WORKS REIM	0	364,259	0	0	0
83031 WATER PUBLIC REIMB COST	0	0	117,385	0	117,385
83040 WATER PUMP STA REPL CAPACITY	0	0	0	0	400,000
83085 WATER PRESSURE RELIEF VALVE REH	17,637	0	70,000	0	50,000
83086 BOOSTER PUMP STATION	0	0	0	0	120,000
EXPENDITURES	1,048,658	1,558,101	2,310,218	588,314	3,624,876
ENDING BALANCE	889,472	233,443	2,461	1,711,037	996,161



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER EQUIPMENT REPL RESERVE

FUND 5360	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,096,093	1,118,889	1,121,401	1,121,401	836,725
RESOURCES	1,096,093	1,118,889	1,121,401	1,121,401	836,725
REVENUES					
INTEREST REVENUES	25,060	2,513	25,225	30,000	30,000
REVENUES	25,060	2,513	25,225	30,000	30,000
TRANSFERS IN					
WATER FUND - 5300	0	0	0	0	537,600
TRANSFERS IN	0	0	0	0	537,600
TOTAL RESOURCES	1,121,153	1,121,402	1,146,626	1,151,401	1,404,325
EXPENDITURES					
WATER	2,264	0	0	0	0
WATER LINE MAINTENANCE	0	0	256,420	256,420	310,000
WATER PRODUCTION	0	0	58,256	58,256	95,000
EXPENDITURES	2,264	0	314,676	314,676	405,000
ENDING BALANCE	1,118,889	1,121,402	831,950	836,725	999,325

WATER WELL PROJECTS ST GRANTS

FUND 5373	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	18,553	18,553	0	0	0
RESOURCES	18,553	18,553	0	0	0
TOTAL RESOURCES	18,553	18,553	0	0	0
TRANSFERS OUT					
UTILITY SHARED SVC - 5100	0	10,059	0	0	0
WATER CAP IMPROVEMENT - 5350	0	8,494	0	0	0
TRANSFERS OUT	0	18,553	0	0	0
ENDING BALANCE	18,553	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER 2005A BOND PROJECTS

FUND 5374	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	3,005,655	714,400	593,763	593,763	597,440
RESOURCES	3,005,655	714,400	593,763	593,763	597,440
REVENUES					
INTEREST REVENUES	74,951	4,004	90,236	20,000	20,000
REVENUES	74,951	4,004	90,236	20,000	20,000
TOTAL RESOURCES	3,080,606	718,404	683,999	613,763	617,440
PROJECTS					
83070 WATER JORNADA WELLFIELD	0	0	0	0	0
83071 WATER JORNADA PUMP STATION	0	0	115,000	0	115,000
83080 WATER BND LOW ZONE PHASE II	16,216	4,468	5,718	0	0
830A0 WEST MESA WATER DEVELOPMENT	504,406	120,173	555,046	16,323	197,277
EXPENDITURES	520,622	124,641	675,764	16,323	312,277
TRANSFERS OUT					
WATER DEVELOPMENT - 5301	1,845,585	0	0	0	0
TRANSFERS OUT	1,845,585	0	0	0	0
ENDING BALANCE	714,399	593,763	8,235	597,440	305,163

WATER 2006 BOND PROJECTS

FUND 5375	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	2,206,066	1,651,808	1,655,721	1,655,721	1,665,721
RESOURCES	2,206,066	1,651,808	1,655,721	1,655,721	1,665,721
REVENUES					
INTEREST REVENUES	9,424	3,912	4,500	10,000	10,000
REVENUES	9,424	3,912	4,500	10,000	10,000
TOTAL RESOURCES	2,215,490	1,655,720	1,660,221	1,665,721	1,675,721
EXPENDITURES					
WATER 2006 BOND PROJECTS	130,257	0	0	0	0
83023 WATER PUMP STATION REPLACEMEN	433,425	0	0	0	0
830C0 EAST MESA WATER SYSTEM	0	0	1,661,308	0	1,661,308
EXPENDITURES	563,682	0	1,661,308	0	1,661,308
ENDING BALANCE	1,651,808	1,655,720	(1,087)	1,665,721	14,413



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER EPA GRANT PROJECTS

FUND 5376	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
REVENUES					
FEDERAL GRANTS	616,496	96,550	621,184	1,437	241,116
REVENUES	616,496	96,550	621,184	1,437	241,116
TOTAL RESOURCES	616,496	96,550	621,184	1,437	241,116
PROJECTS					
830A1 WEST MESA WATER DEVEL EPA GRA	616,496	96,550	621,184	1,437	241,116
EXPENDITURES	616,496	96,550	621,184	1,437	241,116
ENDING BALANCE	0	0	0	0	0

WATER NMFA LOAN PROJECTS

FUND 5377	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,984,292	1,947,390	1,939,573	1,939,573	1,662,701
RESOURCES	1,984,292	1,947,390	1,939,573	1,939,573	1,662,701
REVENUES					
INTEREST REVENUES	5,962	(7,817)	0	60,000	60,000
REVENUES	5,962	(7,817)	0	60,000	60,000
TOTAL RESOURCES	1,990,254	1,939,573	1,939,573	1,999,573	1,722,701
PROJECTS					
83076 WATER JORNADA RESERVOIR	42,864	0	1,713,983	336,872	977,944
EXPENDITURES	42,864	0	1,713,983	336,872	977,944
ENDING BALANCE	1,947,390	1,939,573	225,590	1,662,701	744,757



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER NMFA PROJECTS 2007

FUND 5378	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	7,814,709	6,400,901	5,560,075	5,560,075	4,608,981
RESOURCES	7,814,709	6,400,901	5,560,075	5,560,075	4,608,981
REVENUES					
INTEREST REVENUES	9,357	1,912	15,000	0	0
REVENUES	9,357	1,912	15,000	0	0
TOTAL RESOURCES	7,824,066	6,402,813	5,575,075	5,560,075	4,608,981
PROJECTS					
83019 TRANSMISSION PIPELINES	0	0	1,374,384	0	1,374,384
83042 DRILL REPLACEMENT WELLS	0	0	450,000	97,114	0
83077 WATER SOUTH JORNADA IMP NMFA 2	1,423,165	26,419	232,870	133,463	0
83082 WATER ZONE I INTRCONNECT-B NMF	0	0	2,063,812	3,227	1,900,585
83085 WATER PRESSURE RELIEF VALVE REH	0	0	0	0	0
83087 LINE REHABILITATION	0	37,412	226,000	205,000	200,000
830B0 WATER SCADA (REHAB)	0	38,561	50,000	19,224	50,000
830B1 SCADA INSTALATIONS	0	0	22,895	0	25,000
830C0 EAST MESA WATER SYSTEM	0	0	138,692	0	138,692
830C1 WATER EAST MESA WELLS NMFA 200	0	0	870,040	435,020	0
830F0 STREET UTILITY REHAB	0	740,346	122,784	58,046	64,738
EXPENDITURES	1,423,165	842,738	5,551,477	951,094	3,753,399
ENDING BALANCE	6,400,901	5,560,075	23,598	4,608,981	855,582

WATER WELL 46 DEBT SERV (NMFA)

FUND 5382	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	29,793	30,238	0	0	0
RESOURCES	29,793	30,238	0	0	0
REVENUES					
INTEREST REVENUES	445	(7,971)	0	0	0
REVENUES	445	(7,971)	0	0	0
TOTAL RESOURCES	30,238	22,267	0	0	0
EXPENDITURES					
WWELL46 DS	0	520	0	0	0
EXPENDITURES	0	520	0	0	0
TRANSFERS OUT					
TRANF TO WATER 10 BOND RSV - 5342	0	22,267	0	0	0
TRANSFERS OUT	0	22,267	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(520)	0	0	0
ADJUSTMENTS	0	(520)	0	0	0
ENDING BALANCE	30,238	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER 2005A BOND DEBT SERVICE

FUND 5384	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	29,264	39,159	48,209	48,209	48,209
RESOURCES	29,264	39,159	48,209	48,209	48,209
REVENUES					
INTEREST REVENUES	9,895	9,050	0	0	0
REVENUES	9,895	9,050	0	0	0
TOTAL RESOURCES	39,159	48,209	48,209	48,209	48,209

WATER 2006 BOND DEBT SERVICE

FUND 5385	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	5,820	9,033	12,093	12,093	14,093
RESOURCES	5,820	9,033	12,093	12,093	14,093
REVENUES					
INTEREST REVENUES	3,212	3,060	0	2,000	2,000
REVENUES	3,212	3,060	0	2,000	2,000
TOTAL RESOURCES	9,032	12,093	12,093	14,093	16,093

WATER NMFA LOAN DEBT SERVICE

FUND 5387	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	237,761	238,998	0	0	0
RESOURCES	237,761	238,998	0	0	0
REVENUES					
INTEREST REVENUES	1,237	(12,871)	0	0	0
REVENUES	1,237	(12,871)	0	0	0
TOTAL RESOURCES	238,998	226,127	0	0	0
EXPENDITURES					
WA NMFA DS	0	18,392	0	0	0
EXPENDITURES	0	18,392	0	0	0
TRANSFERS OUT					
TRANF TO WATER 10 BOND RSV - 5342	0	226,127	0	0	0
TRANSFERS OUT	0	226,127	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(18,392)	0	0	0
ADJUSTMENTS	0	(18,392)	0	0	0
ENDING BALANCE	238,998	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WATER NMFA 2007 DEBT SERVICE

FUND 5388	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,277,761	1,283,494	0	0	0
RESOURCES	1,277,761	1,283,494	0	0	0
REVENUES					
INTEREST REVENUES	5,733	(32,613)	0	0	0
REVENUES	5,733	(32,613)	0	0	0
TOTAL RESOURCES	1,283,494	1,250,881	0	0	0
EXPENDITURES					
WT NMFA 2007	0	114,729	0	0	0
EXPENDITURES	0	114,729	0	0	0
TRANSFERS OUT					
TRANF TO WATER 10 BOND RSV - 5342	0	1,250,881	0	0	0
TRANSFERS OUT	0	1,250,881	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(114,729)	0	0	0
ADJUSTMENTS	0	(114,729)	0	0	0
ENDING BALANCE	1,283,494	0	0	0	0

WATER 2005A BOND DS RESERVE

FUND 5394	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,030,878	1,033,517	1,035,837	1,035,837	1,069,837
RESOURCES	1,030,878	1,033,517	1,035,837	1,035,837	1,069,837
REVENUES					
INTEREST REVENUES	2,639	2,321	0	34,000	34,000
REVENUES	2,639	2,321	0	34,000	34,000
TOTAL RESOURCES	1,033,517	1,035,838	1,035,837	1,069,837	1,103,837

WATER 2006 BOND D/S RESERVE

FUND 5395	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	328,491	349,297	353,723	353,723	366,723
RESOURCES	328,491	349,297	353,723	353,723	366,723
REVENUES					
INTEREST REVENUES	20,806	4,425	0	13,000	13,000
REVENUES	20,806	4,425	0	13,000	13,000
TOTAL RESOURCES	349,297	353,722	353,723	366,723	379,723



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WASTEWATER OPERATIONS

FUND 5400	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	3,000,126	3,932,136	3,814,417	3,814,417	4,278,275
RESOURCES	3,000,126	3,932,136	3,814,417	3,814,417	4,278,275
REVENUES					
CHARGES FOR SERVICES	9,504,478	9,933,111	9,910,000	10,825,568	10,764,963
INTEREST REVENUES	92,044	(3,287)	85,000	92,000	92,000
MISCELLANEOUS REVENUES	1,709	2,716	0	7,665	0
PROCEEDS FROM DEBT/CAPITAL LEASE	0	0	0	0	0
REVENUES	9,598,231	9,932,540	9,995,000	10,925,233	10,856,963
TRANSFERS IN					
EGRT FUND - 2800	416,524	257,717	244,132	244,132	244,132
WW EQUIP REPL FUND - 5460	250,000	0	0	0	0
TRANSFERS IN	666,524	257,717	244,132	244,132	244,132
TOTAL RESOURCES	13,264,881	14,122,393	14,053,549	14,983,782	15,379,370
EXPENDITURES					
2010 JU REVENUE BOND	0	51,529	0	0	0
LABORATORY	272,614	289,461	429,422	340,658	409,121
POLLUTION PREVENTION	173,027	196,311	265,155	262,399	245,365
WASTEWATER	2,770,476	2,449,905	4,157,878	3,525,322	4,196,281
WASTEWATER OPERATIONS	687,617	706,271	719,203	863,043	720,000
WW JAKE HANDS TREAT PLANT OPER	2,819,492	2,481,508	3,308,171	2,091,131	3,067,811
WW LINE MAINTENANCE	1,224,725	1,229,743	1,430,858	1,269,896	1,349,872
WW W MESA TREATMENT PLANT OPER	107,951	123,441	123,700	235,514	150,000
EXPENDITURES	8,055,902	7,528,169	10,434,387	8,587,963	10,138,450
TRANSFERS OUT					
WW CAPITAL IMPROVEMNT - 5450	1,216,524	2,216,524	1,716,524	1,716,524	2,616,524
WW CONTINGENCY FUND - 5405	100,000	100,000	100,000	100,000	100,000
WW EQUIP REPL FUND - 5460	0	0	0	0	384,900
WW WATER RECLAMATION - 5420	0	546,224	301,020	301,020	301,020
TRANSFERS OUT	1,316,524	2,862,748	2,117,544	2,117,544	3,402,444
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(39,681)	(82,941)	0	0	0
ADJUSTMENTS	(39,681)	(82,941)	0	0	0
ENDING BALANCE	3,932,136	3,814,417	1,501,618	4,278,275	1,838,476



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WASTEWATER DEVELOPMENT

FUND 5401	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	5,934,494	4,731,787	3,541,493	3,541,493	2,751,550
RESOURCES	5,934,494	4,731,787	3,541,493	3,541,493	2,751,550
REVENUES					
CHARGES FOR SERVICES	1,087,156	927,111	1,009,000	734,961	800,000
INTEREST REVENUES	211,372	83,276	205,000	216,988	215,000
REVENUES	1,298,528	1,010,387	1,214,000	951,949	1,015,000
TRANSFERS IN					
WATER RIGHTS ACQ FUND - 5320	0	0	521,524	521,524	0
TRANSFERS IN	0	0	521,524	521,524	0
TOTAL RESOURCES	7,233,022	5,742,174	5,277,017	5,014,966	3,766,550
EXPENDITURES					
WASTEWATER	545,141	510,907	472,321	573,559	484,700
WASTEWATER DEVELOPMENT	689,234	721,485	744,048	892,857	750,000
WASTEWATER MASTER PLAN	18,009	0	125,652	22,000	100,000
84064 WWTP SLUDGE COMPOST RELOCATI	0	50,929	0	0	0
840B0 WWTP EXPANSION	130,737	2,251	0	0	0
840C0 WWTP BAR SCREENS	573,185	0	0	0	0
840D0 WWTP SLUDGE PROCESS CENTRIFUG	550,604	0	0	0	0
840E0 WW NEW INTERCEPTORS	8,684	27,045	1,329,000	50,000	1,197,568
840F0 WW LIFT STATION UPGRADE	528,500	33,184	0	0	0
840G0 WW WATER RECLAMATION PROJECT	31,493	0	0	0	0
840J0 WW SYSTEM CTRL & DATA ACQUISITI	23,791	0	0	0	20,000
EXPENDITURES	3,099,378	1,345,801	2,671,021	1,538,416	2,552,268
TRANSFERS OUT					
WATER DEVELOPMENT - 5301	0	1,477,593	725,000	725,000	725,000
TRANSFERS OUT	0	1,477,593	725,000	725,000	725,000
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(598,143)	(622,713)	0	0	0
ADJUSTMENTS	(598,143)	(622,713)	0	0	0
ENDING BALANCE	4,731,787	3,541,493	1,880,996	2,751,550	489,282



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WW CONTINGENCY FUND

FUND 5405	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	100,921	204,711	305,774	305,774	415,774
RESOURCES	100,921	204,711	305,774	305,774	415,774
REVENUES					
INTEREST REVENUES	3,789	1,063	0	10,000	10,000
REVENUES	3,789	1,063	0	10,000	10,000
TRANSFERS IN					
WASTEWATER FUND - 5400	100,000	100,000	100,000	100,000	100,000
TRANSFERS IN	100,000	100,000	100,000	100,000	100,000
TOTAL RESOURCES	204,710	305,774	405,774	415,774	525,774
EXPENDITURES					
WW CONTINGENCY FUND	0	0	200,000	0	200,000
EXPENDITURES	0	0	200,000	0	200,000
ENDING BALANCE	204,710	305,774	205,774	415,774	325,774

WW WATER RECLAMATION PROJECT

FUND 5420	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	148,889	89,285	470,044	470,044	450,963
RESOURCES	148,889	89,285	470,044	470,044	450,963
REVENUES					
INTEREST REVENUES	(16,769)	2,172	2,000	5,000	5,000
PROCEEDS FROM DEBT/CAPITAL LEASE	0	0	0	0	0
REVENUES	(16,769)	2,172	2,000	5,000	5,000
TRANSFERS IN					
EGRT FUND - 2800	379,755	599,172	592,236	592,236	592,236
WASTEWATER FUND - 5400	0	546,224	301,020	301,020	301,020
WW CAPITAL IMPROVEMNT - 5450	188,000	0	0	0	0
TRANSFERS IN	567,755	1,145,396	893,256	893,256	893,256
TOTAL RESOURCES	699,875	1,236,853	1,365,300	1,368,300	1,349,219
EXPENDITURES					
EAST MESA WW RECLAMATION PLANT	0	309,444	597,444	252,178	640,359
WASTEWATER PROJECTS & GRANTS	0	0	0	0	0
WW RECLAM DEBT ISSUANCE COST	0	0	0	0	0
WW RECLAMATION INTEREST	477,667	268,168	388,465	466,158	450,000
WW RECLAMATION PRINCIPAL	117,969	250,643	165,834	199,001	200,000
840GO WW WATER RECLAMATION PROJECT	15,738	0	0	0	0
EXPENDITURES	611,374	828,255	1,151,743	917,337	1,290,359
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(784)	(61,446)	0	0	0
ADJUSTMENTS	(784)	(61,446)	0	0	0
ENDING BALANCE	89,285	470,044	213,557	450,963	58,860



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WW 2009 BOND DEBT SERVICE

FUND 5431	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	0	0	11,427	11,427	19,427
RESOURCES	0	0	11,427	11,427	19,427
REVENUES					
INTEREST REVENUES	0	11,428	0	8,000	8,000
REVENUES	0	11,428	0	8,000	8,000
TOTAL RESOURCES	0	11,428	11,427	19,427	27,427

WASTEWATR10 DEBT SERVICE

FUND 5432	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	0	0	8,812	8,812	11,812
RESOURCES	0	0	8,812	8,812	11,812
REVENUES					
INTEREST REVENUES	0	98,888	0	3,000	3,000
REVENUES	0	98,888	0	3,000	3,000
TOTAL RESOURCES	0	98,888	8,812	11,812	14,812
EXPENDITURES					
WASTEWATER 2010 PRINCIPAL	0	0	0	0	0
WASTEWATER 2010 DS INTEREST	0	58,800	0	0	0
EXPENDITURES	0	58,800	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	31,276	0	0	0
ADJUSTMENTS	0	31,276	0	0	0
ENDING BALANCE	0	8,812	8,812	11,812	14,812

WW 2009 BOND DS RESERVE

FUND 5441	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	681,788	704,816	724,556	724,556	734,556
RESOURCES	681,788	704,816	724,556	724,556	734,556
REVENUES					
INTEREST REVENUES	23,028	19,739	0	10,000	10,000
REVENUES	23,028	19,739	0	10,000	10,000
TOTAL RESOURCES	704,816	724,555	724,556	734,556	744,556



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WASTEWTR10 DEBT SERVICE RES

FUND 5442	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	0	0	997,164	997,164	1,015,164
RESOURCES	0	0	997,164	997,164	1,015,164
REVENUES					
INTEREST REVENUES	0	18,717	0	18,000	18,000
REVENUES	0	18,717	0	18,000	18,000
TRANSFERS IN					
WW FILT DS - 5483	0	30,286	0	0	0
WW MANHOLES - 5484	0	19,752	0	0	0
WW NMFA07 - 5488	0	612,299	0	0	0
WW NMFA08 - 5489	0	314,630	0	0	0
TRANSFERS IN	0	976,967	0	0	0
TOTAL RESOURCES	0	995,684	997,164	1,015,164	1,033,164
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(1,480)	0	0	0
ADJUSTMENTS	0	(1,480)	0	0	0
ENDING BALANCE	0	997,164	997,164	1,015,164	1,033,164



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WASTEWATER CAPITAL IMPROVEMENT

FUND 5450	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	4,278,761	2,490,794	3,401,877	3,401,877	4,626,361
RESOURCES	4,278,761	2,490,794	3,401,877	3,401,877	4,626,361
REVENUES					
STATE GRANTS	87,603	0	0	0	0
INTEREST REVENUES	88,079	17,354	100,124	105,000	105,000
REVENUES	175,682	17,354	100,124	105,000	105,000
TRANSFERS IN					
WASTEWATER FUND - 5400	1,216,524	2,216,524	1,716,524	1,716,524	2,616,524
TRANSFERS IN	1,216,524	2,216,524	1,716,524	1,716,524	2,616,524
TOTAL RESOURCES	5,670,967	4,724,672	5,218,525	5,223,401	7,347,885
EXPENDITURES					
LABORATORY	0	0	10,000	0	10,000
UTILITY DIRECTOR	212,361	0	0	0	0
WASTEWATER	4,031	27,442	54,094	26,981	50,000
WASTEWATER CAPITAL IMPROVEMENT	150,433	71,379	80,000	0	80,000
WASTEWATER PROJECTS & GRANTS	0	0	10,000	0	310,000
WW JAKE HANDS TREAT PLANT OPER	78,487	46,440	100,000	20,331	100,000
84020 WW STREET UTILITY REHAB	154,791	311,556	1,658,795	223,560	1,400,000
84030 WW REPLACE LINES AND MANHOLES	527,373	104,471	440,344	45,700	300,000
84062 WWTP SCREW PUMPS	220,275	0	0	0	0
84063 WWTP REHABILITATION	102,968	224,764	1,321,613	69,211	1,300,000
84064 WWTP SLUDGE COMPOST RELOCATI	96,761	0	118,000	0	0
84065 WWTP SLUDGE RELOCATION NMED O	50,000	0	0	0	200,000
84070 WW LINE REHAB EXTENSION	0	34,963	100,000	50,000	103,000
84080 WW PUBLIC WORKS REIMBURSEMEN	0	364,259	117,385	0	117,385
84090 WW LIFT STATION RENOVATIONS	512,544	44,760	0	0	0
840A0 WW SEPTIC SYSTEMS	205,353	0	528,500	137,301	260,000
840E1 WW WILLOW GLEN SEWER LN NMED	37,603	0	0	0	0
840G0 WW WATER RECLAMATION PROJECT	291,875	67,273	638,165	4,731	744,000
840J0 WW SYSTEM CTRL & DATA ACQUISITI	0	4,604	30,000	19,225	0
840K0 WW WMIP SYSTEM IMPROVEMENT	347,318	20,885	0	0	0
EXPENDITURES	2,992,173	1,322,796	5,206,896	597,040	4,974,385
TRANSFERS OUT					
WW WATER RECLAMATION - 5420	188,000	0	0	0	0
TRANSFERS OUT	188,000	0	0	0	0
ENDING BALANCE	2,490,794	3,401,876	11,629	4,626,361	2,373,500



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WASTEWATER EQUIP REPL RESERVE

FUND 5460	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,967,202	1,659,536	1,663,263	1,663,263	1,717,263
RESOURCES	1,967,202	1,659,536	1,663,263	1,663,263	1,717,263
REVENUES					
INTEREST REVENUES	39,248	3,726	43,500	54,000	54,000
REVENUES	39,248	3,726	43,500	54,000	54,000
TRANSFERS IN					
WASTEWATER FUND - 5400	0	0	0	0	384,900
TRANSFERS IN	0	0	0	0	384,900
TOTAL RESOURCES	2,006,450	1,663,262	1,706,763	1,717,263	2,156,163
EXPENDITURES					
WASTEWATER	7,725	0	0	0	0
WW JAKE HANDS TREAT PLANT OPER	89,190	0	0	0	0
WW LINE MAINTENANCE	0	0	0	0	86,000
EXPENDITURES	96,915	0	0	0	86,000
TRANSFERS OUT					
WASTEWATER - 5400	250,000	0	0	0	0
TRANSFERS OUT	250,000	0	0	0	0
ENDING BALANCE	1,659,535	1,663,262	1,706,763	1,717,263	2,070,163

WW EPA GRANT WATER RECLAMATION

FUND 5472	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	(68,647)	0	0	0	0
RESOURCES	(68,647)	0	0	0	0
REVENUES					
FEDERAL GRANTS	68,647	0	0	0	0
REVENUES	68,647	0	0	0	0
TOTAL RESOURCES	0	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WW REBUILDING MANHOLES (NMFA)

FUND 5474	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	37,473	0	0	0	0
RESOURCES	37,473	0	0	0	0
REVENUES					
INTEREST REVENUES	20	0	0	0	0
REVENUES	20	0	0	0	0
TOTAL RESOURCES	37,493	0	0	0	0
TRANSFERS OUT					
WW MANHOLES DS - 5484	37,493	0	0	0	0
TRANSFERS OUT	37,493	0	0	0	0
ENDING BALANCE	0	0	0	0	0

WW 2006 BOND REHAB PROJECTS

FUND 5475	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	692,870	355,761	137,015	137,015	140,108
RESOURCES	692,870	355,761	137,015	137,015	140,108
REVENUES					
INTEREST REVENUES	1,458	9,741	0	9,325	9,325
REVENUES	1,458	9,741	0	9,325	9,325
TOTAL RESOURCES	694,328	365,502	137,015	146,340	149,433
PROJECTS					
84020 WW STREET UTILITY REHAB	295,270	163,504	0	0	0
84030 WW REPLACE LINES AND MANHOLES	43,297	51,431	90,000	2,000	85,725
84070 WW LINE REHAB EXTENSION	0	13,553	30,000	4,232	30,900
EXPENDITURES	338,567	228,488	120,000	6,232	116,625
ENDING BALANCE	355,761	137,014	17,015	140,108	32,808



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WW NMFA PROJECTS

FUND 5478	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	4,205,782	5,435	0	0	0
RESOURCES	4,205,782	5,435	0	0	0
REVENUES					
INTEREST REVENUES	1,341	(5,435)	0	0	0
REVENUES	1,341	(5,435)	0	0	0
TOTAL RESOURCES	4,207,123	0	0	0	0
PROJECTS					
840G0 WW WATER RECLAMATION PROJECT	2,867,620	0	0	0	0
840G2 WW RECLAMATION NMFA 2008	1,334,068	0	0	0	0
EXPENDITURES	4,201,688	0	0	0	0
ENDING BALANCE	5,435	0	0	0	0

WW JHWWTP R/FILTERS D SER NMFA

FUND 5483	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	37,193	37,630	0	0	0
RESOURCES	37,193	37,630	0	0	0
REVENUES					
INTEREST REVENUES	438	(7,345)	0	0	0
REVENUES	438	(7,345)	0	0	0
TOTAL RESOURCES	37,631	30,285	0	0	0
EXPENDITURES					
WW JHWWTP R/FILTERS DS NMFA	0	2,422	0	0	0
EXPENDITURES	0	2,422	0	0	0
TRANSFERS OUT					
WW 10 BOND RSV - 5442	0	30,286	0	0	0
TRANSFERS OUT	0	30,286	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(2,423)	0	0	0
ADJUSTMENTS	0	(2,423)	0	0	0
ENDING BALANCE	37,631	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WW REBLDG MANHOLES D SERV NMFA

FUND 5484	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	24,118	61,891	0	0	0
RESOURCES	24,118	61,891	0	0	0
REVENUES					
INTEREST REVENUES	280	(42,139)	0	0	0
REVENUES	280	(42,139)	0	0	0
TRANSFERS IN					
WW MANHOLE - 5474	37,493	0	0	0	0
TRANSFERS IN	37,493	0	0	0	0
TOTAL RESOURCES	61,891	19,752	0	0	0
EXPENDITURES					
WW MANHOLES DS	0	1,473	0	0	0
EXPENDITURES	0	1,473	0	0	0
TRANSFERS OUT					
WW 10 BOND RSV - 5442	0	19,752	0	0	0
TRANSFERS OUT	0	19,752	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(1,473)	0	0	0
ADJUSTMENTS	0	(1,473)	0	0	0
ENDING BALANCE	61,891	0	0	0	0

WW 2006 BOND DEBT SERVICE

FUND 5485	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	22,319	40,732	52,858	52,858	61,858
RESOURCES	22,319	40,732	52,858	52,858	61,858
REVENUES					
INTEREST REVENUES	18,414	12,125	0	9,000	9,000
REVENUES	18,414	12,125	0	9,000	9,000
TOTAL RESOURCES	40,733	52,857	52,858	61,858	70,858



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WW RECL NMFA 2007 DEBT SVC

FUND 5488	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	640,131	643,151	0	0	0
RESOURCES	640,131	643,151	0	0	0
REVENUES					
INTEREST REVENUES	3,020	(30,851)	0	0	0
REVENUES	3,020	(30,851)	0	0	0
TOTAL RESOURCES	643,151	612,300	0	0	0
EXPENDITURES					
WW NMFA 2007	0	49,765	0	0	0
EXPENDITURES	0	49,765	0	0	0
TRANSFERS OUT					
WW 10 BOND RSV - 5442	0	612,299	0	0	0
TRANSFERS OUT	0	612,299	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(49,764)	0	0	0
ADJUSTMENTS	0	(49,764)	0	0	0
ENDING BALANCE	643,151	0	0	0	0

WW RECL NMFA 2008 DEBT SVC

FUND 5489	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	321,470	322,909	0	0	0
RESOURCES	321,470	322,909	0	0	0
REVENUES					
INTEREST REVENUES	1,439	(8,278)	0	0	0
REVENUES	1,439	(8,278)	0	0	0
TOTAL RESOURCES	322,909	314,631	0	0	0
EXPENDITURES					
WW NMFA 2008	0	28,858	0	0	0
EXPENDITURES	0	28,858	0	0	0
TRANSFERS OUT					
WW 10 BOND RSV - 5442	0	314,630	0	0	0
TRANSFERS OUT	0	314,630	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(28,857)	0	0	0
ADJUSTMENTS	0	(28,857)	0	0	0
ENDING BALANCE	322,909	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

WW 2006 BOND D/S RESERVE

FUND 5495	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,252,906	1,269,471	1,285,913	1,285,913	1,301,913
RESOURCES	1,252,906	1,269,471	1,285,913	1,285,913	1,301,913
REVENUES					
INTEREST REVENUES	16,566	16,442	0	16,000	16,000
REVENUES	16,566	16,442	0	16,000	16,000
TOTAL RESOURCES	1,269,472	1,285,913	1,285,913	1,301,913	1,317,913



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

SOLID WASTE OPERATIONS

FUND 5500	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	369,065	1,079,487	728,779	728,779	1,503,776
RESOURCES	369,065	1,079,487	728,779	728,779	1,503,776
REVENUES					
CHARGES FOR SERVICES	10,058,289	10,059,151	11,323,757	11,114,311	11,235,498
INTEREST REVENUES	35,860	426	32,932	36,000	36,000
MISCELLANEOUS REVENUES	458,142	23,689	0	57,788	0
REVENUES	10,552,291	10,083,266	11,356,689	11,208,099	11,271,498
TRANSFERS IN					
SOLID WASTE - 5510	0	0	616,237	616,237	727,790
TRANSFERS IN	0	0	616,237	616,237	727,790
TOTAL RESOURCES	10,921,356	11,162,753	12,701,705	12,553,115	13,503,064
EXPENDITURES					
SOLID WASTE	3,608,282	3,486,320	5,199,963	4,636,882	5,361,875
SW COMMERCIAL COLLECTIONS	2,954,358	2,889,872	3,240,723	2,850,422	3,158,590
SW NMFA LOAN INTEREST	60,436	75,905	66,309	74,916	97,200
SW NMFA LOAN PRINCIPAL	193,460	304,072	307,500	387,618	616,200
SW RESIDENTIAL COLLECTIONS	2,750,839	2,749,386	3,272,487	2,717,856	3,232,384
SW YARDWASTE/COMPOST	82,106	174,299	188,210	180,392	425,602
UTILITY ADMIN SVCS	1,616	27,442	54,094	26,981	50,000
UTILITY DIRECTOR	214,776	0	0	0	0
EXPENDITURES	9,865,873	9,707,296	12,329,286	10,875,067	12,941,851
TRANSFERS OUT					
GAS - 5200	0	0	0	174,272	0
SOLID WASTE EQP REPL - 5560	0	0	0	0	235,700
SOLID WASTE RECYCLING - 5530	55,920	0	0	0	0
TRANSFERS OUT	55,920	0	0	174,272	235,700
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(79,924)	726,678	0	0	0
ADJUSTMENTS	(79,924)	726,678	0	0	0
ENDING BALANCE	1,079,487	728,779	372,419	1,503,776	325,513



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

SOLID WASTE LANDFILL CLOSURE

FUND 5510	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	3,415,949	3,330,631	2,185,916	2,185,916	1,544,318
RESOURCES	3,415,949	3,330,631	2,185,916	2,185,916	1,544,318
REVENUES					
CHARGES FOR SERVICES	121,910	111,818	150,000	140,503	100,000
INTEREST REVENUES	77,246	(7,217)	47,250	65,000	65,000
REVENUES	199,156	104,601	197,250	205,503	165,000
TOTAL RESOURCES	3,615,105	3,435,232	2,383,166	2,391,419	1,709,318
EXPENDITURES					
SW CLOSURE/POST CLOSURE	329,476	(170,288)	766,928	230,864	33,000
EXPENDITURES	329,476	(170,288)	766,928	230,864	33,000
TRANSFERS OUT					
SOLID WASTE FUND - 5500	0	0	616,237	616,237	727,790
TRANSFERS OUT	0	0	616,237	616,237	727,790
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(45,002)	1,419,604	0	0	0
ADJUSTMENTS	(45,002)	1,419,604	0	0	0
ENDING BALANCE	3,330,631	2,185,916	1,000,001	1,544,318	948,528

SOLID WASTE RECYCLING FUND

FUND 5530	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	71,258	0	836	836	0
RESOURCES	71,258	0	836	836	0
TRANSFERS IN					
SOLID WASTE - 5500	55,920	0	0	0	0
TRANSFERS IN	55,920	0	0	0	0
TOTAL RESOURCES	127,178	0	836	836	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	127,178	0	836	836	0
ADJUSTMENTS	127,178	0	836	836	0
ENDING BALANCE	0	0	0	0	0



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

SOLID WASTE EQUIP REPL RESERVE

FUND 5560	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	2,152,521	1,652,917	1,426,833	1,426,833	1,472,833
RESOURCES	2,152,521	1,652,917	1,426,833	1,426,833	1,472,833
REVENUES					
INTEREST REVENUES	40,213	(1,551)	50,000	46,000	46,000
MISCELLANEOUS REVENUES	23,000	0	0	0	0
REVENUES	63,213	(1,551)	50,000	46,000	46,000
TRANSFERS IN					
SOLID WASTE - 5500	0	0	0	0	235,700
TRANSFERS IN	0	0	0	0	235,700
TOTAL RESOURCES	2,215,734	1,651,366	1,476,833	1,472,833	1,754,533
EXPENDITURES					
SW COMMERCIAL COLLECTIONS	613,835	0	150,000	0	80,000
SW RESIDENTIAL COLLECTIONS	0	0	197,700	0	0
EXPENDITURES	613,835	0	347,700	0	80,000
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	(51,018)	224,533	0	0	0
ADJUSTMENTS	(51,018)	224,533	0	0	0
ENDING BALANCE	1,652,917	1,426,833	1,129,133	1,472,833	1,674,533

SW NMFA PROJECTS

FUND 5577	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	2,494,547	1,706,035	1,711,736	1,711,736	1,111,509
RESOURCES	2,494,547	1,706,035	1,711,736	1,711,736	1,111,509
REVENUES					
INTEREST REVENUES	27,430	5,701	0	45,000	45,000
PROCEEDS FROM DEBT/CAPITAL LEASE	0	0	890,000	915,023	960,000
REVENUES	27,430	5,701	890,000	960,023	1,005,000
TOTAL RESOURCES	2,521,977	1,711,736	2,601,736	2,671,759	2,116,509
PROJECTS					
85030 SW RECYCLING CENTER NMFA 2007	0	0	2,363	0	0
85031 SW EQUIPMENT NMFA 2007	736,970	224,533	890,000	890,000	960,000
85040 SW NMFA VEHICLE MAINT FACILITY	78,973	708,968	670,252	670,250	0
EXPENDITURES	815,943	933,501	1,562,615	1,560,250	960,000
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	0	(933,501)	0	0	0
ADJUSTMENTS	0	(933,501)	0	0	0
ENDING BALANCE	1,706,034	1,711,736	1,039,121	1,111,509	1,156,509



CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

SW NMFA LOAN DEBT SERVICE

FUND 5587	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	291,514	295,378	293,942	293,942	298,942
RESOURCES	291,514	295,378	293,942	293,942	298,942
REVENUES					
INTEREST REVENUES	3,864	(1,435)	0	5,000	5,000
REVENUES	3,864	(1,435)	0	5,000	5,000
TOTAL RESOURCES	295,378	293,943	293,942	298,942	303,942

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Transit Fund 5920	Transportation		Enterprise	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 602,164	606,601	606,601	433,318
REVENUES				
543711 NMSU Bus Subsidy	\$ 335,231	319,811	274,502	319,811
543712 Bus Fares	157,338	155,000	154,702	170,000
543714 Token Fares	11,078	9,000	7,996	10,000
543715 Bus Passes	51,118	45,000	49,385	54,000
543716 Mesilla Subsidy	17,585	17,600	16,833	17,000
543717 Advertising Revenues	29,250	27,000	26,550	27,000
543731 Dial A Ride Bus Fares	4,760	4,400	5,073	5,600
543732 Dial A Ride Bus Tokens	13,831	13,300	13,361	15,000
560046 Dial A Ride Donations	0	0	2,664	3,400
551004 - 14104 FTA Operating Asst. FY04	0	0	14,974	0
551004 - 14100 FTA Operating Asst. FY05	0	9,769	0	9,769
551004 - 14106 FTA Operating Asst. FY06	0	15,882	0	15,882
551004 - 24109 FTA Operating Grt. FY09	14,527	65,052	64,961	21,471
551004 - 24110 FTA Operating Grt. FY10	0	13,210	0	13,210
551004 - 24111 FTA Operating Grt. FY11	1,288,075	0	0	0
551004 - 24112 FTA Operating Grt. FY12	0	1,458,917	1,062,477	396,440
551004 - 24112 FTA Operating Grt. FY12	0	0	0	1,303,202
551004 - 241S1 FTA-JARC Planning Study	986	0	0	0
551004 - 241S3 FTA-Bus & Bus Facility	6,714	52,016	18,620	33,396
551004 - 24213 FTA-Architectural & Engineering	0	617,500	0	617,500
551004 - 61L04 Transit Bus Wash	0	140,000	0	140,000
590020 Sale of Property/Material	16,967	0	0	0
592001 Other Reimbursed Expenses	2,630	0	1,827	0
Total Revenues	\$ 1,950,090	2,963,457	1,713,925	3,172,681
Total Resources	\$ 2,552,254	3,570,058	2,320,526	3,605,999
EXPENDITURES				
	24111 FTA	24112 FTA	24113 FTA	
Transportation Services	\$ 0	0	0	50,000
Transit Operation - Admin.	409,819	448,282	400,113	457,050
Fixed Route	1,991,466	2,102,130	2,010,334	2,129,987
Dial-A-Ride	948,516	1,039,016	906,108	1,046,995
Bus Maintenance	352,665	371,623	356,074	422,855
Depreciation	547,525	507,638	566,468	507,638
Grants & Projects:				
14100 FTA Operating Asst. FY05	0	12,212	0	12,212
14106 FTA Operating Asst. FY06	0	19,853	0	0
24109 FTA Operating Grt. FY09	0	88,816	81,203	26,839
24110 FTA Operating Grt. FY10	0	16,513	0	0
24111 FTA Operating Grt. FY11	0	0	0	4,800
24112 FTA Operating Grt. FY12	0	232,831	0	0
241S1 FTA-JARC Planning Study	1,233	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Transit Fund 5920	Transportation		Enterprise	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
Grants & Projects:				
241S3 FTA-Bus & Bus Facility	0	65,020	41,745	23,275
24213 FTA-Architectural & Engineering	0	771,875	0	771,875
61L04 Transit Bus Wash	0	175,000	0	323,000
Total Expenditures	\$ 4,251,224	5,850,809	4,362,045	5,776,526
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 1,262,559	1,333,944	1,333,944	1,383,944
Transfer from Fund 1200 - VAF Fund	0	44,425	44,425	0
Transfer from Fund 2171 - Older Americans Act Fund	73,885	0	0	0
Transfer from Fund 2810 - Gasoline Tax Fund	446,813	530,000	530,000	530,000
Total Other Financing Sources (Uses)	\$ 1,783,257	1,908,369	1,908,369	1,913,944
ENDING BALANCE With Non-Cash Expense	\$ 84,287	(372,382)	(133,150)	(256,583)
Plus: Non-Cash Expense	547,525	507,638	566,468	507,638
Accrual Adjustment	(25,211)	0	0	0
ENDING BALANCE	\$ 606,601	135,256	433,318	251,055

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Transit Intermodal Center Fund 5921	Transportation		Enterprise	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 323,216	306,009	306,009	284,191
REVENUES 59680050				
551004 - 61L50 Fed. Transportation Administration	\$ 68,832	1,858,543	196,367	1,662,176
551004 - 61L51 Fed. Transportation Administration	0	394,000	0	394,000
Total Revenues	\$ 68,832	2,252,543	196,367	2,056,176
Total Resources	\$ 392,048	2,558,552	502,376	2,340,367
EXPENDITURES 59685060				
61L50 Fed. Transportation Administration	\$ 2,294	2,271,029	218,185	1,946,367
61L51 Fed. Transportation Administration	0	394,000	0	394,000
Total Expenditures	\$ 2,294	2,665,029	218,185	2,340,367
Accrual Adjustment	(83,745)	0	0	0
ENDING BALANCE	\$ 306,009	(106,477)	284,191	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Transit Stimulus Funds Fund 5922	Transportation		Enterprise	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES 59680080				
551004 - 24310 FTA Recovery Act	\$ 292,836	831,075	0	831,075
551004 - 24312 Transfer Point Portable Restrooms	0	40,000	0	40,000
551004 - 60400 Bus Shelters	0	350,000	29,123	320,877
551004 - 61L05 Recovery Act - Maintenance Facility	0	200,000	0	240,000
Total Revenues	\$ 292,836	1,421,075	29,123	1,431,952
Total Resources	\$ 292,836	1,421,075	29,123	1,431,952
EXPENDITURES 59685080				
24310 FTA Recovery Act	\$ 0	831,075	0	831,075
24312 Transfer Point Portable Restrooms	0	40,000	0	40,000
60400 Bus Shelters	0	350,000	29,123	320,877
61L05 Recovery Act - Maintenance Facility	0	200,000	0	240,000
Total Expenditures	\$ 0	1,421,075	29,123	1,431,952
Accrual Adjustment	(292,836)	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Alternative Fuels Fund 5930	Utilities		Enterprise	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
	\$ 0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 0	0	0	0
EXPENDITURES 59688010				
761100 Depreciation	29,100	29,100	28,981	29,100
Total Expenditures	29,100	29,100	28,981	29,100
ENDING BALANCE With Non-Cash Expense	(29,100)	(29,100)	(28,981)	(29,100)
Plus: Non-Cash Expense	29,100	29,100	28,981	29,100
ENDING BALANCE	0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Clean Community Emission Reduction Fund 5931	Utilities		Enterprise	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 39,924	54,521	54,521	68,084
REVENUES				
551026 US EPA Grant	\$ 0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 39,924	54,521	54,521	68,084
EXPENDITURES 59685020				
Various Operating Expenses	\$ 39,803	68,393	40,837	68,393
761100 Depreciation	1,414	37,400	1,414	37,400
Total Expenditures	\$ 41,217	105,793	42,251	105,793
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5200 - Gas Fund	\$ 54,400	54,400	54,400	54,400
Total Other Financing Sources (Uses)	\$ 54,400	54,400	54,400	54,400
ENDING BALANCE With Non-Cash Expense	\$ 53,107	3,128	66,670	16,691
Plus: Non-Cash Expense	1,414	37,400	1,414	37,400
ENDING BALANCE	\$ 54,521	40,528	68,084	54,091

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Information Technology Services Fund 6130	ITS		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 232,161	0	0	0
REVENUES				
543611 Radio Charges	\$ 0	0	0	0
543612 Telephone Charges	0	0	0	0
543616 MIS Computer (JU Billing Charge)	0	0	0	0
543621 MIS Charges	0	0	0	0
570010 Interest Charges	0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 232,161	0	0	0
EXPENDITURES				
61002010 - IT ADMINISTRATION	\$ 890,921	0	0	0
61002030 - MIS	(22)	0	0	0
61002050 - Network	(5)	0	0	0
61002070 - Telephone	(11)	0	0	0
61002090 - Radio	(41)	0	0	0
61002110 - GIS	(2)	0	0	0
Managed Reductions	0	0	0	0
Total Expenditures	\$ 890,840	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ (232,161)	0	0	0
Transfer from Fund 1020 - Software Fund	0	0	0	0
Total Other Financing Sources (Uses)	\$ (232,161)	0	0	0
ENDING BALANCE With Non-Cash Expense	\$ (890,840)	0	0	0
Accrual Adjustment	890,840	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Document Services Fund 6140	Legal		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 141,947	51,236	51,236	30,728
REVENUES				
543619 Microfilm & Mail Charges	\$ 392,072	195,930	187,576	0
543662 Copy Machine Charges	151,641	0	0	0
552026 NM Historical Records Advisory Board Grant	5,422	5,100	0	0
570010 Investment Income	2,107	5,500	827	0
570015 Net Incr (Decr) Fair Value Investment	(2,151)	0	388	0
592001 Other Revenue	2,031	0	0	0
Total Revenues	\$ 551,122	206,530	188,791	0
Total Resources	\$ 693,069	257,766	240,027	30,728
EXPENDITURES				
Microfilm & Mail/Copiers (16133/16134) Document Services 61001010				
Personnel	\$ 116,978	88,821	119,763	0
Operating	329,243	106,791	85,558	0
Capital Outlay	0	0	0	0
25001 - PRESERVATION OF CLC GOVT DOCUMENTS	5,422	0	0	0
25002 - NM HISTORICAL ADVISORY BOARD GRT	0	8,067	0	0
Depreciation	533	6,200	430	0
Total 61001010	\$ 452,176	209,879	205,751	0
Copy Machines - 61001030				
Operating	184,605	0	0	0
Total 61001010	\$ 184,605	0	0	0
Managed Reductions		(49,027)		
Total Expenditures	\$ 636,781	160,852	205,751	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ (3,978)	(3,978)	(3,978)	0
Total Other Financing Sources (Uses)	\$ (3,978)	(3,978)	(3,978)	0
ENDING BALANCE With Non-Cash Expense	\$ 52,310	92,936	30,298	30,728
Plus: Non-Cash Expense	533	6,200	430	0
Accrual Adjustment	(1,607)			
ENDING BALANCE	\$ 51,236	99,136	30,728	30,728

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Document Services Equipment Replacment Fund 6146	UIP		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 17,511	19,777	19,777	20,891
REVENUES				
570010 Investment Income	2,266	0	1,114	0
Total Revenues	\$ 2,266	0	1,114	0
Total Resources	\$ 19,777	19,777	20,891	20,891
ENDING BALANCE	\$ 19,777	19,777	20,891	20,891

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Fleet Services Fund 6150	Facilities		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 381,605	434,492	434,492	573,462
REVENUES				
543641 Motor Pool Charges Maintenance	3,170,983	3,230,000	3,239,969	3,356,837
543643 Fuel Charges	3,030,228	2,889,000	2,966,254	2,889,000
560100 Contribution From Developers	10,872	0	9,724	0
570010 Investment Income	(3,665)	0	(9,336)	0
570015 Net Incr (Decr) Fair Value Investment	25,004	0	(3,722)	0
590020 Sale of Property/Materials	4,650	0	0	0
591010 Rental/Lease Income	92,186	108,215	92,289	120,000
592001 Reimbursed Expenses	10,971	0	23,018	0
Total Revenues	\$ 6,341,229	6,227,215	6,318,196	6,365,837
Total Resources	\$ 6,722,834	6,661,707	6,752,688	6,939,299
EXPENDITURES				
Fleet Operations A&G 61003030	\$ 605,216	0	0	0
Fleet Maintenance 61003050	5,752,139	0	0	0
Fleet Services 61323010				
Personnel	\$ 0	1,510,239	1,478,916	1,499,190
Operating	0	547,649	591,097	563,700
Cost of Material Sold to Departments	0	1,653,167	1,640,585	1,728,351
Cost of Motor Fuel & Oil	0	2,600,000	2,468,628	2,843,332
Capital Outlay	0	0	0	64,000
Depreciation	0	113,000	79,885	113,000
Total Fleet Maintenance 61003050	\$ 0	6,424,055	6,259,111	6,811,573
Budget reduction based on non utility appropriations		(315,048)		
Total Expenditures	\$ 6,357,355	6,109,007	6,259,111	6,811,573
ENDING BALANCE With Non-Cash Expense	\$ 365,479	552,700	493,577	127,726
Plus: Non-Cash Expense	79,885	113,000	79,885	113,000
Accrual Adjustment	(10,872)	0	0	0
ENDING BALANCE	\$ 434,492	665,700	573,462	240,726

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Facilities Equipment Replacement Fund 6156	UIP		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 100,943	101,170	101,170	106,865
REVENUES				
570010 Investment Income	0	0	5,695	0
Total Revenues	\$ 0	0	5,695	0
Total Resources	\$ 100,943	101,170	106,865	106,865
ENDING BALANCE	\$ 100,943	101,170	106,865	106,865

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Unemployment Reserve Fund 6310	Human Resources		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance - Reserve	\$ 22,512	8,737	8,737	85,499
REVENUES				
546450 Unemployment Insurance	\$ 325,831	325,831	325,831	325,831
570010 Investment Income	2,315	0	5,931	0
570015 Net Incr (Decr) Fair Value Investment	(938)	0	0	0
592001 Other Revenue - Unemployment	2,592	0	0	0
Total Revenues	\$ 329,800	325,831	331,762	325,831
Total Resources	\$ 352,312	334,568	340,499	411,330
EXPENDITURES				
63100010-762100 Losses	\$ 343,575	300,000	255,000	300,000
Total Expenditures	\$ 343,575	300,000	255,000	300,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 8,737	34,568	85,499	111,330

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Employee Health Fund 6320	Human Resources		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 943,382	873,244	873,244	828,877
REVENUES				
570010 Investment Income	\$ 18,789	16,000	19,101	16,000
590015 Net Incr (Decr) Fair Value Investment	(17,192)	0	0	-
592001 Other Revenue	0	0	0	-
Total Revenues	\$ 1,597	16,000	19,101	16,000
Total Resources	\$ 944,979	889,244	892,345	844,877
EXPENDITURES				
Personnel	\$ 71,735	62,759	63,468	64,352
Total Expenditures	\$ 71,735	62,759	63,468	64,352
ENDING BALANCE	\$ 873,244	826,485	828,877	780,525

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013

FUND	DIVISION		FUND TYPE	
Workers Compensation Fund 6330	Human Resources		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 5,001,594	6,544,125	6,544,125	7,480,099
REVENUES				
546420 Workers Comp Charges	\$ 2,508,930	2,680,611	2,648,561	2,728,670
570010 Investment Income	139,543	60,000	146,029	100,000
570015 Net Incr (Decr) Fair Value Investment	(111,798)	0	0	0
592001 Other Revenue	72,212	0	0	0
Total Revenues	\$ 2,608,887	2,740,611	2,794,590	2,828,670
Total Resources	\$ 7,610,481	9,284,736	9,338,715	10,308,769
EXPENDITURES				
63000050 - Risk Management				
Operating	14,997	150,000	108,800	150,000
Workers Compensation Premiums	58,195	89,360	130,810	55,360
Workers Compensation Claims	1,392,827	2,256,000	1,461,954	1,800,000
Total Risk Management	\$ 1,466,019	2,495,360	1,701,564	2,005,360
63001350/63001360 - Workers Compensation				
Personnel	107,576	176,234	137,317	112,672
Operating	34,255	41,900	19,735	45,049
Total Workers Compensation	\$ 141,831	218,134	157,052	157,721
Total Expenditures	\$ 1,607,850	2,713,494	1,858,616	2,163,081
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 500,000	0	0	0
Total Other Financing Sources (Uses)	\$ 500,000	0	0	0
Accrual Adjustment	41,494	0	0	0
ENDING BALANCE with Non-Cash Expense	\$ 6,544,125	6,571,242	7,480,099	8,145,688
Plus: Non-Cash Expense	0	0	0	0
ENDING BALANCE	\$ 6,544,125	6,571,242	7,480,099	8,145,688

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Liability Claims Fund 6340	Legal		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 3,826,866	4,164,058	4,164,058	3,942,721
REVENUES				
570010 Investment Income	\$ 100,680	40,000	88,482	80,000
570015 Net Incr (Decr) Fair Value Investment	(80,639)	5,000	0	0
585200 Reimbursement from Gas Operations	214,944	214,944	214,944	214,944
585300 Reimbursement from Water Operations	107,034	107,034	107,034	107,034
585400 Reimbursement from Wastewater Operations	42,043	42,043	42,043	42,043
585500 Reimbursement from Solid Waste Operations	133,311	133,311	133,311	133,311
585920 Reimbursement from Transit	39,941	39,941	39,941	39,941
586140 Reimbursement from Document Services	6,505	6,505	6,505	0
586150 Reimbursement from Fleet Services	54,481	54,481	54,481	55,000
592001 Other Reimbursed Expenses	0	0	52,306	0
Total Revenues	\$ 618,300	643,259	739,047	672,273
Total Resources	\$ 4,445,166	4,807,317	4,903,105	4,614,994
EXPENDITURES				
Operating	\$ 0	4,200	0	4,200
Liability Insurance Premiums	701,672	345,800	700,000	700,000
Liability Claims	819,749	745,000	745,000	700,000
Depreciation	483	450	426	426
Total Expenditures	\$ 1,521,904	1,095,450	1,445,426	1,404,626
OTHER FUNDING SOURCES (USES)				
Transfer from Fund 1000 - General	\$ 1,489,396	1,000,000	1,000,000	1,078,000
Transfer from Fund 1010 - Airport Operations	1,577	1,577	1,577	1,577
Transfer to Fund 4110 - Public Park Projects	0	0	(16,961)	0
Transfer to Fund 6360 - Judgments/Liabilities	(500,000)	(500,000)	(500,000)	(500,000)
Total Other Financing Sources (Uses)	\$ 990,973	501,577	484,616	579,577
Accrual Adjustment	249,340	0	0	0
ENDING BALANCE WITH NON-CASH EXPENSE	\$ 4,163,575	4,213,444	3,942,295	3,789,945
Plus: Non-Cash Expense	483	450	426	426
ENDING BALANCE	4,164,058	4,213,894	3,942,721	3,790,371
			613,371	4,03

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Judgments/Liabilities Fund 6360	Legal		Internal Service	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 274,847	310,100	310,100	373,991
REVENUES				
570010 Investment Income	\$ 6,445	2,000	7,450	3,000
590015 Net Incr (Decr) Fair Value Investment	(6,790)	0	0	0
592001 Reimbursed Expense	4,200	0	0	0
Total Revenues	\$ 3,855	2,000	7,450	3,000
Total Resources	\$ 278,702	312,100	317,550	376,991
EXPENDITURES				
Legal Services	\$ 390,170	500,000	369,539	500,000
Depositions	2,581	5,000	2,020	5,000
Liability Claims	75,851	80,000	72,000	80,000
Total Expenditures	\$ 468,602	585,000	443,559	585,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 6340 - Liability Claims	\$ 500,000	500,000	500,000	500,000
Total Other Financing Sources (Uses)	\$ 500,000	500,000	500,000	500,000
ENDING BALANCE	\$ 310,100	227,100	373,991	291,991

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Mesilla Valley Regional Dispatch Authority Fund 7410	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance City (53%)	\$ 21,329	54,233	54,233	76,269
Beginning Balance County (47%)	18,915	48,094	48,094	67,634
REVENUES				
545704 MVRDA Alarm Fees	\$ 5,670	5,400	5,400	5,400
545711 MVRDA NMSU Maint Fee	12,413	12,413	12,413	12,413
552003 Dept of Finance & Administration	19,249	29,000	29,000	29,000
553004 Dona Ana County	1,176,315	1,228,016	1,228,016	1,228,016
554001 Town of Mesilla - Dispatch	31,038	33,545	33,545	33,545
554004 Village of Hatch - Dispatch	23,026	23,213	23,213	23,213
554007 City of Sunland Park - Dispatch	126,299	150,514	150,514	150,514
570010 Interest on Investments	5,033	0	0	0
570015 Net Incr (Decr) Fair Value Investment	(6,358)	0	0	0
592001 Other Revenue	5,901	4,000		0
Total Revenues	\$ 1,398,586	1,486,101	1,482,101	1,482,101
Total Resources	\$ 1,438,830	1,588,428	1,584,428	1,626,004
EXPENDITURES				
MVRDA Dispatch - 74009010				
Personnel	\$ 2,312,566	2,472,452	2,329,207	2,472,452
Operating	350,423	570,082	427,698	521,678
Depreciation	0	0	48,404	48,404
Capital Outlay	0	20,000	20,000	20,000
AMR	0	(143,245)		0
Total MVRDA Dispatch	\$ 2,662,989	2,919,289	2,825,309	3,062,534
Total Expenditures	\$ 2,662,989	2,919,289	2,825,309	3,062,534
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	\$ 1,326,486	1,384,784	1,384,784	1,411,700
Total Other Financing Sources (Uses)	\$ 1,326,486	1,384,784	1,384,784	1,411,700
Accrual Adjustment				
ENDING BALANCE With Non-Cash Expense	\$ 102,327	53,923	143,903	(24,830)
Plus: Non-Cash Expense	0		48,404	48,404
ENDING CASH BALANCE	\$ 102,327	53,923	192,307	23,574
FY 12/13 BUDGET PENDING APPROVAL FROM THE MVRDA BOARD				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Metro Narcotics Fund 7420	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 175,710	192,016	192,016	140,593
REVENUES				
531089 State Forfeited Property	\$ 0	0	1,170	0
551007 FBI OCDEF	8,252	0	0	0
552020 DCSI Grant/Metro	101,177	15,516	15,516	0
553005 Dona Ana County Match	225,543	225,543	225,543	225,543
554010 Town of Mesilla	0	0	7,500	0
570010 Interest on Investments	(2,302)	0	(5,745)	0
590051 Net Incr (Decr) Fair Value Investment	2,372	0	(4,439)	0
554999 Rocky Mountain Information Network	2,500	3,000	3,000	0
592001 Reimbursement Other	839	0	400	0
Total Revenues	\$ 338,381	244,059	242,945	225,543
Total Resources	\$ 514,091	436,075	434,961	366,136
EXPENDITURES				
Metro Narcotics A & G 74009030				
Personnel	\$ 265,251	165,876	175,859	150,760
Operating Expenses	282,367	303,725	344,052	300,325
Total 74009030	\$ 547,618	469,601	519,911	451,085
Total Expenditures	\$ 547,618	469,601	519,911	451,085
OTHER FUNDING SOURCES (USES)				
Transfer from Fund 101000 - General Fund	\$ 225,543	225,543	225,543	225,543
Total Other Financing Sources (Uses)	\$ 225,543	225,543	225,543	225,543
ENDING BALANCE	\$ 192,016	192,017	140,593	140,594
Required 1/12th Reserve	45,452	38,977	43,153	37,440
UN-RESERVED ENDING BALANCE	\$ 146,564	153,040	97,440	103,154
Metro Board approved this budget on 3/21/12.				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Metro Narcotics Seized Assets Fund 7421	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 936,138	972,261	972,261	807,531
REVENUES				
531088 DEA Seized Funds	\$ 163,763	0	5,457	0
570010 Interest on Investments	12,786	0	22,168	0
590051 Net Incr (Decr) Fair Value Investment	(9,583)	0	32,496	0
592001 Miscellaneous Other Revenue	18,213	0	149	0
Total Revenues	\$ 185,179	0	60,270	0
Total Resources	\$ 1,121,317	972,261	1,032,531	807,531
EXPENDITURES				
Metro Narcotics Seized Funds 74009040				
Operating	\$ 149,056	22,500	150,000	0
Capital	0	0	75,000	0
Total 74009040	\$ 149,056	22,500	225,000	0
Total Expenditures	\$ 149,056	22,500	225,000	0
ENDING BALANCE	\$ 972,261	949,761	807,531	807,531
Any appropriations to this fund must first be approved by the Metro Board.				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
HIDTA Grants Fund 7422	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	0	0	0
REVENUES				
HIDTA Grant I9PSNP562Z Project 13009	30,875	0	0	0
HIDTA Grant I10PSNP562Z Project 13011	784,762	47,407	47,407	0
HIDTA Grant I11PSNP562Z Project 13012	0	791,896	709,985	81,911
HIDTA Grant I12PSNP562Z Project 1301x	0	0	0	808,750
Total Revenues	\$ 815,637	839,303	757,392	890,661
Total Resources	\$ 815,637	839,303	757,392	890,661
EXPENDITURES				
HIDTA Grant I9PSNP562Z Project 13009				
Personnel	\$ 24,982	0	0	0
Operating	5,893	0	0	0
Total I9PSNP562Z	\$ 30,875	0	0	0
HIDTA Grant I10PSNP562Z Project 13011				
Personnel	\$ 129,287	6,373	6,373	0
Operating	655,475	41,034	41,034	0
Total I10PSNP562Z	\$ 784,762	47,407	47,407	0
HIDTA Grant I11PSNP562Z Project 13012				
Personnel	\$ 0	122,435	95,997	26,438
Operating	0	669,461	613,988	55,473
Total I11PSNP562Z	\$ 0	791,896	709,985	81,911
HIDTA Grant I12PSNP562Z Project 13013				
Personnel	\$ 0	0	0	122,435
Operating	0	0	0	686,315
Total I12PSNP562Z	\$ 0	0	0	808,750
Total Expenditures	\$ 815,637	839,303	757,392	890,661
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Mesilla Valley Safety Council Fund 7430	Administration		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 45,901	0	0	0
REVENUES				
552009 NM Dept of Transp (Community DWI Grant)	\$ 26,524	0	0	0
Total Revenues	\$ 26,524	0	0	0
Total Resources	\$ 72,425	0	0	0
EXPENDITURES				
74007010 Operation DWI				
Personnel	\$ 26,524	0	0	0
Operating	0	0	0	0
Total 74007010	26,524	0	0	0
Total Expenditures	\$ 26,524	0	0	0
OTHER FUNDING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ (11,189)	0	0	0
Transfer to Fund 2424 - Traffic Safety Bureau	(34,712)	0	0	0
Total Other Financing Sources (Uses)	\$ (45,901)	0	0	0
ENDING BALANCE	\$ 0	0	0	0

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Animal Services Center of Mesilla Valley Fund 7440			Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 452,366	307,272	307,271	427,136
REVENUES				
534001 Pet Licenses	\$ 34,855	34,000	33,144	34,000
534002 Pet Licenses Late Fee	10	0	0	0
534003 Euthanization	4,955	5,000	5,903	5,000
534004 Vaccinations	32,059	32,000	37,155	32,000
534005 Pet MicroChip	38,177	38,000	39,356	38,000
534006 On-site Adoptions	104,118	102,000	100,263	102,000
534007 DAC Return to owner	16,706	17,000	13,895	17,000
534008 CLC Return to owner	31,264	31,000	32,477	31,000
534009 Spay/Neuter	66,530	65,000	91,098	65,000
553003 Animal Service Center - County	848,365	881,787	881,787	881,787
911000 Animal Service Center - City	650,513	711,967	711,967	881,787
560010 Donations	31,067	27,000	32,359	27,000
570010 Investment Income	11,308	9,000	11,313	9,000
570015 Net Incr(Decr) Fair Value Investment	(14,702)	(24,500)	11,903	(24,500)
592001 Other Revenue	26,655	24,000	31,517	24,000
599911 Cash Over/Short	459	0	167	0
Total Revenues	\$ 1,882,339	1,953,254	2,034,304	2,123,074
Total Resources	\$ 2,334,705	2,260,526	2,341,575	2,550,210
EXPENDITURES - 74147010				
Salaries	\$ 1,162,422	1,407,795	1,305,370	1,463,258
Operating	523,752	537,160	514,930	480,350
Capital	49,587	4,490	4,490	0
Administrative Charges	88,150	89,649	89,649	91,801
Total Expenditures	\$ 1,823,911	2,039,094	1,914,439	2,035,409
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 7441 - ASCMV Capital Fund	\$ (203,523)	0	0	0
Total Other Financing Sources (Uses)	\$ (203,523)	0	0	0
Accrual Adjustment				
ENDING BALANCE	\$ 307,271	221,432	427,136	514,801
FY 12/13 BUDGET HAS NOT BEEN APPROVED BY THE ASCMV BOARD				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Animal Service Center of MV Capital Projects Fund 7441			Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	159,846	159,846	23,209
REVENUES				
570010 Investment Income	\$ 0	0	0	0
590051 Net Incr(Decr) Fair Value of Investment	0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 0	159,846	159,846	23,209
EXPENDITURES				
Capital	\$ 43,677	161,203	136,637	23,209
Total Expenditures	\$ 43,677	161,203	136,637	23,209
OTHER FUNDING SOURCES (USES)				
Transfer from Fund 7440 - ASCMV Operations Fund	\$ 203,523	0	0	0
Total Other Financing Sources (Uses)	\$ 203,523	0	0	0
ENDING BALANCE	\$ 159,846	(1,357)	23,209	0
FY 12/13 BUDGET HAS NOT BEEN APPROVED BY THE ASCMV BOARD				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Branigan Estate Fund 7470	Public Services		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 2,840,705	2,806,497	2,806,497	2,849,497
REVENUES				
570010 Interest on Investment	\$ 58,236	42,000	85,000	52,000
590015 Net Incr (Decr) Fair Value Investment	(51,979)	0		
Total Revenues	\$ 6,257	42,000	85,000	52,000
Total Resources	\$ 2,846,962	2,848,497	2,891,497	2,901,497
EXPENDITURES - 74005010				
Library Books - 730710	\$ 38,465	40,000	40,000	50,000
Total Expenditures	\$ 38,465	40,000	40,000	50,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	\$ (2,000)	(2,000)	(2,000)	(2,000)
Total Other Financing Sources (Uses)	(2,000)	(2,000)	(2,000)	(2,000)
ENDING BALANCE	\$ 2,806,497	2,806,497	2,849,497	2,849,497

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Gifts & Memorials Fund 7480	Various		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 207,474	201,131	201,131	184,993
REVENUES				
560016 Donations Fourth of July	6,000	9,000	6,138	9,000
560020 Museum Contributions	30	0	0	0
560021 BCC Contributions	25	1,000	200	1,000
560022 Natural History Museum Contributions	0	0	0	0
560023 Art Museum Contributions	175	3,000	1,000	3,000
560035 Donations Harvest Festival	0	0	0	0
560041 Arc Life Center	0	0	0	0
560042 Donations Club Fusion	0	0	0	0
560045 Donations Transit Adopt-A-Shelter	500	0	0	0
560048 Parks Donations	5,957	10,000	2,424	10,000
560050 Police Gifts & Donations	0	100	0	100
560055 Victim Assistance Donations	1,000	0	3,000	1,000
560060 Library Contributions	1,843	2,000	1,000	2,000
560070 Donations Weed & Seed	1,858	5,000	1,981	5,000
570010 Interest on Investment	4,237	2,500	4,201	2,500
590015 Net Incr (Decr) Fair Value Investment	(3,855)	500	(3,285)	500
Total Revenues	\$ 17,770	33,100	16,659	34,100
Total Resources	\$ 225,244	234,231	217,790	219,093
EXPENDITURES				
Administration Department				
Fourth of July 74005020	8,057	9,000	7,281	9,000
Total Administration Department	\$ 8,057	9,000	7,281	9,000
Human Resources Department				
HR A&G 74001010	0	3,105	0	3,105
Total Human Resources Department	\$ 0	3,105	0	3,105
Police Department				
Police Administration A&G 74007020	3,150	100	76	100
Weed n Seed 74007040	7,677	5,000	8,695	5,000
Detectives 74007050	253	0	0	0
Victim's Assistance 74007100	0	2,340	1,064	2,300
Total Police Department	\$ 11,080	7,440	9,835	7,400
Community and Cultural Services Department:				
Library 74005040	4,317	7,500	4,267	5,000
Branigan Cultural Center 74005050	0	1,000	0	12,000
Museum of Art 74005060	0	3,000	0	3,000
Total Community and Cultural Services Department	\$ 4,317	11,500	4,267	20,000

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Gifts & Memorials Fund 7480	Various		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
Parks & Recreation Department				
Parks North District 74003090	659	10,000	11,414	10,000
Total Parks & Recreation Department	\$ 659	10,000	11,414	10,000
Total Expenditures	\$ 24,113	41,045	32,797	49,505
ENDING BALANCE	\$ 201,131	193,186	184,993	169,588

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Veterans Memorial Wall Fund 7481	Facilities		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 18,791	18,927	18,927	18,884
REVENUES				
560031 Donations Veterans Memorial Wall	\$ 1,855	5,000	315	5,000
570010 Interest on Investment	402	0	437	0
570015 Net Incr (Decr) Fair Value Investment	(354)	0	634	0
Total Revenues	\$ 1,903	5,000	1,386	5,000
Total Resources	\$ 20,694	23,927	20,313	23,884
EXPENDITURES				
Veteran's Memorial Wall	\$ 1,767	10,000	1,429	10,000
Total Expenditures	\$ 1,767	10,000	1,429	10,000
ENDING BALANCE	\$ 18,927	13,927	18,884	13,884

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Veterans Museum Fund 7482	Public Works		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 153	153	153	163
REVENUES				
570010 Interest on Investment	0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	10	0
Total Revenues	\$ 0	0	10	0
Total Resources	\$ 153	153	163	163
ENDING BALANCE	\$ 153	153	163	163

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DIVISION		FUND TYPE	
Employee Benefits Committee Fund 7490	Administration		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 2,944	12,430	12,430	24,830
REVENUES				
545010 Concessions/Vending Machines	\$ 13,925	13,500	13,500	0
570010 Investment Income	146	0	300	
590051 Net Incr (Decr) Fair Value Investment	(79)	0	200	
Total Revenues	\$ 13,992	13,500	14,000	0
Total Resources	\$ 16,936	25,930	26,430	24,830
EXPENDITURES - 74000040				
Operations	\$ 4,228	13,850	1,600	0
Total Expenditures	\$ 4,228	13,850	1,600	0
Accrual Adjustment	(278)			
ENDING BALANCE	\$ 12,430	12,080	24,830	24,830

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
South Central Solid Waste Authority (SCSWA) Operations Fund 8100	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 4,958,136	1,465,126	1,465,126	1,154,405
REVENUES				
541502 Landfill Charges	\$ 3,942,459	3,880,000	3,727,080	3,880,000
541511 RLA Cash Fees	540,662	350,000	350,000	350,000
541910 Provision for Uncollectible Accounts	(69,000)	0	0	0
546010 Concessions	0	0	0	0
570010 Interest on Investment	74,807	0	103,549	0
570015 Net Incr (Decr) Fair Value Investment	(83,328)	0	0	0
591010 Rental/Lease Income	0	0	0	0
592001 Reimbursed Expense Other	75,322	0	53,462	0
599911 Cash Over(Short)	13	0	0	0
Total Revenues	\$ 4,480,935	4,230,000	4,234,091	4,230,000
Total Resources	\$ 9,439,071	5,695,126	5,699,217	5,384,405
EXPENDITURES - 81759010				
Post Closure	\$ 0	36,250	0	0
Personnel	355,597	358,396	1,950,320	1,385,320
RLA Operations	3,049,229	2,877,336	2,346,008	1,726,200
Depreciation Expense	0	0	0	991,924
Capital Equipment/Land	0	761,200	0	661,000
Interest & Principal	0	842,960	0	842,960
Total Expenditures	\$ 3,404,826	4,876,142	4,296,328	5,607,404
OTHER FINANCING SOURCES (USES)				
Transfer from 8110 SCSWA Closure Fund	0	316,016	316,016	0
Transfer from 8170 SCSWA Recycling Fund	0	0	0	0
Transfer to 8150 SCSWA Capital Improvement Fund	\$ (1,171,600)	0	0	(305,500)
Transfer to 8160 SCSWA Equipment Reserve Fund	(1,050,000)	(305,500)	(305,500)	0
Transfer to 8170 SCSWA Recycling Fund	\$ (847,600)	0	0	0
Transfer to 8180 SCSWA Community Collections Fund	(650,000)	(155,284)	(259,000)	(300,000)
Total Other Financing Sources (Uses)	\$ (3,719,200)	(144,768)	(248,484)	(605,500)
Plus Depreciation	\$ 0	0	0	991,924
Accrual Adjustment	(849,919)	0	0	0
ENDING BALANCE	\$ 1,465,126	674,216	1,154,405	163,425
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
SCSWA Closure/Post Closure Fund 8110	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 1,355,815	1,670,592	1,670,592	1,425,889
REVENUES				
570010 Investment Income	\$ 3,467	0	71,313	0
Total Revenues	\$ 3,467	0	71,313	0
Total Resources	\$ 1,359,282	1,670,592	1,741,905	1,425,889
EXPENDITURES - 81759030-86010				
Personnel	\$ 0	0	0	0
Operating	0	0	0	0
Capital	0	0	0	0
Total Expenditures	\$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to 8100 SCSWA Operations Fund	\$ 0	(316,016)	(316,016)	0
Total Other Financing Sources (Uses)	\$ 0	(316,016)	(316,016)	0
Accrual Adjustment	311,310	0	0	0
ENDING BALANCE	\$ 1,670,592	1,354,576	1,425,889	1,425,889
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
SCSWA Landfill Gas Coll Sys Fund 8115	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 549,166	549,166	549,166	549,166
REVENUES				
570010 Investment Income	\$ 0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 549,166	549,166	549,166	549,166
EXPENDITURES - 81759030-86010				
Personnel	\$ 0	0	0	0
Operating	0	0	0	0
Capital	0	0	0	0
Total Expenditures	\$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to 8100 SCSWA Operations Fund	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 549,166	549,166	549,166	549,166
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
SCSWA Cell 3 Fund 8122	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 0	10,282	10,282	10,282
REVENUES				
570010 Investment Income	\$ 0	0	0	0
Total Revenues	\$ 0	0	0	0
Total Resources	\$ 0	10,282	10,282	10,282
EXPENDITURES - 81759030-86010				
Personnel	\$ 0	0	0	0
Operating	(10,282)	0	0	0
Capital	0	0	0	0
Total Expenditures	\$ (10,282)	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to 8100 SCSWA Operations Fund	\$ 0	0	0	0
Total Other Financing Sources (Uses)	\$ 0	0	0	0
ENDING BALANCE	\$ 10,282	10,282	10,282	10,282
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
SCSWA Capital Improvement Reserve Fund 8150	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 252,580	643,929	643,929	528,901
REVENUES				
570010 Investment Income	\$ 10,740	0	35,405	0
570015 Net Incr (Decr) Fair Value Investment	(21,666)	0	0	0
Total Revenues	\$ (10,926)	0	35,405	0
Total Resources	\$ 241,654	643,929	679,334	528,901
EXPENDITURES - 81759030-86010				
Personnel	\$ (8,873)	108,035	55,796	108,035
Operating	0	127,772	94,637	65,300
Capital	0	0	0	0
Total Expenditures	\$ (8,873)	235,807	150,433	173,335
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	\$ 1,171,600	0	0	0
Transfer to 8170 SCSWA Recycling Fund	(600,000)	0	0	0
Total Other Financing Sources (Uses)	\$ 571,600	0	0	0
Accrual Adjustment	(178,198)	0	0	0
ENDING BALANCE	\$ 643,929	408,122	528,901	355,566
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
SCSWA Equipment Replacement Fund 8160	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 1,006,422	256,092	256,092	515,395
REVENUES				
570010 Investment Income	\$ 19,123	0	14,490	0
570015 Net Incr (Decr) Fair Value Investment	(46,612)	0	0	0
Total Revenues	\$ (27,489)	0	14,490	0
Total Resources	\$ 978,933	256,092	270,582	515,395
EXPENDITURES				
Capital	\$ 0	350,000	60,687	305,500
Total Expenditures	\$ 0	350,000	60,687	305,500
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	\$ 1,050,000	305,500	305,500	305,500
Transfer to 8170 SCSWA Recycling Fund	(800,000)	0	0	0
Total Other Financing Sources (Uses)	\$ 250,000	305,500	305,500	305,500
Accrual Adjustment	(972,841)	0		
ENDING BALANCE	\$ 256,092	211,592	515,395	515,395
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
SCSWA Recycling Fund 8170	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 382,530	2,531,896	2,531,896	1,455,623
REVENUES				
541503 Recycling Fees	\$ 1,139,364	1,888,776	1,313,891	1,858,896
541505 Sale of Recyclables	42,330	204,000	0	100,000
541515 Non-Tax Sale of Recyclables	12,482	0	0	0
570010 Investment Income	16,130	0	55,440	0
570015 Net Incr (Decr) Fair Value Investment	(12,433)	0	0	0
552023 NM Environ. Dept. - 86016-Illegal Dumping 10-NT16	8,339	0	0	0
552023 NM Environ. Dept. - 86017-Illegal Dumping 11-09	144,200	0	0	0
552023 NM Environ. Dept. - 86018-Illegal Dumping 11-10	48,000	0	0	0
Total Revenues	\$ 1,398,412	2,092,776	1,369,331	1,958,896
Total Resources	\$ 1,780,942	4,624,672	3,901,227	3,414,519
EXPENDITURES - 81759070				
Personnel	\$ 389,097	282,038	282,038	282,038
RLA Operations	866,658	2,206,496	2,163,566	2,041,496
Depreciation Expense	228,810	212,500	212,500	212,500
Capital Equipment/Land	0	0	0	0
NMED Grant Operating Expenses-86016	8,339	0	0	0
NMED Grant Operating Expenses-86017	144,200	0	0	0
NMED Grant Operating Expenses-86018	48,000	0	0	0
Total Expenditures	\$ 1,685,104	2,701,034	2,658,104	2,536,034
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	\$ 847,600	847,600	0	0
Transfer from 8150 SCSWA Capital Improvement Fund	600,000	600,000	0	0
Transfer from 8160 SCSWA Equip. Replacement Fund	800,000	800,000	0	0
Transfer to 8100 SCSWA Operations Fund	0	0	0	0
Total Other Financing Sources (Uses)	\$ 2,247,600	2,247,600	0	0
	2,303,086	4,171,238	1,243,123	878,485
Plus Depreciation	228,810	212,500	212,500	212,500
Accrual Adjustment	(40,352)	0	0	0
ENDING BALANCE	\$ 2,531,896	4,383,738	1,455,623	1,090,985
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

*Projected based on 8 months actual through February 29, 2012 and 4 months projected.

**CITY OF LAS CRUCES
ADOPTED BUDGET FY 2012/2013**

FUND	DEPT		FUND TYPE	
SCSWA Community Collections Fund 8180	JPA/Fiscal Agent		Fiduciary	
	FY 2010/11 Actual	FY 2011/12 Adjusted	FY 2011/12 Projected*	FY 2012/13 Adopted
RESOURCES				
Beginning Balance	\$ 192,985	174,177	174,177	12,794
REVENUES				
541501 Solid Waste Fees	\$ 865,000	865,000	1,030,792	865,000
592001 Other Revenues	3,933	0	8,970	0
570010 Investment Income	4,333	0	10,207	0
570015 Net Incr (Decr) Fair Value Investment	1,596	0	0	0
Total Revenues	\$ 874,862	865,000	1,049,969	865,000
Total Resources	\$ 1,067,847	1,039,177	1,224,146	877,794
EXPENDITURES - 81759080				
Personnel	\$ 517,544	698,631	606,085	731,532
RLA Operations	770,109	476,549	618,550	426,550
Depreciation Expense	139,809	142,001	142,001	142,000
Capital Equipment/Land	0	0	0	0
Total Expenditures	\$ 1,427,462	1,317,181	1,366,636	1,300,082
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	\$ 650,000	155,284	155,284	300,000
Total Other Financing Sources (Uses)	\$ 650,000	155,284	155,284	300,000
	1,958,949	1,151,200	1,058,654	1,473,532
Plus Depreciation	139,809	142,001	0	142,000
Accrual Adjustment	(256,017)	0	0	
ENDING BALANCE	\$ 174,177	19,281	12,794	19,712
FY 12/13 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD				

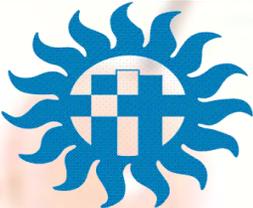


CITY OF LAS CRUCES, NEW MEXICO
FISCAL YEAR 2012-13

RIO GRANDE NATURAL GAS ASSOC

FUND 9800	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 AMENDED	2011-12 PROJECTED	2012-13 BUDGETED
RESOURCES					
BEGINNING BALANCE	1,612,291	2,416,678	10,201,238	10,201,238	10,201,238
RESOURCES	1,612,291	2,416,678	10,201,238	10,201,238	10,201,238
REVENUES					
CHARGES FOR SERVICES	11,655,595	6,674,440	0	0	0
INTEREST REVENUES	24,558	13,737	0	0	0
MISCELLANEOUS REVENUES	2,927	(4,768,051)	0	0	0
REVENUES	11,683,080	1,920,126	0	0	0
TRANSFERS IN					
RGNGA CAPITAL PROJECT - 9810	0	23,202	0	0	0
TRANSFERS IN	0	23,202	0	0	0
TOTAL RESOURCES	13,295,371	4,360,006	10,201,238	10,201,238	10,201,238
EXPENDITURES					
RGNGA	3,552,490	2,248,865	0	0	0
EXPENDITURES	3,552,490	2,248,865	0	0	0
TRANSFERS OUT					
RGNGA CAPITAL FUND - 9810	150,000	0	0	0	0
TRANSFERS OUT	150,000	0	0	0	0
ADJUSTMENTS					
ACCRUAL ADJUSTMENT	239,271	(11,627,385)	0	0	0
ADJUSTMENTS	239,271	(11,627,385)	0	0	0
ENDING BALANCE	9,353,610	13,738,526	10,201,238	10,201,238	10,201,238
COST OF GAS					
COST OF NATURAL GAS	6,936,933	3,537,290	0	0	0
COST OF GAS	6,936,933	3,537,290	0	0	0
ENDING BALANCE	2,416,677	10,201,236	10,201,238	10,201,238	10,201,238

*Pending Final Distribution from Sale of Rio Grande Natural Gas Association.



Infrastructure Capital Improvement Program

CITY OF LAS CRUCES

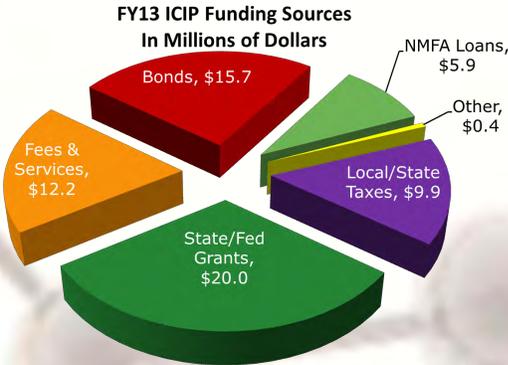
The Infrastructure Capital Improvement Program (ICIP) is a five-year plan for capital expenditures needed to replace, expand and improve infrastructure and systems. The intent of the ICIP is to serve as a guide in the provision of new facilities to meet the increasing demand for capital improvements throughout the city, as well as in the replacement of outmoded facilities. Other planning processes, the most significant of which are explained in this section, identify the need and provide funding for capital projects and related operating costs.

For 2012-13, the City Council has appropriated \$64.1 million to continue the city's emphasis on providing the basic capital needs for the community. This fiscal year's programs are primarily funded by intergovernmental grants \$20.0 million, bonds \$15.7 million, fees and service charges \$12.2 million, taxes \$9.9 million; loans \$5.8 million and property sales \$0.4 million. Expenditures by department are as follows: Utilities-\$25.2 million, Transportation-\$13.1 million, Facilities-\$12.6 million, Streets \$8.1 million, Flood \$2.5 million, and Parks \$2.5 million.

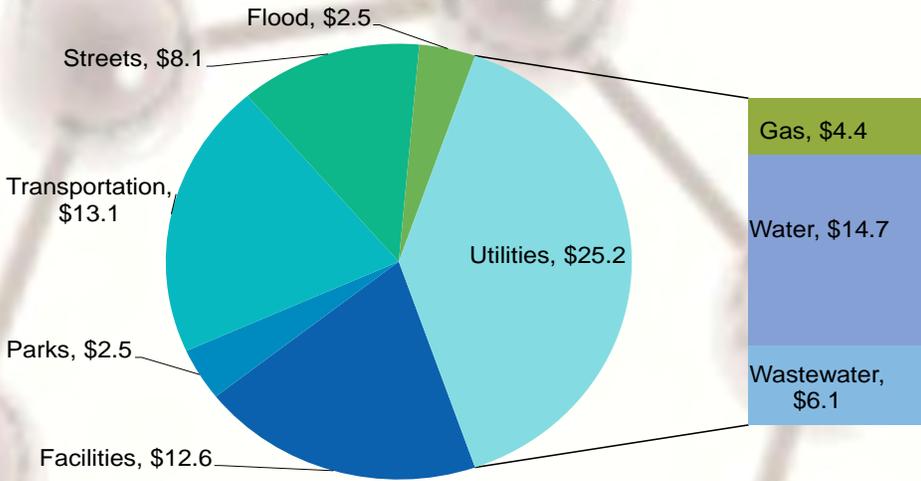
INFRASTRUCTURE CAPITAL IMPROVEMENT PROGRAM DEVELOPMENT, 2013-2018

Like many municipalities in the country, the City of Las Cruces faces the fact that it always has a list of worthy and

valuable projects that exceeds the resources available at any one time. In order to ensure that limited capital resources are allotted to the most worthy projects, the governing body undertakes a thorough identification, discussion, and prioritization process with respect to all other needs within



FY13 Infrastructure Capital Improvement Program In Millions of Dollars



the city. This process is carried out in conjunction with our annual budget and strategic plan processes and the State of New Mexico Infrastructure Capital Improvement Plan.

The annual citywide Infrastructure Capital Improvement Program update process began in January when departments prepared revised 2011-12 estimates and updated their five-year capital improvement programs. The 2011-12 estimates reflect updated construction cost estimates, project accelerations or delays, awarded contract amounts, project carry-overs and other program changes. The 2013-18 program includes projects planned for the authorized bond funding and the latest estimates for pay-as-you-go projects funded with operating funds, federal funds, impact fees and other sources. Also included are net operating costs and/or savings. The Office of Management and Budget staff reviewed the departments' programs for funding availability, and reasonableness.

Presented in this citywide program are projects reviewed and adopted through several planning processes. These include capital projects funded through the most recently adopted multi-year rate plans for enterprise funds such as Gas, Water, Wastewater, and Solid Waste and from other planning processes including the five-year Street Plan, infrastructure financing plans for impact fees and various multi-year facility maintenance plans.

In January, each department comes forward with their proposed capital improvement projects for consideration for inclusion in the annual ICIP. Public Works-Facility Management staff in conjunction with other departments develop plans and estimated costs. Facilities Management evaluate and determine what is needed for a project, particularly for current facilities that appear to need major improvements or maintenance.

Beginning in February, staff projects available revenue for identified capital

projects. At this point a plausible multi-year funding scheme is developed to fund new projects in each capital fund.

As projects to construct building facilities are designed, they are reviewed by Facilities Management staff in conjunction with user departments. Project designs are reviewed for sustainability, maintainability and compatibility with enterprise-wide systems and to determine that the project is being designed within funding limitations. Data on the capital and operating cost and timelines are closely monitored and linked to the citywide annual operating budget through these reviews.

It has been determined that the city has the bonding capacity for approximately \$2.0-\$4.5 million every few of years from the city's 0.5 percent municipal gross receipts tax allocated by the city to its ICIP Program, this is based on the annual gross receipt tax revenue increase of at least 3 percent. Annually, roughly \$1.0-\$1.5 million is required for recurring maintenance or continuing phased projects, including street paving, general park and facility improvements, sidewalks, medians, water management, small drainage projects and recreation improvements.

Generally in March, staff presents ongoing and proposed projects to Council at work sessions. The governing body provides direction by determining which projects to fund, the method of funding, and the priority of projects for the upcoming year.

Then a public hearing is held to present ongoing and proposed capital projects in an attempt to solicit community input. The capital budget becomes part of the annual budget approved by the City Council.

PRIORITIZATION OF CAPITAL PROJECTS

In order to ensure that the most worthy capital projects are funded first, projects are prioritized by staff and the prioritization is guided by Council within the strategic plan. Projects are generally prioritized based on the following criteria:

- ◇ Public Health and Safety – those projects required to alleviate an existing public health and safety hazard receive the highest priority.
- ◇ Regulatory Compliance – those projects required by law (such as the Clean Water Act, the Americans with Disabilities Act, various EPA regulations or court mandates) receive the next highest priority.
- ◇ Quality-of-Life – those projects considered by Council and/or the public to have great potential to enhance the quality of life in our community receive the next highest priority.
- ◇ Protection of Capital Investments – those projects required to save the structural integrity of existing facilities or to repair significant structural deterioration receive the next highest priority.
- ◇ Operating Budget Impact – those projects that have the potential to reduce operating costs receive the next highest priority.
- ◇ Other Projects – those projects that do not meet the criteria above will receive the lowest priority for funding.

It is important to note that these prioritization criteria are not a hard and fast rule. It is possible that Council may decide to fund a Quality-of-Life project over a Regulatory Compliance project. These criteria are simply guidelines that are tempered with judgment and knowledge of the community.

RELATIONSHIP BETWEEN OPERATING AND CAPITAL BUDGETS

The ICIP budget can generally be thought of as the link between the city's long-term capital improvements and the operating budget. By approving new projects, the city is attempting to strike that fragile balance between maintaining basic services and incurring additional obligations. Why is this balance significant? Simply stated, the operating

budget is recurring and a source of recurring funds must be determined.

The City of Las Cruces prepares a separate capital budget from the operating budget. The initial project budget will generally include the design and construction costs, as well as the furnishing and equipment required to have a fully functioning facility.

As projects are approved, future operating costs are also reviewed, if applicable, so the City Council is aware of the costs that will be associated with the project. This cost is incorporated into the annual budget and may include additional maintenance or operational staff, equipment and operating costs.

The Infrastructure Capital Improvement Program, as distinguished from the operating budget, is a financial plan for expenditures of monies, which add to, support, or improve the physical infrastructure and capital assets of the City.

INFRASTRUCTURE CAPITAL IMPROVEMENTS PROGRAM HIGHLIGHTS FOR FY 2013

- Taxiway "A" Reconstruction at the City's Airport
- Superfund Site-Griggs Walnut Plume-ground water cleanup
- Zone 1 Interconnect Phase B -Mesa Grande-Increase North/South water transmission capacity through the Zone 1 pressure portion of the water system. The project will also provide increased water deliveries to areas of growth south of HWY 70 .
- East Side Public Safety Complex on the East Mesa to encompass a Fire Station, Police Command Center, and Mesilla Valley Regional Dispatch Authority
- Terminal & West End Apron Rehabilitation at the City's Airport.

OVERVIEW

The City’s Infrastructure Capital Improvement Program (ICIP) anticipates improvements which total over \$412 million over the budgeted fiscal year (2013) and the five fiscal years (2014 through 2018) which are planning years. The largest summary categories over the six year period are city operated utilities and facilities.

The ICIP amounts for fiscal year 2013 are appropriated as part of the adopted budget. Any impact on the City’s debt service levels have been built into the budget. For the remaining years until fiscal year 2018, the funding amounts are not anticipated to raise the overall debt service levels. The City employs a bond cycling program that is designed to keep debt service payments level with existing amounts which provide funding at three year intervals. For the additional projects contained in the ICIP, funding is dependent upon new bonding cycling, State Appropriations, Grants, or Rate supported revenues.

Capital Project Summary

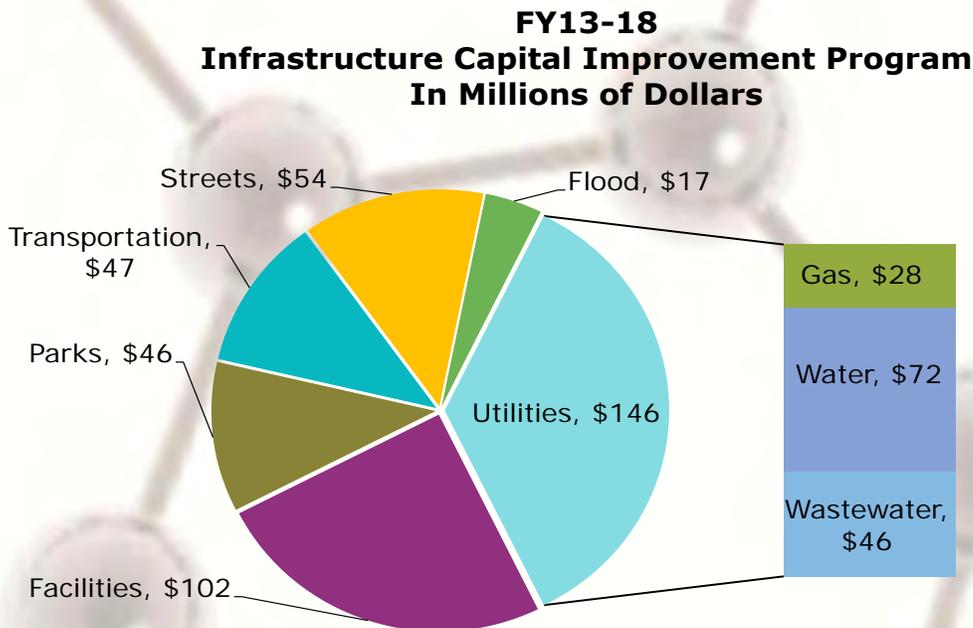
This summary is arranged by department and program, with totals of all projects within the department.

Many projects take several years to complete. A total of 461 projects are planned from FY 13-18, with 364 planned for FY 14-18, and the remaining ninety-seven projects budgeted in fiscal year 2013. For purposes of this chart, if a project crosses years, it is counted as a project in each year there is expenditures.

Operational Budgetary Impacts

One of the exercises, in any good budget development, is to assess the operational impacts on future expenses that will be generated by capital projects. Such an undertaking is considered a “best practice” in budget development. It allows for a multiyear time perspective to be applied to operational costs resulting from capital investments. This is especially true for the general fund, which is the main operational funding source for City services.

The majority of the ICIP projects contained in the City’s five year ICIP plan are not anticipated to increase general fund operation costs. However, there are five projects that do have implications regarding ongoing added costs. The following table identifies these projects and provides the estimated cost increases by year.

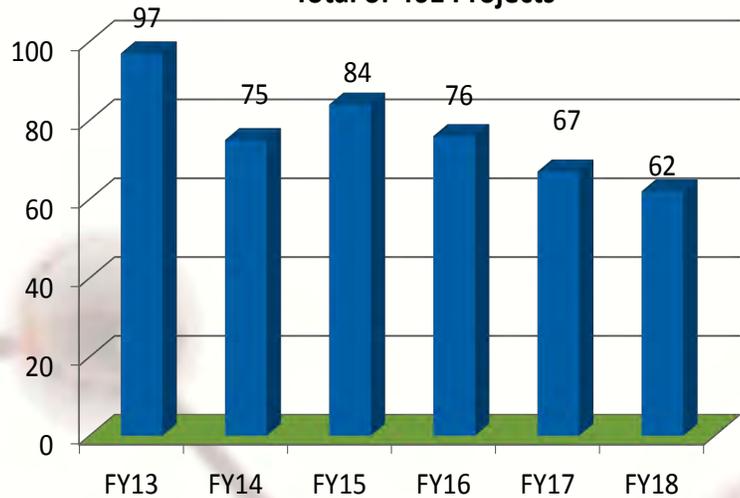


In summary, operational impacts from capital investments will total approximately \$13 million by the end of 2018 from the general fund.

The City needs to plan for the addition of a new fire station and an East Mesa Public Safety Complex. They will require staffing which accounts for the majority of the added costs when the stations becomes operational in FY2014 and FY2015. Parks is adding acreage to their parks which will increase their maintenance costs by an estimated \$6000 per acre. Transportation has new facilities coming online that will have utilities and maintenance expenses. Public Works is adding the Riparian Wetlands trail that will increase the maintenance required annually.

By anticipating these costs, the City will be able to structure future budgets accordingly. This undertaking will also provide a framework for adjusting investments as economic conditions and funding sources change.

ICIP Projects FY 13-18
Total of 461 Projects



Impact of Capital Investments on Operating Budgets							
Fiscal Years 2014-2018							
Department	Capital Investments	Operational Funding Projections by Fiscal Year					Grand Total
	2013	2014	2015	2016	2017	2018	
General Fund Investments							
FACILITIES MANAGEMENT							
FIRE and POLICE:							
Project: East Mesa Public Safety Complex							
Capital Investment:	\$ 2,214,000						
Operational Impacts:		\$ -	\$ 2,000,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 7,700,000
Project: Fire Station 7 / Training Center							
Capital Investment:	2,073,280						
Operational Impacts:		630,000	630,000	630,000	630,000	630,000	\$ 3,150,000
PARKS:							
Project: Assorted Park Projects							
Capital Investment:	2,487,019						
Operational Impacts:		370,000	370,000	370,000	370,000	370,000	\$ 1,850,000
TRANSPORTATION:							
Project: Automatic Vehicle Location System							
Capital Investment:	775,000						
Operational Impacts:		50,000	50,000	50,000	50,000	50,000	\$ 250,000
TRANSPORTATION-PARKS:							
Project: ACOE Riparian Wetlands (1135 Project)							
Capital Investment:	600,000						
Operational Impacts:		75,000	75,000	75,000	75,000	75,000	\$ 375,000
Total Operational Costs	\$ 8,149,299	\$ 1,125,000	\$ 3,125,000	\$ 3,025,000	\$ 3,025,000	\$ 3,025,000	\$ 13,325,000

RESOLUTION NO. 12-189**A RESOLUTION APPROVING THE FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM AS REQUIRED BY THE NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION FOR THE 2013 LEGISLATIVE SESSION FOR THE CITY OF LAS CRUCES, NEW MEXICO FOR FISCAL YEARS 2013/2014 THROUGH 2017/2018.**

The City Council is informed that:

WHEREAS, the City of Las Cruces has prepared its Annual Five-Year Capital Improvement Program for the Fiscal Year beginning 2013/14 through Fiscal Year 2017/2018; and

WHEREAS, Council has held a public hearing on the proposed Five-Year Capital Improvement Program as well as work sessions for discussion purposes; and

WHEREAS, the Las Cruces Utilities Board has reviewed and recommended approval of the utilities portion of the Annual Five-Year Capital Improvement Program; and

WHEREAS, the City Council will continue to monitor economic conditions and financing options for capital projects that may lead to revision in the Five-Year Capital Improvement Program.

NOW, THEREFORE, Be it resolved by the governing body of the City of Las Cruces:

(I)

THAT the Five-Year Capital Improvement Program attached hereto as Exhibit "A" is hereby approved in accordance with the City Charter, Sec. 5.06(c) and authorized to be the basis for submission of the "Five-Year Capital Improvement Program" to the Local Government Division of the Department of Finance and

Administration for the State of New Mexico, that requires a resolution of approval be submitted annually.

(II)

THAT the Five-Year Capital Improvement Program attached hereto as Exhibit "A", is hereby directed to be in the custody of the City Clerk and available for public inspection.

(III)

THAT City staff is hereby authorized to do all deeds necessary in the accomplishment of the herein above.

DONE AND APPROVED this 7th day of May, 2012.

APPROVED:



Mayor

ATTEST:

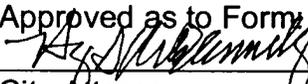


City Clerk

(SEAL)

Moved by: Thomas _____

Seconded by: Sorg _____

Approved as to Form:


City Attorney

VOTE:

Mayor Miyagishima:	<u>Aye</u>
Councilor Silva:	<u>Absent</u>
Councilor Smith:	<u>Aye</u>
Councilor Pedroza:	<u>Aye</u>
Councillor Small:	<u>Aye</u>
Councilor Sorg:	<u>Aye</u>
Councilor Thomas:	<u>Aye</u>

CITY OF LAS CRUCES
Infrastructure Capital Improvement Program

FY 2013

Project Title	LOCAL / ST TAXES	ST/FED GRANTS	FEES & SERVICES	OTHER RESOURCES	2013 TOTAL
Departments					
FACILITIES MANAGEMENT					
PROJECTS					
City Hall Parking Deck - Solar	\$ 367,030	\$ -	\$ -	\$ 139,033	506,063
East Mesa Public Safety Complex - Design/Construct		1,214,000		1,000,000	2,214,000
Fire Station 7 / Training Center				2,073,280	2,073,280
Museum of Nature & Science - Construct		3,900,000			3,900,000
					0
CAPITAL RENEWAL-CITY WIDE					
City Building Roof Replacement Program	300,000				300,000
Energy Efficient Lighting				100,000	100,000
General Building Renovation Program	566,928				566,928
General Facilities Rehabilitation	300,000				300,000
HVAC Upgrade Program	100,000				100,000
Parking Lot Renovation Program	375,615				375,615
Safety, Health, Environmental & Emergency	430,000				430,000
					0
CAPITAL RENEWAL-LOCATION SPECIFIC					
Castaneda - Renovation				400,000	400,000
Community of Hope - Jardin de los Ninos Rehabilitation	150,000	50,000			200,000
Community of Hope - St Luke's HVAC	20,000	55,000			75,000
Frank O'Brien Papen Community Ctr - Restrooms		75,000			75,000
Municipal Court HVAC	450,000			100,000	550,000
Munson Center Improvements		428,500			428,500
					0
TOTAL FACILITIES MANAGEMENT	\$ 3,059,573	\$ 5,722,500	\$ -	\$ 3,812,313	\$ 12,594,386
PARKS					
PROJECTS					
Burn Lake/Esslinger Park - Additional Phases	\$ 654,854	\$ 100,620	\$ -	\$ 135,952	\$ 891,426
Desert Trails Park - Erosion control & retaining wall			40,000		40,000
Desert Trails Park - Install restrooms			300,000		300,000
Mesilla Park - Complete amenities			47,000		47,000
North Alameda Arroyo Trail		266,330	54,670		321,000
North Las Cruces Park - Phase III			75,000		75,000
Outfall Channel Trail			225,000		225,000
Parkhill Estates Neighborhood Park			150,000		150,000
Paseo de Oñate Park - Design and Construct			238,000		238,000
Pueblos at Alameda			49,593		49,593
Twin Parks - Design/Construct			150,000		150,000
					0
TOTAL PARKS	\$ 654,854	\$ 366,950	\$ 1,329,263	\$ 135,952	\$ 2,487,019
TRANSPORTATION					
PROJECTS-AIRPORT					
Airport Parking Ramp - Rehabilitation	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Airport Terminal - Facility Improvements	33,000				33,000
Electronic Airport Layout Plan	11,016	338,984			350,000
Fuel Farm Upgrade	173,415	173,415			346,830
Taxiway "A" Reconstruct	81,235	4,918,765			5,000,000
Terminal & West End Apron - Rehabilitation	107,500	2,042,500			2,150,000
					0
PROJECTS-TRANSIT					
Automated Bus Wash	\$ 323,000	\$ -	\$ -	\$ -	\$ 323,000
Automatic Vehicle Location System	775,000				775,000
Bus Stop Signage and Accessibility	159,000				159,000
Transit Intermodal Center - Construct	98,500	2,728,999			2,827,499
Transit Maintenance Facility - Upgrade		261,076			261,076
Transit Operations and Maintenance Facility		771,875			771,875
					0
TOTAL TRANSPORTATION	\$ 1,861,666	\$ 11,235,614	\$ -	\$ -	\$ 13,097,280

CITY OF LAS CRUCES
Infrastructure Capital Improvement Program

FY 2013

Project Title	LOCAL / ST TAXES	ST/FED GRANTS	FEES & SERVICES	OTHER RESOURCES	2013 TOTAL
PUBLIC WORKS-STREETS					
Streets ICIP					
Sonoma Ranch Blvd. Extension	\$ -	\$ -	\$ -	\$ 1,400,000	\$ 1,400,000
Main Street Plaza Phase II South	736,347				736,347
N. Sonoma Ranch Blvd (Ross to Las Colinas)				562,500	562,500
Amador Ave Improvements 17th to Motel Blvd.	225,000				225,000
El Molino- Phase VI & VII				1,400,000	1,400,000
Del Rey/Engler Intersection	175,000				175,000
Bruins Lane Rehab.				450,000	450,000
Amador Ave Resurfacing (17th to Motel) (MAP)				83,000	83,000
Telshor ADA (Co-op Project)	100,000				100,000
Hoagland/Alameda Traffic Signal				125,000	125,000
Sealing	1,200,000				1,200,000
General Overlay	1,300,000				1,300,000
New Sidewalks/ADA	250,000				250,000
Traffic Signal Improvements	100,000				100,000
TOTAL PUBLIC WORKS-STREETS	\$ 4,086,347	\$ -	\$ -	\$ 4,020,500	\$ 8,106,847
PUBLIC WORKS-FLOOD CONTROL					
N. Sonoma Ranch Blvd (Ross to Las Colinas)	\$ 187,500	\$ -	\$ -	\$ -	\$ 187,500
Amador Ave Improvements 17th to Motel Blvd.	62,000				62,000
El Molino- Phase VI & VII				800,000	800,000
Bruins Lane Rehab.	187,500				187,500
Telshor ADA (Co-op Project)	25,000				25,000
Amador Ave. Resurfacing (17th to Motel) (MAP)	36,250				36,250
Tashiro Drainage Improvements	300,000				300,000
ACOE Riparian Wetlands (1135 Project)	600,000				600,000
Flood Control Infrastructure	300,000				300,000
Land Acquisition - Flood Control Property	50,000				50,000
TOTAL PUBLIC WORKS-FLOOD CONTROL	\$ 1,748,250	\$ -	\$ -	\$ 800,000	\$ 2,548,250
BICYCLE & PEDESTRIAN FACILITIES					
N. Telshore Bike Lanes					
University Ave Bike Lanes (Mesilla Limits to Locust)					
Idaho Road Diet (Main to Solano)					
Walnut Road Diet (Lohman to Griggs)					
Alameda Road Diet (Picacho to Main)					
UTILITIES					
Gas Rehabilitation Projects					
Gas Rehabilitation Low Pressure	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Gas Rehabilitation High Pressure			400,000		400,000
SCADA Rehabilitation			50,000		50,000
Street Utility Rehabilitation			1,300,000		1,300,000
Total Gas Rehabilitation Projects	\$ -	\$ -	\$ 2,150,000.00	\$ -	\$ 2,150,000.00
Gas Development Projects					
Gas Development - Low Pressure	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Gas Development - High Pressure			1,500,000		1,500,000
Line Extension			300,000		300,000
Total Gas Development Projects	\$ -	\$ -	\$ 2,200,000	\$ -	\$ 2,200,000
TOTAL GAS	\$ -	\$ -	\$ 4,350,000	\$ -	\$ 4,350,000

CITY OF LAS CRUCES					
Infrastructure Capital Improvement Program					
FY 2013					
Project Title	LOCAL / ST TAXES	ST/FED GRANTS	FEES & SERVICES	OTHER RESOURCES	2013 TOTAL
Water Rehabilitation Projects					
Drill Replacement Wells					
Pump Station For Well	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Rehab Pump/PRV			50,000		50,000
Pump Station Rehabilitation			120,000		120,000
Reservoir Rehabilitation			500,000		500,000
Line Rehabilitation - Extension				200,000	200,000
SCADA Rehabilitation				50,000	50,000
Street Utility Rehabilitation			1,800,000		1,800,000
Griggs Walnut Project				4,590,920	4,590,920
Total Water Rehabilitation Projects	\$ -	\$ -	\$ 2,870,000	\$ 4,840,920	\$ 7,710,920
Water Development Projects					
East Mesa Reservoir (Zone 1 #2)	\$ -	\$ -	\$ -	\$ 977,944	\$ 977,944
East Mesa Wellfield (Pumps)				115,000	115,000
Zone 1 Interconnect Phase B (Mesa Grande)				2,300,000	2,300,000
Transmission lines - West Mesa	438,393				438,393
SCADA Installations				25,000	25,000
Transmission pipelines			1,374,384		1,374,384
East Mesa Water System				1,800,000	1,800,000
Total Water Development Projects	\$ 438,393	\$ -	\$ 1,374,384	\$ 5,217,944	\$ 7,030,721
TOTAL WATER	\$ 438,393	\$ -	\$ 4,244,384	\$ 10,058,864	\$ 14,741,641
Wastewater Rehabilitation Projects					
Line Rehabilitation - Extension	\$ -	\$ -	\$ 83,900	\$ 50,000	\$ 133,900
Line & Manhole Rehabilitation			285,725	100,000	385,725
Street Utility Rehabilitation			1,400,000		1,400,000
WWTP Rehabilitation			1,300,000		1,300,000
WWTP Odor Control			400,000		400,000
Total Wastewater Rehab Projects	\$ -	\$ -	\$ 3,469,625	\$ 150,000	\$ 3,619,625
Wastewater Development Projects					
New Interceptors	\$ -	\$ -	\$ 1,197,568	\$ -	\$ 1,197,568
SCADA installations			20,000		20,000
Subtotal CIP Projects	\$ -	\$ -	\$ 1,217,568	\$ -	\$ 1,217,568
Septic Systems Top Priority	\$ 100,000	\$ 160,000	\$ -	\$ -	\$ 260,000
Water Reclamation - Lift Station/Booster			744,000		744,000
Water Reclamation - Booster & Pipe			300,000		300,000
Total Wastewater Development Projects	\$ 100,000	\$ 160,000	\$ 2,261,568	\$ -	\$ 2,521,568
TOTAL WASTEWATER	\$ 100,000	\$ 160,000	\$ 5,731,193	\$ 150,000	\$ 6,141,193
GRAND TOTAL ICIP	\$ 11,949,083	\$ 17,485,064	\$ 15,654,840	\$ 18,977,629	\$ 64,066,616

CITY OF LAS CRUCES

ICIP Summary

FY 2013-18

Department/Utility							GRAND TOTAL
	2013	2014	2015	2016	2017	2018	
Departments							
Facilities Management	\$ 12,594,386	\$ 9,093,442	\$ 33,606,600	\$ 4,806,173	\$ 3,591,494	\$ 38,183,250	\$ 101,875,346
Parks	2,487,019	5,476,000	19,150,000	10,890,000	675,000	7,465,000	\$ 46,143,019
Transportation	13,097,280	3,850,000	6,850,000	5,110,000	4,800,000	13,030,000	\$ 46,737,280
Streets	8,106,847	8,540,000	12,415,000	7,112,500	12,645,000	4,816,000	\$ 53,635,347
Flood Control	2,548,250	2,402,500	3,785,000	5,100,000	2,850,000	350,000	\$ 17,035,750
Bicycle & Pedestrian							
Total Departments	\$ 38,833,782	\$ 29,361,942	\$ 75,806,600	\$ 33,018,673	\$ 24,561,494	\$ 63,844,250	\$ 265,426,741
Utilities							
Gas	\$ 4,350,000	\$ 4,429,000	\$ 4,561,870	\$ 4,698,726	\$ 4,839,688	\$ 4,984,879	\$ 27,864,163
Water	14,741,641	5,033,898	5,795,910	14,935,822	16,015,962	15,917,345	\$ 72,440,578
Wastewater	6,141,193	7,673,856	7,770,043	8,137,173	8,243,238	8,628,585	\$ 46,594,088
Total Utilities	\$ 25,232,834	\$ 17,136,754	\$ 18,127,822	\$ 27,771,721	\$ 29,098,888	\$ 29,530,808	\$ 146,898,828
Total By Fiscal Year	\$ 64,066,616	\$ 46,498,696	\$ 93,934,423	\$ 60,790,394	\$ 53,660,382	\$ 93,375,058	\$ 412,325,569

CITY OF LAS CRUCES
Infrastructure Capital Improvement Program
 FY 2013-18

Project Title	2013	2014	2015	2016	2017	2018	Source / Cum Total *
DEPARTMENTS							
FACILITIES MANAGEMENT							
PROJECTS							
City Hall Parking Deck - Solar	\$ 506,063	\$ -	\$ -	\$ -	\$ -	\$ -	NMFA, CIR
East Mesa Public Safety Complex - Design/Construct	2,214,000						Bond Cycling, SAP 12
Fire Station 7 / Training Center	2,073,280						Bond Cycling, CP#5
Museum of Nature & Science - Construct	3,900,000						FED, State
CAPITAL RENEWAL-CITY WIDE							
City Building Roof Replacement Program	300,000	727,159	519,124	391,810	280,000	495,000	CIR
Energy Efficient Lighting	100,000						CIR
General Building Renovation Program	566,928	735,126	711,984	1,330,879	750,000	985,250	CIR
General Facilities Rehabilitation	300,000						CIR
HVAC Upgrade Program	100,000	1,450,000	1,474,528	1,150,000	1,500,000	1,230,000	CIR
Parking Lot Renovation Program	375,615	281,157	250,965	233,485	361,494	323,000	CIR
Safety, Health, Environmental & Emergency	430,000	600,000	600,000	700,000	700,000	700,000	CIR
CAPITAL RENEWAL-LOCATION SPECIFIC							
Castaneda - Renovation	400,000	300,000					Club Fusion proceeds
Community of Hope - Jardin de los Ninos Rehabilitation	200,000						SAP 12, CIR
Community of Hope - St Luke's HVAC	75,000						CDBG - Fed, CIR
Frank O'Brien Papen Community Ctr - Restrooms	75,000						Sap 10
Municipal Court HVAC	550,000						CIR
Munson Center Improvements	428,500						SAP 10 & 11
Amador Hotel			5,000,000			5,000,000	Bonding Cycling
Benavidez Community Center - Remodel/Expansion			1,600,000				Bond Cycling, CIR
Branigan Library - Branch Expansion			800,000			7,200,000	Bond Cycling, Local
Branigan Library - Expansion - Design/Const. - Ph 2			7,200,000				Bond Cycling, Local
Central Kitchen - Construction						2,500,000	Bond Cycling, SAP, CP#11
Downtown Parking Garage - Design/Const.		3,000,000	3,000,000				TIDD & TBD
East Mesa Fire Station - Design/Const.			5,000,000				Bond Cycling
East Mesa Multigenerational Center - Const.		2,000,000		1,000,000			State
East Mesa MVRDA - 911 & Traffic Management						6,000,000	Bond Cycling, FED, Local
East Mesa MVRDA - Build and Equip						6,000,000	Bond Cycling, FED, Local
East Mesa Police Station - Design/Construct			1,200,000				Bond Cycling
East Mesa Recreation Center - Design						1,000,000	Bond Cycling
Meerscheidt Rec. Center - Remodel/Expansion			1,200,000			750,000	Bond Cycling, CIR
Museums' Collection Storage			1,050,000				Bond Cycling
Police/Fire Training Facility - Design/Construct			3,000,000			5,000,000	Bond Cycling
Sinking Fund			1,000,000			1,000,000	Bond Cycling
General Facilities Rehabilitation	-	-	-	-	-	-	-
East Side Public Safety Complex	-	-	-	-	-	-	- Bond Cycling, CP#1
Fire Station 7 / Training Center	-	-	-	-	-	-	- Bond Cycling, CP#5
Animal Services Center - HVAC Renovation	-	-	-	-	-	-	- CIR
Transit Automated Bus Wash System	-	-	-	-	-	-	- FED, Local
TOTAL FACILITIES MANAGEMENT	\$ 12,594,386	\$ 9,093,442	\$ 33,606,600	\$ 4,806,173	\$ 3,591,494	\$ 38,183,250	\$ 101,875,346
PARKS							
PROJECTS							
Burn Lake/Esslinger Park - Additional Phases	891,426	-	3,200,000	-	-	-	Bond Cycling, SAP, CP#6
Desert Trails Park - Erosion control & retaining wall	40,000						PIF 2
Desert Trails Park - Install restrooms	300,000						PIF GEN
Mesilla Park - Complete amenities	47,000						PIF 4
North Alameda Arroyo Trail	321,000						PIF GEN, State
North Las Cruces Park - Phase III	75,000						PIF GEN
Outfall Channel Trail	225,000						PIF GEN
Parkhill Estates Neighborhood Park	150,000						PIF GEN
Paseo de Onate Park - Design and Construct	238,000						PIF 3, PIF GEN
Pueblos at Alameda	49,593						PIF PA
Twin Parks - Design/Construct	150,000						PIF 3, PIF GEN
Airplane/Vehicle Remote Control Park		100,000	200,000	100,000			TBD
Archery Range		50,000		125,000		2,000,000	TBD
Ballfield/Soccer Field Renovations & Upgrades		2,500,000		125,000	250,000	2,000,000	TBD
Butterfield Shooting Range				125,000			Bond Cycling
Chandler Tank Park - Phase I					375,000		Bond Cycling, SAP, FED, PIF
Community Gardens						15,000	Bond Cycling, SAP, FED
Downtown Civic Plaza-Design / Construct		1,500,000	3,500,000				TIDD & TBD
Downtown Gateways				2,000,000			Bond Cycling, SAP, FED
East Mesa Area Park - Construction		100,000					PIF GEN
East Mesa Area Park - Design		191,000					PIF GEN
East Mesa Recreation Center			5,000,000				Bond Cycling
Gateway Entry Points Signage		50,000	50,000	50,000	50,000	50,000	CIR
General Park Renovations		225,000	200,000	575,000		500,000	TBD
Harty Field - Parking		175,000					TBD
Harty Field - Restroom Additions				100,000			Bond Cycling
North Del Rey Park - Design		35,000					PIF GEN
Parking Lot/Trail Renovations				580,000		50,000	TBD
Playground/Amenity Renovations/Enhancements				1,275,000		1,125,000	Bond Cycling
Regional Rec & Aquatic Center - Phase II - Cnstr.			5,000,000				Bond Cycling, Local
Structure Renovations				685,000		125,000	TBD
Unidad Park Reconstruction			1,000,000				TBD
Utilities/Irrigation Upgrades		200,000		150,000			TBD
Waterfalls Park		350,000	1,000,000			1,000,000	PIF D, Bond Cycling
West Mesa Park						600,000	Bond Cycling
TOTAL PARKS	\$ 2,487,019	\$ 5,476,000	\$ 19,150,000	\$ 10,890,000	\$ 675,000	\$ 7,465,000	\$ 46,143,019

CITY OF LAS CRUCES
Infrastructure Capital Improvement Program
FY 2013-18

Project Title	2013	2014	2015	2016	2017	2018	Source / Cum Total *
TRANSPORTATION							
PROJECTS-AIRPORT							
Airport Parking Ramp - Rehabilitation	100,000	-	-	-	-	-	CIR
Airport Terminal - Facility Improvements	33,000						CIR
Electronic Airport Layout Plan	350,000						FAA/State/CIR
Fuel Farm Upgrade	346,830						State/CIR (50/50)
Taxiway "A" Reconstruct	5,000,000						FAA/State/Local
Terminal & West End Apron - Rehabilitation	2,150,000	1,750,000	1,750,000				FAA/State/Local
PROJECTS-TRANSIT							
Automated Bus Wash	323,000						FED
Automatic Vehicle Location System	775,000						FED
Bus Stop Signage and Accessibility	159,000						FED
Transit Intermodal Center - Construct	2,827,499						FED
Transit Maintenance Facility - Upgrade	261,076						FED
Transit Operations and Maintenance Facility	771,875		3,100,000		3,100,000		FED, Bond Cycling
Air Traffic Control Tower - Construct						4,750,000	FAA/State/Local
Airport Maint. Equipment Facility - Design/Construct		2,100,000					FAA/State/Local
City Hangar - Design/Construct					600,000		Local
Municipal Operations Center - Ph 1 - Fleet						6,000,000	Bond Cycling, CP#12
Runway 12-30 - PAPI Install					400,000		FAA/State/Local
Runway 26/30 - Holding Pad - Enlarge			500,000				FAA/State/Local
Runway 8-26 Extension - EA & Design					200,000	1,000,000	FAA/State/Local
Runway 8-26 Rehabilitation			550,000	3,360,000			FAA/State/Local
Security Fence & Gate Rehabilitation			500,000				FAA/State/Local
Taxiway D - Install Medium Intensity Taxiway Lights			450,000				FAA/State/Local
Taxiways B & C - Rehabilitate Pavement				1,750,000			FAA/State/Local
West End Taxi Lane - Construct					500,000		FAA/State/Local
Wildlife Barrier Fence						1,280,000	FAA/State/Local
TOTAL TRANSPORTATION	\$ 13,097,280	\$ 3,850,000	\$ 6,850,000	\$ 5,110,000	\$ 4,800,000	\$ 13,030,000	\$ 46,737,280
PUBLIC WORKS-STREETS							
Sonoma Ranch Blvd. Extension	1,400,000						11 Bonds (Carryover)
Main Street Plaza Phase II South	736,347						Leg Appr; Sales Tax (Carryover)
N. Sonoma Ranch Blvd (Ross to Las Colinas)	562,500						10 Bonds; Flood
Amador Ave Improvements 17th to Motel Blvd.	225,000						Sales Tax; Flood; Leg Appr
El Molino- Phase VI & VII	1,400,000						10 Bonds; Flood; Sales Tax
Del Rey/Engler Intersection	175,000						Sales Tax
Bruins Lane Rehab.	450,000						Flood; 10 Bonds
Amador Ave Resurfacing (17th to Motel) (MAP)	83,000						Sales Tax
Telshor ADA (Co-op Project)	100,000						Sales Tax; Flood; Coop
Hoagland/Alameda Traffic Signal	125,000	125,000					11 Bonds
Sealing	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	Sales Tax; 2011 Bonds
General Overlay	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	Sales Tax; 2011 Bonds
New Sidewalks/ADA	250,000	250,000	250,000	250,000	250,000	250,000	Sales Tax
Traffic Signal Improvements	100,000						Sales Tax
Solano Drive - ADA (Cactus to Mulberry)		135,000					Sales Tax; Flood; Coop
El Paseo/ Idaho Intersection Improvements		502,500					Sales Tax; 10 Bonds
Telshor Bike Path		250,000					State Grant
Maese Lane Construction		75,000	350,000				Sales Tax; Flood
Melendres Street - Phase 2		80,000	900,000		700,000		Sales Tax; Flood Control
Court Avenue Improvements Phase II		300,000					Sales Tax; Legislative Approp.
Madrid Avenue Extension		100,000	825,000				Sales Tax; Flood; Other
Street Light Conversion		2,000,000					Bonding Cycle
2nd Street Rehab		247,500					Sales Tax; Flood; Other
Roadrunner Pkwy Ped. Crossing		75,000					Sales Tax
6th Street Reconstruction		250,000	250,000				Sales Tax; Flood Control
El Paseo Medians Ph. 2 (Alameda and Boutz)		150,000					Sales Tax; Flood; Other
Main Street South Round-about							Sales Tax
Mesa Grande - Midway to Central			1,200,000				Flood; MAP
Amador Avenue - Phase 3			1,380,000				Sales Tax; Flood; MAP
Rigsby Road Improvements			200,000				Sales Tax; Flood Control
Organ Ave. Reconstruction			10,000	100,000			Sales Tax; Flood Control
McSwain			25,000	200,000			Sales Tax; Flood Control
Moose Court			50,000	300,000			Sales Tax; Flood Control
Wyatt			300,000				Sales Tax; Flood
Roadrunner/Golf Club Traffic Signal			350,000				STOP Fund
Elks Drive (Rena to Engler)			825,000				Leg Appr; Sales Tax; Flood
Answer Road Construction				25,000	250,000		Sales Tax; Flood; CDBG
Melody Road Improvements				22,500	225,000		Sales Tax; Flood; CDBG
McGuffey Improvements				250,000	750,000		Sales Tax; Flood; MAP
West Hadley Street Improvements				150,000	4,000,000		Sales Tax; Flood Control; Bonds
Azalea				200,000			Sales Tax; Flood
Hoffman Drive				15,000	115,000		Sales Tax; Flood Control
Roberts Drive Improvements				25,000	250,000		Sales Tax; Flood Control

CITY OF LAS CRUCES

Infrastructure Capital Improvement Program

FY 2013-18

Project Title	2013	2014	2015	2016	2017	2018	Source / Cum Total *
Del Rey Widening				1,000,000	1,000,000		Sales Tax; Flood; MAP
Cortez Drive Reconstruction (south)				200,000	670,000		Sales Tax; Flood; CDBG
Tashiro Road				75,000	650,000		Sales Tax; Flood; Leg. App.
University Ave. / Triviz Drive					35,000	316,000	Sales Tax; Flood; NMDOT
Richard, Terry, Karen, Jody Improvements					150,000	750,000	Sales Tax; Flood; CDBG
Rio Grande ADA Improvements					100,000	500,000	Sales Tax; Flood Control
Lavendar					250,000	500,000	Sales Tax; Flood Control
Mesquite/Torrillo					375,000		Sales Tax; Flood Control
Winton Circle Drainage					375,000		Sales Tax; Flood Control
Church/Water Bi-Directional		1,500,000	3,000,000	1,800,000			TIDD
TOTAL PUBLIC WORKS-STREETS	\$ 8,108,860	\$ 8,542,014	\$ 12,417,015	\$ 7,114,516	\$ 12,647,017	\$ 4,818,018	\$ 53,647,440
PUBLIC WORKS-FLOOD CONTROL							
N. Sonoma Ranch Blvd (Ross to Las Colinas)	187,500						10 Bonds; Flood
Amador Ave Improvements 17th to Motel Blvd.	62,000						Sales Tax; Flood; Leg Appr
El Molino- Phase VI & VII	800,000						10 Bonds; Flood; Sales Tax
Bruins Lane Rehab.	187,500						Flood; 10 Bonds
Telshor ADA (Co-op Project)	25,000						Sales Tax; Flood; Coop
Amador Ave. Resurfacing (17th to Motel) (MAP)	36,250						Sales Tax
Tashiro Drainage Improvements	300,000						Flood Control
ACOE Riparian Wetlands (1135 Project)	600,000						Flood Control
Flood Control Infrastructure	300,000	300,000	300,000	300,000	300,000	300,000	Flood Control
Land Acquisition - Flood Control Property	50,000	50,000	50,000	50,000	50,000	50,000	Flood Control
Solano Drive - ADA (Cactus to Mulberry)		45,000					Sales Tax; Flood; Coop
Maese Lane Construction		150,000					Sales Tax; Flood
Melendres Street - Phase 2		150,000					Sales Tax; Flood Control
Court Avenue Improvements Phase II		50,000					Sales Tax; Legislative Approp.
Madrid Avenue Extension		275,000					Sales Tax; Flood; Other
2nd Street Rehab		82,500					Sales Tax; Flood; Other
6th Street Reconstruction		250,000					Sales Tax; Flood Control
Rigsby/Valley Drainage Pond		300,000	1,500,000	1,500,000			Flood; Bond Cycle
Porter Dr. Central Holman and Peachtree		750,000					Flood
Elks Drive (Rena to Engler)			825,000				Leg Appr; Sales Tax; Flood
Mesa Grande - Midway to Central			250,000				Flood; MAP
Amador Avenue - Phase 3			310,000				Sales Tax; Flood; MAP
Rigsby Road Improvements			50,000				Sales Tax; Flood Control
Organ Ave. Reconstruction			50,000				Sales Tax; Flood Control
McSwain			75,000				Sales Tax; Flood Control
Moose Court			125,000				Sales Tax; Flood Control
Wyatt			100,000				Sales Tax; Flood
Carlyle			150,000				Sales Tax; Flood
Answer Road Construction				100,000			Sales Tax; Flood; CDBG
Melody Road Improvements				75,000			Sales Tax; Flood; CDBG
McGuffey Improvements				150,000			Sales Tax; Flood; MAP
West Hadley Street Improvements				1,000,000			Sales Tax; Flood Control
Azalea				200,000			Sales Tax; Flood
Hoffman Drive				50,000			Sales Tax; Flood Control
Roberts Drive Improvements				275,000			Sales Tax; Flood Control
Del Rey Widening				1,000,000	1,000,000		Sales Tax; Flood; MAP
Cortez Drive Reconstruction (south)				250,000			Sales Tax; Flood; CDBG
Tashiro Road				150,000			Sales Tax; Flood; Leg. App.
University Ave. / Triviz Drive					750,000		Sales Tax; Flood; NMDOT
Richard, Terry, Karen, Jody Improvements					150,000		Sales Tax; Flood; CDBG
Rio Grande ADA Improvements					100,000		Sales Tax; Flood Control
Lavendar					250,000		Sales Tax; Flood Control
Mesquite/Torrillo					125,000		Sales Tax; Flood Control
Winton Circle Drainage					125,000		Sales Tax; Flood Control
TOTAL PUBLIC WORKS-FLOOD CONTROL	\$ 2,548,250	\$ 2,402,500	\$ 3,785,000	\$ 5,100,000	\$ 2,850,000	\$ 350,000	\$ 17,035,750
BICYCLE & PEDESTRIAN FACILITIES							
N. Telshore Bike Lanes							
University Ave Bike Lanes (Mesilla Limits to Locust)							
Idaho Road Diet (Main to Solano)							
Walnut Road Diet (Lohman to Griggs)							
Alameda Road Diet (Picacho to Main)							
UTILITIES							
GAS REHABILITATION							
Gas Rehabilitation Low Pressure	400,000	412,000	424,360	437,091	450,204	463,710	Rates
Gas Rehabilitation High Pressure	400,000	412,000	424,360	437,091	450,204	463,710	Rates
SCADA Rehabilitation	50,000	-	-	-	-	-	Rates
Street Utility Rehabilitation	1,300,000	1,339,000	1,379,170	1,420,545	1,463,161	1,507,056	Rates
TOTAL GAS REHABILITATION	\$ 2,150,000	\$ 2,163,000	\$ 2,227,890	\$ 2,294,727	\$ 2,363,569	\$ 2,434,476	

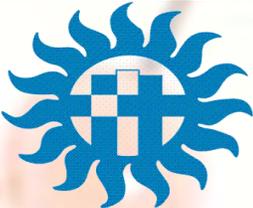
CITY OF LAS CRUCES
Infrastructure Capital Improvement Program
FY 2013-18

Project Title	2013	2014	2015	2016	2017	2018	Source / Cum Total *
GAS DEVELOPMENT							
Gas Development - Low Pressure	400,000	412,000	424,360	437,091	450,204	463,710	Rates
Gas Development - High Pressure	1,500,000	1,545,000	1,591,350	1,639,091	1,688,263	1,738,911	Rates
Line Extension	300,000	309,000	318,270	327,818	337,653	347,782	Rates
TOTAL GAS DEVELOPMENT	\$ 2,200,000	\$ 2,266,000	\$ 2,333,980	\$ 2,403,999	\$ 2,476,119	\$ 2,550,403	
TOTAL GAS	\$ 4,350,000	\$ 4,429,000	\$ 4,561,870	\$ 4,698,726	\$ 4,839,688	\$ 4,984,879	\$ 27,864,163
WATER REHABILITATION							
Drill Replacement Wells		463,500	-	477,405	-	491,727	Rates
Pump Station For Well	400,000	-	412,000	-	424,360	-	Rates
Rehab Pump/PRV	50,000	51,500	53,045	54,636	56,275	57,964	Rates
Pump Station Rehabilitation	120,000	-	123,600	-	127,308	-	Rates
Booster Pump station	-	-	-	-	-	-	Rates
Reservoir Rehabilitation	500,000	-	515,000	-	530,450	-	NMFA
Line Rehabilitation - Extension	200,000	206,000	212,180	218,545	225,102	231,855	NMFA
SCADA Rehabilitation	50,000	-	-	-	-	-	Rates
Street Utility Rehabilitation	1,800,000	1,890,000	1,984,500	2,083,725	2,187,911	2,297,307	NMFA
Griggs Walnut Project	4,590,920	-	-	-	-	-	Bonds
TOTAL WATER REHABILITATION	\$ 7,710,920	\$ 2,611,000	\$ 3,300,325	\$ 2,834,312	\$ 3,551,406	\$ 3,078,852	
WATER DEVELOPMENT							
East Mesa Wellfield (Wells)	-	-	-	-	-	-	Bonds
East Mesa Well Field Pipeline - 2005	-	-	-	-	-	-	Bonds
East Mesa Wellfield (Pipeline)	-	-	-	-	-	-	Bonds
East Mesa Wells 72 & 73 - 2007	-	-	-	-	-	-	NMFA
East Mesa Reservoir (Zone 1 #2)	977,944	1,007,282	1,037,501	1,068,626	1,100,685	1,133,705	Bonds
East Mesa Wellfield (Pumps)	115,000	-	-	-	-	-	NMFA
Zone 1 Interconnect Phase B (Mesa Grande)	2,300,000	-	-	-	-	-	NMFA
Transmission lines - West Mesa	438,393	-	-	-	-	-	EPA Grant/Bonds
Low Zone & Low Mesa Transmission	-	-	-	-	-	-	NMFA
South Jornada Improvements Phase II	-	-	-	-	-	-	NMFA
SCADA Installations	25,000	-	-	-	-	-	Impact Fees
Telshor Tank B	-	-	-	5,385,600	5,547,168	5,713,583	Impact Fees
Transmission pipelines	1,374,384	1,415,616	1,458,084	1,501,827	1,546,881	1,593,288	Impact Fees
Booster Pump Station	-	-	-	4,145,458	4,269,822	4,397,916	Impact Fees
East Mesa Water System	1,800,000	-	-	-	-	-	NMFA/Bonds
Total Water Development Projects	\$ 7,030,721	\$ 2,422,898	\$ 2,495,585	\$ 12,101,510	\$ 12,464,556	\$ 12,838,492	
TOTAL WATER	\$ 14,741,641	\$ 5,033,898	\$ 5,795,910	\$ 14,935,822	\$ 16,015,962	\$ 15,917,345	\$ 72,440,578
Wastewater Rehabilitation Projects							
Lift Station Renovations	-	338,000	348,140	358,584	369,342	380,422	Rates
Forcemain Rehabilitation	-	130,125	-	134,029	-	138,050	Rates
Line Rehabilitation - Extension	133,900	137,917	142,055	146,316	150,706	155,227	Rates/Bonds
SCADA Rehabilitation	-	-	-	-	-	-	Rates
Line & Manhole Rehabilitation	385,725	397,297	409,216	421,492	434,137	447,161	Rates
Street Utility Rehabilitation	1,400,000	1,442,000	1,485,260	1,529,818	1,575,712	1,622,984	Rates
WWTP Rehabilitation	1,300,000	1,339,000	1,379,170	1,420,545	1,463,161	1,507,056	Grant
WWTP Odor Control	400,000	-	-	-	-	-	Rates
WWTP Sludge compost relocation	-	-	-	-	-	-	Impact Fees / Bonds
Willow Glen project	-	-	-	-	-	-	Impact Fees
Total Wastewater Rehab Projects	\$ 3,619,625	\$ 3,784,339	\$ 3,763,840	\$ 4,010,784	\$ 3,993,058	\$ 4,250,899	
Wastewater Development Projects							
Treatment Plant Expansion	-	-	-	-	-	-	Impact Fees
New Interceptors	1,197,568	1,233,495	1,270,500	1,308,615	1,347,873	1,388,310	Impact Fees
Lift Station Upgrade	-	490,000	504,700	519,841	535,436	551,499	Impact Fees
SCADA installations	20,000	-	-	-	-	-	EGRT / Legislative Grant
Subtotal CIP Projects	\$ 1,217,568	\$ 1,723,495	\$ 1,775,200	\$ 1,828,456	\$ 1,883,310	\$ 1,939,809	
Septic Systems Top Priority	260,000	267,800	275,834	284,109	292,632	301,411	EGRT / Legislative Grant
Septic Systems High Priority	-	1,131,902	1,165,859	1,200,835	1,236,860	1,273,966	EGRT / Legislative Grant
Water Reclamation - Lift Station/Booster	744,000	766,320	789,310	812,989	837,379	862,500	Rates
Water Reclamation - Booster & Pipe	300,000	-	-	-	-	-	Rates
Total Wastewater Development Projects	\$ 2,521,568	\$ 3,889,517	\$ 4,006,203	\$ 4,126,389	\$ 4,250,180	\$ 4,377,686	
TOTAL WASTEWATER	\$ 6,141,193	\$ 7,673,856	\$ 7,770,043	\$ 8,137,173	\$ 8,243,238	\$ 8,628,585	\$ 46,594,088
GRAND TOTAL	\$ 64,068,629	\$ 46,500,710	\$ 93,936,438	\$ 60,792,410	\$ 53,662,399	\$ 93,377,076	\$ 412,337,662

ABBREVIATIONS

CDBG-Community Development Block Grant	NMDOT-New Mexico Department of Transportation
CIR-Capital Improvement Reserves	NMFA-New Mexico Finance Authority
CP-Council Priority	PIF PA- Park Impact Fees-Pueblo Alameda
EGRT-Environmental Gross Receipts Tax	PIF-Park Impact Fees
EPA-Environmental Protection Agency	SAP-State Appropriations
FAA-Federal Aviation Administration	STOP FUND-Camera Ticketing Funds
Leg App.-Legislative Appropriation	TBD-To Be Determined
MAP-Municipal Arterial Program	TIDD-Tax Incremental Development District

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Debt Service

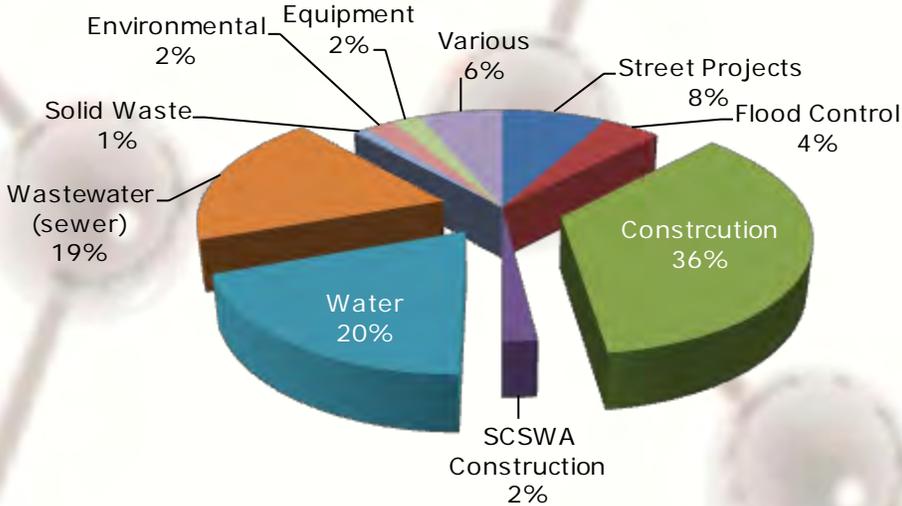
The City of Las Cruces recognizes that the primary purpose of capital facilities is to support the provision of services to residents. In meeting the demand for additional capital facilities, street projects, improvements, and/or expansions, the City strives to balance the load between debt financing and "pay-as-you-go" methods. Failure to meet the demands of growth is something that the City realizes may restrain its continued economic feasibility. However, the City also realizes that too much debt may have detrimental effects.

Through scrupulous testing of the needs for additional financial programs (streets, facilities, improvements, and/or expansion) and the means by which the debts will be repaid, the City of Las Cruces strikes an appropriate balance between service demands and debt.

Debt service expenditures include payments of principal and interest on Gross Receipt Tax Revenue Bonds, Joint Utility Revenue Bonds and New Mexico Finance Authority (NMFA)

notes. However, revenue and utility bonds are generally accounted for in the enterprise funds that relate liability to the "Plant-In-Service" that is used to generate the revenue, and which will retire the debt. As shown in the pie chart, the \$152 million debt service in FY 2012-13 is funded through Gross Receipt Taxes, Environmental GRT, Water, Wastewater, Solid Waste, Lodger Taxes (include rooming fees), Municipal Street user revenue, and Fire Allotment funds.

**2012-13 Debt Service
Total - \$152.0 Million**



TYPES OF BONDS ISSUED AND SECURITY

The City of Las Cruces may issue general obligation bonds or revenue bonds to borrow funds to generate revenues for City improvements. The City may also obtain loans through various sources for financing projects.

Under New Mexico statutes, cities are authorized to issue voter-approved bonds. There are five types of bonds that the City of Las Cruces normally issues:

- General Obligation Bonds
- Sales Tax Revenue Bonds
- Joint Utilities Revenue Bonds
- Improvement Bonds
- Industrial Revenue Bonds

Each of these bond types is used for specific types of projects. In most cases only one type of bond can be used.

General Obligation Bonds - These types of bonds pledge the “full faith and credit” of the City and are paid through assessment of property taxes. The City’s property tax is determined by the County Assessor on an assessed valuation—an amount which is one-third of the full market value. The City of Las Cruces has the third highest property tax rates in the state of New Mexico as depicted in the following table.

These bonds are authorized directly by the voters of the City of Las Cruces.

Revenue Bonds - These bonds pledge specific revenue sources, most commonly from the City’s gross receipts tax. Revenue bonds are enacted through City Council action and do not require voter approval.

These bonds may be issued for constructing, purchasing, furnishing, equipping, rehabilitating, making additions or improvements to one or more public buildings or purchasing and improving grounds. The bonds can be sold at public or private sale, at above or

below par value at a net effective rate not to exceed 12%. Should the net effective interest rate exceed 12%, the governing body can request this bond be approved by the State Board of Finance prior to delivery of bonds.

Utility Revenue Bonds - These bonds are normally issued for extending, enlarging, or improving the utility system. Like GRT Revenue Bonds they can be sold at public or private sales. These bonds are repaid utilizing revenues generated from billings to the utility customers.

Improvement Bonds - The proceeds of bonds issued under this act are used to pay costs of specifically stated improvements. After the bonds have been issued and the improvements completed, a special assessment is levied to property owners who benefit from the improvements, and liens are placed against the property. The special assessments are scheduled to coincide with the principal and interest debt retirement needs of the bond issue.

Industrial Revenue Bonds - This type of bond is issued by the City of Las Cruces to assist in the development of industry within the City. These bonds are tax exempt bonds issued by the City, but do not pledge any City revenue or the full faith and credit of the City. Though the bonds are issued by and in the name of the city, the principal and interest payments are made by the company receiving the benefit. Ultimately, the city must pay the bonds if the company defaults. The City must, therefore, be very particular about the companies seeking Industrial Revenue Bonds.

Loans - In 1992 the New Mexico Finance Authority (NMFA) passed the New Mexico Finance Authority Act (Chapter 6, Article 21, NMSA 1978), which assists qualified governmental entities in financing capital infrastructure projects and equipment by providing low-cost funds and technical assistance. The City may also seek loans through several Federal agencies.

DEBT MANAGEMENT

In general, the City has used gross receipts tax revenue bonds to finance capital projects of general government (non-enterprise) departments. These include projects such as street projects, flood control, refunding, South Central Solid Waste Authority (SCSWA) facilities construction, and the new City Hall construction. The debt service on these bonds is paid from pledged recurring revenue streams (Gross Receipts Tax).

Currently, the City uses utility revenue bonds secured by and repaid from revenues of these enterprises to finance the capital projects of enterprise departments.

The City's policy of servicing bonds for enterprise purposes with enterprise revenues (for both revenue and general obligation bonds) is viewed favorably by municipal bond analysts. This practice allows the City to maintain a low-to-moderate debt burden on the property tax base. Debt burden is a key measure evaluated by analysts to assess the City's financial strength.

DEBT LIMITATION

Under the provisions of the New Mexico Constitution, outstanding general obligation bonded debt may not exceed 4% of the total assessed valuation within the City limits (Article IX Section 13 County and municipal debt limit) and bond issues related to water and wastewater (sewer) projects have an unlimited capacity. Unused borrowing capacity as of July 1, 2011 (based upon the 2010-11 assessed valuation) is shown in the table on the following page.

BOND RATINGS

The City's bonds are rated favorably by major bond rating agencies such as Moody's Investors Service and Stand & Poor's.

Maintaining high bond ratings has resulted in a broader market for the City's bonds and lower interest costs to the City.

The table on the following page is a statement of the City's bonded indebtedness as of June 30, 2011.

DEBT BURDEN

Debt burden is a measurement of the relationship between the debt of the City that is supported by its property tax base (net direct debt) and the broadest and most generally available measure of wealth in the community: the assessed valuation of all taxable property and the assessed valuation adjusted to reflect market value.

The City's debt burden remains in the low-to-moderate range. This means the amount of net debt supported by the City's property tax base is low relative to the value of the tax base.

The City has considerable bonded debt outstanding. However, the use of revenue bonds for enterprise activities and enterprise-supported general obligation bonds, in combination with a well-managed, property tax-supported bond program, has permitted the maintenance of the City's low-to-moderate debt burden.

Ten Largest Cities In New Mexico

City	*2010 Census Population	2011 Assessed Valuation	** Total Tax Rates	
			Residential	Non-Residential
Albuquerque	545,852	\$11,951,429,843	40.847	45.650
Rio Rancho	87,521	2,072,975,018	34.444	35.633
Las Cruces	97,618	2,003,490,667	28.381	32.496
Hobbs	34,112	482,232,305	26.167	31.459
Roswell	48,366	628,102,200	26.179	31.141
Alamogordo	30,403	474,303,501	24.922	32.187
Clovis	37,775	497,823,897	23.896	25.160
Carlsbad	26,138	357,418,007	22.623	24.329
Farmington	45,877	1,025,559,075	22.029	27.013
Santa Fe	75,764	3,705,370,595	20.416	30.123

* Population from US Census Bureau, Released July 2008

** Per \$1,000 of assessed valuation

Assessed Valuation	\$ 2,003,490,667
Debt Percentage	0.04
Debt Limit	80,139,627
Less: Outstanding General Obligation Bonds	-
General Obligation Debt Capacity	\$ 80,139,627

Statement of Bonded Indebtedness

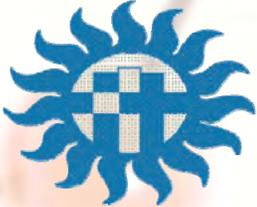
General Obligation Bonds (In Thousands of Dollars)

Purpose	Non-Enterprise General Obligation Bonds	Revenue Supported General Obligation Bonds	Total General Obligation Bonds	Revenue Bonds	Total Bonds
Street Projects	\$ -	\$ -	\$ -	\$ 17,365	\$ 17,365
Flood Control	-	-	-	5,875	5,875
Construction	-	-	-	62,330	62,330
SCSWA Construction	-	-	-	7,980	7,980
Water	-	40,688	40,688	-	40,688
Wastewater (sewer)	-	30,352	30,352	-	30,352
Solid Waste	-	-	-	-	-
Various	-	-	-	22,435	22,435
Subtotal	\$ -	\$ 71,040	\$ 71,040	\$ 115,985	\$ 187,025
Less: Restricted Funds	-	-	-	-	-
Direct Debt	\$ -	\$ 71,040	\$ 71,040	\$ 115,985	\$ 187,025
Less: Revenue Supported	-	(71,040)	(71,040)	(115,985)	(187,025)
Net Debt	\$ -	\$ -	\$ -	\$ -	\$ -

City of Las Cruces, New Mexico
Schedule of Bonded Debt and Loans
Fiscal Year 2012-13

Description	Fund	Date of Issue	Year Due	Amount of Issue	Outstanding 30-Jun-12	Principal 2012-13	Interest 2012-13	Principal 2013-14	Principal 2014-15	Principal 2015-16	Principal 2016-17
Bonds: Governmental Activities											
2000 Gax Tax Revenue Bond	3240	12/04/00	2016	\$ 5,110.0	\$ 1,835.0	\$ 425.0	\$ 99.8	\$ 445.0	\$ 470.0	\$ 495.0	\$ -
2003 GRT Revenue Bond	3250	05/29/03	2018	12,800.0	2,200.0	690.0	86.7	280.0	290.0	300.0	315.0
2004 Environmental GRT Revenue Bond	3560	09/14/04	2016	7,980.0	3,065.0	725.0	114.2	750.0	780.0	810.0	-
2005 GRT Revenue Bond Series B	3270	09/14/05	2035	33,000.0	25,010.0	1,030.0	1,108.8	1,270.0	3,165.0	2,100.0	605.0
2010 Sales Tax Revenue Bond Series A	3275	09/28/10	2021	12,255.0	8,030.0	1,910.0	218.3	1,935.0	680.0	690.0	695.0
2010 Sales Tax Revenue Bond Series B	3277	09/28/10	2021	4,390.0	2,850.0	770.0	76.9	780.0	170.0	175.0	180.0
2010 SSGRT Convention Center	3280	09/28/10	2037	24,330.0	23,415.0	565.0	1,023.1	580.0	595.0	615.0	630.0
2011 SSGRT Improvement Bonds	3282	07/19/11	2023	9,635.0	9,600.0	660.0	363.0	945.0	190.0	855.0	880.0
2011 MGRT Flood Improvement Bonds	3284	07/19/11	2021	1,485.0	1,365.0	140.0	46.1	355.0	355.0	105.0	100.0
2008 NMFA Lien Bond - Parking Deck *	3623	11/17/08	2021	4,999.9	3,750.0	500.0	183.8	500.0	500.0	500.0	500.0
				* Treated as a bond for accounting purposes due to premium							
Total Governmental Activity				\$ 115,984.9	\$ 81,120.0	\$ 7,415.0	\$ 3,320.7	\$ 7,840.0	\$ 7,195.0	\$ 6,645.0	\$ 3,905.0
Bonds: Business-Type Activities											
2005 Joint Utility Revenue Bond	5301	07/13/05	2025	\$ 11,050.0	\$ 8,685.0	\$ 525.0	\$ 346.8	\$ 550.0	\$ 565.0	\$ 590.0	\$ 610.0
2006 Joint Utility Revenue Bond	5300/5400	08/29/06	2026	17,575.0	14,705.0	795.0	641.6	825.0	855.0	890.0	930.0
2009 Joint Utility Revenue Bond	5300/5400	04/14/09	2016	17,575.0	10,515.0	2,525.0	279.6	2,590.0	2,660.0	2,740.0	-
2010 Joint Utility Revenue Bond	5332/5432	09/14/10	2027	24,840.0	24,155.0	200.0	807.9	185.0	185.0	185.0	1,830.0
Total Business-Type Activity				\$ 71,040.0	\$ 58,060.0	\$ 4,045.0	\$ 2,075.9	\$ 4,150.0	\$ 4,265.0	\$ 4,405.0	\$ 3,370.0
TOTAL ALL BONDS				\$ 187,024.9	\$ 139,180.0	\$ 11,460.0	\$ 5,396.7	\$ 11,990.0	\$ 11,460.0	\$ 11,050.0	\$ 7,275.0
Loans: Governmental Activities											
2006 NMFA - Street & Fire Equipment	3612	11/10/06	2014	\$ 2,682.0	\$ 795.9	\$ 390.8	\$ 29.5	\$ 405.1	\$ -	\$ -	\$ -
2007 NMFA - Fire Equipment	3616	11/16/07	2016	896.6	481.1	113.7	18.5	117.9	122.4	127.1	-
2007 NMFA - Street Equipment	3617	11/16/07	2015	336.2	144.6	46.5	5.3	48.2	49.9	-	-
2008 NMFA Note - Griggs/Walnut Plume	3618	06/01/08	2031	3,535.0	3,389.6	148.3	67.8	151.3	154.3	157.4	160.6
2008 NMFA Note - Flood Control	3619	11/17/08	2016	4,563.8	2,574.5	613.6	85.5	632.6	653.1	675.3	-
2010 NMFA - Fire Equipment	3625	06/25/10	2020	938.9	933.2	2.9	26.2	3.0	133.9	141.6	157.7
2011 NMFA - Fire Equipment	3626	06/25/10	2020	938.9	936.1	2.9	26.2	2.9	3.0	133.9	141.6
2010 HUD 108 Section - MONAS	3810	07/21/10	1930	2,000.0	1,939.0	63.0	68.7	67.0	71.0	75.0	77.0
Total Loans: Government Activities				\$ 15,891.4	\$ 11,193.9	\$ 1,381.6	\$ 327.6	\$ 1,428.0	\$ 1,187.7	\$ 1,310.2	\$ 536.8
Loans: Business-Type Activities											
2007 NMFA Note - Recycling Project	5530	05/31/07	2015	\$ 1,111.1	\$ 468.9	\$ 150.7	\$ 17.4	\$ 156.2	\$ 162.0	\$ -	\$ -
2008 NMFA Note - Vehicle Maint. Facility	5587	07/15/08	2018	1,708.8	1,123.2	171.9	40.0	177.4	183.4	189.8	196.7
Total Loans: Business-Type Activities				2,819.9	1,592.2	322.6	57.4	333.7	345.4	189.8	196.7
TOTAL ALL LOANS				\$ 18,711.3	\$ 12,786.1	\$ 1,704.2	\$ 385.0	\$ 1,761.7	\$ 1,533.1	\$ 1,500.1	\$ 733.5
TOTAL BOND AND LOAN INDEBTEDNESS				\$ 205,736.2	\$ 151,966.1	\$ 13,164.2	\$ 5,781.7	\$ 13,751.7	\$ 12,993.1	\$ 12,550.1	\$ 8,008.5

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Departmental Summaries

CITY OF LAS CRUCES

This section presents the operating expenditures and performance budget by department across all funds. Each departmental summary begins with a fund summary followed by organizational goals and ends with the department performance budget.

What is a Performance Based Budget?

Budget documents in the public sector serve many different purposes. They are statements of public policy, guides to operations, financial plans and communication devices regarding the use of public funds. At the same time, different groups of people (stakeholders) have different uses for a budget document, from citizens to elected leaders to agency staff.

A Line Item Budget is based on fund accounting and presents revenues and expenditures in specific lines of the budget. For example, supplies purchased for the Parks Section through the General Fund are coded as specific amounts in the budget.

Line Item budgets are concerned with the inputs into the budget process. In other words, line-item budgets answer the question "What resources are being used by each department of the City to produce the goods and services needed by the residents?" or more simply, "How much?"

A Performance Based Budget, on the other hand, is concerned with outputs *as well as* inputs.

Performance based budgeting systems tie the resources used by a department to the services and goods provided to the citizens and clients of that department. In other words,

performance based budgets answer the question, "What levels of service, efficiency, and effectiveness are being produced by each section or program in the City?" or more simply, "How well?"

Performance budgeting explains to the public what services are provided by the City, how these services are related to the money and people employed to execute each program, and how the departments are performing these functions.

A performance based budget allows tracking of a program's expenditures and accomplishments over time, so that one may see trends, changes in mission, and changes in the level of service provided by the program over time. In other words, a performance based budget provides a picture of how well an agency uses its resources to hit its targets.

This document is a line-item budget combined with a performance based budget. It includes components of a line item budget with line item summaries for each performance budget program.

The FY 2012-13 performance budget was prepared in a way that ties it to the City's Strategic Plan. Therefore, each of the measures in the performance budget identifies which area of the Strategic Plan is being addressed.

LEGISLATIVE

Legislative

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 326.2	\$ 333.9	\$ 1,120.1	\$ 1,294.0	\$ 174	15.5%	\$ 846.2
Operating Costs	2,136.2	1,893.8	2,294.1	2,251.0	(43)	(1.9)%	2,690.2
Capital Outlay	-	-	-	-	-	#DIV/0!	-
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Legislative	\$ 2,462.4	\$ 2,227.7	\$ 3,414.2	\$ 3,545.0	\$ 130.8	3.8%	\$ 3,536.4
Expenditures by fund							
1000 - General Fund							
0001 Mayor	\$ 136,492	\$ 137,600	\$ 142,250	\$ 143,094	\$ 844	0.6%	\$ 142,407
0010 Mayor's Youth Advisory Board	-	-	950	-	(950)	(100.0)%	-
0100 Council	648,601	594,534	302,898	320,041	17,143	5.7%	308,604
0101 Council District 1	-	-	64,571	54,798	(9,773)	(15.1)%	63,579
0102 Council District 2	-	-	62,053	53,089	(8,964)	(14.4)%	60,571
0103 Council District 3	-	-	62,053	48,029	(14,024)	(22.6)%	56,091
0104 Council District 4	-	-	65,070	52,994	(12,076)	(18.6)%	63,578
0105 Council District 5	-	-	68,659	59,720	(8,939)	(13.0)%	67,167
0106 Council District 6	-	-	62,603	54,349	(8,254)	(13.2)%	56,631
0120 Legislative Reserve	1,193,126	1,206,656	2,279,653	2,458,842	179,189	7.9%	2,417,801
Total General Fund	\$ 1,978,219	\$ 1,938,790	\$ 3,110,760	\$ 3,244,956	\$ 134,196	4.3%	\$ 3,236,429
2700 - Health Care Svcs MMC Lease	\$ 314,692	\$ 288,883	\$ 303,392	\$ 300,000	\$ (3,392)	(1.1)%	\$ 300,000
2705 - Telshor Facility	139,484	-	-	-	-	#DIV/0!	-
2760 - State Operating Grants	30,000	-	-	-	-	#DIV/0!	-
Total Legislative	\$ 2,462,395	\$ 2,227,673	\$ 3,414,152	\$ 3,544,956	\$ 130,804	3.8%	\$ 3,536,429

The legislative power of the City is vested in the City Council, which is comprised of six members and one member to be known as the Mayor. The six Councilors are nominated and elected by the qualified voters of each of six single-member districts; while the Mayor is nominated and elected at large.

The term of office for all Councilors and the Mayor is four years. Elections are on a staggered basis and are held in accordance with Article VII of the City Charter. The City Council, by ordinance, sets the boundaries of each of the districts, which remain in effect until altered or changed by the council (again, by ordinance).

In establishing the district boundaries, the Council shall consider the following principles which, in the event of any conflict among them, are considered in the following order: 1) Each district shall contain, as nearly as possible, substantially similar populations that are based upon the most recent federal census; 2) Communities of interest, including those based upon ethnic and economic factors, shall be preserved whenever reasonable within a single district; and 3) Each district shall be formed of compact, contiguous territories. The total length of all district boundary lines shall be as short as possible.

At the first meeting after each regular election (or in the event there is a runoff election for a councilor or mayoral candidate pursuant to the City charter, after the first meeting following such runoff election), the council shall select a Mayor Pro Tem from among the other six Councilors then elected and serving. The Mayor and Mayor Pro Tem shall remain Councilors, but shall have additional powers set forth in the City Charter.

The Mayor chairs the Council, has voting powers on all matters coming before the Council, and propose programs and policies to the Council annually in a formal statement. The Mayor is recognized as the head of the City Government for all ceremonial purposes and by the governor for purposes of military law. In the absence or incapacitation of the Mayor, the Mayor Pro Tem will perform the duties of the Mayor.

The Council-Manager form of government is ideal for a maturing city such as Las Cruces, as it affords the unification of authority and political responsibility in the elected City Council, as well as the centralization of administrative responsibility in a professional administrator (the City Manager). This type of system fosters democracy and efficiency in a government, and makes it highly responsive to the needs of the City's residents.

General Fund Budget Allowances

The Mayor's General Fund operating budget for fiscal year (FY) 2012-13 operating budget of \$142,407 is \$157 or 0.11 percent higher than in FY 2011-12.

The City Council's General Fund fiscal year 2012-13 operating budget of \$676,221 is \$11,686 or 1.69 percent lower than in FY 2011-12.



ADMINISTRATION

Administration

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 1,275.6	\$ 1,266.7	\$ 1,654.0	\$ 1,582.9	\$ (71.1)	(4.3)%	\$ 2,052.2
Operating Costs	770.2	744.4	1,885.8	1,158.2	(727.6)	(38.6)%	2,156.3
Capital Outlay	223.5	157.2	7,300.0	2,219.8	(5,080.2)	(69.6)%	5,591.0
Additional Managed Reductions	-	-	(193.8)	-	193.8	(100.0)%	(0.2)
Total Administration	\$ 2,269.3	\$ 2,168.3	\$ 10,646.0	\$ 4,960.9	\$ (5,685.1)	(53.4)%	\$ 9,799.3
Expenditures by fund							
1000 - General Fund							
0300 City Manager's Office	\$ 340,894	\$ 425,837	\$ 805,034	\$ 659,970	\$ (145,064)	(18.0)%	\$ 731,337
0400 ACM - Chief Operating Officer	218,635	219,468	425,474	492,392	66,918	15.7%	622,136
0405 ACM - Chief Administrative Office	-	-	221,790	184,698	(37,092)	(16.7)%	312,334
0500 Internal Audit Office	200,506	183,873	220,183	194,403	(25,780)	(11.7)%	204,459
0510 Risk Management	-	-	-	-	-	#DIV/0!	224,821
0520 Safety	-	-	-	-	-	#DIV/0!	257,626
0600 Public Information Office	455,543	469,425	473,573	470,624	(2,949)	(0.6)%	481,608
0605 Cable Access Channel	46,573	46,997	63,893	47,542	(16,351)	(25.6)%	63,893
0610 Public Liaison	168,969	174,819	184,586	177,230	(7,356)	(4.0)%	181,223
0640 Special Community Events	307,553	313,333	324,142	308,021	(16,121)	(5.0)%	318,970
Total General Fund	\$1,738,673	\$1,833,752	\$ 2,718,675	\$2,534,880	\$ (183,795)	(6.8)%	\$ 3,398,407
1200 - Vehicle Acquisition Fund	\$ -	\$ -	\$ 1,000,000	\$ 506,690	\$ (493,310)	(49.3)%	\$ 1,000,000
2780 - Griggs/Walnut Remediation	145,673	173,151	613,429	204,615	(408,814)	(66.6)%	809,929
2781 - Griggs/Walnut Plume Grants	186,453	133,754	-	-	-	#DIV/0!	-
4025 - NMFA Griggs Walnut Plume	187,874	23,438	6,300,000	1,713,092	(4,586,908)	(72.8)%	4,590,920
7490 - Employee Benefits Committee	10,685	4,228	13,850	1,600	(12,250)	(88.4)%	-
Total Administration	\$2,269,358	\$2,168,323	\$ 10,645,954	\$4,960,877	\$ (5,685,077)	(53.4)%	\$ 9,799,256

The City Council appoints a City Manager by a vote of at least four members of the Council on the basis of executive and administrative qualifications. There are no pre-employment residency requirements imposed for appointment; however, once employed, the City Manager must be a resident of the City of Las Cruces.

The City Manager is the chief administrator of the City and is directly responsive to the City Council. The City Manager carries out the policies that are adopted by the Council and directs and coordinates the work of all City

Departments. It is the City Manager's responsibility to keep the Council informed of conditions and needs of the City, as well as to assist the City Council in the development and creation of policies, goals, objectives, systems and practices for implementing and evaluating desired measurements.

The City Manager also prepares the Annual Budget for City Council consideration and sees that provisions within the budget are upheld upon its enactment.

Program Goals

The City's Internal Auditor's Office provides independent, objective assurance and consulting services that are designed to improve and add value to City of Las Cruces operations. The Internal Auditor helps the management team accomplish its objectives by bringing a systematic, disciplined approach to evaluation. The result is an improvement in the effectiveness of risk management, control, and governance processes.

The Public Information Office informs the citizenry about City Council actions as well as City services, programs, and activities. It supports the City's mission and strategic direction through news and media, public relations, and internal and external communications such as advertising and marketing activities.

Economic Development & Revitalization assists citizens in achieving their desired lifestyles through enhancement of the urban environment and economic opportunities available in the City. The section's goal is to promote business development and expansion, to revitalize downtown Las Cruces and the surrounding neighborhoods, and to attract citizens and businesses to the Farmers' Market.

General Fund Budget Allowances

The City Manager's General Fund fiscal year 2012-13 operating budget of \$731,337 is \$73,697 or 9.1 percent lower than in FY 2011-12.

The Assistant City Manager—Chief Operating Officer's General Fund fiscal year 2012-13 operating budget of \$622,136 is \$196,662 or 46.2 percent higher than in FY 2011-12.

The Assistant City Manager—Chief Administrative Officer's General Fund fiscal year 2012-13 operating budget of \$312,334 is \$90,544 or 40.8 percent higher than in FY 2011-12.

The Internal Auditor's General Fund fiscal year 2012-13 operating budget of \$686,906 is \$466,723 or 211.9 percent higher than in FY 2011-12. The reason for the large increase is that Risk Management and Safety were moved from Human Resources to Internal Audit as part of a reorganization that took place in FY 2011-12.

The Public Information Office's General Fund fiscal year 2012-13 operating budget of \$1,045,694 is \$500 or 0.04 percent lower than in FY 2011-12.



COMMUNITY & CULTURAL SERVICES

Community and Cultural Services

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category							
(In Thousands of Dollars)							
Salaries & Benefits	\$ 7,834.9	\$ 7,622.5	\$ 4,991.3	\$ 5,279.0	\$ 287.7	5.8%	\$ 5,321.5
Operating Costs	5,441.2	4,967.6	3,961.8	3,065.8	(896.0)	(22.6)%	3,658.9
Capital Outlay	978.7	960.5	1,842.2	472.4	(1,369.8)	(74.4)%	1,399.9
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Community and Cultural Services	\$ 14,254.8	\$ 13,550.6	\$ 10,795.3	\$ 8,817.2	\$ (1,978.1)	(18.3)%	\$ 10,380.3

Expenditures by fund

1000 - General Fund

5000 Public Services A&G	\$ 460,725	\$ 317,407	\$ 213,533	\$ 128,323	\$ (85,210)	(39.9)%	\$ 295,996
5100 Branigan Library	2,026,704	1,956,987	2,147,272	2,044,437	(102,835)	(4.8)%	2,094,457
5110 City Bookmobile	1,001	-	-	-	-	#DIV/0!	-
5200 Senior Citizens A&G	1,121,314	1,149,797	1,048,617	930,495	(118,122)	(11.3)%	973,691
5205 Senior Recreation A&G	282,355	292,276	274,567	248,752	(25,815)	(9.4)%	351,333
5210 East Side Senior Center	37,338	42,962	56,550	40,303	(16,247)	(28.7)%	44,950
5265 Senior Facilities Janitorial	37,075	36,992	-	-	-	#DIV/0!	-
5290 Long Term Care A&G	188,333	213,140	263,682	271,836	8,154	3.1%	297,687
5300 Museums Administration	416,251	413,344	419,183	416,075	(3,108)	(0.7)%	426,766
5310 Museum of Natural History	379,147	390,744	409,006	394,081	(14,925)	(3.6)%	374,165
5312 Museum of Natural History Prgms	5,901	4,817	9,005	1,602	(7,403)	(82.2)%	9,005
5320 Museum of Art	308,910	301,386	283,757	301,525	17,768	6.3%	292,591
5322 Museum of Art Studio Program	57,461	47,993	62,174	63,303	1,129	1.8%	58,168
5330 Branigan Cultural Center	331,757	258,866	233,816	272,192	38,376	16.4%	237,535
5334 Railroad Museum	31,420	124,821	148,357	140,898	(7,459)	(5.0)%	142,317
5435 Summer Food Program	-	(167)	-	-	-	#DIV/0!	-
Total General Fund	\$ 5,685,692	\$ 5,551,365	\$ 5,569,519	\$ 5,253,822	\$ (315,697)	(5.7)%	\$ 5,598,661

2130 - Recreation Projects	\$ 18,580	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -
2140 - State Library Resources	198,951	57,644	214,005	75,443	(138,562)	(64.7)%	162,941
2171 - Older Americans Act Prgms	778,201	683,598	749,292	754,358	5,066	0.7%	803,462
2172 - Cash in Lieu of Commodities	160,814	129,386	172,435	136,752	(35,683)	(20.7)%	172,435
2173 - Retired Senior Volunteer Pgm	71,480	62,964	88,151	37,779	(50,372)	(57.1)%	50,372
2174 - Children Youth & Families	83,890	-	-	-	-	#DIV/0!	-
2175 - Senior Employment Programs	8,846	-	-	-	-	#DIV/0!	-
2500 - Equipment Grants Fund	11,576	177,021	60,838	68,894	8,056	13.2%	7,715
2710 - Convention & Visitors Bureau	1,815,149	2,159,104	2,061,362	1,980,292	(81,070)	(3.9)%	2,107,554
2760 - State Operating Grants	260,421	131,755	50,530	17,396	(33,134)	(65.6)%	6,000
2761 - Other Operating Grants	-	4,168	14,842	5,842	(9,000)	(60.6)%	-
2820 - Lodger's Tax Fund	3,500	-	3,500	-	(3,500)	(100.0)%	-
2900 - Federal Stimulus Operating	29,937	-	-	-	-	#DIV/0!	-
4012 - Facilities State Grants	-	123,868	556,132	41,001	(515,131)	(92.6)%	503,500
4900 - Federal Stimulus Capital	130,454	8,578	863,000	89,843	(773,157)	(89.6)%	863,000
4912 - State Stimulus Capital	-	164,130	331,200	311,490	(19,710)	(6.0)%	25,689
5920 - Transit Fund	4,951,102	4,251,224	-	-	-	#DIV/0!	-
5921 - Transit Intermodal Center	-	2,294	-	-	-	#DIV/0!	-
7470 - Branigan Estate Fund	37,946	38,465	40,000	40,000	-	0.0%	50,000
7480 - Gifts & Memorials Fund	8,278	5,077	20,500	4,267	(16,233)	(79.2)%	29,000
Total Community & Cultural Svcs	\$ 14,254,817	\$ 13,550,641	\$ 10,795,306	\$ 8,817,179	\$ (1,978,127)	(18.3)%	\$ 10,380,329

Program Goals

The goal of the Thomas Branigan Memorial Library is to enable people of our diverse community to obtain information, resources, and education through a full range of library services.

Senior Programs strives to promote health and wellness activities for older adults, to improve and enhance the quality of life for older persons living in our community, and in doing so to assist them in maintaining their independence.

The Museums section works to promote understanding and appreciation of local history, culture, and the arts through an ongoing exchange of ideas and information. This section strives to provide interesting and intellectually-inspiring museum activities.

The goal Las Cruces Convention and Visitor's Bureau is to attract meetings, sporting events, leisure and business travelers to Las Cruces in the most economic and efficient manner possible in while stimulating the local economy.

Budget Allowances

The Public Services Director's Office General Fund fiscal year 2012-13 operating budget of \$295,996 is \$82,463 or 38.6 percent higher than in FY 2011-12.

The Branigan Library's General Fund fiscal year 2012-13 operating budget of \$2,094,457 is \$137,470 or 7.0 percent higher than in FY 2011-12.

The Senior Program's General Fund fiscal year 2012-13 operating budget of \$1,667,661 is \$24,245 or 1.5 percent higher than in FY 2011-12.

The Museum's General Fund fiscal year 2012-13 operating budget of \$1,540,547 is \$24,751 or 1.5 percent less than in FY 2011-12.

The Convention and Visitor's Bureau's fiscal year 2012-13 operating budget of \$2,107,554 is \$46,192 or 22.4 percent higher than in FY 2011-12.



COMMUNITY DEVELOPMENT

Community Development

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 3,222.4	\$ 3,213.2	\$ 3,354.6	\$ 3,154.6	\$ (200.0)	(6.0)%	\$ 3,349.0
Operating Costs	4,602.6	2,959.5	4,621.1	1,516.5	(3,104.6)	(67.2)%	4,631.1
Capital Outlay	925.9	2,016.8	344.2	247.2	(97.0)	(28.2)%	580.2
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	(35.4)
Total Community Development	\$ 8,750.9	\$ 8,189.5	\$ 8,319.9	\$ 4,918.3	\$ (3,401.6)	(40.9)%	\$ 8,524.9
Expenditures by fund							
1000 - General Fund							
4000 Community Development A&G	\$ 308,324	\$ 218,879	\$ 213,553	\$ 211,931	\$ (1,622)	(0.8)%	\$ 435,620
4200 Planning	408,981	436,223	556,284	464,957	(91,327)	(16.4)%	156,408
4205 Development A&G	445,773	429,827	475,369	309,733	(165,636)	(34.8)%	-
4300 Neighborhood Dev/Planning A&G	325,157	296,629	325,790	293,553	(32,237)	(9.9)%	706,123
4400 Building & Development Services	-	-	-	-	-	#DIV/0!	1,731,906
4500 Economic Develop/Revitalization	169,806	184,904	83,655	70,105	(13,550)	(16.2)%	-
4510 Farmers Mrkt/Downtown Events	91,306	85,197	78,065	85,205	7,140	9.1%	-
4600 Sustainability Office	43,071	87,852	2	-	(2)	(100.0)%	2
Total General Fund	\$ 1,792,418	\$ 1,739,511	\$ 1,732,718	\$ 1,435,484	\$ (297,234)	(17.2)%	\$ 3,030,059
1015 - Permit Services	\$ 1,234,153	\$ 1,195,527	\$ 1,232,149	\$ 1,188,447	\$ (43,702)	(3.5)%	\$ -
2000 - HUD Community Development	2,211,041	2,448,021	2,429,947	1,358,526	(1,071,421)	(44.1)%	2,407,821
2010 - HUD Special Projects Fund	1,176,650	613,397	1,605,324	302,570	(1,302,754)	(81.2)%	1,352,913
2012 - Neighborhood Stabilization	-	-	-	-	-	#DIV/0!	370,000
2020 - CDBG AARA Fund	269,562	-	-	-	-	#DIV/0!	-
2090 - MPO Urban Transportation	284,197	319,554	879,952	324,993	(554,959)	(63.1)%	700,692
2412 - Juvenile Citation Program	248,837	259,135	259,587	256,587	(3,000)	(1.2)%	259,587
2470 - Department of Justice Pgms	2,540	-	2,540	-	(2,540)	(100.0)%	2,540
2500 - Equipment Grants Fund	-	4,701	-	-	-	#DIV/0!	-
2710 - Convention & Visitors Bureau	-	684	-	600	600	#DIV/0!	-
2715 - Downtown Revitalization Fund	57,089	297,555	70,000	50,000	(20,000)	(28.6)%	70,000
2760 - State Operating Grants Fund	-	5,696	50,000	-	(50,000)	(100.0)%	50,000
2761 - Other Operating Grants Fund	672,955	5,857	7,640	1,143	(6,497)	(85.0)%	-
2912 - State Stimulus Oper. Fund	-	15,700	-	-	-	#DIV/0!	-
4023 - 2005 GRT Bond Public Imprv	-	-	50,000	-	(50,000)	(100.0)%	50,000
4112 - State Grant Park/Land Imprv	314,527	1,284,187	-	-	-	#DIV/0!	-
4212 - State Grant Street Imprv	486,937	-	-	-	-	#DIV/0!	231,240
Total Community Development	\$ 8,750,906	\$ 8,189,525	\$ 8,319,857	\$ 4,918,350	\$ (3,401,507)	(40.9)%	\$ 8,524,852



Program Goals

The Community Development Department assists citizens in achieving their desired lifestyles by contributing to a better quality of life through improved interaction with the community and other working groups within the City.

The Planning & Metropolitan Planning Organization (MPO) section assists citizens in achieving their desired lifestyles by effectively managing land use and providing responsive neighborhood and transportation planning services. This section's goal is to encourage community involvement in the planning process and provide timely recommendations regarding development proposals.

Permitting & Inspections promotes the welfare and safety of the public by facilitating compliance with state and local construction and business codes and ordinances in a fair, professional, and courteous manner. This section's goal is to provide timely permit review, processing, and inspection and to improve tracking and reporting capabilities.

Neighborhood Development assists citizens in achieving their desired lifestyles through responsible neighborhood and community planning and funding. This section's goal is to improve neighborhoods and communities, increase the supply of affordable rental and owner occupied housing, to preserve existing affordable housing, and to assist non-profit organizations in addressing community needs.

The Juvenile Citation Program strives to improve public safety through the use of clearly defined sanctions that work to deter recidivism of youth that are first time offenders. The section tracks participants beyond completion in order to provide referrals and supportive services as deemed necessary.

General Fund Budget Allowances

The Community Development Director's fiscal year 2012-13 operating budget of \$453,620 is \$240,067 or 112.4 percent higher than in FY 2011-12.

The Planning fiscal year 2012-13 operating budget of \$156,408 is \$399,876 or 71.9 percent less than in FY 2011-12.

The Building and Development Services fiscal year 2012-13 operating budget of \$1,731,906 is \$24,388 or 1.4 percent higher than in FY 2011-12. In fiscal year 2011-12 this budget was in the Permit Services fund. In fiscal year 2012-13 this budget is being fully absorbed into the General Fund.

The Neighborhood Development and Planning fiscal year 2012-13 operating budget of \$706,123 is \$380,333 or 116.7 percent higher than in FY 2011-12.

FACILITIES

Facilities

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 8,735.4	\$ 8,824.7	\$ 108.8	\$ -	\$ (108.8)	(100.0)%	\$ -
Operating Costs	9,907.5	9,863.2	655.4	-	(655.4)	(100.0)%	-
Capital Outlay	43,656.3	9,466.7	15,764.6	4,677.4	(11,087.2)	(70.3)%	-
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Facilities	\$ 62,299.2	\$ 28,154.6	\$ 16,528.8	\$ 4,677.4	\$ (11,851.4)	(71.7)%	\$ -

Expenditures by fund

1000 - General Fund

3000 Facilities A&G	\$ 431,504	\$ 277,223	\$ 108,833	\$ -	\$ (108,833)	(100.0)%	\$ -
3100 Project Management	631,104	541,021	-	-	-	#DIV/0!	-
3105 Auction	1,225	-	-	-	-	#DIV/0!	-
3300 Building Services A&G	595,341	661,284	-	-	-	#DIV/0!	-
3305 Electrical	390,344	385,917	-	-	-	#DIV/0!	-
3306 Carpenter	297,131	282,695	-	-	-	#DIV/0!	-
3307 Plumbing	120,820	124,808	-	-	-	#DIV/0!	-
3308 HVAC	149,290	148,653	-	-	-	#DIV/0!	-
3309 Welding	122,306	124,359	-	-	-	#DIV/0!	-
3310 Custodial	820,159	902,527	-	-	-	#DIV/0!	-
3320 City Hall (New)	125,459	266,241	-	-	-	#DIV/0!	-
3327 City Hall	148,069	-	-	-	-	#DIV/0!	-
3500 Parks A&G	582,680	817,249	-	-	-	#DIV/0!	-
3510 Right of Way/Construction	945,306	1,510,119	-	-	-	#DIV/0!	-
3520 Parks Central District	950,086	-	-	-	-	#DIV/0!	-
3530 Parks	802,053	1,364,044	-	-	-	#DIV/0!	-
3540 Athletic Fields	1,095,311	1,209,049	-	-	-	#DIV/0!	-
3700 Recreation A&G	244,820	(107)	-	-	-	#DIV/0!	-
3710 Special Recreation Programs	841	-	-	-	-	#DIV/0!	-
3711 Recreation Programs	176,127	1,089,653	-	-	-	#DIV/0!	-
3715 Athletics	286,203	661,775	-	-	-	#DIV/0!	-
3720 Therapeutics	206,232	-	-	-	-	#DIV/0!	-
3725 Summer Playground	101,201	-	-	-	-	#DIV/0!	-
3740 Apodaca Pool	56,915	-	-	-	-	#DIV/0!	-
3742 Aquatics	400,721	1,379,104	-	-	-	#DIV/0!	-
3744 Laabs Pool	53,500	-	-	-	-	#DIV/0!	-
3745 Aquatic Center	19,538	-	-	-	-	#DIV/0!	-
3750 Meerscheidt Recreation Center	514,080	(88)	-	-	-	#DIV/0!	-
3752 East Mesa Recreation Center	70,638	-	-	-	-	#DIV/0!	-
3754 Mesilla Park Recreation Center	190,394	-	-	-	-	#DIV/0!	-
3756 Benavidez Recreation Center	170,403	-	-	-	-	#DIV/0!	-
3758 Club Fusion	178,044	-	-	-	-	#DIV/0!	-
Total General Fund	\$ 10,877,845	\$ 11,745,526	\$ 108,833	\$ -	\$ (108,833)	(100.0)%	\$ -

1010 - Airport Operations Fund	\$ 529,654	\$ 529,345	\$ -	\$ -	\$ -	#DIV/0!	\$ -
1102 - City Hall Furnishings	1,077,559	-	-	-	-	#DIV/0!	-
1200 - Vehicle Acquisition Fund	-	85,956	90,000	90,000	-	0.0%	-
2130 - Recreation Projects Fund	19,750	38,942	-	-	-	#DIV/0!	-
2500 - Equipment Grants Fund	-	(8,503)	-	-	-	#DIV/0!	-
2755 - State Special Grants Fund	1,398,143	-	-	-	-	#DIV/0!	-
2760 - State Operating Grants Fund	1,512	-	-	-	-	#DIV/0!	-
2770 - Valley View Heske Garden	2,250	19,848	20,000	27,529	7,529	37.6%	-
4001 - Facilities Improvements GF	4,145,657	408,750	3,212,200	895,265	(2,316,935)	(72.1)%	-
4010 - HUD Facilities Projects Fund	-	162,067	1,826,933	610,095	(1,216,838)	(66.6)%	-
4011 - Facilities Federal Grants	-	9,195	1,190,805	51,499	(1,139,306)	(95.7)%	-
4012 - Facilities State Grants Fund	9,962,269	1,660,511	1,100,539	869,816	(230,723)	(21.0)%	-
4021 - 2003 GRT Bond Facil/Parks	68,944	-	29,631	4,510	(25,121)	(84.8)%	-
4022 - 2005 GRT Bond New City Hall	1,110,116	-	-	-	-	#DIV/0!	-
4023 - 2005 GRT Bond Public Imprv	38,824	13,491	355,292	-	(355,292)	(100.0)%	-
4024 - Convention Center Project	15,376,626	6,599,019	1,577,711	699,016	(878,695)	(55.7)%	-
4027 - NMFA Parking Deck 2009	3,956,978	200,000	135,505	2,536	(132,969)	(98.1)%	-
4028 - 2011 GRT Facilities Projects	-	-	5,150,700	966,631	(4,184,069)	(81.2)%	-
4106 - Public Park Development	276,128	120,955	1,681,848	444,369	(1,237,479)	(73.6)%	-
4110 - Heske Garden Improvements	25,689	-	10,000	-	(10,000)	(100.0)%	-
4112 - State Grant Park/Land Imprv	72,064	42,160	4,884	4,679	(205)	(4.2)%	-

Facilities

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
4300 - Airport Improvement Fund	-	160,822	-	-	-	#DIV/0!	-
4900 - Federal Stimulus Capital	7,505,786	-	13,916	-	(13,916)	(100.0)%	-
6150 - Fleet Services Fund	5,846,623	6,357,355	-	-	-	#DIV/0!	-
6156 - Facilities Equipment Replcmt	6,775	6,775	-	-	-	#DIV/0!	-
7480 - Gifts & Memorials Fund	-	659	10,000	11,414	1,414	14.1%	-
7481 - Veteran's Memorial Wall	-	1,767	10,000	-	(10,000)	(100.0)%	-
Total Facilities	\$ 62,299,192	\$ 28,154,640	\$ 16,528,797	\$ 4,677,359	\$ (11,851,438)	(71.7)%	\$ -

In fiscal year 2011-12, the City underwent a reorganization of City departments. One of the outcomes of the reorganization was the elimination of the Facilities Department and the creation of two new departments: the Parks & Recreation Department and the Transportation Department. As a result of this reorganization, the various sections of the Facilities Department were moved to other departments.

Project Management, Auction, Building Services, Electrical, Carpenter, Plumbing, HVAC, Welding, Custodial, and City Hall sections were all moved to the Public Works Department.

Parks Right of Way/Construction, Parks Central District, Athletic Fields, Recreation, Special Recreation Programs, Athletics, Therapeutics, Summer Playground, Apodaca Pool, Aquatics, Laabs Pool, Aquatic Center, Meerscheidt, East Mesa, Mesilla Park, Benavidez, and Club Fusion were moved to the new Parks & Recreation Department.

The Airport and Fleet sections were moved to the new Transportation Department, as was Transit.

FINANCIAL SERVICES

Finance

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 2,668.3	\$ 2,704.9	\$ 2,811.7	\$ 2,666.3	\$ (145.4)	(5.2)%	\$ 2,742.8
Operating Costs	733.7	329.8	288.1	189.5	(98.6)	(34.2)%	265.4
Capital Outlay	-	-	13.3	14.6	1.3	9.8%	-
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Finance	\$ 3,402.0	\$ 3,034.7	\$ 3,113.1	\$ 2,870.4	\$ (242.7)	(7.8)%	\$ 3,008.2
Expenditures by fund							
1000 - General Fund							
2000 Finance Director	\$ 616,417	\$ 250,121	\$ -	\$ 1,040	\$ 1,040	#DIV/0!	\$ -
2010 Treasurer	717,510	673,852	720,170	647,900	(72,270)	(10.0)%	698,582
2020 Disbursements	362,639	361,597	375,937	361,224	(14,713)	(3.9)%	371,806
2030 Accounting	701,787	727,043	809,909	778,231	(31,678)	(3.9)%	802,978
2040 Procurement	502,547	473,372	551,205	483,255	(67,950)	(12.3)%	503,103
2050 Office of Management & Budget	359,900	360,771	391,023	379,806	(11,217)	(2.9)%	389,173
2060 Grant Administration Office	136,544	186,160	258,894	218,942	(39,952)	(15.4)%	236,571
Total General Fund	\$ 3,397,344	\$ 3,032,916	\$ 3,107,138	\$ 2,870,398	\$ (236,740)	(7.6)%	\$ 3,002,213
2430 - Safe Traffic Operations Prog	\$ 4,674	\$ 1,767	\$ 6,000	\$ 14	\$ (5,986)	(99.8)%	\$ 6,000
Total Finance	\$ 3,402,018	\$ 3,034,683	\$ 3,113,138	\$ 2,870,412	\$ (242,726)	(7.8)%	\$ 3,008,213

Program Goals

The Financial Services Department strives to maintain fiscally sound governmental organization that conforms to legal requirements as well as generally accepted financial management principles. This section financial advisory services for all city departments.

As part of the reorganization that occurred in fiscal year 2011-12, the Finance Director position was eliminated and replaced by the new Assistant City Manager—Chief Administrative Officer position.

The goal of the Treasurer's office is to provide sound, sensible treasury management processes in order to secure the most prudent return on investments and to reduce the number of utility account delinquencies.

The goal of the Comptroller's division (which includes Accounting and Disbursements) is to maintain accurate financial records for all city departments and to ensure the timely and accurate processing of the payroll and disbursements to outside vendors.

Procurement strives to maintain effective procurement procedures for commodities and services and to improve procurement efficiency.

The Office of Management & Budget ensures effective and efficient allocation of City resources in order to enable the City Council, City Manager, and City departments to provide quality services to residents.

The Grant Administration Office (GAO) provides a three-tiered support function for the City by providing contract administration for legislative appropriation packages, supporting departments with submission of competitive grant applications, and engaging in fiscal agency contract management.

General Fund Budget Allowances

The Treasurer's fiscal year 2012-13 operating budget of \$698,582 is \$21,588 or 2.9 percent lower than the fiscal year 2011-12 budget.

The Comptroller's fiscal year 2012-13 operating budget (which, as noted before, includes the budgets of Disbursements and Accounting, of \$1,174,784 is \$11,062 or 0.9 percent lower than in FY 2011-12.

The Procurement section's fiscal year 2012-13 operating budget of \$503,103 is \$48,102 or 8.7 percent lower than in FY 2011-12.

The Office of Management and Budget's fiscal year 2012-13 operating budget of \$389,173 is \$1,850 or .04 percent lower than in FY 2011-12.

The Grant Administration Office's fiscal year 2012-13 operating budget of \$236,571 is 22,323 or 8.6 percent lower than in FY 2011-12.



FIRE

Fire

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 9,198.6	\$ 9,415.6	\$ 11,271.1	\$ 9,805.9	\$ (1,465.2)	(13.0)%	\$ 10,776.7
Operating Costs	1,525.3	1,376.0	1,729.4	1,362.2	(367.2)	(21.2)%	1,581.8
Capital Outlay	1,019.4	1,005.5	1,499.3	-	(1,499.3)	(100.0)%	1,834.7
Additional Managed Reductions	-	-	(473.3)	-	473.3	(100.0)%	(131.9)
Total Fire	\$ 11,743.3	\$ 11,797.1	\$ 14,026.5	\$ 11,168.1	\$ (2,858.4)	(20.4)%	\$ 14,061.3
Expenditures by fund							
1000 - General Fund							
7600 Fire Administration & Support	\$ 1,193,540	\$ 1,275,592	\$ 764,067	\$ 1,260,471	\$ 496,404	65.0%	\$ 1,529,492
7700 Emergency Services	7,248,901	7,407,778	7,915,464	7,588,158	(327,306)	(4.1)%	7,595,644
7800 Fire Academy	106,777	233,238	39,500	87,046	47,546	120.4%	39,500
7900 Prevention Services	113,008	132,887	170,288	110,911	(59,377)	(34.9)%	428,992
Total General Fund	\$ 8,662,226	\$ 9,049,495	\$ 8,889,319	\$ 9,046,586	\$ 157,267	1.8%	\$ 9,593,628
1015 - Permit Services Fund	\$ 297,405	\$ 302,119	\$ 312,761	\$ 328,987	\$ 16,226	5.2%	\$ -
1200 - Vehicle Acquisition Fund	262,549	86,724	49,066	-	(49,066)	(100.0)%	495,000
2300 - Fire Fund	501,151	285,715	997,467	452,972	(544,495)	(54.6)%	505,451
2301 - Firefighters Grant Fund	-	2,657	1,287,336	260,232	(1,027,104)	(79.8)%	1,027,104
2303 - Emergency Medical Services	33,997	19,913	20,087	20,087	-	0.0%	20,000
2500 - Equipment Grants Fund	97,595	95,656	399,744	-	(399,744)	(100.0)%	399,744
2761 - Other Operating Grants	20,530	2,095	71,429	-	(71,429)	(100.0)%	-
2805 - Public Safety Gross Receipts	1,045,838	1,062,993	1,059,300	1,059,300	-	0.0%	1,080,420
4613 - NMFA Equipment Acquisition	822,000	889,684	940,000	-	(940,000)	(100.0)%	940,000
Total Fire	\$ 11,743,291	\$ 11,797,051	\$ 14,026,509	\$ 11,168,164	\$ (2,858,345)	(20.4)%	\$ 14,061,347

Program Goals

The Las Cruces Fire Department is committed to safely providing customer service, fire protection, education, and responding to emergency incidents while maintaining the highest regard for our community and department.

Fire Prevention Services is committed to reducing the risk of fire loss by conducting building inspections as well as community education programs and presentations.

General Fund Budget Allowances

The Fire Service's fiscal year 2012-13 operating budget of \$9,164,636 is \$445,605 or 51.1 percent higher than in FY 2011-12. The increase in the budget is primarily due to the reduction in the

additional managed reduction (AMR) from \$473,256 in fiscal year 2011-12 to \$131,880 in FY 2012-13.

The Fire Prevention Service's fiscal year 2012-13 operating budget of \$428,992 is \$258,704 or 151.9 percent higher than in FY 2011-12. The reason for this large increase is that—as noted previously—the Permit Services fund will be fully absorbed in the General Fund in FY 2012-13.



HUMAN RESOURCES

Human Resources

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 865.3	\$ 917.1	\$ 1,396.3	\$ 1,169	\$ (227.2)	(16.3)%	\$ 1,029.3
Operating Costs	378.2	441.8	3,121.8	2,338.9	(782.9)	(25.1)%	495.2
Capital Outlay	-	-	3.5	3.5	-	0.0%	-
Additional Managed Reductions	-	-	(16.0)	-	16.0	(100.0)%	(24.8)
Total Human Resources	\$ 1,243.5	\$ 1,358.9	\$ 4,505.6	\$ 3,511.5	\$ (994.1)	(22.1)%	\$ 1,499.7
Expenditures by fund							
1000 - General Fund							
1500 Human Resources A&G	\$ 675,401	\$ 668,694	\$ 646,752	\$ 642,762	\$ (3,990)	(0.6)%	\$ 673,025
1600 Employee Assistance Program	93,030	94,491	97,001	94,842	(2,159.0)	(2.2)%	96,847
1700 EEO and Training Office	186,773	180,429	200,327	180,517	(19,810.0)	(9.9)%	204,624
0510 Risk Management	-	-	228,559	197,369	(31,190)	(13.6)%	-
0520 Safety	-	-	253,673	218,945	(34,728)	(13.7)%	-
Total General Fund	\$ 955,204	\$ 943,614	\$ 1,426,312	\$ 1,334,435	\$ (91,877)	(6.4)%	\$ 974,496
6310 - Unemployment Reserve Fund	\$ 227,374	\$ 343,575	\$ 300,000	\$ 255,000	\$ (45,000)	(15.0)%	\$ 300,000
6320 - Employee Health Fund	\$ 60,900	\$ 71,735	\$ 62,759	\$ 63,468	\$ 709	1.1%	\$ 64,352
6330 - Workers Compensation Fund	-	-	2,713,494	1,858,616	\$ (854,878)	(31.5)%	157,721
7480 - Gifts & Memorials Fund	-	-	3,105	-	(3,105)	(100.0)%	3,105
Total Human Resources	\$ 1,243,478	\$ 1,358,924	\$ 4,505,670	\$ 3,511,519	\$ (994,151)	(22.1)%	\$ 1,499,674

Program Goals

The Human Resources Department ensures effective, respectful, legally compliant and quality service in the areas of Human Resources Management. This section's goal is to ensure a safe and legally compliant work environment, to provide effective employee relations, to administer a wage and salary program that ensures internal equity and external competitiveness, and to implement effective recruitment strategies.

The goal of Risk Management is to identify resources and potential loss exposures that may affect human, physical, natural, financial, and intangible assets of the City of Las Cruces.

General Fund Budget Allowances

The Human Resource's fiscal year 2012-13 operating budget of \$974,496 is \$30,416 or 3.2 percent higher than in FY 2011-12. The Human Resources fiscal year 2012-13 budget includes an additional managed reduction (AMR) in the amount of \$24,780—down from \$16,021 in fiscal year 2011-12.

As part of the reorganization that took place in fiscal year 2011-12, the Risk Management office and the Safety office were moved from Human Resources to Internal Audit.

INFORMATION TECHNOLOGY

Information Technology

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 1,904.6	\$ 1,684.5	\$ 2,189.0	\$ 1,845.8	\$ (343.2)	(15.7)%	\$ 2,285.3
Operating Costs	1,999.2	2,023.7	1,444.9	1,052.0	(392.9)	(27.2)%	1,455.6
Capital Outlay	42.0	249.3	195.0	82.2	(112.8)	(57.8)%	60.0
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	(23.6)
Total Information Technology	\$ 3,945.8	\$ 3,957.5	\$ 3,828.9	\$ 2,980.0	\$ (848.9)	(22.2)%	\$ 3,777.3
Expenditures by fund							
1000 - General Fund							
2500 Information Technology A&G	\$ -	\$ 387,607	\$ 583,760	\$ 379,707	\$ (204,053)	(35.0)%	\$ 533,562
2570 IT Infrastructure Services	-	405,921	457,947	361,893	(96,054)	(21.0)%	361,616
2571 IT Network Services	-	74,762	109,691	54,854	(54,837)	(50.0)%	144,367
2572 IT Desktop Support	-	210,740	350,112	260,024	(90,088)	(25.7)%	289,994
2573 IT Telecommunications Svcs	-	231,244	271,383	187,736	(83,647)	(30.8)%	270,533
2574 IT Radio Video Elec Services	-	320,805	418,920	332,639	(86,281)	(20.6)%	477,551
2580 IT Information Systems & Svc	-	382,007	386,142	402,270	16,128	4.2%	201,697
2581 Geographic Information Systems	-	331,711	343,696	319,647	(24,049)	(7.0)%	394,097
2582 IT Data Center Operations	-	114,447	139,561	161,020	21,459	15.4%	298,079
2583 IT Database Administration	-	104,279	79,608	87,289	7,681	9.6%	64,531
2584 IT Enterprise Services	-	333,782	639,514	432,960	(206,554)	(32.3)%	684,793
Total General Fund	\$ -	\$2,897,305	\$3,780,334	\$2,980,039	\$ (800,295)	(21.2)%	\$ 3,720,820
1020 - Software Fund	\$ 159,148	\$ 21,763	\$ 48,583	\$ -	\$ (48,583)	(100.0)%	\$ 56,544
4001 - Facilities General Fund	-	147,587	-	-	-	#DIV/0!	-
6130 - Information Technology Fund	3,780,791	890,840	-	-	-	#DIV/0!	-
6136 - IT Equipment Replacement	5,877	-	-	-	-	#DIV/0!	-
Total Information Technology	\$3,945,816	\$3,957,495	\$3,828,917	\$2,980,039	\$ (848,878)	(22.2)%	\$ 3,777,364

Program Goals

The Information Technology Administration Office continuously strives for excellence in providing cost effective, reliable, secure information systems and technological solutions that support the business strategies of the City of Las Cruces and the information needs of the citizens it serves.

MIS Operations & Programming is dedicated to identifying and addressing

needs and priorities of the City and its citizens. Its programs and services are high-quality, cost-effective and readily accessible to those being served. In partnership with the IT organization, the section combines information technology with the business priorities of the City in order to effectively and efficiently deliver government services.

The Network section provides cost effective, reliable, secure information

systems and technological solutions that support the business strategies of the City of Las Cruces.

The Telephone section provides complete, high quality, and reasonably priced telecommunication services for the City of Las Cruces utilizing state-of-the-art technology. This section's goal is to empower and equip City employees to deliver customer service and satisfaction by applying the principals of honesty and integrity and to continue to explore services that will enhance both the quality of life for customers as well as the economic growth of the City of Las Cruces.

The goal of the Radio section is to provide responsive and professional maintenance and support for critical two-way radio communications and electronic equipment that are used by Public Safety and other City departments. These communications devices are utilized for protecting the lives and improving the working conditions of all City employees.

General Fund Budget Allowances

The total Information Technology fiscal year 2012-13 operating budget of \$3,720,820 is \$59,514 or 1.6 percent lower than in FY 2011-12. Information Technology has an additional managed reduction in fiscal year 2012-13 in the amount of \$23,593.

JUDICIAL

Judicial

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 998.1	\$ 881.3	\$ 1,481.2	\$ 934.1	\$ (547)	(36.9)%	\$ 1,530.7
Operating Costs	1,862.1	1,868.5	2,811.4	1,812.6	(999)	(35.5)%	2,876.0
Capital Outlay	23.8	-	-	-	-	#DIV/0!	-
Additional Managed Reductions	-	-	(303.3)	-	303	(100.0)%	(364.6)
Total Judicial	\$ 2,884.0	\$ 2,749.8	\$ 3,989.3	\$ 2,746.7	\$ (1,242.6)	(31.1)%	\$ 4,042.1
Expenditures by fund							
1000 - General Fund							
0200 Judge	\$ 384,937	\$ 339,260	\$ 337,699	\$ 318,040	\$ (19,659)	(5.8)%	\$ 368,733
0205 Court Clerks	825,489	770,846	1,206,825	821,678	(385,147)	(31.9)%	1,175,791
Total General Fund	\$1,210,426	\$1,110,106	\$1,544,524	\$1,139,718	\$ (404,806)	(26.2)%	\$ 1,544,524
2421 - DWI Prevention Fund	\$ (51,293)	\$ 8,064	\$ 9,000	\$ 5,133	\$ (3,867)	(43.0)%	\$ 9,000
2440 - Prisoner Care Fund	1,551,403	1,457,932	2,180,590	1,417,205	(763,385)	(35.0)%	2,180,590
2490 - Judicial Education Fund	28,619	40,358	40,000	28,863	(11,137)	(27.8)%	40,000
2491 - Court Automation Fund	144,851	133,365	215,232	155,816	(59,416)	(27.6)%	268,000
Total Judicial	\$2,884,006	\$2,749,825	\$3,989,346	\$2,746,735	\$ (1,242,611)	(31.1)%	\$ 4,042,114

Program Goal

The goal of the Municipal Court is to provide meaningful participation in and affordable access to justice for area residents. The Las Cruces Municipal Court functions as the Judicial Branch of the local city government and is independent in its decisions and its administration but remains interdependent upon the Legislative Branch (City Council) and Executive Branch (City Manager and departments) for its finances, services, and facilities.

General Fund Budget Allowances

The Judge's fiscal year 2012-13 operating budget of \$368,733 is \$31,034 or 9.1 percent higher than in FY 2011-12. The Municipal Court has additional managed reductions (AMR) in the amount of \$364,562 which is up from \$303,287 in FY 2011-12.

The Court Clerks fiscal year 2012-13 operating budget of \$1,175,791 is \$31,034 or 2.6 percent lower than in FY 2011-12.



Presiding Municipal Court Judge
Melissa Miller-Byrnes

LEGAL

Legal

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 1,409.4	\$ 1,311.8	\$ 1,006.0	\$ 896.7	\$ (109.3)	(10.9)%	\$ 969.5
Operating Costs	2,198.6	2,888.6	2,201.0	2,270.1	69.1	3.1%	2,387.1
Capital Outlay	-	-	-	-	-	#DIV/0!	-
Additional Managed Reductions	-	-	(155.4)	-	155.4	(100.0)%	(2.3)
Total Legal	\$ 3,608.0	\$ 4,200.4	\$ 3,051.6	\$ 3,166.8	\$ 115.2	3.8%	\$ 3,354.3
Expenditures by fund							
1000 - General Fund							
1000 City Attorney	\$ 888,984	\$ 761,427	\$ 803,340	\$ 770,844	\$ (32,496)	(4.0)%	\$ 874,603
1100 City Clerk	270,785	240,453	326,989	276,055	(50,934)	(15.6)%	280,118
1105 Elections	44,282	7	62,897	25,179	(37,718)	(60.0)%	-
1110 Document Services	-	-	-	-	-	#DIV/0!	189,943
1200 Risk Management	281,247	212,597	-	-	-	#DIV/0!	-
1210 Safety	199,476	216,802	-	-	-	#DIV/0!	-
Total General Fund	\$1,684,774	\$1,431,286	\$1,193,226	\$1,072,078	\$ (121,148)	(10.2)%	\$ 1,344,664
2430 - Safe Traffic Operations Prog	\$ -	\$ -	\$ 20,000	\$ -	\$ (20,000)	(100.0)%	\$ 20,000
6140 - Document Services Fund	620,582	636,781	157,885	205,751	47,866	30.3%	-
6330 - Worker Compensation Fund	136,751	141,831	-	-	-	#DIV/0!	-
6340 - Liability Claims Fund	625,960	1,521,904	1,095,450	1,445,426	349,976	31.9%	1,404,626
6360 - General Liability Fund	539,962	468,602	585,000	443,559	(141,441)	(24.2)%	585,000
Total Legal	\$3,608,029	\$4,200,404	\$3,051,561	\$3,166,814	\$ 115,253	3.8%	\$ 3,354,290

Program Goals

The City Attorney acts as chief legal advisor to the City Council, the City Manager, and all City departments. The City Attorney represents the City in all legal matters, administrative proceedings, and prosecutes DWI and domestic violence misdemeanor violations.

The City Clerk's office strives to protect the City's vital records and provide information in a timely and professional manner as well as provide digital and electronic resources for quick retrieval and comprehensive management of the public records.

General Fund Budget Allowances

The City Attorney's 2012-13 operating budget of \$874,603 is \$71,263 or 8.8 percent higher than in FY 2011-12. The Legal department has an additional managed reduction (AMR) in the General Fund for fiscal year 2012-13 of \$2,307 which is down from the FY 2011-12 level of \$106,353.

The City Clerk's fiscal year 2012-13 operating budget of \$470,061 is \$80,175 or 20.6 percent higher than the fiscal year 2011-12 budget. The Document Services budget is being fully absorbed into the General Fund in FY 2012-13.

PARKS & RECREATION

Parks & Recreation

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ -	\$ -	\$ 5,960.2	\$ 5,357.8	\$ (602.4)	(10.1)%	\$ 5,678.6
Operating Costs	-	-	3,489.2	3,453.2	(36.0)	(1.0)%	3,768.0
Capital Outlay	-	-	-	-	-	#DIV/0!	1,760.1
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Parks & Recreation	\$ -	\$ -	\$ 9,449.4	\$ 8,811.0	\$ (638.4)	(6.8)%	\$ 11,206.7
Expenditures by fund							
1000 - General Fund							
3810 Parks & Recreation A&G	\$ -	\$ -	\$ 1,157,137	\$ 1,008,952	\$ (148,185)	(12.8)%	\$ 1,348,713
3820 Aquatics	-	-	2,052,841	1,626,919	(425,922)	(20.7)%	1,775,994
3830 Athletics	-	-	909,712	749,405	(160,307)	(17.6)%	946,094
3840 Recreation	-	-	868,209	1,012,435	144,226	16.6%	855,244
3850 Park Maintenance	-	-	1,296,662	1,369,226	72,564	5.6%	1,281,528
3860 ROW & Construction	-	-	1,781,190	1,655,214	(125,976)	(7.1)%	1,775,281
3870 Athletic Fields	-	-	1,383,654	1,388,835	5,181	0.4%	1,363,745
Total General Fund	\$ -	\$ -	\$ 9,449,405	\$ 8,810,986	\$ (638,419)	(6.8)%	\$ 9,346,599
2130 - Recreation Projects Fund	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ 70,000
2770 - Valley View Heske Garden	-	-	-	-	-	#DIV/0!	20,000
4021 - 2003 GRT Bond Facil/Parks	-	-	-	-	-	#DIV/0!	25,803
4023 - 2005 GRT Bond Public Imprv	-	-	-	-	-	#DIV/0!	395,000
4106 - Public Park Development	-	-	-	-	-	#DIV/0!	1,329,263
7480 - Gifts & Memorials Fund	-	-	-	-	-	#DIV/0!	10,000
7481 - Veteran's Memorial Wall	-	-	-	-	-	#DIV/0!	10,000
Total Parks & Recreation	\$ -	\$ -	\$ 9,449,405	\$ 8,810,986	\$ (638,419)	(6.8)%	\$ 11,206,665



Program Goals

The goal of the Parks and Recreation Department is to provide high quality park and recreational programs and services throughout the community. The department provides fun, educational, accessible and safe environments for people of all ages and abilities. Parks and Recreation aims to expand current levels of service while operating efficiently, effectively, and within available resources.

General Fund Budget Allowances

The Parks & Recreation A&G fiscal year 2012-13 operating budget of \$1,348,713 is \$191,576 or 16.6 percent higher than in FY 2011-12.

The Aquatics fiscal year 2012-13 operating budget of \$1,775,994 is \$276,847 or 13.5 percent less than in FY 2011-12.

The Athletics fiscal year 2012-13 operating budget of \$946,094 is \$36,382 or 4.0 percent higher than in FY 2011-12.

The Recreation fiscal year 2012-13 operating budget of \$855,244 is \$12,965 or 1.5 percent less than in FY 2011-12.

The Parks Maintenance fiscal year 2012-13 operating budget of \$1,281,528 is \$15,134 or 1.2 percent less than in FY 2011-12.

The Right of Way/Construction fiscal year 2012-13 operating budget of \$1,775,281 is \$5,909 or 0.3 percent less than in FY 2011-12.

The Athletic Fields fiscal year 2012-13 operating budget of \$1,363,745 is \$19,909 or 1.4 percent less than in FY 2011-12.



POLICE

Police

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 18,993.5	\$ 18,909.7	\$ 20,977.5	\$ 19,886.1	\$ (1,091.4)	(5.2)%	\$ 21,850.6
Operating Costs	4,723.9	4,340.0	5,345.3	3,091.1	(2,254.2)	(42.2)%	5,980.2
Capital Outlay	915.7	348.6	1,720.9	1,227.9	(493.0)	(28.6)%	1,726.8
Additional Managed Reductions	-	-	(1,033.7)	-	1,033.7	(100.0)%	(900.0)
Total Police	\$ 24,633.1	\$ 23,598.3	\$ 27,010.0	\$ 24,205.1	\$ (2,804.9)	(10.4)%	\$ 28,657.6

Expenditures by fund

1000 - General Fund

7000	Police Administration A&G	\$ 1,963,228	\$ 1,484,700	\$ 804,602	\$ 1,578,242	\$ 773,640	96.2%	\$ 1,649,359
7005	Police Secretarial Center	554,713	565,101	559,229	536,573	(22,656)	(4.1)%	556,888
7010	Police Records	341,237	352,058	339,117	340,209	1,092	0.3%	421,539
7015	Police ID	197,858	187,216	250,080	177,602	(72,478)	(29.0)%	249,473
7020	Police Evidence	262,382	308,831	297,743	289,067	(8,676)	(2.9)%	280,281
7025	Police Fleet Office	51,689	49,358	1,036,799	62,983	(973,816)	(93.9)%	1,399,477
7030	Police Prof Standards Unit	355,666	371,531	368,757	328,341	(40,416)	(11.0)%	403,149
7035	Police Department Training	255,576	669,227	860,757	1,119,681	258,924	30.1%	468,975
7045	Police Recruits Academy	-	-	318,473	-	(318,473)	(100.0)%	579,784
7100	Codes Enforcement A&G	1,120,935	1,034,235	1,146,175	1,081,545	(64,630)	(5.6)%	1,181,131
7120	Animal Control	557,504	561,153	529,866	543,773	13,907	2.6%	503,795
7210	Patrol Shift A	2,470,625	1,856,967	954,926	1,024,898	69,972	7.3%	1,127,335
7215	Patrol Shift A East	-	145,857	682,852	821,963	139,111	20.4%	684,602
7220	Patrol Shift B	2,815,116	1,845,121	1,202,571	1,287,299	84,728	7.0%	1,395,692
7225	Patrol Shift B East	-	191,846	871,392	1,115,527	244,135	28.0%	857,069
7230	Patrol Shift C	2,663,719	1,671,817	900,059	932,923	32,864	3.7%	1,118,651
7235	Patrol Shift C East	-	147,947	616,877	724,236	107,359	17.4%	730,289
7240	SRT	119,498	174,063	211,410	183,775	(27,635)	(13.1)%	203,788
7241	HNT	19,217	34,529	94,623	59,851	(34,772)	(36.7)%	66,303
7242	TNT	13,666	-	-	-	-	#DIV/0!	-
7245	K-9 Team	550,203	2,824	-	-	-	#DIV/0!	-
7246	Special Services Section	-	1,714,507	1,605,674	1,801,646	195,972	12.2%	1,684,816
7250	School Resource Officers	552,533	764,685	784,335	848,474	64,139	8.2%	864,017
7255	Prisoner Transport	208,018	183,102	165,792	190,687	24,895	15.0%	173,796
7260	Patrol Traffic	1,063,184	1,288,909	1,276,770	1,269,236	(7,534)	(0.6)%	1,291,184
7300	Detectives	1,870,021	2,064,274	1,883,895	2,069,707	185,812	9.9%	1,920,617
7410	DEA A&G	515,924	483,884	520,825	558,851	38,026	7.3%	538,871
7500	Police Projects & Grants	238,564	247,681	166,316	219,005	52,689	31.7%	152,450
7505	Weed N Seed Program	386,384	417,217	408,395	482,264	73,869	18.1%	416,276
7510	DOJ Drug Free Community	55,088	-	-	-	-	#DIV/0!	-
7515	Police Arrest & Enforcement	141,059	-	-	-	-	#DIV/0!	-
Total General Fund	\$ 19,343,607	\$ 18,818,640	\$ 18,858,310	\$ 19,648,358	\$ 790,048	4.2%	\$ 20,919,607	

1200 - Vehicle Acquisition Fund	\$ 419,209	\$ 151,486	\$ 800,000	\$ 738,853	\$ (61,147)	(7.6)%	\$ 1,357,500
2400 - Police Fund	39,737	116,484	638,131	180,251	(457,880)	(71.8)%	527,985
2401 - Police Protection Fund	168,684	95,596	167,805	100,644	(67,161)	(40.0)%	179,878
2402 - Court Awarded Funds	71,999	122,323	103,932	85,507	(18,425)	(17.7)%	116,402
2405 - Victim Assistance Fund	32,050	30,108	30,450	25,710	(4,740)	(15.6)%	30,450
2410 - Keep Las Cruces Beautiful	41,569	31,224	36,000	36,000	-	0.0%	31,000
2420 - Mesilla Valley Safety Council	-	12,990	-	-	-	#DIV/0!	-
2422 - Selective Traffic Enforcement	45,991	15,169	28,464	26,222	(2,242)	(7.9)%	20,258
2423 - Traffic Safety Education Fund	69,776	15,603	102,098	117,892	15,794	15.5%	33,000
2424 - Traffic Safety Bureau (TSB)	182,318	103,080	137,611	73,462	(64,149)	(46.6)%	86,185
2430 - Safe Traffic Operations Prgm	1,526,599	961,793	1,198,600	319,381	(879,219)	(73.4)%	703,850
2440 - Prisoner Care Fund	139,732	151,230	270,000	146,384	(123,616)	(45.8)%	270,000
2470 - Department of Justice Prgm	193,916	525,943	517,521	127,645	(389,876)	(75.3)%	517,706
2471 - Local Law Enforc. Blk Grant	-	325	-	-	-	#DIV/0!	-
2472 - Vehicle Forfeiture Fund	153,488	147,915	137,197	137,187	(10)	(0.0)%	118,178
2761 - Other Operating Grants Fund	-	614	726	726	-	0.0%	-
2805 - Public Safety GRT Fund	2,123,367	2,158,352	2,150,700	2,150,700	-	0.0%	2,193,580
2900 - Federal Stimulus Oper. Grant	84,132	101,789	1,825,041	280,381	(1,544,660)	(84.6)%	1,544,660
7430 - Mesilla Valley Safety Council	(11,204)	26,524	-	-	-	#DIV/0!	-
7480 - Gifts & Memorials Fund	8,212	11,080	7,440	9,835	2,395	32.2%	7,400
Total Police	\$ 24,633,182	\$ 23,598,268	\$ 27,010,026	\$ 24,205,138	\$ (2,804,888)	(10.4)%	\$ 28,657,639

Program Goals

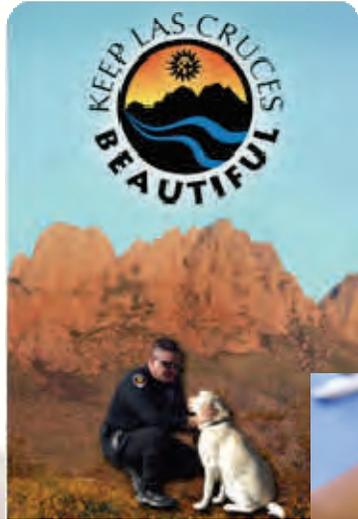
The goal of the Police Department is to enhance the quality of life in the City of Las Cruces by working in partnership with the community to protect the lives and property of citizens.

The goal of Codes Enforcement and Animal Control is to enhance the quality of life in the City by providing a safe environment through the enforcement of municipal codes and policies. In addition, Keep Las Cruces Beautiful strives to improve the quality of life in the City of Las Cruces by preventing, controlling, and reducing litter and graffiti within the community, raising awareness for beautification of the city, and eradicating weed nuisance through educational and community service programs.

General Fund Budget Allowances

The Police Department's fiscal year 2012-13 operating budget of \$19,234,681 is \$2,052,412 or 11.9 percent higher than in FY 2011-12. The Police Department's budget also includes additional managed reductions (AMR). The AMR for FY 2012-13 is \$900,000 which is down from \$1,995,585 in FY 2011-12.

The total Codes/Animal Control fiscal year 2012-13 operating budget of \$1,684,926 is \$8,885 or 0.5 percent higher than in FY 2011-12.



PUBLIC WORKS

Public Works

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category							
(In Thousands of Dollars)							
Salaries & Benefits	\$ 6,482.7	\$ 6,455.3	\$ 8,724.7	\$ 7,519.0	\$ (1,205.7)	(13.8)%	\$ 6,085.8
Operating Costs	3,785.0	3,949.2	4,593.0	3,481.6	(1,111.4)	(24.2)%	3,734.8
Capital Outlay	13,080.7	10,613.9	22,819.7	11,589.7	(11,230.0)	(49.2)%	24,287.7
Additional Managed Reductions	-	-	(139.7)	(97.0)	42.7	(30.6)%	-
Total Public Works	\$ 23,348.4	\$ 21,018.4	\$ 35,997.7	\$ 22,493.3	\$ (13,504.4)	(37.5)%	\$ 34,108.3

Expenditures by fund

1000 - General Fund

6000 Public Works A&G	\$ 332,805	\$ 336,189	\$ 234,973	\$ 217,208	\$ (17,765)	(7.6)%	\$ 325,815
6100 Streets A&G	193,085	183,945	292,721	270,590	(22,131)	(7.6)%	-
6120 Major Maintenance Program	1,763,054	1,779,579	1,243,708	1,149,678	(94,030)	(7.6)%	-
6125 Minor Maint Repair/Patching	306,573	269,049	305,241	282,163	(23,078)	(7.6)%	-
6200 Traffic Engineering	435,396	427,416	-	-	-	#DIV/0!	-
6210 Street Lighting	1,481,836	1,419,750	-	-	-	#DIV/0!	-
6215 Street Lighting - Development	44,592	76,067	-	-	-	#DIV/0!	-
6220 Signal Systems	526,470	584,424	-	-	-	#DIV/0!	-
6225 Signs & Markers	329,647	307,192	-	-	-	#DIV/0!	-
6400 Land Management A&G	-	-	-	-	-	#DIV/0!	-
6410 Land Management Right of Way	338,513	351,357	332,983	307,808	(25,175)	(7.6)%	332,635
6800 Facility Management	-	-	351,938	325,330	(26,608)	(7.6)%	363,991
6810 Fac Mgt Design & Construction	-	-	475,285	439,351	(35,934)	(7.6)%	472,822
6820 Fac Mgt Building Operations	-	-	1,556,350	1,438,682	(117,668)	(7.6)%	1,263,556
6830 Fac Mgt Building Maintenance	-	-	1,707,917	1,578,790	(129,127)	(7.6)%	1,969,029
6840 Auction	-	-	-	-	-	#DIV/0!	4,300
Total General Fund	\$ 5,751,971	\$ 5,734,968	\$ 6,501,116	\$ 6,009,600	\$ (491,516)	(7.6)%	\$ 4,732,148

1005 - Engineering Services Fund	\$ 3,591,847	\$ 3,656,013	\$ 4,385,014	\$ 4,335,118	\$ (49,896)	(1.1)%	\$ 4,090,262
2430 - Safe Traffic Operations Pgm	5,498	2,701	111,990	25,087	(86,903)	(77.6)%	-
2600 - Street Maintenance Ops Fund	355,359	323,786	573,125	-	(573,125)	(100.0)%	-
2650 - Flood Control Ops Fund	378,314	713,636	561,122	-	(561,122)	(100.0)%	-
2760 - State Operating Grants Fund	-	-	100,620	-	(100,620)	(100.0)%	100,620
2810 - Gas Tax Street Maint Fund	622,552	629,649	601,782	653,955	52,173	8.7%	-
4001 - Facilities Improvements GF	-	-	-	-	-	#DIV/0!	3,394,086
4010 - HUD Facilities Projects Fund	-	-	-	-	-	#DIV/0!	1,216,838
4011 - Facilities Federal Grants	-	-	-	-	-	#DIV/0!	1,139,306
4012 - Facilities State Grants	-	-	-	-	-	#DIV/0!	1,265,930
4023 - 2005 GRT Bond Public Imprv	79,321	-	157,873	35,000	(122,873)	(77.8)%	122,873
4027 - NMFA Parking Deck 2009	-	-	-	-	-	#DIV/0!	137,700
4028 - 2011 GRT Facilities Projects	-	-	-	-	-	#DIV/0!	5,189,339
4112 - State Grant Park/Land Imprv	-	-	266,330	-	(266,330)	(100.0)%	266,330
4201 - Streets General Fund	260,239	22,184	56,856	-	(56,856)	(100.0)%	56,856
4202 - GRT Street Maintenance Fund	2,040,618	3,472,129	5,769,175	4,379,417	(1,389,758)	(24.1)%	3,647,000
4205 - Special Street Project Fund	6,568	83,796	-	1,315,974	1,315,974	#DIV/0!	6,500
4212 - State Grant Street Imprv	3,483,740	179,126	3,177,000	104,316	(3,072,684)	(96.7)%	2,805,749
4213 - NMFA Street Projects 2006	818,046	848,624	329,789	31,000	(298,789)	(90.6)%	298,789
4214 - NMFA Streets 2007	261,251	533,077	267,922	267,922	-	0.0%	-
4223 - 2003 GRT Bond Street Lights	3,632	-	25,547	20,000	(5,547)	(21.7)%	25,547
4224 - 2010 GRT Streets Projects	-	36,505	2,864,422	868,942	(1,995,480)	(69.7)%	2,050,000
4225 - 2011 GRT Streets Projects	-	-	4,294,800	45,710	(4,249,090)	(98.9)%	835,000
4270 - TIDD Street Projects Fund	-	1,232,494	68,150	68,150	-	0.0%	-
4300 - Airport Improvements Fund	2,419,698	948,335	-	-	-	#DIV/0!	13,916
4400 - Flood Control Fund	972,939	805,313	4,005,090	3,315,282	(689,808)	(17.2)%	1,387,836
4413 - Flood Control NMFA Fund	1,449,793	408,001	325,736	164,615	(161,121)	(49.5)%	-
4414 - NMFA Streets 2007	-	-	1,441,000	769,962	(671,038)	(46.6)%	712,500
4504 - West Mesa Industrial Park	247,283	34,751	50,000	20,000	(30,000)	(60.0)%	550,000
4613 - NMFA Equipment Acquisition	-	-	-	-	-	#DIV/0!	-
4912 - State Stimulus Capital Proj.	599,756	1,353,293	63,217	63,217	-	0.0%	63,217
Total Public Works	\$ 23,348,425	\$ 21,018,381	\$ 35,997,676	\$ 22,493,267	\$ (13,504,409)	(37.5)%	\$ 34,108,342

Program Goals

Land Management provides administrative services related to City-owned properties in order to properly assess boundaries and administer the purchase, sale, lease agreements, and other types of property and land-related transactions. The section also provides administrative assistance for Public Works activities (including surveying and right-of-way designations).

The goal of Facility Management is to provide competent, responsive, and efficient facility maintenance services while enhancing the appearance of City facilities.

The Sustainability Office coordinates City efforts to protect the environment. The Office focuses on conserving energy, water, and other resources while acting as a liaison with regional partners in sustainability issues. The section advises City Council on policies related to energy and the environment and conducts public outreach and educational activities.

General Fund Budget Allowances

The Public Works Director's fiscal year 2012-13 operating budget of \$325,815 is \$90,842 or 38.6 percent higher than in FY 2011-12. The Public Works fiscal year 2011-12 budget also includes the elimination of the additional managed reduction (AMR) from \$139,714 in FY 2011-12.

Land Management's fiscal year 2012-13 operating budget \$332,635 is \$348 or 0.1 percent less than in FY 2011-12.

The Facility Management fiscal year 2012-13 operating budget of \$4,073,698 is \$17,792 or 0.4 percent less than in FY 2011-12.



TRANSPORTATION

Transportation

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ -	\$ -	\$ 5,707.3	\$ 5,270.2	\$ (437.1)	(7.7)%	\$ 7,824.6
Operating Costs	-	-	9,901.9	7,728.1	(2,173.8)	(22.0)%	11,843.0
Capital Outlay	-	-	12,634.8	813.4	(11,821.4)	(93.6)%	12,794.2
Additional Managed Reductions	-	-	(315.0)	-	315.0	(100.0)%	(60.8)
Total Transportation	\$ -	\$ -	\$ 27,929.0	\$ 13,811.7	\$ (14,117.3)	(50.5)%	\$ 32,401.0
Expenditures by fund							
1000 - General Fund							
3950 Transportation A&G	\$ -	\$ -	\$ 160,894	\$ 53,913	\$ (106,981)	(66.5)%	\$ 400,055
3952 Traffic Engineering	-	-	469,375	316,339	(153,036)	(32.6)%	484,368
3953 Street Lighting	-	-	1,592,949	1,068,215	(524,734)	(32.9)%	1,591,972
3954 Signal Systems	-	-	749,266	315,483	(433,783)	(57.9)%	619,724
3955 Signs and Markers	-	-	333,841	261,776	(72,065)	(21.6)%	330,580
3956 Street Lighting Development	-	-	425	-	(425)	(100.0)%	154,425
3980 Streets A&G	-	-	-	-	-	#DIV/0!	276,938
3981 Streets Major Maintenance	-	-	-	-	-	#DIV/0!	941,114
3982 Streets Repair/Patching	-	-	-	-	-	#DIV/0!	320,897
Total General Fund	\$ -	\$ -	\$ 3,306,750	\$ 2,015,726	\$ (1,291,024)	(39.0)%	\$ 5,120,073
1010 - Airport Operations Fund	\$ -	\$ -	\$ 728,614	\$ 656,343	\$ (72,271)	(9.9)%	\$ 877,877
2430 - Safe Traffic Operations Pgm	-	-	-	-	-	#DIV/0!	218,000
2600 - Street Maint. Operations	-	-	-	-	-	#DIV/0!	539,195
2650 - Flood Control Operations	-	-	-	-	-	#DIV/0!	789,702
2810 - Gas Tax Street Maintenance	-	-	-	-	-	#DIV/0!	643,952
4028 - 2011 GRT Facilities Projects	-	-	98,500	-	(98,500)	(100.0)%	98,500
4300 - Airport Improvement Fund	-	-	7,789,244	271,187	(7,518,057)	(96.5)%	7,793,316
5920 - Transit Fund	-	-	5,850,809	4,362,045	(1,488,764)	(25.4)%	5,776,526
5921 - Transit Intermodal Center	-	-	2,665,029	218,185	(2,446,844)	(91.8)%	2,340,367
5922 - FTA Recovery Grant Fund	-	-	1,381,075	29,123	(1,351,952)	(97.9)%	1,391,952
6150 - Fleet Services Fund	-	-	6,109,007	6,259,111	150,104	2.5%	6,811,573
Total Transportation	\$ -	\$ -	\$ 27,929,028	\$ 13,811,720	\$ (14,117,308)	(50.5)%	\$ 32,401,033



Program Goals

Engineering Services provides technical engineering expertise and services ranging from plan review, floodplain management, and development, to the maintenance of City codes, design standards and specifications.

The goal of the Traffic section is to provide a safe and efficient transportation environment for vehicular and pedestrian traffic. The section installs, maintains, and operates traffic signals, street lights, markings, and signing.

The Streets section aims to provide a safe and efficient transportation environment for vehicular and pedestrian traffic through the repair, maintenance, and operation of the City streets, sidewalks and drainage system.

The Las Cruces International Airport strives to contribute to a positive economic growth climate for commercial and industrial aviation-related businesses.

The goal of the Transit system is to provide safe, dependable, and convenient public transportation services for the citizens of Las Cruces.

The goal of the Fleet section is to provide competent, responsive, and cost effective services that ensure that equipment used for City operations is safe and reliable allow safe and reliable. The section properly maintains the City's fleet of over 1,300 units.

Budget Allowances

The Transportation Department is a new department that was created during the department reorganization that occurred in FY 2011-12. Traffic Engineering, Traffic, and Streets were moved from the Public Services Department. Airport and

Fleet Services were moved from the Facilities Department. Transit was also moved from the Public Services Department.

The Transportation Director's fiscal year 2012-13 operating budget of \$400,055 is \$239,161 or 148.6 percent higher than in FY 2011-12. The reason for the large increase is because the Transportation Director was only given half a year's budget in FY 2011-12. The FY 2012-13 budget reflects an entire year's budget.

Traffic Engineering's fiscal year 2012-13 operating budget of \$484,368 is \$14,993 or 3.2 percent higher than in FY 2011-12.

The Traffic section's fiscal year 2012-13 operating budget of \$2,696,701 is \$20,220 or 0.8 percent higher than in FY 2011-12.

The Streets' fiscal year 2012-13 operating budget of \$1,538,949 is \$302,721 or 16.4 percent less than in FY 2011-12. (For comparative purposes, the Streets FY 2011-12 budget history can be found on the Public Works department summary.)

The Airport's fiscal year 2012-13 operating budget of \$877,877 is \$149,263 or 20.7 percent higher than in FY 2011-12.

The Transit fiscal year 2012-13 operating budget of \$5,776,526 is \$74,283 or 12.7 percent less than in FY 2011-12.

The Fleet Services fiscal year 2012-13 operating budget of \$6,811,573 is \$702,566 or 11.5 percent higher than in FY 2011-12. In FY 2011-12 Fleet Services had additional managed reductions (AMR) of \$315,048. The AMR has been eliminated for FY 2012-13.

UTILITIES

Utilities

	2009-10	2010-11	2011-12		Estimate Over (under) Budget		2012-13
	Actual	Actual	Budget	Estimate	Amount	Percent	Budget
Expenditures by category (In Thousands of Dollars)							
Salaries & Benefits	\$ 14,872.9	\$ 14,448.5	\$ 16,460.3	\$ 14,639.2	\$ (1,821.1)	(11.1)%	\$ 16,526.5
Operating Costs	48,338.8	55,199.7	55,220.5	52,364.8	(2,855.7)	(5.2)%	52,988.1
Capital Outlay	20,492.7	2,768.4	34,888.6	6,274.2	(28,614.4)	(82.0)%	31,257.3
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Utilities	\$ 83,704.4	\$ 72,416.6	\$ 106,569.4	\$ 73,278.2	\$ (33,291.2)	(31.2)%	\$ 100,771.9
Expenditures by fund							
4212 - State Grant Street Imprv	\$ 6,788	\$ 38,429	\$ 40,500	\$ 40,500	\$ -	0.0%	\$ 40,500
Total Capital Project Funds	\$ 6,788	\$ 38,429	\$ 40,500	\$ 40,500	\$ -	0.0%	\$ 40,500
5100 - Utilities Shared Services Fund							
2015 Customer Service	\$ 905,880	\$ 1,174,649	\$ 618,251	\$ 530,566	\$ (87,685)	(14.2)%	\$ -
8000 Utility Administration Services	525,538	249,363	712,821	450,274	(262,547)	(36.8)%	708,857
8005 Utilities Director	2,364,272	2,174,081	2,859,693	2,323,903	(535,790)	(18.7)%	2,762,569
8008 Utilities Rate Analysis	335,332	336,700	530,569	417,653	(112,916)	(21.3)%	515,127
8010 New Connections	228,482	265,774	315,883	205,423	(110,460)	(35.0)%	220,941
8015 Utilities Customer Service	-	-	288,024	288,024	-	0.0%	605,011
8019 Utilities Billing & Receivables	-	-	383,084	439,585	56,501	14.7%	1,375,626
8020 Meter Shop	1,095,205	790,567	-	-	-	#DIV/0!	-
8025 Meter Reading	732,893	740,002	627,532	602,086	(25,446)	(4.1)%	764,169
8030 Utilities Dispatch	295,810	310,615	296,033	321,270	25,237	8.5%	319,535
8040 Field Services	395,035	328,013	589,318	310,147	(279,171)	(47.4)%	562,514
8050 Joint Utilities Warehouse	209,642	213,461	255,217	190,541	(64,676)	(25.3)%	229,945
8060 Utility Administration Building	255,564	395,823	566,062	573,442	7,380	1.3%	485,299
8080 Utilities Technical Support	375,442	459,453	997,730	897,050	(100,680)	(10.1)%	1,011,816
8090 Utilities SCADA	242,139	183,051	279,917	193,499	(86,418)	(30.9)%	281,798
8100 Regulatory & Environmental Svcs	266,324	156,979	201,000	184,453	(16,547)	(8.2)%	188,763
Total Utilities Shared Services Fund	\$ 8,227,558	\$ 7,778,531	\$ 9,521,134	\$ 7,927,916	\$ (1,593,218)	(16.7)%	\$ 10,031,970
5150 - Shared Services SCADA Fund	\$ 84,511	\$ -	\$ 36,000	\$ -	\$ (36,000)	(100.0)%	\$ 36,000
5160 - Shared Svcs Equipment Replc	-	6,026	96,000	84,338	(11,662)	(12.1)%	80,000
Total Shared Services	\$ 8,312,069	\$ 7,784,557	\$ 9,653,134	\$ 8,012,254	\$ (1,640,880)	(17.0)%	\$ 10,147,970
5200 - Gas Operations Fund							
8200 Gas A&G	\$ 20,312,172	\$ 19,570,528	\$ 21,512,648	\$ 17,671,905	\$ (3,840,743)	(17.9)%	\$ 19,013,714
8210 Gas Construction & Maintenance	1,522,399	1,473,416	1,588,682	1,102,918	(485,764)	(30.6)%	1,482,449
8220 Gas Pressure & Service	805,123	967,661	1,588,434	1,532,867	(55,567)	(3.5)%	1,591,036
8230 Gas Corrosion	663,911	724,557	785,043	846,845	61,802	7.9%	778,150
8235 Gas Locating & Mapping	650,147	668,543	711,365	701,618	(9,747)	(1.4)%	708,018
Total Gas Operations Fund	\$ 23,953,752	\$ 23,404,705	\$ 26,186,172	\$ 21,856,153	\$ (4,330,019)	(16.5)%	\$ 23,573,367
5205 - Gas Contingency Fund	\$ -	\$ -	\$ 200,000	\$ -	\$ (200,000)	(100.0)%	\$ 200,000
5250 - Gas Capital Imprv Fund	661,552	2,039,854	6,088,228	1,434,311	(4,653,917)	(76.4)%	4,517,385
5260 - Gas Equipment Replc Fund	41,312	65,254	155,000	153,000	(2,000)	(1.3)%	190,000
Total Gas	\$ 24,656,616	\$ 25,509,813	\$ 32,629,400	\$ 23,443,464	\$ (9,185,936)	(28.2)%	\$ 28,480,752
5300 - Water Operations Fund							
8110 Laboratory	\$ 95,971	\$ 107,436	\$ 138,397	\$ 106,801	\$ (31,596)	(22.8)%	\$ 124,788
8120 Pollution Prevention	64,762	71,315	81,359	74,042	(7,317)	(9.0)%	84,133
8300 Water A&G	5,040,209	4,876,125	6,155,976	5,560,489	(595,487)	(9.7)%	6,395,721
8310 Water 40 Year Plan	2,663	11,883	50,000	-	(50,000)	(100.0)%	50,000
8314 Water Vulnerability Assess	-	-	105,600	-	(105,600)	(100.0)%	105,600
8316 Water Conservation	-	48,806	136,003	122,194	(13,809)	(10.2)%	113,469
8320 Water Line Maintenance	2,297,493	2,401,512	2,950,367	2,847,623	(102,744)	(3.5)%	2,900,992
8330 Water Production	3,189,738	3,206,100	3,649,811	3,737,660	87,849	2.4%	3,939,020
8336 Water Quality Monitoring	-	-	35,000	-	(35,000)	(100.0)%	35,000
8380 Water Project & Grants	23,116	-	-	-	-	#DIV/0!	-
Total Water Operations Fund	\$ 10,713,952	\$ 10,723,177	\$ 13,302,513	\$ 12,448,809	\$ (853,704)	(6.4)%	\$ 13,748,723

Utilities

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
5301 - Water Development Fund	\$ 2,547,193	\$ 2,526,428	\$ 2,570,682	\$ 2,493,938	\$ (76,744)	(3.0)%	\$ 2,768,050
5305 - Water Contingency Fund	122,819	-	100,000	-	(100,000)	(100.0)%	100,000
5320 - Water Acquisition Fund	1,616,007	856,577	278,324	161,578	(116,746)	(41.9)%	778,700
5321 - Water Management/Adjud.	154,141	272,916	287,337	114,964	(172,373)	(60.0)%	290,000
5331 - Water 2009 Bond Debt Svc	293,000	-	-	-	-	#DIV/0!	-
5332 - 2010 Water Bond Debt Svc	-	43,917	-	-	-	#DIV/0!	-
5350 - Water Capital Improvements	1,048,658	1,558,101	2,310,218	588,314	(1,721,904)	(74.5)%	3,624,876
5360 - Water Equipment Replc.	2,264	-	314,676	314,676	-	0.0%	405,000
5370 - Water 1997 Bond Projects	-	-	-	-	-	#DIV/0!	-
5373 - Water Well Proj. State Grant	-	-	-	-	-	#DIV/0!	-
5374 - Water 2005A Bond Projects	520,622	124,641	675,764	16,323	(659,441)	(97.6)%	312,277
5375 - Water 2006 Bond Projects	563,682	-	1,661,308	-	(1,661,308)	(100.0)%	1,661,308
5376 - Water EPA Grant Projects	616,496	96,550	621,184	1,437	(619,747)	(99.8)%	241,116
5377 - Water NMFA Loan Projects	42,864	-	1,713,983	336,872	(1,377,111)	(80.3)%	977,944
5378 - Water NMFA Projects 2007	1,423,165	842,738	5,551,477	951,094	(4,600,383)	(82.9)%	3,753,399
5380 - Water 1997 Bond Debt Svc	-	-	-	-	-	#DIV/0!	-
5382 - Water Well 46 Debt Service	-	520	-	-	-	#DIV/0!	-
5387 - NMFA Water Loan Debt Svc	-	18,392	-	-	-	#DIV/0!	-
5388 - 2007 NMFA Water Debt Svc	-	114,729	-	-	-	#DIV/0!	-
Total Water	\$ 19,664,863	\$ 17,178,686	\$ 29,387,466	\$ 17,428,005	\$ (11,959,461)	(40.7)%	\$ 28,661,393
5400 - Wastewater Operations Fund							
8110 Laboratory	\$ 272,614	\$ 289,461	\$ 429,422	\$ 340,658	\$ (88,764)	(20.7)%	\$ 409,121
8120 Pollution Prevention	173,027	196,311	265,155	262,399	(2,756)	(1.0)%	245,365
8400 Wastewater A&G	3,458,093	3,207,705	4,877,081	4,388,365	(488,716)	(10.0)%	4,916,281
8420 Wastewater Line Maintenance	1,224,725	1,229,743	1,430,858	1,269,896	(160,962)	(11.2)%	1,349,872
8430 WW Jake Hands Treatment Plant	2,819,492	2,481,508	3,308,171	2,091,131	(1,217,040)	(36.8)%	3,067,811
8450 WW West Mesa Treatment Plant	107,951	123,441	123,700	235,514	111,814	90.4%	150,000
Total Wastewater Operations Fund	\$ 8,055,902	\$ 7,528,169	\$ 10,434,387	\$ 8,587,963	\$ (1,846,424)	(17.7)%	\$ 10,138,450
5401 - Wastewater Development							
5405 - Wastewater Contingency Fund	\$ 3,099,378	\$ 1,345,801	\$ 2,671,021	\$ 1,538,416	\$ (1,132,605)	(42.4)%	\$ 2,552,268
5420 - Wastewater Water Recl Proj.	-	-	200,000	-	(200,000)	(100.0)%	200,000
5431 - Wastewater 2009 Debt Svc	611,374	828,255	1,151,743	917,337	(234,406)	(20.4)%	1,290,359
5432 - 2010 Wastewater Debt Svc	-	-	-	-	-	#DIV/0!	-
5432 - 2010 Wastewater Debt Svc	-	58,800	-	-	-	#DIV/0!	-
5450 - Wastewater Capital Imprv	2,992,173	1,322,796	5,206,796	597,040	(4,609,756)	(88.5)%	4,974,385
5460 - Wastewater Equipment Repl.	96,915	-	-	-	-	#DIV/0!	86,000
5470 - Wastewater 1997 Bond Proj.	-	-	-	-	-	#DIV/0!	-
5472 - WW EPA Grant Water Recl.	-	-	-	-	-	#DIV/0!	-
5475 - WW 2006 Bond Rehab Project	338,567	228,488	120,000	6,232	(113,768)	(94.8)%	116,625
5476 - WW 2006 Bond Dev Projects	-	-	-	-	-	#DIV/0!	-
5477 - WW 2006 Bond Recl. Proj.	-	-	-	-	-	#DIV/0!	-
5478 - WW NMFA Projects Fund	4,201,688	-	-	-	-	#DIV/0!	-
5480 - WW 1997 Bond Debt Service	-	-	-	-	-	#DIV/0!	-
5483 - WW JHWWTP R/Filters NMFA	-	2,422	-	-	-	#DIV/0!	-
5484 - WW Reblgd Manholes NMFA	-	1,473	-	-	-	#DIV/0!	-
5488 - 2007 NMFA WW Recl Debt Svc	-	49,765	-	-	-	#DIV/0!	-
5489 - 2008 NMFA WW Recl Debt Svc	-	28,858	-	-	-	#DIV/0!	-
Total Wastewater	\$ 19,395,997	\$ 11,394,827	\$ 19,783,947	\$ 11,646,988	\$ (8,136,959)	(41.1)%	\$ 19,358,087
5500 - Solid Waste Operations Fund							
8000 Utility Administration Services	\$ 1,616	\$ 27,442	\$ 54,094	\$ 26,981	\$ (27,113)	(50.1)%	\$ 50,000
8005 Utilities Director	214,776	-	-	-	-	#DIV/0!	-
8500 Solid Waste A&G	3,608,282	3,486,320	5,199,963	4,636,882	(563,081)	(10.8)%	5,361,875
8510 SW Residential Collections	2,750,839	2,749,386	3,272,487	2,717,856	(554,631)	(16.9)%	3,232,384
8515 SW Commercial Collections	2,954,358	2,889,872	3,240,723	2,850,422	(390,301)	(12.0)%	3,158,590
8525 SW Yardwaste/Compost	82,106	174,299	188,210	180,392	(7,818)	(4.2)%	425,602
8540 SW Closure/Post Closure	253,896	379,977	373,809	462,534	88,725	23.7%	713,400
Total Solid Waste Operations Fund	\$ 9,865,873	\$ 9,707,296	\$ 12,329,286	\$ 10,875,067	\$ (1,454,219)	(11.8)%	\$ 12,941,851
5510 - Solid Waste Landfill Closure							
5530 - Solid Waste Recycling Fund	\$ 329,476	\$ (170,288)	\$ 766,928	\$ 230,864	\$ (536,064)	(69.9)%	\$ 33,000
5560 - Solid Waste Equipment Replc	-	-	-	-	-	#DIV/0!	-
5577 - Solid Waste NMFA Projects	613,835	-	347,700	-	(347,700)	(100.0)%	80,000
Total Solid Waste	\$ 11,625,127	\$ 10,470,509	\$ 15,006,529	\$ 12,666,181	\$ (2,340,348)	(15.6)%	\$ 14,014,851

UTILITIES

Utilities

	2009-10 Actual	2010-11 Actual	2011-12		Estimate Over (under) Budget		2012-13 Budget
			Budget	Estimate	Amount	Percent	
5930 - Alternative Fuels Fund	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -
5931 - Clean Community Emission	42,951	39,803	68,393	40,837	(27,556)	(40.3)%	68,393
Total Alternative Fuels	\$ 42,951	\$ 39,803	\$ 68,393	\$ 40,837	\$ (27,556)	(40.3)%	\$ 68,393
Total Utilities	\$83,704,411	\$72,416,624	\$106,569,369	\$73,278,229	\$ (33,291,140)	(31.2)%	\$100,771,946

Program Goals

The Utilities Administration & Technical Support Office provides reliable, safe, and cost-effective utility services to customers in the Las Cruces area.

The goal of the Regulatory & Environmental section is to provide support in the areas of regulatory compliance, pollution prevention, drinking water protection, environmental programs and projects, laboratory services, and quality assurance/quality control data management.

The Administrative Services section provides financial and ancillary services for the operating utilities.

The Gas department provides a safe, reliable, and cost effective supply of natural gas to the citizens of Las Cruces.

The goal of the Water department is to continue to meet the City's demand for safe clean water through comprehensive monitoring.

The task of the Wastewater department is to collect and treat the City's wastewater to meet or exceed EPA and NMED Wastewater Discharge Standards.

The function of the Solid Waste department is to provide safe, economical, environmentally sound, and aesthetically acceptable solid waste management while meeting regulatory requirements as set by state and federal governments.



Budget Allowances

The budget allowance of Utilities Administration & Technical Support (which includes Alternative Fuels) for fiscal year 2012-13 is \$10,027,600—\$507,073 or 5.3 percent higher than in FY 2011-12.

The Regulatory & Environmental fiscal year 2012-13 budget allowance of \$188,763 is \$12,237 or 6.1 percent less than in FY 2011-12.

The Gas department's fiscal year 2012-13 budget allowance of \$28,480,752 is \$4,148,648 or 12.7 percent less than in FY 2011-12.

The Water department's fiscal year 2012-13 budget allowance of \$28,661,393 is \$726,073 or 2.5 percent less than in FY 2011-12.

The Wastewater department's fiscal year 2012-13 budget allowance of \$19,358,087 is \$428,860 or 2.2 percent less than in FY 2011-12.

The Solid Waste department's fiscal year 2012-13 budget allowance of \$14,014,851 is \$991,678 or 6.6 percent less than in FY 2011-12.



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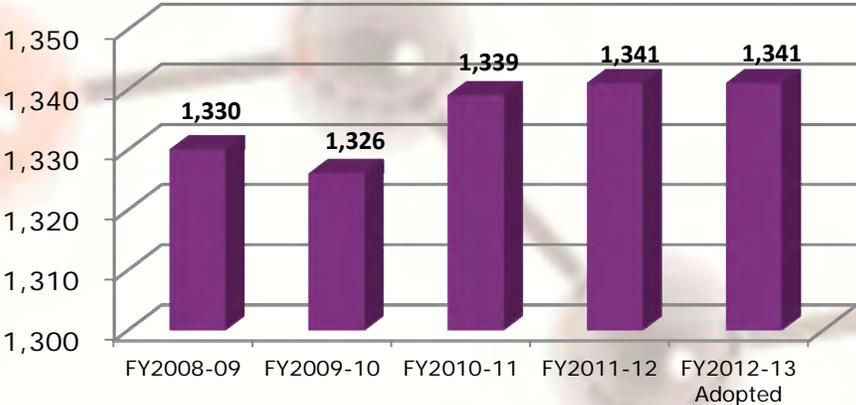


Employee Summaries

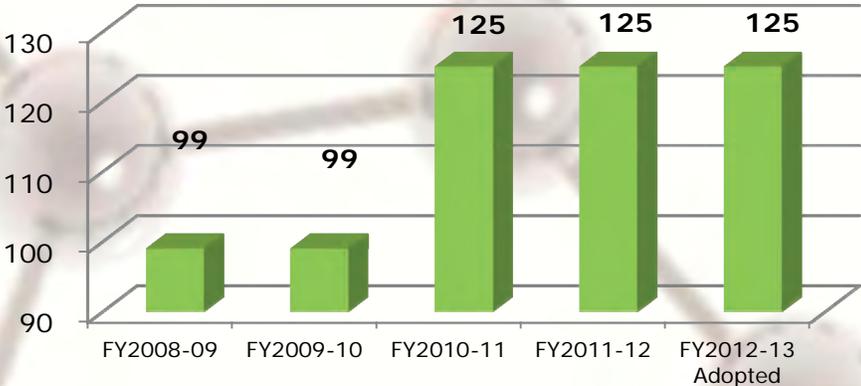
CITY OF LAS CRUCES

The City of Las Cruces employees 1,341 and their fiscal agencies employ 125 for a combined total of 1,466 individuals. No layoffs, furloughs, or reductions to employee hours are contained in the adopted budget. Fiscal Year 2012-13 budget development saw no change in full time positions from Fiscal Year 2011-12.

City-Wide Full Time Employees



Fiscal Agencies Full Time Employees



CITY OF LAS CRUCES
Schedule of Changes In Full-Time Budgeted Positions
Fiscal Year 2012-13

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ADOPTED	Increase or (Decrease)	2011-12 ADOPTED	Increase or (Decrease)	2012-13 Proposed
Legislative	7.00	7.00	7.00	-	7.00	-	7.00
Judicial	29.00	29.00	29.00	-	29.00	-	29.00
Administration	15.00	15.00	15.00	8.00	23.00	1.00	24.00
Legal	22.00	22.00	22.00	(8.00)	14.00	-	14.00
Human Resources	14.00	14.00	14.00	2.00	16.00	-	16.00
Finance	60.60	63.70	64.68	(15.90)	48.78	0.22	49.00
Information Technology	34.00	32.00	32.00	-	32.00	-	32.00
Facilities	137.00	164.00	175.00	(174.00)	1.00	(1.00)	-
Transportation	-	-	-	142.00	142.00	-	142.00
Parks & Recreation	-	-	-	100.00	100.00	-	100.00
Community Development	58.40	60.10	60.12	(4.90)	55.22	(0.22)	55.00
Community & Cultural Services	173.00	146.00	145.00	(63.00)	82.00	-	82.00
Public Works	114.00	114.00	116.00	(16.20)	99.80	(1.00)	98.80
Police	269.00	269.00	269.00	9.00	278.00	-	278.00
Fire	128.00	128.00	128.00	9.00	137.00	-	137.00
Utilities	269.00	262.20	262.20	14.00	276.20	1.00	277.20
Total City-Wide	1,330.00	1,326.00	1,339.00	2.00	1,341.00	-	1,341.00
ASCMV	27.00	27.00	30.00	1.00	31.00	-	31.00
SCSWA	23.00	23.00	46.00	2.00	48.00	-	48.00
MVRDA	46.00	46.00	46.00	-	46.00	-	46.00
RGNGA	3.00	3.00	3.00	(3.00)	-	-	-
Total Fiscal Agencies	99.00	99.00	125.00	-	125.00	-	125.00
Total City Government	1,429.00	1,425.00	1,464.00	2.00	1,466.00	-	1,466.00

GENERAL FUND

	2010-11 ACTUAL	2011-12 ADOPTED	Increase or (Decrease)	2011-12 REVISED	Increase	Decrease	2012-13 Proposed
Legislative	7.00	7.00	-	7.00	-	-	7.00
Judicial	29.00	29.00	-	29.00	-	-	29.00
Administration	15.00	16.00	7.00	23.00	1.00	-	24.00
Legal	16.00	11.00	-	11.00	2.00	-	13.00
Human Resources	13.00	17.25	(4.35)	12.90	-	-	12.90
Finance	50.75	48.80	(0.02)	48.78	0.22	-	49.00
Information Technology	32.00	31.00	1.00	32.00	-	-	32.00
Facilities	147.00	146.00	(146.00)	-	-	-	-
Transportation	-	-	33.00	33.00	-	-	33.00
Parks & Recreation	-	-	100.00	100.00	-	-	100.00
Community Development	27.05	21.69	23.36	45.05	20.00	0.22	64.83
Community & Cultural Services	72.16	72.15	(28.16)	43.99	-	-	43.99
Public Works	45.00	42.00	15.80	57.80	-	3.00	54.80
Police	266.00	266.00	1.00	267.00	-	-	267.00
Fire	124.15	124.15	-	124.15	3.85	-	128.00
Total General Fund	844.11	832.04	2.63	834.67	27.07	3.22	858.52

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
LEGISLATIVE				
<u>0001</u> <u>MAYOR</u>				
MAYOR	1.000	73,892	25,928	99,820
MAYOR	1.000	73,892	25,928	99,820
<u>0100</u> <u>COUNCIL</u>				
CITY COUNCILLOR	6.000	177,414	47,097	224,511
COUNCIL	6.000	177,414	47,097	224,511
LEGISLATIVE	7.000	251,306	73,025	324,331
JUDICIAL				
<u>0200</u> <u>JUDGE</u>				
JUDICIAL SERVICES ADMIN. ASST.	2.000	79,852	41,810	121,662
MUNICIPAL JUDGE	2.000	195,913	59,731	255,644
JUDGE	4.000	275,765	101,541	377,306
<u>0205</u> <u>COURT CLERKS</u>				
DEPUTY COURT CLERK - LEAD	3.000	96,260	41,432	137,692
SR DEPUTY COURT CLERK	2.000	60,651	15,513	76,164
MUNICIPAL COURT SERVICES MANAGER	2.000	104,575	37,079	141,654
DEPUTY COURT CLERK	12.000	313,662	165,266	478,928
COURT COMPLIANCE OFFICER	1.000	44,459	11,793	56,252
COURT COMPLIANCE MANAGER	1.000	36,064	19,947	56,011
COURT COMPLIANCE ASSISTANT	3.000	111,962	49,912	161,874
OFFICE ASSISTANT	1.000	20,992	5,216	26,208
COURT CLERKS	25.000	788,625	346,158	1,134,783
JUDICIAL	29.000	1,064,390	447,699	1,512,089

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
ADMINISTRATION				
<u>0300</u> <u>CITY MANAGER</u>				
ADMINISTRATIVE ASSISTANT	1.000	31,394	10,809	42,203
CITY MANAGER	1.000	156,975	39,071	196,046
EXECUTIVE ADMINISTRATIVE ASSISTANT	2.000	85,926	35,562	121,488
CITY MANAGER	4.000	274,295	85,442	359,737
<u>0400</u> <u>CHIEF OPERATING OFFICER</u>				
ECONOMIC DEVELOPMENT ADMINSTRATOR	1.000	70,917	20,611	91,528
ENGINEERING TECHNICIAN	1.000	36,171	19,973	56,144
SR MANAGEMENT OPERATIONS ANALYST	1.000	50,472	12,658	63,130
ASST CITY MANAGER - COO	1.000	120,000	39,763	159,763
COMMUNITY RELATIONS COORDINATOR	1.000	35,427	19,789	55,216
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	41,066	17,786	58,852
CHIEF OPERATING OFFICER	6.000	354,053	130,580	484,633
<u>0405</u> <u>CHIEF ADMINISTRATIVE OFFICER</u>				
ASST CITY MANAGER - COA	1.000	115,000	36,122	151,122
CHIEF ADMINISTRATIVE OFFICER	1.000	115,000	36,122	151,122
<u>0500</u> <u>INTERNAL AUDITING</u>				
SR SFTY & OCC HEALTH SPECIALIST	1.000	71,921	28,839	100,760
INTERNAL AUDIT MANAGER	1.000	74,206	23,344	97,550
INTERNAL AUDITOR	1.000	56,414	24,994	81,408
RISK MANAGEMENT ADMINISTRATOR	1.000	60,697	15,699	76,396
SFTY & OCC HEALTH SPECIALIST	2.000	97,481	33,217	130,698
INTERNAL AUDITING	6.000	360,719	126,093	486,812
<u>0600</u> <u>PUBLIC INFORMATION OFFICE</u>				
SR MEDIA PRODUCTION SPECIALIST	1.000	49,064	18,782	67,846
MEDIA SPECIALIST	1.000	41,670	13,797	55,467
MEDIA PRODUCTION SPECIALIST	1.000	35,454	18,795	54,249
CUSTOMER SERVICE REPRESENTATIVE	1.000	24,818	12,770	37,588
DIRECTOR - PUBLIC INFORMATION	1.000	66,677	26,540	93,217
PUBLIC INFORMATION OFFICE	5.000	217,683	90,684	308,367
<u>0610</u> <u>PUBLIC LIAISON</u>				
COMMUNITY RELATIONS COORDINATOR	1.000	51,497	22,775	74,272
SR OFFICE ASSISTANT	1.000	32,959	11,006	43,965
PUBLIC LIAISON	2.000	84,456	33,781	118,237
ADMINISTRATION	24.000	1,406,206	502,702	1,908,908

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
LEGAL SERVICES				
<u>1000</u> <u>CITY ATTORNEY</u>				
LEGAL ASSISTANT	1.000	40,711	18,805	59,516
LEGAL SECRETARY	1.000	31,088	10,734	41,822
SR ASSISTANT CITY ATTORNEY	2.000	169,297	53,131	222,428
DEPUTY CITY ATTORNEY	1.000	85,000	28,248	113,248
ADMINISTRATIVE ASSISTANT	1.000	30,894	7,671	38,565
CITY ATTORNEY	1.000	114,500	31,859	146,359
OPERATIONS ANALYST	1.000	44,965	14,614	59,579
CITY ATTORNEY	8.000	516,455	165,062	681,517
<u>1100</u> <u>CITY CLERK</u>				
CITY CLERK	1.000	63,142	24,369	87,511
DEPUTY CITY CLERK	1.000	40,697	13,134	53,831
SR OFFICE ASSISTANT	2.000	57,092	25,284	82,376
CITY CLERK	4.000	160,931	62,787	223,718
<u>1110</u> <u>DOCUMENT SERVICES</u>				
RECORDS CLERK	1.000	22,605	5,617	28,222
RECORDS MANAGEMENT COORDINATOR	1.000	38,288	12,520	50,808
DOCUMENT SERVICES	2.000	60,893	18,137	79,030
LEGAL SERVICES	14.000	738,279	245,986	984,265
HUMAN RESOURCES				
<u>1220</u> <u>WORKERS COMP</u>				
ASST. OPERATIONS ANALYST	1.000	32,676	12,837	45,513
WORKERS COMP REPRESENTATIVE	1.000	40,463	13,285	53,748
WORKERS COMP	2.000	73,139	26,122	99,261
<u>1500</u> <u>HUMAN RESOURCES</u>				
TRAINING SUPPORT SPECIALIST	1.000	29,734	10,399	40,133
DIRECTOR - HUMAN RESOURCES	1.000	99,341	34,649	133,990
HR ADMINISTRATOR	1.000	59,660	18,258	77,918
HR ANALYST	1.000	52,481	16,479	68,960
HR ANALYST SYSTEMS	1.000	54,572	16,996	71,568
HUMAN RESOURCES ANALYST	1.000	44,945	19,229	64,174
HUMAN RESOURCES ASSISTANT	1.000	37,000	12,200	49,200
SENIOR HR ASSISTANT	3.000	101,747	36,209	137,956
BENEFITS PROGRAM COORDINATOR	1.000	43,432	19,272	62,704
HUMAN RESOURCES	11.000	522,912	183,691	706,603
<u>1600</u> <u>EMPLOYEE ASSISTANCE PROGRAM</u>				
EAP COORDINATOR	1.000	63,531	25,759	89,290
EMPLOYEE ASSISTANCE PROGRAM	1.000	63,531	25,759	89,290
<u>1700</u> <u>EEO AND TRAINING OFFICE</u>				
EEO/ADA COORDINATOR	1.000	50,247	20,064	70,311
ORGANIZATIONAL DEVELOPMENT COORDINATOR	1.000	46,500	11,673	58,173
EEO AND TRAINING OFFICE	2.000	96,747	31,737	128,484
HUMAN RESOURCES	16.000	756,329	267,309	1,023,638

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
FINANCIAL SERVICES				
<u>2010</u> <u>TREASURER</u>				
TREASURER	1.000	83,171	21,375	104,546
TREASURY SUPERVISOR	1.000	46,962	11,788	58,750
SR CUSTOMER SERVICE REPRESENTATIVE	1.000	35,093	11,728	46,821
SENIOR ACCOUNTANT	1.000	51,788	16,533	68,321
EVIDENCE/SUPPLY TECHNICIAN	1.000	41,935	16,597	58,532
CUSTOMER SERVICE REPRESENTATIVE	4.000	105,848	41,791	147,639
CUSTOMER SERVICE I	1.000	22,811	6,094	28,905
ACCOUNTING TECHNICIAN	2.000	56,750	18,412	75,162
TREASURER	12.000	444,358	144,318	588,676
<u>2020</u> <u>DISBURSEMENTS</u>				
DISBURSEMENTS ADMINISTRATOR	1.000	56,423	14,115	70,538
PAYROLL SPECIALIST	2.000	56,819	17,465	74,284
ACCOUNTING CLERK	5.000	150,168	43,467	193,635
DISBURSEMENTS	8.000	263,410	75,047	338,457
<u>2030</u> <u>ACCOUNTING</u>				
ACCOUNTANT	8.000	349,595	107,461	457,056
ACCOUNTING SUPERVISOR	2.000	108,604	45,646	154,250
ACCOUNTING TECHNICIAN	1.000	40,947	10,296	51,243
COMPROLLER	1.000	91,044	26,042	117,086
ACCOUNTING	12.000	590,190	189,445	779,635
<u>2040</u> <u>PROCUREMENT</u>				
PURCHASING ADMINISTRATOR	1.000	70,976	14,453	85,429
SENIOR BUYER	1.000	46,302	20,192	66,494
BUYER I	3.000	125,586	37,316	162,902
CONTRACT ANALYST	1.000	37,041	12,441	49,482
SR OFFICE ASSISTANT	1.000	23,171	13,349	36,520
OFFICE ASSISTANT	1.000	26,240	17,510	43,750
PROCUREMENT	8.000	329,316	115,261	444,577
<u>2050</u> <u>OFFICE OF MANAGEMENT & BUDGET</u>				
BUDGET & RESEARCH ADMINISTRATOR	1.000	72,443	21,006	93,449
BUDGET ANALYST	3.000	152,260	45,627	197,887
SR BUDGET ANALYST	1.000	52,828	13,242	66,070
OFFICE OF MANAGEMENT & BUDGET	5.000	277,531	79,875	357,406
<u>2060</u> <u>GRANT ADMINISTRATION OFFICE</u>				
ADMINISTRATIVE ASSISTANT	1.000	28,937	10,201	39,138
GRANT WRITER	2.000	73,743	21,893	95,636
GRANTS ADMINISTRATOR	1.000	62,749	18,585	81,334
GRANT ADMINISTRATION OFFICE	4.000	165,429	50,679	216,108
FINANCIAL SERVICES	49.000	2,070,234	654,625	2,724,859

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
INFORMATION TECHNOLOGY				
<u>2500</u> <u>INFORMATION TECHNOLOGY ADMIN</u>				
DIRECTOR - INFORMATION TECHNOLOGY	1.000	100,000	35,803	135,803
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	33,861	8,729	42,590
SR OFFICE ASSISTANT	1.000	25,083	14,930	40,013
INFORMATION TECHNOLOGY ADMIN	3.000	158,944	59,462	218,406
<u>2510</u> <u>MIS OPERATIONS</u>				
IT PROJECT MANAGER	1.000	84,240	24,354	108,594
WEB PROGRAMMER	1.000	58,000	24,178	82,178
WINDOW SYSTEM ADMINISTRATOR	1.000	75,411	21,725	97,136
SOFTWARE DEVELOPER	1.000	48,000	15,367	63,367
ERP ANALYST	2.000	107,392	48,640	156,032
DATABASE ADMNSTOR	1.000	42,890	21,640	64,530
APPLICATIONS SUPERVISOR	1.000	75,000	22,063	97,063
ERP SPECIALIST	1.000	40,320	10,122	50,442
MIS OPERATIONS	9.000	531,253	188,089	719,342
<u>2520</u> <u>GIS OPERATIONS</u>				
GIS TECHNICIAN I	2.000	79,168	34,099	113,267
SR GIS TECHNICIAN	1.000	45,760	12,116	57,876
GIS SUPERVISOR	1.000	56,341	19,123	75,464
GIS OPERATIONS	4.000	181,269	65,338	246,607
<u>2530</u> <u>NETWORK</u>				
NETWORK ADMINISTRATOR	1.000	53,419	16,711	70,130
SR GIS TECHNICIAN	1.000	45,760	14,812	60,572
NETWORK MANAGER	1.000	95,001	32,061	127,062
IT SUPPORT TECHNICIAN - LEAD	1.000	48,384	15,463	63,847
IT SUPPORT TECHNICIAN	4.000	160,666	54,745	215,411
INFORMATION SYSTEMS SECURITY SPECIALIST	1.000	84,952	28,671	113,623
NETWORK TECHNICIAN	1.000	47,459	22,772	70,231
NETWORK	10.000	535,641	185,235	720,876
<u>2532</u> <u>TELEPHONE</u>				
VOIP SPECIALIST	1.000	56,261	20,568	76,829
TELEPHONE	1.000	56,261	20,568	76,829
<u>2534</u> <u>RADIO</u>				
COMMUNICATE SYSTEMS TECHNICIAN	3.000	118,301	51,070	169,371
RADIO COMMUNICATIONS SUPERVISOR	1.000	49,506	12,287	61,793
SR OFFICE ASSISTANT	1.000	28,963	18,186	47,149
RADIO	5.000	196,770	81,543	278,313
INFORMATION TECHNOLOGY	32.000	1,660,138	600,235	2,260,373

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
TRANSPORTATION SERVICES				
<u>3950</u> <u>TRANSPORTATION</u>				
DIRECTOR - TRANSPORTATION	1.000	92,700	32,992	125,692
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	35,213	11,757	46,970
OPERATIONS ANALYST	1.000	46,301	22,486	68,787
TRANSPORTATION	3.000	174,214	67,235	241,449
<u>3951</u> <u>AIRPORT OPERATIONS</u>				
AIRPORT OP & MAINT TECHNICIAN	1.000	39,562	18,430	57,992
SR AIRPORT OPERATION & MAINT TECHNICIAN	1.000	41,822	18,910	60,732
ADMINISTRATIVE ASSISTANT	1.000	38,725	19,607	58,332
AIRPORT MANAGER	1.000	60,704	15,822	76,526
AIRPORT OPERATIONS	4.000	180,813	72,769	253,582
<u>3952</u> <u>TRAFFIC ENGINEERING</u>				
ADMINISTRATIVE ASSISTANT	1.000	31,209	12,067	43,276
SR ENGINEERING TECHNICIAN	1.000	39,436	9,922	49,358
TRAFFIC ENG & OPR ADMINISTRATOR	1.000	94,714	27,815	122,529
TRAFFIC ENG OPS COORDINATOR	1.000	32,711	19,115	51,826
TRAFFIC ENGINEERING	4.000	198,070	68,919	266,989
<u>3953</u> <u>STREET LIGHTING</u>				
CREW LEADER	1.000	41,061	17,455	58,516
LINE LOCATOR	1.000	41,279	14,990	56,269
SR TECHNICIAN	4.000	144,570	51,783	196,353
STREET LIGHTING	6.000	226,910	84,228	311,138
<u>3954</u> <u>SIGNAL SYSTEMS</u>				
CREW LEADER	1.000	64,142	23,666	87,808
SR TECHNICIAN	2.000	72,634	40,020	112,654
SIGNAL SYSTEMS	3.000	136,776	63,686	200,462
<u>3955</u> <u>SIGNS AND MARKERS</u>				
TECHNICIAN	3.000	94,511	35,578	130,089
SR TECHNICIAN	1.000	33,301	7,443	40,744
SIGNS AND MARKERS	4.000	127,812	43,021	170,833
<u>3960</u> <u>TRANSIT</u>				
ADMINISTRATIVE ASSISTANT	1.000	29,622	10,371	39,993
CUSTOMER SERVICE REPRESENTATIVE	1.000	28,498	10,530	39,028
TRANSIT ADMINISTRATOR	1.000	75,832	27,517	103,349
TRANSIT OPERATIONS SUPERVISOR	1.000	49,945	19,002	68,947
TRANSIT	4.000	183,897	67,420	251,317
<u>3961</u> <u>FTA OPERATING ASSISTANCE</u>				
BUS OPERATOR	21.000	611,619	208,835	820,454
ROUTE OPERATIONS SUPERVISOR	3.000	128,277	52,046	180,323
FTA OPERATING ASSISTANCE	24.000	739,896	260,881	1,000,777
<u>3962</u> <u>TRANSIT DIAL A RIDE</u>				
DIAL A RIDE TRANSIT DRIVER	13.000	338,909	119,193	458,102
DIAL-A-RIDE OPERATIONS SUPERVISOR	1.000	41,627	17,927	59,554
ASST SVSR DIAL-A-RIDE OPR	1.000	40,598	21,072	61,670
DISPATCHER/SCHEDULER	3.000	81,684	33,197	114,881
TRANSIT DIAL A RIDE	18.000	502,818	191,389	694,207

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
3963 <u>TRANSIT BUS MAINTENANCE</u>				
FLEET MAINTENANCE MECHANIC	3.000	118,518	43,474	161,992
SHELTER SERVICE WORKER	1.000	31,325	18,771	50,096
TRANSIT MAINTENANCE SUPERVISOR	1.000	56,101	22,621	78,722
VEHICLE SERVICE WORKER	1.000	24,018	11,778	35,796
TRANSIT BUS MAINTENANCE	6.000	229,962	96,644	326,606
3970 <u>FLEET OPERATIONS</u>				
FLEET SERVICES ADMINISTRATOR	1.000	64,326	23,556	87,882
WELDER	1.000	38,070	16,817	54,887
SR WELDER	1.000	44,591	22,063	66,654
PARTS & SUPPLY CLERK	4.000	137,580	54,518	192,098
MANAGEMENT ANALYST	1.000	57,065	21,754	78,819
INVENTORY & SUPPLY LEADER	1.000	41,313	20,248	61,561
FLEET MAINTENANCE SUPERVISOR	2.000	82,410	39,091	121,501
FLEET MAINTENANCE MECHANIC	11.000	452,431	189,878	642,309
FLEET MAINT SERVICE REPRESENTATIVE	2.000	64,814	33,563	98,377
MAINT SERVICE WORKER	1.000	25,234	8,400	33,634
FLEET OPERATIONS	25.000	1,007,834	429,888	1,437,722
6100 <u>STREETS</u>				
SR ENGINEERING TECHNICIAN	1.000	40,848	15,280	56,128
STREET SYSTEMS ADMINISTRATOR	1.000	67,885	25,545	93,430
STREETS MAINTENANCE SUPERVISOR	2.000	93,374	39,100	132,474
STREETS	4.000	202,107	79,925	282,032
6115 <u>STREET DRAINAGE MAINTENANCE</u>				
STREETS MAINTENANCE SUPERVISOR	1.000	49,266	19,830	69,096
SR EQUIPMENT OPERATOR	1.000	33,363	10,570	43,933
EQUIPMENT OPERATOR	2.000	59,625	20,905	80,530
STREETS MAINTENANCE WORKER	3.000	87,018	37,957	124,975
STREET DRAINAGE MAINTENANCE	7.000	229,272	89,262	318,534
6120 <u>MAJOR MAINTENANCE PROGRAM</u>				
EQUIPMENT OPERATOR	12.000	414,223	166,844	581,067
SR EQUIPMENT OPERATOR	3.000	116,511	40,528	157,039
STREETS MAINTENANCE WORKER	1.000	30,555	18,580	49,135
MAJOR MAINTENANCE PROGRAM	16.000	561,289	225,952	787,241
6130 <u>SIDEWALK RECONSTRUCTION</u>				
CONCRETE FINISHER	1.000	24,147	9,133	33,280
CREW LEADER	1.000	33,363	12,257	45,620
EQUIPMENT OPERATOR	2.000	70,868	39,582	110,450
STREETS MAINTENANCE WORKER	3.000	75,223	37,869	113,092
SIDEWALK RECONSTRUCTION	7.000	203,601	98,841	302,442
6155 <u>STREET SWEEPING</u>				
EQUIPMENT OPERATOR	7.000	221,135	79,787	300,922
STREET SWEEPING	7.000	221,135	79,787	300,922
TRANSPORTATION SERVICES	142.000	5,126,406	2,019,847	7,146,253

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
PARKS & RECREATION				
<u>3810</u> <u>PARKS & RECREATION</u>				
SR OFFICE ASSISTANT	2.000	58,992	28,657	87,649
PARK HORT DIST SUPERVISOR	1.000	52,130	16,392	68,522
OFFICE ASSISTANT	1.000	21,922	5,785	27,707
MANAGEMENT ANALYST	1.000	54,427	21,101	75,528
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	36,899	9,274	46,173
ADMINISTRATIVE ASSISTANT	2.000	73,963	36,950	110,913
DIRECTOR - PARKS & RECREATION	1.000	97,730	31,840	129,570
PARKS & RECREATION	9.000	396,063	149,999	546,062
<u>3820</u> <u>AQUATICS</u>				
CUSTODIAN	2.000	40,412	25,291	65,703
RECREATION PROGRAMS MANAGER	1.000	47,873	15,122	62,995
POOL MAINTENANCE WORKER	2.000	59,739	24,248	83,987
OFFICE MANAGER	1.000	32,739	14,735	47,474
CASHIER	4.000	83,952	36,700	120,652
AQUATICS SUPERVISOR	1.000	37,191	9,364	46,555
LIFE GUARD / INSTRUCTOR	4.000	88,210	27,943	116,153
AQUATICS	15.000	390,116	153,403	543,519
<u>3830</u> <u>ATHLETICS</u>				
RECREATION FACILITY MANAGER	1.000	42,270	20,486	62,756
RECREATION PROGRAM COORDINATOR	2.000	80,511	23,134	103,645
RECREATION PROGRAMS MANAGER	1.000	47,917	20,383	68,300
SR RECREATION SERVICES LEADER	6.000	195,519	75,998	271,517
ATHLETICS	10.000	366,217	140,001	506,218
<u>3840</u> <u>RECREATION</u>				
RECREATION PROGRAMS MANAGER	1.000	51,407	12,889	64,296
RECREATION SERVICES SUPERVISOR	1.000	32,710	19,115	51,825
RECREATION FACILITY MANAGER	1.000	39,910	12,921	52,831
SR RECREATION SERVICES LEADER	7.000	226,247	90,284	316,531
RECREATION	10.000	350,274	135,209	485,483
<u>3850</u> <u>PARK MAINTENANCE</u>				
EQUIPMENT OPERATOR	4.000	141,915	38,149	180,064
PARK IRRIGATION WORKER	4.000	140,098	37,511	177,609
PARK MAINTENANCE CREW LEADER	1.000	33,109	10,076	43,185
PARK MAINTENANCE WORKER	10.000	260,538	101,369	361,907
PARK OPERATIONS DISTRICT MANAGER	1.000	44,280	11,876	56,156
PARK MAINTENANCE	20.000	619,940	198,981	818,921
<u>3860</u> <u>ROW & CONSTRUCTION</u>				
PARK IRRIGATION WORKER	1.000	31,771	6,777	38,548
WAREHOUSE MANAGEMENT SPECIALIST	1.000	28,805	10,168	38,973
SR PARK MAINTENANCE WORKER	3.000	102,935	44,850	147,785
PARK OPERATIONS DISTRICT MANAGER	1.000	46,382	20,213	66,595
PARK MAINTENANCE CREW LEADER	2.000	78,688	27,614	106,302
GROUND MAINT WORKER - PESTICIDE APP	3.000	81,623	39,758	121,381
EQUIPMENT OPERATOR	3.000	98,082	47,405	145,487
PARK MAINTENANCE WORKER	6.000	160,363	81,826	242,189
ROW & CONSTRUCTION	20.000	628,649	278,611	907,260

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
<u>3870</u> <u>BALLFIELDS MAINT</u>				
EQUIPMENT OPERATOR	2.000	64,047	21,202	85,249
PARK IRRIGATION WORKER	2.000	58,184	19,840	78,024
PARK MAINTENANCE CREW LEADER	2.000	64,602	16,794	81,396
PARK MAINTENANCE WORKER	9.000	222,994	92,690	315,684
PARK OPERATIONS DISTRICT MANAGER	1.000	42,947	20,654	63,601
BALLFIELDS MAINT	16.000	452,774	171,180	623,954
PARKS & RECREATION	100.000	3,204,033	1,227,384	4,431,417

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
COMMUNITY DEVELOPMENT				
4000 <u>COMMUNITY DEVELOPMENT</u>				
ADMINISTRATIVE ASSISTANT	1.000	36,733	14,243	50,976
SR OFFICE ASSISTANT	1.000	25,995	13,062	39,057
DIRECTOR - COMMUNITY DEVELOPMENT	1.000	102,867	25,634	128,501
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	36,581	12,096	48,677
COMMUNITY DEVELOPMENT	4.000	202,176	65,035	267,211
4100 <u>PERMITTING AND INSPECTIONS</u>				
DEPUTY COURT CLK SR	1.000	87,416	26,007	113,423
SR CIVIL ENGR ASSOCIATE	1.000	52,720	17,401	70,121
PLANNER SENIOR	1.000	50,030	23,411	73,441
PLANNER	2.000	92,676	34,527	127,203
PLAN EXAMINER	1.000	57,695	21,912	79,607
PERMITS & REGISTRATION SUPERVISOR	1.000	39,719	14,177	53,896
SR PLANNING TECHNICIAN	1.000	35,256	17,452	52,708
PERMIT TECHNICIAN	5.000	148,972	55,137	204,109
CONSTRUCTION INSPECTOR	3.000	130,513	45,343	175,856
BLDG INSPECTOR - MECH	3.000	129,881	52,669	182,550
BLDG INSPECTOR - ELECT	3.000	135,690	53,781	189,471
BLDG & DEV SVCS ADMINISTRATOR	1.000	79,580	29,722	109,302
ASSOCIATE PLANNER	1.000	37,018	20,183	57,201
GIS ANALYST	1.000	34,347	19,522	53,869
DEVELOPMENT ENGINEER	1.000	62,832	18,398	81,230
PERMITTING AND INSPECTIONS	26.000	1,174,345	449,642	1,623,987
4210 <u>MPO PLANNING</u>				
PLANNER	1.000	49,929	19,007	68,936
PLANNER SENIOR	1.000	52,183	13,092	65,275
ASSOCIATE PLANNER	2.000	71,769	20,842	92,611
PLANNING TECHNICIAN	1.000	26,565	10,061	36,626
MPO PLANNING	5.000	200,446	63,002	263,448
4300 <u>NEIGHBORHOOD DEV/PLANNING</u>				
CHIEF PLANNING ADMIN	1.000	81,725	23,308	105,033
JUVENILE DIVISION PROGRAM SUPERVISOR	1.000	41,206	10,865	52,071
PERMIT TECHNICIAN	1.000	35,989	11,949	47,938
PLANNER	2.000	91,733	35,777	127,510
PLANNER SENIOR	1.000	50,031	15,871	65,902
SENIOR PLANNER	1.000	51,258	15,736	66,994
NEIGHBORHOOD DEV/PLANNING	7.000	351,942	113,506	465,448
4305 <u>JUVENILE CITATION PROGRAM</u>				
COMMUNITY EDUCATOR	4.000	108,680	30,446	139,126
INTAKE SPECIALIST	2.000	58,240	21,402	79,642
JUVENILE CITATION PROGRAM	6.000	166,920	51,848	218,768
4310 <u>HUD CDBG PROGRAM</u>				
CDBG PUBLIC SERVICES SPECIALIST	1.000	8,671	2,730	11,401
HOUSING DEVELOP COORDINATOR	3.000	129,588	55,188	184,776
NEIGHBORHOOD PROGRAM SPECIALIST	1.000	39,528	18,531	58,059
HUD CDBG PROGRAM	5.000	177,787	76,449	254,236

2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
<u>HUD HOME PROGRAM</u>				
HOUSING DEVELOP COORDINATOR	1.000	54,000	13,515	67,515
NEIGHBORHOOD PROGRAM SPECIALIST	1.000	38,701	18,329	57,030
HUD HOME PROGRAM	2.000	92,701	31,844	124,545
COMMUNITY DEVELOPMENT	55.000	2,366,317	851,326	3,217,643

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
COMMUNITY & CULTURAL SERVICES				
<u>5000</u> <u>PUBLIC SERVICES</u>				
DIRECTOR - COMM&CULTRL SERVICES	1.000	93,442	23,610	117,052
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	40,449	13,056	53,505
PUBLIC SERVICES	2.000	133,891	36,666	170,557
<u>5100</u> <u>BRANIGAN LIBRARY</u>				
LIBRARIAN	4.000	137,762	48,962	186,724
SR LIBRARY ASSISTANT	8.000	243,342	93,299	336,641
SR LIBRARIAN	3.000	146,738	58,585	205,323
OPERATIONS LIBRARIAN	1.000	36,170	19,973	56,143
LIBRARY SUPERVISOR	1.000	46,929	15,102	62,031
LIBRARY MEDIA TECHNICIAN	1.000	35,810	9,021	44,831
LIBRARY MANAGER	2.000	93,442	26,646	120,088
LIBRARY INFORMATION SYSTEMS TECHNICIAN	1.000	33,837	15,995	49,832
LIBRARY ADMINISTRATOR	1.000	64,812	19,536	84,348
ADMINISTRATIVE ASSISTANT	1.000	29,593	7,480	37,073
LIBRARY ASSISTANT	5.000	139,968	66,926	206,894
BRANIGAN LIBRARY	28.000	1,008,403	381,525	1,389,928
<u>5200</u> <u>SENIOR CITIZENS</u>				
SR OFFICE ASSISTANT	1.000	24,592	6,223	30,815
SENIORS CENTER MANAGER	1.000	56,541	20,638	77,179
ADMINISTRATIVE ASSISTANT	1.000	42,346	13,542	55,888
SR PRG ADMINISTRATOR	1.000	70,968	17,794	88,762
SENIOR CITIZENS	4.000	194,447	58,197	252,644
<u>5205</u> <u>SENIOR RECREATION</u>				
OFFICE ASSISTANT	1.000	23,835	8,936	32,771
SENIOR RECREATION	1.000	23,835	8,936	32,771
<u>5220</u> <u>RETIRED SENIOR VOLUNTEER PROG</u>				
HUMAN SERVICES ASSISTANT	1.000	33,662	8,471	42,133
RSVP VOLUNTEER COORDINATOR	1.000	46,833	22,627	69,460
RETIRED SENIOR VOLUNTEER PROG	2.000	80,495	31,098	111,593
<u>5230</u> <u>CONGREGATE MEALS IIIC1</u>				
SR OFFICE ASSISTANT	1.000	30,565	10,613	41,178
CONGREGATE MEALS COORDINATOR	1.000	33,160	12,561	45,721
MEALS DELIVERY DRIVER - LEAD	1.000	26,398	10,170	36,568
NUTRITION & MEALS SERVICES PRG MANAGER	1.000	46,974	11,691	58,665
NUTRITION & MEALS SUPERVISOR	1.000	48,259	20,706	68,965
SENIOR COOK	3.000	83,098	35,926	119,024
CONGREGATE MEALS IIIC1	8.000	268,454	101,667	370,121
<u>5232</u> <u>DELIVERED MEALS</u>				
MEAL SERVICES SUPERVISOR	1.000	37,494	13,635	51,129
DELIVERED MEALS	1.000	37,494	13,635	51,129
<u>5242</u> <u>SENIOR CARE GIVER</u>				
LIVING ASSISTANT WORKER	3.000	69,824	33,076	102,900
SENIOR CARE GIVER	3.000	69,824	33,076	102,900

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
<u>5244</u> <u>SENIOR HOME CARE</u>				
HUMAN SERVICE CASE MANAGER	1.000	36,218	8,992	45,210
SR OFFICE ASSISTANT	1.000	28,963	18,186	47,149
SENIOR HOME CARE	2.000	65,181	27,178	92,359
<u>5260</u> <u>SENIOR ACCESS</u>				
SR HUMAN SERVICE CASE MANAGER	1.000	31,153	18,729	49,882
HUMAN SERVICE CASE MANAGER	2.000	79,609	23,539	103,148
HUMAN SERVICES PROGRAM COORDINATOR	1.000	39,337	9,908	49,245
LONG TERM CARE SERVICE MANAGER	1.000	48,502	19,651	68,153
SENIOR ACCESS	5.000	198,601	71,827	270,428
<u>5300</u> <u>MUSEUMS ADMINISTRATION</u>				
MUSEUM PREPARATOR	1.000	40,001	13,383	53,384
MUSEUMS ADMINISTRATOR	1.000	71,197	24,271	95,468
VOLUNTEER COORDINATOR	1.000	39,169	19,716	58,885
ADMINISTRATIVE ASSISTANT	1.000	38,479	10,311	48,790
MUSEUM COLLECTIONS CURATOR	1.000	46,122	14,901	61,023
MUSEUM EXHIBITS CURATOR	1.000	44,053	17,540	61,593
MUSEUMS ADMINISTRATION	6.000	279,021	100,122	379,143
<u>5310</u> <u>MUSEUM OF NATURAL HISTORY</u>				
MUSEUM CURATOR	1.000	40,473	13,500	53,973
MUSEUM MANAGER	1.000	53,350	16,695	70,045
MUSEUM NATURALIST	1.000	38,737	16,223	54,960
OFFICE ASSISTANT	1.000	28,169	7,734	35,903
MUSEUM OF NATURAL HISTORY	4.000	160,729	54,152	214,881
<u>5320</u> <u>MUSEUM OF ART</u>				
MUSEUM CURATOR	1.000	45,634	14,781	60,415
MUSEUM CURATOR - ART	1.000	41,714	16,960	58,674
MUSEUM MANAGER	1.000	54,175	13,560	67,735
MUSEUM OF ART	3.000	141,523	45,301	186,824
<u>5330</u> <u>MUSEUM/BCC</u>				
MUSEUM CURATOR	1.000	42,000	17,031	59,031
MUSEUM MANAGER	1.000	51,863	16,325	68,188
MUSEUM/BCC	2.000	93,863	33,356	127,219
<u>5334</u> <u>MUSEUM RAILROAD</u>				
MUSEUM MANAGER	1.000	53,132	21,885	75,017
MUSEUM RAILROAD	1.000	53,132	21,885	75,017
<u>5600</u> <u>CONVEN & VISITORS BUREAU ADMIN</u>				
EXECUTIVE DIRECTOR - CVB	1.000	72,400	28,968	101,368
OFFICE ASSISTANT	2.000	52,283	25,802	78,085
MEDIA PUBLICATIONS COORDINATOR	1.000	43,396	20,765	64,161
DISTRIBUTION SPECIALIST	1.000	29,930	10,455	40,385
CVB SERVICES MANAGER	1.000	60,696	25,065	85,761
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	40,723	13,123	53,846
TOURISM, SPORTS, CONV ACCT MANAGER	3.000	136,641	46,409	183,050
CONVEN & VISITORS BUREAU ADMIN	10.000	436,069	170,587	606,656
COMMUNITY & CULTURAL SERVICES	82.000	3,244,962	1,189,208	4,434,170

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
PUBLIC WORKS				
4100	<u>PERMITTING AND INSPECTIONS</u>			
ASSISTANT OPER. ANALYST	1.000	31,162	18,731	49,893
FACILITIES PROJECT SPECIALIST	1.000	31,159	18,731	49,890
SUSTAINABILITY OFFICER	0.800	44,000	19,716	63,716
PERMITTING AND INSPECTIONS	2.800	106,321	57,178	163,499
6000	<u>PUBLIC WORKS</u>			
OPERATIONS ANALYST	1.000	43,080	15,626	58,706
DIRECTOR - PUBLIC WORKS	1.000	100,000	35,803	135,803
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	39,200	9,862	49,062
PUBLIC WORKS	3.000	182,280	61,291	243,571
6300	<u>ENGINEERING SERVICES</u>			
SR ENGINEERING TECHNICIAN	2.000	84,276	29,750	114,026
SR CIVIL ENGR ASSOCIATE	1.000	48,896	15,590	64,486
ENGINEERING SERVICES ADMINISTRATOR	1.000	88,824	27,178	116,002
ADMINISTRATIVE ASSISTANT	1.000	37,910	18,110	56,020
CIVIL ENGINEER	1.000	63,581	16,327	79,908
ENGINEERING SERVICES	6.000	323,487	106,955	430,442
6400	<u>LAND MANAGEMENT</u>			
CITY SURVEYOR	1.000	66,501	25,201	91,702
ENGINEERING TECHNICIAN	2.000	67,509	30,225	97,734
SR ENGINEERING TECHNICIAN	2.000	73,713	32,498	106,211
LAND MANAGEMENT	5.000	207,723	87,924	295,647
6410	<u>LAND MANAGEMENT-RIGHT OF WAY</u>			
SR REAL ESTATE SERVICES SPECIALIST	1.000	49,603	22,304	71,907
REAL ESTATE ADMINISTRATOR	1.000	68,137	26,901	95,038
REAL ESTATE SERVICES SPECIALIST	1.000	45,633	21,320	66,953
LAND MANAGEMENT-RIGHT OF WAY	3.000	163,373	70,525	233,898
6500	<u>PROJECT DEVELOPMENT</u>			
ADMINISTRATIVE ASSISTANT	1.000	29,516	12,261	41,777
CIVIL ENGR ASSOCIATE	1.000	41,909	20,396	62,305
ENGINEERING TECHNICIAN	3.000	87,939	31,946	119,885
PROJECT DEVELOPMENT ADMINISTRATOR	1.000	91,044	22,720	113,764
SR CIVIL ENGINEER	3.000	242,593	69,136	311,729
SR CIVIL ENGR ASSOCIATE	1.000	58,081	17,636	75,717
SR ENGINEERING TECHNICIAN	1.000	43,454	13,800	57,254
CIVIL ENGINEER	1.000	70,747	21,008	91,755
PROJECT DEVELOPMENT	12.000	665,283	208,903	874,186
6600	<u>CONTRACT ADMINISTRATION</u>			
CIVIL ENGINEER ASSOCIATE	2.000	68,694	39,044	107,738
SR CIVIL ENGR ASSOCIATE	3.000	174,398	61,657	236,055
SR CIVIL ENGINEER	1.000	48,519	23,036	71,555
INSPECTOR - ENGINEERING SR	11.000	551,882	211,087	762,969
CONSTRUCTION PROJECTS ADMINISTRATOR	1.000	91,044	31,288	122,332
ADMINISTRATIVE ASSISTANT	1.000	29,728	13,988	43,716
INSPECTOR - ENGINEERING	1.000	42,710	13,616	56,326
CONTRACT ADMINISTRATION	20.000	1,006,975	393,716	1,400,691

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
6800 <u>FACILITY MANAGEMENT</u>				
SR REAL ESTATE SERVICES SPECIALIST	1.000	48,553	15,504	64,057
ADMINISTRATIVE ASSISTANT	1.000	37,998	12,887	50,885
FACILITIES MANAGEMENT ADMINISTRATOR	1.000	65,539	26,256	91,795
FACILITY MANAGEMENT	3.000	152,090	54,647	206,737
6810 <u>FAC MGT DESIGN & CONSTRUCTION</u>				
LANDSCAPE ARCHITECT	1.000	58,285	17,479	75,764
PROJECT MANAGER	2.000	98,858	39,460	138,318
ARCHITECT	1.000	70,877	27,581	98,458
ENGINEER TECHNICIAN	2.000	65,295	22,468	87,763
FAC MGT DESIGN & CONSTRUCTION	6.000	293,315	106,988	400,303
6820 <u>FAC MGT BUILDING OPERATIONS</u>				
BLDG MAINT SRVC REP	2.000	65,606	23,491	89,097
BLDG SRV COORDINATOR	1.000	44,910	11,260	56,170
MAIL SERVICES CLERK	1.000	27,208	9,772	36,980
FAC MGT BUILDING OPERATIONS	4.000	137,724	44,523	182,247
6830 <u>FAC MGT BUILDING MAINTENANCE</u>				
BLDG MAINT TECH - HVAC	3.000	99,901	30,250	130,151
CUSTODIAN	15.000	361,286	135,482	496,768
CUSTODIAL SERVICES SUPERVISOR	1.000	36,623	9,205	45,828
BUILDING ATTENDANT	2.000	55,377	24,514	79,891
BLDG MAINT WORKER	4.000	152,975	64,764	217,739
BLDG MAINT SERVICES SUPERVISOR	2.000	100,228	38,340	138,568
BLDG MAIN TECH - ELECT	5.000	201,581	61,030	262,611
BLDG TECHNICIAN - PLUMBING	2.000	80,782	29,378	110,160
FAC MGT BUILDING MAINTENANCE	34.000	1,088,753	392,963	1,481,716
PUBLIC WORKS	98.800	4,327,324	1,585,613	5,912,937

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
POLICE SERVICES				
<u>7000</u> <u>POLICE ADMIN</u>				
POLICE CHIEF	1.000	107,000	39,133	146,133
POLICE LIEUTENANT	1.000	88,006	35,040	123,046
PUBLIC INFORMATION OFFICER - POLICE	1.000	43,875	13,905	57,780
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	36,715	16,707	53,422
OPERATIONS ANALYST	1.000	45,879	11,519	57,398
DEPUTY CHIEF	2.000	187,942	66,936	254,878
ADMINISTRATIVE ASSISTANT	1.000	37,768	12,830	50,598
SUPPORT SERVICES MANAGER	1.000	52,847	21,815	74,662
POLICE ADMIN	9.000	600,032	217,885	817,917
<u>7005</u> <u>POLICE SECRETARIAL CENTER</u>				
OFFICE SUPPORT SUPERVISOR	1.000	33,551	11,344	44,895
POLICE SERVICES SPECIALIST	3.000	77,547	24,554	102,101
TRANSCRIPTIONIST	12.000	301,341	122,559	423,900
POLICE SECRETARIAL CENTER	16.000	412,439	158,457	570,896
<u>7010</u> <u>POLICE RECORDS</u>				
POLICE RECORDS SUPERVISOR	1.000	39,587	13,049	52,636
RECORDS CLERK	8.000	215,502	99,016	314,518
POLICE RECORDS	9.000	255,089	112,065	367,154
<u>7015</u> <u>POLICE IDENTIFICATION</u>				
IDENTIFICATION TECHNICIAN	3.000	105,286	36,083	141,369
POLICE IDENTIFICATION	3.000	105,286	36,083	141,369
<u>7020</u> <u>POLICE EVIDENCE</u>				
EVIDENCE/SUPPLY TECHNICIAN	3.000	124,422	48,600	173,022
POLICE EVIDENCE	3.000	124,422	48,600	173,022
<u>7025</u> <u>POLICE FLEET OFFICE</u>				
TRANSPORT OFFICER	1.000	33,629	6,881	40,510
POLICE FLEET OFFICE	1.000	33,629	6,881	40,510
<u>7030</u> <u>POLICE PROF STANDARDS UNIT</u>				
DETECTIVE	2.000	103,851	32,033	135,884
POLICE LIEUTENANT	1.000	82,708	31,514	114,222
POLICE SERGEANT	1.000	80,086	27,725	107,811
POLICE PROF STANDARDS UNIT	4.000	266,645	91,272	357,917
<u>7035</u> <u>POLICE DEPT TRAINING</u>				
OFFICE ASSISTANT	1.000	23,080	10,052	33,132
POLICE OFFICER	1.000	46,167	20,367	66,534
POLICE SERGEANT	1.000	67,449	29,192	96,641
POLICE DEPT TRAINING	3.000	136,696	59,611	196,307
<u>7100</u> <u>CODES ENFORCEMENT</u>				
CODES ENFORCEMENT OFFICER	14.000	524,862	221,183	746,045
OFFICE ASSISTANT	1.000	22,651	9,080	31,731
SR OFFICE ASSISTANT	2.000	48,287	15,766	64,053
CODE ENFORCEMENT ADMINISTRATOR	1.000	64,762	16,827	81,589
CODES ENFORCEMENT SUPERVISOR	1.000	39,598	18,529	58,127
KLCBG PROGRAM COORDINATOR	1.000	38,694	17,199	55,893
CODES ENFORCEMENT	20.000	738,854	298,584	1,037,438

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
<u>7120 ANIMAL CONTROL</u>				
ANIMAL CONTROL OFFICER	8.000	287,935	91,550	379,485
ANIMAL CONTROL SUPERVISOR	1.000	47,550	21,795	69,345
ANIMAL CONTROL	9.000	335,485	113,345	448,830
<u>7210 PATROL SHIFT A WEST</u>				
POLICE OFFICER	15.000	657,104	216,729	873,833
POLICE SERGEANT	3.000	188,475	77,955	266,430
SR POLICE OFFICER	2.000	103,618	31,903	135,521
PATROL SHIFT A WEST	20.000	949,197	326,587	1,275,784
<u>7215 PATROL SHIFT A EAST</u>				
POLICE SERGEANT	2.000	127,582	55,010	182,592
POLICE OFFICER	10.000	441,753	151,263	593,016
PATROL SHIFT A EAST	12.000	569,335	206,273	775,608
<u>7220 PATROL SHIFT B WEST</u>				
SR POLICE OFFICER	3.000	157,878	57,179	215,057
POLICE SERGEANT	2.000	131,240	46,814	178,054
POLICE OFFICER	16.000	717,957	226,824	944,781
POLICE COMMANDER	1.000	90,000	35,608	125,608
POLICE LIEUTENANT	1.000	80,086	22,907	102,993
PATROL SHIFT B WEST	23.000	1,177,161	389,332	1,566,493
<u>7225 PATROL SHIFT B EAST</u>				
SR POLICE OFFICER	2.000	111,344	32,209	143,553
NCIC COORDINATOR	1.000	31,304	10,638	41,942
POLICE COMMANDER	1.000	90,000	25,746	115,746
POLICE LIEUTENANT	1.000	83,950	24,651	108,601
POLICE OFFICER	7.000	303,046	101,223	404,269
POLICE SERGEANT	2.000	134,898	49,444	184,342
PATROL SHIFT B EAST	14.000	754,542	243,911	998,453
<u>7230 PATROL SHIFT C WEST</u>				
POLICE SERGEANT	3.000	192,133	64,190	256,323
POLICE OFFICER	20.000	845,091	295,269	1,140,360
PATROL SHIFT C WEST	23.000	1,037,224	359,459	1,396,683
<u>7235 PATROL SHIFT C EAST</u>				
POLICE OFFICER	11.000	469,834	178,288	648,122
POLICE SERGEANT	2.000	124,684	35,737	160,421
PATROL SHIFT C EAST	13.000	594,518	214,025	808,543
<u>7246 SPECIAL SERVICES SECTION</u>				
DETECTIVE	1.000	55,515	16,790	72,305
POLICE LIEUTENANT	1.000	83,950	24,651	108,601
POLICE OFFICER	10.000	474,684	177,598	652,282
POLICE SERGEANT	3.000	202,347	85,176	287,523
SR POLICE OFFICER	5.000	272,511	109,988	382,499
SPECIAL SERVICES SECTION	20.000	1,089,007	414,203	1,503,210
<u>7250 SCHOOL RESOURCE OFFICERS</u>				
POLICE OFFICER	3.000	145,116	54,752	199,868
POLICE SERGEANT	1.000	63,791	18,272	82,063
SR POLICE OFFICER	7.000	383,019	122,856	505,875
SCHOOL RESOURCE OFFICERS	11.000	591,926	195,880	787,806

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
<u>7255</u> <u>PRISONER TRANSPORT</u>				
TRANSPORT OFFICER	4.000	115,120	48,163	163,283
PRISONER TRANSPORT	4.000	115,120	48,163	163,283
<u>7260</u> <u>PATROL TRAFFIC</u>				
POLICE LIEUTENANT	1.000	88,006	25,178	113,184
POLICE OFFICER	3.000	129,199	58,750	187,949
POLICE SERGEANT	2.000	134,898	48,522	183,420
POLICE TRAFFIC INVESTIGATOR	9.000	474,180	156,795	630,975
PATROL TRAFFIC	15.000	826,283	289,245	1,115,528
<u>7300</u> <u>DETECTIVES</u>				
DETECTIVE	18.000	998,519	342,945	1,341,464
SR POLICE OFFICER	1.000	51,809	15,094	66,903
POLICE SERGEANT	2.000	134,898	53,322	188,220
POLICE OFFICER	2.000	87,629	41,742	129,371
POLICE LIEUTENANT	1.000	83,950	32,593	116,543
CRIME ANALYST	1.000	48,780	12,107	60,887
ADMINISTRATIVE ASSISTANT	1.000	38,772	17,218	55,990
OFFICE ASSISTANT	3.000	81,845	31,582	113,427
DETECTIVES	29.000	1,526,202	546,603	2,072,805
<u>7400</u> <u>METRO NARCOTICS</u>				
SR OFFICE ASSISTANT	2.000	53,999	33,104	87,103
ACCOUNTING TECHNICIAN	1.000	27,540	15,538	43,078
ADMINISTRATIVE ASSISTANT	1.000	35,288	19,755	55,043
DETECTIVE	5.000	260,359	88,134	348,493
POLICE SERGEANT	1.000	67,449	29,192	96,641
METRO NARCOTICS	10.000	444,635	185,723	630,358
<u>7500</u> <u>POLICE PROJECTS & GRANTS</u>				
CRIME VICTIM ADVOCATE	3.000	92,696	42,821	135,517
VICTIM ASSISTANCE COORDINATOR	1.000	31,153	18,729	49,882
POLICE PROJECTS & GRANTS	4.000	123,849	61,550	185,399
<u>7505</u> <u>WEED N SEED PROGRAM</u>				
SR POLICE OFFICER	1.000	45,134	23,843	68,977
WEED & SEED COORDINATOR	1.000	38,722	13,065	51,787
YOUTH PROGRAM COORDINATOR	1.000	29,459	8,072	37,531
WEED N SEED PROGRAM	3.000	113,315	44,980	158,295
POLICE SERVICES	278.000	12,920,891	4,668,717	17,589,608

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
FIRE SERVICES				
<u>7600</u> <u>FIRE ADMINISTRATION & SUPPORT</u>				
DEPUTY CHIEF	2.000	169,566	68,291	237,857
OFFICE ASSISTANT	1.000	31,487	7,819	39,306
FIRE LIEUTENANT - TRAINING	1.000	54,480	26,911	81,391
SR OFFICE ASSISTANT	1.000	34,325	11,975	46,300
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	41,998	10,974	52,972
BATTALION CHIEF - FIRE MSHL	1.000	75,463	32,038	107,501
BATTALION CHIEF - EMS	1.000	79,236	27,673	106,909
BATTALION CHIEF	3.000	230,162	95,922	326,084
FIRE CHIEF	1.000	102,000	38,493	140,493
BATTALION CHIEF - SPC PGMS	1.000	79,236	31,846	111,082
FIRE ADMINISTRATION & SUPPORT	13.000	897,953	351,942	1,249,895
<u>7700</u> <u>EMERGENCY SERVICES</u>				
FIRE LIEUTENANT	14.000	810,627	347,216	1,157,843
FIREFIGHTER EMT-I	20.000	845,063	346,745	1,191,808
FIREFIGHTER *	9.000	326,045	53,211	379,256
FIREFIGHTER	37.000	1,513,309	596,472	2,109,781
FIRE LIEUTENANT- INTMD	1.000	64,013	26,632	90,645
FIRE LIEUTENANT EMT P	1.000	51,380	17,849	69,229
FIRE LIEUTENANT - PARAMEDIC	1.000	59,472	25,361	84,833
DRIVER/OPERATOR	13.000	634,974	265,627	900,601
DRIVER/OP EMT-P	4.000	196,410	88,726	285,136
DRIVER/OP EMT-I	9.000	445,617	175,878	621,495
FIRE LIEUTENANT EMT I	10.000	586,211	236,921	823,132
EMERGENCY SERVICES	119.000	5,533,121	2,180,638	7,713,759
<u>7900</u> <u>PREVENTION SERVICES</u>				
FIRE LIEUTENANT - PREVENTION	1.000	65,580	25,966	91,546
FIRE PROTECTION ENGINEER	1.000	69,544	20,727	90,271
FIRE INSPECTOR EMT-I	1.000	55,423	25,522	80,945
FIRE INSPECTOR	1.000	54,071	25,143	79,214
FIRE INVESTIGATOR-I	1.000	58,194	26,298	84,492
PREVENTION SERVICES	5.000	302,812	123,656	426,468
FIRE SERVICES	137.000	6,733,886	2,656,236	9,390,122

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
UTILITY SERVICES				
<u>8000</u> <u>UTILITY ADMIN SVCS</u>				
ADMINISTRATIVE ASSISTANT	1.000	31,550	8,470	40,020
BUSINESS SERVICES ADMINISTRATOR	1.000	80,529	20,739	101,268
BUSINESS SYSTEMS ANALYST	1.000	59,269	25,701	84,970
OPERATIONS MANAGER	1.000	63,826	26,832	90,658
UTILITY ADMIN SVCS	4.000	235,174	81,742	316,916
<u>8005</u> <u>UTILITIES DIRECTOR</u>				
OPERATIONS ANALYST	1.000	48,155	21,945	70,100
SR OFFICE ASSISTANT	2.000	56,733	20,118	76,851
INTERNAL AUDITOR	1.000	56,413	24,994	81,407
GAS BUSINESS ANALYST	1.000	76,261	22,393	98,654
DIRECTOR - UTILITIES	1.000	112,400	37,879	150,279
SUSTAINABILITY OFFICER	0.200	11,000	4,937	15,937
UTILITIES DIRECTOR	6.200	360,962	132,266	493,228
<u>8008</u> <u>UTILITIES RATE ANALYSIS</u>				
ACCOUNTANT	2.000	89,928	32,447	122,375
BILLING TECHNICIAN	1.000	27,869	9,935	37,804
RATE & ECONOMICS ANALYSIS MANAGER	1.000	69,875	23,944	93,819
RATE ANALYST SENIOR	2.000	115,227	48,287	163,514
UTILITIES RATE ANALYSIS	6.000	302,899	114,613	417,512
<u>8010</u> <u>NEW CONNECTIONS</u>				
NEW SERVICES & DISP OPS SUPERVISOR	1.000	40,670	20,099	60,769
SR OFFICE ASSISTANT	1.000	27,703	12,718	40,421
UTILITIES NEW SERVICES TECHNICIAN	2.000	72,793	31,535	104,328
NEW CONNECTIONS	4.000	141,166	64,352	205,518
<u>8015</u> <u>UTILITIES CUSTOMER SERVICE</u>				
NEW SERVICES TECHNICIAN	1.000	35,032	19,691	54,723
SR CUSTOMER SERVICE REPRESENTATIVE	1.000	26,215	6,642	32,857
CUSTOMER SERVICE REPRESENTATIVE	8.000	198,115	90,190	288,305
CUSTOMER SERVICE SUPERVISOR	1.000	55,683	23,812	79,495
UTILITIES CUSTOMER SERVICE	11.000	315,045	140,335	455,380
<u>8019</u> <u>UTILITIES BILLING&RECEIVABLES</u>				
BILLING TECHNICIAN	3.000	90,961	37,992	128,953
BILLINGS & COLLECTIONS SPVS	1.000	49,860	23,368	73,228
COLLECTIONS REPRESENTATIVE	2.000	57,298	25,440	82,738
CUSTOMER SERVICE REPRESENTATIVE	1.000	33,081	11,685	44,766
INSERT MACHINE OPERATOR	1.000	34,202	11,963	46,165
SR BILLING TECHNICIAN	1.000	41,619	19,029	60,648
UTILITIES BILLING&RECEIVABLES	9.000	307,021	129,477	436,498
<u>8025</u> <u>METER READING</u>				
SR UTILITIES SERVICE READER	1.000	34,325	17,314	51,639
UTILITIES SERVICE READER	7.000	191,577	100,935	292,512
MTR RDNG & BLDG SUPPORT SUPERVISOR	1.000	47,381	11,892	59,273
METER READING	9.000	273,283	130,141	403,424
<u>8030</u> <u>UTILITIES DISPATCH</u>				
UTILITIES COMMUNICATION CENTER OPERATOR	5.000	178,368	73,633	252,001
UTILITIES DISPATCH	5.000	178,368	73,633	252,001

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
8040 <u>FIELD SERVICES</u>				
FIELD SERVICES SUPERVISOR	1.000	38,158	20,466	58,624
UTILITIES SERVICE TECHNICIAN	6.000	189,674	67,406	257,080
FIELD SERVICES	7.000	227,832	87,872	315,704
8050 <u>JOINT UTILITIES WAREHOUSE</u>				
SR OFFICE ASSISTANT	1.000	24,490	12,688	37,178
WAREHOUSE SUPERVISOR	1.000	33,045	11,010	44,055
WAREHOUSE WORKER	2.000	62,012	14,098	76,110
JOINT UTILITIES WAREHOUSE	4.000	119,547	37,796	157,343
8060 <u>JU ADMINISTRATION BLDG</u>				
BUILDING ATTENDANT	2.000	56,208	26,943	83,151
JU ADMINISTRATION BLDG	2.000	56,208	26,943	83,151
8080 <u>UTILITIES TECHNICAL SUPPORT</u>				
SR ENGINEERING TECHNICIAN	5.000	192,271	80,188	272,459
SR UTILITIES OPERATIONS ENGINEER	2.000	159,166	43,077	202,243
ACCOUNTANT	1.000	44,070	21,932	66,002
INSPECTOR - ENGINEERING	1.000	54,094	23,418	77,512
UTILITIES PROJECT & WATER RIGHTS MANAGER	1.000	73,420	18,349	91,769
OPERATIONS ENGINEER	1.000	55,094	23,667	78,761
UTILITIES TECHNICAL SUPPORT	11.000	578,115	210,631	788,746
8090 <u>UTIL SCADA</u>				
SCADA SYSTEMS SUPERVISOR	1.000	58,173	17,451	75,624
SR SCADA SYSTEMS TECHNICIAN	1.000	46,301	22,486	68,787
UTIL SCADA	2.000	104,474	39,937	144,411
8100 <u>REGULATORY & ENVIRONMENTAL SVCS</u>				
ADMINISTRATIVE ASSISTANT	1.000	30,436	17,564	48,000
REGULATORY & ENVIR. SERVICES ADMINISTRATOR	1.000	85,520	27,834	113,354
REGULATORY ENVIRONMENT ANALYST	1.000	68,883	17,851	86,734
WATER CONSERVATION PROGRAM COORDINATOR	1.000	50,000	13,167	63,167
REGULATORY & ENVIRONMENTAL SVCS	4.000	234,839	76,416	311,255
8110 <u>LABORATORY</u>				
WATER QUALITY LAB MANAGER	1.000	55,822	22,564	78,386
WATER QUALITY LAB TECHNICIAN	3.000	102,401	41,932	144,333
SR WATER QUALITY LAB TECHNICIAN	1.000	37,746	13,697	51,443
LABORATORY	5.000	195,969	78,193	274,162
8120 <u>POLLUTION PREVENTION</u>				
POLLUTION PREVENTION MANAGER	1.000	57,583	21,893	79,476
INSPECTOR - INDUSTRIAL WASTE PROGRAMS	3.000	112,143	44,876	157,019
POLLUTION PREVENTION	4.000	169,726	66,769	236,495
8200 <u>GAS</u>				
ADMINISTRATIVE ASSISTANT	1.000	38,336	17,111	55,447
GAS DIST & CONT ADMINISTRATOR	1.000	93,320	23,284	116,604
GAS OPS & COMPL COORDINATOR	1.000	62,992	15,763	78,755
GAS SYSTEMS INSPECTOR	1.000	52,649	21,765	74,414
SR OFFICE ASSISTANT	2.000	46,342	15,960	62,302
TRAINING/SAFETY COORDINATOR	1.000	48,635	18,676	67,311
GAS	7.000	342,274	112,559	454,833

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
8210 <u>GAS CONSTRUCTION & MAINTENANCE</u>				
SR WELDER	1.000	44,318	12,903	57,221
CREW LEADER	1.000	41,327	21,252	62,579
WELDER	3.000	126,587	46,062	172,649
GAS SERVICES WORKER	3.000	89,009	34,678	123,687
EQUIPMENT OPERATOR	5.000	162,070	54,983	217,053
GAS SYSTEM OPS SUPERVISOR	1.000	59,832	21,455	81,287
GAS CONSTRUCTION & MAINTENANCE	14.000	523,143	191,333	714,476
8220 <u>GAS PRESSURE & SERVICE</u>				
GAS SYSTEM OPS SUPERVISOR	1.000	63,306	25,703	89,009
METER MECHANIC	3.000	97,600	26,619	124,219
SR METER MECHANIC	2.000	90,824	30,410	121,234
SR OFFICE ASSISTANT	1.000	23,171	10,073	33,244
TECHNICIAN	9.000	371,563	125,367	496,930
GAS PRESSURE & SERVICE	16.000	646,464	218,172	864,636
8230 <u>GAS CORROSION</u>				
EQUIPMENT OPERATOR	1.000	33,266	15,166	48,432
TECHNICIAN	5.000	212,997	77,036	290,033
TECHNICAL GAS SERVICES SUPERVISOR	1.000	57,317	24,218	81,535
GAS SERVICES WORKER	1.000	32,284	19,010	51,294
CREW LEADER	1.000	42,256	17,710	59,966
SR TECHNICIAN	1.000	44,362	19,710	64,072
GAS CORROSION	10.000	422,482	172,850	595,332
8235 <u>GAS LOCATING & MAPPING</u>				
SR GIS TECHNICIAN	1.000	37,102	12,225	49,327
DISPATCH-EXC DAM PRE	1.000	40,599	18,778	59,377
EQUIPMENT OPERATOR	2.000	83,128	37,712	120,840
GAS LINE LOCATOR	4.000	165,537	56,110	221,647
GAS SERVICES WORKER	1.000	28,871	6,272	35,143
LOCATING / MAPPING SUPERVISOR	1.000	51,457	15,802	67,259
GAS LOCATING & MAPPING	10.000	406,694	146,899	553,593
8300 <u>WATER</u>				
ADMINISTRATIVE ASSISTANT	1.000	37,644	12,808	50,452
WATER RESOURCES ADMINISTRATOR	1.000	77,396	29,208	106,604
WATER	2.000	115,040	42,016	157,056
8320 <u>WATER LINE MAINTENANCE</u>				
WATER RESOURCES WORKER	9.000	248,351	115,477	363,828
EQUIPMENT OPERATOR	3.000	94,229	32,399	126,628
METER MECHANIC	3.000	117,602	31,816	149,418
SR OFFICE ASSISTANT	1.000	23,748	8,922	32,670
WATER DIST/PROD SUPERVISOR	2.000	106,473	45,116	151,589
WATER LINE LOCATOR	3.000	127,048	60,816	187,864
WATER RESOURCES CREW LEADER	4.000	160,675	63,293	223,968
WATER RESOURCES SERVICEMAN	4.000	135,859	49,218	185,077
WATER LINE MAINTENANCE	29.000	1,013,985	407,057	1,421,042

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
8330 <u>WATER PRODUCTION</u>				
WATER LABORER	1.000	22,295	7,772	30,067
WATER DIST/PROD SUPERVISOR	1.000	54,579	23,539	78,118
TECHNICIAN	2.000	98,948	28,908	127,856
SR WATER PRODUCTION SYSTEMS OPERATOR	7.000	300,055	88,849	388,904
GAS SERVICES WORKER	1.000	36,320	20,010	56,330
SR OFFICE ASSISTANT	1.000	27,848	7,030	34,878
WATER PRODUCTION	13.000	540,045	176,108	716,153
8420 <u>WW LINE MAINTENANCE</u>				
WASTEWATER COLLECTION SYSTEMS WORKER	6.000	165,331	82,263	247,594
WASTEWATER LIFT STATION OPERATOR	2.000	82,654	42,504	125,158
WATER RESOURCES CREW LEADER	1.000	39,720	11,501	51,221
WASTEWATER COLLECTIONS SUPERVISOR	1.000	58,750	14,711	73,461
SR WASTEWATER COLLECTION SYSTEMS WORK	3.000	118,333	44,978	163,311
INSPECTOR - COLL SYSTEMS TV	1.000	40,657	18,793	59,450
MAINTENANCE MECHANIC	1.000	39,562	11,468	51,030
WASTEWATER COLLECTION SYSTEMS OPERATO	1.000	37,219	10,969	48,188
WW LINE MAINTENANCE	16.000	582,226	237,187	819,413
8430 <u>WW JAKE HANDS TREAT PLANT OPER</u>				
WASTEWATER MAINT & OPS WORKER	3.000	85,845	47,809	133,654
WATER LABORER	2.000	62,134	19,513	81,647
WASTEWATER TREATMENT MANAGER	1.000	59,287	18,167	77,454
WASTEWATER PLANT PROJECT COORDINATOR	1.000	39,731	12,877	52,608
SR WASTEWATER TREATMENT PLANT OPERATOR	6.000	225,520	82,799	308,319
SR OFFICE ASSISTANT	1.000	28,963	18,186	47,149
MAINTENANCE MECHANIC	1.000	38,376	20,520	58,896
EQUIPMENT OPERATOR	2.000	54,415	25,546	79,961
EQUIPMENT MAINTENANCE WORKER	1.000	24,018	17,463	41,481
WASTEWATER PLANT SUPERVISOR	3.000	137,083	57,478	194,561
WW JAKE HANDS TREAT PLANT OPER	21.000	755,372	320,358	1,075,730
8440 <u>EAST MESA WW RECLAM PLANT</u>				
SR WASTEWATER TREATMENT PLANT OPERATOR	2.000	86,838	43,542	130,380
WASTEWATER MAINT & OPS WORKER	1.000	26,773	12,782	39,555
EAST MESA WW RECLAM PLANT	3.000	113,611	56,324	169,935
8500 <u>SOLID WASTE</u>				
PARTS & SUPPLY CLERK	1.000	29,979	18,439	48,418
SOLID WASTE LABORER	1.000	25,439	5,751	31,190
WELDER	1.000	31,926	10,489	42,415
SR OFFICE ASSISTANT	1.000	24,597	9,541	34,138
MAINTENANCE SERVICES WORKER	1.000	27,406	6,395	33,801
ADMINISTRATIVE ASSISTANT	1.000	28,231	17,004	45,235
FLEET MAINTENANCE SUPERVISOR	1.000	42,080	20,439	62,519
FLEET MAINTENANCE MECHANIC	2.000	66,544	29,622	96,166
SOLID WASTE OPERATIONS ADMINISTRATOR	1.000	81,203	27,741	108,944
SOLID WASTE	10.000	357,405	145,421	502,826
8510 <u>SW RESIDENTIAL COLLECTIONS</u>				
SOLID WASTE LABORER	1.000	28,198	9,030	37,228
SOLID WASTE SUPERVISOR	1.000	54,138	22,136	76,274
SR EQUIPMENT OPERATOR	13.000	447,515	182,191	629,706
SW RESIDENTIAL COLLECTIONS	15.000	529,851	213,357	743,208

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

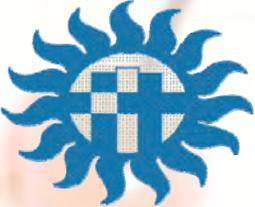
<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
8515 <u>SW COMMERCIAL COLLECTIONS</u>				
SOLID WASTE SUPERVISOR	1.000	49,159	12,959	62,118
SR EQUIPMENT OPERATOR	10.000	368,401	144,081	512,482
SOLID WASTE LABORER	2.000	43,948	24,319	68,267
EQUIPMENT OPERATOR	1.000	29,995	15,098	45,093
SW COMMERCIAL COLLECTIONS	14.000	491,503	196,457	687,960
8525 <u>SW YARDWASTE/COMPOST</u>				
EQUIPMENT OPERATOR - LEAD	1.000	35,296	13,715	49,011
SOLID WASTE LABORER	1.000	28,198	9,030	37,228
EQUIPMENT OPERATOR	2.000	63,522	30,947	94,469
SW YARDWASTE/COMPOST	4.000	127,016	53,692	180,708
UTILITY SERVICES	277.200	10,767,739	4,180,906	14,948,645
CITY	1,341.000	56,638,440	21,170,818	77,809,258

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>	
ASCMV					
<u>9400</u> <u>FIRST STEP</u>					
ANIMAL CAREGIVER	12.000	240,212	83,870	324,082	
VETERINARY TECHNICIAN	1.000	30,930	7,859	38,789	
VETERINARY SURGICAL ASSISTANT	1.000	22,880	5,948	28,828	
SR OFFICE ASSISTANT	1.000	27,115	10,343	37,458	
VETERINARY ASSISTANT	2.000	55,120	35,676	90,796	
VOLUNTEER COORDINATOR	1.000	25,000	6,353	31,353	
VETERINARIAN	1.000	95,000	34,110	129,110	
KENNEL SUPERVISOR	1.000	31,949	11,357	43,306	
KENNEL POPULATION SUPERVISOR	1.000	31,941	14,720	46,661	
ANIMAL SERVICES DIRECTOR	1.000	88,000	31,039	119,039	
ANIMAL CARE TECHNICIAN	2.000	48,855	19,770	68,625	
ADMINISTRATIVE SUPERVISOR	1.000	34,397	12,418	46,815	
BLDG MAINT WORKER	1.000	25,210	9,230	34,440	
OFFICE ASSISTANT	5.000	112,403	34,239	146,642	
	FIRST STEP	31.000	869,012	316,932	1,185,944
ASCMV	31.000	869,012	316,932	1,185,944	
SCSWA					
<u>9500</u> <u>SCSWA OPERATIONS</u>					
RECYCLING PROGRAM COORDINATOR	1.000	53,023	14,756	67,779	
TRANSFER STATION ATTENDANT	2.000	45,658	10,067	55,725	
SR RECYCLING OPERATIONS WORKER	2.000	65,795	22,864	88,659	
SR OFFICE ASSISTANT	1.000	25,067	14,047	39,114	
SR EQUIPMENT OPERATOR	2.000	79,927	33,642	113,569	
SENIOR BUYER	1.000	56,650	15,090	71,740	
REGULATORY COMPLIANCE OFFICER	1.000	54,075	11,660	65,735	
OPERATIONS ANALYST	1.000	46,800	13,449	60,249	
HEAVY EQUIPMENT OPERATOR	8.000	266,603	92,807	359,410	
FLEET MAINTENANCE MECHANIC	1.000	40,471	11,661	52,132	
DIRECTOR - SCSWA	1.000	89,224	19,146	108,370	
COMMUNITY COLLECT. STAT. ATTENDANT	8.000	158,657	52,412	211,069	
COMMERCIAL TRUCK DRIVER	12.000	385,001	145,360	530,361	
CASHIER	3.000	74,470	30,862	105,332	
ADMINISTRATIVE SPECIALIST V	1.000	41,201	12,238	53,439	
LANDFILL GENERAL FOREMAN	2.000	112,851	41,644	154,495	
SCSWA SUPERVISOR	1.000	47,585	14,463	62,048	
	SCSWA OPERATIONS	48.000	1,643,058	556,168	2,199,226
SCSWA	48.000	1,643,058	556,168	2,199,226	

**2012-13 Personnel Schedule By Divisions
Number of Full-Time Budgeted Positions**

<i>Division Department</i>	<i>FTE Positions</i>	<i>Salaries</i>	<i>Benefits</i>	<i>TOTAL</i>
MVRDA				
<u>9600</u> <u>MESILLA VALLEY REGNAL DISPATCH</u>				
CALL TAKER	6.000	135,054	17,571	152,625
TELECOMMUNICATOR	29.000	841,409	274,634	1,116,043
SHIFT SUPERVISOR	3.000	117,168	44,457	161,625
QA SPECIALIST	1.000	42,941	10,174	53,115
NETWORK SYSTEMS ADMINISTRATOR	1.000	49,000	16,867	65,867
NCIC COORDINATOR	1.000	36,980	16,161	53,141
NCIC ASSISTANT	1.000	25,648	4,619	30,267
GIS ANALYST	1.000	42,941	5,255	48,196
DIRECTOR - MVRDA	1.000	74,000	19,924	93,924
TRAINING SUPERVISOR	1.000	44,337	10,407	54,744
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.000	40,838	11,127	51,965
MESILLA VALLEY REGNAL DISPATCH	46.000	1,450,316	431,196	1,881,512
MVRDA	46.000	1,450,316	431,196	1,881,512
FISCAL AGENCY	125.000	3,962,386	1,304,296	5,266,682
TOTAL	1,466.000	60,600,826	22,475,114	83,075,940



Glossary and Acronyms

GLOSSARY

A

Ad Valorem Tax - Tax based on the assessed valuation of property (also known as property tax).

Accrual - The City of Las Cruces utilizes a modified accrual basis of accounting whereas obligations are classified as expenditures if the goods or services are expected to be received during the fiscal year whether or not a cash payment is expected to be made within that fiscal year.

Appropriation—Legal authorization granted by the City Council to make expenditures and incur obligations up to a specific dollar amount.

Assets - Economic resources of the City such as land, buildings, vehicles, cash etc. Under provincial accounting regulations, the Municipality writes off the cost of physical assets such as land holdings and buildings in the year of acquisition.

Attrition - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Audit - Prepared by an independent certified public accountant, or CPA, the primary objective of an audit is to determine if the City's Financial Statements fairly present the City's financial position.

Authorized Personnel (positions) - The total number of personnel (positions) authorized to be employed in a particular department/function at any given time during the fiscal year.

B

Balanced Budget - A budget in which estimated revenues equal estimated appropriations.

Beginning Balance - The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

Bond - Written promise to pay a specified sum of money, called the face or par value, at a specified date or dates in the future, called maturity date, together with periodic interest at a specified date.

Bond Rating - An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Two agencies regularly review city bonds and generate bond ratings - Moody's Investors Service and Standard and Poor's Ratings Group.

Budget - A financial plan for a specified period of time (fiscal year) that provides all planned revenues and expenditures for various municipal services.

Budget Calendar - The schedule of dates and events followed by City departments in the preparation, adoption, and administration of the budget.

Budget Hearing - A public meeting at which any citizen may appear and be heard regarding the increase, decrease or omission of any item in the proposed budget as presented in writing by the City Manager to the City Council.

C

Capital Assets (Expenditures) - assets with an initial individual cost or fair value of more than \$5,000 and an estimated useful life in excess of one year. Money the City spends to buy, improve an asset needed for city operations. It must be for physical objects like equipment, infrastructure or buildings.

Capital Funds - Resources derived from issuance of bonds for specific purposes, related federal project grants and participation from other agencies used to finance capital expenditures.

Capital Outlay - A purchase which results in the addition to fixed assets (assets of a long-term nature which are intended to continue to be held or used beyond the current fiscal year and which may be eligible for depreciation), including real and tangible assets.

Capital Project - A long-term investment project requiring relatively large sums to acquire, develop, improve, and/or maintain a capital asset (such as land, buildings, roads).

www.businessdictionary.com

City Manager's Budget - See Proposed Budget

City Manager's Budget Message - The City Manager's memorandum to the Mayor and City Council summarizes the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

Commodities - Consumable goods such as office supplies, repair and replacement parts, small tools and fuel, which are not of a capital nature.

Comprehensive Annual Financial Report (CAFR) - is a government financial statement that has three major sections: Introductory, financial, and statistical. This financial report goes minimums established for the public sector companies and is created with a showing of Fund Accounting and Enterprise Authority accounting.

Contingency - An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandates, shortfalls in revenue and similar eventualities.

Council-Manager Form of Government - An organizational structure in which the Mayor and City Council appoint an independent City Manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently.

D

Debt - Total value of all outstanding debentures issued by the City. After deduction of the accumulated value of all sinking funds, represents the net debt of the City.

Debt Service - The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Department - A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations, or performance units, within a functional area.

Department Indicator - The unit of output or input which "drives" the amount of resources needed by the department. This unit determines the department's unit costs.

Depreciation - A decrease or loss of value of an item due to age, wear, or market conditions.

Developer Contribution - A funding source for certain capital improvement projects.

Discretionary Funds - Funds for which there are no restrictions on the use of the fees or taxes collected.

E

Efficiency - A relationship between the resource allocation (input) and the ultimate product or service delivered (output) for a particular activity. Usually expressed as "cost per service provided."

Encumbrance - A reservation of funds to cover purchase orders, contracts or other funding commitments that are yet to be fulfilled. The budget basis of accounting considers an encumbrance to be the equivalent of an expenditure.

Enterprise Fund - An Enterprise Fund is one or more self-supporting operating centers established to provide goods or services to the public. These funds have operating budgets which are completely supported by the revenue generated from user fees and service charges. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary

expenditures. Enterprise funds in Las Cruces are established for services such as water and wastewater, sanitation/disposal, and other utilities.

Expenditures - The outflow of funds paid or to be paid for an asset or services obtained regardless of when the expense is actually incurred.

F

Final Budget - The Mayor and City Council-approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

Fiscal Agent - The City's role pursuant to agreements with various agencies to handle their financial matters, such as preparing financial reports, paying their bills, preparing payroll checks for staff, etc. Each agency has its own respective board and pays the City an administrative fee.

Fiscal Year - The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Las Cruces has specified July 1 to June 30 as its fiscal year.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, building, machinery, furniture, and other equipment.

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time clerk working for 20 hours per week would be equivalent to one-half of a full-time position or 0.5 FTE.

Fund - A separate set of accounts that track revenues, expenditures and transfers of monies relating to the activities for which the fund has been isolated. Eight commonly used funds in public accounting are: capital project, debt service, enterprise, general, internal service, special assessment, special revenue, and trust and agency.

Fund Adjustment - Represents an adjustment made to appropriations for permanent full-time salaries and wages when a budgeted position is funded from more than one fund source, i.e., General and Federal Funds.

Fund Balance - Financial resources carried forward at the end of a fiscal year which have not been reserved or designated for a specific purpose such as working capital. These resources are considered "available" to finance future budgets.

G

General Fund - The largest fund of the City. The primary operating fund of most municipal governments, whereby operating expenses are supported by general governmental revenue sources such as property taxes, sales and other use taxes, licenses, and other financing sources. Typically, operating performance units included in the General Fund are not self-supporting, even though some of them generate revenue through user fees and service charges. Some basic operating services financed through the General Fund include: finance, libraries, parks, recreation, public safety and general administration.

General Obligation Bonds - Bonds which pledge the full faith and credit of the issuing government for payment and are voted on by the citizens.

Goal Statement - A short description of what the public can expect from the department in terms of its primary function and the reason this function is performed for the citizens. Goals are usually broad in scope and rarely change from year to year; however, objectives toward achieving goals may change annually.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed by the grantee.

I

Indirect Costs - Costs that proprietary, enterprise, and internal service fund departments transfer to the General Fund for administrative services.

Infrastructure - Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

Infrastructure Capital Improvement Program (ICIP) - All capital projects that are proposed to be undertaken during the next 5 fiscal years including estimated costs and funding sources.

Inter-fund Transfers - Amounts transferred from one fund to another. These amounts are included in the budget of both funds. Therefore, the total budget for the City shows a higher figure than what is actually being spent by the City.

Internal Service Fund - A fund whose purpose is to isolate internal charges for services that are provided by some City departments to other departments during the course of daily operations.

J-K

L

Line Items - Line items refer to the specific accounts used to budget and record expenditures (i.e., personnel, supplies, capital, etc.).

Lodger's Tax - This fund is drawn from the fee charged to customers of local hotels and motels for the operations of the Convention and Visitor's Bureau. The fee is 5% of the room charge.

M

Measures - The tool, technique, or information needed to determine, demonstrate or substantiate that the department is meeting the desired outcomes and objectives.

Municipal Arterial Program (MAP) - State funded road construction program for municipalities administered by NMSHTD.

MUNIS - The financial management system used by the City of Las Cruces.

N

O

Objective - Objectives are specific statements describing what is to be achieved toward accomplishment of a stated goal, including by how much, and within what time frame. Objectives should be results-oriented, rather than means or process oriented; they should be specific, rather than general; be measurable; include specific time limits; and relevant to the goals of the programs to which they relate.

Operating Budget - The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, contractual services, and short term capital expenditures of a department. The City's operating budget is a compilation of all the departmental operating budgets.

Organization - A major division of our chart of accounts that denotes expenditures at a program level.

Outcomes - The performance standards by which the department will be evaluated. These are usually measured by the quality and quantity of performance expected for the proposed or existing activities.

Outputs - Quantifiable units that represent the products or services provided when performing an activity.

Overtime - Payments to employees eligible for additional compensation for services rendered after a regularly scheduled work period subject to the provisions of negotiated labor contracts and the Federal Fair Labor Standards Act.

P

Participants - Number of times people participated in the City's recreational facilities.

Performance Measures - Performance measures express the extent to which an activity or program meets an objective. More specifically, the performance measure documents the level or quality of a service output, in a context of a stated objective, by means of specified units of measure.

Personnel Services - Salaries and salary related costs of salaried and hourly employees.

Prior Year (PY) - Transactions that are posted in the current year for previous years. Contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Program - A program is a group of interdependent, closely related services or activities that contribute to a common

goal and common objectives. Ideally, a program should be clearly delineated, have a minimum amount of overlap with other programs, be end-product oriented, and lend itself to quantification.

Proposed Budget - A balanced budget presented to the City Council by the City Manager (sometimes referred to as the City Manager's Budget) based upon an earlier Trial Budget, City Council and community feedback and/or changing economic forecasts. Any City Council changes to the Proposed Budget are incorporated into the final adopted budget.

Q

R

Re-appropriated Funds - The appropriation of prior year funds for contracts and/or services entered into in a previous fiscal year but which are still in progress.

Reserves - An un-appropriated source of funding that can be utilized to meet unexpected budgetary needs.

Resources - Sources of revenue by fund and sub-funds of the General Fund that represent the department's allocation for the current fiscal year.

Retired Senior Volunteer Program (RSVP) - As part of the Senior Citizens Department, this program places volunteers who are 55 years old and above in approximately 100 volunteer stations. It involves about 1,200 volunteers.

Revenue - The amount of projected income to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by Council.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund.

S

Senate Memorial - A funding source for certain capital improvement projects using funds already appropriated.

Senior Companion Program (SCP) - A Senior Citizens Department program which utilizes the services of 24

low-income volunteers, for 60 year olds and above to provide companionship, light housekeeping, light cooking, etc., to the elderly.

Special Revenue Fund - A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

Strategic Plan - A tool used to improve performance in terms of direction and priorities of the City. The City of Las Cruces has designated seven areas as part of the Strategic Plan: Affordable Housing, Economic Development, Infrastructure, Natural Resources, Public Safety, Other Administrative Services, and Other Public Services.

Sub-Grantee - Outside agencies who are granted City funds to provide a particular service.

Subsidy - A grant by government to another government entity to assist in an enterprise deemed advantageous to the public.

Surplus - The amount of remaining funding from a budget appropriation after all liabilities have been paid.

T

Tax Increment Development District (TIDD) - A district formed for the purposes of carrying out tax increment development projects.

Tax Increment Financing (TIF) - A financing method which uses the additional taxes generated by a completed development to pay for development costs such as land acquisition and site improvements. The difference between the taxes before the development occurs and after its completion is referred to as the increment.

Total Quality Management (TQM) - A management philosophy that uses teams comprised of all levels of employees to solve problems. It is a customer-oriented process which strives to continuously improve upon the existing organizational structure to better meet customer needs.

Transfers - Charges or credits used as follows: to credit a program for costs which are charged as overhead to special grants; to transfer proposed appropriations between funds in order to adjust the amounts derived from various sources for a multi-funded program rather than split each object and sub-object of expenditure; and to reimburse a program for services rendered where the reimbursement is calculated on a fee basis rather than for specific expenditures.

ACRONYMS

ACOE - Army Corps of Engineers
ADA - Americans with Disabilities Act
AFIS - Automated Fingerprint Identification System
AMR - Additional Managed Reduction
ARFF - Airport Rescue and Firefighting
ARRA - American Recovery and Reinvestment Act
ASCE - American Society of Civil Engineering
BCC - Branigan Cultural Center
BNSF - Burlington Northern and Sante Fe (railroad)
CAA - Community Action Agency
CAD - Computer Assisted Drafting
CAES - Council Action and Executive Summary
CAF - Council Action Form
CAFR - Comprehensive Annual Financial Report
CAO - Chief Administrative Officer
CD - Community Development
CDBG - Community Development Block Grant
CHILE - Computers Helping in Library Expansion
CHDO - Community Housing Development Organization
CID - Criminal Investigation Division
CLC - City of Las Cruces
CO - Capital Outlay
COP - Community Oriented Policing
CNW - Citizens for Neighborhood Watch

U

Utilities - The division of the City that provides utilities (water, wastewater, gas and solid waste) to customers and maintains the existing systems.

V

Volunteer Hours - Hours of service freely given by citizens to assist in the running of city projects to the benefit of the community.

W-X-Y-Z

CPI - Consumer Price Index
CPSC - Consumer Product Safety Commission
CVB - Convention and Visitor's Bureau
DAAC - Dona Ana Arts Council
DAC - Doña Ana County
DARE - Drug Awareness Resistance Education
DEA - Drug Enforcement Agency
DFA - Department of Finance and Administration for the State of New Mexico
DWI - Driving While Intoxicated
EAP - Employee's Assistance Program
EEO - Equal Employment Opportunity
EGRT - Environmental Gross Receipts Tax
EID - Environmental Improvement Division
EMS - Emergency Medical Service
EPA - Environmental Protection Agency
ERP - Enterprise Resource Planning
ERT - Emergency Response Team
ETZ - Extra Territorial Zone
FAA - Federal Aviation Administration
FHWA - Federal Highway Administration
FLCM - Foundation for Las Cruces Museums
FMIS - Financial Management Information System
FTA - Federal Transit Administration
FY - Fiscal Year
GAAP - Generally Accepted Accounting Principles

GASB - Government Accounting Standards Board

GFAAG - General Fixed Asset Account Group

GF - General Fund

GFOA - Government Finance Officers Association

GIS - Grid Information System

GOW - Grant Overview Worksheet

GPCD - Gallons Consumed Per Capita Per Day

GRT - Gross Receipts Tax

HUD - Housing and Urban Development

HVAC - Heating Ventilation and Air Conditioning

ICIP - Infrastructure Capital Improvement Program

IMLS - Institute of Museum and Library Services

IPP - Industrial Pretreatment Plant

JHWWTP - Jake Hands Wastewater Treatment Plant

LAN - Local Area Network

LCDT - Las Cruces Downtown

LCMNH - Las Cruces Museum of Natural History

LTD - Long Term Disability

MIS - Management Information Systems

MMC - Memorial Medical Center

MOA - Museum of Art

MPB - Municipal Planning Board

MPO - Metropolitan Planning Organization

MPRC - Mesilla Park Recreation Center

MRC - Meersheidt Recreation Center

MUNIS - Municipal Information System

MVD - Motor Vehicle Division

MVEDA - Mesilla Valley Economic Development Agency

MVRDA - Mesilla Valley Regional Dispatch Authority

NADBank - North American Development Bank

NMDOT - New Mexico Department of Transportation

NMED - New Mexico Environmental Department

NMFA - New Mexico Finance Authority

NMPRA - New Mexico Parks and Recreation Association

NMSHTD - New Mexico State Highway Transportation Department

NMSU - New Mexico State University

NPDES - National Pollutant Discharge Elimination System

O & M - Operating and Maintenance

OMB - Office of Management and Budget

PERA - Public Employee Retirement Association

PIO - Public Information Office

PO - Purchase Order

PQI - Pavement Quality Index

PR - Purchase Request

PT - Part-time

RFP - Request for Proposal

RGNGA - Rio Grande Natural Gas Association

ROW - Right of Way

RRM - Railroad Museum

SCADA - System Control and Data Acquisition

SCSWA - South Central Solid Waste Authority

SNMPC - Southern New Mexico Prevention Coalition Foundation

SOP - Standard Operating Procedures

STB - Severance Tax Bond

SWOT - Strengths, Weaknesses, Opportunities, and Threats

TBML - Thomas Branigan Memorial Library

TIDD - Tax Increment Development District

TIF - Tax Increment Financing

THE - Transportation and Highway Enhancement

TPE - Transportation Program Enhancement

VAF - Vehicle Acquisition Fund

VITA - Volunteer Income Tax Assistance

WW - Wastewater

WWTP - Wastewater Treatment Plant

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