City of Las Cruces®

BUDGET

FISCAL YEAR 2011-2012

LAS CRUCES.NEW MEXICO

Table of Contents

TABLE OF CONTENTS

2 Table of Content
7 Distinguished Budget Presentation Award
8 FY2011-12 Budget Resolution

INTRODUCTION

10 Mayor and City Council
11 District Maps
12 Executive Staff
13 OMB Staff
13 Acknowledgements
14 Contact Information
16 Guide To The Budget Book
24 Community Profile and Trends
26 Area Information Profile
27 Economic Diversity
27 Demographic Profile
28 Las Cruces At A Glance

STRATEGIC GOALS AND STRATEGIES

30 2010 Strategic Plan
38 Strategic Objectives

BUDGET MESSAGE

56 City Manager's Transmittal Letter

BUDGET OVERVIEW

60 Summary of Annual Budget
70 Economic Overview
72 Revenue Overview
88 Services to The Community
97 Financial Organizational Chart - Operating Budget
99 Resource and Expenditures by Fund - Actuals
100 Resource and Expenditures by Fund - Estimates
101 Resource and Expenditures by Fund - Budget
102 Schedule of Interfund Transfers
106 Capital Improvement Program Financed from Operating Funds
109 Debt Service Expenditures By Program, Source of Funds, and Type of Expenditures
110 Positions By Department
112 Contingencies

PROCESS AND POLICIES

114 Organizational Chart
118 Budget Process. Council Review and Input, Public Hearings and Budget Adoption
124 General Budget and Financial Policies
130 Fund Descriptions

RECAPITULATION SUMMARY

142 Fiscal Year Recapitulation Schedule
147 2011-12 Transfer Schedule
150 Property Tax Levy

FUND SUMMARIES

Governmental Funds

General Funds

152 Fund 1000 General Fund
154 Fund 1005 Engineering Service
155 Fund 1010 Las Cruces International Airport
156 Fund 1015 Permit Services
157 Fund 1020 Software
158 Fund 1101 City Council OEM
159 Fund 1102 City Hall Furnishings
160 Fund 1200 Vehicle Acquisition
161 Fund 1500 Gross Receipts Tax Income

Special Revenue Funds

162 Fund 2000 HUD Community Development
166 Fund 2010 HUD Special Projects
167 Fund 2020 HUD Stimulus Projects
168 Fund 2030 Regional Plan
169 Fund 2090 MPO Urban Transportation
170 Fund 2130 Recreation
171 Fund 2140 State Library Resources Grant
172 Fund 2171 Oder Americans Act
174 Fund 2172 Cash in Lieu of Commodities
175 Fund 2173 Retired Senior Volunteer Program
176 Fund 2174 Title XX State Home Care
177 Fund 2175 Senior Employment Program
178 Fund 2300 Fire
179 Fund 2301 Firefighters Grant
180 Fund 2303 Emergency Medical Services
181 Fund 2400 Police
182 Fund 2401 Police Protection
183 Fund 2402 Court Awarded Funds
184 Fund 2405 Victim's Assistance
185 Fund 2410 Keep Las Cruces Beautiful
186 Fund 2412 Juvenile Citation Program
187 Fund 2420 Mesilla Valley Safety Council
188 Fund 2421 DWI Prevention
189 Fund 2422 STEP Grant
190 Fund 2423 Traffic Safety Education
191 Fund 2424 Traffic Safety Bureau Enforcement Grant
192 Fund 2430 Safe Traffic Operations Program

Special Revenue Funds (Continued)

193 Fund 2440 Prisoner Care
194 Fund 2470 Department of Justice Programs
196 Fund 2472 Vehicle Forfeiture
197 Fund 2490 Judicial Education Fee
198 Fund 2491 Court Automation
199 Fund 2500 Equipment Grants
201 Fund 2600 Street Maintenance Operations
202 Fund 2650 Flood Control Operations
203 Fund 2700 Health Services
204 Fund 2705 Telshor Facility
205 Fund 2710 Convention & Visitors Bureau
207 Fund 2715 Downtown Revitalization
208 Fund 2755 State Special Grants
209 Fund 2760 State Operating Grants
210 Fund 2761 Other Operating Grants
211 Fund 2770 Valley View Heske Garden
212 Fund 2780 Griggs/Walnut Plume Remediation
213 Fund 2781 Griggs/Walnut Plume Grants
214 Fund 2800 Environmental Gross Receipts Tax
215 Fund 2805 Public Safety Gross Receipts Tax
216 Fund 2810 Gas Tax
217 Fund 2815 TIDD Dedicated Revenue
218 Fund 2820 Lodger's Tax
219 Fund 2825 Convention Center Fee
220 Fund 2900 Federal Stimulus Operating Grants
221 Fund 2912 State Stimulus Operating Grants

Debt service Funds

222 Fund 3210 1995 Environmental GRT Rebate

223 Fund 3230 1999 Municipal GRT Bonds Series A

224 Fund 3235 1999 Municipal GRT Bonds Series B

225 Fund 3240 2000 Municipal Gas Tax Bonds Series A

226 Fund 3241 2000 Series A Debt Service Reserve

227 Fund 3250 Sales Tax 2003 Refunding Bond

228 Fund 3260 2004 EGRT SCSWA Bond

229 Fund 3261 2004 EGRT SCSWA

230 Fund 3262 2004 EGRT Bond Tax Rebate Fund

231 Fund 3270 Sales Tax 2005 Bond Series B

232 Fund 3275 Museum of Nature and Science Debt Service

233 Fund 3277 2010B MGRT Flood Control Debt Service

234 Fund 3280 2010 SSGRT Convention Center Debt Service

235 Fund 3281 2010 SSGRT Convention Center Reserve

236 Fund 3282 2011 GRT Debt Service

237 Fund 3284 2011 GRT Debt Service

238 Fund 3612 NMFA Equipment Loans Debt Service

239 Fund 3613 NMFA Street Loans Debt Service

240 Fund 3614 Convention Center Debt Service

241 Fund 3615 2007 NMFA Street Loans Debt Service

242 Fund 3616 2007 NMFA Fire Equipment Loans Debt Service

243 Fund 3617 2007 NMFA Street Equipment Loans Debt Service

244 Fund 3618 NMFA Griggs/Walnut Plume Debt Service

245 Fund 3619 2008 NMFA Flood Control Debt Service

246 Fund 3623 NMFA Parking Deck Debt Service

247 Fund 3625 Fire Apparatus NMFA 2010

248 Fund 3626 11 NMFA Fire Apparatus

249 Fund 3810 HUD Section 108 Loan-MONAS

Capital Project Funds

250 Fund 4001 Facilities Improvements

251 Fund 4010 HUD Facilities Projects

252 Fund 4011 Facility Federal Grants

253 Fund 4012 Facility State Grant Improvements

255 Fund 4021 Sales Tax 03 Parks & Recreation Bond Projects

256 Fund 4022 Sales Tax 2005 City Hall

257 Fund 4023 Sales Tax 2005 Public Improvement

258 Fund 4024 Convention Center Construction Project

259 Fund 4025 Griggs/Walnut Plume Project (NMFA Loan)

260 Fund 4027 NMFA Parking Deck 2009

261 Fund 4028 2011 GRT Facilities Projects

262 Fund 4106 Public Park Development

263 Fund 4110 Valley View Heske Garden Improvements

264 Fund 4112 State Grant Park/Land Improvement

265 Fund 4201 Streets Imp (General)

266 Fund 4202 GRT Street Maintenance

267 Fund 4205 Special Street Projects

268 Fund 4208 Improvement District 1991

269 Fund 4212 State Street Improvement Grants

271 Fund 4213 NMFA Street Projects

272 Fund 4214 NMFA New Streets Projects

273 Fund 4223 Sales Tax 03 Street Bond Project

274 Fund 4224 2010 MGRT Streets Projects

272 Fund 4225 GRT Street Projects

276 Fund 4270 TIDD Capital Project Fund

277 Fund 4300 Airport Improvement

278 Fund 4400 Flood Control Capital Improvements

280 Fund 4413 NMFA Flood Control 2008

281 Fund 4414 2011 GRT Flood Control Projects

282 Fund 4504 West Mesa Industrial Park

283 Fund 4613 NMFA Equipment

284 Fund 4900 Federal Stimulus Capital Projects

285 Fund 4912 State Stimulus Capital Projects

Special Assessment Funds

286 Fund 2750 Northrise Morningstar Special Project

287 Fund 2751 Sonoma Ranch Special Project

Proprietary Funds

Utility Funds

288 Fund 5100 Joint Utilities
289 Fund 5150 Shared Services SCADA Capital
290 Fund 5160 Shared Services Equipment Reserve
291 Fund 5200 Gas Operations & Cost of Gas
292 Fund 5205 Gas Contingency
293 Fund 5250 Gas Capital Improvements
294 Fund 5260 Gas Equipment Reserve
295 Fund 5300 Water Operations
296 Fund 5301 Water Development
297 Fund 5305 Water Contingency
298 Fund 5320 Water Rights Acquisition
299 Fund 5321 Water Rights Management
300 Fund 5331 Water 2009 Bond Debt Service
301 Fund 5332 Water 2010 Debt Service
302 Fund 5341 Water 2009 Bond Debt Service Reserve
303 Fund 5342 Water 2010 Debt Service Reserve
304 Fund 5350 Water Capital Improvements
305 Fund 5360 Water Equipment Reserve
306 Fund 5373 Water Well Projects
307 Fund 5374 Water Series 2005A Bond Projects
308 Fund 5375 Water Series 2006 Bond Projects
309 Fund 5376 Water EPA Grant Project
310 Fund 5377 Water NMFA Projects
311 Fund 5378 Water NMFA 08 Projects
312 Fund 5382 Water Well 46 Debt Service (NMFA)
313 Fund 5384 Water 2005A Bond Debt Service
314 Fund 5385 Water 2006 Bond Debt Service
315 Fund 5387 NMFA Water Loan Debt Service
316 Fund 5388 NMFA Water Debt Service
317 Fund 5394 Water 2005A Bond Debt Service
318 Fund 5395 Water 2006 Bond Debt Service Reserve
319 Fund 5400 Wastewater Operations
320 Fund 5401 Wastewater Development
321 Fund 5405 Wastewater Contingency
322 Fund 5420 Wastewater Water Reclamation
323 Fund 5432 Wastewater 2010 Debt Service
324 Fund 5441 Wastewater 2009 Bond Debt Service
325 Fund 5442 Wastewater 2010 Debt Service Reserve

Utility Funds (Continued)

326 Fund 5450 Wastewater Capital Improvements
327 Fund 5460 Wastewater Equipment Reserve
328 Fund 5472 WW EPA Grant Water Reclamation Projects
329 Fund 5474 WW Rebuilding Manhole NMFA Loan
330 Fund 5475 Wastewater 2006 Rehab Bond Projects
331 Fund 5478 WW Water Reclamation Projects
332 Fund 5483 WW JHWWTP R/Filters NMFA
333 Fund 5484 WW Rebuilding Manholes Debt Service
334 Fund 5485 Wastewater 2006 Bond Debt Service
335 Fund 5488 2007 NMFA WW Reclamation Debt Service
336 Fund 5489 2008 NMFA WW Reclamation Debt Service
337 Fund 5495 Wastewater Bond Debt Service Reserve
338 Fund 5500 Solid Waste Operations
339 Fund 5510 Solid Waste Landfill Closure
340 Fund 5530 Solid Waste Recycling
341 Fund 5560 Solid Waste Equipment Reserve
342 Fund 5577 Solid Waste Projects (NMFA Loan)
343 Fund 5587 Solid Waste NMFA Loan Debt Service
344 Fund 5930 Alternative Fuels
345 Fund 5931 Clean Communities Emission Reduction

Enterprise Funds

346 Fund 5920 Transit Fund
348 Fund 5921 Transit Intermodal Center
349 Fund 5922 FTA Recovery Grant

Internal Service Funds

350 Fund 6130 Information Technology
352 Fund 6140 Document Services
353 Fund 6150 Fleet Services
354 Fund 6310 Unemployment Reserve
355 Fund 6320 Employee Health
356 Fund 6330 Workers Compensation
357 Fund 6340 Liability Claims
358 Fund 6360 Judgments/Liabilities

Fiduciary Funds

Trust and Agency Funds

359 Fund 7410 Mesilla Valley Regional Dispatch Authority

360 Fund 7420 Metro Narcotics

361 Fund 7421 Metro Narcotics Seized Assets

362 Fund 7422 HIDTA Grants

363 Fund 7430 Mesilla Valley Safety Council

364 Fund 7440 Animal Service Center of the Mesilla Valley

365 Fund 7441 Animal Service Center of the Mesilla Valley Capital

366 Fund 7460 Lower Rio Grande Water Users Organization

367 Fund 7470 Branigan Estate

368 Fund 7480 Gifts and Memorials

370 Fund 7481 Veterans Memorial Wall

371 Fund 7490 Employee Benefits Committee

372 Fund 8100 South Central Solid Waste Authority Operations

373 Fund 8150 SCSWA Capital Improvements

374 Fund 8160 SCSWA O&M

375 Fund 8170 SCSWA Recycling

376 Fund 8180 SCSWA Community Collections

CAPITAL AND DEBT

378 Overview of Infrastructure Capital Improvement Program Process

379 Relationship Between Operating and Capital Budget

380 Capital Improvement Program Highlights

382 Approved ICIP Resolution

384 ICIP Source of Funds Table

392 Debt Service

DEPARTMENTAL PROGRAM SUMMARIES

396 Departmental Summaries

436 Schedule of Changes by Department

438 Personnel Schedule by Department

GLOSSARY

478 Glossary of Budget Terms

482 Acronyms

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Las Cruces, New Mexico for it's annual budget for the fiscal year beginning July 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine it's eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Las Cruces

New Mexico

For the Fiscal Year Beginning

July 1, 2010

President Executive Director

Special points of interest:

- GFOA Award FY2010-11
- GFOA Award FY2009-10
- GFOA Award FY2008-09
- GFOA Award FY2007-08
- GFOA Award FY2006-07
- GFOA Award FY2005-06
- GFOA Award FY2004-05
- GFOA Award FY2003-04

RESOLUTION NO. 11-226

A RESOLUTION ADOPTING THE MUNICIPAL BUDGET FOR FISCAL YEAR 2011/2012 FOR THE CITY OF LAS CRUCES, NEW MEXICO.

The City Council is informed that:

WHEREAS, The City of Las Cruces has prepared its Annual Budget for Fiscal Year 2011/2012; and

WHEREAS, the City Council has held a public hearing on the proposed Annual Budget as well as work sessions for discussion purposes; and

WHEREAS, the Las Cruces Utilities Board has reviewed and recommended approval of the utilities portion of the Fiscal Year 2011/2012 Annual Budget.

NOW, THEREFORE, Be it resolved by the governing body of the City of Las Cruces:

(I)

THAT the Annual Budget as set forth for the Fiscal Year 2011/2012 is hereby adopted in accordance with the City Charter, Sec. 5.06(c) and authorized to be the basis for submission of the "Municipal Budget and Report" to the Local Government Division of the Department of Finance and Administration for the State of New Mexico, as required by the Local Government Division Memorandum 63-43, and the New Mexico State Law, Section 6-6-2, NMSA 1978.

(II)

THAT City staff and officials are authorized to make expenditures as outlined and provided in the 2011/2012 Annual Budget upon approval by the State of New Mexico.

(III)

THAT the Fiscal Year 2011/2012 Annual Budget attached and marked Exhibit "A", is hereby directed to be in the custody of the City Clerk and available for public inspection.

(IV)

THAT City staff is hereby authorized to do all deeds necessary in the accomplishment of the herein above.

DONE AND APPROVED this 16th day of May, 2011.

APPROVED:

Mayor

ATTEST:

City Clerk

(SEAL)

VOTE:

Mayor Miyagishima:	Aye
Councillor Silva:	Aye
Councillor Connor:	Aye
Councillor Pedroza:	Aye
Councillor Small:	Aye
Councillor Sorg:	Aye
Councillor Thomas:	Aye

Moved by: Connor

Seconded by: Sorg

Approved as to Form:

City Attorney

Introduction

Government

The City of Las Cruces is a Home Ruled Municipality and has a Council-Manager form of government. The City Council consists of One Mayor (Chairs the meetings) and six City Councilors.

The Mayor is elected at-large and each of the City Councilors represents one neighborhood district within the City; thus each resident of Las Cruces is represented by the Mayor and by one City Councilor.

The Mayor and City council serve staggered four-year terms.

The City Manager is appointed by the Council based entirely on the basis of executive and administrative qualifications.

As the City Manager and chief administrator of the City; he and/or she is responsible to the Council for the administration of all City affairs, including but not limited to the administration of all organizational units placed in the City Manager's charge by City Charter and/or by ordinance .

The City Administration shall be divided into organizational units established by the City Council.

The City Manager and Assistant City Managers implement policies and programs that are prioritized and directed by the City Council and governed by the City of Las Cruces Charter.

MAYOR
Ken Miyagishima
Term 2007-2011

Miguel G. Silva
Councilor -District 1
Term 2007-2011

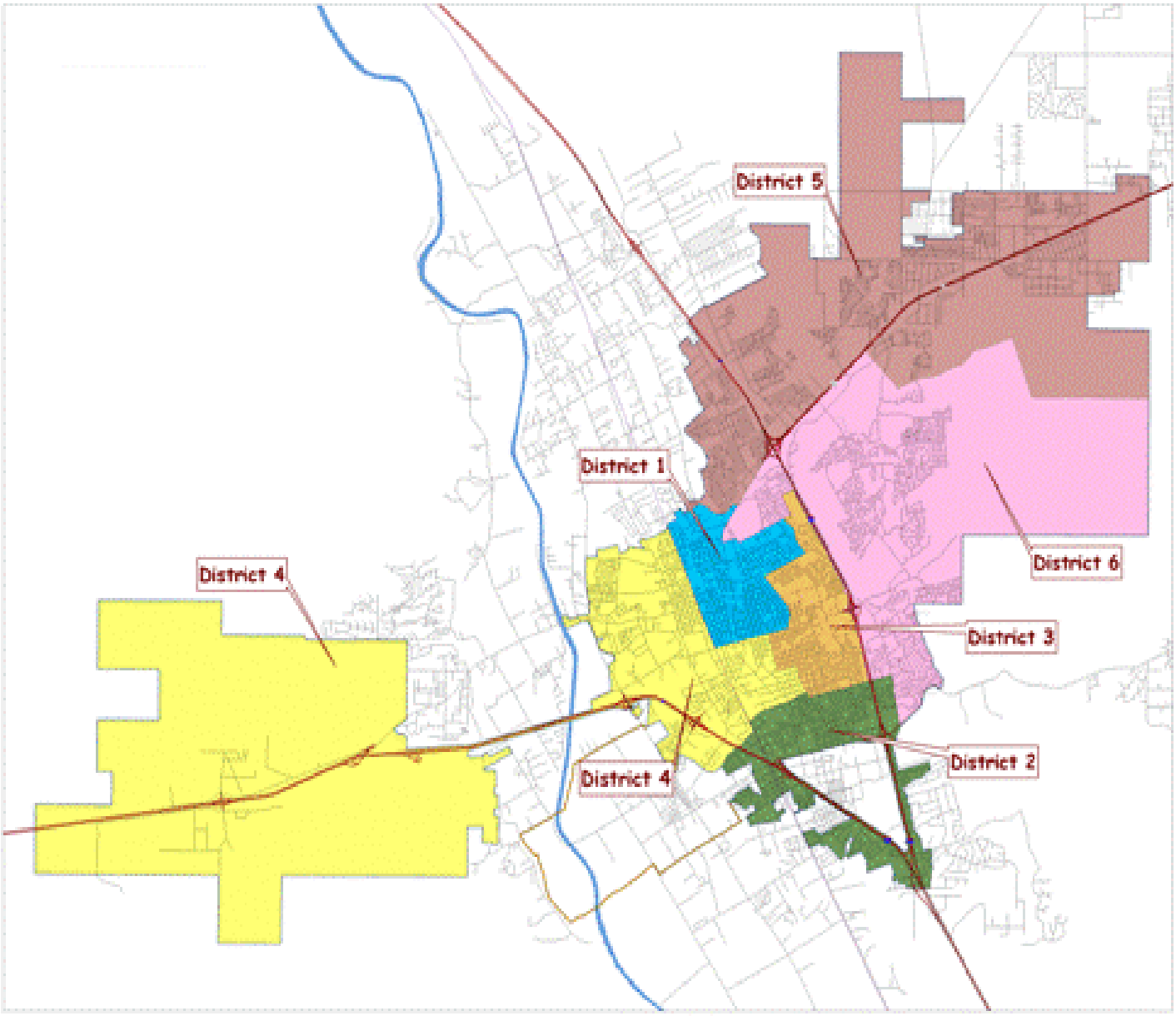
Dolores Connor
Councilor -District 2
Term 2007-2011

Olga Pedroza
Councilor -District 3
Term 2009-2013

Nathan P. Small
Councilor -District 4
Term 2007-2011

Gill Sorg
Councilor -District 5
Term 2009-2013

Sharon K. Thomas
Mayor Pro-Tem
Councilor -District 6
Term 2009 -2013


District 5
District 1
District 6
District 4
District 3
District 2
District 4

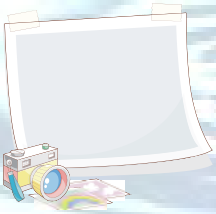
EXECUTIVE STAFF

Robert L. Garza
City Manager

Brian Denmark
Chief Operating Officer
(Assistant City Manager)

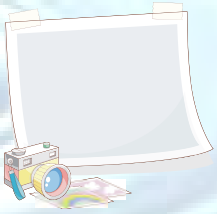
Mark Winson
Chief Administrative Officer
(Assistant City Manager)

David Weir
Community Development Director



Vacant
Facility Services Director

Andre Moquin
Human Resources Director



Vacant
Information Technology Director

Lori Grumet
Public Services Director

Michael Johnson
Public Works Director

Jorge Garcia
Utility Services Director

Travis Brown
Fire Chief

Richard S. Williams
Police Chief

H. "Pete" Connelly
City Attorney

Office Of Management And Budget

The Office of Management and Budget (OMB) section of the Financial Services Department coordinates the preparation and development of the annual operating budget, capital budget, and multi-year capital improvement program for the City.

City of Las Cruces®
PEOPLE HELPING PEOPLE

"Isolates the costs of a governments operation by dividing the government into many different activities or support services"

The City budget is the "Action Plan" used to implement the goals and objectives of the City Council. Activity-based budgeting isolates the costs of a governments operation by dividing the government into many different activities or support services and includes the direct and indirect costs of labor, contractual services, material and supplies.

Budget & Research Administrator
Richard "Dick" P. Gebhart

Sr. Budget Analyst
Robert F. Lundien

Budget Analyst
Hortencia "Tencha" Puentes

Budget Analyst
Veronica A. MacGregor

Budget Analyst
Claudius "Claude" Bowman

Budget Analyst—Intern
Lawrence E. Garcia

Acknowledgements

Department of Financial Services - Treasury Division
Barbi Narvaez, Department of Administration - City Manager's Office
Leesa Mandlman, Graphic Artist

All City Staff

LIST OF HELPFUL CONTACT NUMBERS

Office of The Mayor	Ken Miyagishima		(575) 541-2067
Office of The City Manager	Robert L. Garza		(575) 541-2076
		Fax	(575) 541-2077
Chief Operating Officer - (ACM)	Brian Denmark		(575) 541-2271
Chief Administrative Officer - (ACM)	Mark Winson		(575) 541-xxxx
City of Las Cruces - City Hall	General Information		(575) 541-2000
	Website:	www.las-cruces.org	
City Council			
Representative District 1	Miguel G. Silva		(575) 541-2066
Representative District 2	Dolores Connor		(575) 541-2066
Representative District 3	Olga Pedroza		(575) 541-2066
Representative District 4	Nathan Small		(575) 541-2066
Representative District 5	Gill Sorg		(575) 541-2066
Representative District 6	Sharon Thomas		(575) 541-2066
Office of Management and Budget	Richard "Dick" Gebhart		(575) 541-2107
		Fax	(575) 541-2516
Economic Development (Comm. Devel. Director)	David Weir		(575) 528-3066
Environmental Services (Utility Director)	Jorge Garcia		(575) 528-3636
Garbage Collection	Klaus Kemmer		(575) 528-3678
Recycling (SCSWA)	Patrick Peck		(575) 528-3584
Mass Transit	Mike Bartholomew		(575) 541-2537
Route/Schedule/Fare Information			(575) 541-2500
Non-Emergency - Las Cruces			
Fire & Emergency Medical Services			(575) 528-4067
Police Department			(575) 528-4200
Sheriff's Department			(575) 525-1911
Park & Recreation	Mark Johnston (Administrator)		(575) 541-2550
Public Library (Public Service Director)	Lori Grumet		(575) 528-3477
Main Library	Lynette Schurdevin		(575) 528-4009
Museum Systems	Will Ticknor		(575) 541-2295
Streets (Public Works Director)	Michael Johnson		(575) 528-3125

City of Las Cruces
PEOPLE HELPING PEOPLE

User's Guide
Budget And ICIP Guide

User's Guide, Issue 2a

Purpose of an Annual Budget

The basic purpose of the City of Las Cruces budget is to serve as a "blueprint" for providing City services and a working financial plan, as well as providing a communication tool for City residents, businesses, and employees. The document is specifically designed to provide clear and accurate information to the community with respect to how its local government is organized and operates. The five-year Infrastructure Capital Improvement Program (ICIP) provides a comprehensive capital planning document and a context for future capital budget allocations.

The City of Las Cruces City Charter requires the City Manager to propose a balanced budget in which total resources match or exceed total expenditures to the City Council each year. This document authorizes appropriations and/or eligible expenditures for the City's fiscal year, which runs from July 1 to June 30 of the following year.

Inside this issue:

Purpose of An Annual Budget	16
Budget and Five-Year ICIP Preparation	16
Level of Control And Changes to Adopted Budget	18
Fund Structure	19
General Financial Policies	21
ICIP Capital Budget	21
Budget Review	21
Budget Implementation	22

Budget And Five-Year ICIP Preparation

The budget is prepared each year by the City Manager's Office and the Office of Management and Budget, in cooperation with other City Departments and other agencies which receive public funds. The five-year ICIP is prepared each year by the City Manager's Office, and City Administrative Departments. The ICIP preparation process has been integrated into the City's budget process.

Through the City's budget process, services are adjusted or implemented. The City utilizes the budget along with its annual, mid year and end of year appropriation resolutions to provide the basis for control over expenditures; individual resolutions can also be considered by the City Council throughout the fiscal year.

For the City of Las Cruces, direction for the budget emanates not only from the City Charter, but also from New Mexico State Statutes. The New Mexico Department of Finance and Administration—Local Government Division (DFA-LGD) provides the basic legal requirements, general time-lines and policies for the process. City Council goals, approved ordinances and resolutions provide additional direction and respond to the needs of the residents.

The City's Operating Budget is also structured by performance measures which delineates the city departments' broad based goals and objectives. Major performance measures incorporate: Safe and Secure Community; Community Identity; Land Use, Infrastructure, and Connectivity; Natural and Energy Resources; Economic Development; Accountable, Responsive, and Engaged City Government; and Employer of Choice.

The annual budget is prepared at a level of detail similar to the individual Fund Statement of Revenues, Expenditures, Transfers and Changes in Fund Balances/Retained Earnings. If adequate fund balance is available from the prior fiscal year, and if deemed necessary, the city may budget expenditures in excess of revenues.

Based upon the prior year budget and projected needs, the city departments prepare their requests for the forthcoming fiscal year. Utilizing funds as the basic budgetary unit, the Operating Budget is organized into sets of interrelated accounts to record revenues and expenditures. These fund types include General Funds, Special Revenue Funds, Debt Service Funds, Capital Improvement Project Funds, Special Assessment Funds, Enterprise Funds, Internal Service Funds, and Trust and Agency Funds.

In January, the Office of Management and Budget presents a review and discussion of the budget to the City Council. At that time, financial results for the previous fiscal year, the latest available information on revenues and expenditures for the current fiscal year, and the limited information about the effects on the upcoming fiscal year are compiled; with the main focus on the General Fund.

In mid-January of every year, the Office of Management and Budget initiates the annual budget process by holding Budget kick-off sessions with department directors and budget representatives of each department. At that time forms, computer printouts, and supporting schedules are provided to the departments for preparation of the Operating Budget. Each department completes the budget requests and data input into the City financial reporting (MUNIS) System. In mid February departments submit operating budget forms to the Office of Management and Budget in accordance with the established schedule. The Office of Management and Budget (OMB) reviews, analyzes and consolidates the department's requests for the City Manager's budget review. A major component of this process are meetings that are held by the City Manager, Assistant City Manager, Office of Management and Budget Manager and Budget Analyst with each department in which the city's revenue outlook is discussed and the departmental expenditure requests are evaluated in detail in early or mid March.

After meeting with departments, the City Manager, Assistant City Managers, and the Office of Management and Budget Manager jointly evaluate the city's revenue resources and again assess department expenditure requests; which lays the foundation for the City Manager's Recommended Budget for presentation to the community and City Council.

In April preceding each budget term, the City Manager submits the proposed budget for the upcoming fiscal year along with an explanatory message to the City Council. The proposed budget provides a complete financial plan for each city fund and includes appropriate financial information showing comparative figures for the last completed fiscal year, the current year budget and fiscal year end projections, and the City Manager's proposed budget for the next fiscal year.

Budget work session(s) are conducted with the City Council during the months of January through June. City residents have an opportunity to comment on the draft document during public hearings held in mid-April and/or May. During the work sessions and the public participation period, the draft proposed budget and five-year ICIP document may be revised or amended to reflect spending priorities that may differ from those presented in the original draft document. Submission of the Annual Budget and Budget Message must be submitted by the City Manager to the City Council at least sixty (60) days prior to the start of the fiscal year in accordance with the City Charter.

The City Manager's message shall explain the budget both in fiscal terms and in terms of work programs. It shall outline the proposed financial policies of the City for the ensuing fiscal year and describe the important features of the budget including: major changes in financial policies, expenditures, and revenues together with the reasons for such changes. The budget message summarizes the City's debt position and includes any other material the City Manager deems desirable.

In accordance with the City Charter, the City Council shall adopt the budget no later than thirty (30) days before the beginning of the fiscal year; if it fails to adopt the budget by the beginning of the fiscal year, this will result in the amount appropriated for current operations for the current fiscal year shall be deemed adopted for the ensuing fiscal year on a month-to-month basis, with all items in it prorated accordingly, until the City Council adopts a budget. However, nothing shall preclude the City from meeting its debt service when due. Adoption of the budget shall constitute appropriations of the amounts specified therein as expenditures from the funds indicated.

The final Annual Budget with corresponding ICIP Budget is adopted by separate resolutions of the City Council and takes effect on July 1. Once adopted, the City of Las Cruces has a new operating budget and fiscal plan for the coming year and a five-year plan for capital spending.

Below is a calendar in which the process of planning and preparing the Annual Budget and Five-Year ICIP Document is outlined:

Budget Calendar 2011-12			
Budget Kickoff	January	City Council ICIP Work Session	March
ICIP City Manager's (CM) Discussion	January	Departments Final Recommendations - CM	March
ICIP Forms Sent To Departments	January	ICIP Forms to Office of Management and Budget	March
Department Performance Measures	February	City Council Budget Review Sessions	April
Budget Direction/Expectations	February	Proposed Budget Available on Inter/Intra Net	April
ICIP Detail Due To Facilities	February	City Council Budget Review Work Session	April
Department Strategic Budget Presentation	February	Public Hearing of Formal Annual Budget/ICIP	May
Department Budget Packages Due	February	Annual Budget and ICIP To City Council	May
Capital Improvement Strategic Work Session	February	Adopted Annual Budget Due To DFA	May
Department Budget Review Discussions	March		

Level of Control And Changes to Adopted Budget

For the ensuing fiscal year, the City adopts an annual budget by mid-May. From the effective date of the budget, the amounts stated as proposed expenditures become appropriations for the various City departments and capital improvement projects. These formal budgets are employed as a management control device during the year for General Revenue Funds and Special Revenue Funds. The City has prepared object line-item detail, which lists each account group within each of the three expenditure categories (Salary and Benefits, Operating Costs, and Capital Outlay). This annual budget format is designed to provide a more comprehensive management and fiscal planning system to aid in the achievement of goals and objectives at the operational levels consistent with City Council's policies.

Budgetary control, the level at which expenditures cannot legally exceed the appropriated amount, is exercised at the category level. The City Charter provides guidelines on budget transfers and the authorization necessary to implement transfers.

Generally, there are two types of budget transfers:

Budget Adjustments: This is a transfer that does not change the total appropriated bottom line amount in the fund and does not require City Council action (transfers between departments in general require City Council approval). Depending upon the budget category affected by the transfer, approval may be granted at the Office of Management and Budget Administrator or City Manager level.

Department heads have discretion to reapportion funds between certain object line items within a program but may not exceed the bottom line appropriated amounts for each category.

Budget Amendments: This is an adjustment to the total appropriated amount within a fund which was not included in the original budget. These supplemental appropriations require formal action by the City Council. Types of modifications can be categorized as follows:

- ☑ Unanticipated revenue, which was not projected in the budget, may be appropriated by Council for expenditure in the year received.
- ☑ Prior year reserves or fund balances may be appropriated to fund items not previously included in the adopted budget. Reserves/fund balances exceeding minimum amounts required by administrative policies may be appropriated if it is determined to be in the best interest of the City. The City Council must also appropriate reserves in case of emergencies or unusual circumstances.
- ☑ Transfers between funds require formal action by the City Council.

Unexpended appropriations automatically lapse at the end of the fiscal year, and are included in the ending fund balance calculations within each fund.

For all budget changes, the recommending department head will prepare a Council resolution for the adjustment. OMB will review the request and make a recommendation. Once adopted by Council, the adjustments are abstracted on a monthly basis and the abstracts are sent to DFA - LGD for approval.

Fund Structure

The City's accounting records are organized and operated on a "Fund" basis, which is the basic fiscal accounting entity in governmental accounting. The City Council must approve expenditure levels for all funds. In turn, the New Mexico Department of Finance and Administration - Local Government Division must approve the expenditure levels adopted by Council and ensure that funds have sufficient resources (fund balance and revenues) to cover expenditures. This approval is given at the adoption of the annual Budget, but can be done throughout the fiscal year as priorities change.

Every increase or decrease in bottom-line approved expenditure(s) for a fund or transfer between funds must be approved by Council and the New Mexico Department of Finance and Administration - Local Government Division.

The budget presented here is made up of three (3) distinct fund groups: Governmental Funds (General, Special Revenue, Capital Projects, and Debt Service), Proprietary Funds (Enterprise and Internal Services), and Fiduciary Funds (Trust and Agency).

Governmental Funds:

Governmental Funds are used to account for the City's expendable financial resources and related current liabilities, except for those accounted for in proprietary funds. The basic financial statements necessary to fairly present financial position and operating results for governmental funds are the balance sheet and the statement of revenues, expenditures, and changes in fund balance. Governmental funds are maintained using the modified accrual basis of accounting.

- ☑ **General** - these revenues come from State and local taxes, grants, transfers from other funds, interest income, fees, fines, rentals, licenses, permits, reimbursed expenses, franchise fees,

administrative revenue from Joint Utility Services, and other revenues. General funds are used to provide the most basic of city services: public safety (fire and police), development services (streets, planning, inspections), community services, and (parks, recreation, library, senior programs), municipal court, and local government services.

- ☑ **Special Revenue Funds -** include grants and contracts, which restrict how the money is to be spent. Such funds account for the proceeds of specific revenue sources that are legally restricted to special types of expenditures.
- ☑ **Debt Service Funds -** account for the accumulation of resources for the payment of general, long-term obligations (principal and interest of the City).
- ☑ **Capital Projects funds -** are funding resources to be used for acquisition, construction, and maintenance of major capital facilities and infrastructure other than those financed by the proprietary fund operations (like Joint Utilities and Enterprise Funds). The Capital Funds section includes the capital fund summaries and a project-funding matrix that lists funding appropriated for all projects. This budget also includes an Infrastructure Capital Improvements Program (ICIP) section; this section outlines the capital improvements the City desires to make during the upcoming years and is updated annually.
- ☑ **Special Assessment funds -** are funding resources for a specific area of the City receiving infrastructure improvements.

Proprietary Funds:

Generally accepted accounting principles applicable to a private commercial business are applicable to proprietary funds of a governmental entity; the accrual basis of accounting is utilized. The measurement focus is based upon a determination of net income, financial position and cash flows. Accordingly, basic financial statements are required, such as balance sheet, statement of revenues, expenses and changes in retained earnings (deficit), and the statement of cash flows.

- ☑ **Enterprise Funds** - include Shared Service, Gas, Water, Wastewater, Solid Waste, and Public Transit funds. Accounts for the operations that are financed and operated in a manner similar to private enterprises, where the intent of the City Council is that the cost and expense, including depreciation and amortization, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.
- ☑ **Internal Service Funds** - renders support to departments with the City. Cost of materials and services used are accumulated in these funds and are charged to the user departments as goods delivered or services rendered.

Fiduciary Funds:

Fiduciary Funds are maintained to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments and other funds.

- ☑ **Trust and Agency Funds** - these funds are included in the annual budget. Reserve and expenditures for fiduciary funds are presented in the Comprehensive Annual Financial Report (CAFR - is a government financial statement that has three major sections: Introductory, financial, and statistical. This financial report goes beyond the minimums established for the public sector companies and is created with a showing of Fund Accounting and Enterprise Authority accounting.).

General Financial Policies

In addition to legal constraints outlined in the previous section, a number of administrative and City Council - approved policies provide guidance and direction to the budget development process.

Form of Budget Adoption:

Resolutions - Three budget resolutions are approved each fiscal year: (1) the operating budget resolution, (2) the capital funds resolution and (3) the re-appropriated funds resolution. The last resolution is required because unexpended amounts, including those encumbered, lapse at the end of the fiscal year. While all expended amounts must be included in the budget adoption resolution, the city may re-budget all encumbrances outstanding at year's end.

Allocation of Appropriations - Funds appropriated by the City Council are allocated to programs, offices, departments, divisions, sections, projects and type of expenditure by the City Manager or as delegated to the Office of Management and Budget Administrator to provide managerial control and reporting of budgetary operations.

Contingency Amounts - A contingency allowance (also known as a "rainy day fund") is appropriated to provide for emergencies, mid-year community services requests, unanticipated expenditures and revenue shortfalls. Expenditures may be made from contingencies only upon approval by the City Council with recommendations by the City Manager. Special Revenue and Enterprise funds have varying levels of contingency funding consistent with the variability in revenues and expenditures associated with the services provided.

Budget Controls - At the department level, control of expenditures is governed by Administrative Regulations. City departments prepare revised expenditure estimates twice a year. The Office of Management and Budget keeps the City Manager and the City Council advised on the status of the budget through periodic budget status reports. Mid-year revenue changes and/or expenditure increases and/or reductions can result in the adoption of mid-year expenditure increase and/or reduction.

ICIP Capital Budget

The Five-Year Infrastructure Capital Improvement Plan (ICIP) shall be prepared and updated each year. Although this plan may include "unfunded" projects that carry out the City's strategic and general plans, it must also include a capital spending plan that identifies projects that can be completed with known funding sources. Each department must, when planning capital projects, estimate the project's impact on the City's operating budget. The ICIP is also submitted to the State of New Mexico as a planning tool for allocating capital appropriations to the City of Las Cruces.

Amendments to capital appropriations fall under the same guidelines as changes to the operating budget, with one exception: any project change exceeding 20 percent of the original contract price or $100,000 must receive specific City Council approval. This approval can be by motion rather than resolution and may accompany a recommendation for award of bid, change order or other City Council action. This serves to keep the City Council informed on capital activity and funding, and ensures that revisions of the project priorities are in line with City Council expectations.

Budget Review

During the budget review phase(s), the City Manager's Office, in conjunction with the Office of Management and Budget and Human Resources, analyzes requests for new/reclassified positions and/or eliminated positions, and operating and capital budget requests. This information is then compiled and

presented to the Budget and Research Administrator; the budget team, comprised of the City and Assistant Managers, Budget and Research Administrator, and assigned Budget Analyst, conduct meetings with each department to review their estimated expenditures for the current fiscal year and the proposed base line requests and enhancements for the proposed budget year. At the completion of these meetings, the Office of Management and Budget again compiles all the financial data and presents the proposed budget to the Budget Administrator for final review and budget preparation.

Budget Adoption

The City Manager presents, via publicly noticed hearing and/or work sessions, the budget to the City Council. A public hearing is held and, after modifications and revisions, the budget is adopted by resolution.

Budget Implementation

A budgetary control system will be maintained to ensure compliance. The Office of Management and Budget is responsible for setting up the budget for tracking purposes and is charged with ensuring fund availability during the year to cover expenditures and appropriations. Reports comparing the budget with expenditures are generated and sent to departments on a monthly basis.

Budget Revision

The City Council approves total budgeted appropriations throughout the year. Actual expenditures may not exceed budgeted appropriations at the bottom line level. The City Manager or his designee is authorized to transfer budgeted amounts at the object level within a departmental category. The City has the following programs accounted for through its governmental funds: general government, public safety, public services, public works, parks and recreation, community development, and capital expenditures. Use of un-appropriated reserves must be specifically approved by the City Council.

City of Las Cruces
PEOPLE HELPING PEOPLE

Community Profile And Trends

Community Profile And Trends, Issue 2b

Inside this issue:

Community Profile	24
Area and Climate	26
Education (Schools)	26
Recreation	26
Festivals/Cultural Events	27
Transportation	27
Economic Diversity	27
Demographics and Economic Statistics	27

Nestled in Southern New Mexico, the city of Las Cruces is the county seat for Doña Ana County. The City's name is Spanish for "the crosses" referring to the graves of some 40 travelers massacred by Apache Indians in 1830. Known as the *City of Crosses*, it is a crossroad of Hispanic, Indian, and American cultures.

In 1595, Don Juan de Oñate was ordered by King Philip II to colonize the upper Rio Grande valley, with the objective of spreading Roman Catholicism and establishing new missions. Don Juan de Oñate began his expedition in 1598, fording the Rio Grande at the Ciudad Juárez-El Paso crossing in late April. On the 30th of April of that year, he claimed all of New Mexico beyond the river for Spain. The first settlement colonized by European settlers after Oñate's arrival was in Doña Ana just six (6) miles north of Las Cruces.

Prior to 1846, the United States attempted to buy western lands from Mexico; the U.S. viewed this western expansion to the Pacific as a right and a necessity under the idea of Manifest Destiny. However, this attempt to purchase land from Mexico failed, this set into motion a series of events that lead to a declaration of a war with Mexico on May 13, 1846. In December of that year, U.S. Army Colonel Alexander Doniphan had moved his troops to Doña Ana. Even though he was greatly outnumbered, he marched his troops to meet the Mexican Army in the Battle of Brazito, just nine (9) miles south of Las Cruces. Despite being out nubered, the U.S. won the battle in less than one hour.

Up until 1848, the area was still part of Mexico, when the Mexican War ended with the Treaty of Guadalupe Hidalgo. This treaty gave Doña Ana and lands east of the Rio Grande to the United States. The United States sent Army troops under the command of Lt. Delos Bennett Sackett to the area to protect the area and settlers began to arrive. The leader in Dona Ana, Don Pablo Melendres, asked Sackett to plan a new town to take the pressure off his village. Sackett obliged and using rawhide ropes and stakes, laid out the beginnings of present-day Las Cruces. In 1849, Sackett laid out 84 blocks, each containing four lots. Once that was done, the 120 people wanting platted land gathered at the proposed sites for the church and plaza and drew lots from a hat to determine who got what site.

New Mexico's first railcar steamed through Raton Pass on December 7, 1878. Mesilla Valley business leaders were eager for the railroad to reach the area; however, troubled by political problems, floods, and a weakening commercial base, Mesilla declined the railroad's offer to buy a right-of-way. Las Cruces did not decline the offer. The New Mexico Town Company, a group of merchants and developers, donated land to the Atchison Topeka & Santa Fe Railroad for both a depot and the right-of-way. The first train arrived in April 1881; Las Crucens celebrated with garlands and wagonloads of "native wine." The railroad influenced nearly every aspect of life in Las Cruces. The first paved street in town led from the railroad tracks to town and

was named Depot Street (which today is named Las Cruces Avenue).

The year after Japan attacked Pearl Harbor, enrollment at New Mexico College A&M ((established in 1888)New Mexico State University - Renamed in 1958) fell from 935 to 209. The campus was utilized by the Army Specialized Training Program, due to low enrollment. Then in 1941, eighteen hundred men of the New Mexico National Guard were sent to the Philippines. However, in April of 1942 the island fell to the Japanese. Taken prisoner, the American troops were forced to march more than sixty miles through intense heat with almost no water or food. This would become known as the Bataan Death March, due to the fact that less than half of the prisoners survived this treacherous march. There were thirty-one soldiers from the Las Cruces area on the march, only fourteen survived.

Located in the Chihuahua Desert and situated in the fertile Mesilla Valley, Las Cruces is framed by breathtaking Organ Mountains and the mighty Rio Grande. The City of Las Cruces offers visitors and residents alike a variety of attractions, multi-cultural historic sites, industry, education and agriculture. An International airport on the city's west mesa serves as a transportation hub for Doña Ana County.

Residents and visitors can enjoy a wide range of year-round outdoor activities, such as hiking, golf, biking, or tennis. The geography is among the most diverse in New Mexico – set under expansive blue skies with sunshine nearly every day of the year.

Our city has been noted by several prominent national publications as one of the country's best places to retire, one of the nation's top destinations, one of the best small metro areas for business and careers, and one of the best college towns to retire.

The City of Las Cruces is meeting the demands of a growing community with state-of-the-art police and fire protection, modern utilities services, well maintained streets, an abundance of recreational facilities and programs for all ages, historic and educational museums, a technologically advanced library system, numerous youth and senior programs, affordability and opportunity.

The combination of business opportunities, friendly people, excellent quality-of-life, and beautiful weather, all come together to make Las Cruces a remarkable place to live, work, play and retire.

AREA AND CLIMATE

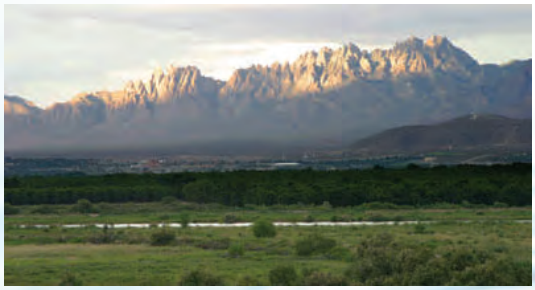
The Las Cruces limits rise to the east *mesa* (plateau), where the fastest population growth is taking place. Residents are awed by the sweeping desert *vistas* (views). Las Cruces has long been a favorite of photographers because of the spectacular sunsets, the dominating Organ Mountains, and the colorful changes in terrain.

The City rests at an elevation of 3,896 feet and enjoys a moderate climate with an average of 350 days of clear weather annually and prevailing southwesterly winds. These factors make the City of Las Cruces a very exciting, colorful, and comfortable place to live and work.

EDUCATION (SCHOOLS)

Education represents an invaluable asset to any community, and Las Cruces is blessed with an excellent mix of public and private schools. Las Cruces Public Schools has an enviable reputation in the state with test scores well above average. Religious schools include Holy Cross (pre-kindergarten through 8th grade) and Mesilla Valley Christian School (pre-kindergarten through high school).

There are abundant opportunities to continue education beyond high school with two universities, a community college, and a business college.



RECREATION

One of the most important factors of a high quality of life is the number of recreational opportunities a community provides. The City of Las Cruces is situated close to many recreational attractions and facilities within driving distance including:

Regional State Parks in Relation to Las Cruces

Caballo Lake, 60 miles N

City of Rocks, 88 miles NW

Elephant Butte Lake, 78 miles N

Leasburg Dam, 15 miles N

Oliver Lee Memorial Park, 60 miles E

Pancho Villa State Park, 80 miles W

Percha Dam, 72 miles N

Rock Hound, 46 miles W

Fort Selden, 23 miles N

Ski Apache, 100 miles NE

Federal Land in Relation to Las Cruces

Gila National Forest, 100 miles NW

Gila Cliff Dwellings, 100 miles NW

Aldo Leopold Wilderness, 100 mi NW

Lincoln National Forest, 85 miles E

White Sands National Monument, 45 miles E

Aguirre Springs Recreation Area, 12 miles E

Organ Mountain Preserve, 8 miles E

The Arts

American Southwest Theater Company

Las Cruces Community Theater

Las Cruces Symphony

Mesilla Valley Concert Band

Rio Grande Artes

Ballet Folklorico De La Tierra Encanto

Dona Ana Arts Council

Museums

Las Cruces Museum of Fine Art & Culture

Branigan Cultural Center/Historical Museum

Las Cruces Museum of Natural History

New Mexico Farm & Ranch Heritage

Museum Space Murals, Inc.

NMSU Museum and Art Gallery

Fort Selden State Monument

White Sands Missile Range Museum

FESTIVALS/CULTURAL EVENTS

The City of Las Cruces is home to many perennial festivals and cultural events celebrating the arts, our heritage, and our unique way of life including:

March: Border Book Festival

April: Gus Macker Basketball Tournament; Feria de Arte Picante

May: The Wine and Chile War Festival; Heritage Days

June: Juneteenth Celebration

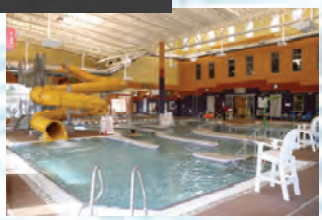
July: Las Cruces 4th of July-Celebration

September: The Whole Enchilada Fiesta

October: Southern New Mexico State Fair; NMSU Homecoming

November: The Renaissance Craft Fair; International Mariachi **Conference**

Las Cruces international MARIACHI conference



TRANSPORTATION

The City of Las Cruces is easily reached by several means of transportation. Interstate Highways 10 and 25 intersect in Las Cruces. Las Cruces can also be reached by commercial air either at the Las Cruces International Airport or El Paso International Airport (50 miles south). Las Cruces also operates a bus transit system.

The transport modes and facilities include:

City transit; *The RoadRUNNER*

Las Cruces International Airport

Las Cruces Airport Shuttle

El Paso International Airport

Taxi Services

Greyhound Bus

Car Rental: National & Local Companies

ECONOMIC DIVERSITY

Las Cruces is the center of an agricultural region irrigated by the Rio Grande, this once small community was known for its rich farmland and NMSU (only land based grant university). The settlement of Las Cruces was created as an overflow area from the colony of Doña Ana. The City has grown rapidly, especially since 1960. The 1910 Census recorded the Las Cruces population at 3,386. In 1960, the city occupied 10.79 square miles with a population of 29,367. Today, the city is projected to encompass 76.3 square miles, with a population of 90,959.

Today, Las Cruces is the second largest metro-area in New Mexico, and continues to post impressive percentage growth in a broad range of economic indicators. The economic diversity, which keeps the market stable and resilient, has made and continues to make Las Cruces an attractive place for investment capital. The primary employment sectors and their share of total employment in the Las Cruces metropolitan area consists of Government Services (30.8%); Education (15.7%); Trade/Transportation/Utilities (15.3%); Leisure/Hospitality (10.6%); Professional/Business Services (8.5%); Construction/ Mining (7.2%); Manufacturing (4.6%); Other Services (3.8%); and Financial Activities (3.5%). Major employers of the Las Cruces Metropolitan area include White Sands Missile Range, the State of New Mexico, New Mexico State University, the City of Las Cruces, Doña Ana Independent School Districts, Wal-Mart Stores, Inc., Memorial Medical Center, NASA White Sands Test Facility, Doña Ana Community College, Doña Ana County, Mountain View Regional Medical Center, SiTel/Client Logic, Tresco, Inc., and the U.S. Postal Services.

DEMOGRAPHICS AND ECONOMIC STATISTICS

The following statistics on page 28-29 are presented to provide an overview of Las Cruces residents, the city's financial condition and infrastructure.

Las Cruces At A Glance

- Las Cruces was incorporated on March 4, 1946
- The Council/Manager form of government was established by charter and adopted on January 7, 1985
- The charter established a seven-member City Council who are elected by the residents to serve for a staggered four-year term
- City Manager appointed by the City Council
- The City's motto is "People Helping People"
- The City's Boundaries are: situated at the crossroads of Interstates 10 and 25 in the southern part of New Mexico, roughly 45 miles north of El Paso, Texas.

Demographics

Population Estimates

1990	62,126
2000	74,267
2001	74,065
2002	75,037
2003	77,698
2004	80,127
2005	82,671
2006	86,268
2007	89,772
2008	90,963
2009	93,452
2010	97,618
2011 – Estimate	98,948
2012 – Estimate	99,294

Median Age	32.4
Median Household Income	$38,465

Number of Households	39,433
Family Households	23,929
Non-Family Households	15,504
Vacant Housing Units	2,937
Average Household Size	2.43
Average Family Size	3.04

Race Composition (%)

Hispanic or Latino (of any race)	56.8%
White	37.5%
Black or African American	2.0%
Asian	1.5%
Some Other / Two-More Race	2.2%

Source: US Census Bureau

Weather

Average Temperature

January	26.1/57.4
July	66.5/95.0
Annual Precipitation	10.3 Inches
Annual Snowfall	0.5 Inches

Education

Number of Public Schools	
Elementary Schools	25
Middle Schools	8
High Schools	7
Charter School	3
Total Students Public Schools FY2010-11	24,706
Private Schools	5
Pre-School Including Private	18
College	2
University	2
Institute	1

Land Use

Land Area	76.31 Sq Miles
Acreage (Total City Property)	48,838.4

Fiscal Year 2011-12 Budget

Adopted Budget	$299,197,996
General Fund Budget	$ 70,887,536

Certification of Taxable Value

Taxable Assessed Value	2,006,613,197
Real Property	2,001,536,466
Personal Property	5,076,731
Adjusted Taxable Value	2,031,926,985

Taxes

Gross Receipts Tax Rate within City Boundaries

State	5.1625%
Las Cruces City	1.5625 %
County	0.625%
Space Port	0.255%
Total Gross Receipts Tax	7.5625%

Property Tax Millage Rate

Assessment Rate **	33.33%
** Except For Oil And Gas	
Residential	0.027868 Mils
Non-Residential	0.032666 Mils

Las Cruces At A Glance

Service Statistics

Airports

Municipal/International Airports	1
Number of Flights (2009-10 Actual)	50,000
Based Aircraft	130
Number of Runways	3

Fire / EMS

Fire Stations	7
Full Time Employees (2011-12 Budget)	128
EMS Calls (Estimated FY11)	11,626
Fire Calls (Estimated FY11)	329
Average EMS/Fire Response Time (minutes)	5:00
Fire Inspections (Various)	2,115
Fire Plans Reviewed (2009-10 Actual)	389

Police

Number of Stations/Sub-Stations	1
Full Time Employees (2011-12 Budget)	269
Sworn Police Officers (2011-12 Budget)	183
Traffic Citations (2009-10 Actual)	26,458
Traffic Accidents (2009-10 Actual)	4,094
Total Police Service Calls Includes 911	56,495
Average Emergency Response Time	Not Provided

COMMUNITY SERVICES

Community Development

Construction Permits Issued (2010 Actual)	6,234
Building Inspections	16,966
Business Licenses	4,250

Municipal Parks And Recreation

Developed Parks	70
Undeveloped Parks	5
Pavilions	24
Playgrounds/Swimming Pools	53
Recreation Centers	6
Basketball/Volleyball Courts	8
Lighted/Unlighted Ball Fields	47
Lighted/Unlighted Tennis Courts	18
Football/Soccer	47

Early Childhood

Number of Facilities	10
Number of Pre-School Children	840
Number of After School Children	300

Public Services

Senior Centers	1
Senior Meal Sites	3
Recreation Hours (FY2009-10)	3458
Theater Rental	5,850 sq. ft.
Capacity	422 Seats
Banquet Hall Rental	2,000 sq. ft.
Art Gallery/Museums	3/4
Art Gallery/Museum Visits (annually)	273,579
Gallery Exhibits	44
City Libraries	1
Book Circulations	548,297
Total Book Stock	152,100
Books By-Mail	11,957

Public Works

Miles of Streets	575
Resurfaced and Sealed Yards	199
Miles of Bike-ways	65.3
Signalized Interactions	110
Street Lights	7,550
Red Light Traffic Cameras/Intersections	5/3

Utilities

Municipal Water Department:

Number of Accounts	30,171
Average Daily Consumption (gallons)	276,600
Water Mains (miles)	390
Number of Wells	29

Sewers:

Sanitary Sewers	533.8 miles
Number of Lift Stations	15
Fire Hydrants	3,638
Average Daily Sewer Treatment	9.6 million gal.

Solid Waste:

Residence Served(000s)	31
Tons Disposed as Landfill	84,000

TOTAL CITY EMPLOYEES

Full-Time Employees	1,323
Full-Time Fiscal Agency Employees	124
Part-Time Employees 110 (55 FTE's)	55
Total	1,502
FTE's Employees Per 1,000 Population	889
Non-Enterprise FTE Employees Per 1,000 Population	13.1
Enterprise FTE Employees Per 1,000 Population	13.0
General Obligation (G.O.) Bond Rating	A, A-1/A, A+

Strategic Planning

Strategic Planning

The Strategic Plan is the City's outline of its vision, mission, and values while summarizing the communities profile and strategic planning process. Goals are set along with initiatives and high-level performance measures are identified to ensure a factor of achievability. This plan discusses the commitment to managing for results and describes the various strategies which will be used to collect, analyze and use data for improved planning and decision-making.

Strategic thinking is the process that brings people from all walks of life together to think about the future, create a vision, and devise ways to make this future happen through essential community teamwork and disciplined actions. This broad blueprint for positive change defines the vision and key outcomes that must occur to attain that vision.

The City of Las Cruces controls its fate rather than allowing forthcoming events to do so by utilizing a Strategic Plan. Knowing the destination or vision for the community is merely one required element for the city's success. Another vital element is developing a strategic plan that helps us get there; the city views this plan as a "compass" by scheduling goal setting workshops. These workshops then provide policy direction for the development of the City's Strategic Plan, as well as create and uphold the critical partnerships and associations that will make the Strategic Plan a reality. By appraising these forthcoming opportunities along with our current and future strengths and weaknesses, the City will enhance its chances for success and minimize identifiable problems.

Strategic planning is not a one-time endeavor; it must be persistent and enduring. As settings change, the City's Strategic Plan can be amended and must continue because the surroundings are always in flux. It is a dynamic and continuous process about how the community sees, thinks about, and creates, through decisive leadership and management commitment and actions, and the future it desires.

The City's annual budget, in turn, is developed to reflect the policy initiatives identified in the Strategic Plan. The City Manager provides updates to the Council on the progress of council goal implementation of the plan and how the current annual budget development will reflect the Strategic Plan.

Another significant benefit for budgeting outcomes is a way to seek efficiencies in various programs and services within the City's organization that may not have been directly associated or identified in the strategic plan. The City of Las Cruces sees this as a growing importance given the expansive strategic initiatives

Inside this issue:

Strategic Planning	30
Ensuring a Safe and Secure Community	32
Acknowledge and Promote our Community Identity	32
Proactively Plan our Land Use, Infrastructure, and Connectivity	33
Protect and Promote our Natural and Energy Resources	34
Foster a Vibrant Economic Environment	35
Operate an Accountable, Responsive and Engaged City Government	35
Be the Employer of Choice	36

and its limited capacity to enhance the City's revenue or resource base.

The City of Las Cruces has an established strategic planning process. Benefits of maintaining the basic system in place are two-fold: For the community, following the basic steps defined in the existing process offers consistency for those who want to contribute. For the City's staff, directors, and councilors, it outlines a methodology to the process of planning, so that the basics do not have to be continually redefined. In both instances, knowing what to expect from the strategic planning process is elemental for the principles of transparency. The functionality of this approach is not only expected by the community, but also understood intrinsically by the City.

Therefore, the development of the City's 2011-12 budget was predicated upon the following seven Council strategic policies:

1. Ensure a Safe and Secure Community
2. Acknowledge and Promote Our Community Identity
3. Proactively Plan Our Land Use, Infrastructure and Connectivity
4. Protect and Promote our Natural and Energy Resources
5. Foster a Vibrant Economic Environment
6. Operate an Accountable, Responsive and Engaged City Government
7. Be the Employer of Choice

In conclusion, considering all the options for the City of Las Cruces, the strategy for the future ensures that our vision proclamation translates into a plan for a well governed City. The City through its Strategic Plan has taken action that will ultimately achieve positive and measurable results.

Strategic theme

The following **strategic map** is used to visually communicate the strategic direction of the City.

Strategic themes are given relevance according to work that has been done combined with data from current assessments.

City-wide goals are assessments that are "big" enough to warrant a goal, but specific enough to explain what we want to accomplish. Measures and targets will be identified for these goals.

Goal Statements/Objectives are department-level identifies. These will Encompass historical insight to ensure traceability and execution. For these the City is guided by the concept of SMART (Specific, Measurable, Achievable, Responsible department, Time bound) measurements.

ENSURE A SAFE AND SECURE COMMUNITY

Enforcing interagency communication, improving public safety infrastructure, increasing public education and outreach, and enhancing public safety policies are keys to citizen impacts.

Areas of Focus (Two Year Plan)

- Initiate interoperability communication plan.
- Support Mesilla Valley Regional Dispatch Authority (MVRDA) funding and facility subcommittee.
- Complete governance evaluation of shared systems.
- Complete regional communications exercise.
- Continue participation in Local Emergency Planning Committee/Office of Emergency Management (LEPC/OEM).
- Adopt a public safety impact fee.
- Finance public safety vehicle replacement cycle.
- Identify funding to build and equip Public Safety Answering Point Facility-MVRDA building.
- Complete site selections for fire substation 7.
- Complete site selections for fire substation 8.
- Identify funding plan to design, equip and construct fire station 7.
- Identify funding plan to design, equip and construct fire station 8.
- Establish temporary police substation on East Mesa.
- Enhance Intelligent Transportation Systems (ITS) capabilities.
- Facilitate a Safe Routes to School program.
- Use website as an effective communications tool for the community.
- Continue existing public safety efforts.
- Evaluate and plan new public safety efforts.
- Expand proactive code enforcement activities.
- Promote vector control /mosquito hotline.
- Identify funding plan for staffing new fire stations.
- Evaluate and determine level of service for police service on East Mesa.
- Enhance community policing programs.
- Implement hands free cell phone use while driving.
- Maintain and evaluate traffic enforcement technologies.
- Establish a Safe Traffic Operations Program (STOP) fund utilization program.
- Continue to implement street re-addressing programs.
- Implement LED/variable message sign ordinance.

These core services need proper planning, programs, facilities and technology to meet the demands of a growing community. With attention to population increases within Las Cruces and Doña Ana County, charting service coverage is a large component of looking forward. As the city's neighborhoods expand, community outreach, education and participation are important elements in the prevention of crime and other hazardous situations. Solutions within this theme may be aided by co-location of fire and police facilities and collaboration on principles of safety with other city departments. With this understood, the City is committed to achieving its goals to ensure a safe and secure Las Cruces.

ACKNOWLEDGE AND PROMOTE OUR COMMUNITY IDENTITY

Communities are bound by historic and cultural identities as well as the quality of life amenities and programs we create.

Areas of Focus (Two Year Plan)

- Support Amador Museum Foundation's efforts.
- Support community efforts for the preservation of Armijo House.
- Initiate and implement a Historic Preservation Ordinance.
- Support Mesquite Historic District.
- Support Alameda Depot Historic District.
- Continued support of City's participation in development of State of New Mexico Veteran's Museum.
- Renovate and open new Museum of Nature and Science.

- Support community festivals.
- Pursue Downtown Arts and Culture District designations.
- Pursue recreational component - Phase 1B Pursue recreational component - Phase II.
- Update Parks and Recreation Advisory Board policy to include all community sports and recreation activities.
- Implement and fund Out-of-School Time Program.
- Open Regional Recreation and Aquatic Center – Phase 1A
- Expand recreational opportunities for youth and seniors.
- Renovate and open East Mesa Sage Café.
- Complete identification of locations and partners for community gardens and begin program implementation.
- Ensure neighborhoods are interconnected by community involvement organizations and programs.
- Enhance affordable housing opportunities with results from ad hoc committee work.
- Obtain property for downtown Civic Plaza.
- Complete implementation of Downtown Main Street North.
- Complete implementation of Downtown Main Street South.
- Identify funding and locations for Downtown parking.
- Maximize funding for Downtown Tax Increment Development District (TIDD).
- Promote districts of vibrancy within the city.

A sense of place may exist within this confine, yet much more contributes to honoring the collective spirit of our city. Recognizing very concrete elements that include history, geography, politics, art, community commerce and demographic composition supports preserving a sense of place. Within each exist components of connection for the citizens of Las Cruces. By building upon and sustaining these elements, as represented in the strategic plan goals, citizens are more likely to have a sense of pride about their place within and contribution to the our collective community.

PROACTIVELY PLAN OUR LAND USE, INFRASTRUCTURE AND CONNECTIVITY AND TRANSPORTATION

A growing and thriving community will address quality of life through careful planning.

Areas of Focus (Two Year Plan)

- Implement a complete streets policy.
- Complete Transit Intelligent Transportation System(ITS/technology.)
- Facilitate connectivity and reduce congestion.
- Traffic engineering ITS.
- Actively participate in development of a commuter rail concept between Las Cruces and El Paso.
- Study transit service to reduce vehicle miles travelled (Dial-A-Ride; core transit routes; system efficiencies.)
- Complete intermodal facility.
- Obtain bicycle friendly city status.
- Finish arroyo design standards and Arroyo Use Policy.
- Adopt smart code.
- Evaluate Park and Recreation policy (impact fees v. development requirements or a combination of both.)
- Update City plans and code amendments to support sustainable development.
- Update liquid waste ordinance.
- Complete workshops with Sonoran Institute on how to engage the Bureau of Land Management in future planning.
- Design standards revisions.
- Update erosion (dust/NPDES) control ordinance.
- Building code updates.
- Implement impact fees.
- Update lighting ordinance.

- Update sign control ordinance.
- Implement technical support and public participation model for El Paseo EPA project.
- Finalize the university district plan.
- Complete design of environmental restoration project at Las Cruces Dam.
- Maintain open space and recreational areas as our community grows (public property.)
- Improve Geographic Information System (GIS) functionality.
- Implement transit strategic plan.
- Complete Vision 2040.
- Complete Transport 2040.
- Update Downtown Master Plan.
- Continue phase I facility design for central kitchen for senior meals.
- Achieve resolution of Rio Grande Natural Gas Association and City of Las Cruces gas service territories.
- Complete agreements with Las Cruces Public Schools for joint use of facilities and operations.
- Pavement management program.
- Facility management strategy.
- Pursue consolidation of maintenance and operations.
- Develop a special assessment district policy/ordinance.
- Implement and complete critical drainage projects within the master plan.

By 2030, the city of Las Cruces' population is expected to increase by up to 50%. With a projection like this on the horizon, a strong call has been made by citizens to unite land use planning with transportation and housing development, a mandate that reflects popular opinion of recent development. For many, paying attention to land development is akin to paying attention to the future of Las Cruces. The concepts of sustainability and quality of life set the tone for the direction the City will pursue.

PROTECT AND PROMOTE OUR NATURAL AND ENERGY RESOURCES

The call for active management of natural resources has been made not only locally by the citizens of Las Cruces, but also on the state and national levels.

Areas of Focus (Two Year Plan)

- Renewable energy implementation at Las Cruces Convention Center.
- Promote renewable energy development through use of City property.
- Educate community on energy conservation opportunities and benefits.
- Expand Community Awareness of the Household Hazardous Waste Program.
- Support renewable energy financing district within Doña Ana County.
- Promote energy conservation.
- Create sustainability program operating fund.
- Complete sustainability action plan.
- Complete street light conversion.
- Pursue LEED* certification for City Hall.
- Pursue LEED* certification for the new Las Cruces Convention Center.
- Pursue LEED* certification for the new Museum of Nature and Science.
- Implement and continue to develop a regional recycling program.
- Expand water conservation efforts.
- Identify third party power provider for City Hall parking deck.
- Adopt a stand-alone water conservation plan for the City of Las Cruces.
- Address air quality.
- Update erosion control ordinance to address fugitive dust.
- Pursue funding for high priority septic tank removal.
- Enforce National Point Discharge Elimination System regulations.
- Define and protect wildlife habitat corridors when impacted by urban environment.
- Complete the arroyo

preservation plan.

- Multi-purpose drainage facility implementation.

The delivery of clean water, the maintenance of open space, the preservation of functional land forms, for example, have varying levels of importance, yet are connected by the basic understanding that land effected by the presence of people must retain an ability to remain productive for its inhabitants. The concept of sustainability has many connotations. What this means for the City is when tangible, cost-effective solutions are present, Las Cruces will work to implement solutions that will bring stability and quality to the resources made available in the area.

FOSTER A VIBRANT ECONOMIC ENVIRONMENT

A healthy economy is an indicator of stable and progressive community.

Areas of Focus (Two Year Plan)

- Maximize opportunities with education for economic development.
- Promote affordable housing opportunities for workers.
- Workforce deficiency analysis.
- Identify East Mesa business park land opportunities.
- Review and update Local Economic Development Act plan.
- Contribute annually to an economic development incentive fund.
- Promote green industry and job creation.
- Actively drive and invest in a regional approach to economic development.
- Continue to develop Las Cruces as a tourist destination.
- Market and operate Las Cruces Convention Center to support service industry.
- Continue to support West Mesa Industrial Park.
- Establish privatization incentives for disposal of City properties.
- Establish regional investment centers.
- Maximize opportunities with military institutions for economic development (including housing.)
- Determine public support for regional transit district and commuter rail funding (continuous monitoring.)
- Open and operationalize new City Hall.
- Open Las Cruces Convention Center.
- Target City capital improvement plan to enhance economic development.
- Participate in the development of regional communication infrastructure.
- Advocate for attractive industrial rate structure.
- State/local code reconciliation.
- Foster cooperation between city and state agencies.
- Provide expedited plan review and inspection opportunities.

Opportunity through ongoing population increases of in-migration, the imminent expansion of White Sands Missile Range and efforts to commercialize space travel are expected to directly impact Las Cruces. Existing contributors to the economic climate include well-positioned industrial parks, New Mexico State University, agriculture, tourism, as well as proximity to El Paso and a new Port of Entry into Mexico. With all these factors in play, Las Cruces will continue its core revitalization efforts, and exercise tactics to encourage new business development in the area.

OPERATE AN ACCOUNTABLE, RESPONSIVE AND ENGAGED CITY GOVERNMENT

The City is increasing reliability and accountability and awarding innovation and efficiency.

Areas of Focus (Two Year Plan)

- Develop an improved executive summary format.
- Capital improvement plan lifecycle identification and project prioritization process.
- Ensure continued fiscal

integrity/stability of the City; adopt fund balance reserve policies and periodic review/evaluation of alternative funding sources.

- Provide accurate, complete, consistent and timely information to our citizens.
- Evaluate the application of best practices to City government.
- Link the City's budget to the strategic plan.
- Track and report on issues of concern.
- Auditing.
- Independent police auditor.
- Maintain and monitor a succession plan that ensures continuity.
- Recruit and retain engaged, high quality employees.
- Perform/conduct the first city-wide citizen satisfaction survey.
- Align resources with community priorities.
- Identify community concerns.
- Deliver timely services.
- Adopt a public participation model.
- Enhance opportunities for fair and representative elections.
- Adopt a strategic media plan.
- Engage citizens and stakeholders to increase their participation, cooperation and support.
- Assign community relations coordinator duties.
- Emphasize public outreach and neighborhood outreach.
- Enhance internet based communications.
- Clarify responsibilities and involvement of community partners.

The fulfillment of civic services is a prerequisite for the basic needs of a community. Citizens underwrite these services and as such have every right to expect transparency, accountability and responsiveness when dealing with the City. The integrity of these exchanges defines the relationship. The following objectives are set to ensure that the relationship between the City and the Citizens is one that meets realistic expectations for both sides.

BE THE EMPLOYER OF CHOICE

Part of the satisfaction of working for a municipality is helping people, which is an important end goal of the entire Strategic Plan.

Areas of Focus (Two Year Plan)

- Ensure competitive wages.
- Ensure attractive benefit plans.
- Promote and increase participation in existing programs.
- Identify and utilize opportunities for public recognition of employee accomplishments.
- Foster professional development and advancement.
- Provide education, training and awareness opportunities.
- Conduct statistically valid employee satisfaction surveys.
- Evaluate and enhance creative/flexible employee work schedules.
- Empower employees by providing opportunities for meaningful work.
- Provide and promote opportunities to report and resolve matters of employee concern.
- Promote opportunities for management and staff interaction and feedback.
- Encourage and promote active wellness program opportunities.
- Maintain and implement technological solutions to enhance delivery of services.
- Provide and maintain quality facilities for employees.
- Continue to promote and support safe work environments.

To remain engaged in this process, City employees need to understand the connection of day-to-day tasks to the City's strategic visioning. Beyond compensation exists many ways employees can

attain levels of high satisfaction in the workplace. Examining the ways to give focus and purpose to employees as they conduct their job responsibilities is an on-going process, one in which the City finds itself looking toward varying tools. These may include, but are not limited to IT solutions, competitive salary offerings, recognition programs or access to training and education. We will empower our employees by providing opportunities for meaningful work.

What the community seeks to become

The residents of Las Cruces have big dreams and great hopes for the future. The Strategic Plan encompasses their vision and outlines partnerships to truly be "People Helping People".

Las Cruces is a city that will master the challenges and opportunities that accompany unique growth and development through imagination, civic determination, undiscouraged resolve, and community pride.

The City is an exciting place where people experience the joy of fulfilling a dream: Las Cruces is "People Helping People" and a preferred destination to live, work, retire, and play.

Departmental Strategic Objectives

Strategic Plan

In 2010 the City adopted a Strategic Plan for calendar years 2010 and 2011. The Plan encompasses seven strategic goals and a number of specific areas of focus (objectives).

Progress in meeting the two-year plan objectives follows below. Responses were provided by the individual City departments assigned to fulfill the specific objective.

Strategic Goals—Key

1. Ensure a Safe and Secure Community
2. Acknowledge and Promote our Community Identity
3. Proactively Plan our Land Use, Infrastructure and Connectivity, Unite Land Use with Function
4. Protect and Promote our Natural and Energy Resources
5. Foster a Vibrant Economic Environment
6. Operate an Accountable, Response and Engaged City Government
7. Be the Employer of Choice

Inside this issue:

Administrative	39
Community Development	41
Facilities	44
Finance	46
Fire	47
Human Resources	48
Information Technology	49
Legal	50
Police	51
Public Services	52
Public Works	54
Utilities	55

ADMINISTRATIVE

#	Strategic Objective	Status	Departmental Responses
2	Support community efforts for the preservation of Armijo House		The City Public Works Department was assigned and completed a building improvement and structural assessment of the building. This will be used by the owners to plan for the future restoration effort by the private sector.
2	Support community festivals		• Community support is provided by way of monetary funds through the "Sponsorship Funding Program". As of January 2010 more than $75,000 was distributed to approximately 12 local organizations. An application is reviewed by a committee headed by the City Manager and funds are available from the Las Cruces Convention and Visitor Bureau Council Contingency Fund. The application process and funding are complete and ongoing! • Additional community support is provided through a "Service Agreement" provided by department/sections for organizations presenting events on city property. An agreement process is in place detailing the requested services (staff overtime) which is signed by the City Manager. The process is ongoing!
5	Foster cooperation between City and State agencies		City Administration has begun working with the new leadership in Santa Fe including the Governor and several of her key staff. We are also expanding relations with Alvin Dominguez, a Las Crucen who is the new DOT Secretary. We also have a Las Crucen as the new Economic Development Secretary, John Barela. Lines of communication and dialog are open and operational!
6	Develop an improved Executive Summary format		City Administration with the help of the City Clerk's Office has completed a new CAES form and separate transmittal form that will simplify and clarify the City Council transmittals
6	Provide accurate, complete, consistent and timely information to our citizens		The City Manager has implemented a weekly Newsletter that will be used to update the City Council and community. Additionally, a post council meeting debrief communication is being provided to the City Council to share with concerned constituents.
6	Evaluate the application of best practices to City government		New performance standards have been established and tied to this strategic plan. Every employee will be evaluated annually and such process will include all critical elements of job expectations.
6	Track and report on issues and concerns		The Community Relations Coordinator has been established as a part of the Public Information Office. This work will expand to include web interface for the community as well as best practices research in conjunction with NMSU.
6	Auditing		The City employs two full time internal auditors whose duties, based on an audit plan, are focused on process improvement as well as investigation of fraud, waste and abuse. We also contract externally on an annual basis with an independent firm to assess all City activities, programs and expenditures with a full report to the City Council at a public meeting.
6	Independent Police Auditor		The City has contracted with Police Enforcement Research Forum (PERF) to provide these services. They will evaluate all policies of LCPD as well as provide continuous review and auditing of all professional standards unit (PSU) internal investigations.

The legend key for the Strategic Areas is at the beginning of this section

ADMINISTRATIVE

#	Strategic Objective	Status	Departmental Responses
6	Align resources with community priorities		City Administration is currently going through a reorganization process to create two Assistant City Managers with line responsibility for various city departments. Several alignments and structural changes are in the works and several more are being proposed.
6	Identify community concerns		The Citizens survey will be a formal tool for ascertaining public concern for various issues. Additionally, the Community Relations Coordinator and the web application will enable a better method to track and rank public concern.
6	Deliver timely service		Every City employee will be required to participate in customer service training. Regular reminders will also be provided to ensure we continue to strive for exceptional customer service.
6	Adopt a public participation model		City administration in conjunction with the NMSU MPA program are studying best practices and will be making recommendations in April 2011.
6	Clarify Responsibilities and involvement of community partners		With every opportunity, City Administration is working with franchise holders who use public spaces to step up and be more pronounced corporate partners. We are also expanding sponsorship opportunities.
6	Engage citizens and stake holders to increase their participation, cooperation, and support		City administration in conjunction with the NMSU MPA program are studying best practices and will be making recommendations in April 2011.
6	Assign Community Relations Coordinator Duties		The Community Relations Coordinator position has been assigned and job description established. The position was filled July 2010. The position is 85% established with adjustments ongoing!
6	Emphasize public outreach and neighborhood outreach		The duty of the Community Relations Coordinator has incorporated some aspects of public and neighborhood outreach. The City Website will contain links to a Community Relation Module, which allows the public, Council and staff an avenue to communicate concerns and inquiries. The module in effect is an outreach with two way communication between the City and citizens. The outreach is projected to be available in April 2011
6	Enhance internet based communications		The Administration Department has provided content to the Information Technologies Department pertaining to all department sections: City Manager, Assistant City Managers, Internal Audit and Public Information. The content will be updated by a department liaison as needed. The site is scheduled to be up and running in April 2011. The Website is scheduled to go live April 2011

COMMUNITY DEVELOPMENT

#	Strategic Objective	Status	Departmental Responses
1	Continue to implement street re-addressing programs	On-going	Phase 1 completed December 2010 with Resolution 11-021 that changed 4 street names in the Hacienda Acres area.
1	Facilitate a Safe Routes to School program	Complete	The Las Cruces MPO has been coordinating a SRTS program beginning 2005 and dedicated full-time staff to the program since 2008.
2	Initiate and implement a Historic Preservation Ordinance	Ongoing	Resolution10-208 created an Ad Hoc Committee to address this goal. The Committee made a presentation to City Council in March and is compiling their findings and recommendations.
2	Support Alameda Depot Historic District	Ongoing	Ordinance 2597 adopted the Alameda Depot Neighborhood Overlay. This overlay implements the Alameda Depot Neighborhood Plan. Staff will continue to support the district through the implementation of the neighborhood plan and the administration of the zoning overlay district.
2	Obtain property for downtown Civic Plaza	Initiated	Downtown improvement activities are currently focused on the construction and opening of Main Street. The Civic Plaza efforts will recommence with completion of Main Street.
2	Identify Funding and location for Downtown parking	Ongoing	The Downtown Master Plan Review Ad Hoc Committee is reviewing downtown parking concepts and will make findings and recommendations for downtown parking.
2	Maximize funding for Downtown TIDD	Complete	Efforts to maximize funding for the TIDD include outreach and education activities with the Farmers & Crafts Market orientation, Business Registration/Licensing program and downtown businesses.
2	Enhance affordable housing opportunities with results from Ad Hoc Committee work	Ongoing	Affordable Housing Plan was adopted in August 2009. The legislative framework for the creation of a land bank and housing trust fund has been adopted.
3	Study transit service to reduce vehicle miles traveled	On-going	The long-range transit plan is being conducted by the Las Cruces MPO.
3	Finish Arroyo design standards and Arroyo use policy	Ongoing	Initial working draft of plan is complete and is under peer review.
3	Building code updates	Initiated	The 2009 ICC building code series with NM modifications are being proposed for adoption.
3	Update lighting ordinance	On-going	A working draft revision of the lighting ordinance has been completed. Draft is being reviewed by stakeholder groups.
3	Update sign control ordinance	Completed	Sign code updates were approved with Ordinance 2575 on April 26, 2010.
3	Implement a complete streets policy	Ongoing	Complete street concepts are being considered during development review for pending projects and being incorporated into the development codes through the update process.
3	Actively participate in development of a commuter rail concept between Las Cruces and El Paso	Complete	The Department and Las Cruces MPO actively provides information and participates in planning activities and meetings related to the evaluation and promotion of commuter rail opportunities between Las Cruces and El Paso.

COMMUNITY DEVELOPMENT

#	Strategic Objective	Status	Departmental Responses
3	Obtain bicycle friendly city status	Ongoing	In coordination with City Departments (CD, Public Services, Public Works) and local bicycling advocacy groups an application for bicycle friendly community status has been submitted.
3	Adopt Smart Code	Ongoing	The evaluating of existing and model codes includes form based codes and smart codes from other communities. Implementation strategies are also being reviewed.
3	Update City Plans and code amendments to support sustainable development	Ongoing	Sustainability concepts have been incorporated into the City development review process and are being evaluated for inclusion into the development codes.
3	Update erosion (dust/NPES) control ordinance	Ongoing	Resolution 11-158 created an Ad Hoc Committee to study the Wind Erosion Control Ordinance. The Ad Hoc Committee met from January 2011 to March 2011 as a full committee and as subcommittees. The full committee is now preparing a report of their activities for City Councils use.
3	Design standards revisions	Complete	The Community Development, Facilities, Public Works and Utilities Departments are working as a team to update and revise all sections of the Design Standards to reflect best practices and adopted policy.
3	Implement technical support and public participation model for El Paseo EPA Project	On-going	The US EPA has completed drafts of the public participation tool box and summation of the "Picturing El Paseo" project. These drafts are currently being reviewed by staff and project stakeholders.
3	Finalize the University District Plan	Completed	Ordinance 2571 approved the University District Plan and Overlay on April 5, 2011.
3	Complete workshops with Sonoran Institute on how to engage the BLM in future planning	Complete	The workshop with the Sonoran Institute and the BLM was conducted April 2010.
3	Complete VISION 2040	On-going	The Advisory Committee has completed reviewing the working draft of the plan and their recommendations have been accepted by the Steering Committee. City and county staff are prepare a final draft fro public review. A 45 day public review period is scheduled to begin in May.
3	Complete TRANSPORT 2040	Completed	The MPO Transportation Plan titled "Transport 2040" was adopted by the MPO Policy Committee on June 9, 2010.
3	Update Downtown Master Plan	On-going	Resolution 11-132 created an Ad Hoc Committee to review the accomplishments and recommend any necessary revisions.
4	Educate community on energy conservation opportunities and benefits	On-going	The Sustainability Officer participates in education efforts with NMSU, DACC, LCPS and through the use of newsletters, the Sustainability Action Plan and speaking engagements.
4	Support renewable energy financing district within Doña Ana County	Initiated	Awaiting federal legislation to explicitly allow PACE financing in secondary markets, and researching potential workarounds in the interim.
4	Promote renewable energy development through use of City property	On-going	Multiple projects proposed for City property

COMMUNITY DEVELOPMENT

#	Strategic Objective	Status	Departmental Responses
4	Create Sustainability Program operating fund	Completed	An operational budget for the sustainability program has been incorporated into the last two city budget cycles.
4	Complete Sustainability Action Plan	Completed	Resolution 11- 182 approved the Sustainability Action Plan.
4	Identify third party power provider for city hall parking deck	On-going	3rd party provider proposals under review.
4	Promote energy conservation	On-going	Sustainability Officer participates in energy conservation efforts related to city operations, community education efforts and public outreach.
4	Update Erosion Control Ordinance to address fugitive dust	On-going	Resolution 11-158 created an Ad Hoc Committee to study the Wind Erosion Control Ordinance. The Ad Hoc Committee met from January 2011 to March 2011 as a full committee and as subcommittees. The full committee is now preparing a report of their activities for City Councils use.
4	Complete the arroyo preservation plan	Ongoing	Initial working draft of plan is complete and is under peer review.
5	Maximize opportunities with education for economic development	Ongoing	The is an on-going activity of the Economic Development & Revitalization program that includes interaction with MVEDA, all the local Chambers of Commerce, NMSU, DACC, Arrowhead Research Park, Spaceport Authority and other economic development oriented groups and organizations.
5	Promote affordable housing opportunities for workers	Ongoing	The Neighborhood Services program actively promotes workforce housing opportunities with Federal, State, local and non-profit partners.
5	State/local code reconciliation	Ongoing	The Building Permit and Inspection program actively participates in the state-wide building official organization and pro-actively engages NM CID.
5	Review and update LEDA (Local Economic Development Act)	Complete	The Las Cruces LEDA is has been reviewed and is consistent the State LEDA Act.
5	Promote green industry and job creation	Ongoing	The Economic Development & Revitalization and Sustainability programs are both actively promoting the creation of green industry.
5	Actively drive and invest in a regional approach to economic development	Ongoing	The City is an active partner with the State, MVEDA, education institutions and regional commercial realtors and industry locators.
5	Continue to support West Mesa Industrial Park	Ongoing	The Economic Development & Revitalization program staff the West Mesa Strategic Planning Committee for the West Mesa Industrial Park and promotes the industrial park through
5	Maximize Opportunities with military institutions for economic development (including housing)	Ongoing	The Economic Development & Revitalization program actively participates in military related community events and Greater Las Cruces Chamber of Commerce Military Affairs activities.
5	Determine public support for regional transit district and commuter rail funding (continuous monitoring)	Complete	The Las Cruces MPO in coordination with the South Central Council of Governments assisted and facilitated the creation and start-up of the South Central Regional Transit District.
5	Provide expedited plan review and inspection opportunities	Ongoing	Streamlining and efficiency revisions related to the plan review and permitting process are being evaluated as pert of the development code updates.

FACILITIES

#	Strategic Objective	Status	Departmental Responses
1	Initiate interoperability communication plan	Ongoing	Plan, Design, Construct police sub-station: The plan phase of this project is in progress, which includes evaluating BLM land options.
1	Identify funding plan to design, equip and construct fire station 7		Fleet has evaluated equipment acquisition and service maintenance costs and has recommended that a "quint" unit, which includes an aerial ladder, be purchased ($675k). This unit will be well positioned to back up the airport and serve the area industrial growth. Maintenance costs should be absorbed in yearly budget.
1	Identify funding plan to design, equip and construct fire station 8		Fleet has evaluated equipment acquisition and service maintenance costs and has recommended that a "quad" with a larger water tank be purchased ($515k). Maintenance costs should be absorbed in yearly budget.
1	Finance public safety vehicle replacement cycle		Fleet has evaluated the vehicle needs and a replacement schedule for the next five years has been completed. The schedule recommends that 30-35 units per year be replaced.
1	Support MVRDA funding and facility subcommittee		Oversee design and construction of Fire Station #7: The plan phase is in progress. This is part of the conceptual master plan for a station and training facility. The site has been selected. Oversee design and construction of Fire Station #8: The plan phase is in progress. We are awaiting direction upon completion of the budget process.
1	Promote vector control/mosquito hotline		Parks & Recreation has partnered with Codes and public works to establish a hotline, monthly meetings, and annual mailings.
2	Renovate and open new Museum of Nature and Science		The design and construct phase of this project is underway, and bidding for demolition and environmental remediation is in process. Construction work is anticipated to begin in the summer of 2011, with a museum opening date in the fall of 2012.
2	Pursue recreational component Phase 1B		Funding for this project has not been identified.
2	Pursue multi-purpose/competitive pool Phase II		The plan and concept design for this project are substantially complete. A presentation has been made to Council and final documents are being prepared.
2	Implement and fund Out-of-School Time Program		Parks & Recreation staff has evaluated the program, researched partnerships and determined the program feasibility. The funding and staff requirements for this program are not available at this time.
2	Open Regional Aquatic Center		The Las Cruces Regional Aquatic Center held a grand opening on October 1, 2010. The facility includes a zero entry activity pool, current channel, lap lanes, and a therapeutic pool. Programs and special events are ongoing.
2	Expand recreation opportunities for youth		Parks & Recreation is evaluating program offerings to ensure that new programs are added each year. Current offerings include the After School program, pre-school activity classes, gymnastics, cheerleading, basketball tournaments, T-ball leagues, Kids Expo, and teen programs. In addition, a fiscal review process is being put into place to determine new program feasibility.
2	Expand recreation opportunities for seniors		Parks & Recreation is working with Public Services to coordinate efforts, maximize resources, and assess program opportunities. A senior aquatics program has been established at the Regional Aquatic Center.
2	Renovate and open East Mesa Sage Café		Facilities has completed 90% of the Phase I renovation and is currently awaiting the conclusion of the budget process to identify funding to complete this project. Public Services is aiming to secure funding by the end of Fiscal Year 2012.
2	Complete identification of locations and partners for community gardens and begin implementation of the program		The program and potential partners have been defined, and new funding sources are being identified. A site analysis is underway for program locations.

FACILITIES

#	Strategic Objective	Status	Departmental Responses
2	Update Parks & Recreation Advisory Board policy		The Parks & Recreation 2010/11 Fees & Charges and Facility Use Policy has been reviewed and amended. The Parks & Recreation board has approved these changes and Council will review on April 18, 2011.
3	Complete intermodal facility to connect local and regional modes of transportation		The design of this facility and the assessment of environmental factors are in progress. Construction is expected to begin in the fall of 2011.
3	Evaluate Park and Recreation Policy [Combination of impact fees and regulatory requirement for park development]		Staff is in the process of revising the Parks & Recreation Master Plan which will address impact fees and regulatory development requirements. A consultant has been hired to assist with the update; surveys and public input meetings will be part of the revision process which will be completed by June 2012.
3	Continue Phase I facility design for central kitchen for senior meals		The design process is underway for this project and the schematic is scheduled to be complete by August 2011.
3	Complete agreements with Las Cruces Public Schools for joint use of Facilities and operations		A new agreement was approved in 2010.
3	Facility management strategy		Building inventory has been reviewed to determine potential square footage reductions. A Facility Assessment Model has been developed which incorporates condition assessments of building systems and prioritizes capital renewal and maintenance projects. A preventive maintenance program is being established using the output from this model.
4	Renewable energy implementation at convention center		This project is in the design and construction phase which should be completed by July 2011. The initial data on energy consumption is being collected to facilitate monitoring and evaluation once the project is complete.
4	Promote energy conservation		Fleet has applied for an EPA grant for diesel particulate filter funding and is pursuing funding to purchase alternative fuel vehicles.
4	Pursue LEED Certification for MONAS (Museum of Nature and Science)		This project is still in the design phase.
4	Pursue LEED certification for City Hall	Completed	LEED silver certification was awarded to City Hall
4	Pursue LEED certification for the Convention Center	Initiated	LEED certification has been confirmed by our consultant and we are awaiting final notification from the USGBC.
4	Identify third party power provider for city hall parking deck		The Facilities department is coordinating this effort with the sustainability officer to pursue opportunities to construct a PV array system. A request for proposals has been issued by the City.
5	Open and operationalize new City Hall		Construction was completed and new City Hall was successfully opened in the spring of 2010. This LEED-certified 117,000 square foot facility houses Administration, Legal, Finance, Public Services, IT, Facilities, Human Resources, Public Works, and Community Development, as well as Council chambers and Utilities customer service.
7	Encourage and promote active wellness program opportunities		Parks & Recreation staff is developing a formal policy, has established partnerships with NMSU and have successfully launched wellness opportunities for employees including fitness classes, nutrition classes, and health fairs.

FINANCE

#	Strategic Objective	Status	Departmental Responses
1	Finance public safety vehicle replacement cycle		Financed through Vehicle Acquisition Fund approximately 60% of available fund dedicated to replacement of public safety vehicles.
2	Maximize funding for Downtown TIDD		Staff is working with the financial advisor and bond counsel to identify the bonding capacity for the TIDD. Preliminary figures on bonding capacity are expected in May 2011.
3	Develop a special assessment district policy / ordinance		Currently researching law requirements.
4	Pursue funding for high-priority septic tank removal		Staff is working on a possible financing tool whereby the City finances the improvements, with landowners responsible to repay the City for their respective share of the cost. The Lantana development is the first development to be considered for this financing tool.
6	CIP lifecycle identification and project prioritization process		Embodied in the ICIP processes as required by the City Charter and the NM Department of Finance & Administration. These plans were adopted in FY11 and are slated to be adopted in May of 2011 for the FY12 budget.
6	Ensure continued fiscal integrity / stability of the City - adopt fund balance reserve policies and periodic review / evaluation of alternative funding source		Currently in the process of writing a fund balance policy. Anticipate presentation to City Council in July 2011.
6	Link the City's budget to the Strategic Plan		The City has had, and will continue to have, performance measures in the adopted budget since FY06. These measures have been linked to the strategic plan in place at the time of budget adoption. Since the plan has evolved over time, each budget cycle has made progress in alignment. That process will continue with the FY12 budget development.

Fire

#	Strategic Objective	Status	Departmental Responses
1	Initiate interoperability communication plan	Complete	The plan has been implemented and oversight is being provided by a standing committee established by the MVRDA Board of Directors. The Mobile Data Computer (MDC) phase is nearing completion and future phases will be implemented as funding becomes available.
1	Support MVRDA funding and facility subcommittee	Complete	Fire Department personnel served on the subcommittee as well as the review panel that evaluated proposals for a space needs analysis for a new MVRDA facility. The subcommittee completed its mission and is no longer functioning.
1	Complete governance evaluation of shared (communication) systems	Complete	The evaluation was completed in July of 2010. The findings will be evaluated for potential improvements to the emergency response communication system in Dona Ana County.
1	Complete regional communications exercise	Complete	The exercise occurred in July of 2010. Las Cruces Fire and Las Cruces Police Departments participated in the exercise.
1	Continue participation in Local Emergency Planning Committee/Office of Emergency Management (LEPC/OEM) Fire	Ongoing	Sustained membership by various City departments in the LEPC to include participation in various subcommittees and groups. Adoption of the All Hazards Emergency Operations Plan (AHEOP) by City Council in February 2011.
1	Complete site selection for Fire Substation 7	Complete	The location for Station 7 and a Training Center has been selected at the Las Cruces International Airport. The development of an overall site plan should be completed by July 2011.
1	Complete site selection for Fire Substation 8	Complete	The location for Station 8 has been selected in the vicinity of Lohman Ave. and Sonoma Ranch Blvd. The site is Bureau of Land Management (BLM) property and will also house an East Mesa Command facility for the Las Cruces Police Department. The permit application through the BLM is being developed.
1	Identify funding plan to design, equip and construct fire station 7	Complete	Three million dollars has been identified to construct Station 7 and the Training Center through the issuance of Gross Receipt Tax (GRT) bonds. Funding will become available in FY12.
1	Identify funding plan to design, equip and construct fire station 8	On Schedule	One million dollars has been identified for design and construction drawings for the East Mesa Public Safety Complex which will include Station 8 and an East Mesa Command facility for LCPD. Potential funding sources being considered to equip and construct the facility include public safety impact fees, GRT bond cycling and General Obligation (GO) bonds.
1	Adopt a Public Safety Impact fee	On Schedule	The proposed public safety impact fee was presented to the Capital Improvement Advisory Committee (CIAC) in March 2011 after numerous public meetings. The CIAC voted in favor of adoption so their recommendation is scheduled move forward to City Council for final consideration in May of 2011.
1	Finance public safety vehicle replacement cycle	On Schedule	Two (2) new fire engines were purchased in FY11 to maintain the current replacement cycle for Fire Department apparatus. The FY12 budget recommendation includes replacement of two (2) additional fire engines in accordance with the plan.
1	Identify funding to Build and equip Public Safety Answering Point facility - MVRDA Building	On Schedule	Funds were expended to initiate a space needs analysis for a new facility. Funding was requested from the State Legislature but was not received. Additional sources continue to be evaluated.
1	Use website as an effective communications tool for the community	On Schedule	Implementation of new City website will allow individual departments to manage and edit their own page and content. This will facilitate more detailed and updated information being available to the public.
1	Evaluate and plan new public safety efforts	On Schedule	A variety of new efforts such as a citizen's academy, citizen surveys, alternate response models and Insurance Services Office (ISO) improvements are being assessed. Final implementation will be dependent on funding and potential impact for the community.
1	Identify funding plan for staffing new fire stations	Complete	A new staffing model is planned for implementation with the opening of the next fire station. Under the new plan the combined personnel costs for Station 7 and Station 8 are projected to be reduced by over $600,000 compared to the current model.
1	Continue existing public safety efforts	Ongoing	Existing fire department programs such as Youth Firesetter Intervention, Vecinos, paramedic training, business inspections and recruit workshops have been maintained at previous levels or expanded.
1	Continue to implement street re-addressing programs	On Schedule	Phase I, portions of Hacienda Acres, was completed in December 2010. Additional phases are being evaluated for implementation.

Human Resources

#	Strategic Objective	Status	Departmental Responses
6	Maintain and monitor succession plan that ensures continuity	Ongoing	The projection report has been updated and is in review by Director.
6	Recruit and retain engaged high quality employees	Ongoing	Consulting with other agencies regarding various recruitment tools to include development and use of assessment centers. Collecting information and options to provide staff training for development, administration, and analysis of data collected as result of these processes.
7	Ensure competitive wages	Ongoing	Compensation study is complete. Recommendations have been reviewed with Executive Staff. The study indicated, overall, City of Las Cruces job classifications and corresponding salary assignments are, on average, within one (1) percent of previously surveyed market.
7	Ensure attractive benefit plans	Ongoing	Assigned, but survey has not been distributed to comparable agencies.
7	Promote and increase participation in existing programs		Policies under review.
7	Identify and utilize opportunities for public recognition of employee accomplishments		Options being researched and reviewed.
7	Foster professional development and advancement	Ongoing	Tuition reimbursement policy revisions in place. Changes implemented include certification reimbursement and increase in funds available per semester.
7	Provide education, training, and awareness opportunities	Ongoing	Continuing to expand offerings to include online availability and customized sessions.
7	Conduct statistically valid Employee Satisfaction Surveys	Ongoing	Satisfaction survey conducted and results have been compiled for review.
7	Evaluate and Enhance creative/flexible employee work schedules	Ongoing	Opportunities for flexible work schedules are being reviewed with Directors and Administrators where applicable and operations allow.
7	Empower employees by providing opportunities for meaningful work	Ongoing	Will be working with existing staff to collect information to build a skills bank linking existing skills base to succession planning.
7	Provide and promote opportunities to report and resolve matters of employee concern	Ongoing	All three bargaining units now have established Labor Management Teams; online tool launched to obtain employee suggestions and feedback.
7	Provide opportunities for management and staff interaction and feedback	Ongoing	Quarterly administrator and manager meetings are being re-established; conduct quarterly feedback meetings with employees that are within first year of employment.
7	Continue to promote and support safe work environments	Ongoing	Opportunities for additional staff training are under review; ten (10) hour OSHA training has been integrated and now conducted during new employee orientation.

Information Technology

#	Strategic Objective	Status	Departmental Responses
1	Use website as an effective communications tool for the community	Complete Scheduled for end of April through May 2011	• New web site is in beta review, slated for April 15th public release. • IT has coordinated with Departments to acquire content for new Content Management System. • IT will train and certify departmental content authors.
3	Improve Geographic Information System (GIS) functionality	Complete scheduled for June through August 2011	• Upgrade City GIS from 9.2 to 9.3 Technology using Arc GIS Server with informational WEB based mapping services. • Design digital map applications with increased functionality utilizing Silverlight / Flex. • Upgrade City GIS from 9.3 to 10.0 Technology using Arc GIS Server with informational WEB based mapping services. • Implementation of Munis Map Link, scheduled for late April through July 2011. • Munis integration with ESRI, scheduled November 2011 through February 2012.
5	Open and operationalize new City Hall	Complete Complete	• Implement Data and Telephony services at new City Hall Provide fiber connectivity to new City Hall.
6	Enhance internet based communications	95% complete	• Develop a new municipal web site consisting of a • Content Management System, scheduled completion by 4/15/2011.
7	Maintain and implement technological solutions to enhance delivery of services	Complete Complete	• Design & implement a new VoIP phone system for new City Hall. • Design and implement an improved optical fiber infrastructure for data and voice communications to support new City Hall. • Design and implement a new internal Intranet site – scheduled from September through November 2011.

Legal

#	Strategic Objective	Status	Departmental Responses
1	Implement "hands free" cell phone ordinance	Complete	Implemented “hands free” cell phone ordinance as an additional prohibited activity while driving.
3	Support Community Development's update of erosion (dust/NPDES) control ordinance	Ongoing	Support update of dust/erosion control ordinance as required/requested.
5	Advocate for attractive industrial rate structures	Ongoing	Advocate for and support Finance and other departments in acquiring crucial industrial rate structures.
6	Enhance opportunities for fair and representative elections	Ongoing	Attend and participate in community meetings, respond to citizen/stakeholder requests for information.
7	Continue to promote and support safe work environments	Ongoing	Support safe work environments in collaboration with Risk Management/Human Resources.

Police

#	Strategic Objective	Status	Departmental Responses
1	Continue participation in LECP	Ongoing	LCPD attends the monthly LEPC meetings held at the Las Cruces / Dona Ana Office of Emergency Management, and regularly participates in exercises and subcommittees
1	Complete regional communications exercise	Complete	LCPD participated in a multi-agency communications exercise sponsored by the Las Cruces / Dona Ana Office of Emergency Management in July 2010.
1	Adopt a Public Safety Impact fee		The Public Works department is the lead for this project and will be submitting plans to City Council in the upcoming months. LCPD is providing support as needed.
1	Finance public safety vehicle replacement cycle		LCPD purchased thirty-one 2011 Dodge Chargers using revenue generated by the Safe Traffic Operations Program in order to replace high mileage vehicles already in service. LCPD is working with the Finance Department and Fleet to formalize a police vehicle replacement matrix.
1	Identify funding to Build and equip Public Safety Answering Point facility - MVRDA Building		LCPD is working with LCFD, and other CLC departments to identify a joint facility Police/Fire/MVRDA facility on the east side of town. A potential site has been identified near Lohman / Sonoma Ranch; site development planning is in progress.
1	Facilitate a "Safe Routes to School" program		MPO is the lead agency for this program; LCPD attends monthly meetings, and acts as a support agency.
1	Use website as an effective communications tool for the community		Web 2.0 is in the final development stages and will be made available to the public soon. LCPD began releasing email and text alerts / information bulletins via “Nixle” in September 2010.
1	Evaluate and plan new public safety efforts	On Schedule	LCPD actively seeks out and is regularly awarded grants to assist our public safety efforts. LCPD was recently awarded over $251,000 for vehicles, equipment, and enforcement overtime through the Department of Homeland Security “Operation Stonegarden” grant. LCPD is in the process of installing and implementing software upgrades for 90 in-car computers, partially funded through the USDOJ COPS grant.
1	Expand proactive Codes Enforcement activities		Codes enforcement is conducting monthly neighborhood sweeps, and assisting in the quarterly MOC projects.
1	Enhance community policing programs		LCPD created and staffed a “Community Liaison Officer” position in February 2010, for the purpose of coordinating our community policing efforts, such as the Neighborhood Watch program and the McGruff House. LCPD also designated a “Traffic Oriented Policing” officer to respond to traffic nuisances.
1	Evaluate and determine level of service for police service on East Mesa		East and West Area Commands will be implemented on 04/10/11. Thirty-three percent of patrol officers will be dedicated to staff the East Area Command.
1	Continue existing public safety efforts		LCPD responded to 157,000 calls for service in 2010. As an agency we’re dedicated to: reducing crime and the threat of crime; promoting and enhancing community partnerships; enhancing traffic safety; promoting multi-agency partnerships; enhancing the professionalism and morale of the organization.
1	Implement "hands free" cell phone ordinance		The “Prohibited Activities While Driving” ordinance was amended in 2010, mandating hand-free devices be used when talking on a cell phone while driving.
1	Maintain and evaluate traffic enforcement technologies		Public Works and LCPD is working with the NMSU Civil Engineering Department to evaluate the effect of the Safe Traffic Operations Program. LCPD issued 17,922 photo-enforcement citations in 2010. LCPD is awarded yearly traffic enforcement and technology grants, such as Operation DWI and Operation Buckle down.
1	Establish a Safe Traffic Operations Program (STOP) fund utilization program		LCPD purchased thirty-one police cars with 2010 STOP funds. LCPD and Public Works have drafted proposed fund utilization plans.

Public Services

#	Strategic Objective	Status	Departmental Responses
2	Support Amador Museum Foundation's efforts		A Memorandum of Agreement with the Amador Museum Foundation is allowing work to move forward on the adaptive reuse of that historic building. One room of the Amador Hotel has been stripped back to adobe brick and work has progressed on the HVAC system with the support of Staff. The annual fundraiser for the Foundation "If These Walls Could Talk" was held on March 31, 2011.
2	Continued support of City's participation in development of Veteran's Museum		The Veteran's Museum Board met in Las Cruces to review proposed architectural concepts for the Museum. A follow-up meeting with Mr. Joe Long, of Veteran's Affairs, included an update on the progress of land acquisition for the Museum along Bataan Parkway West.
2	Renovate and open new Museum of Nature and Science		Detailed planning is now underway for the Exhibit component of the Museum. Recently a set of Paleozoic Trackways have been acquired for display in the Museum, and Staff is working closely with the Architects in anticipation of the construction work to commence in the summer of 2011. Anticipated opening date is fall 2012.
2	Pursue Downtown Arts and Culture District Designation		A committee of the partners required by State legislation convened, and has laid the groundwork for the local designation of an Arts and Cultural District for Las Cruces, with the guidance of the State Dept. of Economic Development, Arts and Cultural District staff. Legislation to designate the district will be presented to Council in the fall of 2011, and a formal application for State recognition to follow in 2012.
2	Expand recreation opportunities for seniors		To maximize resources, maintain current levels of programs, and successfully expand leisure and recreational programs, we must develop new partnerships and strengthen existing alliances. This includes strengthening partnerships within the City Sections – especially between Senior Programs, Recreation, and Parks - as well as expanding partnerships with business, education, social services, and, civic organizations. Another key element in expanding leisure and recreational opportunities depends on using the skills and talents of volunteers. Through these partnerships and development of our volunteer resources, we will continue to touch the lives of hundreds of Las Cruces elders on a daily basis.
2	Renovate and open East Mesa Sage Café		The East Mesa Sage Cafe will focus on providing innovative food services, leisure, and educational activities for adults aged 50 years and older while at the same time, expand dining and learning opportunities as much as possible, to include youth and younger adults. Once completed, this project will serve as an alternative model for the traditional senior center. It is our hope to secure funds for the completion of this project, including final construction, purchase and installation of equipment, and the establishment of an operating budget, by the end of Fiscal Year 2012.

Public Services

#	Strategic Objective	Status	Departmental Responses
3	Complete intermodal facility to connect local and regional modes of transportation		Architectural work is underway on the Intermodal facility and construction is expected to begin in the fall of 2011. Presently the Facilities Department is managing this project.
3	Complete Transit Intelligent Transportation System (ITS / technology) implementation		Work is in process for the first component of the ITS system. AVL was installed on the Aggie shuttle buses by the Associated Students of New Mexico State University. Requisitions for installation of security components for the entire bus system is in the purchasing phase.
3	Study transit service to reduce vehicle miles traveled (dial-a-ride, core transit routes, system efficiencies)		The long-range transit plan is being conducted by the Las Cruces MPO. It includes an assessment of existing services. Greater detail of study will require either the hiring of a transit analyst or funding to undertake a formal study by an outside agency.
3	Implement Transit Strategic Plan		Selected items from the plan are in process. Funding is not available in the coming budget for route expansion. Staff is working on completion of specific items funded by ARRA monies.
4	Renewable energy implementation at Las Cruces Convention Center		Project is in design and construction phase and is being coordinated by the Facilities Department.
5	Continue to develop Las Cruces as a tourist destination		CVB staff is continuing to develop advertising campaigns to promote Las Cruces as a tourist destination. They issued several literature pieces this past year to promote aspects of the community and continue to promote Las Cruces at meeting venues nationwide.
5	Market and operate Convention Center to support service industry		Concerns over the operations of the Las Cruces center by local hotels and caterers are being addressed through dialog with the office of the City Manager and the Executive Director of the CVB. The City is working to provide support for local service industries in the booking of large events from out of town. Additionally, the City is working on flexibility in the provision of services to customers of the Center.
5	Open Convention Center		The Las Cruces Convention Center held a grand opening on January 13-15, 2011. The Center is popular with the community as demonstrated by good attendance at public functions since the soft opening in December of 2010.

Public Works

#	Strategic Objective	Status	Departmental Responses
1	Adopt a Public Safety Impact fee	On Schedule	The proposed public safety impact fee was presented to the Capital Improvement Advisory Committee (CIAC) in March 2011 after numerous public meetings. The CIAC voted in favor of adoption so their recommendation will move forward to City Council for final consideration in May of 2011.
1	Enhance ITS systems capabilities Traffic Engineering		Currently scheduling ITS upgrades on signals along major corridors specifically Picacho Ave, North Main, University Ave.
2	Complete implementation of Downtown Main Street North		Construction of Downtown North should be completed in FY 2011/2012.
2	Complete implementation of Downtown Main Street South		Bohannan-Huston is currently working on the design portion of the Downtown South.
3	Finish arroyo design standards and Arroyo Use Policy		Finish arroyo design standards and Arroyo use policy - currently Public Works is awaiting the draft Preservation Plan from Community Development in order to proceed.
3	Traffic engineering ITS	Ongoing	Currently scheduling ITS upgrades on signals along major corridors specifically Picacho Ave, North Main, University Ave.
3	Obtain bicycle friendly city status	Ongoing	The Solano bike route from Missouri to University has been completed.
3	Implement impact fees	On Schedule	The proposed road and drainage impact fees were presented to the Capital Improvement Advisory Committee (CIAC) in March 2011 after numerous public meetings. The CIAC voted against the adoption of road impact fees and voted against drainage impact fees. Their recommendations will move forward to City Council for final consideration in May of 2011.
3	Complete design of environmental restoration project at Las Cruces Dam	Initiated	The City is currently awaiting the Army Corp of Engineers agreement with the City for the environmental restoration project.
3	Pavement management program	Initiated	The pavement management program is currently underway. Data is being collected by Terracon.
4	Complete street light conversion	Ongoing	Currently five of the seven phases have been completed.
4	Multi-purpose drainage facility implementation	Initiated	Bonding is currently being proposed to complete the Multi-purpose drainage facilities. (El Molino and Calico Central Channel.)

Utilities

#	Strategic Objective	Status	Departmental Responses
3	Update liquid waste ordinance		Utility and Legal Departments are currently working on changes to the Ordinance. A Work Session has been held and direction from City Council has been received. This effort will be completed in FY 12.
3	Achieve resolution of RGNGA and CLC Gas Service territories		The dissolution of Rio Grande Natural Gas Association (RGNGA) has been achieved. As part of the equal division of assets between the City of Las Cruces (CLC), the Village of Hatch yielded a transfer of approximately 6,900 gas customers into the City gas utility.
4	Expand community awareness of the Household Hazardous Waste Program		This is a program managed by the South Central Solid Waste Authority (SCSWA) and the City's Solid Waste Utility. As part of the joint effort, enhanced public awareness efforts will be conducted in FY 12.
4	Adopt a stand alone Water Conservation Plan for the City of Las Cruces		The State mandated stand-alone water conservation plan for the City of Las Cruces is in the development process, and is expected to be completed in FY 12.
4	Implement and continue to develop a Regional Recycling Program		The regionalization of the recycling program has been achieved by the transfer of recycling operations to the SCSWA. As part of the regional effort, City Solid Waste customers can now enjoy the benefits of a curbside recycling program at a very reasonable price.
4	Expand water conservation efforts		Water conservation workshops (Lush and Lean Program) at no cost to the Community will continue in FY 12. Recent water conservation efforts have emphasized presentations at elementary schools.
4	Pursue funding for high-priority septic tank removal		Funding requests for high priority septic tank removal has been presented and prioritized in City Council priorities list. However, no funding is expected in FY 12.

City of Las Cruces

Budget Transmittal

Budget Transmittal, Issue 4

Inside this issue:

Introduction/Background	56
Strategy	56
Revenues and Savings	57
Expenditures	57
Budget Highlights	57
Conclusion	58

Proposed 2011-12 Budget

To The Honorable Mayor And City Council

April 19, 2011

I am pleased to submit for your review and consideration; the Fiscal Year 2011-12 Proposed Budget, in compliance with provisions of the Las Cruces City Charter and State of New Mexico Statutes.

Introduction / Background

I am submitting the City's Proposed Operating Budget for Fiscal Year 2011-12. Las Cruces, like the rest of the state and nation has faced financial impacts due to the economy and its affects on commerce and spending habits of our residents. While we continue to weather the impacts to revenues and increasing operational demands, we seem to be in an improved fiscal position compared to the same time last year. This condition can be attributed to careful and conservative fiscal management and planning on the part of the City Council and City Administration beginning with a continuous monitoring of costs and progressively investing time and energy with a pre-budget retreat, detailed reviews of operations and strategies, and planning to convert temporary managed reductions to permanent and reoccurring savings.

We have maintained focus to meet the needs of our community by ensuring critical core services are maintained. Fees for services and related changes in revenue generation are being kept to a minimum. Reserves are being maintained and improved over last year. Additionally, at the center of our initiative is a strong focus on restoring and implementing deferred services and investments in our fleet and facilities. Finally, I intend for this budget to have a positive impact on our citizens through concentration of our efforts.

Strategy

Over the last several years, there has been negative or very slow but steady growth in GRT revenues that have not been sufficient to keep pace with increases in costs but we have made necessary adjustments in our operating and spending habits to offset this impact. We have taken

proactive measures to minimize the impact to city services by closely reviewing all hiring proposals to determine impact on core functions, conservatively forecasted revenues, and minimized expenditures in a multitude of areas. We are implementing numerous components of the Strategic Plan that will improve performance, responsiveness to the community, and make positive strides toward achieving goals and objectives in the areas of citizen impact, service delivery and foundational support.

City Administration worked closely with our management and budget team and department directors to identify cost saving opportunities and conservation measures that yielded strategic growth in several areas of the budget. A primary objective to convert the "Additional Managed Reductions" (AMR) to permanent cost savings yielded a permanent reoccurring annual savings of $1.2 Million, equating to 27% of the total AMR goal.

Revenues and Savings

Gross Receipts Tax (GRT) which makes up 72% of the General Fund budget is expected to grow 1.4% for Fiscal Year 2012. Additionally, with the efficiencies realized during the current fiscal year, we anticipate having a positive fund balance exceeding budgeted levels which will also provide us with additional funds to use in programming the Fiscal Year 2012 operating budget. While staff has identified proposals for 2011-12 to discuss changes in fees for services, revenue projections for those areas are not being relied on to balance the budget. Rather, the fees for services are designed to improve public safety programs.

This budget includes the permanent reduction of 17 vacant positions which will save the City a total of $798,066 annually. These reductions include positions that were kept vacant to help balance the Fiscal Year 2010-11 budget. Through redistribution of work assignments, we are able to eliminate the positions without an adverse impact to service delivery. This savings coupled with the slight increase in gross receipt revenues and the savings from operational efficiencies in the current budget places our available revenues in a positive light going into the 2011-12 budget cycle.

Expenditures

All city departments were given expenditure targets that were either at or below the Fiscal Year 2008-09 ending budget. This equates to an average reduction in spending of 6.2% within their operating budgets. Numerous departments were able to present a budget that reached the permanent cost savings goals established. Additional expenses have been factored into budgets to address increases in costs for employment related expenses such as market driven job reclassifications. Additionally, reserves have been established for future unemployment and health insurance costs.

I will continue to pursue cost savings in many areas of the City in Fiscal Year 2011-12 and with anticipated restructuring and organizational efficiencies; I am striving to achieve additional permanent cost reductions.

Budget Highlights:

The proposed budget is balanced and reflects our continued fiscal restraint. The City is required to have 1/12th operating reserve and we are proposing a budget that maintains twice that amount at 2/12th or $13,967,816, an increase of $182,039 over Fiscal Year 2010-11. This increase in our reserve puts the City in a better position to adjust to future economic downturns and help to maintain the City's high bond ratings. There is no tax increase proposed, and no furloughs or layoffs for employees included.

As a result of the referenced cost savings achievement and the slight increase in projected GRT revenue, I am recommending we restore our commitment to invest in our vehicle acquisition fund as well as enhancing the investment in our building services fund. These measures reflect the council priority of finishing what we've started and taking care of the considerable backlog in these areas.

Our employees have contributed to the success of our cost savings by doing more with less. They have not been receiving regular cost of living and merit pay adjustments due to strained budget conditions. It is time to begin to restore wages to competitive levels to help meet our commitment as

the employer of choice. I have set aside an average 2.6% for merit based wage increases for non-represented City Employees. This is the second year we will base wage adjustments purely on performance. This budget also continues to fully fund negotiated compensation (step) increases for our three union contracts.

We have approximately $74 million of "active" authorized capital projects in various stages of development or construction. A breakdown of this funding is included in this budget under the ICIP section. The capital improvements are centered on both system expansion and rehabilitation of public infrastructure.

Conclusion

The proposed budget is optimistic but conservative. It implements City Council directives and provides a positive and strategic approach to managing the City of Las Cruces.

I want to thank all staff who were deeply involved in crafting this financial plan for this proposed fiscal year budget recommendation, particularly as it related to difficult choices and decisions that had to be made throughout the process. I am especially grateful to the staff of the Office of Management and Budget and the Interim Assistant City Manager for their hands-on involvement and many hours of hard work to put together a reasonable and responsible spending plan for the next fiscal year.

Respectfully submitted,

Robert L. Garza, P.E.

City Manager

Budget Overview

Budget Overview, Issue 5

SUMMARY OF ANNUAL BUDGET

This section summarizes the 2011-12 annual budget for the City of Las Cruces which anticipates total expenditures of approximately $299.4 million across all funds, a decrease of 5.8 percent from the 2010-11 budget. The City is striving to maintain expenditure targets that are either at and/or below the 2008-09 amended budget. This equates to an average reduction in spending of 4.5 percent within Department budgets for 2011-12. A number of City Departments were able to present budgets that reached permanent cost savings goals established; however, additional expenditure reductions had to be factored into budgets to address increases in costs for employment related expenses. The City was able to eliminate 17 vacant positions in response to ongoing economic conditions

As illustrated in Table 1, General Funds represent the second largest fund group at 26.5 percent of the total with a budget of $79.2 million. These funds are of particular importance to Las Cruces because they represent the allocation made for the general operations of the City and provides resources for most of the basic services, such as City Administration, Fire, Police, Parks, and Street Maintenance. Special Revenue Funds and Capital Project Funds; consist primarily of federal, state and local grants totaling $23.8 million and $47.2 respectively, or 7.9 percent and 15.7 percent of the total budget. Debt Service Funds consist of allocations used for the payment of long-term (greater than a year) debt and total $12.4 million or 4.1 percent of the total budget. The City's Enterprise Funds are $112.5 million or 37.6 percent of the total. These funds primarily consist of the City Utility Departments (Shared Service, Gas, Water and

Inside this issue:

Summary of Annual Budget	60
2011-12 Resources and Expenditure Summary	62
Resources	62
2011-12 Estimated Beginning Fund Balances	62
2011-12 Estimated Revenues	63
2010-11 Estimated Ending Balances	63
General Government Expenditures By Function	64
City Wide Employment Trend	65
2011-12 General Fund Budget Overview	66
Summary	69

Table 1

2011-12 Annual Budget Compared To 2010-11 Budget
Expenditures (in Millions of Dollars)

	2009-10 Actual	2010-11 Budget	2011-12 Budget	Increase (Decrease)	Percent Change
General Funds	$ 73.0	$ 76.4	$ 79.2	$ 2.8	**3.7 %**
Special Revenue Funds	21.2	26.4	23.8	(2.6)	**(9.8 %)**
Debt Service Funds	11.7	12.7	12.4	(0.3)	**(2.4 %)**
Capital Project Funds	58.0	53.1	47.2	(5.9)	**(11.1 %)**
Enterprise Funds	74.4	114.5	112.5	(2.0)	**(1.7 %)**
Internal Service Funds	13.5	10.4	10.6	0.2	**1.9 %**
City-wide Total	**$ 251.8**	**$ 293.5**	**$ 285.7**	**$ (7.8)**	**(2.7 %)**
Fiduciary Funds	12.0	24.4	13.8	(10.6)	**(43.4 %)**
Total	**$ 263.8**	**$ 317.9**	**$ 299.4**	**$ (18.5)**	**(5.8 %)**

Wastewater, and Solid Waste) with resources derived from user charges. Internal Service Funds represent $10.6 million or 3.5 percent of the total budget, while Fiduciary Funds (funds in which the City acts as a fiscal agent) total $13.8 million or 4.6 percent of the total budget.

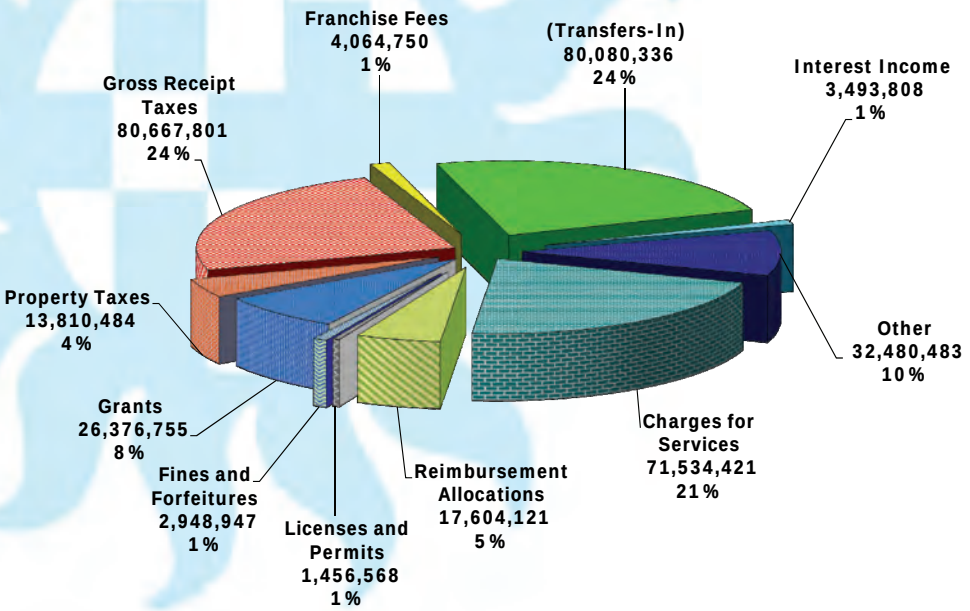
As chart 1 and 2 indicate, the City collects resources from a variety of sources. Charges for Services and Gross Receipt Taxes are the largest sources of money at $71.5 million and $80.7 million respectively or 21.4 percent and 24.1 percent of budget resources; while Property Taxes only represent $13.8 million or 4.1 percent. After these sources, the City's revenue portfolio is diversified with no single category of revenue making up more than one quarter of the total.

On where the money goes, Utilities and Public Safety expenditures comprise the largest share of the City budget. In 2011-12, $111.5 (Utilities) and $38.6 (Public Safety) million or 29.4 percent and 10.2 percent of the total budget is allocated to be spent on City Utilities and Public Safety respectively; while Public Work and General Government total $33.6 and $33.2 million or 8.9 percent and 8.8 percent respectively. Facilities ($27.9 million or 7.3 percent), Public Services ($17.5 o r 4.6 percent) , and Community Development ($11.0 million or 2.9 percent) represents the remaining City Expenditure budgets outside of Debt Service ($12.4 million or 3.3 percent) and Fiscal Agencies ($13.8 million or 3.6 percent).

Where The Money Comes From – All Sources

$334,518,474

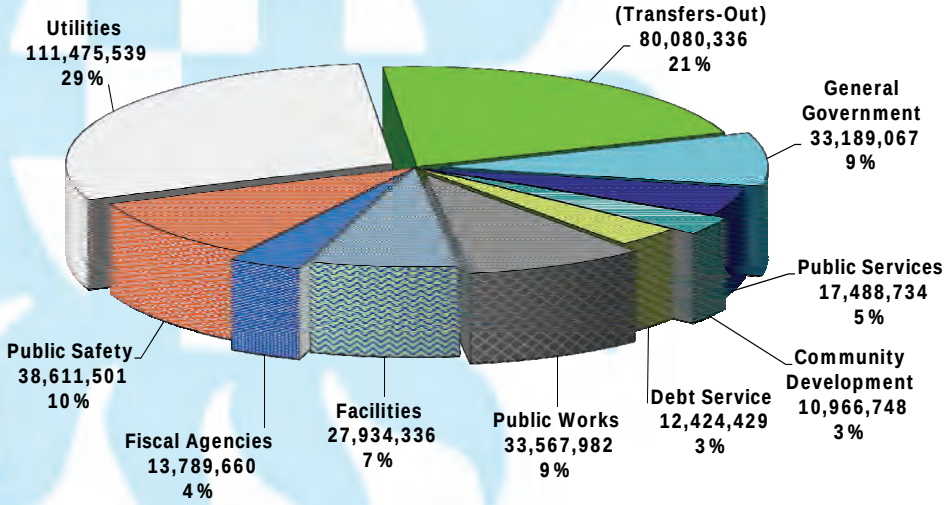
Chart 1



Where The Money Goes – All Sources

$379,528,332

Chart 2

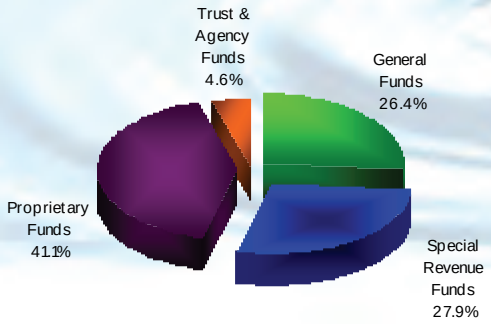


2011-12 RESOURCES AND EXPENDITURE SUMMARY

The 2011-12 budget, financed by operating funds, totals $299,447,996. The General Funds portion of $79,193,864 is roughly 26.4 percent of the total. Special Revenue Funds such as HUD Community Development, Memorial Medical Center Facility, Public Parks Development, Street Project Development and Improvements is roughly 27.9 percent of the total budget. The Enterprise Funds which include Water, Wastewater, Solid Waste, Gas, Document Services, and Fleet Services represent approximately 41.1 percent of the total budget. Trust and Agency Funds represent the remaining 4.6 percent of the total budget.

ALL SOURCES OF FUNDS

Total Expenditures- $299.4 Million



In addition to presenting the budget by funding source, the budget can also be described in terms of the major types of activities or expenditures funded. Included are the operating and maintenance expenses that represent the ongoing costs of delivering city services; capital expenditures for pay-as-you-go projects for major additions, improvements or renovations to city facilities; and debt service payments to retire outstanding debt. The table below shows the distribution of the total operating budget into these three types of expenditures. The table also provides a comparison of the 2011-12 budget to the 2010-11 adopted budget; 2008-09 actual expenditures are also included.

2011-12 Compared to 2010-11 Adopted Budget

Expenditures (In Thousands of Dollars)

	2009-10 Actual Expenditures	2010-11 Adopted Budget	2011-12 Budget	2011-12 Amount Change	2011-12 Percent Change
Operating and Maintenance	$ 176,285.5	$ 190,403.6	$ 186,091.6	$ (4,312.0)	-2.3%
Capital Expenditures	78,216.2	83,199.2	80,222.7	(2,976.5)	-3.6%
Debt Service	18,539.3	19,848.6	19,094.1	(754.5)	-3.8%
	$ 273,041.0	$ 293,451.4	$ 285,408.4	$ (8,043.0)	-2.7%

Not included in the operating budget are bonds and other capital funds used for capital improvement projects. These are included in a separate capital improvement program (ICIP).

The increased debt service for 2010-11 is associated the refinancing of Bonds and Loans along with the additional New Mexico Finance Authority (NMFA) loan and HUD (internal) loan for two fire apparatuses and the Museum of Nature and Science respectively.

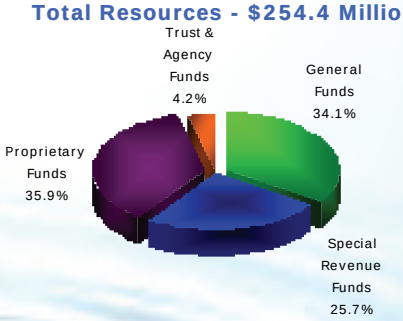
The proposed 2011-12 budget for the City excluding Trust and Agency Funds totals $285.4 million, is a drop of roughly $8.0 million compared to the prior years budget. This decrease is primarily due to the completion of the Las Cruces Convention Center.

RESOURCES

Resources include beginning fund balances, fund transfers, revenues and recoveries. In the Enterprise Funds, fund balances provide a financial cushion against unanticipated changes. The contingency allocation serves this same purpose in the General Fund. While minor changes in fund balances occur from year to year, maintaining proper fund balances over the long term and providing for a contingency fund in the General Fund are important components of sound financial management and a significant factor in favorable bond ratings.

ALL SOURCES OF FUNDS

Total Resources - $254.4 Million



2011-12 ESTIMATED BEGINNING FUND BALANCES

The estimated 2011-12 beginning fund balances of $163.8 million includes, $23.8 million in General Funds, $34.6 million in Special Revenue Funds, $68.8 million in Proprietary Funds, and $9.1 million in Trust and Agency Funds. The estimated beginning fund balance for Special Revenue and Enterprise funds include: Transit - $0.8 million; Gas - $11.3 million; Water - $20.5 million; Wastewater - $15.4 million; Solid Waste - $7.4 million; Telshor Facility - $26.4 million; Prisoner Care - $1.1 million; Convention and Visitor's Bureau - $2.9 million and $17.6 million in various other restricted funds.

A contingency fund, also known as a "rainy-day fund", may be planned to provide a means to address unexpected revenue decreases or expenditure increases that may occur during the year. Each year, most of the contingency allocation remains unused and, therefore, falls into the ending fund balance along with any changes in estimated revenues and expenditures.

2011-12 ESTIMATED REVENUES

Revenues from taxes, fees, interest, grants and other resources provide a means to fund programs and services delivered by the city. Revenues for 2011-12 are estimated at $243.7 million; this is $7.6 million or 3.2 percent above the 2010-11 estimate of $236.1 million. General Fund revenues are estimated at $38.6 million, which is $0.4 million or 1.0 percent higher than the 2010-11 estimates. The table below, provides a comparison of the 2011-12 budgeted revenues to 2010-11 budget and 2009-10 actual collections. Detailed explanations by category are provided in the 2011-12 Revenues Estimates section of this document.

State and local economic growth slowed in 2007-08 from the strong growth in the previous years as the local construction market cooled. The state and local economy continued to decline in 2009-10 as a result of a variety of factors including continued weakness in the housing market, job losses, and increased oil and food prices. Estimated revenue growth for 2011-12 assumes that the economy will continue to improve. As a result, local and state gross receipts tax collections are expected to grow at a minimal rate over that in 2010-11.

Included in the 2011-12 estimates for the Enterprise funds are full-year impacts of rate increases for Solid Waste, which went into effect in January 2010, and Water and Wastewater services as of March 2009.

2010-11 ESTIMATED ENDING BALANCES

New Mexico budget statutes require a balanced General Fund budget. No General Fund balance may be accumulated in reserve for subsequent fiscal years. New Mexico statute does, however, provide for a contingency or "rainy day fund" each year. The ending General Fund estimated balance must equal or exceed a 1/12th reserve requirement based on expenditures. For 2011-12 approximately $7.0 million is included for the General Fund contingency and is discussed in more detail in the Contingency section of this document. As a result, budgeted General Fund resources exceed expenditures. However, any unused contingency amounts at year-end fall into the General Fund ending balance.

Year-end balances are planned in the Enterprise funds and other self-supporting funds primarily to provide for adequate funds at the beginning of the following fiscal year. Such funds are used to stabilize rate increases associated with fluctuations in service demand, insure bondholders of future debt service payment and to accumulate funds for annual pay-as-you-go capital improvements. Also, Enterprise Fund balances are intentionally permitted to grow over time in order to fund large capital projects.

2011-12 Estimates Revenues Compared to 2010-11 Estimates
(In Thousands of Dollars)

			2011-12		
	2009-10 Actual	2010-11 Estimate	Budget	Amount Change	Percent Change
General Funds	$ 83,026.0	$ 82,016.4	$ 86,845.1	$ 4,828.7	5.9%
Special Revenue Funds	62,068.5	88,655.7	65,487.0	(23,168.7)	(26.1)%
Enterprise Funds	73,235.9	74,287.9	81,088.5	6,800.6	9.2%
Internal Service Funds	13,015.8	9,776.8	10,296.1	519.3	5.3%
Total Resources	$ 231,346.2	$ 254,736.8	$ 243,716.7	$ (11,020.1)	(4.3)%

2011-12 Annual Budget Revenue compared to 2010-11 Budget
(In Thousands of Dollars)

			2011-12		
	2009-10 Actual	2010-11 Budget	Budget	Amount Change	Percent Change
General Funds	$ 83,026.0	$ 84,920.0	$ 86,845.1	$ 1,925.1	2.3%
Special Revenue Funds	62,068.5	55,867.3	65,487.0	9,619.7	17.2%
Enterprise Funds	73,235.9	84,857.1	81,088.5	(3,768.6)	(4.4)%
Internal Service Funds	13,015.8	10,446.5	10,296.1	(150.4)	(1.4)%
Total Resources	$ 231,346.2	$ 236,090.9	$ 243,716.7	$ 7,625.8	3.2%

The estimated 2011-12 ending balance of $78.5 million in Special Revenue and Enterprise funds includes: Gas - $3.9 million; Water - $8.5 million; Wastewater - $10.0 million; Solid Waste - $ 4.4 million; Prisoner Care - $0.4 million; Telshor Facility (Hospital Lease Proceeds) - $27.2 million; Convention and Visitor's Bureau - $2.4 million; Capital Projects - $5.2 million and $16.5 million in various other Special Revenue and Enterprise funds. Beginning and ending fund balances are provided in more detail in the Recapitulation Schedule (All Funds Summary).

The Gas fund balance is declining due to anticipated costs associated with planned capital projects financed through NMFA loans and operating funds. The Water, Wastewater, and Solid Waste balances are anticipated to decrease due to increases in new capital projects financed through operating funds and bond/loan proceeds. The Transit balance is scheduled to decrease due to the expected increase in operation costs associated with the additional New Mexico State University (NMSU) routes and the construction of a new intermodal center.

Special Revenue Fund balances in the aggregate are expected to increase from $35.8 million to $49.4 million, primarily due to the City taking major steps forward on a large group of capital improvement projects. This was achieved by refinancing of existing bonds and loans for Street and Flood Projects, and Infrastructure and rehabilitation projects to be started and/or completed in 2011-12; which are the Eastside Public Safety Complex, Facilitiy Sinking Fund, Sonoma Ranch Boulevard Construction, Street Renovation and/or Dirt Street Paving, Fire Training Center/Station 7, El Molino/Burn Lake/Esslinger Park (Flood Control), and the East Mesa Drainage (Flood Control).

The Permit Service Fund balance represents permit revenues received for which inspection services have not yet been performed. New permitting activities have significantly declined and the beginning fund balance and a transfer from the general fund will be utilized to support inspection services still due.

GENERAL GOVERNMENT EXPENDITURES BY FUNCTION

When tabulated by function City budgets show relatively moderate variation over time. The exception is capital expenditures. Capital expenditures can and do vary from year to year depending on the timing and scope of building schedules, capital appropriations from the state and federal grants. With no new major City building projects on the horizon, combined with the trend in state capital appropriations and the unwinding of federal stimulus money, the decline in capital expenditures is evident.

With the exception of capital expenditures the remaining functional areas remain fairly consistent from the previous fiscal year. The largest area of expenditures, which is consistent with Council priorities, remains public safety which accounts for almost one quarter of all budgeted dollars.

Proposed Investments for FY12

For FY12 the budget proposes the following investments:

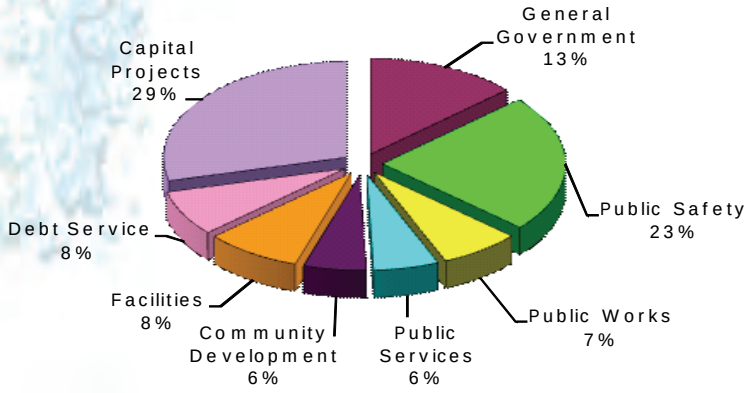
1. Merit increases for non-representative employees: $513 thousand
2. Step Increases for union employees: $281 thousand
3. Unemployment insurance tax increase: $571 thousand
4. Transfer to Vehicle Replacement Fund: $2.5 million
5. Transfer to Facilities Improvement Fund: $1.8 million

General Government Expenditures by Function
Fiscal Years 2009-10, 2010-11 Budget and 2011-12 Proposed Budget

	Budget 2009-10	Budget 2010-11	Proposed 2011-12
General Government	$ 17,818,180	$ 20,120,488	$ 21,624,377
Public Safety	34,621,681	36,403,073	37,672,626
Public Works	11,213,648	11,581,259	11,566,380
Public Services	9,988,853	9,987,175	9,360,060
Community Development	10,148,639	10,801,337	9,032,837
Facilities	14,819,434	13,891,499	13,720,534
Debt Service	12,020,534	12,717,534	12,424,429
Capital Projects	95,213,911	53,063,976	46,963,554
	$ 205,844,880	$ 168,566,341	$ 162,364,797

Includes General Funds, Special Revenue Funds, Capital Project Funds, and Debt Service Funds

General Government Expenditures FY2011-12 Proposed Budget



6. Completion of Police Academy: $500 thousand
7. Replacement of 30 police cars: $1.1 million
8. Debt service for replacement of 2 fire trucks: $128 thousand
9. GRT Bonding proceeds for:

   Streets - $4.5 million

   Facilities - $5.5 million

   Flood - $1.5 million
10. Future Health Care Costs: $799 thousand

CITY WIDE EMPLOYMENT TREND

For FY2011-12 the number of full time positions in the proposed budget is reduced by a net of 16. One full time position was created from two part time positions while 17 vacant positions were eliminated. This proposed budget begins the process of aligning the City's work force with economic conditions. No layoffs or reduced hours are contained in the adopted budget.

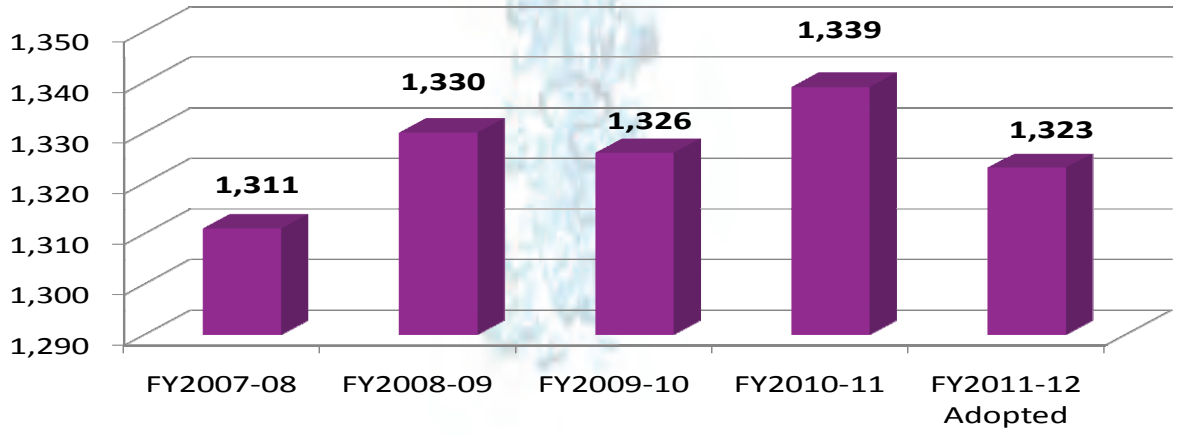
CITY OF LAS CRUCES

Schedule of Changes In Full-Time Budgeted Positions

Fiscal Year 2011-12

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ADOPTED	Increase or (Decrease)	2011-12 Proposed
Legislative	7.00	7.00	7.00	-	7.00
Municpal Court	29.00	29.00	29.00	-	29.00
Administration	15.00	15.00	15.00	1.00	16.00
Community Development	58.40	60.10	60.10	(3.10)	57.00
Facilities	137.00	164.00	175.00	(1.00)	174.00
Finance	60.60	63.70	64.70	(1.90)	62.80
Fire	128.00	128.00	128.00	-	128.00
Human Resources	14.00	14.00	14.00	7.00	21.00
Information Technology	34.00	32.00	32.00	(1.00)	31.00
Legal	22.00	22.00	22.00	(7.00)	15.00
Police	269.00	269.00	269.00	-	269.00
Public Services	173.00	146.00	145.00	(6.00)	139.00
Public Works	114.00	114.00	116.00	(4.00)	112.00
Utilities	269.00	262.20	262.20	-	262.20
Total City-Wide	1,330.00	1,326.00	1,339.00	(16.00)	1,323.00
ASCMV	27.00	27.00	30.00	-	30.00
SCSWA	23.00	23.00	46.00	2.00	48.00
MVRDA	46.00	46.00	46.00	-	46.00
RGNGA	3.00	3.00	3.00	(3.00)	-
Total Fiscal Agencies	99.00	99.00	125.00	(1.00)	124.00
Total City Government	**1,429.00**	**1,425.00**	**1,464.00**	**(17.00)**	**1,447.00**

City-Wide Full Time Employees



General Fund Balance Analysis

(In Thousands of Dollars)

	2009-10	2010-11		Estimate Over (under) Budget	
	Actual	Budget	Estimate	Amount	Percent
Resources					
Beginning Balances	$ 16,664	$ 12,947	$ 17,279	$ 4,332	33.5%
Revenue	33,448	36,626	35,389	(1,237)	(3.4)%
Recoveries	2,056	3,352	3,094	(258)	(7.7)%
Transfers	41,148	40,061	41,083	1,022	2.6%
Total Resources	$ 93,316	$ 92,986	$ 96,845	$ 3,859	4.2%
Expenditures					
Operating Expenditures	75,318	78,706	78,193	(513)	(0.7)%
Capital	719	299	268	(31)	(10.4)%
Total Expenditures	$ 76,037	$ 79,005	$ 78,461	$ (544)	(0.7)%
Ending Fund Balance	**$ 17,279**	**$ 13,981**	**$ 18,384**	**$ 4,403**	**31.5%**

2011-12 General Fund Budget Compared to 2010-11 Adopted Budget

(In Thousands of Dollars)

			2011-12		
	2009-10 Actual	2010-11 Budget	Budget	Amount Change	Percent Change
Salary and Benefits	$ 46,569.4	$ 49,721.3	$ 51,384.9	$ 1,663.6	3.3%
Operating Costs	15,529.7	19,265.0	19,413.3	148.3	0.8%
Debt Service	-	-	-	-	#DIV/0!
Capital Outlay	718.9	298.8	89.3	(209.5)	(70.1)%
Total General Fund	$ 62,818.0	$ 69,285.1	$ 70,887.5	$ 1,602.4	2.3%

2011-12 GENERAL FUND BUDGET OVERVIEW

The 2011-12 General Fund budget of $70,887,536 provides for ongoing operating and maintenance and a modest level of pay-as-you-go capital expenditures. No debt service is paid out of the General Fund; instead, debt service associated with General Fund activities is paid from earmarked Gross Receipt Taxes or Lodger's Tax funds. Due to restrictions on the use of these funds, both are appropriately included in the Special Revenue Funds portion of the budget.

The General Fund is the City's main operating fund for all City departments with the exception of Utilities. The operating and maintenance expenditures for 2011-12 increased by 2.6 percent compared to the 2010-11 adopted budget. The 2011-12 the budget proposes to spend $70.9 million which is approximately $1.6 million dollars more than was adopted 2010-11 Budget. The increase is contained in three areas: 1) reserves for salary increases, 2) reserves for possible tax increase in unemployment insurance, 3) increase in administrative charges levied by the State to collect the City's GRT revenue.

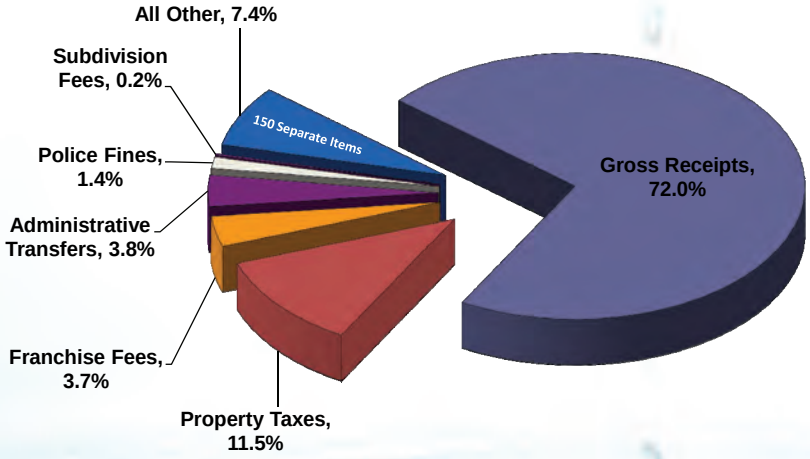
The following graphs answer the broad question of "where does the money come from and where does it go?" For revenues, the general fund is dominated by gross receipts tax. On expenditures, three departments, Facilities, Police and FIRE, comprise almost half of all general fund outlays.

One budget goal specified by City Council has been to keep the General Fund ending balance at twice the amount required by the State, which is 1/12 of expenditures. The adopted budget has an ending balance equivalent to 2/12 of expenditures which meets the Council's goal.

Major General Fund Revenues

Fiscal Year 2011-12

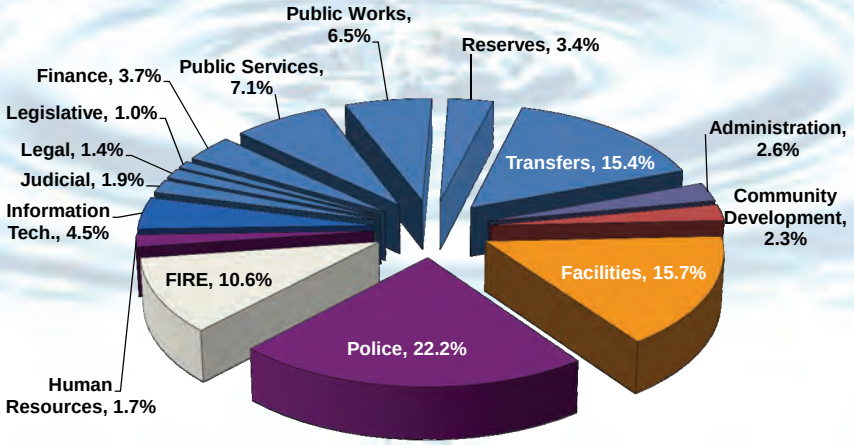
Total Estimate = $79.4 million



Major General Fund Expenditures

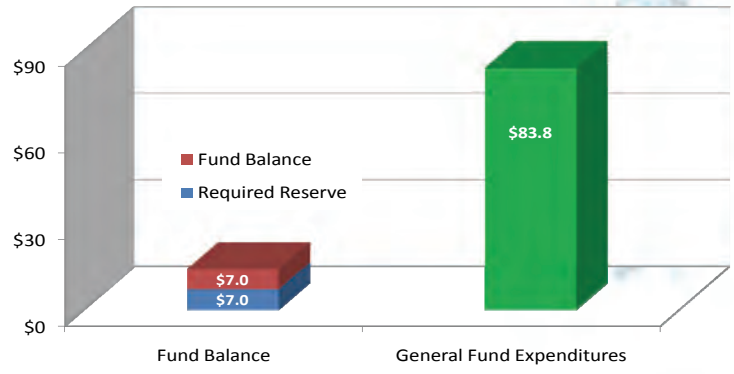
Fiscal Year 2011-12

Total Estimate = $83.8 million



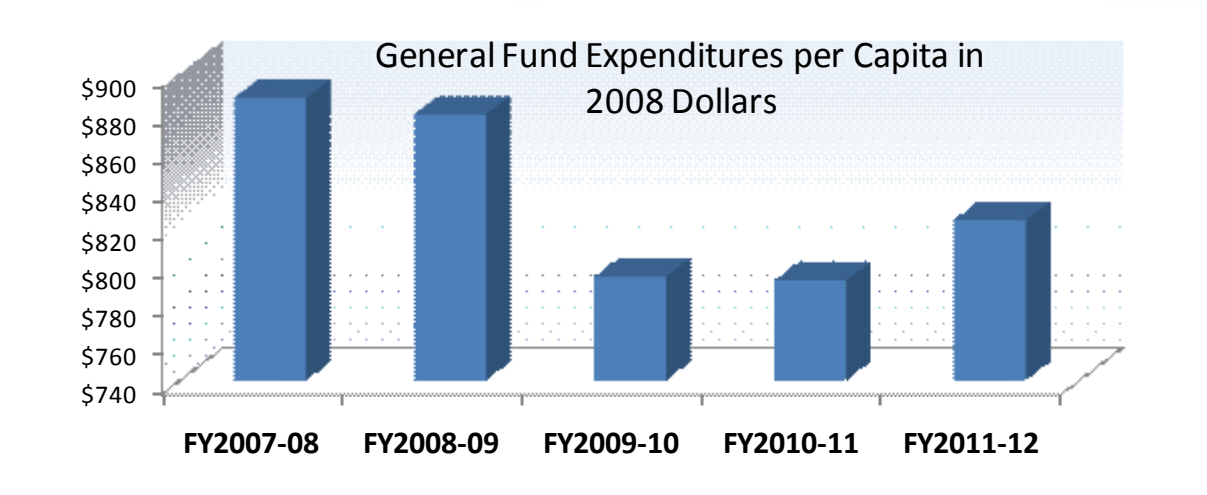
Fiscal Year 2011-2012 Adopted Budget

Dollars Millions

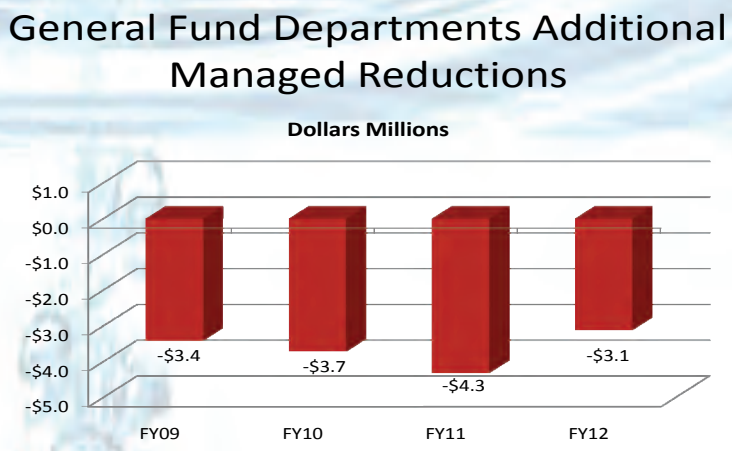


Expenditures per Capita
General Fund
Five Fiscal Years (including FY 2011-12 Adopted)

Item	Adopted FY2007-08	Adopted FY2008-09	Adopted FY2009-10	Adopted FY2010-11	Adopted FY2011-12
General Fund Expenditures (Current)	$ 81,361,758	$ 83,833,075	$ 77,526,901	$ 79,005,267	$ 83,806,898
CPI (Fiscal Year Jul 1 - Jun 30)	211.7	214.7	216.7	220.8	225.5
Population Estimate January 1st	91,714	94,101	96,745	97,906	99,668
Expenditures per Capita (Current)	$ 887	$ 891	$ 801	$ 807	$ 841
Expenditures per Capita (2008 dollars)	$ 887	$ 878	$ 794	$ 792	$ 823



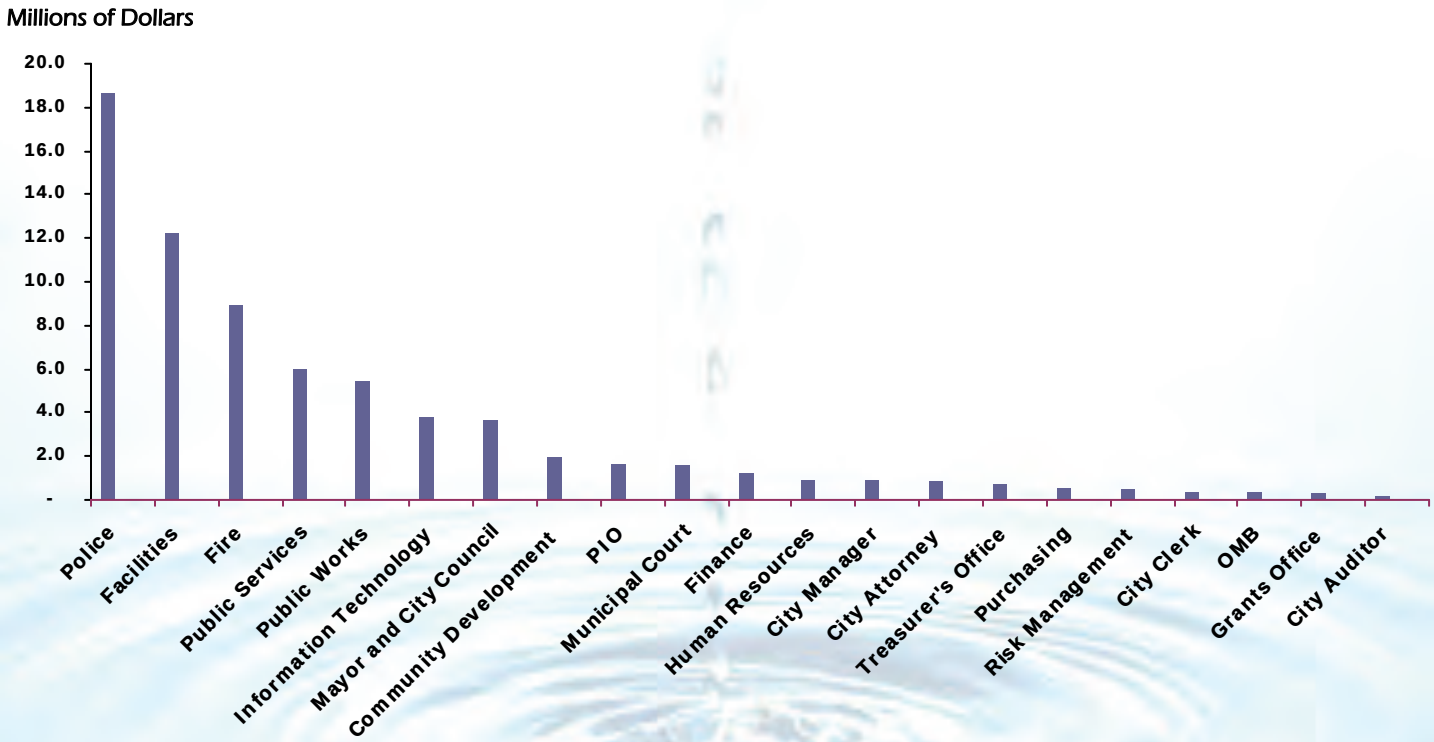
Another way to gauge expenditure trends is to examine spending on a per capita basis both in current dollars and in real terms. The per capita figures underscore the reductions the City has made in response to recessionary conditions beginning with the fiscal year 2009-10 budget. On an inflation adjusted basis, the per capita spending levels reflects the added investments the City Manager is proposed in fiscal year 2011-12 in rebuilding the funds needed to maintain the City's infrastructure and replace vehicles. Even with this added investment the real per capita spending level is still well under the pre-recession figures in the fiscal year 2008-09 budget.



Another area of progress contained in the proposed budget is converting additional managed reductions (AMR's) into permanent reductions in the general fund. By converting AMR's into permanent reductions the City has begun to recognize the structural adjustments necessary to reflect current and anticipated economic conditions. AMR's account for 4.5% of total departmental budgets in 2011-12, down from 6.2% in the previous fiscal year.

Finally, budgeted expenditures are most easily understood on a departmental basis. For that reason, detailed explanations of each department's budget are provided in the Department Program Summary section of this document. The bar chart on the following page presents the General Fund budget on a department-by-department basis.

EXPENDITURES BY DEPARTMENT
FY2011-12 GENERAL FUND BUDGET



2010-11 TRANSFERS TO THE GENERAL FUND

Transfers are used to allocate resources between funds for the purposes of matching costs with benefits received through a central service cost allocation or to assess in-lieu-of property taxes.

Transfers to the General Fund for 2011-12 total $40.8 million. This amount reflects $40.7 from other General funds, $0.08 million from Special Revenue funds, $0.003 million from Proprietary funds and $0.002 from Fiduciary funds.

2011-12 GENERAL FUND ESTIMATED ENDING BALANCE

The estimated 2010-11 ending General Fund balance is $18.4 million. The balance results primarily from a $2.5 million decrease in operating expenditures and a $3.0 million increase in transfers out. Total resources only offset the $0.5 decrease to expenditures by 114.1 percent; operating revenues decreased by $0.5 million, while the beginning balance increased by $4.3 million. The decrease in the 2010-11 General Fund expenditures is largely due to General Fund Departments exceeding additional Managed Reductions (AMR) by under spending on operation cast and not filling vacancies to generate AMR savings. The increase in transfers out, where to the Vehicle Acquisition Fund and Facilities Improvement fund.

SUMMARY

Overall, the expenditure trend reflects the conservative approach taken in preparing the proposed budget. The budget recognizes the economic environment and begins to reshape the City's budget to permanently reflect these changes. The proposed budget invests in the City's workforce and begins to restore funding needed to replace vehicles and repair and maintain the City's infrastructure. The budget also utilizes bonding capacity made possible through refinancing to target infrastructure projects in the area of streets, facilities and flood control. The proposed budget also maintains commitments to agencies the City partners with in preserving and improving the region's quality of life.

Economic Outlook Overview

Economic Outlook Overview, Issue 5a

Inside this issue:

US Economic Outlook 70

Las Cruces Economic Outlook 71

U.S. ECONOMIC OUTLOOK

The U.S economy is anticipated to expand over the next 15 months as the slow recovery from the most severe recession since the great depression continues. The pace of growth, while slowly improving, will only marginally reduce the rate of joblessness. Housing, held back by large numbers of foreclosures and continued downward pressure on prices, will continue to be a drag on household balance sheets. Job growth will barely be sufficient to absorb new entrants into the labor market, but will be well short of returning to the prerecession job levels. The job outlook for the unemployed remains challenging. Given weak demand, inflation should remain under control and at a rate less than the Federal Reserve's target. Interest rates will reflect weak demand and moderate inflation as the Fed focuses on trying to stimulate demand for credit. As confidence in the recovery is gradually restored consumers will again become the main driver of growth.

On the world stage, the U.S will participate in global growth but will not be the leader as has been the historic norm. Currency valuations and competition for commodities with rapidly growing economies will mean a very competitive environment which will fuel moderate inflation by the end of the forecast horizon.

U.S. National Economic Outlook (3-25-11)	FY 08 Actual	FY 09 Actual	FY 10 Actual	FY 11 Forecast	FY 12 Forecast
U.S CPI-U (1982-84=100)	211.702	214.658	216.735	220.800	225.500
% Change	3.7%	1.4%	1.0%	1.9%	2.1%
Real GDP (billions)****	$13,332.6	$ 12,965.0	$ 13,053.4	$13,392.8	$13,794.6
% Change	2.0%	-2.8%	0.7%	2.6%	3.0%
Non-Ag Employment (thousands)*	137,194	133,855	130,586	130,847	132,941
% Change	0.3%	-2.4%	-2.4%	0.2%	1.6%
Total U.S. Housing Starts (thousands)	1,133	730	573	638	889
% Change	-26.7%	-35.6%	-21.5%	11.3%	39.3%
Personal Income (billions)	$12,214.3	$ 12,275.0	$ 12,317.6	$12,693.8	$12,838.0
% Change	5.3%	0.5%	0.3%	3.4%	4.1%
Oil Prices, West Texas Intermediate	$ 97.01	$ 80.76	$ 70.63	$ 83.89	$ 91.73
% Change	53.1%	-16.8%	-12.5%	18.8%	9.3%

LAS CRUCES ECONOMIC OUTLOOK

On the local front, Las Cruces remains a relative bright spot in the State's economic landscape. Our job growth returned to positive territory in January of 2010 after losing jobs for 12 straight months. The State, however, continues to struggle on the job front. Las Cruces has benefited from the military buildup in the El Paso region. Two sectors, tourism and health care, have been growth areas that have helped propel the local economy. The real estate sector is one area that has been hard hit by the recession. New construction of residential and commercial property has only slowly begun to recover. The real estate market has slowed the rate of migrants into the region. One development that has buoyed the local economy over the last two years is the large amount of public construction from all levels of government. This source of strength will fade as the projects near completion going into fiscal year 2011-12.

Las Cruces Economic Outlook (3-25-11)	FY 08 Actual	FY 09 Actual	FY 10 Actual	FY 11 Forecast	FY 12 Forecast
Personal Income (billions)***	$ 5.445	5.722	5.933	6.169	6.460
% Change	7.4%	5.1%	3.7%	4.0%	4.7%
Non-Ag Employment (thousands)*	69.117	68.958	69.008	69.560	70.951
% Change	2.4%	-0.2%	0.1%	0.8%	2.0%
Population (2010 Census Based Jan. 1st)**	91,714	94,101	96,745	97,906	99,668
% Change	2.4%	2.6%	2.8%	1.2%	1.8%
U.S CPI-U (1982-84=100)	211.702	214.658	216.735	220.800	225.500
% Change	3.7%	1.4%	1.0%	1.9%	2.1%
Permitted Valuation (millions)**	$ 184.9	$ 178.4	$ 151.2	$ 155.7	$ 164.6
% Change	-41.5%	-3.5%	-15.2%	3.0%	5.7%
New Residential Building Permits**	675	562	654	635	669
% Change	-47.8%	-16.7%	16.4%	-2.9%	5.4%

* Las Cruces Metropolitan Statisitical Area ** Las Cruces City *** Personal Income Estimated

Revenue Outlook Overview

Revenue Outlook Overview, Issue 5b

Inside this issue:

Gross Receipts Tax	72
Major General Fund Revenue Sources	73
Las Cruces Revenue Estimate	75
Individual Revenue Sources	75
General Funds	77
Non-General Funds	80
Special Revenue Funds	80
Capital Project Fund	85
Enterprise Funds	85

The following discussion focuses on the major revenue sources for the City of Las Cruces governmental funds used in financing general activities. It provides an outlook for the fiscal year 2011-12 budget year. The discussion is divided into two parts. The first part is devoted to Gross Receipts Tax which is the single largest source of revenue the City receives. The second part is devoted to the largest General Fund revenue sources that provide financing for the City's general fund. These revenue estimates are consistent with the economic assumptions previously stated and implicitly assumes the continuation of current tax law as it relates to City revenues.

GROSS RECEIPTS TAX

The City's largest source of revenue is the gross receipts tax (GRT). "Gross receipts" means the total amount of money or other compensation received from selling property in New Mexico, leasing property employed in New Mexico, performing services in New Mexico, or selling research and development services performed outside New Mexico, the product of which is initially used in New Mexico. Gross receipts include receipts from:

1. Sales of tangible personal property handled on consignment;
2. Commissions received;
3. Amounts paid by members of any cooperative association;
4. Amounts received by persons providing telephone or telegraph services;
5. Fees received by persons for serving as disclosed agents for another;
6. Amounts received by a New Mexico florist from the sale of out-of-state flowers, plants, etc., that are filled and delivered outside New Mexico by an out-of-state florist;
7. Provide intrastate mobile telecommunications services to customers whose place of primary use is in New Mexico.

The total gross receipts tax is paid to the State. The State retains a portion for administrative costs and distributes the City's portion on a monthly basis. The total gross receipts tax rate in Las Cruces is a combination of the rates imposed by:

1. The State
2. The County including the regional spaceport, and
3. The City of Las Cruces

As of July 1st, 2011 the combined tax rate in the City of Las Cruces will be 7.5625%. The portion accruing to the City is 2.7875% points of the total rate. Three City imposed gross receipt levies are dedicated to specific uses. The remainder is used for general

government operations including debt service. The breakdown is as follows:

1. General Government Operations/Debt Service - 2.3500% (Includes 1.225% State-Shared)
2. Street Maintenance - 0.2500%
3. Environmental Uses - 0.0625%
4. Public Safety - 0.1250%

Total = 2.7875%

In addition, the City has created a Tax Increment Development District (TIDD) for Downtown development. Beginning in January 2009, 75 percent of the change or increment (SINCE 2006) in GRT growth for businesses located in the TIDD will be redirected to this new activity. The distribution of estimated GRT taxes for fiscal year 2011-12 is shown in the following chart:

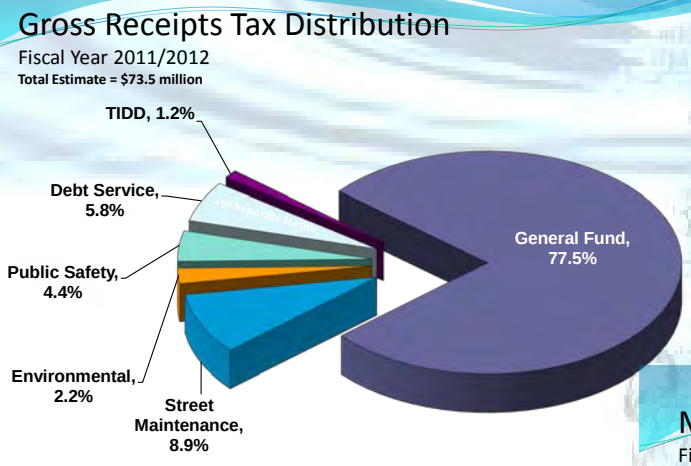
MAJOR GENERAL FUND REVENUE SOURCES

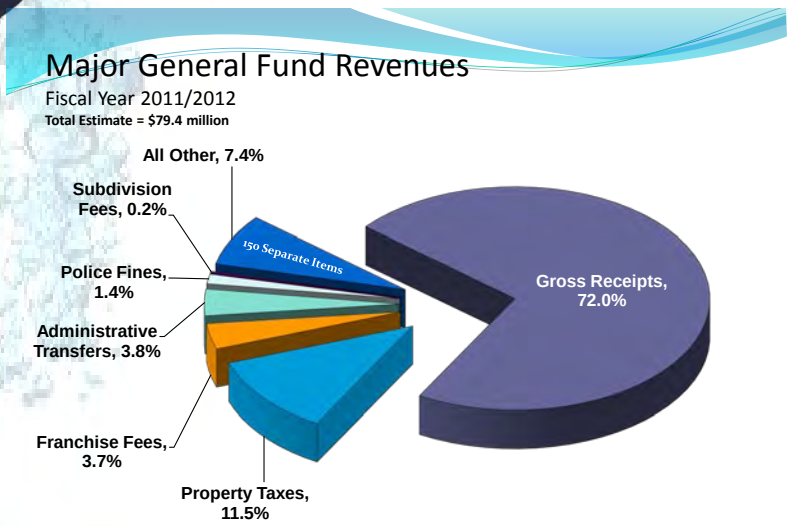
The largest fund for financing municipal general governmental operations is the City's general fund. Just as the GRT is the largest source of City revenue it also constitutes the largest source of money for the general fund accounting for approximately 72 percent out of every dollar. Other sources of revenue are property taxes, administrative transfers from City operated utilities, police fines, franchise fees and subdivision fees. The remaining revenue for the general fund is comprised of approximately 130 separate sources ranging from library fines to payment in lieu of taxes for City owned utilities. The breakdown of the major revenue sources for the general fund is shown in the following graph:

The City's five year general fund outlook is contained in the following table. As with any forecasts, the assumptions will need to be reviewed periodically to align the revenue outlook with future developments and actual revenue collection patterns.

While the City has been the beneficiary of robust economic growth through 2007, the outlook reflects a sluggish recovery from the 2010 experience. The result is a reduced rate of construction growth. Las Cruces should continue to benefit from public construction projects in fiscal year 2011-12.

In total, the outlook for the City's general fund is for rates of revenue growth to grow slowly from the actual decline in fiscal year 2008-09 as depicted in the following graphs.



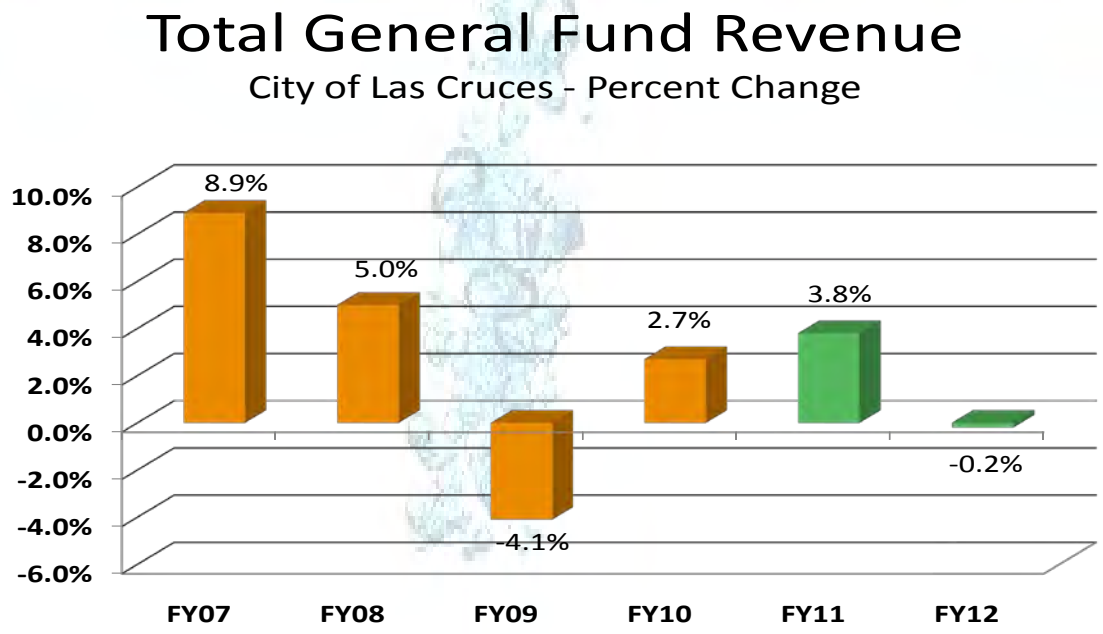


Las Cruces General Fund Revenue Forecast
(In Thousands of Dollars)

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Forecast	2011-12 Forecast
Resources						
Gross Receipts Taxes	$ 53,917.9	$ 58,247.8	$ 55,320.6	$ 55,368.7	$ 56,402.0	$ 57,192.0
Percent Change	8.2%	8.0%	-5.0%	0.1%	1.9%	1.4%
Property Taxes	6,329.5	7,403.0	8,157.7	8,821.9	9,192.4	9,090.8
Percent Change	12.3%	17.0%	10.2%	8.1%	4.2%	-1.1%
Franchise Fees	2,456.0	2,677.0	2,772.5	2,683.0	2,943.9	2,950.2
Percent Change	2.8%	9.0%	3.6%	-3.2%	9.7%	0.2%
Administrative Transfer	1,788.1	1,819.5	1,866.4	1,970.8	3,094.1	3,043.1
Percent Change	0.0%	1.8%	2.6%	5.6%	57.0%	-1.6%
Police Fines	1,665.2	1,054.7	1,048.1	1,064.0	1,079.9	1,096.1
Percent Change	3.1%	-36.7%	-0.6%	1.5%	1.5%	1.5%
Subdivision Fees	1,472.1	606.6	137.3	144.9	145.7	150.0
Percent Change	-2.9%	-58.8%	-77.4%	5.5%	0.5%	3.0%
All Other	6,488.1	6,038.3	5,359.4	6,598.8	6,707.6	5,869.1
Percent Change	23.4%	-6.9%	-11.2%	23.1%	1.6%	-12.5%
Total	**$ 74,117.0**	**$ 77,847.0**	**$ 74,662.1**	**$ 76,652.1**	**$ 79,565.7**	**$ 79,391.3**
Change: Dollar	**6,061.6**	**3,730.1**	**(3,184.9)**	**1,990.0**	**2,913.6**	**(174.3)**
Percent	**8.9%**	**5.0%**	**-4.1%**	**2.7%**	**3.8%**	**-0.2%**

Major Factors Impacting 2011-12 Forecast

Gross Receipts Taxes>	One time end of public construction & admin. Fee on Hold-Harmless
Property Taxes>	End of appreciation in NR & slow residential growth
Franchise Fees>	Slow economy & population growth
Administrative Trans.>	One time impact from RGNGA - 6 mos.
Police Fines>	Slow economy & population growth
Subdivision Fees>	Slow economy & inventory availability
All Other>	One time from $1.0M TIDD repayment & no Navy Training



LAS CRUCES REVENUE ESTIMATE

The City's revenue picture is expected to benefit from the economic recovery that is occurring both at the national and local level. The revenue outlook is dominated by the performance of the gross receipts tax (GRT) given its size in paying for the City's operations. Three factors combine to generate the overall GRT forecast for 2011-12. They are:

1. Factor one is the economic recovery which will lift consumer spending. Combined with a stabilizing private sector real estate market, GRT revenues should begin to accelerate as the fiscal year unfolds. Growth in GRT revenue is expected in the Restaurants and Lodging, Health Care, Services and Retail Trade areas.

2. Factor two that will impact GRT revenues in a negative way is public sector spending on capital construction projects. Combined spending from Federal, City and School District projects during 2009-10 and 2010-11 has been a welcome counter cyclical boost in local GRT collections. However, as 2011-12 approaches, the majority of this activity will be completed and the reduced level of activity will subtract from GRT growth. The following graph shows the expected trend in public sector construction spending.

3. Factor three that will reduce growth that would have been generated solely by economic recovery is the legislative change made in the 2011 legislative session. That change increased the administrative fee levied on the City's GRT collections. The change is two pronged. First it increased the rate changed by the state from 3.0% to 3.25% but more importantly, it applied the rate to the City's hold harmless collections. The hold harmless collections, which offset the impact of exempting food and medical reimbursements from being directly subject to the GRT tax, had been exempt from the administrative fee prior to fiscal year 2011-12.

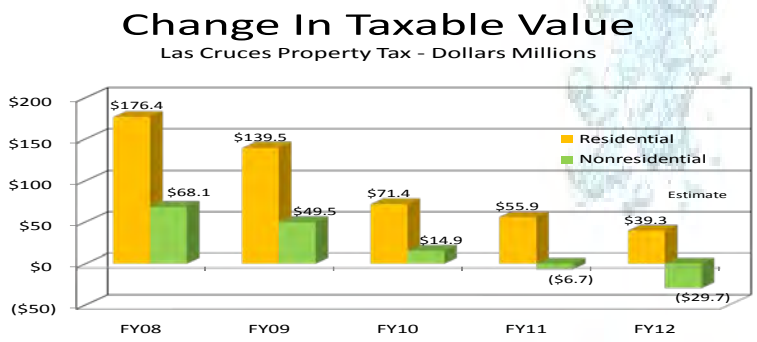
The second largest contributor to the City's tax revenue is the property tax. This tax is weakening as the addition of new construction to the tax rolls has slowed due to the recession. In addition, assessed values for existing properties are reflecting downward pressure from market conditions. This is especially evident in the nonresidential area which is not subject to state statutory limits on value changes from year to year. The following graph depicts recent change in the City's taxable value.

One additional change between fiscal year 2010-11 and 2011-12 that is significant is a change that involves the exchange of funds between the City's general fund and the downtown Tax Increment Development District (TIDD). In fiscal year 2009-10 there was an exchange of funds from the general fund to the TIDD of $1.0 million dollars in order to begin redevelopment construction work on the north section of downtown. In fiscal year 2010-11 these funds were repaid to the general fund from the TIDD and appeared as general fund revenue. As a result, the Other Revenue category for the City's general fund is expected to show a pronounced decline between fiscal year 2010-11 and 2011-12. This change is one time and is not related to economic activity.

One final change of note going into fiscal year 2011-12 is the City's divestiture of ownership in the Rio Grande Natural Gas Association (RGNGA) in 2011. As a result, the administrative transfer of revenues from RGNGA causes a slight decline in that revenue category. Again, this is not tied to any reoccurring economic event.

Overall, the City's General Fund revenues are expected to essentially be flat between fiscal year 2010-11 and 2011-12. Revenue gains attributed to economic growth are offset by the winding down of public construction activity and one-time events.

The Las Cruces Revenue Forecast table on the prior page breaks down the change in general fund revenues by component. The reasons for the slow growth in total revenues can be traced to events that are not expected to be repeated in future years.



INDIVIDUAL REVENUE SOURCES

Gross Receipts: This tax is by far the largest revenue source in the City's funding structure for general government with the majority of the revenue deposited into the General Fund. The recent past has seen exceptional growth from this source fueled by rapid construction activity centered on residential housing. The City has also

benefited from its geographical location as a regional shopping center and weather related environmental qualities. The five year outlook calls for overall construction activity to decelerate to a level that is more in balance between population gains and construction activity.

Property Taxes: This revenue source, while showing the effects of rapid construction adding to the base value, is more modest in its gains. The State of New Mexico controls the property tax rate increase allowed based on a formula tied to inflation. Another statute limits taxable value increases for residences to 3% per year provided they do not change hands.

While new construction is added to the base, revenue increases on existing properties are subjected to the formulas. The result is property tax growth that is moderated because of the construction slowdown but relatively stable.

Administrative Transfers: This revenue source reflects the costs incurred by the City for providing support services to other City departments and fiscal agents. The costs are periodically adjusted based on inflation or updated cost allocations. In lieu of an adjustment the transfers are assumed to be level from year-to-year.

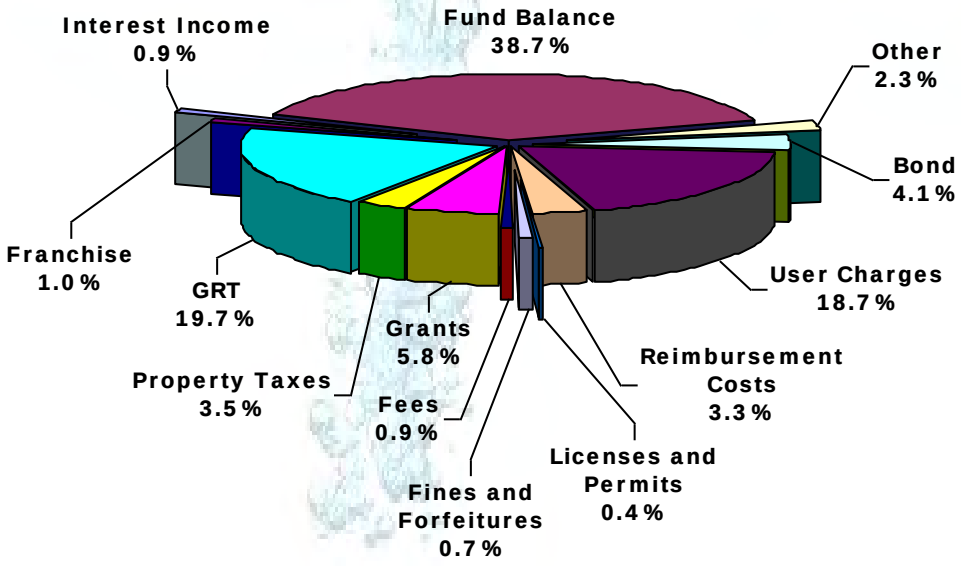
Police Fines: These fines are directly linked to the enforcement activities of the City Police Department and the choice of court the City elects for prosecution. The outlook reflects the current City's choices and is also tied to population growth anticipated for the City and surrounding area.

Subdivision Fees: The past growth achieved in this area reflects the high level of construction seen in the City. The anticipated collections reflect the sharp downturn in construction activity. Fiscal year 2010-11 is estimated to return to a more stable but lower level.

All Other: This is a diverse collection of revenue sources numbering in excess of 150 items. Taken in aggregate these sources are anticipated to rise roughly in line with inflation, interest rates and population growth. One time events such as the sale of property, while not explicitly factored into the outlook, can cause year- to-year fluctuations. For fiscal year 2011-12 three events will combine to push revenue growth well above the rate associated with economic expansion.

Resources All Funds

Fiscal Year 2011-12



General Revenues By Major Source
(In Thousands of Dollars)

Revenue Source	2009-10 Actuals	2010-11 Estimate	% of Total	2011-12 Budget	% of Total	Increase/(Decrease) from 2010-11 Est. Amount	Percent
Local Taxes							
GRT Tax	$28,911.8	$ 29,370.0	34.3%	$29,712.0	34.2%	$ 342.0	1.2%
Cigarette Tax	91.8	-	0.0%	-	0.0%	-	
Franchise Fees	2,130.7	2,382.3	2.8%	2,380.1	2.7%	(2.2)	-0.1%
In Lieu of Franchise Fees	1,020.8	1,105.4	1.3%	1,114.7	1.3%	9.3	0.8%
Subtotal	$32,155.1	$ 32,857.7	38.4%	$33,206.8	38.2%	$ 349.1	1.1%
State-Shared Revenues							
GRT Tax	31,805.1	32,308.0	37.7%	32,686.0	37.6%	378.0	1.2%
Vehicle License Fees	486.5	505.5	0.6%	507.9	0.6%	2.4	0.5%
Subtotal	$32,291.6	$ 32,813.5	38.3%	$33,193.9	38.2%	$ 380.4	1.2%
Property Tax							
Residential/Commercial	8,821.9	9,192.4	10.7%	9,090.8	10.5%	(101.6)	-1.1%
In Lieu of Property Tax	669.3	638.2	0.7%	712.9	0.8%	74.7	11.7%
Subtotal	$ 9,491.2	$ 9,830.6	11.5%	$ 9,803.7	11.3%	$ (26.9)	-0.3%
User Fess and/or Other Revenues							
Licenses & Permits	1,260.6	1,139.4	1.3%	1,226.9	1.4%	87.5	7.7%
Cable Communications	552.2	561.6	0.7%	570.1	0.7%	8.5	1.5%
Fines and Forfeitures	82.9	84.0	0.1%	80.9	0.1%	(3.1)	-3.7%
Court Fees	155.4	153.1	0.2%	160.5	0.2%	7.4	4.8%
Library and Museum Fees	72.4	74.7	0.1%	55.6	0.1%	(19.1)	-25.6%
Parks and Recreation	467.7	668.5	0.8%	976.5	1.1%	308.0	46.1%
Police Fines & Fees	1,392.7	1,492.1	1.7%	1,521.9	1.8%	29.8	2.0%
Development Fees	181.0	185.5	0.2%	190.3	0.2%	4.8	2.6%
Street Transportation	2.2	161.0	0.2%	186.0	0.2%	25.0	15.5%
Other Service Charges	216.0	183.1	0.2%	169.5	0.2%	(13.6)	-7.4%
Admin. Recovery Fees	3,075.8	4,234.0	4.9%	4,197.5	4.8%	(36.5)	-0.9%
All Other Fees	1,674.3	1,159.4	1.4%	1,305.0	1.5%	145.6	12.6%
Subtotal	$ 9,133.2	$ 10,096.4	11.8%	$10,640.7	12.3%	$ 544.3	5.4%
Total General Funds	$83,071.1	$ 85,598.2	100.0%	$86,845.1	100.0%	$ 1,246.9	1.5%

GENERAL FUNDS

Total 2011-12 General Funds revenue are budgeted to be $86.8 million or 1.5 percent higher than 2010-11 estimates of $85.6 million. General Funds revenue consist of four major categories: local taxes, state-shared taxes, property taxes and user fees. Following are descriptions of the revenue sources within these four categories and explanations of 2011-12 revenue estimates.

Local and state sales taxes collections represent approximately 71.8 percent of General Fund revenues. Local sales taxes when compared to the 2010-11 estimate are expected to increase by 1.1 percent in 2011-12. The primary increase is due to the Gas and Solid Waste Utilities increase to In Lieu of Franchise Fees, as well as a modest increase of 1.2 percent growth rate in local sales.

Las Cruces' share of state sales taxes for 2011-12 are expected to increase by 1.2 percent compared to 2010-11 estimates.

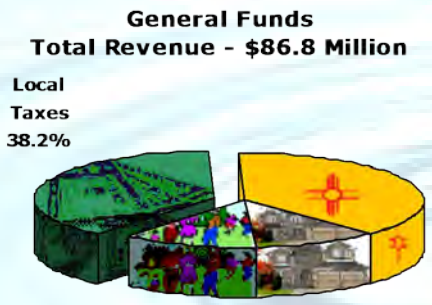
Combined local and state sales revenues for 2011-12 are expected to increase by 1.1 percent over the

2010-11 estimates. Combined rates of growth since 2004-05 are provided in the charts.

The table on prior page details the estimated General Fund revenues by major category.

LOCAL SALES TAXES AND FEES

This major revenue category consists of various local sales taxes, cigarette taxes, franchise taxes and fees. The 2011-12 estimate is roughly $33.2 million, which is $349.1 thousand or 1.1 percent higher than the 2010-11 estimate of $32.9 million. The assumptions used to estimate local sales taxes follows.



Local Sales (GRT) Tax

The city of Las Cruces has enacted 1.5625 percent of the total 3.5625 percent of the local gross receipt tax (sales tax) within the city limits. The state of New Mexico Taxation and Revenue Department (TRD) collects and distributes the tax by the 25th day of the month after the taxable transaction occurred.

LOCAL SALES (GRT) TAX—GENERAL FUND

Fiscal Year	Local GRT (in Thousands)	% of Change
2004-05	22,955.5	9.1%
2005-06	26,008.2	13.3%
2006-07	28,195.0	8.4%
2007-08	29,878.2	6.0%
2008-09	28,119.5	(5.9%)
2009-10	28,911.8	2.8%
2010-11 Est.	29,370.0	1.6%
2011-12 Est.	29,712.0	1.2%

The major areas of the gross receipts tax are:

Municipal GRT: Requires a city ordinance to obligate for use of general operations. The City currently has 6 (1.25 percent) of the 7 municipal gross receipt tax increments enacted. The city receives approximately $19.8 million in GRT for General Fund operations and $6.6 million for street operations.

Infrastructure GRT: Requires a city ordinance to obligate for use on general operations and/or infrastructure. The city has all municipal infrastructure gross receipt tax increments enacted (0.25 percent) and receives roughly $3.3 million in GRT in the General Fund.

Cigarette Tax: The State of New Mexico collects a tax on every pack of cigarettes and returns an amount equal to three (3) cents for every tobacco product purchased within Las Cruces. Two (2) cents is obligated to the General Fund and one (1) is earmarked for recreation. The cigarette tax distribution was eliminated beginning in fiscal year 2010-11 by the State Legislature in response to the State Budget Shortfall.

Franchise Fees: In Las Cruces, franchise fees are an important component of a diversified revenue stream for the city. In fiscal year 2009-10 they accounted for 2.6 percent of all municipal revenues and were the fifth largest source of funding for municipal operations that year.

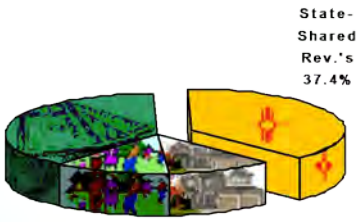
A city franchise agreement is a contract between the city government and a utility, telecommunication or cable provider that outlines certain requirements that must be met in order for the service provider to use the city's public right-of-ways. Franchise Fees are means of "rent" or "reimbursement" at a utility, telecommunication or cable provider pays for the use of property that is held in the public's interest through the city and is used to accommodate utility, telecommunication or cable facilities. It is in the best interest of the city and providers to enter into a franchise agreement; in the city, the cost to purchase the required right-of-way by service provider would be extremely expensive and would result in increased rates.

In Lieu of Franchise tax: City of Las Cruces utility customers are assessed a 2 percent payment in lieu of franchise tax on all gas, water, wastewater, and solid waste services used. In 2009-10 they accounted for 1.2 percent of all municipal revenues and were the seventh largest source of funding for municipal operations that year. In the past, the city would cover this cost. However, due to increased cost for gas, water, wastewater, and solid waste services, the City now has to pass these costs onto the customer. If this cost is not passed on, it would continue to further the depletion of the gas, water, wastewater, and solid waste fund balances.

STATE-SHARED REVENUES

This major revenue category consists of the city's share of the state sales (GRT) tax and vehicle license fees. The 2011-12 budget for this category is $33.2 million , which is $380.4 thousand or 1.2 percent higher than the 2010-11 estimate of $32.8 million. This increase is mainly due to a marginal increase in the 2011-12 projection estimate for state-shared sales (GRT) taxes. State-shared sales (GRT) taxes 2011-12 Budget is $32.7 million, this is $378.0 thousand or 1.2 percent above the 2010-11 estimate of $32.3 million. State-Shared Vehicle License Fee revenues for 2011-12 is budgeted at a growth of 0.5 percent over the 2010-11 estimate.

General Funds
Total Revenue - $86.8 Million



State-shared Sales (GRT) Tax: The state's portion of the gross receipts tax is determined by state law. Statewide, a 5 percent gross receipt tax is imposed; however, up to one-half of one percent is allowed to be credited back to local gross receipts taxes can be imposed by municipalities. An increment of 1.225 percent points is then returned to local governments in which the tax is collected.

STATE-SHARED SALES (GRT) TAX

Fiscal Year	Local GRT (in Thousands)	% of Change
2004-05	25,073.7	9.0%
2005-06	25,412.0	13.3%
2006-07	30,783.3	8.3%
2007-08	32,611.4	5.9%
2008-09	30,825.1	(5.5%)
2009-10	31,805.1	3.2%
2010-11 Est.	27,032.0	(15.0%)
2011-12 Est.	27,480.0	1.7%

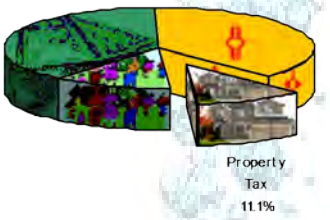
Vehicle License Fees: The New Mexico Motor Vehicle Division collects fees for each motor vehicle registration, driver's license and identification card issued from an MVD field office within each county and/or city. A percentage of these fees are then distributed to the City in proportion to the registration fees collected in the City and those collected state-wide.

PROPERTY TAX

This revenue source, while showing the effects of rapid construction adding to the base value, is more modest in its gains. The State of New Mexico controls the rate of property tax increase allowed based on a formula tied to inflation. While new construction is added to the base, revenue increases on existing properties are subjected to the formula. The formula limits tax gains that would result from increased values on existing property to a measure of inflation. The result is property tax growth that is moderate and relatively stable.

Property taxes are assessed by statutory authority (NMSA 1978, 7-35-1 through 7-39-10). The governmental unit for both residential and non-residential properties imposes the same operating tax rate which must be certified by DFA Local Government Division and cannot exceed the statutory maximum rate for the governmental unit. Property tax rates are also imposed for paying principal and interest payments on general obligation debt as authorized by the voters and in accordance with the Property Tax Codes.

General Funds
Total Revenue - $86.8 Million



The estimated 2011-12 property tax collection for the city is $9.1 million or 1.1 percent less than the 2010-11 estimate of $9.2 million. This reflects the downward pressure from market conditions, which is evident in the nonresidential area which is not subject to state statutory limits on value changes from year-to-year.

In Lieu of Property Tax: Payments in lieu of property tax are made to the city by Municipal public utilities that are generally exempt from property tax. These payments are made in lieu of additional municipal and school taxes. In lieu of Property tax payments are assessed at the city's non-residential tax rate.

USER FEES /OTHER REVENUES

This major revenue category consists of licenses and permits, fines and forfeitures, cable television fees, parks/recreation and library fees, various user fees designed to recover the costs providing specific city services, and other miscellaneous General Fund revenue sources. The 2011-12 budget for this category is $10.6 million, which is 544.3 thousand or 5.4 percent higher than the 2010-11 estimate of $10.1 million. Following are descriptions of the various categories and explanations of the revenue estimates.

General Funds
Total Revenue - $86.8 Million

Licenses and Permits: This category consists of various business permit application fees and annual permit fees including liquor licenses applications, annual liquor licenses and other business licenses applications and fees. The 2011-12 budget of $1.2 million is 7.7 percent higher than the 2010-11 estimate,

primarily due to expected growth in commercial construction.

Cable Communications: The city imposes a five (5) percent fee on the gross receipts of cable television licenses in return for the use of streets and public right-of-ways by cable companies in the provision of cable television service. The 2011-12 budget of $570.1 thousand is 1.5 percent higher than the 2010-11 estimate of $561.6 thousand.

Fines and Forfeitures: This category is comprised of various sanctions including traffic moving violations, criminal offense fines, parking violations, community service violations, and defensive driving revenues. The 2011-12 budget of $80.9 million is $3.1 thousand or 3.7 percent less than the 2010-11 estimate of $84.0 thousand.

Court Fee: a $35 fee was implemented in 1997 in order to recover court costs associated with defendants who fail to appear for court appearances or fail to pay previously imposed sanctions on civil traffic violations. The 2011-12 budget for the revenue resource is $160.5 thousand, which is $7.4 thousand or 4.8 percent higher than the 2010-11 estimate. The estimate is based on historical trends and year-to-date actuals.

Library and Museum Fees: This category consists of various fees for the Fine Art Museum, Branigan Cultural Center, and Copying and printing services at the library. The 2011-12 budget of $55.6 is 25.6 percent less than the 2010-11 estimate.

Parks and Recreation Fees: This category includes parks concession revenues, swimming pool revenues, fees for the use of various park facilities (such as ballfields and park gazeboes), recreation programs, and other miscellaneous park fees. The 2011-12 budget of $976.5 thousand or 46.1 percent higher than the 2010-11 estimate. The increase in the 2011-12 estimate is due to the opening of the City of Las Cruces Recreation and Aquatic Facility.

Police Fines and Fees: The City's Police Department receives revenues for various services and programs. Police services are provided on a fee-per-hour basis for school and community events as well as other activities where a law enforcement presence is desired. In addition, recording and academy program fees are included. The 2011-12 budget is 2.0 percent higher than the 2010-11 estimate of $1.5 million. The increase is due primarily new ordinance for Cellular Phone usage and Red-Light Traffic Camera's .

Development Fees: User fees in this category include zoning, rezoning, and subdivision fees for use permits and variances. The 2011-12 budget of $190.3 thousand reflects a 2.6 percent increase over the 2010-11 estimate.

Street Transportation: These fees include infrastructure charges on city street lights and fees for public rights-of-way inspections. The 2011-12 budget of $186.0 thousand reflects an increase of 25.0 thousand or a 15.5 percent over the 2010-11 estimate.

Other Service Charges: Revenue in this category is composed of several non-tax sources including bid fees, miscellaneous revenue, facility maintenance work order fees, mapping fees, interest and investment income. The 2011-12 budget of $169.5 thousand is $13.6 thousand or 7.4 percent lower than the 2010-11 estimate of $183.1 thousand.

Administrative Recovery Fees: Revenue in this category is composed of internal service charges to non-general fund departments. The 2011-12 budget of $4.2 million is $36.5 thousand or 0.9 percent lower than the 2010-11 estimate of $4.2 million. The primary decrease is due to the fact that Rio Grande Natural Gas is not budgeted in fiscal year 2011-12.

All Other Fees: This category consists of miscellaneous service charges in Financial Services, Facilities, and Neighborhood Services departments and miscellaneous categories. The 2011-12 budget of $1.3 million is $145.6 thousand or 12.6 percent higher than the 2010-11 estimate of $1.2 million.

NON-GENERAL FUNDS

Non-General Fund revenues consist of three major categories: Special Revenue, Capital Projects, and Enterprise Funds. The following sections provide descriptions of the various revenue sources in each category and explanations of the 2011-12 revenue estimates. The table on the following pages provides the 2010-11 estimate and 2011-12 budget, as well as the 2009-10 actual revenue amounts for revenues within these three categories.

SPECIAL REVENUE FUNDS

This category consists of several revenue sources that are earmarked for specific purposes. Included in this category are voter-approved sales (GRT) taxes for Lodging and Convention Center, MMC Lease (Telshor Facility), Fire and Police Protection, and Federal, State and Local Appropriation Grants. Also included in this category are revenue from Court Awards, Housing and Urban Development, Older American Act, Cash In Lieu of Commodities, Traffic Safety and Department of Justice Program, and other grants.

Environmental GRT: On the 19th day of September 1994, the city imposed a municipal environmental services gross receipt tax of 1/16 of 1 percent of the gross receipts of persons engaging in business within the City. The purpose of this enactment was to pledge to the payment of environmental GRT revenue bonds - Series 1995 (NM South Central Solid Waste Authority). The 2011-12 Budget of $2.6 million is roughly $137.8 thousand or 5.7 percent higher than 2010-11 estimate of $2.4 million.

Public Safety GRT: A 1/8 of a 1 percent public safety GRT (municipal infrastructure) was approved by voters in November 2001 and implemented in July of 2002. The fund is allocated between Police and Fire. The Las Cruces Police Department is allocated 66.67 percent of revenues and is dedicated to Police operating (includes salaries and benefits) and equipment needs. The City Fire Department is allocated 33.33 percent of the revenues and is dedicated to Fire operating (includes salaries and benefits) and equipment needs. The 2011-12 budget of $3.3 million is $49.0 thousand or 1.5 percent higher than the 2010-11 estimate of $3.3 million.

Gas Tax: A distribution in the amount equal to ten and thirty-eight hundredths percent of net receipts attributable to the taxes, exclusive of penalties and interest, imposed by the Gasoline Tax Act (7-1-6.9 NMSA 1978). Ninety percent of motor fuel sales collected in Las Cruces is returned to the City Treasurer from the New Mexico Taxation and Revenue Department. This distribution is placed into the Gas Tax Street Maintenance Fund for expenditures related to construction, reconstruction, resurfacing or other improvement or maintenance of public roads, streets, alleys or bridges, including right-of-way and materials acquisition. The City may use this resource to provide matching funds for projects subject to cooperative agreements entered into with the state highway and transportation department pursuant to Section 67-3-28 NMSA 1978. The 2011-12 budget is 7.9 percent higher than the 2010-11 estimate of $1.6 million.

Tax Increment Development Districts (TIDDs) - New Mexico has a uniquely generous arrangement allowing for capture of incremental state Gross Receipts Tax (GRT) revenue in addition to city GRT and property tax. When a district, the TIDD, is defined for (re)development, the developer strikes a deal with the taxing agencies (City Council) to receive up to 75% of the incremental increase in tax revenue resulting from the improvement within the district for up to 25 years. When and if the property in the district increases in value and sales revenues rise, the incremental taxes are diverted and used by the Tax Increment Financing (TIF) district to pay the developer for the costs of infrastructure, land acquisition, demolition, utilities and planning and other improvements within the district. Tax exempt revenue bonds are issued by the TIF district to finance the infrastructure. Once the TIDD is terminated—perhaps decades later—the incremental taxes revert back to the taxing entities.

Since the TIF statute was adopted in 2006, the state has approved two state-funded TIDD projects: Mesa del Sol and SunCal. These TIDDs are the largest in the country—both in land area (about 70,000 acres) and in money pledged ($1.1 billion in state money alone). Other developers, like Verde Group, are lining up to make use of TIF in communities around the state. The 2011-12 budget of $2.3 million is 28.8 percent higher than the 2010-11 estimate of $1.8 million.

Lodgers Tax: Through city ordinance the City Council imposed an occupancy tax with the Las Cruces city-limit; this tax shall not exceed 5 percent of the gross taxable rent. The lodgers' tax proceeds are earmarked only for advertising, publicizing and promoting tourist-related attractions, facilities and events. In the event that proceeds in excess of the amount required to be used for advertising, publicizing and promoting tourist-related attractions, facilities and events may be used for any purpose authorized in Section 3-38-21 NMSA 1978. These excess proceeds may be used for establishing, operating, purchasing, constructing, otherwise acquiring, reconstructing, extending, improving, equipping, furnishing or acquiring real property or any interest in real property for the site or grounds for tourist-related facilities, attractions or transportation systems of the city. The 2011-12 budget of $1.9 million is $134.1 thousand or 7.6 percent higher than the 2010-11 estimate of $1.8 million.

Convention Center Fee: On March 9th of 2004, the Governor of New Mexico modified a law governing the $2.50 per night, per room surcharge on area hotels and motels in order to help finance the Las Cruces convention center. Then in September of 2007, the City Council approved the issuance of debt through the New Mexico Finance Authority (NMFA) loan program for the purpose of designing, acquisition, construction, and equipping a Convention Center for the city. In September of 2010, the NMFA loan for the Las Cruces Convention Center was Refinanced at a much lower debt service rate. The 2011-12 budget of $1.3 million is 7.6

percent or $90.7 thousand higher than the 2010-11 estimate of $1.2 million.

Fire: to provide for the purchase of fire equipment. Funding is provided by the State Fire Fund. State law requires these funds to be used for fire supplies and equipment to help maintain the fire department. The recommended budget for 2011-12 of $488.8 thousand is 98.4 percent higher than the 2010-11 estimate.

Emergency Medical Services (EMS): to provide for emergency medical services provided through Fire Department activities. Funding is through a state grant from the New Mexico Department of Health, which requires separate fund accounting according to EMS Regulation DOH 94-11. The 2011-12 budget is 2.2 percent above the 2010-11 estimate of $19.6 thousand.

Police Protection: to provide for the purchase of police equipment and police expenses associated with advanced law enforcement planning and training. The funding source is a state grant. State law (Section 5, Chapter 289, Laws of 1983) requires these funds to be used to operate the police department. The budget for 2011-12 of $187.5 thousand is 126.3 percent higher than the 2010-11 estimate of $82.9 thousand.

Court Award: The Court Awarded Fund provides for drug enforcement activities. Funding is from federal High Intensity Drug Traffic-seized funds and may only be used for drug enforcement activities, and must comply with federal financial and administrative requirements of OJP-M7100-ID. The recommended budget for 2011-12 is $158.0 thousand.

Traffic Safety Education: is provided by a penalty assessment of $3.00 per traffic ticket. City Ordinance No. 0-1232, May 1991 requires the fund be used for traffic safety education. The 2011-12 budget is $36.5 thousand or 9.6 percent lower than the 2010-11 estimate of $40.4 thousand.

Safe Traffic Operation Program: was implemented in September of 2008, to initiate the red light photo and speed enforcement program (Res. 08-09-410). The 2011-12 budget of $1.1 million is $92.9 thousand lower than the 2010-11 estimate.

Prisoner Care*:* provides partial payment for housing municipal prisoners in the county jail. Funding is provided by a penalty assessment of $5.00 per traffic ticket. City Resolution No. 81-69, August 1981 requires the fund to be used only in this manner. The 2011-12 budget of $240.0 thousand is 71.4 percent higher than the 2010-11 estimate of $140.0 thousand.

Vehicle Forfeiture: In accordance with Las Cruces Municipal Code 27-6, seized DWI vehicles are sold at auction; the proceeds from fees, sale, and payments for seized vehicles are solely to be used for DWI prevention and education programs. The 2011-12 budget is 18.0 percent below the 2010-11 estimate of $75.6 thousand.

Judicial Education: account for the receipt of imposed fees on all "guilty" traffic offenses in accordance with NMSA 1978, 35-14-11 (B)(2) and to be used for the education, training, including production of bench books and other written materials, of municipal judges and other municipal court employees. The 2011-12 budget of $40.0 thousand is 1.0 percent higher than the 2010-11 estimate.

Health Care Services from MMC Lease: To account for the receipt of proceeds pursuant to the terms of the lease with Memorial Medical Center, Inc., to be used for health care services in the City. The lease was approved by Ordinance 1655 in 1998. The 2011-12 budget of $1.1 million is 77.7 percent lower, this is due to the City receiving expired escrow account funds and contractual agreements. The 2010-11 estimate is $1.7.

Griggs/Walnut Plume: is a groundwater plume site centered near the intersection of Griggs Avenue and Walnut Street. The objective is to remove PCE from the ground water to concentrations at or below the drinking water standard through hydraulic containment and treatment. The 2011-12 budget of $340.7 thousand is 154.7 percent higher than the 133.7 estimate for 2009-10.

Other Restricted: 2011-12 budget of $76.5 thousand is $102.8 thousand or 389.8 percent lower than the 2010-11 estimate of ($26.4) thousand. Listed below are description of the funds.

MPO Urban Transportation: provides for the transportation needs of the community. Funding sources are from the Federal Highway Administration, the Urban Mass Transportation Administration, and the General fund. The fund was created in 1982 when the Metropolitan Planning Organization was formed through a Joint Powers Agreement. Such grants provide for the payment of current transportation operating expenses and may be used only for that purpose. City Resolution No. 94-236 requires the fund to be used only in this manner.

Court Automation: provides for Municipal Court Automation by a penalty assessment of $3.00 per traffic ticket. City Ordinance No.

0-1232, May 1991 requires the fund be used only in this manner.

DWI Prevention: accounts for the receipt of driving while intoxicated state fines (Section 31 -12-7, NMSA 1978). Receipts are remitted to the state.

Juvenile Recreation: provides for the operation and development of community parks and operation of recreation programs. Funding source is one-third of the cigarette tax (Section 7-12-1 through 7-12-17, NMSA, 1978.) These taxes may only be used to finance the parks and recreation programs.

Flood Control Operations: accounts for operational expenditures for flood control operations funded by transfers from the Gas Tax Street Maintenance Fund.

Special Projects—Northrise Morningstar: accounts for the reimbursement from developers to the City, through certain assessments, for the construction of Northrise and Morningstar streets.

Downtown Revitalization: account for the re-development of the downtown area of Las Cruces. Funding comes from sale of property in the downtown area and other activities for revitalization.

Regional Planning Project: accounts for the receipt of state funds provided to develop a long-range regional plan (Vision 2040), in cooperation with Doña Ana County and New Mexico State University.

Heske Garden Trust Fund: accounts for the construction and maintenance of a park. Funds come from a portion of the Emma B. Heske Trust that was bequeathed to the City of Las Cruces for construction of a park according to Ms. Heske's wishes.

GRANTS

City-wide grants budgeted for 2011-12 total $11.7 million and are 69.8 percent higher than the 2010-11 estimate of $6.9 million. This increase is due to the Federal Aviation Grant, Community Development Block Grants (CDBG), Housing and Urban Development, and Federal and State stimulus funds. Listed below are description of the funds:

Community Development Block Grant: provides for the operation and installation of paving projects, sidewalks, park development, home rehabilitation, and social projects. Funding is from HUD, housing loan and interest repayment, and performance bond payments. PL 93-383 Title I, Housing and Community Development Act of 1974 requires that this grant be used for this purpose.

Legislative Equipment Grants: provides funding for the acquisition of equipment for legislative purposes.

State Operations Grant: accounts for the receipt of legislative appropriations provided for operational expenditures in support of local service agencies.

Street Maintenance Operations: accounts for operational expenditures for street maintenance funded by transfers from the Gas Tax Street Maintenance Fund.

Keep Las Cruces Beautiful: provides for beautification, litter eradication, graffiti abatement, and education. Funding is from the New Mexico Clean & Beautiful Program of the New Mexico Department of Tourism.

Older Americans Act Programs: provides congregate meals to seniors at four program sites and to homebound customers who receive two delivered meals a day. Funding is from the New Mexico Aging and Long-Term Services Department.

Cash in Lieu of Commodities: provides congregate and home delivered meals. Services are provided through the four City meal sites. Funding is through the U.S. Department of Agriculture's Cash in Lieu of Commodities program.

RSVP: provides a variety of opportunities for persons aged fifty-five and over to participate more fully in the life of their communities through significant volunteer service in accordance with the approved proposal. Funding is from the Corporation for National and Community Service and the New Mexico Aging and Long-Term Services Department.

Children, Youth, and Families: provides home care services to a person 18 years of age or younger who have been referred as a result of a report of adult abuse, neglect, or exploitation. Funding is from the State of New Mexico Children, Youth and Families Department, Protective Services Division.

Senior Employment Program: provides training for low-income persons age 55 years and older for placement in non-governmental agencies. The program is funded by a state grant, administered by the Non-metro Area Agency on Aging.

State Library Resources Grant: provides funds for library materials and the equipment to provide access to information resources. Funding is from the State of New Mexico General Obligation Bond C program.

Non-General Fund Revenues by Major Source
(In Thousands of Dollars)

Revenue Source	2009-10 Actuals	2010-11 Estimate	2011-12 Budget	Increase / (Decrease) from 2010-11 Est. Amount	Percent
Special Revenue Funds					
Telshor Facility	$ 1,813.3	$ 5,031.4	$ 1,120.0	$ (3,911.4)	-77.7%
Environmental GRT	2,483.3	2,436.9	2,574.7	137.8	5.7%
Public Safety GRT	3,211.4	3,251.0	3,300.0	49.0	1.5%
Gas Tax	1,530.9	1,560.9	1,684.9	124.0	7.9%
TIDD Dedicated	272.6	1,816.4	2,340.1	523.7	28.8%
Lodger's Tax	1,751.4	1,773.1	1,907.3	134.1	7.6%
Convention Center Fee	1,155.0	1,201.3	1,292.0	90.7	7.6%
Griggs/Walnut Plume	161.4	133.7	340.7	206.9	154.7%
Fire					
Fire Fund	383.2	246.3	488.8	242.5	98.4%
EMS Funds	22.5	19.6	20.0	0.4	2.2%
Police					
Police Fund	113.4	187.2	629.4	442.2	236.3%
Police Protection	131.6	82.9	187.5	104.7	126.3%
Court Award	167.5	139.7	158.0	18.3	13.1%
Traffic Safety Education	37.1	40.4	36.5	(3.9)	-9.6%
Safe Traffic Operation Program	1,196.2	1,192.9	1,100.0	(92.9)	-7.8%
Prisoner Care	393.3	140.0	240.0	100.0	71.4%
Vehicle Forfeiture	91.2	75.6	62.0	(13.6)	-18.0%
Judicial Education Fee	27.5	39.6	40.0	0.4	1.0%
Other Restricted	427.5	(26.4)	76.5	102.8	-389.8%
Grants					
Federal Grants	7,750.3	575.1	3,883.2	3,308.1	575.2%
State Grants	3,031.9	1,931.9	169.9	(1,762.0)	-91.2%
Other Grants	113.2	252.0	2.5	(249.5)	-99.0%
Community Development					
HUD Community Development	2,185.5	1,341.1	3,631.3	2,290.2	170.8%
HUD Special Projects	1,176.3	528.7	1,740.6	1,211.9	229.2%
Other Community Development	802.6	574.6	774.8	200.1	34.8%
Public Services					
Older Americans Act	792.1	757.9	781.1	23.2	3.1%
Cash In Lieu of Commodities	144.0	129.4	129.4	-	0.0%
Children, Youth, and Families	80.2	-	-	-	
Other Public Services	279.0	93.6	74.0	(19.6)	-21.0%
Police					
Traffic Safety Bureau Enfor.	103.4	58.8	73.0	14.1	24.0%
Department of Justice Programs	208.1	616.1	377.9	(238.2)	-38.7%
Other Police	51.0	6.5	21.7	15.2	232.6%
Fire					
Firefighters Program	-	3.8	-	(3.8)	-100.0%
Other Fire	-	-	-	-	
Subtotal - Grants	16,717.8	6,865.8	11,659.3	4,793.5	69.8%
Total Special Revenue Funds	$ 32,088.1	$ 26,212.0	$ 29,257.6	$ 3,045.6	11.6%
Debt Service Funds					
Street Improvements	$ 64.6	$ 11,583.6	$ 12.2	$ (11,571.4)	-99.9%
Flood Improvments	20.8	2,486.3	5.0	(2,481.3)	-99.8%
SCSWA Bond	943.4	836.9	879.0	42.1	5.0%
Convention Center	5.0	25,905.4	16.0	(25,889.4)	-99.9%
City Hall	36.0	(0.8)	12.5	13.3	-1731.9%
HUD Loan	-	(31.0)	2.0	33.0	-106.4%
Fire Equipment	1.8	(3.0)	0.5	3.5	-116.8%
Griggs/Walnut Plume	3.3	(5.6)	2.0	7.6	-135.6%
Total Debt Service Funds	$ 1,074.9	$ 40,771.7	$ 929.2	$ (39,842.5)	-97.7%

CAPITAL PROJECT FUNDS

This category includes revenues Federal, State, Local and Other sources. This category will be covered in more detail in the Infrastructure Capital Improvement Program (ICIP) section of this document. The 2011-1 budget of $40.2 million is $17.8 million or 79.5 percent higher than the 2010-11 estimate of $22.4 million. This is primarily due to Refinancing of Debt Service to accommodate Capital improvement project in 2011.

ENTERPRISE FUNDS

This category includes revenues from the city's five Enterprise Funds including Gas, Water, Wastewater, Solid Waste, and Transit. These Enterprise funds fully recover their costs through user fees associated with the provision of their services. Following are descriptions of each Enterprise Fund category and explanations of the revenue estimates.

Gas (Natural): include natural gas sales, customer gas line extension charges, contributions from developers, various gas service fess, and resources acquisition fees. The 2011-12 budget of $26.8 million reflect a 1.4 percent decrease over the 2010-11 estimate.

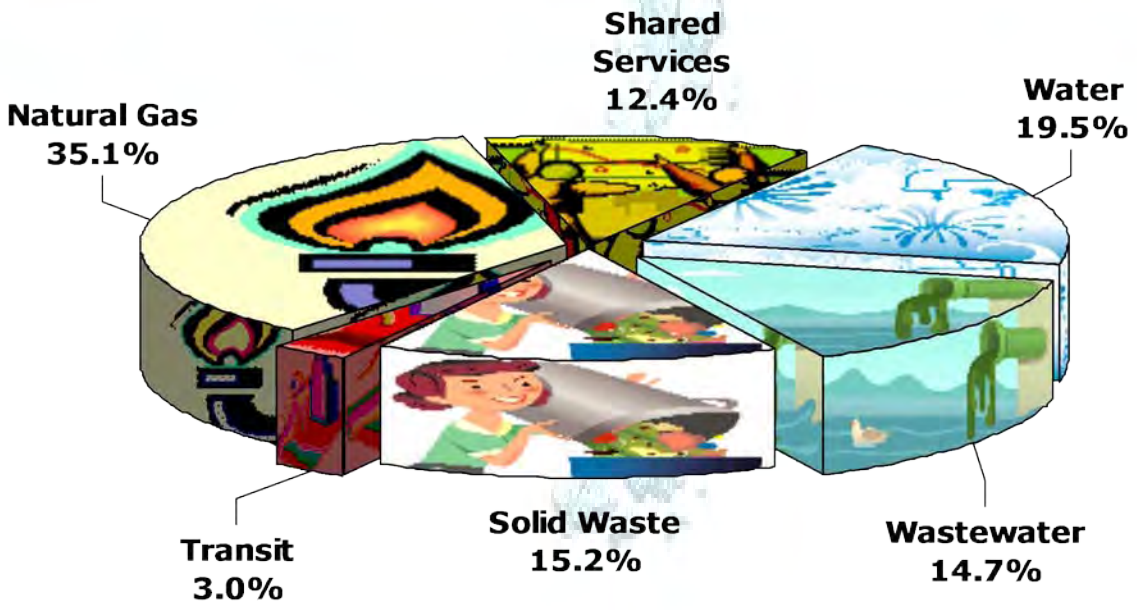
Water System: includes water sales, development fees, various water service fess, and resources acquisition fees. The 2011-12 budget of $14.9 million is $1.0 million or 7.4 percent higher than the 2010-11 estimate of $13.9 million.

Wastewater System: includes monthly sewer service charge revenues, which are based on water consumption rates, developer impact fees, customer surcharges, developer contribution, and other miscellaneous charges. The 2011-12 budget of $11.2 million is $145.3 thousand or 1.3 percent higher than the 2010-11 estimate of $11.1 million.

Solid Waste: includes revenues from the monthly residential collection, landfill fees, and recycling charges. The 2011-12 budget of $11.6 million is $1.1 million or 10.9 percent higher than the 2010-11 estimate of $10.5 million.

Transit: operation of the Roadrunner City-wide bus system and a para-transit and rideshare function. Revenues are primarily federal grants and transit fares. The transit system receives a transfer from the Gasoline Tax fund, as well as a subsidy from the General fund necessary to cover operating expenditures. The 2012-12 budget of $2.3 million is $260.5 thousand or 13.0 percent higher than the estimate of $2.0 million for 2010-11. This is primarily due to additional routes beginning added.

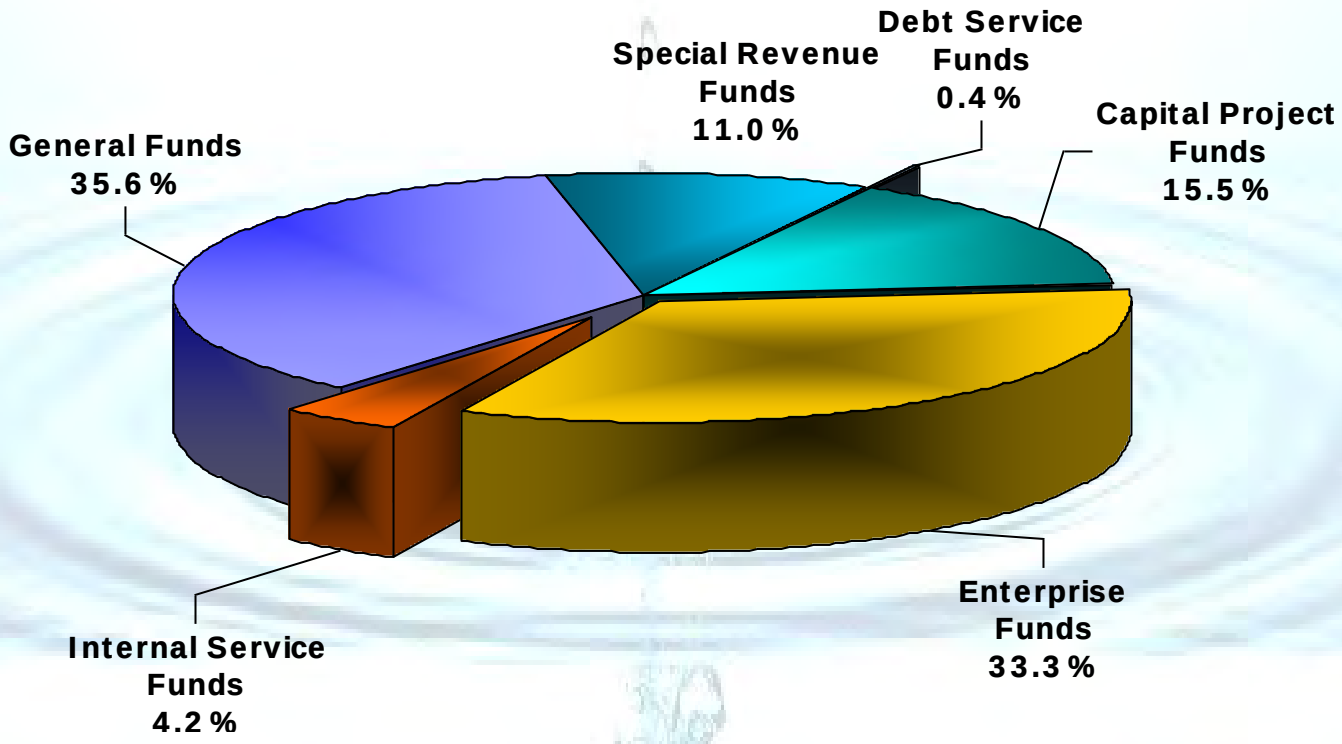
Enterprise Fund
Total Revenue = $76.2 Million



Non-General Fund Revenues by Major Source
(In Thousands of Dollars)

Revenue Source	2009-10 Actuals	2010-11 Estimate	2011-12 Budget	Increase/(Decrease) from 2010-11 Est. Amount	Percent
Capital Project Funds					
Facility Improvement	11,000.8	3,623.0	7,115.4	3,492.4	96.4%
City Hall	401.9	-	-	-	
Convention Center	(65.7)	(96.5)	-	96.5	-100.0%
Griggs/Walnut Plume Project	187.9	300.0	6,300.0	6,000.0	2000.0%
Park/Land Improvements	295.4	283.0	305.8	22.9	8.1%
Street Maintenance & Improvement	10,927.8	11,704.8	14,698.1	2,993.3	25.6%
Airport Improvement	2,440.4	841.8	1,578.0	736.2	87.5%
Flood Control	3,858.2	4,048.0	5,424.0	1,376.0	34.0%
West Mesa Industrial Park	46.0	127.6	321.0	193.4	151.5%
Gas	191.0	152.7	198.1	45.5	29.8%
Water	813.5	103.0	1,051.7	948.7	921.1%
Wastewater	309.8	7.6	145.6	138.0	1811.8%
Solid Waste	31.3	0.4	890.0	889.6	248503.4%
Transit Intermodal Center	-	341.6	1,208.5	867.0	253.8%
Other Capital Project Funds	0.5	939.8	938.9	(1.0)	-0.1%
Total Capital Project Funds	$ 30,439.0	$ 22,376.9	$ 40,175.3	$ 17,798.4	79.5%
Enterprise Funds					
Shared Services	8,911.5	7,692.0	9,478.0	1,786.0	23.2%
Gas Systems	24,597.3	27,143.9	26,771.3	(372.6)	-1.4%
Water Systems	13,325.8	13,855.0	14,882.2	1,027.2	7.4%
Wastewater Systems	10,923.6	11,063.7	11,209.0	145.3	1.3%
Solid Waste	10,814.7	10,463.3	11,603.9	1,140.6	10.9%
Transit	2,557.5	2,008.5	2,269.0	260.5	13.0%
Total Enterprise Funds	$ 71,130.4	$ 72,226.4	$ 76,213.5	$ 3,987.0	5.5%
Internal Service Funds					
Information Technology	2,993.1	-	-	-	
Document Services	548.5	571.0	552.7	(18.3)	-3.2%
Fleet Services	5,887.2	6,088.0	6,227.2	139.2	2.3%
Employee Benefit Services	3,586.9	3,118.0	3,516.1	398.1	12.8%
Total Internal Service Funds	$ 13,015.8	$ 9,777.0	$ 10,296.1	$ 519.1	5.3%
TOTAL Non-General Fund Revenue	$147,748.1	$171,364.1	$156,871.6	$ (14,492.5)	-8.5%

Governmental Fund Revenue by Major Source
Total Revenue = $243.7 Million



Service To The Community

Service To The Community, Issue 5c

Inside this issue:

Library	90
Police	91
Transit	92
Fire	93
Neighborhood Services	94
Economic Development	95

Las Cruces is the core of Doña Ana County and the second in the state for population and economic centers. With its attractive climate, recreational opportunities, and affordable costs of living and doing business, the city has experienced sustained growth. The Las Cruces area has been one of the fastest growing small cities in the country in the recent decade in terms of retirement, destination, business and career growth. The city's area (approximately 76.31 square miles) increases periodically through annexation of property.

Population has risen 33.2 percent since 2000 to roughly 98.9 thousand, making Las Cruces the nation's 408th largest city. The city's employment base is the foundation of a deep and diverse metropolitan area economy. The primary employment sectors in the Las Cruces metropolitan area consist of professional and business services, leisure and hospitality, government, trade, education and health services, financial activities, and construction.

Historically, the unemployment rate in greater Las Cruces has been well below that of the United States as a whole.

The city has experienced a decline in revenue primarily due to the housing industry, economic issues and higher gasoline prices. The downturn in the economy is not unique to Las Cruces and most government units in the country are seeing similar revenue declines. Budget reductions to all General Fund departments are necessary for the 2011-12 fiscal year totaling more than $3.1 million, with no recommended tax increases or any furloughs and/or layoffs.

In the area of Public Safety, the budget reductions are offset by approximately 49.2 percent by additional funding from the Safe Traffic Operation Program (S.T.O.P). The new Safe Traffic Operation Program is designed to offset any justified traffic expense by roughly $1.0 million.

Necessary cost increases are included for 2011-12 including employee benefits; general inflation, particularly in fuel and utilities; expiring federal grants; critical upgrades to major technology systems; estimated costs to open new facilities; and the postponement of the next police academy to April 2011. A 2.6 percent merit increase for non-represented employees are included in the 2011-12 budget.

Local and national economists are predicting the slight up-turn in the economy during fiscal year 2010-11 and possibly beyond, this reductions and possible impacts to community services may not be necessary. Furthermore, the current budget reductions do not reflect a decline in state-shared revenues. Any change in the formula would decrease state-shared revenues and would require deeper cuts to balance the budget.

Currently the city's general fund budget maintains reserves and funding for non-profit organizations, and meets the city's commitment of cost sharing with the county for the Animal Service Center of the Mesilla Valley.

In February of fiscal year 2008-09 the City and County took over operation of the Animal Service Center of Mesilla Valley from the Humane Society through a joint powers agreement (JPA). Fiscal year 2011-12 represented the third full year of operation for the Animal Service Center of Mesilla Valley under the joint powers agreement with Doña Ana County.

The city has identified its capital project top five priorities for 2011-12 which are the Downtown Revitalization, East Mesa (includes streets, drainage, and housing), construction of a Police and Fire Training Facility, and Improvements to City Museums. Some capital projects will benefit from an indirect boost as a result of the federal stimulus recovery package; the expansion of the Telshor Boulevard and Lohman Avenue intersection will specifically benefit from federal economic recovery spending.

The city is updating its comprehensive strategic plan in harmonization with the Vision 2040 long-range planning process.

In the non-General Fund areas of the budget, funding is available to improve community services. Construction is scheduled to begin in 2011-12 on the Transit Intermodal Center project.

The chart that follows indicates how major services provided to Las Cruces residents have been adjusted in response to local economic and financial conditions. Because benchmarking is an important measure of the efficiency and effectiveness of services provided, we also have included multi-city comparisons of performance in several years. Much of the data for these comparisons is taken from the 2006 International City/County Management Association's Center for Performance Measurement report.

PROGRAM SERVICES LEVEL IN 2000	SERVICE CHANGES THROUGH 2010-11	SERVICE CHANGES FOR 2011-12
Library		
The new Thomas Branigan Library opened in 1979. Prior to 1979 the library was located at what is now the Branigan Cultural Center. An addition and renovation was completed in 1991. The hours of operation for the library in 1998-99 were 64.	In 2000 a Bookmobile bus was purchased, replacing the two trailer bookmobiles. The City and County routes were combined. There were 15 County stops and 15 City stops. In 2003 a small satellite library was opened at the Robert Munson Senior Center, which is open 30 hours a week. In November 2005 service hours at the Branigan Library were increased by 10 hours per week as a result of opening at 8:00 a.m. on Monday thru Thursday. Weekly hours of operation are now at 74.	There are no proposed changes in the hours of operation for 2011-12. Due to budget reductions, however, two vacant full-time positions were deleted in the 2011-12 budget. Budget reductions funds for staff training and development continue at a 75 % reduction in 2011-12. A second venture to expand service in partnership with Las Cruces Public Schools will begin in 2011-12. The result will be a joint use library operation in Oñate High School for the use of students and the general public. This will be accomplished with existing staffing and operations funds.
A Gates Library Initiative Grant was received which increased the number of public computers from 11 to 14.	In July 2008 the Bookmobile service was discontinued due to lack of budget for replacement vehicle. Books-by-Mail service began in July 2008 to replace the Bookmobile service. Books are mailed for free to library cardholders in the City and the County. Twenty-six (26) public access computers available to the public. Public computer classes have increased due to the State Library Fast Forward New Mexico grant, which offers free beginning computer classes and business computer classes. Twelve (12) classes are offered monthly to the public.	The self-contained computer lab has been a successful change for the library and patron usage of the public computer lab continues to be popular. Wireless Internet service continues to be well received by the public. The Roadrunner room has become a popular meeting room space. Additional children's space for crafts and activities on the North face of the building adjacent to the Kiva has been completed. The second floor will house a Southwest & New Mexico collection.
Two trailer-type Bookmobiles served both the City and the County.	There were no changes in the hours of operation for 2010-11.	The Munson branch continues to serve a variety of patrons who utilize the Senior Center. Public computers have been added at the center for patron use.

PROGRAM SERVICES LEVEL IN 2000	SERVICE CHANGES THROUGH 2010-11	SERVICE CHANGES FOR 2011-12
Police		
The Las Cruces Police Department responded to 55,510 calls for service.	The Police Department responded to 157,422 calls for service.	The 2011-12 police department budget does not include any increases to existing personnel. We are asking to "retool" four current positions from Patrol Officer to (2) Sergeants and (2) Commander positions. This will improve our span of control and give us greater accountability to community issues.
The Police Department had 136 commissioned officers and 36 civilian full time positions.	The Police Department has 180 commissioned officers and 89 civilian full time positions.	The 2011-12 police department budget is comprised of 183 commissioned officers and 86 civilian positions for a total of 269 employees.
Some of the programs initiated by the Police Department were the Crime Prevention Program, the Canine Unit, Bicycle Patrol, Victim Assistance, DARE and GREAT programs.	The City will be funding eight School Resource Officers in cooperation with the Las Cruces Public School District to improve the education environment and to promote a safe space for students to learn.	The 41st Las Cruces Police Academy will begin in May 9, 2011 so that we can increase our staffing levels; we currently have 17 sworn vacancies. We will start our Academy with 29 cadets; eight of these cadets will be hired using the 2009 COPS Hiring Recovery Program (CHRP) grant that we were awarded. We will continue to hold open our Lateral Officer hiring process to keep staffing levels acceptable.
	To improve public safety at several signalized intersections, the City launched an automated enforcement tool, commonly referred to as photo enforcement of red light/speed cameras.	We have implemented east and west commands using five (8) hour days in order to put more manpower on the streets and become more efficient. We are looking to continue with this philosophy through fiscal year 2011-2012.
	In an effort to support the Traffic Safety Division the City intends to utilize grant funding to hire a Police Services Specialist to manage several programs. This position will be responsible for ensuring that the division is in compliance with the criteria set forth to obtain vehicles captured under the DWI Seizure program as well as the Photo-Enforcement program.	In an effort to increase efficiency we have also requested money to purchase: scheduling software, leadership training, and needed technology security upgrades internally at the department.
		We are looking into ways to generate money to help self sustain some operations (and not impact the police department or city's General Fund) and to increase our efficiency especially when it comes to the response to false alarm calls.

PROGRAM SERVICES LEVEL IN 2000	SERVICE CHANGES THROUGH 2010-11	SERVICE CHANGES FOR 2011-12
Transit		
The City's Roadrunner Transit program was established in 1985-86. In 1998-2000 there were eight citywide routes and two NMSU routes.	The Roadrunner Transit system had eight citywide routes, three NMSU routes, and one DACC route. A fourth NMSU route was operated Spring 2011.	The service is experimenting with an express route along the Lohman/Amador corridor between the downtown CTP and the Mesilla Valley Mall. We may only have 3 NMSU routes in fiscal year 2012.
The population of the service area was 74,267 for Las Cruces plus 2,732 for University Park.	The population of the service area is 97,618 for Las Cruces plus 2,196 for Mesilla plus 4,192 for University Park.	The projected population of the service area in fiscal year 2012 is 105,000.
The size of the service area was 57 square miles.	The service area is 76 square miles. Service does not reach all areas equally due to geographic limitations on routes.	There are no service area expansions anticipated in fiscal year 2012.
There were 43,220 Dial-A-Ride and 633,512 Fixed Route trips annually.	In 2010-11, projected Fixed Route trips were 633,117 and while Dial-A-Ride trips were 51,047.	Ridership grew well in fiscal year 2011 and growth is expected to continue into fiscal year 2012 because of high fuel prices.
There are eight year around routes in Las Cruces. NMSU expanded its Aggie Transit from one to two routes. Regular routes had 40 minute headways, except Route 9 had a 80 minute headway.	There are eight year-around all-City routes in Las Cruces. NMSU expanded its Aggie Transit from three to four routes to accommodate construction of the new bookstore. Most regular routes have bi-directional service on 30 minute schedules each direction. The Routes 40/50 and 10 were on a one-hour head-way.	Transit is experimenting with a 30 minute round trip express route between 11:00 a.m. and 6:00 p.m. along the Lohman/Amador corridor. It is anticipated that the planned intermodal facility will begin construction in January 2011.
Both fixed route services and Dial-a-Ride service saw higher ridership than in the previous year.	Fiscal year 2011 fixed route ridership projections are 5% higher than in the previous year, whereas Dial-a-Ride projects a 6% decline in usage.	Due to high fuel prices, fixed route ridership is anticipated to continue rising.
Fixed route bus fares were 50 cents; Dial-a-Ride was 75 cents.	Fixed route bus fares are $1; Dial-a-Ride fares are $2.	No fare increases are planned in fiscal year 2012.

PROGRAM SERVICES LEVEL IN 2000	SERVICE CHANGES THROUGH 2010-11	SERVICE CHANGES FOR 2011-12
Fire		
Response Time Average: In 1999-00, the Fire Department maintained an average response time of 4 minutes 16 seconds for all fire and emergency medical calls. This is a reduction of 24 seconds from the previous year.	Since 1999-00, average response times have increased 17 percent to 5 minutes 01 second for all emergency responses. The 45 second increase is primarily due to a combination of increased population growth, increased traffic congestion and no additional fire stations added to the system. The overall emergency call activity level increased 51 percent since 1999-00.	
Personnel: In FY2000-01, the Fire Department maintained 111 positions. Since then 17 positions have been added, 15 over two Fiscal years in 2004-05 and 2005-06 for a new Truck Company, 1 fire inspector/ investigator and 1 Fire Protection Engineer in FY2007-08 in Prevention Services. The strategic goal of adding a Paramedic to each Engine Company for medical calls was begun in 2005-06 with the first 3 personnel becoming trained and certified for a total of 6 at that time.	No new positions were added to the Fire Department in FY2010-11, which remained at the current level of 128 positions. This total includes civilian administrative/clerical positions. A second Paramedic class began in August 2010 with 6 more Paramedics receiving certification and providing service in June 2011. Additionally, one firefighter received certification on his own. This more than doubled the number of Paramedics on the street and places the department at 72% of its goal of one Paramedic per Engine Company. The 26th Fire Academy graduated on May 21st which allowed 14 long standing vacancies to be filled. Additionally, a hiring list with two cadets is in place for 18 months.	A Fire Marshal/Battalion Chief position will be added to the Fire Department staff in 2011-12. This position will take the place of a current Fire Inspector/Investigator vacancy, maintaining the current level of 128 positions in this fiscal year. This total includes civilian administrative/ clerical positions. A detailed list of the position titles is included in the employee summaries section of this document. The third Paramedic class is scheduled to begin in January, 2012 with an anticipated six more Paramedics receiving certification and providing service by October 2012. This will place the department at one Paramedic over its goal of one Paramedic per Engine Company which was set in 2004-05.
	The Fire Department continued its 20-year cycling plan by ordering and receiving two new pumpers to replace older units that had over 140,000 miles on them. Additionally, the Vehicle Acquisition Fund provided the final payment for two pumpers and a ladder truck first received in 2002.	The Fire Department is continuing its 20-year cycling plan by receiving permission to replace two older front line pumpers that will have over 150,000 miles by the time they are replaced. Plans are also currently under way on design work and construction for Fire Station #7 and the development of a joint Police/Fire training site integrated with that fire station. Both will be located adjacent to the Las Cruces International Airport and the station's primary response area will be the airport, West Mesa Industrial Park and Interstate 10 to the west of Las Cruces proper. Funding for the Station 7/Training site as well as preliminary design and land acquisition for a Public Safety Campus on the east side that will include a fire station, Police East Side Command and a Public Safety Answering Point (911 call center) has been identified by City Council in the 2011 Bond Cycling program.

PROGRAM SERVICES LEVEL IN 2000	SERVICE CHANGES THROUGH 2010-11	SERVICE CHANGES FOR 2011-12
Neighborhood Services		
The section is 100 percent federally funded through U.S. Department of Housing and Urban Development (HUD). The funding is split between two HUD programs, with 75 percent coming from the Community Development Block Grant (CDBG), and 25 percent from the HOME Investment Partnership Program (HOME).	Continue to implement the CDBG & HOME Programs, as well as the Shelter Plus Care and Transitional Housing Grants. The City will be evaluating the need for expansion of its Fair Housing Ordinance and existing efforts, along with the potential addition of housing occupancy standards for federally-funded housing programs.	Continue to implement the CDBG & HOME Programs, as well as the Shelter Plus Care and Transitional Housing Grants. The City will be evaluating the need for expansion of its Fair Housing Ordinance and existing efforts, along with the potential addition of housing occupancy standards.
Funding was provided to build four (4) units of affordable rental housing using HOME funds in partnership with Community Action Agency of Southern New Mexico. Fifteen families were assisted with down payment assistance to purchase an affordable home in Las Cruces through the Mortgage Finance Authority's (MFA's) Payment Saver Program.	Staff will also be looking to implement the proposed Affordable Housing Trust Fund and Land Bank, based on the recommendations of the 2009 Affordable Housing Strategic Plan. The JCP is looking to establish three distinct programs under its umbrella, 1) a true first-time offender program, 2) the existing program directed toward second-time offenders, and 3) a 12-week third-time offender program.	Staff is pursuing funds for the City's Affordable Housing Trust Fund and Land Bank that was adopted in late 2010. Potential sources include general fund monies, the City's gross receipts tax bond recycling program, or from the State's Neighborhood Stabilization Program, Phase III. The JCP will implement the three distinct programs, 1) a true first-time offender program which is one-time training specific to the juvenile's alleged crime, 2) the program directed toward second-time offenders, and 3) a 12-week third-time offender program.
Commitment of CDBG funds for the completion of the Pueblitos Infrastructure to build the streets and sidewalks within the affordable housing subdivision of the same name. Six homeowners were assisted with CDBG and HOME-assistance for rehabilitation of their homes. $180,001 in CDBG public services funds were provided to 7 non-profits to provide direct client services.		

PROGRAM SERVICES LEVEL IN 2000	SERVICE CHANGES THROUGH 2010-11	SERVICE CHANGES FOR 2011-12
Economic Development		
Employment Growth Rate Compared to Other Cities.	Over the year, Las Cruces employment was flat. Education & health, construction, and wholesale trade saw job growth but these gains were offset by losses in manufacturing, professional & business, and government. Employment Growth Rate: Albuquerque -1.9% **Las Cruces 0%** Santa Fe -1.3%	It is anticipated that there will be job growth in fiscal year 2012 but that many sectors will remain flat or see only minimal increases.

Summary Schedules

Summary Schedules, Issue 5d

Inside this issue:

Financial Organizational Chart - Operating Budget	97
Resources and Expenditures by Fund	99
Schedule of Inter-fund Transfers	102
Infrastructure Capital Improvement Program	106
Debt Service Expenditure by Program	109
Positions by Department	111

The following schedules summarize key information in the City's budget, specifically revenues, transfers, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Infrastructure Capital Improvement Program (ICIP). In addition these schedules provide the City of Las Cruces Total Combined Budget, summarizing all of this information:

SUMMARY SCHEDULES

Schedule 1: Financial Organizational Chart - Operating Budget

These Chart summarizes all city operating expenditure funds by major fund or organizational type for fiscal year 2011-12. Chart shows all Governmental Funds.

Schedule 2: Resources and Expenditures by Fund

These schedules (2009-10 Actual, 2010-11 Estimate, and 2011-12 Budget) summarize all City funds by fund type, first by operating, capital, and/or debt service.

This schedule does not include the Trust and Agency funds.

Schedule 3: Schedule of Interfund Transfers

This schedule presents the transfers to the fund by governmental accounting type, and those transfers out of the fund.

Schedule 4: Infrastructure Capital Improvement Program by Program

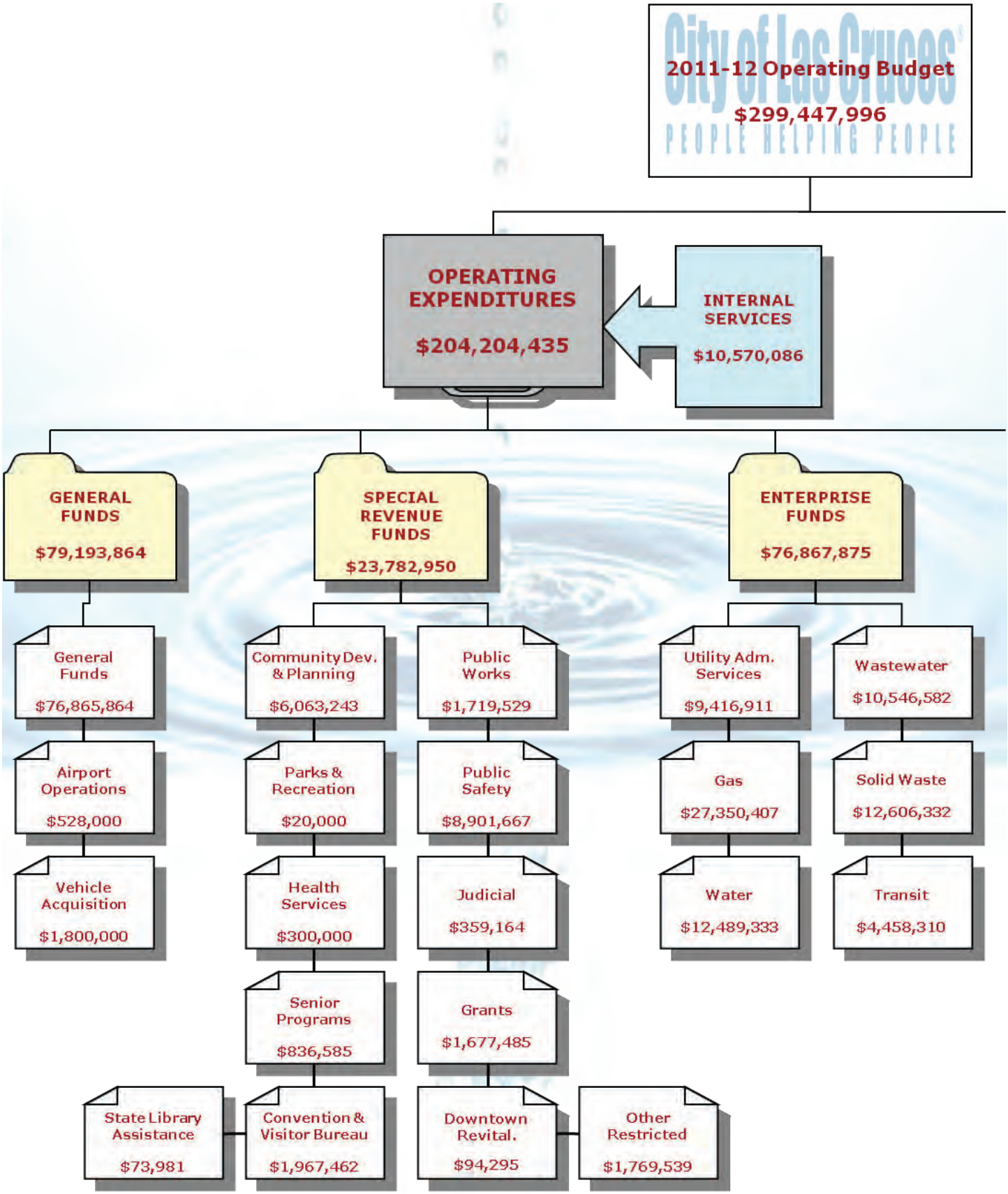
This schedule presents the five (5) year total expenditure information in aggregate form, organized by agency.

Schedule 5: Debt Service Expenditures by Program

This schedule summarizes the type of indebtedness the city has by governmental and business-type activities. Provides the amount of issue and the outstanding debt by program.

Schedule 6: Positions by Department

This schedule summarizes all positions, by department.


City of Las Cruces
PEOPLE HELPING PEOPLE
2011-12 Operating Budget
$299,447,996
OPERATING EXPENDITURES
$204,204,435
INTERNAL SERVICES
$10,570,086
GENERAL FUNDS
$79,193,864
SPECIAL REVENUE FUNDS
$23,782,950
ENTERPRISE FUNDS
$76,867,875
General Funds
$76,865,864
Airport Operations
$528,000
Vehicle Acquisition
$1,800,000
Community Dev. & Planning
$6,063,243
Parks & Recreation
$20,000
Health Services
$300,000
Senior Programs
$836,585
Public Works
$1,719,529
Public Safety
$8,901,667
Judicial
$359,164
Grants
$1,677,485
Utility Adm. Services
$9,416,911
Gas
$27,350,407
Water
$12,489,333
Wastewater
$10,546,582
Solid Waste
$12,606,332
Transit
$4,458,310
State Library Assistance
$73,981
Convention & Visitor Bureau
$1,967,462
Downtown Revital.
$94,295
Other Restricted
$1,769,539

DEBT SERVICES
$19,121,436
PAY-AS-YOU-GO CAPITAL
$76,122,125
JPA/AGENCY FUNDS
$13,789,660
MVRDA
$2,635,907
Department of Justice
$1,302,668
SCSWA
$7,549,642
RGNGA
$0
Mesilla Valley Animal Shelter
$2,198,988
Other Trust And Agencies
$102,455
City Improvements
$1,331,588
City Hall
$3,291,893
City Equipment
$606,151
Water
$3,498,790
SCSWA Agency
$843,006
Street Improvements
$4,564,061
EPA Improvements
$70,700
Convention Center
$1,586,894
Wastewater
$2,626,708
Solid Waste
$571,509
Museum of Nature & Science
$130,136
Capital Construction
$9,312,858
Convention Center
$885,231
Parks & Recreation
$1,892,910
Airport
$1,571,950
Gas
$7,270,818
Wastewater
$4,169,635
EPA
$6,300,000
Museum of Nature & Science
$3,996,911
Flood
$5,226,614
City Streets
$17,088,205
Transit
$2,839,604
Water
$12,328,415
Solid Waste
$2,300,099
Fire
$938,875

2009-10 Schedule 2: Resources and Expenditures By Fund

Actual

(In Thousands of Dollars)

		Resources					Expenditures				
	Beginning Fund Balance	Revenue	Recovery	Fund Transfers In	Fund Transfers Out	Total	Operating	Capital	Debt Service	Total	Ending Fund Balance
General Funds:											
General	$ 15,697.1	$ 33,447.8	$ 2,056.1	$ 41,148.2	$ (11,991.9)	$ 80,357.2	$ 63,078.4	$ -	$ -	$ 63,078.4	$ 17,278.8
Engineering Services	125.2	1,568.6	-	2,023.3	-	3,717.0	3,591.8	-	-	3,591.8	125.2
Airport Operations	61.4	203.1	-	302.3	(21.6)	545.2	465.9	63.7	-	529.7	15.5
Permit Services	372.6	1,047.7	-	295.7	-	1,716.0	1,531.6	-	-	1,531.6	184.4
Software	361.0	4.0	-	-	(130.2)	234.8	159.1	-	-	159.1	75.6
City Council OEM	-	-	-	-	-	-	-	-	-	-	-
City Hall Furnishing	1,144.8	-	-	-	-	1,144.8	-	1,077.6	-	1,077.6	67.2
Vehicle Acquisition	3,553.9	88.5	-	1,500.0	(847.6)	4,294.8	-	681.8	-	681.8	3,613.0
Gross Receipts Tax	(1,252.4)	44,655.4	-	-	(43,403.0)	-	-	-	-	-	-
Total General Funds:	$ 20,063.4	$ 81,015.0	$ 2,056.1	$ 45,269.5	$ (56,394.2)	$ 92,009.7	$ 68,826.9	$ 1,823.0	$ -	$ 70,649.9	$ 21,359.8
Special Revenue Funds:											
Airport Improvement	717.2	2,440.4	-	-	-	3,157.7	-	2,419.7	-	2,419.7	738.0
Animal Sercice Center of Mesilla Valley	-	-	-	-	-	-	-	-	-	-	-
Convention & Visitors Bureau Fund	1,929.8	65.7	-	1,914.3	(16.5)	3,893.3	1,815.1	-	-	1,815.1	2,078.2
Convention Center Project Funds	27,499.7	2,845.7	-	1,863.3	(3,369.5)	28,839.3	3.5	15,376.6	1,863.3	17,243.5	11,595.9
Community Development Funds	373.5	533.0	-	-	(373.5)	533.0	533.0	-	-	533.0	-
City Hall Project Funds	5,272.7	447.9	-	2,953.0	-	8,673.6	-	5,067.1	2,964.7	8,031.8	641.8
Downtown Revitalization Funds	1,590.5	279.9	-	1,000.0	(1,000.0)	1,870.4	61.0	7.1	-	68.1	1,802.3
Environmental Project Funds	1,243.3	3,426.7	-	75.2	(1,247.7)	3,497.6	997.1	-	839.6	1,836.7	1,661.0
EPA Environmental Project Funds	255.3	352.6	-	146.1	-	754.0	145.7	374.3	-	520.0	234.0
Federal Stimulus Capital Projects	-	7,750.3	-	-	-	7,750.3	114.1	7,636.2	-	7,750.3	-
Fire & EMS Funds	406.0	407.5	-	125.5	-	939.0	455.9	79.2	132.2	667.3	271.7
Flood Control Project Funds	6,200.3	3,884.8	-	1,516.3	(2,066.1)	9,535.3	378.3	2,422.7	1,381.3	4,182.3	5,353.0
Health Services Project Funds	20,350.4	1,813.7	-	300.0	(300.0)	22,164.1	454.2	-	-	454.2	21,709.9
Housing & Urban Development	62.8	3,631.4	-	-	-	3,694.2	3,557.3	100.0	-	3,657.3	37.0
Library Resources Project Fund	0.2	198.7	-	-	-	199.0	119.6	79.3	-	199.0	(0.0)
Judicial Project Funds	1,153.6	588.3	-	1,780.0	-	3,521.9	1,906.3	30.3	-	1,936.6	1,585.3
Park & Recreation Funds	7,852.2	445.8	-	650.0	-	8,948.0	40.6	4,516.4	-	4,557.0	4,391.0
Police Services & Grant Funds	1,116.6	5,143.5	-	-	(199.7)	6,060.3	5,155.1	429.7	-	5,584.8	475.6
Senior Service Project Funds	325.3	1,096.7	-	-	(318.7)	1,103.2	1,103.2	-	-	1,103.2	(0.0)
State Appropriation Project Funds	(23.4)	14,385.0	-	23.4	-	14,385.0	2,383.6	11,952.8	-	14,336.3	48.6
Street Maint. & Improvement Funds	7,988.9	12,422.5	-	3,094.7	(4,356.6)	19,149.5	1,244.7	7,182.5	3,424.7	11,852.0	7,297.6
Other Restricted Funds	2,071.2	108.3	-	1,143.0	-	3,322.5	-	1,187.4	1,143.1	2,330.5	991.9
Total Special Revenue Funds:	$ 86,386.2	$ 62,268.5	$ -	$ 16,585.0	$ (13,248.3)	$ 151,991.3	$ 20,468.3	$ 58,861.5	$ 11,748.9	$ 91,078.7	$ 60,912.7
Enterprise Funds:											
Shared Services	1,299.4	8,911.5	-	671.7	(671.7)	10,210.9	8,227.2	84.5	-	8,311.7	1,899.2
Gas Operations	9,973.2	24,788.3	-	1,200.0	(1,254.4)	34,707.2	23,987.7	701.2	-	24,688.9	10,018.2
Water	27,814.9	14,524.4	-	3,170.4	(2,940.4)	42,569.3	11,323.8	5,338.7	3,383.3	20,045.8	22,523.5
Wastewater	23,916.4	11,608.2	-	2,588.3	(1,792.0)	36,320.8	7,546.1	9,490.5	2,734.2	19,770.8	16,550.0
Solid Waste	8,825.7	10,846.0	-	55.9	(55.9)	19,671.7	9,581.1	1,646.2	380.0	11,607.2	8,064.4
Transit	526.7	2,557.5	-	2,392.6	-	5,476.8	3,754.2	757.3	-	4,511.5	965.3
Total Enterprise Funds:	$ 72,356.3	$ 73,235.9	$ -	$ 10,078.8	$ (6,714.4)	$ 148,956.7	$ 64,420.0	$ 18,018.4	$ 6,497.5	$ 88,935.9	$ 60,020.8
Internal Service Funds:											
Information Technology	939.0	3,048.6	-	130.2	(936.7)	3,181.0	3,276.4	42.0	-	3,318.4	(137.4)
Document Services	218.0	545.9	-	-	(4.0)	759.9	618.0	-	-	618.0	141.9
Fleet Services	232.8	5,884.9	-	-	-	6,117.8	5,736.2	-	-	5,736.2	381.6
Mandated Benefit Funds	8,462.5	3,586.9	-	2,256.6	(500.0)	13,806.0	3,736.8	-	-	3,736.8	10,069.2
Total Internal Service Funds:	$ 9,852.3	$ 13,066.4	$ -	$ 2,386.7	$ (1,440.7)	$ 23,864.7	$ 13,367.4	$ 42.0	$ -	$ 13,409.4	$ 10,455.4
GRAND TOTAL	$ 188,658.3	$ 229,585.8	$ 2,056.1	$ 74,320.0	$ (77,797.6)	$ 416,822.5	$ 167,082.6	$ 78,744.9	$ 18,246.4	$ 264,073.8	$ 152,748.6

2010-11 Schedule 2: Resources and Expenditures By Fund

Estimate

(In Thousands of Dollars)

		Resources					Expenditures				
	Beginning Fund Balance	Revenue	Recovery	Fund Transfers In	Fund Transfers Out	Total	Operating	Capital	Debt Service	Total	Ending Fund Balance
General Funds:											
General	$ 17,278.8	$ 34,673.4	$ 3,094.1	$ 41,798.2	$ (12,690.9)	$ 84,153.6	$ 65,770.2	$ -	$ -	$ 65,770.2	$ 18,383.4
Engineering Services	125.2	1,106.9	-	3,087.6	-	4,319.7	3,513.4	26.5	-	3,539.9	779.8
Airport Operations	15.5	205.5	-	320.0	(21.6)	519.5	504.8	9.5	-	514.3	5.2
Permit Services	184.4	945.4	-	670.7	-	1,800.4	1,506.2	-	-	1,506.2	294.2
Software	75.6	(1.1)	-	-	-	74.6	32.6	-	-	32.6	41.9
City Council OEM	-	-	-	-	-	-	-	-	-	-	-
City Hall Furnishing	67.2	-	-	-	(67.2)	-	-	-	-	-	-
Vehicle Acquisition	3,613.0	(85.1)	-	1,608.5	(744.4)	4,392.0	-	365.5	-	365.5	4,026.5
Gross Receipts Tax	-	45,362.0	-	-	(44,391.3)	970.7	-	-	-	-	970.7
Total General Funds:	$ 21,359.8	$ 82,207.0	$ 3,094.1	$ 47,485.0	$ (57,915.3)	$ 96,230.5	$ 71,327.3	$ 401.5	$ -	$ 71,728.7	$ 24,501.7
Special Revenue Funds:											
Airport Improvement	738.0	841.8	-	-	-	1,579.8	-	848.9	-	848.9	730.9
Animal Sercice Center of Mesilla Valley	-	-	-	-	-	-	-	-	-	-	-
Convention & Visitors Bureau Fund	2,078.2	80.4	-	2,589.3	(16.5)	4,731.4	1,833.9	-	-	1,833.9	2,897.5
Convention Center Project Funds	11,595.9	28,898.9	-	-	(3,835.6)	36,659.1	3.5	7,935.5	26,273.5	34,212.5	2,446.6
Community Development Funds	-	574.6	-	-	-	574.6	574.6	-	-	574.6	-
City Hall Project Funds	641.9	(2.2)	-	3,213.1	-	3,852.8	-	332.4	3,120.5	3,453.0	399.8
Downtown Revitalization Funds	1,802.3	1,819.1	-	380.6	(1,300.6)	2,701.3	125.2	205.5	-	330.8	2,370.6
Environmental Project Funds	1,661.0	3,273.7	-	70.5	(1,662.6)	3,342.7	857.4	-	839.8	1,697.2	1,645.4
EPA Environmental Project Funds	234.0	428.1	-	443.5	-	1,105.6	-	433.7	70.7	504.4	601.2
Federal Stimulus Capital Projects	-	282.3	-	-	-	282.3	257.3	25.0	-	282.3	-
Fire & EMS Funds	271.7	266.7	-	266.3	-	804.6	220.6	58.3	156.9	435.8	368.8
Flood Control Project Funds	5,353.0	6,527.0	-	2,122.1	(3,841.2)	10,161.0	401.8	1,742.2	4,051.7	6,195.7	3,965.2
Health Services Project Funds	21,709.9	5,031.0	-	300.0	(300.0)	26,740.9	300.0	-	-	300.0	26,440.9
Housing & Urban Development	37.0	3,827.8	-	2,672.3	(36.6)	6,500.5	1,785.4	55.1	2,470.2	4,310.7	2,189.8
Library Resources Project Fund	-	51.0	-	-	-	51.0	51.0	-	-	51.0	-
Judicial Project Funds	1,585.3	319.3	-	2,000.0	-	3,904.6	2,068.9	50.0	-	2,118.9	1,785.8
Park & Recreation Funds	4,391.0	358.2	-	1,652.2	-	6,401.4	15.7	1,370.5	-	1,386.1	5,015.2
Police Services & Grant Funds	475.6	5,511.5	-	34.7	(10.0)	6,011.8	5,215.4	147.1	-	5,362.5	649.3
Senior Service Project Funds	-	929.7	-	-	(73.9)	855.8	855.8	-	-	855.8	-
State Appropriation Project Funds	48.6	4,337.0	-	-	-	4,385.6	154.0	4,182.9	-	4,337.0	48.6
Street Maint. & Improvement Funds	7,297.6	24,180.8	-	5,708.7	(6,001.0)	31,186.0	926.6	5,677.9	14,986.1	21,590.6	9,595.4
Other Restricted Funds	991.9	1,032.8	-	1,092.1	-	3,116.9	-	1,123.7	1,140.3	2,264.0	852.9
Total Special Revenue Funds:	$ 60,912.7	$ 88,569.4	$ -	$ 22,545.5	$ (17,077.9)	$ 154,949.6	$ 15,647.3	$ 24,188.7	$ 53,109.7	$ 92,945.7	$ 62,003.9
Enterprise Funds:											
Shared Services	1,899.2	7,692.0	-	-	-	9,591.2	7,492.9	88.8	-	7,581.7	2,009.5
Gas Operations	10,018.2	27,296.6	-	1,300.0	(1,254.4)	37,360.5	25,400.0	646.9	-	26,046.9	11,313.6
Water	22,523.5	14,358.0	-	4,330.8	(3,112.6)	38,099.7	12,062.8	1,774.4	3,693.2	17,530.4	20,569.3
Wastewater	16,550.0	11,471.3	-	5,145.1	(5,317.3)	27,849.2	8,859.4	1,436.9	2,227.3	12,523.6	15,325.6
Solid Waste	8,064.4	10,463.7	-	-	-	18,528.1	10,842.1	8.5	373.9	11,224.4	7,303.7
Transit	965.3	2,642.9	-	1,920.8	-	5,529.1	3,790.3	854.0	-	4,644.4	884.7
Total Enterprise Funds:	$ 60,020.8	$ 73,924.5	$ -	$ 12,696.7	$ (9,684.3)	$ 136,957.7	$ 68,447.6	$ 4,809.4	$ 6,294.4	$ 79,551.4	$ 57,406.3
Internal Service Funds:											
Information Technology	(137.4)	-	-	-	-	(137.4)	-	-	-	-	(137.4)
Document Services	141.9	571.0	-	-	(4.0)	709.0	620.5	-	-	620.5	88.5
Fleet Services	381.6	6,088.0	-	-	-	6,469.6	6,169.6	-	-	6,169.6	300.0
Mandated Benefit Funds	10,069.2	3,118.0	-	2,491.0	(500.0)	15,178.2	4,182.3	-	-	4,182.3	10,995.9
Total Internal Service Funds:	$ 10,455.4	$ 9,777.0	$ -	$ 2,491.0	$ (504.0)	$ 22,219.4	$ 10,972.3	$ -	$ -	$ 10,972.3	$ 11,247.1
GRAND TOTAL	$ 152,748.6	$ 254,477.9	$ 3,094.1	$ 85,218.2	$ (85,181.6)	$ 410,357.2	$ 166,394.4	$ 29,399.6	$ 59,404.1	$ 255,198.1	$ 155,159.0

2011-12 Schedule 2: Resources and Expenditures By Fund

Budget

(In Thousands of Dollars)

		Resources					Expenditures				
	Beginning Fund Balance	Revenue	Recovery	Fund Transfers In	Fund Transfers Out	Total	Operating	Capital	Debt Service	Total	Ending Fund Balance
General Funds:											
General	$ 18,383.4	$ 35,561.6	$ 3,043.6	$ 40,786.2	$ (12,919.4)	$ 84,855.4	$ 70,798.3	$ 89.3	$ -	$ 70,887.5	$ 13,967.8
Engineering Services	779.8	5.0	1,131.4	3,123.4	-	5,039.7	4,399.3	-	-	4,399.3	640.4
Airport Operations	5.2	212.7	-	370.0	(21.6)	566.3	528.0	-	-	528.0	38.3
Permit Services	294.2	938.8	-	474.7	-	1,707.6	1,544.1	-	-	1,544.1	163.6
Software	41.9	-	-	-	-	41.9	35.0	-	-	35.0	6.9
City Council OEM	50.0	-	-	-	-	50.0	-	-	-	-	50.0
City Hall Furnishing	-	-	-	-	-	-	-	-	-	-	-
Vehicle Acquisition	4,283.2	60.0	-	2,509.4	(774.3)	6,078.3	-	1,800.0	-	1,800.0	4,278.3
Gross Receipts Tax	-	45,892.0	-	-	(44,942.5)	949.5	-	-	-	-	949.5
Total General Funds:	$ 23,837.7	$ 82,670.1	$ 4,175.0	$ 47,263.6	$ (58,657.7)	$ 99,288.7	$ 77,304.6	$ 1,889.3	$ -	$ 79,193.9	$ 20,094.8
Special Revenue Funds:											
Airport Improvement	730.9	1,578.0	-	-	-	2,309.0	-	1,558.0	-	1,558.0	750.9
Animal Sercice Center of Mesilla Valley	-	-	-	-	-	-	-	-	-	-	-
Convention & Visitors Bureau Fund	2,897.5	47.8	-	1,856.1	(408.7)	4,392.6	1,964.0	-	-	1,964.0	2,428.7
Convention Center Project Funds	2,446.6	3,199.3	-	-	(3,195.8)	2,450.1	34.3	800.0	-	834.3	1,615.8
Community Development Funds	-	774.8	-	-	-	774.8	774.8	-	-	774.8	-
City Hall Project Funds	399.8	12.5	-	3,268.2	-	3,680.5	-	-	3,291.9	3,291.9	388.6
Downtown Revitalization Funds	2,370.6	2,344.1	-	50.0	-	4,764.7	85.7	1,309.2	-	1,394.9	3,369.7
Environmental Project Funds	1,645.4	3,453.7	-	40.7	(1,783.1)	3,356.7	991.9	-	843.0	1,834.9	1,521.8
EPA Environmental Project Funds	601.2	6,642.7	-	597.5	-	7,841.3	673.4	6,300.0	70.7	7,044.1	797.2
Federal Stimulus Capital Projects	-	3,702.2	-	-	-	3,702.2	1,825.2	1,876.9	-	3,702.2	-
Fire & EMS Funds	368.8	509.3	-	258.9	-	1,137.0	500.8	-	185.9	686.7	450.3
Flood Control Project Funds	3,965.2	5,432.0	-	2,287.9	(3,026.5)	8,658.6	583.3	5,143.9	1,751.8	7,479.0	1,179.5
Health Services Project Funds	26,440.9	1,120.7	-	300.0	(300.0)	27,561.5	300.0	-	-	300.0	27,261.5
Housing & Urban Development	2,189.8	5,373.9	-	2,464.5	(83.4)	9,944.7	4,462.1	2,760.3	2,408.7	9,631.1	313.6
Library Resources Project Fund	-	74.0	-	-	-	74.0	74.0	-	-	74.0	-
Judicial Project Funds	1,785.8	438.0	-	1,500.0	-	3,723.8	2,809.8	-	-	2,809.8	914.0
Park & Recreation Funds	5,058.5	5,703.3	-	1,824.7	-	12,586.6	403.7	9,442.1	50.1	9,895.8	2,690.7
Police Services & Grant Funds	649.3	5,788.0	-	-	(10.0)	6,427.3	5,588.3	466.1	-	6,054.5	372.8
Senior Service Project Funds	-	910.5	-	-	(73.9)	836.6	836.6	-	-	836.6	-
State Appropriation Project Funds	48.6	1,021.7	-	-	-	1,070.3	52.2	969.5	-	1,021.7	48.6
Street Maint. & Improvement Funds	9,621.8	16,090.8	-	3,551.9	(5,086.3)	24,178.2	1,429.4	15,178.9	2,976.3	19,584.6	4,593.6
Other Restricted Funds	852.9	1,269.9	-	988.2	-	3,111.0	50.0	1,331.7	1,016.5	2,398.2	712.8
Total Special Revenue Funds:	$ 62,073.5	$ 65,487.0	$ -	$ 18,988.5	$ (13,967.8)	$ 132,581.2	$ 23,439.4	$ 47,136.8	$ 12,594.8	$ 83,170.9	$ 49,410.3
Enterprise Funds:											
Shared Services	2,009.5	(21.9)	9,499.9	-	-	11,487.5	9,416.9	132.0	-	9,548.9	1,938.6
Gas Operations	11,313.6	26,969.5	10.0	1,500.0	(1,254.4)	38,538.7	27,350.4	7,270.8	-	34,621.2	3,917.5
Water	20,569.3	15,933.9	-	2,349.6	(2,137.5)	36,715.2	12,286.6	12,399.1	3,498.8	28,184.5	8,530.7
Wastewater	15,325.6	11,354.6	-	3,475.4	(2,842.5)	27,313.1	9,142.6	5,573.6	2,626.7	17,342.9	9,970.2
Solid Waste	7,303.7	12,493.9	-	-	-	19,797.6	12,206.3	2,829.4	373.8	15,409.5	4,388.1
Transit	884.7	4,858.6	-	1,965.3	-	7,708.6	4,374.6	2,991.7	-	7,366.3	342.3
Total Enterprise Funds:	$ 57,406.3	$ 71,588.6	$ 9,509.9	$ 9,290.3	$ (6,234.5)	$ 141,560.7	$ 74,777.5	$ 31,196.7	$ 6,499.3	$ 112,473.5	$ 29,087.3
Internal Service Funds:											
Information Technology	-	-	-	-	-	-	-	-	-	-	-
Document Services	88.5	552.7	-	-	(4.0)	637.3	631.1	-	-	631.1	6.2
Fleet Services	300.0	6,227.2	-	-	-	6,527.2	5,867.8	-	-	5,867.8	659.5
Mandated Benefit Funds	10,995.9	123.0	3,393.1	1,501.6	(500.0)	15,513.6	4,071.3	-	-	4,071.3	11,442.4
Total Internal Service Funds:	$ 11,384.5	$ 6,903.0	$ 3,393.1	$ 1,501.6	$ (504.0)	$ 22,678.1	$ 10,570.1	$ -	$ -	$ 10,570.1	$ 12,108.0
GRAND TOTAL	$ 154,702.0	$ 226,648.7	$ 17,078.0	$ 77,044.0	$ (79,364.0)	$ 396,108.8	$ 186,091.6	$ 80,222.7	$ 19,094.1	$ 285,408.3	$ 110,700.4

Schedule 3: Schedule of Interfund Transfers

Transfers To (In) Funds

		2009-10 Actual	2010-11 Estimates	2011-12 Budget	Increase/ (Decrease)
TRANSFERS IN (To)					
General Funds					
1000	GENERAL FUND	41,148,235	41,798,198	40,786,159	(1,012,039)
1005	ENGINEERING SERVICES	2,023,262	3,087,603	3,123,393	35,790
1010	AIRPORT OPERATIONS	302,276	320,000	370,000	50,000
1015	PERMIT SERVICES	295,679	670,683	474,683	(196,000)
1200	VEHICLE ACQUISITION FUND	1,500,000	1,608,475	2,509,363	900,888
	Total Transfers To General Funds	$ 45,269,452	$ 47,484,959	$ 47,263,598	$ (221,361)
Special Revenue Funds					-
2424	TRAFFIC SAFETY BUR ENFORCEMENT	-	34,712	-	(34,712)
2440	PRISONER CARE	1,780,000	2,000,000	1,500,000	(500,000)
2600	STREET MAINTENANCE OPERATIONS	482,386	558,851	450,000	(108,851)
2650	FLOOD CONTROL OPERATIONS	159,750	615,000	550,000	(65,000)
2700	HEALTH CARE SERVICES MMC LEASE	300,000	300,000	300,000	-
2710	CONVENTION & VISITORS BUREAU	1,914,295	2,589,339	1,856,073	(733,266)
2715	DOWNTOWN REVITALIZATION	-	80,000	50,000	(30,000)
2780	GRIGGS WALNUT PLUME REMED	64,457	381,347	381,347	-
	Total Transfers To Special Revenue Funds	$ 4,700,888	$ 6,559,249	$ 5,087,420	$ (1,471,829)
Debt Service Funds					-
3230	1999A GRT STREETS/REFUNDING DS	1,238,840	-	-	-
3235	1999B GRT FLOOD CONTROL DS	674,169	-	-	-
3240	2000A GAS TAX BOND DEBT SVC	530,903	557,029	540,675	(16,354)
3250	2003 GRT REFUNDING/IMPROVEMENT	1,143,000	1,092,125	988,248	(103,877)
3260	2004 ENVIRONMENTL GRT SCSWA DS	75,239	70,533	40,661	(29,872)
3270	2005 GRT IMPROVEMENT BONDS DS	2,471,000	2,447,867	2,558,795	110,928
3275	2010A MGRT STREET DEBT SERVICE	-	2,623,510	2,329,947	(293,563)
3277	2010B MGRT FLOOD CTL DEBT SVC	-	933,011	855,982	(77,029)
3280	2010 SSGRT CONVENTION CTR DS	-	1,201,301	1,684,264	482,963
3281	2010 SSGRT CONV CENTER RESERVE	-	1,590,300	-	(1,590,300)
3282	2011 GRT DEBT SERVICE	-	-	405,974	405,974
3284	2011 GRT DEBT SERVICE	-	-	180,252	180,252
3612	NMFA EQUIPMENT LOANS DEBT SVC	413,981	469,472	418,918	(50,554)
3613	2006 NMFA STREETS DEBT SERVICE	95,386	480,250	-	(480,250)
3614	2007 NMFA CONVENTION CTR D/S	1,863,325	-	-	-
3615	2007 NMFA STREETS DEBT SVC	203,298	-	-	-
3616	2007 NMFA FIRE EQPT DEBT SVC	125,475	131,256	130,878	(378)
3617	2007 NMFA PUB WKS EQPT DBT SVC	50,285	51,476	52,115	639
3618	2008 NMFA GRIGGS WLN PLUME D/S	81,682	62,147	216,116	153,969
3619	2008 NMFA FLOOD CONTRO DS	682,427	574,063	701,623	127,560
3623	2008 NMFA PARKING DECK	482,000	765,276	709,410	(55,866)
3625	FIRE APPARATUS NMFA 2010	-	135,000	-	(135,000)
3626	11 NMFA FIRE APPARATUS	-	-	128,000	128,000
3810	HUD SECTION 108 LOAN-MONAS	-	48,810	134,509	85,699
	Total Transfers To Debt Service Funds	$ 10,131,010	$ 13,233,426	$ 12,076,367	$ (1,157,059)
Capital Project Funds					-
4001	FACILITIES GENERAL FUND	650,000	1,652,205	1,824,709	172,504
4012	FACILITIES STATE GRANTS	23,448	-	-	-
4201	STREETS GENERAL FUND	79,653	-	-	-
4205	SPECIAL STREET PROJECTS	-	800,000	-	(800,000)
4270	TIDD STREETS PROJECTS	1,000,000	300,643	-	(300,643)
	Total Transfers To Capital Project Funds	$ 1,753,101	$ 2,752,848	$ 1,824,709	$ (928,139)

Schedule 3: Schedule of Interfund Transfers
Transfers To (In) Funds

		2009-10 Actual	2010-11 Estimates	2011-12 Budget	Increase/ (Decrease)
TRANSFERS IN (To)					
Enterprise Funds					-
5160	SHARED SVCS EQUIP REPL RESERVE	671,655	-	-	-
5200	GAS OPERATIONS	-	100,000	300,000	200,000
5205	GAS CONTINGENCY FUND	200,000	200,000	200,000	-
5250	GAS CAPITAL IMPROVEMENTS	1,000,000	1,000,000	1,000,000	-
5300	WATER OPERATIONS	979,995	307,859	308,603	744
5301	WATER DEVELOPMENT	1,845,585	1,477,593	725,000	(752,593)
5320	WATER ACQUISITION	-	96,887	93,091	(3,796)
5331	WATER 2009 BOND DEBT SERVICE	-	54,364	-	(54,364)
5332	WATER10 DEBT SERVICE	-	1,499,275	-	(1,499,275)
5350	WATER CAPITAL IMPROVEMENTS	344,774	894,774	1,222,908	328,134
5400	WASTEWATER OPERATIONS	666,524	243,543	244,132	589
5401	WASTEWATER DEVELOPMENT	-	471,053	521,524	50,471
5405	WW CONTINGENCY FUND	100,000	100,000	100,000	-
5420	WW WATER RECLAMATION PROJECT	567,755	1,137,032	893,256	(243,776)
5442	WASTEWTR10 DEBT SERVICE RES	-	976,967	-	(976,967)
5450	WASTEWATER CAPITAL IMPROVEMENT	1,216,524	2,216,524	1,716,524	(500,000)
5484	WW BUILDING MANHOLES DEBT SERVICE	37,493	-	-	-
5530	SOLID WASTE RECYCLING FUND	55,920	-	-	-
5920	TRANSIT	2,338,169	1,866,444	1,910,869	44,425
5931	CLEAN COMMUNITY EMISSION	54,400	54,400	54,400	-
Total Transfers To Enterprise Funds		$ 10,078,794	$ 12,696,715	$ 9,290,307	$ (3,406,408)
Internal Service Funds					-
6130	INFORMATION TECHNOLOGY SERVICES	130,165	-	-	-
6310	UNEMPLOYMENT RESERVE	13,500	-	-	-
6330	WORKERS COMPENSATION	-	500,000	-	(500,000)
6340	LIABILITY CLAIMS	1,743,064	1,490,973	1,001,577	(489,396)
6360	GENERAL LIABILITY	500,000	500,000	500,000	-
Total Transfers To Internal Service Funds		$ 2,386,729	$ 2,490,973	$ 1,501,577	$ (989,396)
Trust and Agency Funds					-
7410	MVRDA	1,326,486	1,326,486	1,384,486	58,000
7420	METRO NARCOTICA AGENCY	225,543	225,543	225,543	-
7440	ASCMV	802,151	-	711,967	711,967
7441	ASCMV CAPITAL	-	203,523	-	(203,523)
8115	SCSWA LANDFILL GAS COLLECTION SYS	545,000	-	-	-
8150	SCSWA CAPITAL OMPROVEMENTS	175,738	1,171,600	-	(1,171,600)
8160	SCSWA EQUIPMENT REPLACEMENT	50,000	1,050,000	200,000	(850,000)
8170	SCSWA RECYCLING	554,735	2,247,600	204,362	(2,043,238)
8180	SCSWA COMMUNITY COLLECTION CNTR	1,450,216	650,000	310,000	(340,000)
9810	RGNGA CAPITAL PROJECTS	150,000		-	-
Total Transfers To Trust and Agency Funds		$ 5,279,869	$ 6,874,752	$ 3,036,358	$ (3,838,394)
TOTAL TRANSFERS IN		**$ 79,599,843**	**$ 92,092,922**	**$ 80,080,336**	**$ (12,012,586)**

Schedule 3: Schedule of Interfund Transfers

Transfers Out (From) Funds

		2009-10 Actual	2010-11 Estimates	2011-12 Budget	Increase/ (Decrease)
TRANSFERS OUT (FROM)					
General Funds					
1000	GENERAL FUND	10,991,932	12,690,887	12,919,362	228,475
1010	AIRPORT OPERATIONS	21,577	21,577	21,577	-
1020	SOFTWARE FUND	130,165	-	-	-
1102	CITY HALL FURNISHING	-	67,205	-	(67,205)
1200	VEHICLE ACQUISITION FUND	722,091	744,389	774,336	29,947
1500	GROSS RECEIPTS TAX INCOME FUND	43,403,000	44,391,268	44,942,453	551,185
	Total Transfers From General Funds	$ 55,268,765	$ 57,915,326	$ 58,657,728	$ 742,402
Special Revenue Funds					-
2000	HUD COMMUNITY DEVELOPMENT	-	36,578	83,422	46,844
2030	REGIONAL PLANNING PROJECT	264,675	-	-	-
2090	MPO URBAN TRANSPORTATION	108,863	-	-	-
2171	OLDER AMERICANS ACT PROGRAMS	237,863	73,885	73,885	-
2174	CHILDREN YOUTH & FAMILIES	80,849	-	-	-
2421	DWI PREVENTION	-	-	-	-
2470	DEPT OF JUSTICE PROGRAMS	189,688	-	-	-
2472	VEHICLE FORFEITURE FUND	10,000	10,000	10,000	-
2705	TELSHOR FACILITY	300,000	300,000	300,000	-
2710	CONVENTION & VISITORS BUREAU	16,500	16,500	408,722	392,222
2750	NORTHRISE MORNINGSTAR SPEC PROJ	208,000	-	-	-
2800	ENVIRONMENTAL GROSS REC TAX	1,172,413	1,588,465	1,742,434	153,969
2810	GAS TAX STREET MAINTENANCE	1,331,148	1,085,466	1,070,675	(14,791)
2815	TIDD DEDICATED REVENUES	1,000,000	1,300,643	-	(1,300,643)
2820	LODGERS TAX	2,214,487	2,634,314	1,903,754	(730,560)
2825	LAS CRUCES CONVENTION CTR FEES	1,154,970	1,201,301	1,292,042	90,741
	Total Transfers From Special Revenue Funds	$ 8,289,456	$ 8,247,152	$ 6,884,934	$ (1,362,218)
Debt Service Funds					-
3210	1995 EGRT BOND REBATE FUND	-	3,557	-	(3,557)
3230	1999A GRT STREETS/REFUNDING DS	-	-	-	-
3235	1999B GRT FLOOD CONTROL DS	-	-	-	-
3240	2000A GAS TAX BOND DEBT SVC				-
3241	2000A GAS TAX BOND DS RESERVE	6,755	1,563	-	(1,563)
3261	2004 EGRT SCSWA DS RESERVE	75,239	70,533	40,661	(29,872)
3612	NMFA EQUIPMENT LOANS DEBT SVC	-	480,250	-	(480,250)
3613	2006 NMFA STREETS DEBT SERVICE	-	-	-	-
3614	2007 NMFA CONVENTION CTR D/S	-	-	-	-
3615	2007 NMFA STREETS DEBT SVC	-	-	-	-
	Total Transfers From Debt Service Funds	$ 81,994	$ 555,903	$ 40,661	$ (515,242)
Capital Project Funds					-
4202	GR REC TAX STREET MAINTENANCE	2,770,371	4,433,716	4,015,671	(418,045)
4212	STATE GRANT STREET IMPROVEMTS	40,370	-	-	-
4400	FLOOD CONTROL	2,066,135	3,841,173	3,026,535	(814,638)
	Total Transfers From Capital Project Funds	$ 4,876,876	$ 8,274,889	$ 7,042,206	$ (1,232,683)

Schedule 3: Schedule of Interfund Transfers

Transfers Out (From) Funds

		2009-10 Actual	2010-11 Estimates	2011-12 Budget	Increase/ (Decrease)
TRANSFERS OUT (FROM)					
Enterprise Funds					-
5100	UTILITIES SHARED SERVICES	671,655	-	-	-
5200	GAS OPERATIONS	1,254,400	1,254,400	1,254,400	-
5300	WATER OPERATIONS	344,774	1,146,025	1,615,999	469,974
5320	WATER ACQUISITION	750,000	471,053	521,524	50,471
5373	WATER WELL PROJECT ST GRAN	-	18,553	-	(18,553)
5374	WATER 2005A BOND PROJECTS	1,845,585	-	-	-
5382	WATER WELL 46 DEBT SERV (NMFA)	-	-	-	-
5387	WATER NMFA LOAN DEBT SERVICE	-	226,127	-	(226,127)
5388	WATER NMFA 2007 DEBT SERVICE	-	1,250,881	-	(1,250,881)
5400	WASTEWATER OPERATIONS	1,316,524	2,862,748	2,117,544	(745,204)
5401	WASTEWATER DEVELOPMENT	-	1,477,593	725,000	(752,593)
5450	WASTEWATER CAPITAL IMPROVEMENT	188,000	-	-	-
5460	WASTEWATER EQUIP REPL RESERVE	250,000	-	-	-
5474	WW REBUILDING MANHOLES	37,493	-	-	-
5483	WW JHWWTP R/FILTERS DEBT SERVICE	-	30,286	-	(30,286)
5484	WW BUILDING MANHOLES DEBT SERVICE	-	19,752	-	(19,752)
5488	WW RECYCLING NMFA 2007 DEBT SERVIC	-	612,300	-	(612,300)
5489	WW RECYCLING NMFA 2008 DEBT SERVIC	-	314,631	-	(314,631)
5500	SOLID WASTE OPERATIONS	55,920	-	-	-
Total Transfers From Enterprise Funds		$ 6,714,351	$ 9,684,349	$ 6,234,467	$ (3,449,882)
Internal Service Funds					-
6130	INFORMATION TECHNOLOGY SERVICES	873,553	-	-	-
6136	IT EQUIPMENT REPLACEMENT	63,181	-	-	-
6140	DOCUMENT SERVICES	3,978	3,978	3,978	-
6340	LIABILITY CLAIMS	500,000	500,000	500,000	-
Total Transfers From Internal Service Funds		$ 1,440,712	$ 503,978	$ 503,978	$ -
Trust and Agency Funds					-
7430	MESILLA VALLEY SAFETY COUNCIL	-	45,901	-	(45,901)
7440	ASCMV	-	203,523	-	(203,523)
7470	BRANIGAN ESTATE	2,000	2,000	2,000	-
8100	SOUTH CENTRAL SOLID WASTE AUTHORIT	2,230,689	3,719,200	714,362	(3,004,838)
8110	SCSWA CLOSURE/POST	545,000	-		-
8150	SCSWA CAPITAL OMPROVEMENTS	-	600,000	-	(600,000)
8160	SCSWA EQUIPMENT REPLACEMENT	-	800,000	-	(800,000)
9800	RIO GRANDE NATURAL GAS ASSOCIATION	150,000	-	-	-
Total Transfers From Trust and Agency Fund		$ 2,927,689	$ 5,370,624	$ 716,362	$ (4,654,262)
TOTAL TRANSFERS OUT		**$ 79,599,843**	**$ 90,552,221**	**$ 80,080,336**	**$ (10,471,885)**
VARIANCE ON TRANSFERS		**$ -**	**$ 1,540,701**	**$ -**	**$ (1,540,701)**

Schedule 4: Summary of 2012-2016 Infrastructure Capital Improvement Program
(In Thousands of Dollars)

Department/Utility Program	Funding Projections by Fiscal Year 2012	2013	2014	2015	2016	5-Year TOTAL
Departments						
Airport	$ 3,452.0	$ 5,575.0	$ 8,900.0	$ 5,100.0	$ 1,950.0	$ 24,977.0
Facilities	14,564.2	5,897.6	9,948.4	34,056.6	4,806.2	69,273.0
Parks	2,071.0	3,697.9	6,250.0	13,865.0	675.0	26,559.0
Flood Control	6,006.0	3,295.1	6,910.0	6,800.0	2,675.0	25,686.1
Streets	12,542.1	8,194.5	9,150.0	5,305.0	5,352.5	40,544.1
Total Departments	$ 38,635.3	$ 26,660.1	$ 41,158.4	$ 65,126.6	$ 15,458.7	$ 187,039.2

Project Title	Funding Projections by Fiscal Year 2012	2013	2014	2015	2016	5-Year TOTAL
Las Cruces Capital Projects						
2nd Street	$ -	$ 330.0	$ -	$ -	$ -	$ 330.0
6th Street	-	-	500.0	250.0	-	750.0
Air Traffic Control Tower	100.0	4,750.0	-	-	-	4,850.0
Airport Maint. Equipment Facility	-	-	2,100.0	-	-	2,100.0
Alameda Arroyo Trail	-	125.1	-	-	-	125.1
Amador Avenue	990.0	-	2,140.0	300.0	-	3,430.0
Animal Services Center	50.0	-	-	-	-	50.0
Answer Road	-	-	-	-	125.0	125.0
Apodaca Park	275.0	-	-	-	-	275.0
ARFF - Fire Station 7 Facility/Training	3,000.0	-	400.0	3,600.0	-	7,000.0
Azalea	-	-	-	-	200.0	200.0
Ballfield/Soccer Field	-	2,500.0	-	225.0	250.0	2,975.0
Benavidez Community Center	-	-	-	1,600.0	-	1,600.0
Branigan Library	-	-	-	8,000.0	-	8,000.0
Bruins Lane	-	749.5	-	-	-	749.5
Burn Lake/Esslinger Park	400.0	-	-	3,200.0	-	3,600.0
Butterfield Shooting Range	-	-	-	125.0	-	125.0
Calico Central Channel	1,000.0	-	-	-	-	1,000.0
Carlyle	-	150.0	-	-	-	150.0
Chandler Tank Park	-	-	-	-	375.0	375.0
City Building Roof Replacement Program	-	733.1	727.2	519.1	391.8	2,371.2
Cortez Drive Reconstruction	-	-	-	250.0	200.0	450.0
Court Avenue	-	-	350.0	-	-	350.0
Del Rey Blvd	-	130.0	300.0	300.0	1,000.0	1,730.0
Downtown Gateways	-	-	-	2,000.0	-	2,000.0
Downtown Parking Garage	-	-	-	2,000.0	-	2,000.0
Downtown South	3,384.0	-	-	-	-	3,384.0
East Mesa Area Park	-	291.0	-	-	-	291.0
East Mesa Drainage	-	-	1,000.0	2,000.0	-	3,000.0
East Mesa Multigenerational Center	-	2,000.0	-	-	1,000.0	3,000.0
East Mesa MVRDA	-	-	-	12,000.0	-	12,000.0
East Mesa Police Station	-	-	-	1,200.0	-	1,200.0
East Side Public Safety Complex	1,000.0	-	-	3,000.0	-	4,000.0
El Molino	525.0	700.0	800.0	-	-	2,025.0
El Paseo Median Improvements	198.6	-	-	-	-	198.6
El Paseo/Idaho Intersection	670.0	-	-	-	-	670.0
Elks Drive	-	1,100.0	-	-	-	1,100.0
Engler Rd Drainage System	800.0	-	-	-	-	800.0
Flood Control Infrastructure	200.0	300.0	300.0	400.0	400.0	1,600.0
Fuel Farm	352.0	-	-	-	-	352.0
Gateway Entry Points Signage	-	50.0	50.0	50.0	50.0	200.0
General Building Renovation Program	-	724.5	735.1	712.0	1,330.9	3,502.5
General Facilities Rehabilitation	300.0	-	-	-	-	300.0
General Overlay	1,300.0	1,300.0	1,300.0	1,300.0	1,300.0	6,500.0
General Park Renovations	-	225.0	200.0	575.0	-	1,000.0
Hadley Street	-	-	-	-	1,150.0	1,150.0
Hoagland/Alameda	-	-	250.0	-	-	250.0
Hoffman Drive	-	-	-	50.0	15.0	65.0
HVAC Upgrade Program	-	1,450.0	1,450.0	1,474.5	1,150.0	5,524.5
Jefferson Roadway	950.0	-	-	-	-	950.0
La Casa Shelter	635.4	250.0	-	-	-	885.4
Land Acquisition - Flood Control Property	50.0	50.0	50.0	300.0	300.0	750.0
Las Cruces Dam	470.0	500.0	500.0	-	-	1,470.0
Legends West	50.0	-	-	-	-	50.0
Madrid Avenue	-	375.0	825.0	-	-	1,200.0
Maese Lane	-	-	75.0	500.0	-	575.0
Materials Testing	200.0	200.0	200.0	200.0	200.0	1,000.0
McGuffey	-	-	-	150.0	250.0	400.0
McSwain	-	-	100.0	200.0	-	300.0
Meerscheidt Rec. Center	-	-	-	1,200.0	-	1,200.0
Melendres Street	-	-	280.0	1,100.0	-	1,380.0
Melody Road	-	-	-	-	97.5	97.5

Schedule 4: Summary of 2012-2016 Infrastructure Capital Improvement Program
(In Thousands of Dollars)

Project Title	Funding Projections by Fiscal Year					5-Year
	2012	2013	2014	2015	2016	TOTAL
Mesa Grande	-	-	1,450.0	-	-	1,450.0
Mesquite/Tornillo/Poplar/Chestnut Storm Drain	-	-	1,000.0	1,000.0	-	2,000.0
Midway	812.5	-	-	-	-	812.5
Mission Santa Clara	75.0	-	-	-	-	75.0
Moose Court	-	-	175.0	300.0	-	475.0
Museum of Nature & Science	4,842.4	-	1,000.0	-	-	5,842.4
New Sidewalks/ADA	100.0	100.0	100.0	100.0	100.0	500.0
New Street Lighting	75.0	75.0	75.0	75.0	75.0	375.0
North Alameda Arroyo Trail	391.0	-	-	-	-	391.0
North Del Rey Park	-	35.0	-	-	-	35.0
North Las Cruces Park	152.6	-	-	-	-	152.6
Organ Ave.	-	-	60.0	100.0	-	160.0
Oro Vista Soil Stabilization	-	-	250.0	-	-	250.0
Outfall Channel Trail	100.0	-	-	-	-	100.0
Parking Lot Renovation Program	-	217.0	281.2	251.0	233.5	982.6
Parking Lot/Trail Renovations	-	-	-	580.0	-	580.0
Parks & Recreation Master Plan	65.0	-	-	-	-	65.0
Paseo de Onate Park	237.4	-	-	-	-	237.4
Perimeter Fencing & Security	-	-	-	500.0	-	500.0
Playground/Amenity Renovations/Enhancements	-	-	-	1,275.0	-	1,275.0
Porter Dr. Central Holman and Peachtree	-	750.0	-	-	-	750.0
Pueblos at Alameda	-	46.9	-	-	-	46.9
Regional Rec & Aquatic Center	-	-	5,000.0	5,000.0	-	10,000.0
Richard, Terry, Karen, Jody Improvements	-	-	-	150.0	150.0	300.0
Rigsby Road	-	-	250.0	-	-	250.0
Rigsby/Valley Road Drainage Pond	-	300.0	1,500.0	1,500.0	-	3,300.0
Road Runner/Golf Club	-	350.0	-	-	-	350.0
Roadrunner Pkwy	-	75.0	-	-	-	75.0
Roberts Drive	-	-	-	-	25.0	25.0
Runways	-	-	-	500.0	200.0	700.0
S. Main Street	728.0	-	-	-	-	728.0
Safety, Health, Environmental & Emergency	400.0	500.0	600.0	600.0	700.0	2,800.0
Sandhill Arroyo	250.0	-	-	-	-	250.0
Sealing	1,200.0	1,200.0	1,200.0	1,200.0	1,200.0	6,000.0
Sidewalks/ADA/Repairs	250.0	280.0	280.0	280.0	280.0	1,370.0
Sinking Fund	1,500.0	-	-	1,500.0	-	3,000.0
Solano Drive	-	150.0	-	-	-	150.0
Sonoma Ranch Blvd.	3,250.0	-	-	-	-	3,250.0
Street Light Conversion	-	2,000.0	-	-	-	2,000.0
Structure Renovations	-	-	-	685.0	-	685.0
Tashiro Road	800.0	-	-	-	75.0	875.0
Taxiway Lights	-	-	-	500.0	-	500.0
Taxiways	3,000.0	-	-	-	1,750.0	4,750.0
Telshor	-	100.0	-	-	-	100.0
Telshor Bike Path	-	-	250.0	-	-	250.0
Terminal Apron - Rehabilitate- Design	-	325.0	6,400.0	-	-	6,725.0
Traffic Signal/System Improvements	180.0	100.0	100.0	100.0	100.0	580.0
Transit Facility & Service Builing	2,836.4	23.0	5,155.0	-	-	8,014.4
Twin Parks	400.0	-	-	-	-	400.0
Union/Stern Intersection Improvements	90.0	-	-	-	-	90.0
University Ave. / Triviz Drive	-	-	-	-	785.0	785.0
Utilities/Irrigation Upgrades	-	200.0	-	150.0	-	350.0
Waterfalls Park	-	350.0	1,000.0	-	-	1,350.0
West End Taxi Lane - Construct	-	500.0	-	-	-	500.0
Wyatt	-	-	400.0	-	-	400.0
Total Las Cruces Capital Projects	**$ 40,647.3**	**$ 28,673.1**	**$ 43,172.4**	**$ 67,141.6**	**$ 17,474.7**	**$ 187,039.2**

Schedule 4: Summary of 2012-2016 Infrastructure Capital Improvement Program
(In Thousands of Dollars)

Department/Utility Program	Funding Projections by Fiscal Year 2012	2013	2014	2015	2016	5-Year TOTAL
Utilities						
Gas	$ 6,863.0	$ 7,017.4	$ 7,227.9	$ 7,444.7	$ 7,668.1	$ 36,221
Wastewater	17,692.5	3,180.7	2,363.7	3,050.2	19,372.6	45,659.7
Water	5,131.3	5,853.1	7,263.5	7,095.6	5,934.5	31,278.0
Total Utilities	$ 29,686.8	$ 16,051.2	$ 16,855.2	$ 17,590.5	$ 32,975.1	$ 113,158.7
			2,014.0	2,015.0		
Utility Capital Projects						
Booster Pump Station	-	-	-	-	4,145.5	4,145.5
Booster Pump station (Spruce)	-	120.0	-	-	-	120.0
Drill Replacement Wells	450.0	-	463.5	-	477.4	1,390.9
East Mesa Pump Station	115.0	-	-	-	-	115.0
East Mesa Reservoir (Zone 1 #2)	1,714.0	-	-	-	-	1,714.0
East Mesa Water System	1,800.0	-	-	-	-	1,800.0
East Mesa Wells	870.0	-	-	-	-	870.0
Forcemain Rehabilitation	-	130.1	-	134.0	-	264.2
Gas Development - High Pressure	4,000.0	4,120.0	4,243.6	4,370.9	4,502.0	21,236.5
Gas Development - Low Pressure	402.1	414.1	426.6	439.4	452.6	2,134.7
Gas Rehabilitation High Pressure	500.0	515.0	530.5	546.4	562.8	2,654.6
Gas Rehabilitation Low Pressure	$ 600.0	$ 618.0	$ 636.5	$ 655.6	$ 675.3	$ 3,185.5
Griggs Walnut Project	6,300.0	-	-	-	-	6,300.0
Lift Station Renovations	-	338.0	348.1	358.6	369.3	1,414.1
Lift Station Upgrade	-	490.0	504.7	-	-	994.7
Line & Manhole Rehabilitation	470.0	484.1	498.6	513.6	529.0	2,495.3
Line Extension	300.0	309.0	318.3	327.8	337.7	1,592.7
Line Rehabilitation - Extension	226.0	232.8	239.8	247.0	254.4	1,199.9
Line Rehabilitation - Extension	130.0	133.9	137.9	142.1	146.3	690.2
Low Zone & Low Mesa Transmission	-	-	-	-	6,225.2	6,225.2
New Interceptors	1,329.0	-	1,368.9	1,409.9	1,452.2	5,560.0
Pump Station For Replacement Wells	-	600.0	-	618.0	-	1,218.0
Pump Station Rehabilitation	-	130.0	-	133.9	-	263.9
Rehab Pump/PRV	70.0	72.1	74.3	76.5	78.8	371.6
Reservoir Rehabilitation	-	390.0	-	401.7	-	791.7
SCADA installations	22.9	-	-	-	-	22.9
SCADA Rehabilitation	50.0	-	-	-	-	50.0
SCADA Rehabilitation	50.0	-	-	-	-	50.0
SCADA Rehabilitation	30.0	-	-	-	-	30.0
Septic Systems - High Priority	-	1,131.1	1,165.0	1,200.0	-	3,496.1
Septic Systems - Top Priority	264.3	272.2	280.3	288.8	297.4	1,402.9
South Jornada Improvements Phase II	100.0	-	-	-	-	100.0
Street Utility Rehabilitation	1,010.9	1,041.2	1,072.5	1,104.6	1,137.8	5,367.0
Street Utility Rehabilitation	1,000.0	1,050.0	1,102.5	1,157.6	1,215.5	5,525.6
Street Utility Rehabilitation	1,200.0	1,236.0	1,273.1	1,311.3	1,350.6	6,371.0
Telshor Tank B	-	-	-	-	5,385.6	5,385.6
Transmission lines - West Mesa	1,136.4	-	-	-	-	1,136.4
Transmission pipelines	1,374.4	585.8	483.7	415.5	1,590.3	4,449.6
Water Reclamation - Lift Station	600.0	618.0	636.5	655.6	675.3	3,185.5
WWTP Rehabilitation	990.0	1,019.7	1,050.3	1,081.8	1,114.3	5,256.0
WWTP Sludge compost relocation	118.0	-	-	-	-	118.0
Zone 1 Interconnect Phase B (Mesa Grande)	2,463.8	-	-	-	-	2,463.8
Total Utility Capital Projects	**$ 29,686.8**	**$ 16,051.2**	**$ 16,855.2**	**$ 17,590.5**	**$ 32,975.1**	**$ 113,158.7**
TOTAL BY FISCAL YEAR	**$ 70,334.1**	**$ 44,724.3**	**$ 60,027.6**	**$ 84,732.1**	**$ 50,449.8**	**$ 300,197.9**

Schedule 5: Schedule of Bonded Debt and Loans

(In Thousands of Dollars)

Description	Fund	Date of Issue	Year Due	Amount of Issue	Outstanding 30-Jun-11	Principal 2011-12	Interest 2011-12	Outstanding 30-Jun-12
Bonds:								
Bonds: Governmental Activities								
2000 Gax Tax Revenue Bond (Street Projects)	3240	Dec 2000	Jun 2016	$ 5,110.0	$ 2,240.0	$ 405.0	$ 120.9	$ 1,835.0
2003 Sales Tax Revenue Bond (GRT Refunding & Improvement)	3250	May 2003	Jun 2018	12,800.0	3,060.0	860.0	121.1	2,200.0
2004 Environmental GRT Revenue Bond (SCSWA Facilities Construction)	3260	Sep 2004	Jun 2016	7,980.0	3,770.0	705.0	138.0	3,065.0
2005 Sales Tax Revenue Bond Series B (GRT Refunding & City Hall Construction)	3270	Sep 2005	Jun 2035	33,000.0	26,430.0	1,420.0	1,165.6	25,010.0
2010 Sales Tax Revenue Bond Series A (GRT Refunding & City Hall Construction)	3275	Sep 2010	Jun 2021	12,255.0	10,040.0	2,010.0	268.5	8,030.0
2010 Sales Tax Revenue Bond Series B (GRT Refunding & City Hall Construction)	3277	Sep 2010	Jun 2021	4,390.0	3,600.0	750.0	95.7	2,850.0
2010 SSGRT Convention Center (Refunding 2007 NMFA Note)	3280	Sep 2010	Jun 2037	24,330.0	23,965.0	550.0	1,036.9	23,415.0
2011 SSGRT Improvement Bonds	3282	Jul 2011	Jun 2023	9,635.0	-	35.0	315.5	9,600.0
2011 MGRT Flood Improvement Bonds	3284	Jul 2011	Jun 2021	1,485.0	-	120.0	43.1	1,365.0
2007 NMFA Note - Convention Center *	3614	Oct 2007	Jun 2032	-	-	-	-	-
2008 NMFA Lien Bond - Parking Deck *	3623	Nov 2008	Jun 2021	4,999.9	4,250.0	249.9	232.5	3,750.0
* Treated as a bond for accouting purposes due to premium								
Total Governmental Activity				115,984.9	77,355.0	7,104.9	3,537.8	81,120.0
Bonds: Business-Type Activities								
2005 Joint Utility Revenue Bond (System Expansion)	5301	Jul 2005	Jun 2025	11,050.0	9,195.0	510.0	364.7	8,685.0
2006 Joint Utility Revenue Bond (System Expansion)	5300 5400/01/20	Aug 2006	Jun 2026	17,575.0	15,465.0	760.0	675.8	14,705.0
2009 Joint Utility Revenue Bond (Refunding 1997 & 2000)	5300/01 5400/01	Apr 2009	Jun 2016	17,575.0	12,965.0	2,450.0	353.1	10,515.0
2010 Joint Utility Revenue Bond (Refunding 2003,2004,2005 & 2007)	5332 5432	Sep 2010	Jun 2027	24,840.0	24,355.0	200.0	811.9	24,155.0
Total Business-Type Activity				71,040.0	61,980.0	3,920.0	2,205.5	58,060.0
TOTAL ALL BONDS				187,024.9	139,335.0	11,024.9	5,743.3	139,180.0
Loans:								
Loans: Governmental Activities								
2006 NMFA Note - Street Equipment	3612	Nov 2006	Jun 2014	1,865.3	816.0	262.3	30.2	553.7
Fire Equipment	3612	Nov 2006	Jun 2014	816.8	356.9	114.8	13.0	242.1
2007 NMFA Note - Fire Equipment (Pumper Trucks)	3616	Nov 2007	Jun 2016	896.6	590.7	109.6	22.6	481.1
2007 NMFA Note - Street Equipment (Patch and Bucket Truck)	3617	Nov 2007	Jun 2015	336.2	189.4	44.9	7.0	144.6
2008 NMFA Note - Griggs/Walnut Plume (Environmental GRT)	3618	Jun 2008	Jun 2031	3,535.0	3,535.0	145.4	70.7	3,389.6
2008 NMFA Note - Flood Control	3619	Nov 2008	Jun 2016	4,563.8	3,170.7	596.2	102.9	2,574.5
2010 NMFA Note - Fire Equipment (PUMPERS)	3625	Jun 2010	Jun 2031	938.9	936.1	2.9	26.2	933.2
2011 NMFA Note - Fire Equipment (PUMPERS)	3626	Jun 2010	Jun 2031	938.9	-	2.8	21.9	936.1
2010 HUD 108 Section - MONAS	3810	Jul 2010	Jun 2031	2,000.0	2,000.0	61.0	69.1	1,939.0
Total Loans: Government Activities				15,891.4	11,594.8	1,339.8	363.5	11,193.9
Loans: Business-Type Activities								
2007 NMFA Note - Recycling Project	5530	May 2007	May 2015	1,111.1	614.4	145.5	22.6	468.9
2008 NMFA Note - Vehicle Maint. Facility	5587	Jul 2008	May 2018	1,708.8	1,289.9	166.7	45.2	1,123.2
Total Loans: Business-Type Activities				2,819.9	1,904.3	312.1	67.8	1,592.2
TOTAL ALL LOANS				18,711.3	13,499.1	1,651.9	431.4	12,786.1
TOTAL BOND AND LOAN INDEBTEDNESS				$ 205,736.2	$ 152,834.1	$ 12,676.8	$ 6,174.6	$ 151,966.1

Schedule 6: Personnel Schedule By Department
Number of Full-Time Positions

	2008-09 Actual	2009-10 Actual	2010-11 Adopted	Additions / (Reductions) 2010-11	2011-12	2011-12 Allowance Ending June 30, 2011 Authorized
General Government						
Mayor	1.0	1.0	1.0	-	-	1.0
City Council	6.0	6.0	6.0	-	-	6.0
City Manager	4.0	4.0	4.0	-	-	4.0
Assistant City Manager	2.0	2.0	2.0	1.0	-	3.0
Internal Auditor	2.0	2.0	2.0	-	-	2.0
Public Information Office (PIO)	7.0	7.0	7.0	-	-	7.0
Facilities	3.0	4.0	4.0	(1.0)	-	3.0
Project Management	10.0	10.0	10.0	-	-	10.0
Building Services	38.0	38.0	38.0	-	(1.0)	37.0
Fleet Services	24.0	24.0	24.0	-	-	24.0
Financial Services	2.0	2.0	2.0	(1.0)	-	1.0
Treasurer	25.0	26.0	27.0	-	(1.0)	26.0
Accounting	18.6	20.7	18.7	1.1	-	19.8
Purchasing	8.0	8.0	8.0	-	-	8.0
Management and Budget	7.0	7.0	5.0	-	-	5.0
Grant Administration Office	-	-	3.0	-	-	3.0
Human Resources	10.1	10.1	10.1	0.9	-	11.0
Employee Assistance Program	1.0	1.0	1.0	-	-	1.0
EEO/Training	2.9	2.9	2.9	(0.9)	-	2.0
Information Technology	34.0	32.0	32.0	-	(1.0)	31.0
City Clerk	7.0	7.0	7.0	-	-	7.0
Risk Management	7.0	7.0	7.0	-	-	7.0
Public Works	3.0	3.0	3.0	-	-	3.0
Engineering Services	13.0	13.0	13.0	-	-	13.0
Project Development	15.0	15.0	15.0	(2.0)	-	13.0
Contract Services	20.0	20.0	20.0	-	-	20.0
Land Management Services	6.0	6.0	6.0	-	(2.0)	4.0
Total General Government	276.6	278.7	278.7	(1.9)	(5.0)	271.8
Public Safety						
Police	241.0	241.0	241.0	(1.0)	-	240.0
Codes	19.0	19.0	19.0	1.0	-	20.0
Animal Control	9.0	9.0	9.0	-	-	9.0
Fire	128.0	128.0	128.0	-	-	128.0
Total Public Safety	397.0	397.0	397.0	-	-	397.0
Criminal Justice						
Municipal Court	29.0	29.0	29.0	-	-	29.0
City Attorney	8.0	8.0	8.0	-	-	8.0
Total Criminal Justice	37.0	37.0	37.0	-	-	37.0
Transportation						
Airport	4.0	4.0	4.0	-	-	4.0
Transit	49.0	50.0	49.0	2.0	-	51.0
Street Operations	39.0	39.0	41.0	-	-	41.0
Traffic Operations	18.0	18.0	18.0	1.0	(1.0)	18.0
Total Transportation	110.0	111.0	112.0	3.0	(1.0)	114.0

Schedule 6: Personnel Schedule By Department
Number of Full-Time Positions (Continued)

	2008-09 Actual	2009-10 Actual	2010-11 Adopted	Additions / (Reductions) 2010-11	2011-12	2011-12 Allowance Ending June 30, 2011 Authorized
Community Development						
Community Development	2.0	2.8	2.8	(0.8)	-	2.0
Planning	17.0	17.0	17.0	-	-	17.0
Economic Development	3.0	3.0	3.0	-	-	3.0
Permit and Inspection	21.0	21.0	21.0	-	(3.0)	18.0
Neighborhood Development	8.4	9.3	9.3	1.7	(1.0)	10.0
Juvenile Citation	7.0	7.0	7.0	-	-	7.0
Total Community Development	58.4	60.1	60.1	0.9	(4.0)	57.0
Community Enrichment						
Parks Services	58.0	58.0	58.0	5.0	1.0	64.0
Recreational Services	26.0	26.0	38.0	(5.0)	(1.0)	32.0
Public Services	2.0	2.0	2.0	-	-	2.0
Library	36.0	33.0	33.0	(2.0)	(2.0)	29.0
Museums	16.0	16.0	16.0	-	-	16.0
Senior Program Services	34.0	35.0	35.0	0.0	(4.0)	31.0
Convention & Visitor's Bureau	10.0	10.0	10.0	-	-	10.0
Total Community Enrichment	182.0	180.0	192.0	(2.0)	(6.0)	184.0
Environmental Services						
Shared Services	77.2	77.2	77.2	-	-	77.2
Gas Services	56.0	56.0	56.0	-	-	56.0
Water Services	43.5	43.5	43.5	-	-	43.5
Wastewater Services	43.5	43.5	43.5	-	-	43.5
Solid Waste Services	49.0	42.0	42.0	-	-	42.0
Total Environmental Services	269.2	262.2	262.2	-	-	262.2
CITY TOTAL	1,330.2	1,326.0	1,339.0	0.0	(16.0)	1,323.0
Fiscal Agencies						
Animal Service Center of Mesilla Valley	27.0	27.0	30.0	-	-	30.0
SouthCentral Solid Waste Authority	23.0	23.0	46.0	2.0	-	48.0
Mesilla Valley Regional Dispatch Author	46.0	46.0	46.0	-	-	46.0
Rio Grande Natural Gas Association	3.0	3.0	3.0	(3.0)	-	-
Total Fiscal Agencies	99.0	99.0	125.0	(1.0)	-	124.0
GRAND TOTAL	1,429.2	1,425.0	1,464.0	(1.0)	(16.0)	1,447.0

Contingencies

Contingencies, Issue 5e

Inside this issue:

General Fund 112

Other Fund Contingencies 113

The City's contingency funds provide for revenue shortfalls and unanticipated costs that may occur after the budget is adopted. The possibility of natural disasters or public or employee safety emergencies necessitates the need for adequate contingency funds. Use of these contingency funds requires the recommendation of the city manager and City Council approval.

General Fund

The General Fund is required by State law to have a reserve fund balance of 1/12th (or 8.33%) of expenditures, or about $6.1 million.

The General Fund contingency increased from the 2010-11 budgeted level of $6,583,772 to $6,983,908. This reflects an increase in General Fund operating expenditures of $79.0 million in fiscal year 2010-11 to $83.8 million in 2011-12.

The following table shows the General Fund contingency requirements over the past twelve years. Prior to 2002-03 the City met the 1/12th reserve requirement by including the fund balance from the Vehicle Acquisition Fund. Since 2002-03 the 1/12th contingency has been carried in the balance of the General Fund proper.

Comparison of Annual Budget for General Fund Contingency Amount to Operating Expenditures

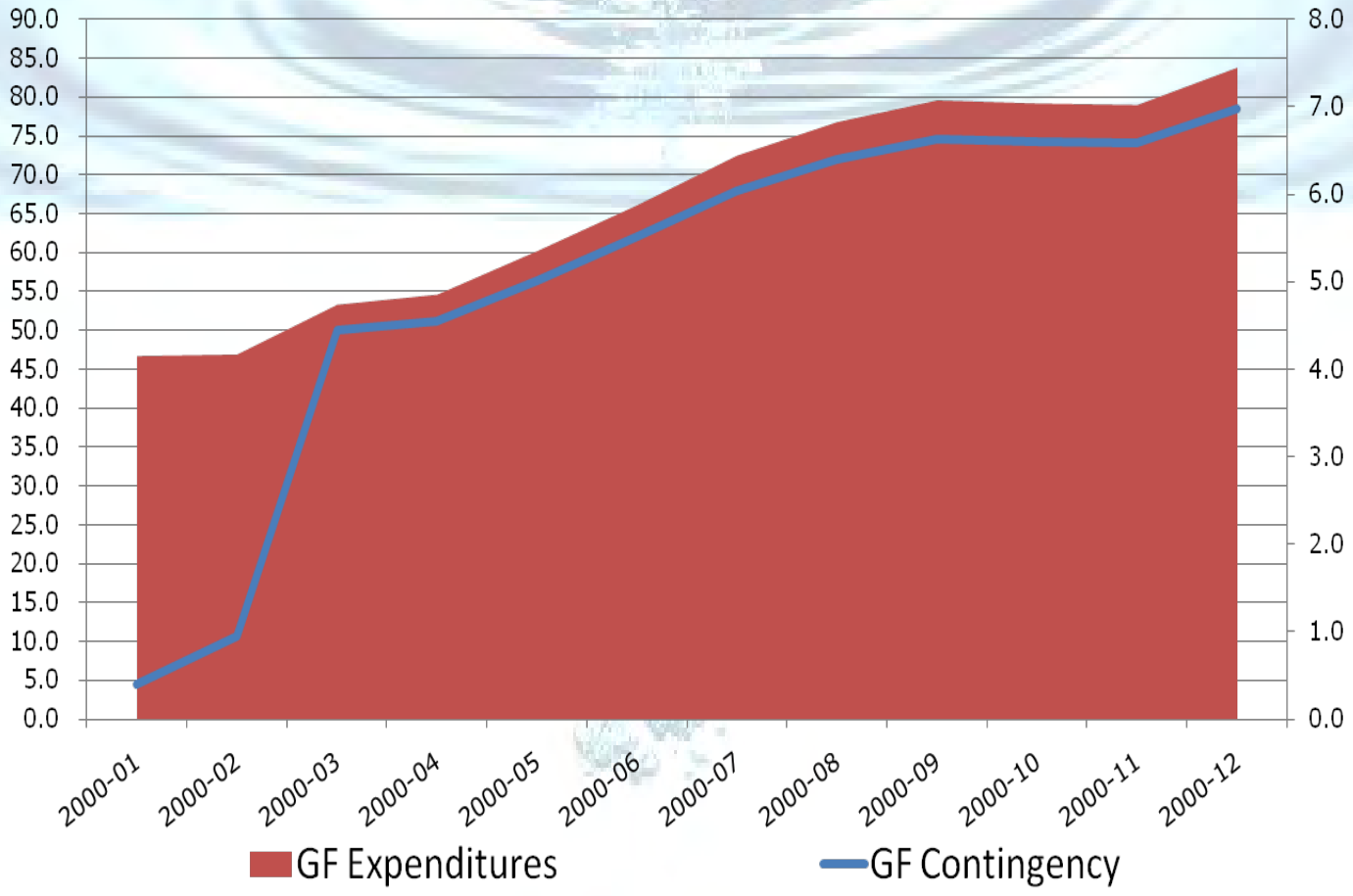
Fiscal Year	General Fund Operating Expenditures	Contingency and Remaining Amounts	Percent of Operating Expenditures
2000-01	46,701,317	394,514 -	0.84%
2001-02	46,911,012	943,954 -	2.01%
2002-03	53,274,758	4,439,563 290,500	8.33%
2003-04	54,590,483	4,549,207 208,953	8.33%
2004-05	60,158,389	5,013,199 1,077,152	8.33%
2005-06	66,139,609	5,511,634 3,785,547	8.33%
2006-07	72,497,136	6,041,428 6,478,993	8.33%
2007-08	76,841,484	6,403,457 12,337,250	8.33%
2008-09	79,616,706	6,634,726 10,028,242	8.33%
2009-10	79,241,374	6,603,448 6,343,992	8.33%
2010-11	79,005,267	6,583,772 7,397,467	8.33%
2011-12	83,806,898	6,983,908 6,983,908	8.33%

Other Fund Contingencies

Similar to the General Fund, other funds also include contingency amounts. The contingency amounts and percentages vary to accommodate differences in the volatility of operations and revenues. The following table shows the contingency amount for each of the other funds.

2011-12 Other Fund Operating Expenditures and Contingency Amounts

Fund	Operating Expenditures	Contingency Amount	Percent of Operating Expenditures
Gas	12,655,515	200,000	1.58%
Water	14,550,854	100,000	0.69%
Wastewater	11,192,879	200,000	1.79%



RESOLUTION NO. 11-171

A RESOLUTION TO APPROVE A REVISED ORGANIZATIONAL STRUCTURE AND TO AMEND THE BUDGET.

The City Council is informed that:

WHEREAS, the recently appointed City Manager has initiated a review and analysis of strengths, weaknesses, opportunities, and threats that may affect the organization; and

WHEREAS, the City Manager reviewed the current organizational structure; and

WHEREAS, efficiencies can be achieved through a reorganization of functions and available resources; and

WHEREAS, additional efficiencies realized through a reorganization include increased responsiveness to internal and external customers and issues and an increased focus on the creation of a more effective, value-based organizational culture; and

WHEREAS, reorganization will allow for an increased emphasis on established strategic planning initiatives through more direct involvement and guidance in areas of proficiency; and

WHEREAS, the current Assistant City Manager position would generally be assigned delegated representative authority over functions currently being undertaken by Public Works, Facilities, Community Development, and Public Services; and

WHEREAS, a newly established Assistant City Manager position, would generally be assigned delegated representative authority over functions currently being undertaken by Budget, Controller, Internal Audit, Treasurer, Information Technology, Public Information Office, and Human Resources; and

WHEREAS, both positions may be delegated other task and duties within the scope of the City Manager's authority; and

WHEREAS, both positions will remain responsible for assisting the City Manager with development, interpretation, establishment and implementation of

short and long range goals, management objectives, policies and operating procedures; and

WHEREAS, the new structure for organizational units of the City will be as follows: Legal Services, Joint Utilities, Fire, Police, Operations, Administration, City Council and City Manager, and Municipal Court; and

WHEREAS, there will be no fiscal impact resulting from this change as existing, approved, budgeted sums will be realigned under this new structure.

NOW, THEREFORE, Be it resolved by the governing body of the City of Las Cruces:

(I)

THAT the reorganization outlined herein, having no budgetary impact, is hereby approved.

(II)

THAT City staff is hereby authorized to do all deeds necessary in the accomplishment of the herein above.

DONE AND APPROVED this 7th day of February, 2011.

APPROVED:

(SEAL)

Mayor

ATTEST:

City Clerk

VOTE:

Mayor Miyagishima:	Aye
Councillor Silva:	Aye
Councillor Connor:	Aye
Councillor Pedroza:	Aye
Councillor Small:	Aye
Councillor Sorg:	Aye
Councillor Thomas:	Absent

Moved by: Connor

Seconded by: Small

APPROVED AS TO FORM:

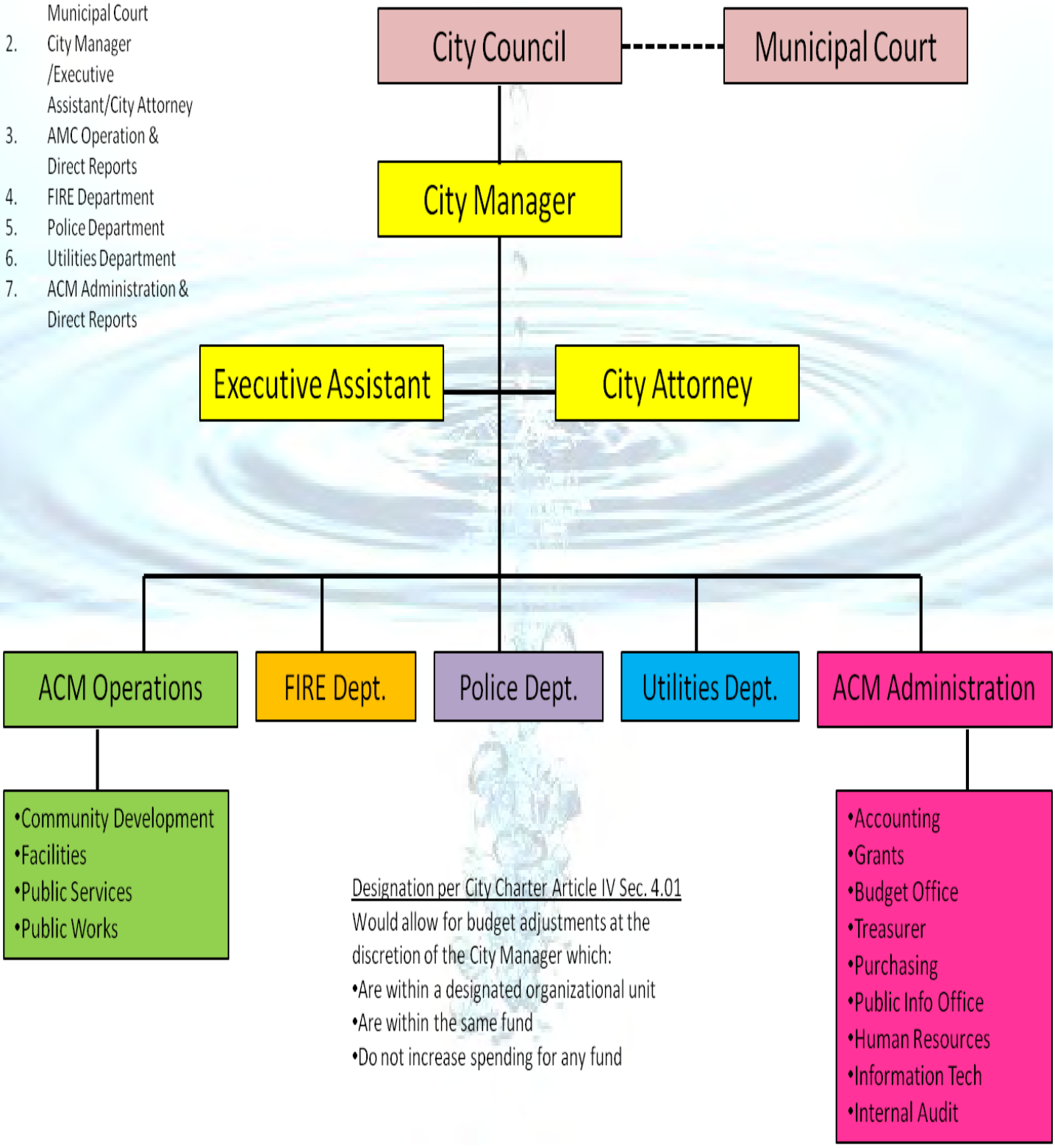
City Attorney

Organizational Unit Designation

Res 11-171

Designates 7 Units

1. City Council & Municipal Court
2. City Manager /Executive Assistant/City Attorney
3. AMC Operation & Direct Reports
4. FIRE Department
5. Police Department
6. Utilities Department
7. ACM Administration & Direct Reports

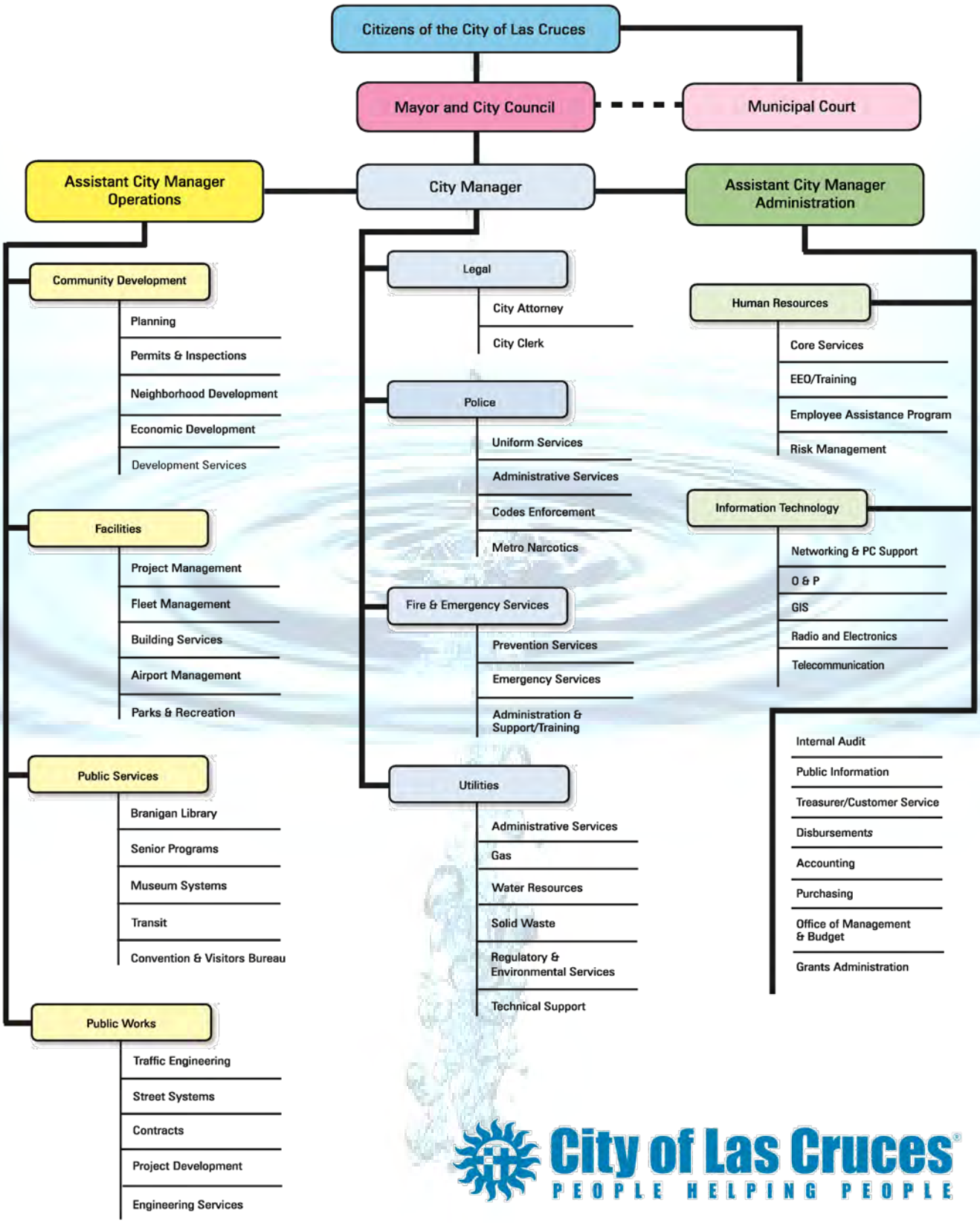


Designation per City Charter Article IV Sec. 4.01

Would allow for budget adjustments at the discretion of the City Manager which:

- Are within a designated organizational unit
- Are within the same fund
- Do not increase spending for any fund

City Government Organization Chart: FY 2011-2012



City of Las Cruces®
PEOPLE HELPING PEOPLE

Budget Process, Council Review and Input, Public Hearing and Budget Adoption

Inside this issue:

Basis of Accounting / Budgeting	118
Budget Philosophy	118
Budget Process Overview	119
Annual Budget Adoption Requirements	120
2011-12 Budget Process	121
Budget Preparation Flow Chart	123

The preparation of the City's budget is a year long process. The budget schedule and process is designed to meet the City's Charter mandates, and allow for participation by the public, the Mayor and City Council, the City Manager's Office and all city departments.

BASIS OF ACCOUNTING / BUDGETING

The City Budget is prepared on a basis consistent with Generally Accepted Accounting Principles (GAAP) using estimates of anticipated revenues as a basis for appropriating expenditures. Annual budgets are adopted for all funds. All unexpended appropriations lapse at the close of the fiscal year (June 30th). Unexpended funds become components of the fund balance.

The City of Las Cruces uses the modified accrual basis of accounting for all governmental and fiduciary funds. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable. The basis of accounting for funds includes depreciation, capitalization of equipment and plant, asset valuation, and inventory.

The basis of budgeting is somewhat different than the basis of accounting in that budgets are based largely on estimated cash flows. The New Mexico Department of Finance and Administration (DFA) allows GAAP budgeting to the extent that sufficient cash flows from revenues and investments required to fund operations are available. New Mexico State Law prohibits a municipality from making expenditures in excess of approved appropriations. If a fund is not overspent, it is in compliance with state law. When Council approves adjustments to the budget, the New Mexico Department of Finance and Administration must also approve such budget increases and transfers between funds.

New Mexico State Statute establishes the property tax and gross receipts systems; these statutes govern the assessed valuation and tax levy limits. The primary sources of revenue are gross receipts tax (GRT) and property taxes.

BUDGET PHILOSOPHY

The annual budget process is an opportunity for the residents of Las Cruces to participate in making decisions concerning the services the City provides for them. Serving the public trust requires that the annual budget provide the best possible balance of allocations to meet the varied needs of all residents. The budget is a management tool for the city's administration, and in allocating resources through the city, reflects and defines annual performance measurements. Also, the budget

is the framework for accomplishing the mission of the City of Las Cruces which is "to provide responsive, cost effective and high quality services to the citizens of Las Cruces".

In this context, the budget provides us with a process to initiate, augment and preserve a human, natural, physical and economic environment that fosters our residents' distinctive quality of life. The foundation of organizational values of integrity, accountability, teamwork, diversity, service excellence, balance, personal growth and innovation are reflected in the budget.

To have a successful annual budget, preparation requires that the city have tremendous communication, community outreach, legislative and management direction and a commitment to excellence. In addition to harmonizing local needs with available resources, and incorporating the city's shared mission and values, the process must be a joint effort of the total community of Las Cruces.

The crucial goal is to provide the quality of life the community has come to expect over the long term at a reasonable cost. This is achievable by staff continually accepting this challenge and searching for creative solutions to deliver quality services to the community. Working toward implementing efficiencies humanely and a working environment conducive to team work that empowers the organization to change for the better.

The budget is based upon timely, consistent and clearly expressed policies.

BUDGET PROCESS OVERVIEW

The City of Las Cruces utilizes it's annual budget as a plan by which City Council sets financial policy. Through the city's budget process, services are adjusted or implemented. The City utilizes the budget along with its annual, mid year and end of year appropriation resolutions to provide the basis for control over expenditures.

For the City of Las Cruces, direction for the budget emanates from New Mexico State Statutes. The New Mexico Department of Finance and Administration—Local Government Division's (DFA-LGD) policies provide the basic legal requirements and general time-lines for the process. City Council goals, approved ordinances and resolutions provide additional direction and response to the needs of the residents.

The City's Operating Budget is also structured by performance measures which delineates the city departments' broad based goals and objectives. Major performance measures incorporate: Planned Quality Growth, Pivotal Centers for Development and Redevelopment, Safe and Livable Community, Community Spirit, Relationships and Pride; Economic Development; Community Services and Cultural Amenities; and Fiscal Policy and Management.

The annual budget is prepared at a level of detail similar to the individual fund Statement of Revenues, Expenditures, Transfers and Changes in Fund Balances/ Retained Earnings. If adequate fund balance is available from the prior fiscal year, and if deemed necessary, the city may budget expenditures in excess of revenues.

Based upon the prior year budget and projected needs, the city departments prepare their requests for the forthcoming fiscal year. Utilizing funds as the basic budgetary unit, the Operating Budget is organized into sets of interrelated accounts to record revenues and expenditures. These fund types include General Funds, Special Revenue Funds, Debt Service Funds, Capital Improvement Project Funds, Special Assessment Funds, Enterprise Funds, Internal Service Funds, and Trust and Agency Funds.

Process Requirements

The City's fiscal year begins on July 1st of a given year and ends June 30th of the next calendar year.

The Office of Management and Budget initiates the annual budget process by holding budget kick-off sessions with department directors and budget representatives of each department in early or mid January. At that time, forms and printouts, as well as supporting schedules are handed out to the departments for preparation of the Operating Budget in early to mid February. Each department completes the budget requests and inputs data to the MUNIS System. In mid February departments turn in operating budget forms to the Office of Management and Budget in accordance with the established schedule.

The Office of Management and Budget reviews, analyzes and consolidates the departments' requests for the City Manager's budget review. A major component of this process are meetings that are held with the City Manager, Assistant City Managers, Office of Management and Budget Manager and Budget Analyst with each department in which the city's revenue outlook is discussed and the departmental expenditure requests are evaluated in detail in early or mid March.

After meeting with departments, the City Manager, Assistant City Managers, and the Office of Management and Budget Manager jointly evaluate the city's revenue resources and again assess department expenditure requests; which lays the foundation for the City Manager's Recommended

Budget for presentation to the community and City Council.

In late April or early May preceding each budget term, the City Manager submits the Proposed Budget for the upcoming fiscal year along with an explanatory message to the City Council. The Proposed Budget provides a complete financial plan for each city fund and includes appropriate financial information showing comparative figures for the last completed fiscal year, the current year budget and fiscal year end projections, and the City Manager's proposed budget for the next fiscal year.

The City Manager's proposed budget is presented to the City Council through open work session(s). Provision for public comment is scheduled during related deliberations of the City Council. The City Council considers the community's modifications to the City Manager's proposed budget in May. Office of Management and Budget schedules a public hearing prior to proposed budget adoption.

The City Council adopts the City Manager's proposed budget (with or without amendments), by resolution, for the upcoming fiscal year with adequate time to permit submission of the budget to DFA-LGD no later than June 1st. The City receives interim written approval of the operating budget resolution prior to July 1st. Written approval from DFA-LGD is received once they have completed their review and analysis at a later date usually the 1st Monday of September). The appropriation of funds is based upon the budget that is approved by City Council.

The Infrastructure Capital Improvement Projects (ICIP) is approved separately as funding such as bond financing or grants become available.

Carryover funds are incorporated into a budget revision and resolution in late July or early August of the first quarter. Provision for maintenance and repair of facilities must be incorporated into this process.

ANNUAL BUDGET ADOPTION REQUIREMENTS

The City Charter and state statutes contain legal deadlines and actions that must be followed in adopting the budget. In cases where deadlines conflict, the city will meet the earlier of the two dates. The deadlines and formal actions prescribed by both, as well as the actual or planned dates for the 2011-12 budget development process were as follows:

2011-12 BUDGET CALENDAR

Action Required	City Charter Prescribed Deadline	NM Statute Prescribed Deadline	2010-11 Budget Dates
Budget Overview Training with Departments.	Not Required	Not Required.	N/A
MUNIS Budget System open for Department input	Not Required	Not Required.	January 24th – February 25th
City Manager's recommended five-year Infrastructure Capital Improvement Program (ICIP) submitted to City Council.	Submittal to City Council prior to the final date for submission of the proposed budget.	ICIP submittal with budget to Department of Finance and Administration - Local Government Division.	March 10th
City Manager's Proposed Budget Review Sessions with Department Directors, Mayor and City Council.	Not Required	Recommend by the First Week in April	March 1st - March 17th
City Manager's Final Recommendations of Departmental Proposed Budget Review Sessions with Department Directors.	Not Required	Recommend by the Second Week in April	March 29th
City Manager's Proposed Budget and Budget Message for ensuing year presented to the Mayor and City Council.	At least sixty (60) days prior to the start of the fiscal year .	No Requirement.	March 30th March 31st April 7th

2011-12 BUDGET CALENDAR

Action Required	City Charter Prescribed Deadline	NM Statute Prescribed Deadline	2010-11 Budget Dates
Publish notice of public hearing which must be held prior to adoption of five year Infrastructure Capital Improvement Program tentative budget adoption.	Publish in one or more newspapers of general circulation no less than fourteen (14) days prior to the first public hearing.	No Requirement.	Publish week of April 21st
Publish general summary of budget and notice of public hearing that must be held prior to tentative budget adoption.	Publish in one or more newspapers of general circulation no less than fourteen (14) days prior to the first public hearing.	No Requirement.	Publish week of April 21st
Public hearing for ICIP and Proposed Budget prior to the tentative budget adoption.	Hearing shall occur not less than fourteen (14) days after such publication.	Recommend by the third week of April.	May 4th
Tentative Budget & ICIP Adoption with or without amendments.	No later than thirty (30) days before the beginning of the fiscal year.	May Meeting	May 16th
Proposed Budget submission to DFA-LGD	On or before last day of May.	By June 1st	May 27th
Hold final budget hearing, submit final adjustments and financial reports as of June 30 to DFA - LGD	No Requirement.	By July 30	June 20th
Proposed Budget Approval Granted by DFA - LGD	No Requirement.	By July 1	June 30th
NM Department of Finance and Administration - Local Government Division Review and Certification of the City's Final Budget.	No Requirement	By 1st Monday of September	September 5th

2011-12 BUDGET PROCESS

Early Discussions

Prior to the start of budget development for 2011-12 a retreat was held for City Council and City Administration. The outcome of the retreat established broad parameters for strategic goals and accompanying budget proposals. In January 2011, the Office of Management and Budget presented a review and discussion of the budget to the City Council. At that time, financial results for the previous fiscal year, the latest available information on revenues and expenditures for the current fiscal year. Based on this information an initial revenue outlook for 2011-12 was developed. This revenue outlook in tandem with the strategic direction given by Council and the City Manager served as the basis for direction to City Departments for preparing budget requests. One of the high priorities for the 2011-12 budget was to find permanent reductions in operational budgets as the City transitions to the new level of economic activity.

Initial Budget Analysis

The 2011-12 budget development process began in mid January with the expectation that revenues would reflect an economy that was slowing recovering from a long and severe recession. Because of the muted expectations for revenue growth coupled with the requirement that the City's budget remain in balance, departments

were directed to prepare budgets based on levels of spending from the preceding year. In addition, opportunities for elimination of vacant positions as well as other cost savings measures were to be identified for consideration in the City Manager's proposed budget.

Several unavoidable expenditure increases were identified in this review including employee compensation (Union Agreements) and benefit cost increases; general inflation, particularly in fuel and utilities; expiring federal grants; critical investments in city infrastructure and vehicle replacements. After updating revenues and incorporating the unavoidable cost increases, a balanced budget was projected for the 2011-12 fiscal year.

In the second week of February, department directors were authorized to review and enter changes to their departmental budgets in the MUNIS financial system in preparation for departmental hearings with the City Manager. A comprehensive review of city-wide department expenditures estimates for 2010-11 and 2011-12 was completed by the first Monday of March. The 2011-12 estimates provided to the City Manager during the budget review sessions indicated that the managed reductions in addition to permanent reductions within each department were still going to be needed in order to reach the goal of a balanced 2011-12 budget.

Proposed Budget

On April 19, the City Manager in accordance with the City Charter, provided the Mayor and City Council a budget transmittal letter (budget message) and the 2011-12 Proposed Budget. The 2011-12 budget focused on sustainability as a business practice and maintaining public safety and levels of service by relying on department directors and administrators to meet budget targets and avoid layoffs of employees.

Among the items recommended in the budget were: no increase in taxes; a balanced General Fund budget; vacant position elimination; reserve funding for both employee healthcare and unemployment insurance tax increases; reinstituted merit increases for non-unionized employees; no layoffs or mandatory curtailment of hours of operation; funding for a police academy; preserved general fund reserves at current levels; maintain grants to non-profit organizations for health and human service related functions; maintain support of Downtown Las Cruces and the Arts Council; institutionalized the city's new strategic plan.

At the April 11th City Council Work Session, staff introduced an ICIP totaling $68.3 million. The capital recommendations included: maintaining the capital improvements reserve for unplanned repairs; building a new fire station at the airport; completing construction of downtown North Main Street and starting the South Main Street section; continuing renovation of existing building for Museum of Nature and Science; bond cycling for street and infrastructure improvement projects among many others.

Community Input

The proposed budget was presented at a budget hearing conducted at the Las Cruces City Hall on May 4, 2011. Residents were invited to comment on the 2011-12 proposed budget.

In accordance with the City Charter, the City published in the Las Cruces Sun-News, Pulse and Bulletin publications the date for the public hearing and the tentative budget adoption.

Proposed Budget Adoption - May 16th

On May 16th, a revised proposed budget packet was presented to the Mayor and City Council. The revised budget incorporated permanent savings in addition to other efficiencies identified by departments in order to maintain balance over the fiscal year 2011-12.

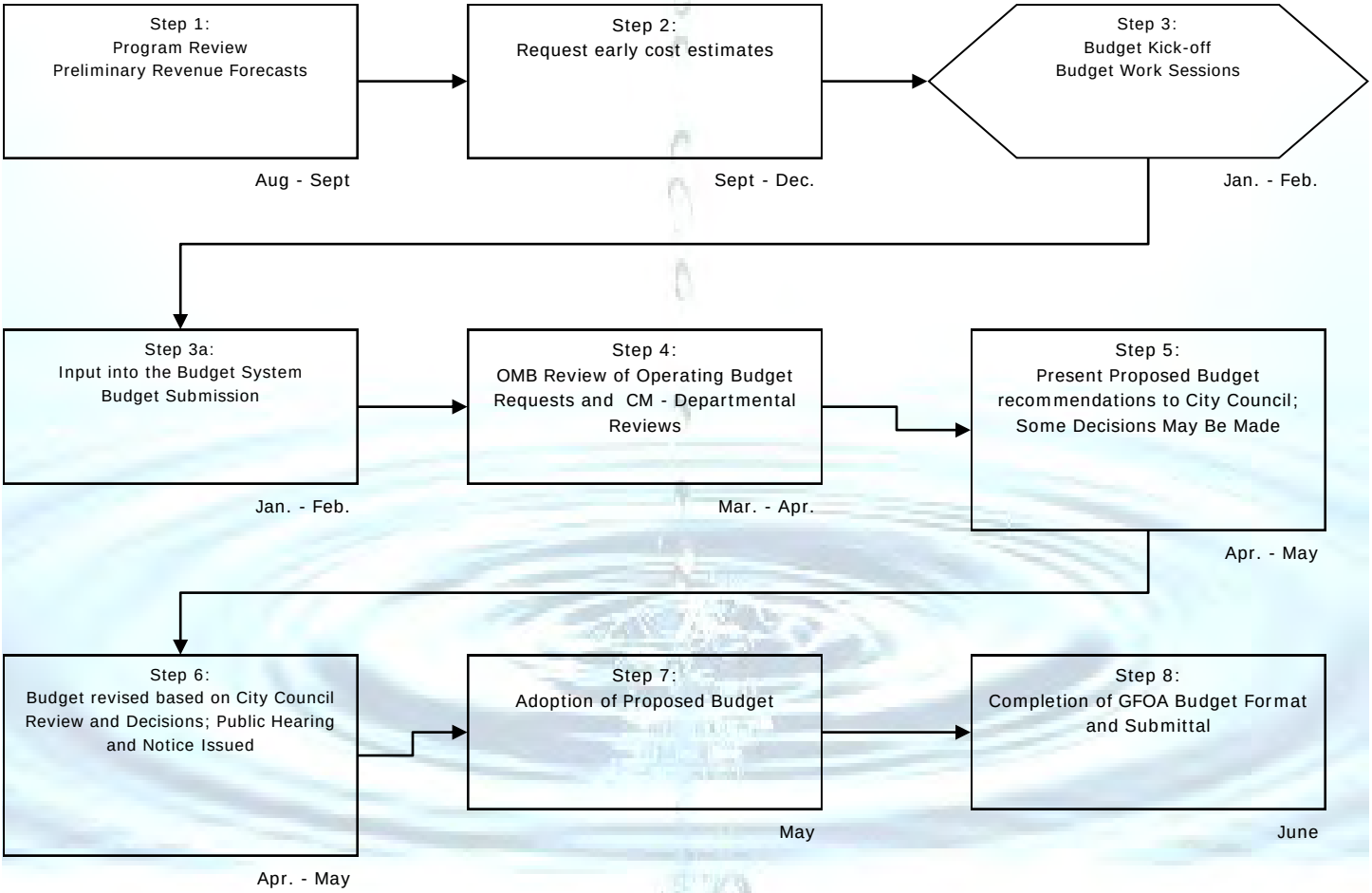
A regular, public City Council meeting for budget consideration and budget adoption was held on May 16th in compliance with the City Charter and State Statutes requiring that the budget be adopted no later than June 1st. The 2011-12 Budget and ICIP were adopted by City Council by separate resolutions.

Upon budget adoption, the budget became the City Council's program of services for the ensuing fiscal year. The City Council may later modify the budget through formal resolution. All Council actions are subject to state approval.

Final Budget

Currently, the governing body of Las Cruces adopts the proposed budget as its final operating budget. State approval of the City's budget is done in two steps. Preliminary approval is granted prior to the start of the fiscal year. The state has until the first Monday in September to grant final approval of the City's adopted budget.

BUDGET PREPARATION FLOW CHART



General Budget and Financial Policies

General Budget and Financial Policies, Issue 6b

Inside this issue:

A Balanced Budget is Required	124
Amendments To The Budget After Final Adoption	124
Basis of Budgeting	125
General Financial Policies	125
Revenue Management	127
Fund Structure	128

The City of Las Cruces Fiscal Year 2011-12 budget is the single most comprehensive expression of Council policy that is produced. As such, the budget document has been prepared to serve a variety of stakeholders and purposes. In order to address the concerns of our customers, the budget is designed to be:

A Policy Document – As the most comprehensive expression of Council policy produced by the City, the document describes what the City is doing, why it is necessary, how and where it will be done, and how it will be financed. These are policy decisions.

A Financial Plan – The budget provides the legal documents (fund summaries, tables, schedules, and charts) necessary to conduct City business for 2011-12. These documents are reviewed by the New Mexico Department of Finance and Administration - Local Government Division, who provides authorization to expend public funds.

The City of Las Cruces is a full service home rule municipality governed by the provisions of the New Mexico Constitution, the City Charter and generally accepted accounting standards. These laws and standards set budget calendar dates, provide for budget control, describe ways to amend the budget after adoption, and identify appropriate methods for budgeting, accounting and reporting. The New Mexico Constitution establishes the property tax system and sets tax levy and assessed valuation limits. The New Mexico Statutes also provides annual expenditure limits and sets total bonded debt limits.

The city's budget policies are extensions of these basic laws and follow generally accepted governmental budgeting and accounting practices and standards.

A BALANCED BUDGET IS REQUIRED

New Mexico State Statutes requires the City Council to annually adopt a balanced budget by purpose of public expense. No General Fund balances can be budgeted in reserve for subsequent fiscal years; instead, an amount for contingencies (commonly referred to as a "rainy day fund") can be included in the budget each year.

The approved budget is binding and no claims in excess of the budget may be paid. City ordinances prohibit budget proposals with expenditures in excess of anticipated resources. Additionally, budget adjustments during the fiscal year cannot result in total authorized expenditures that exceed anticipated available resources.

AMENDMENTS TO THE BUDGET AFTER FINAL ADOPTION

After the beginning of the fiscal year, the amounts appropriated for the proposed expenditures in the adopted budget are considered appropriated for the purposes specified. The expenditures of the City operating funds cannot exceed the budgeted appropriations for

their respective fund. However, in certain cases, the adopted budget may be increased, decreased, or amounts transferred between funds.

Departments are expected to confine spending to amounts appropriated during the budget process. In certain cases, however, appropriations may be increased during the budget year under the following circumstances:

Carryover of Encumbrances – If a department has open purchase orders at the end of the fiscal year, related appropriations are encumbered and carried over to the next year to cover the actual expenses when they occur. Council must appropriate the carryovers as an adjustment.

Unanticipated Revenue – If a fund receives revenue during the year of an amount or from a source that was not anticipated or projected in the budget, such as a grant or a bond issue, it may be appropriated by the Council for expenditure in the year received. Adjusting the budget does this.

Prior Year Reserves – In cases where a fund's reserves are greater than required by policy, supplemental appropriation requests may be funded, with council appropriating amounts from reserves to fund items not included in the original adopted budget. Council may also appropriate reserves in case of emergency or unusual circumstances.

Annual budgets may be decreased below adopted appropriations by Council action. Changes in service demand, economic conditions, and revenues realized below projections, and Council goals and direction may cause budget reductions. The State Department of Finance and Administration - Local Government Division (DFA - LGD) may also direct decreases if funds do not have sufficient reserves. Normally, the City Manager will recommend decreases in expenditure authority to Council.

For all types of budget changes, the recommending department head will prepare a Council resolution for the adjustment. OMB will review the request and make a recommendation. Once adopted by Council, the adjustments are abstracted on a monthly basis and the abstracts are sent to DFA - LGD for approval.

Budget Transfers and Level of Control

Control of appropriated expenditures is exercised at fund levels. Department Directors are accountable for all expenditures made against appropriations within their fund(s) and may allocate available resources or managed reduction within the fund through budget adjustments.

Budget adjustments between object codes (line items) within a particular fund may be done upon submission of a Budget Adjustment Request (BAR) to the OMB. These transfers require the approval of the OMB Manager or City Manager.

During the fiscal year, Department Directors may transfer unexpended and unencumbered appropriated amount(s) from one fund or capital project to another fund or capital project account, provided that the recommendation comes from the City Manager and is approved by the City Council and the Department of Finance and Administration.

BASIS OF BUDGETING

The city's budget basis of accounting differs from generally accepted accounting principles (GAAP) used for preparing the city's comprehensive annual financial report. The major differences between the budget basis and the GAAP basis are listed below. A reconciliation of budgetary and GAAP fund balances is provided each year in the comprehensive annual financial report.

1. For budgetary purposes, encumbrances (contractual commitments to be performed) are considered the equivalent of expenditures rather than as a reservation of fund balance.
2. Grant revenues are budgeted on a modified cash basis. GAAP recognizes grant revenues on an accrual basis.
3. Fund balances reserved for inventories, bonded debt and unrealized gains or losses on investments are not recognized in the budget.
4. In lieu of property taxes and central service cost allocations (levied against certain Special Revenue and Enterprise funds) are budgeted as inter-fund transfers rather than revenues and expenses.
5. For budgetary purposes, all fixed assets are fully expensed in the year acquired.

The differences between budgetary and GAAP accounting listed above are similar to those of many other local governments. These differences exist largely because they provide a more conservative view of revenues and expenditures and because they provide greater administrative controls.

GENERAL FINANCIAL POLICIES

In addition to legal constraints outlined in the previous section, a number of administrative and City Council - approved policies provide guidance and direction to the budget development process.

Form of Budget Adoption

1. **Resolutions** - Three budget resolutions are approved each fiscal year: (1) the operating budget resolution, (2) the capital funds resolution and (3) the re-appropriated funds resolution. The last resolution is required because unexpended amounts, including those encumbered, lapse at the end of the fiscal year. While all expended amounts must be included in the budget adoption resolution, the city re-budgets all encumbrances outstanding at year's end.

2. **Allocation of Appropriations** - Funds appropriated by the City Council are allocated to programs, offices, departments, divisions, sections, projects and type of expenditure by the City Manager or as delegated to the Office of Management and Budget Administrator to provide managerial control and reporting of budgetary operations.

3. **Contingency Amounts** - A contingency allowance (also known as a "rainy day fund") is appropriated to provide for emergencies, mid-year community services requests, unanticipated expenditures and revenue shortfalls. Expenditures may be made from contingencies only upon approval by the City Council with recommendations by the City Manager. Special Revenue and Enterprise funds have varying levels of contingency funding consistent with the variability in revenues and expenditures associated with the services provided.

4. **Budget Controls** - At the department level, control of expenditures is governed by Administrative Regulations. City departments prepare revised expenditure estimates twice a year. The Office of Management and Budget keeps the City Manager and the City Council advised on the status of the budget through periodic budget status reports. Mid-year revenue shortfalls and/or expenditure increases and/or reductions can result in the adoption of mid-year expenditure increase and/or reduction.

Cost Allocation and Expenditure Policies

1. **Central Services Cost Allocation** - The Office of Management and Budget along with the Departments annually calculates the full cost of central services provided to all city departments.

2. **Administrative Cost Recovery** - the Office of Management and Budget along with the Department prepares an indirect cost allocation plan that conforms to federal guidelines for grant reimbursement of appropriate administrative costs. The allocated costs are charged to eligible federal grants funds through a fund transfer to the General Fund.

3. **Internal Cost Accounting Allocation** - Inter-departmental services performed by one department for another are credited to the performing department and charged to the receiving department to reflect accurate costs of programs. The rates used are intended to reflect costs including appropriate overhead.

4. **Enterprise Cost Recovery** - Shared Services, Gas, Water, Wastewater and Solid Waste are fully self-supporting from rates, fees and charges and, as such, are budgeted and accounted for as Enterprise Funds. Cost recovery includes direct operation and maintenance expenses, capital expenditures, debt service, indirect cost allocation, and in lieu of property taxes, where allowable. The city's new convention center is scheduled to be operational in 2011-12 and should be accounted for utilizing enterprise accounting principles; it is partially financed from rental and parking fees with the remainder coming from earmarked sales taxes. By City Council policy, the Convention Center Fund will not pay in lieu of property taxes. The Las Cruces International Airport is partially financed from rental fees and user charges, with the remainder coming from the general fund. Finally, federal regulations preclude the Airport Fund from paying in lieu of property taxes.

5. **Employee Compensation Costs** - Costs for employee compensation including all wages, social security, health, life, unemployment, dental insurance and other personal allowance are allocated to each department. Annual amounts for cash conversion of vacation, compensatory time and sick leave are included in the budget. However, future values of compensated absences are not included in the budget, but are disclosed in the notes to the comprehensive annual financial report at year's end.

6. **Public Employee Retirement Association (PERA) Funding** - In addition to other employee compensation amounts, PERA amounts are allocated to each department. The required employer contribution is determined actuarially to fund full benefits for active members and to amortize any unfunded actuarial liability as a level of projected member payroll 20 to 26.8-year period. Under House Bill 573; Employees hired after July 1, 2010 into the general member plan, retirement requirements are increased from the current 25 years of service credit at any age to 30 years of service credit at any age. Municipal police and firefighters in Plans 3, 4 and 5 will not be affected by the new age and service requirements. These employees will remain in plans with eligibility to first retire with 20 years of service credit or 25-year plans in which service credit is enhanced by 20 percent.

7. **Self-Insurance Costs** - With a few exceptions, the city is fully self-insured for general and automotive liability exposures. The major exceptions to self-insurance include airport operations, excess and general and automotive liability for losses in excess of $1 million. An independent actuary determines the self-insurance costs, which are combined with purchased policy costs and allocated to department budgets.

8. **Maintenance and Replacement of Rolling Stock and Major Facilities** - A multiyear plan is used to project the need for, and costs of, significant street pavement, facility and equipment repair and replacement. The planning scope for each asset category is matched to the life of the asset. Annually, that plan combined with periodic physical inspections of streets, facilities, vehicles and other equipment, is used to develop funding levels for inclusion in the budget. During economic downturns, these amounts are debt-financed with a repayment schedule shorter than the expected life of the asset.

Revenue Management

All local governments struggle to generate the funds necessary to provide, maintain and enhance the service demands of their community. Due to the legal limitations on property taxes in New Mexico, and due to the pre-emption of city-imposed income, luxury and gas taxes, New Mexico cities and towns largely rely on local sales taxes and state-shared sales, TIDD, income investments and vehicle license taxes. In Las Cruces, 72.9 percent of the General Fund comes from the local sales taxes. This reliance on sales tax collection results in a highly cyclical revenue base.

Given our reliance on sales taxes, developing personal income is an important step in managing our revenue base. In recent years, considerable effort has been devoted to attracting employers that will provide our community with quality jobs and to develop a local workforce that will support the needs of quality employers. The city is working toward developing an employment base that is not as heavily concentrated in the highly cyclical construction industry.

One important aspect in managing our revenue base in the future is the expected growth of catalog and Internet sales. Our sales tax is an important tool in reducing this potential future threat. The development of our tourism-related sales tax base (hotels, restaurants, and short-term car rentals) is another important hedge against future revenue loss due to growth in Internet and catalog sales.

Finally, utility taxes levied against the sales of electricity, natural gas, telecommunications, water and sewer make up 40.3 percent of our local sales tax base. Generally, utility taxes are not responsive to economic conditions and provide the city with a fairly significant revenue source that remains stable during periods of economic downturn. In addition, several detailed revenue policies are listed below.

1] **Governmental Gross Receipts Tax** - A gross receipts tax of 7.4375 percent is imposed on the taxable purchase in the Las Cruces area, this will increase to 7.5625 on July 1, 2011. This tax is imposed by the State and this local government and excludes public school districts and hospitals. The State of New Mexico taxes municipalities on the performance of or admissions to recreational, athletic or entertainment services and/or events in facilities open to the general public. The collection of refuse, effuse and sewage are also taxed, as are sales of water by a utility owned and/or operated by a county, municipality, or other forms of state political subdivision.

2] **Property Taxes** - By City Council policy, the combined city property tax rate is $5.88 per $1,000 of assessed valuation. All personal and real property in New Mexico is taxed for property and valorem taxes. The assessment rate is 33.33

percent of the property value (except oil and gas) minus any exemptions. Rates in Las Cruces are .026984 mils for residential and .032376 for non-residential property (2008 tax rate).

3] **In Lieu of Property Taxes** - In Lieu of Property Taxes are charged to the Water, Wastewater and Solid Waste funds based upon acquisition or construction cost with the appropriate assessment ratio and current property rate applied. These amounts are calculated annually by the Finance Department.

4] **Annual User Fee Review** - The city conducts a comprehensive user fee review to project cost recovery rates, and then compares the projections to the established cost recovery policy. The rates are based upon generally accepted full-cost accounting standards. The City Manager recommends expenditure reductions or fee adjustments to the City Council to maintain the established cost recovery policy.

5] **Fines and Forfeitures** - The Municipal Court has jurisdiction over establishing many of the fine and forfeiture fee schedules.

6] **Park and Recreation Fees and Charges** - The authority to establish appropriate fees on an annual basis rests with the City Council. The Parks and Recreation Advisory Board acts as an advisory capacity to the Park and Recreation Sections and to the City Council in the establishment of such a fee policy and the setting of fees by various categories. The policy is meant to be a guide to the Administration, the Parks and Recreation Advisory Board, and the City Council, in developing a fair and consistent fee schedule.

7] **Interest Earnings** - Interest earnings from the investment of temporary idle funds are credited to the fund generating the earnings.

FUND STRUCTURE

Municipalities for budgeting and accounting purposes use fund accounting. The City Council must approve expenditure levels for all funds. In turn, the New Mexico Department of Finance and Administration - Local Government Division must approve the expenditure levels adopted by Council and ensure that funds have sufficient resources (fund balance and revenues) to cover expenditures. This approval is given at the adoption of the annual budget, but can be done throughout the fiscal year as priorities change.

Every increase or decrease in bottom line approved expenditures for a fund or transfer between funds must be approved by Council and the Department of Finance and Administration. The total amount appropriated in the annual budget is nearly always higher than actual money spent due to personnel vacancies, procurement lead times, and changes in priorities.

The budget presented here is made up of three (3) distinct fund groups: Governmental Funds (General, Special Revenue, Capital Projects, and Debt Service), Proprietary Funds (Enterprise and Internal Services), and Fiduciary Funds (Trust and Agency).

GENERAL FUNDS

General - these revenues come from State and local taxes, grants, transfers from other funds, interest income, fees, fines, rentals, licenses, permits, reimbursed expenses, franchise fees, administrative revenue from Joint Utility Services, and other revenues. General funds are used to provide the most basic of city services: public safety (fire and police), development services (streets, planning, inspections), community services, and (parks, recreation, library, senior programs), municipal court, and local government services.

Special Revenue Funds

Special Revenue Funds include grants and contracts, which restrict how the money is to be spent. Such funds account for the proceeds of specific revenue sources that are legally restricted to special types of expenditures.

Debt Service Funds

Debt Service Funds account for the accumulation of resources for the payment of general, long-term obligations (principal and interest of the City).

Capital projects Funds

Capital Projects funds are funding resources to be used for acquisition, construction, and maintenance of major capital facilities and infrastructure other than those financed by the proprietary fund operations (like Joint Utilities and Enterprise Funds). The Capital Funds section includes the capital fund summaries and a project-funding matrix that lists funding appropriated for all projects. This budget also includes an Infrastructure Capital Improvements Program (ICIP) section; this section outlines the capital improvements the City desires to make during the upcoming years and is updated annually.

Special Assessment Funds

Special Assessment funds are funding resources for a specific area of the City receiving infrastructure improvements.

PROPRIETARY FUNDS

Enterprise Funds - include Shared Service, Gas, Water, Wastewater, Solid Waste, Public Transit funds, and the Convention Center (once completed). With the exception of the Convention Center fund, these funds come entirely from the fees and rents paid by those who use the services and facilities provided. Enterprise funds are "self-contained" and can only be used to pay for the costs associated with Enterprise Fund—related services and programs. Therefore, fees are set to recover all costs associated with providing these services. These costs include day-to-day operations and maintenance, in lieu of property taxes, capital outlay improvements and debt services

The Convention Center funds come from a combination of rental and parking fees and earmarked sales taxes.

Internal Service Funds - provide support to City departments. The internal service departments recover their costs through user charges to the departments that use their goods and services. The City's industrial and risk management functions are funded as internal services.

FIDUCIARY FUNDS

Trust and Agency Funds - Fiduciary funds, including trust and agency funds, represent funds held for other entities. As such, these funds are included in the annual budget. Reserve and expenditures for fiduciary funds are presented in the comprehensive annual financial report (CAFR).

Fund Descriptions

Inside this issue:

General Funds	130
Special Revenue Funds	130
Debt Service Funds	134
Capital Project Funds	134
Utility Enterprise Funds	136
Enterprise Funds	138
Internal Service Funds	138
Fiduciary Funds	139

Fund 1000 - General Fund – The General Fund is the City's main source for providing our citizens with general government services. The City administration, legislative, judicial, finance, public works, public safety, and public services functions operate with General Fund monies.

The main revenue sources for the General Fund are gross receipts, property and other taxes, investment earnings, charges for services, fines, and fees. Revenue estimates are based on a forecast of future economic conditions and historical analysis of receipts for revenues other than taxes.

General Fund Reserve Section - The Reserve Section is a component of and is included in the General Fund Summary. The Reserve Section pages include a breakdown of the Reserve Section and of the General Fund transfers to other funds and entities as revenue, city matches, funding for social agencies, and special programs.

Fund 1005 – Engineering Services – Effective fiscal year 2001/02 all of the engineering resources in the City were combined into one fund to better track operations. Engineering operations are funded by transfers from the General Fund, JU Shared Services Fund, Street Maintenance Fund, and the Flood Control Fund.

Fund 1010 – Las Cruces International Airport - Expenditures for operations and minor maintenance of Las Cruces International Airport. Revenue sources are fees and rental service charges and a City contribution

Fund 1015 – Permit Services - Expenditures are for operations of the Permitting and Inspections Section. Revenue sources are from building and business permit fees and possible contributions from the general fund.

Fund 1020 – Enterprise Software – This fund was established to acquire a financial accounting software package for the City of Las Cruces. The fund is anticipated to have a limited life.

Fund 1101 – City Council Office of Emergency Management – This fund was established to set aside funds for unforeseen emergencies.

Fund 1200 - Vehicle Acquisition – This fund was established to replace any vehicle or powered equipment purchased by the City.

Fund 1500 – Gross Receipts Tax – This fund was established to receipt the sales tax collected back from the State of New Mexico Taxation and Revenue Department that is pledged for debt service.

Fund 2000 – HUD Community Development – To provide for the administration, operation and eligible capital expenses to serve the low- and moderate-income residents and areas of the community under the Community Development Block Grant (CDBG) and HOME Investment Partnerships Program (HOME) entitlement grants and corresponding program income. Funds provided by the U.S. Department of Housing and Urban Development, and housing loan and interest repayment, and

performance bond payments. Housing and Community Development Act of 1974 (CDBG) and the Cranston-Gonzales National Affordable Housing Act of 1991 (HOME) requires that this grant be used for this purpose.

Fund 2010 – HUD Special Projects – To provide for the administration, operation and eligible expenses under various grants provided by the U.S. Department of Housing and Urban Development, excluding those grants contained in Fund 2000 (i.e. Community Development Block Grant (CDBG) and HOME Investment Partnerships Program (HOME)). Generally, these are special grants and/or appropriations that are made by HUD to the City, at the request by the City, some of which are made on a competitive grant application process. Grants have and can include Economic Development Initiatives (EDI), Shelter Plus Care (S+C), and Supportive or Transitional Housing Grants. Generally, these are non-capital grants and have limited administrative funds and most cannot be included in Fund 2000. Funding sources are always HUD, but are provided under various public laws created to provide a specific service and/or program.

Fund 2020 – HUD Stimulus Projects – This fund is to provide for the operation and installation of paving projects, sidewalks, park development, home rehabilitation, and social projects. Funding is from the U.S. Department of Housing and Urban Development made available through the American Recovery and Reinvestment Act of 2009.

Fund 2030 – Regional Plan – To account for the receipt of state funds provided to develop a long range regional plan (Vision 2040), in cooperation with Dona Ana County and New Mexico State University.

Fund 2090 – M. P. O. Urban Transportation – To provide for the transportation needs of the community.
Funding sources are from the Federal Highway Administration, the Urban Mass Transportation Administration, and the general fund. The fund was created in 1982 when the Metropolitan Planning Organization was formed through a Joint Powers Agreement. Such grants provide for the payment of current transportation operating expenses and may be used only for that purpose. City resolution number 94-236 required the fund to be used only in this manner.

Fund 2130 – Recreation – To provide for the operation and development of community parks and operation of recreation programs. Funding source is one-third of the cigarette tax (Section 7-12-1 through 7-12-17, NMSA, 1978.) These taxes may only be used to finance the parks and recreation programs.

Fund 2140 – State Library Resources Grant – To provide funds for library materials and the equipment to provide access to information resources. Funding is from the State of New Mexico, which passed General Obligation Bond C.

Fund 2171 – Older Americans Act – To provide congregate meals to seniors at four program sites and to homebound customers who receive two delivered meals a day. Funding is from the New Mexico Aging and Long-Term Services Department.

Fund 2172 – Cash In Lieu of Commodities – To provide congregate and home delivered meals. Services will be provided through the four City meal sites. Funding is through the U.S. Department of Agriculture's Cash in Lieu of Commodities program.

Fund 2173 – Retired Senior Volunteer Program – To provide a variety of opportunities for persons aged fifty-five and over to participate more fully in the life of their communities through significant volunteer service in accordance with the approved proposal. Funding is from the Corporation for National and Community Service and the New Mexico Aging and Long-Term Services Department.

Fund 2174 – Children, Youth, & Families – These monies provide assistance to persons aged 18 years and older who are low-income and in need of supportive services to remain independent. Services include housekeeping, laundry, errands, light meal preparation, and shopping assistance.

Fund 2175 – State Senior Employment Program – These monies provide employment training opportunities to persons aged 55 years and older who are low-income. Each job placement is for 20 hours per week and is designed to increase the worker's skills so he or she can secure regular unsubsidized employment.

Fund 2300 – Fire – To provide for the purchase of fire equipment. Funding is provided by the State Fire Fund. State law required these funds to be used for fire supplies and equipment to help maintain the fire department (Section 979, Article 52, New Mexico State Insurance Code).

Fund 2301 – Firefighters Grant – This fund was established to track a grant to fund firefighter equipment. Resources are from the Assistance to Firefighters Grant from the State.

Fund 2303 – Emergency Medical Services – To provide for emergency medical services provided through Fire Department activities. Funding is through a state grant from the State of New Mexico Department of Health, which requires separate fund accounting according to EMS Regulation DOH 94-11.

Fund 2400 – Police – This fund covers Pedestrian Safety, to address crosswalk and jay walking enforcement, as well as a Gang Grants. Funding is from the State of New Mexico.

Fund 2401 – Police Protection – To provide for the purchase of police equipment and police expenses associated with advanced law enforcement planning and training. The funding source is a state grant. State law (Section 5, Chapter 289, Laws of 1983) requires these funds to be used to operate the police department.

Fund 2402 – Court Awarded Funds – To provide for drug enforcement activities. Funding is from federal High Intensity Drug Traffic-seized funds and may only be used for drug enforcement activities, and must comply with federal financial and administrative requirements of OJP M7100.ID.

Fund 2405 – Victims Assistance – Funding awarded from the State of New Mexico, which has expanded the Victims Assistance Unit, to aid the victims of crime by funding two |advocate positions in the Police department.

Fund 2410 – Keep Las Cruces Beautiful – To provide for beautification, litter eradication, graffiti abatement, and education. Funding is from the New Mexico Clean & Beautiful Program of the NM Department of Tourism.

Fund 2412 – Juvenile Programs – To provide for the administration and operation of the Juvenile Citation Program which is intended to serve as diversion effort for first-time youth offenders accused of petty misdemeanors. Grant funding is provided by the State of New Mexico Children, Youth, and Families Department from funding made available to them through both state and federal sources. Funding is awarded on an annual basis and generally through competitive grant applications that also require a match from the City.

Fund 2420 – Mesilla Valley Safety Council CDWI – The Mesilla Valley Safety Council is an advisory board made up of citizens and law enforcement agencies for the purpose of promoting public safety. This advisory board was formed to receive State funding for law enforcement, public information and education, prevention, and offender programs.

Fund 2421 – DWI Prevention – To account for the receipt of driving while intoxicated state fines (Section 31-12-7, NMSA 1978). Receipts are remitted to the State.

Fund 2422 – STEP – Selective Traffic Enforcement Program is aimed at the reduction of traffic related injuries and fatalities, primarily, through speed and red light enforcement. Funding is from the State of New Mexico.

Fund 2423 – Traffic Safety Education – To provide for traffic safety education. Funding is provided by a penalty assessment of $3.00 per traffic ticket. City Ordinance No. 01-232, May 1991 requires the fund be used only in this manner.

Fund 2424 – Traffic Safety Bureau Enforcement – This fund covers Occupant Protection (Seat Belt, Car Seat, etc.), DWI enforcement (Checkpoints and Saturation Patrols), Underage Drinking Enforcement, and is primarily from State funding.

Fund 2430 – Safe Traffic Operations Program (S.T.O.P.) – This fund was established as a result of council's approval to initiate the Red Light Photo and Speed Enforcement Program. Camera's were installed at various major intersections to detect motorists running red lights and driving at excessive speeds.

Fund 2440 – Prisoner Care – To provide for operations and maintenance of a municipal jail or for paying the cost of housing municipal prisoners in the county jail. Funding is provided by a penalty assessment of $5.00 per traffic ticket. City resolution No. 81-69, August 1981 requires the fund to be used only in this manner.

Fund 2470 – Department of Justice Programs – Office on Violence Against Women issues grant awards for the grant named Encourage Arrest and Enforcement of Protection Order (Arrest Program). This allows the Police department to develop and strengthen effective responses to violence against women. Funding is from the Federal government.

Fund 2472 – Vehicle Forfeiture – Vehicles are seized under the City's vehicle forfeiture ordinance (LCMC, Section 27-6) to aid in decreasing the risk of harm to the public from persons repeatedly driving under the influence of alcohol or drugs. The proceeds from fees, sales, and payments are to be used for DWI prevention and education programs.

Fund 2490 – Judicial Education Fee – To account for the receipt of imposed fees on all "guilty" traffic offenses in accordance with NMSA 1978, 35-14-11 (B)(2) and to be used for the education, training, including production of bench books and other written materials, of municipal judges and other municipal court employees.

Fund 2491 – Court Automation – To provide for Municipal Court Automation. Funding is provided by a penalty assessment of $3.00 per traffic ticket. City Ordinance No. 01-232, May 1991 requires the fund be used only in this manner.

Fund 2500 – State Equipment Grants – To account for grants received from the State for the purpose of purchasing various equipment.

Fund 2600 – Street Maintenance Operations – To account for operational expenditures for street maintenance funded by transfer from the Gas Tax Street Maintenance Fund.

Fund 2650 – Flood Control Operations – To account for operational expenditures for flood control operations funded by transfers from the Gas Tax Street Maintenance Fund.

Fund 2700 – Health Services – To account for the receipt of proceeds pursuant to the terms of the lease with Memorial Medical Center, Inc., to be used for health care services in the City. The lease was approved by Ordinance 1655 in 1998.

Fund 2705 – Telshor Facilities – To account for the proceeds of the sale of Memorial Medical Center. City Council has restricted the use of the lease proceeds to fund health related programs and health related capital projects.

Fund 2710 – Convention & Visitor's Bureau – To account for the operations of the Las Cruces Convention and Visitors' Bureau to promote tourism within the area. Financing is provided by a transfer from the Lodger's Tax.

Fund 2715 – Downtown Revitalization – To provide for the re-development of the downtown area of Las Cruces. Funding comes from the sale of property in the downtown area and other activities for revitalization.

Fund 2750 – Northrise Morning Star Special Assessment – To account for the reimbursement from developers to the City, through certain assessments, for the construction of Northrise and Morningstar streets.

Fund 2751 – Sonoma Ranch Special Project – The fund was established to account for the reimbursement to the City, through certain assessments, for construction of public works projects in this area. The City secured a $9.9 million loan from NMFA to finance public works projects. A municipal lien has been recorded on the property that directly benefits from these projects until such time as the amounts due to the City are paid. In 2007, the proceeds of the loan were recorded.

Fund 2755– State Special Projects – To account for the purchase, plan, and design of a transitional living facility for young adults in Doña ana County. The funding source is from the State.

Fund 2760 – State Operating Grants Fund – To account for State operating grants to be used for operations.

Fund 2761 – Other Operating Grants – To account for non-federal, non-state operating grants coming from the County and non-profit agencies.

Fund 2770 – Valley View Heske Garden – To provide for the maintenance of the Valley View Heske Garden. The funding source is the Heske trust given to the City for the purpose of establishing a community garden at Valley View Park.

Fund 2780 – Griggs / Walnut Plume Remediation – A superfund to provide payments for water contamination cleanup at the Griggs/Walnut site. Settlement agreement with the EPA between the City of Las Cruces and Dona Ana County, a 50/50 split. The City of Las Cruces is the fiscal agent. Revenues are funded by a payment from Dona Ana County and transfers from the General Fund and Environmental Gross Receipts Tax Fund. Expenditures are for the EPA Study and any remedial actions after FY 06/07. This fund number was previously 6361.

Fund 2781 – Griggs / Walnut Plume Grants – To account for the receipt of state legislative appropriations and state grants for water contamination cleanup of the Griggs/Walnut Plume site.

Fund 2800 – Environmental Gross Receipts Tax – To account for the receipt of environmental gross receipts taxes enacted by the City and the county as provided for in Ordinance 1484, October 12, 1995.

Fund 2805 – Public Safety Gross Receipts – To account for the receipt of municipal gross receipts tax to be used for public safety salaries, benefits, operations, and equipment as provided for in Ordinance 1886.

Fund 2810 – Gas Tax – To account for the receipt of gasoline tax remittances from the State. State law (7-1-6.9 NMSA 1978) requires the distributions to be received into a separate road fund.

Fund 2815 – TIDD Dedicated Revenue – This fund was established to record the portion of gross receipts and property taxes received from the State of New Mexico Taxation and Revenue Department that will be dedicated to the Tax Increment Development District (TIDD).

Fund 2820 – Lodgers' Tax – Financing is provided by an occupancy tax of five percent of taxable rent paid to lodging facilities. State law requires that this tax be used to operate the Convention and Visitors Bureau.

Fund 2825 – Convention Center Fee – To record a Lodger's fee of $2.50 per room for each day that a room at a lodging facility is occupied. This revenue is transferred to a debt service fund for paying the debt for the construction of a multi-use convention center facility.

Fund 2900 – Federal Stimulus Operating Grants – To account for various public improvements. The source of funding is from the American Recovery and Reinvestment Act.

Fund 2912 – State Stimulus Operating Grants – This fund was established to track program operating expenses funded by the State and made available through the American Recovery and Reinvestment Act of 2009.

Debt Service Funds **-** funds set up by Council ordinance to account for the resources accumulated and payments made for principal and interest on long-term debt of the governmental funds. The City currently is repaying debt issues with the following funds:

Fund 3210 – 1995 Environmental GRT Rebate

Fund 3230 - 1999 Municipal GRT Bond Series A

Fund 3235 - 1999 Municipal GRT Bond Series B

Fund 3240 - 2000 Municipal Gas Tax Bonds Series A

Fund 3241 - 2000 Series A Debt Service Reserve

Fund 3250 – Sales Tax 2003 Refunding Bond

Fund 3260 – 2004 EGRT SCSWA Bond

Fund 3261 – 2004 EGRT SCSWA Reserve

Fund 3262 – 2004 EGRT Bond Tax Rebate

Fund 3270 – Sales Tax 2005 Refunding Bond Series B

Fund 3275 – HUD Section 108 (Museum of Nature and Science) Debt Service

Fund 3280 – 2010 SSGRT Convention Center Debt Service

Fund 3281 – 2010 SSGRT Convention Center Reserve

Fund 3282 – 2011 GRT Debt Service

Fund 3284 – 2011 GRT Debt Service

Fund 3612 – NMFA Equipment Loans Debt Service

Fund 3613 – NMFA Street Loans Debt Service

Fund 3614 – Convention Center Debt Service

Fund 3615 – 2007 NMFA Street Loans Debt Service

Fund 3616 – 2007 NMFA Fire Equipment Loans Debt Service

Fund 3617 – 2007 NMFA Street Equipment Loans Debt Service

Fund 3618 – NMFA Griggs / Walnut Plume Debt Service

Fund 3619 – 2008 NMFA Flood Control Debt Service

Fund 3623 – NMFA Parking Deck Debt Service

Fund 3625 – NMFA Fire Apparatus

Fund 3626 – 2011 NMFA Fire Apparatus

Fund 3810 – HUD Sec 108 Loan MONAS

Fund 4001 – Infrastructure and Rehabilitation – Revenue source is a transfer from the general fund. Expenditures are for maintenance and rehabilitation of existing infrastructure.

Fund 4010 – HUD Facility (Museum of Nature and Science) – Revenue source is loan proceeds. Expenditures are for remodeling of a newly acquired building to become the new location of the Museum of Nature and Science.

Fund 4011 – Facilities Federal Grants – Revenue sources are Economic Development Initiative grants from the U.S. Department of Housing & Urban Development. Revenue estimates are based on anticipated grant awards.

Fund 4012 – State Grant Facility Improvements – Revenue sources include state legislative appropriations and state grants. Expenditures are for non-street capital projects. Revenue estimates are based on anticipated State grants and interest.

Fund 4021 – Sales Tax 03 Parks & Facilities Bond Projects – Revenue source was the sale of bonds in 2003. Expenditures are for various Facility and Park projects.

Fund 4022 – Sales Tax 2005 – Revenue source was the sale of bonds in 2005. Expenditures are for the design and construction of a new City Hall.

Fund 4023 – Sales Tax 2005 Public Improvement – Revenue source was the sale of bonds in 2003. Expenditures are for various Public Improvement projects throughout the City.

Fund 4024 – Convention Center Construction Project – Revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for construction of the convention center.

Fund 4025 – Griggs / Walnut Plume Project (NMFA Loan) – This fund provides partial funding of the Griggs/Walnut Plume Project. The payment of the loan is through a portion of environmental gross receipts tax revenue from both City of Las Cruces and Doña County governmental entities.

Fund 4027 – NMFA Parking Deck 2009 – Revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for city hall parking.

Fund 4028 – 2011 GRT Facilities Projects – The fund was established as a result of 2011 bond issuance for facilities projects. Payment of the bond comes from the General Fund.

Fund 4106 - Public Park Development – Revenue sources are fees paid to the City by subdivision developers in lieu of building parks and/or playgrounds. The City is divided into eight park fee management areas, each with its own revenues. The park fees collected in each area are to be spent on park development in that area. Revenue estimates are based on projected fees from developments.

Fund 4110 – Public Park Projects – Revenue source is the Heske trust given to the City for the purpose of establishing a community garden at Valley View Park.

Fund 4112 – Park/Land Capital Improvements – Primary revenue source is state grants or appropriations. Expenditures are for park and land improvements.

Fund 4201 - Streets Improvement (General) – Primary revenue source is developer contributions. Expenditures are for street projects.

Fund 4202 - GRT Street Maintenance – Revenue source is ¼% of gross receipts tax. Expenditures are for major and minor maintenance projects for existing streets. Revenue estimate is based on projections for gross receipts taxes.

Fund 4205 – Special Street Projects – This fund was established as a result of the Philippou settlement. Resources are available from developer contributions.

Fund 4208 - Improvement District 1991 – A fund to track revenues and expenditures for a specific area of the City receiving infrastructure improvements. Since the improvements increase the values of adjacent properties, the property owners, not the City taxpayers at large, repay the City for the improvements. Revenue estimate is based on a ten-year payoff.

Fund 4212 – State Grant Street Improvement Fund - Revenue source is primarily state grants or appropriations, and City matching funds for those grants or appropriations. Expenditures are for new street construction and/or street improvements. Revenue estimates are based on anticipated State grants and City matches.

Fund 4213 – NMFA Street Projects Fund - Revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for existing street construction and/or street improvements.

Fund 4214 – NMFA New Street Projects Fund - Revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for new street construction.

Fund 4216 – NMFA '10 Street Projects Fund - Revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures are for street construction.

Fund 4223 – Sales Tax 03 Street Lighting Bond Project Fund – Revenue source was the sale of bonds in 2003. Expenditures are for replacing El Paso Electric Street lights and lower electricity charges.

Fund 4224 – 2010 MGRT Streets Projects – This fund was established as a result of 2010 bond refinancing for street projects. Payment of the bond comes from the GRT Street Maintenance Fund.

Fund 4225 – GRT Street Projects – This fund was established as a result of 2011 bond issuance for street projects. Payment of the bond comes from the GRT Street Maintenance Fund.

Fund 4270 – TIDD Capital Project Fund - Revenue source transfers from the TIDD Dedicated Revenue fund and from the General Fund. Expenditures are for street construction in the Tax Increment Development District.

Fund 4300 - Airport Improvement Fund - Revenue source is primarily federal airport improvement funds, and City and state matching funds. Expenditures are for airport infrastructure improvement. Revenue estimates are based on anticipated federal grants and State matches.

Fund 4400 - Flood Control Fund - Revenue source is a 2 mil property tax assessment. Expenditures are for flood control projects, including land and right-of-way purchases, engineering costs, and capital costs. Revenue estimate is based on property tax assessments.

Fund 4413 – NMFA Flood Control 2008 Fund - Revenue source is loan proceeds from the New Mexico Finance Authority. Expenditures include construction of a detention pond for the purpose of flood control and to serve as recreation as part of a multi-sport complex to include baseball, softball and soccer fields.

Fund 4414 – 2011 GRT Flood Control Projects – This fund was established as a result of bond issuance for flood control projects. Payment of the bond comes from the Flood Control Project Fund.

Fund 4504 - West Mesa Industrial Park Fund - Revenue sources are fees paid by industrial park tenants for infrastructure, land, and leases. Expenditures are for industrial park infrastructure improvements. Revenue estimates are based on interest, fees, and land sales.

Fund 4613 – NMFA Equipment Fund – Revenue source was loan proceeds. Expenditures are for replacing fire and street equipment.

Fund 4900 – Federal Stimulus Capital Project Fund – Revenue source is from the American Recovery and Reinvestment Act. This fund was set up to account for various public improvements.

Fund 4912 – State Stimulus Capital Projects – This fund was established to account for various capital projects with funding provided by the State through the American Recovery and Reinvestment Act of 2009.

Fund 5100 - Shared Services - This fund pays for services to rate payers such as utilities billing, delinquent accounts management, new service turn-ons, and trouble calls. Revenues are proportionate transfers from other utilities funds. Revenue estimates are based on a fund pro-rata share of expenditures.

Fund 5150 – Shared Services SCADA Capital - This fund is a reserve fund for replacement and emergency purchases of critical System Control and Data Acquisition (SCADA) equipment. Funding is from the gas, water, and wastewater utilities.

Fund 5160 – Shared Services Equipment Reserve - Each vehicle or powered equipment purchased by the Shared Services Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Shared Services operating fund based on each vehicle or eligible piece of equipment.

Fund 5200 - Gas - Includes revenues and expenditures for purchase of natural gas, maintenance of gas lines, purchase of capital equipment, and other associated expenditures. The revenue sources are payments from gas utility ratepayers. Revenue estimates are based on total expenditures plus necessary fund balance requirements.

Fund 5205 – Gas Contingency - This fund provides funding for unforeseen, emergency events and other reasonably possible loss contingencies. It is funded through gas rate revenue.

Fund 5250 – Gas Capital Improvements - All major gas expansion and rehabilitation projects are funded from this fund. The Gas Operating Fund transfers amounts equal to system depreciation plus return on rate base to provide the project funding.

Fund 5260– Gas Equipment Reserve Each vehicle or powered equipment purchased by the Gas Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Gas operating fund based on each vehicle or eligible piece of equipment.

Fund 5300 - Water – The revenues and expenditures for maintenance of water lines, renovating wells, conducting tests, adding chemicals, and other like expenditures. The revenue sources are payments from water utility ratepayers. Revenue estimates are based on total expenditures plus necessary fund balance requirements. Specific rate increases will be determined by the Cost of Service Proposal that is approved by Council.

Fund 5301 - Water Development - This fund provides the funding of water impact fee related expenditures. It is funded through water impact fee revenues.

Fund 5305 - Water Contingency – This fund provides funding for unforeseen, emergency events and other reasonably possible loss contingencies. It is funded through water rate revenue.

Fund 5320 - Water Rights Acquisition - This fund provides the funding of water rights purchases. It is funded through a $0.06 per thousand gallons water rate charge.

Fund 5321 - Water Rights Adjudication - This fund provides the funding of legal matter related to acquiring and maintaining the City's water rights. It is funded through a $0.05 per thousand gallons water rate charge.

Fund 5331 – Water 2009 Debt Service

Fund 5332 – Water 2010 Debt Service

Fund 5341 – Water 2009 Debt Service Reserve

Fund 5342 – Water 2010 Debt Service Reserve

Fund 5350 – Water Capital Improvements - All major water rehabilitation projects are fund from this fund. The Water Fund transfers amounts equal to system depreciation plus return on rate base to provide the project funding.

Fund 5360 – Water Equipment Reserve - Each vehicle or powered equipment purchased by the Water Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Water operating fund based on each vehicle or eligible piece of equipment.

Fund 5374 – Water Series 2005A Bond Projects - This fund provides funding for various major water system expansion projects. The payment of the bonds is through water development impact fee revenues.

Fund 5375 – Water Series 2006 Bond Projects – This fund provides funding for various major water system rehabilitation projects and negotiated purchase of a water system. The payment of the bonds is through water rates.

Fund 5376 – Water EPA Grant Project – This fund will provide partial funding of the West Mesa Transmission Line water project.

Fund 5377 - Water Well Projects – This fund provides partial funding of various major water system rehabilitation and expansion projects. The payment of the loan is through water rate and development impact fee revenue.

Fund 5378 - Water NMFA 08 Projects – This fund provides funding of various major water system expansion projects. The payment of the loan is through water impact fees.

Fund 5380 - JU Improvement '97A Bond Reserve - For retirement of bonds for various water and wastewater projects currently on-going in Funds 503102 and 504102.

Fund 5382 – Water Well 46 Debt Service (NMFA)

Fund 5384 – Water 2005A Bond Debt Service

Fund 5385 – Water 2006 Bond Debt Service

Fund 5387 – NMFA Water Loan Debt Service

Fund 5388 – NMFA Water Debt Service

Fund 5394 – Water 2005A Bond Debt Service

Fund 5395 – Water 2006 Bond Debt Service Reserve

Fund 5400 - Wastewater Fund – The revenues and expenditures for maintenance of sewer lines, wastewater treatment plant operations, and effluent testing. The revenue sources are payments from wastewater system ratepayers. Revenue estimates are based on total expenditures plus necessary fund balance requirements. Specific rate increases will be determined by the Cost of Service Proposal that is approved by Council.

Fund 5401 - Wastewater Development - This fund provides the funding of wastewater impact fee related expenditures. It is funded through wastewater impact fee revenues.

Fund 5405 - Wastewater Contingency - This fund provides funding of unforeseen, emergency events and other reasonably possible loss contingencies. It is funded through wastewater revenue.

Fund 5420 – WW Water Reclamation - This fund will provide partial funding of the water reclamation project. It is funded through a portion of environmental gross receipts tax revenue.

Fund 5432 – Wastewater 2010 Debt Service

Fund 5441 – Wastewater 2009 Bond Debt Service

Fund 5442 – Wastewater 2010 Debt Service Reserve

Fund 5450 - Wastewater Capital Improvements - All major wastewater rehabilitation projects are funded from this fund. The Wastewater Operating Fund transfers amounts equal to system depreciation plus return on rate base to provide the project funding.

Fund 5460 – Wastewater Equipment Reserve - Each vehicle or powered equipment purchased by the Wastewater Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Wastewater operating fund based on each vehicle or eligible piece of equipment.

Fund 5472 – Wastewater EPA Grant Water Reclamation Project - This fund will provide partial funding of the water reclamation project.

Fund 5474 – Wastewater Rebuilding Manhole NMFA Loan.

Fund 5475 – Wastewater 2006 Bond Rehab Projects – This fund provides funding for various major wastewater system rehabilitation projects. The payment of the bonds is through wastewater rates.

Fund 5478 – WW Water Reclamation Projects (NMFA Loan) - This fund provides partial funding of the water reclamation project. The payment of the loan is through a portion of environmental gross receipts tax revenue.

Fund 5483 – WW JHWWTP R/ Filters NMFA

Fund 5484 – WW Rebuilding Manholes Debt Service

Fund 5485 – WW 2006 Bond Debt Service

Fund 5488 – 2007 NMFA WW Reclamation Debt Service

Fund 5489 – 2008 NMFA WW Reclamation Debt Service

Fund 5495 – WW Bond Debt Service Reserve

Fund 5500 - Solid Waste - Revenues and expenditures to fund solid waste pickup and disposal functions for residential and commercial customers. Revenue sources are payments from commercial and residential solid waste customers. Revenue estimates are based on total expenditures plus necessary fund balance requirements.

Specific rate increases will be determined by the Cost of Service Proposal that is approved by Council.

Fund 5510 - Solid Waste Landfill Closure - This fund provides the funding of expenditures related to eventual closure of the old city landfill located off Foothills Rd, as per regulatory requirements.

Fund 5530 – Recycling – This fund provides funding for the expenditures to fund recycling activities. Revenue sources are from recycling fees.

Fund 5560 – Solid Waste Equipment Reserve - Each vehicle or powered equipment purchased by the Solid Waste Fund has funds for depreciation budgeted in the operating fund responsible for the vehicle or equipment. The depreciation accrues as a reserve for replacement of the vehicle or equipment. Revenues are based on depreciation paid from the Solid Waste operating fund based on each vehicle or eligible piece of equipment.

Fund 5577 – Solid Waste Projects (NMFA Loan) – This fund provides funding for major solid waste projects. The payment of the loan is through solid waste rate revenue.

Fund 5700 – Convention Center Operating – This fund provides funding for the operations at the Convention Center. Revenue source is from rentals, concessions, food & beverage, service charges, etc. (Not Active)

Fund 5587 – Solid Waste NMFA Loan Debt Service

Fund 5930 – Alternative Fuels – Expenditures for construction of an alternate fueling station. Revenue source is the State Department of Energy & Minerals.

Fund 5931 – Clean Community Emission Reduction – This fund accommodates the Clean Community Mobil Source Emission Reduction Program Grant. This federal grant provides funding for supplies; contractual services and materials for marketing, outreach & market assessment; and tools & equipment including compressed natural gas vehicles. The grant is scheduled to terminate at the end of December 2006.

Fund 5920 - Bus Transit - Expenditures for operation of the Roadrunner City-wide bus transit system, a paratransit function, and rideshare functions. Revenues are primarily federal grants and bus fares. Transfers from the Gasoline Tax Fund as well as a General Fund subsidy are necessary to cover operating expenses exceeding other revenues. The Vehicle Acquisition Fund transfers to the Bus Transit fund to cover the City's match for the purchase of fixed route buses and paratransit vehicles. The Transit system handles the Senior Transportation program to eliminate duplication of services by the Senior Programs section.

Fund 5921 - Transit Intermodal Center - The Transit Intermodal Center Fund was created out of the Transit Fund for the purpose of tracking all grant-related activity involving the future Transit Intermodal Center. The Intermodal Center, which is 80% funded by a Congressional earmark, will be a central gathering point for various modes of public transportation including RoadRUNNER Transit, intercity buses, taxis, and shuttles as well as pedestrian and bicycle elements. The City Council has designated a site at the southwest corner of Lohman and Alameda for development of this facility, which will include both indoor and outdoor amenities for public use.

Fund 5922 – Transit Stimulus Capital Project Fund – Revenue source is from the American Recovery and Reinvestment Act. This fund was set up to account for various Transit improvements.

Fund 6130 – Information Technology Services - Internal service fund for City information technology services such as management information and communications. Revenue sources are payments from City departments for services based on shop rates and transfers for debt service payments. Revenue estimates are based on prior year receipts, increases in City equipment inventory requiring maintenance, and shop rates. (Not Active)

Fund 6140 – Document Services - Internal service fund for City mail/distribution activities. Revenue sources are payments from City departments for services based on shop rates and transfers for debt service payments. Revenue estimates are based on prior year receipts, and shop rates.

Fund 6150 - Fleet Services - The internal service fund for City automotive fleet maintenance activities. Revenue sources are payments from City departments for services based on shop rates and transfers for debt service payments. Revenue estimates are based on prior year receipts, increases in City equipment inventory requiring maintenance, and shop rates.

Fund 6310 - Unemployment Reserve - A self -insurance fund to provide for unemployment payments to eligible former employees. The fund has accumulated enough balance to be self-sustaining. Revenues are based on interest on the fund balance.

Fund 6320 - Employee Health/Disability - A self-insurance fund to provide for receipt of payments for health and disability insurance from operating funds and enrolled employees. Expenses pay for health insurance premiums with our carrier, Blue Cross/Blue Shield of New Mexico. Disability claims are also paid from this fund for employees who become disabled. Revenues are estimated based on a 60/40 split (City/employee) of the premium amount and interest on the fund balance.

Fund 6330 - Workers Compensation- A self-insurance fund to provide payments to employees who sustain work-related injuries or illnesses. Expenses are for actual payments and stop-loss insurance for large claims. Revenues are estimated based on projected payments and a gradual growth in the fund balance.

Fund 6340 - Liability - A self-insurance fund to provide payments for liability claims based on employee actions. Expenses are for projected payments and administrative expenses. Revenues are estimated based on payments and a gradual growth in the fund balance. The goal is to make this fund self-sustaining.

Fund 6360 – Judgements and/or Liabilities - A self-insurance fund to provide payments for judgment claims against the City. Revenues are funded by transfers from the Liability Fund.

Fund 7410 - Mesilla Valley Regional Dispatch Authority (MVRDA) – This is the City/County 911 dispatch organization. The MVRDA is funded by 53% City contribution (budgeted as a transfer in the General Fund Reserve Section) and a 46% County contribution, plus miscellaneous fees. Expenses are for salaries, operating supplies, services, and capital equipment. Revenues are estimated based on contracts for smaller communities and City/County matches for expenses.

Fund 7420 - Metro Narcotics - This fund provides operating and capital expenses for the interagency Metro Narcotics team. The team is charged with interdiction of drugs through covert investigation of suspected drug traffickers. Revenues are estimated from matches from the City, County, and New Mexico State University, and state and federal drug interdiction grants.

Fund 7421 – Metro Narcotics Seized Assets – This fund provides for operating and capital equipment separate from daily operating expenditures for Metro Narcotic operations. Funding comes from seized assets.

Fund 7422 – HIDTA Grants - This fund provides personnel and operating expenses for the administrative costs of running the Metro Narcotics operations such as grant clerks' salaries & benefits, supplies, building rental, etc. Resources come in the form of federal grants.

Fund 7430 – Mesilla Valley Safety Council– An advisory board made up of citizens and law enforcement agencies for the purpose of promoting public safety. This advisory board was formed to receive State funding for law enforcement, public information and education, prevention, and offender programs.

Fund 7440 – Animal Services Center of Mesilla Valley (ASCMV)– On February 1, 2008, the City and the County, through an agreement, assumed direct management of the Animal Services Center. The City created this fund to allow for discharge of fiscal responsibilities as fiscal agent.

Fund 7441 – ASCMV Capital Improvements – This fund is used to account for capital improvements to the Animal Services Center of the Mesilla Valley facility. Revenue source is a transfer from the ASCMV operations fund.

Fund 7460 – Lower Rio Grande Water Users Organization – Eight members of the community who prepare their own water studies for the purpose of determining water feasibility for the Rio Grande area. This project is funded by an EPA grant, with member matching of physical funds and in-kind matching from various communities and agencies.

Fund 7470 - Branigan Estate - This endowment from an estate is used to purchase books for the Branigan Memorial Library. Revenues are estimated interest on the principal.

Fund 7480 - Gifts and Memorials - This fund receives miscellaneous donations to the City. Expenses are programmed based on revenues. Revenues are estimated based on historical trends and interest on the fund balance.

Fund 7481 – Veteran's Memorial Wall - This fund receives donations to the City specifically for expenses related to the Wall. Expenses are programmed based on revenues, which are based on historical trends and interest on the fund balance.

Fund 7490 – Employee Benefit Committee - This fund is run by a committee made up of City employees to fund employee activities such as the annual City employee picnic, annual Harvest Festival, and annual City Christmas Dance. Revenues are collected from the sale of movie passes and Wet 'n Wild passes to City employees, soda pop machines in City facilities, and miscellaneous drawing tickets. Revenues are estimated based on historical trends. Expenses are programmed based on revenues.

Fund 8100 - South Central Solid Waste Authority - This fund provides operating, capital, and debt service monies for the South Central Regional Landfill Authority. Revenues are estimated based on charges to landfill customers.

Fund 8150 - South Central Solid Capital Improvements - This fund tracks the expenditures associated with the construction of Cell 3 at the Corralitos Landfill. Funding comes from a transfer from the operating fund.

Fund 8160- South Central Solid Waste O & M - This fund was set up to separate the equipment improvements from the daily operating expenditures. Funding comes from a transfer from the operating fund.

Fund 8170- South Central Solid Waste Recycling – This fund was set up to provide operating and capital monies for the Regional Recycling Program. A portion of the funding comes from a transfer from the operating fund.

Fund 8180- South Central Solid Waste Community Collections - This fund was set up to provide operating and capital monies for the Doña Ana County Community Collection Centers. A portion of funding comes from a transfer from the operating fund.

Fund 9800 - Rio Grande Natural Gas Association (RGNGA) - The Rio Grande Natural Gas Association is a charter organization that provides natural gas to residents in the unincorporated areas of the County and certain neighborhoods in the corporate City limits. The City acts as the fiscal agent for RGNGA revenues and expenditures. Revenue sources are payments from ratepayers on the system. (Not Active)

Fund 9810 - Rio Grande Natural Gas Association (RGNGA) Capital- This fund is used to account for capital improvements to the RGNGA system. Revenue source is a transfer from the RGNGA operations. (Not Active)

All Fund Summary

Budget Recapitulation, Issue 7

The following Budget Recapitulation and Fund Summaries outlines our City's financial and operational goals. The City utilizes the budget as an action plan, which helps our organization allocate resources, evaluate performance, and formulate plans.

Without an action plan, the City is literally shooting in the dark when it comes to trying to plan expenditures for the organization and then matching them to generated revenues.

Planning

Foremost, the City's budget is a planning tool; which allows attainment of goals through planning how to use revenue and expenses. The Department Directors, Program and/or Project Administrators look back at previous time periods and look forward to future time periods. The City's budget is a plan of financial activities involving assets, liabilities, equity, revenue, expenses, and costs for a given fiscal year.

The City first develops a master or static budget with the numbers based on the planned inputs (revenue and transfers in) and outputs (expenditures and transfers out) for all funds. Looking at this in simple terms; the City is looking at what the City generated in revenue and what the City will pay out in expenditures. The City's budget is done for a specific fiscal year.

Control

The City also uses the budget for the purpose of control. This allows us to carefully control expenditures during the time period of the City's budget by comparing them to the adopted budget. The City's adopted budget is used to help prevent overspending, it also gives the City a benchmark to use by which to evaluate departments, programs, and/or projects. Not only can expenditures be monitored, but so are revenue inputs.

Budgets cannot always stay static. There are times when expenditures must change from the budgeted amount and revenues will change from that which was forecasted. Budgets are not designed to stay the same. City Management and Department Directors know when they develop a budget that there will be changes in just about every line item by the end of a fiscal year. Budgets, however, give some guidelines to the City and prescribe limits.

Inside this issue:

Planning	142
Control	142
Evaluation of Performance	142
Recapitulation Schedule	143
Fund Type and Fund Category Summary	146
Schedule of Transfers	147
Property Tax Levy	150

Evaluation of Performance

The City's budget is a valuable tool for the organization to use to evaluate the performance of department/programs/projects at the end of the fiscal year. The organization looks at the actual expenditures by comparing to the budgeted expenditures. By doing this, the City can see how much actual expenses varied from the planned expenses in order to improve the budgeting process for the upcoming fiscal year.

The same is true for the revenue side of the equation. The City wants to see if planned revenues equaled actual revenues as this helps plan revenue inputs for the upcoming fiscal year as well.

Instead of seeing the budgeting as a grueling task or process, the City sees it as a plan to bring the pieces of the puzzle that is our organization together. By following the adopted budget, and allowing for changes, the City's time management is much easier.

City of Las Cruces, New Mexico
Recapitulation Schedule - All Fund Summary
Fiscal Year 2011-12

FUND TYPE	FUND	BEGINNING BALANCE	REVENUE	TRANSFERS	EXPENDITURES	ESTIMATED ENDING BALANCE	RESERVE	ENDING BALANCE
GENERAL FUND	1000	$18,383,384	$38,605,171	$27,866,797	$70,887,536	$13,967,816	$6,983,908	$6,983,908
ENGINEERING SERVICES	1005	779,835	1,136,447	3,123,393	4,399,268	640,407	-	640,407
AIRPORT OPERATIONS	1010	5,164	212,732	348,423	528,000	38,319	-	38,319
PERMIT SERVICES	1015	294,212	938,750	474,683	1,544,060	163,585	-	163,585
SOFTWARE FUND	1020	41,909	-	-	35,000	6,909	-	6,909
CITY COUNCIL OEM	1101	50,000	-	-	-	50,000	-	50,000
VEHICLE ACQUISITION FUND	1200	4,026,492	60,000	1,735,027	1,800,000	4,021,519	-	4,021,519
GROSS RECEIPTS TAX INCOME FUND	1500	-	45,892,000	(44,942,453)	-	949,547	-	949,547
Total General Funds		**$23,580,996**	**$86,845,100**	**$(11,394,130)**	**$79,193,864**	**$19,838,102**	**$6,983,908**	**$12,854,194**
HUD COMMUNITY DEVELOPMENT	2000	84,780	3,631,292	(83,422)	3,547,870	84,780	-	84,780
HUD SPECIAL PROJECTS FUND	2010	5	1,740,619	-	1,740,619	5	-	5
MPO URBAN TRANSPORTATION	2090	-	515,167	-	515,167	-	-	-
RECREATION PROJECTS	2130	125,238	20,000	-	-	145,238	-	145,238
STATE LIBRARY RESOURCES	2140	-	73,981	-	73,981	-	-	-
OLDER AMERICANS ACT PROGRAMS	2171	-	781,084	(73,885)	707,199	-	-	-
CASH IN LIEU OF COMMODITIES	2172	-	129,386	-	129,386	-	-	-
FIRE FUND	2300	149,866	488,784	-	480,784	157,866	-	157,866
EMERGENCY MEDICAL SERVICES	2303	8,131	20,000	-	20,000	8,131	-	8,131
POLICE FUND	2400	-	562,938	-	562,938	-	-	-
POLICE PROTECTION FUND	2401	6,003	187,549	-	186,549	7,003	-	7,003
COURT AWARDED FUNDS	2402	176,685	20,000	-	103,932	92,753	-	92,753
VICTIMS ASSISTANCE FUND	2405	-	30,450	-	30,450	-	-	-
KEEP LAS CRUCES BEAUTIFUL	2410	-	36,000	-	36,000	-	-	-
JUVENILE CITATION PROGRAM	2412	-	259,587	-	259,587	-	-	-
DWI PREVENTION	2421	62,301	9,000	-	9,000	62,301	-	62,301
SELECTIVE TRAF ENFORCEMNT-STEP	2422	-	12,695	-	12,695	-	-	-
TRAFFIC SAFETY EDUCATION	2423	100,529	36,500	-	26,500	110,529	-	110,529
TRAFFIC SAFETY BUR ENFORCEMENT	2424	34,712	72,955	-	107,667	-	-	-
SAFE TRAFFIC OPERATIONS PROG	2430	304,927	1,100,000	-	1,336,590	68,337	-	68,337
PRISONER CARE	2440	1,126,954	240,000	1,500,000	2,450,590	416,364	-	416,364
DEPT OF JUSTICE PROGRAMS	2470	124,591	377,904	-	377,904	124,591	-	124,591
VEHICLE FORFEITURE FUND	2472	16,197	62,000	(10,000)	68,197	-	-	-
JUDICIAL EDUCATION	2490	-	40,000	-	40,000	-	-	-
COURT AUTOMATION	2491	482,132	138,000	-	215,232	404,900	-	404,900
STREET MAINTENANCE OPERATIONS	2600	305,724	1,000	450,000	573,125	183,599	-	183,599
FLOOD CONTROL OPERATIONS	2650	177,296	3,000	550,000	544,622	185,674	-	185,674
HEALTH CARE SERVICES MMC LEASE	2700	18,420	650	300,000	300,000	19,070	-	19,070
TELSHOR FACILITY	2705	26,422,462	1,120,000	(300,000)	-	27,242,462	-	27,242,462
CONVENTION & VISITORS BUREAU	2710	2,897,489	47,800	1,447,351	1,963,962	2,428,678	-	2,428,678
DOWNTOWN REVITALIZATION	2715	24,600	4,000	50,000	78,600	-	-	-
STATE OPERATING GRANTS	2760	48,603	-	-	-	48,603	-	48,603
OTHER OPERATING GRANTS	2761	-	39,873	-	39,873	-	-	-
VALLEY VIEW HESKE GARDEN	2770	164,723	2,500	-	20,000	147,223	-	147,223
GRIGGS WALNUT PLUME REMED	2780	439,984	340,653	381,347	673,429	488,555	-	488,555
ENVIRONMENTAL GROSS REC TAX	2800	294,454	2,574,652	(1,742,434)	991,913	134,759	-	134,759
PUBLIC SAFETY GROSS REC TAX	2805	-	3,300,000	-	3,300,000	-	-	-
GAS TAX STREET MAINTENANCE	2810	-	1,684,895	(1,070,675)	601,782	12,438	-	12,438
TIDD DEDICATED REVENUES	2815	1,045,333	2,340,091	-	15,695	3,369,729	-	3,369,729
LODGERS TAX	2820	-	1,907,254	(1,903,754)	3,500	-	-	-
LAS CRUCES CONVENTION CTR FEES	2825	-	1,292,042	(1,292,042)	-	-	-	-
FEDERAL STIMULUS OPERATING	2900	-	1,625,236	-	1,625,236	-	-	-
STATE STIMULUS OPERATING	2912	-	12,376	-	12,376	-	-	-
Total Special Revenue Funds		**$34,642,139**	**$26,881,913**	**$(1,797,514)**	**$23,782,950**	**$35,943,588**	**$-**	**$35,943,588**
1999A GRT STREETS/REFUNDING DS	3230	99,635	-	-	-	99,635	-	99,635
1999B GRT FLOOD CONTROL DS	3235	83,820	-	-	-	83,820	-	83,820
2000A GAS TAX BOND DEBT SVC	3240	37,123	2,000	540,675	525,898	53,900	-	53,900
2000A GAS TAX BOND DS RESERVE	3241	511,000	-	-	-	511,000	511,000	-
2003 GRT REFUNDING/IMPROVEMENT	3250	79,714	5,000	988,248	981,110	91,852	-	91,852
2004 ENVIRONMENTL GRT SCSWA DS	3260	453,778	848,006	40,661	843,006	499,439	-	499,439
2004 EGRT SCSWA DS RESERVE	3261	808,661	30,000	(40,661)	-	798,000	798,000	-
2004 EGRT BOND TAX REBATE FUND	3262	88,552	1,000	-	-	89,552	-	89,552
2005 GRT IMPROVEMENT BONDS DS	3270	329,454	10,000	2,558,795	2,585,643	312,606	-	312,606
HUD SECTION 108 LOAN	3275	158,833	2,000	2,329,947	2,278,525	212,255	-	212,255
2010B MGRT FLOOD CTL DEBT SVC	3277	67,110	1,000	855,982	845,650	78,442	-	78,442
2010 SSGRT CONVENTION CTR DS	3280	120,279	1,000	1,684,264	1,586,894	218,649	-	218,649
2010 SSGRT CONV CENTER RESERVE	3281	1,485,905	15,000	-	-	1,500,905	-	1,500,905
2011 GRT DEBT SERVICE	3282	-	-	405,974	350,478	55,496	-	55,496
2011 GRT DEBT SERVICE	3284	-	-	180,252	163,073	17,179	-	17,179
NMFA EQUIPMENT LOANS DEBT SVC	3612	220,970	5,000	418,918	420,233	224,655	186,526	38,129
2006 NMFA STREETS DEBT SERVICE	3613	373,420	-	-	-	373,420	-	373,420
2007 NMFA CONVENTION CTR D/S	3614	1,615,808	-	-	-	1,615,808	-	1,615,808
2007 NMFA STREETS DEBT SVC	3615	26,941	-	-	-	26,941	-	26,941
2007 NMFA FIRE EQPT DEBT SVC	3616	103,578	-	130,878	132,148	102,308	89,660	12,648
2007 NMFA PUB WKS EQPT DBT SVC	3617	38,056	200	52,115	51,845	38,526	33,624	4,902
2008 NMFA GRIGGS WLN PLUME D/S	3618	161,187	2,000	216,116	70,700	308,603	-	308,603

City of Las Cruces, New Mexico
Recapitulation Schedule - All Fund Summary
Fiscal Year 2011-12

FUND TYPE	FUND	BEGINNING BALANCE	REVENUE	TRANSFERS	EXPENDITURES	ESTIMATED ENDING BALANCE	RESERVE	ENDING BALANCE
2008 NMFA FLOOD CONTRO DS	3619	516,659	4,000	701,623	699,070	523,212	456,383	66,829
2008 NMFA PARKING DECK	3623	70,381	2,500	709,410	706,250	76,041	-	76,041
FIRE APPARATUS NMFA 2010	3625	107,271	500	-	29,052	78,719	-	78,719
11 NMFA FIRE APPARATUS	3626	-	-	128,000	24,718	103,282	-	103,282
HUD SECTION 108 LOAN-MONAS	3810	12,232	-	134,509	130,136	16,605	-	16,605
Total Debt Service Funds		**$7,570,367**	**$929,206**	**$12,035,706**	**$12,424,429**	**$8,110,850**	**$2,075,193**	**$6,035,657**
FACILITIES GENERAL FUND	4001	3,112,234	75,000	1,824,709	3,000,000	2,011,943	-	2,011,943
HUD FACILITIES PROJECTS	4010	1,933,911	-	-	1,933,911	-	-	-
FACILITIES FEDERAL GRANTS	4011	-	1,200,000	-	1,200,000	-	-	-
FACILITIES STATE GRANTS	4012	-	535,443	-	535,443	-	-	-
2003 GRT BOND FACILITIES/PARKS	4021	26,976	745	-	27,721	-	-	-
2005 GRT BOND PUBL IMPROVEMTS	4023	423,165	5,000	-	428,165	-	-	-
CONVENTION CENTER PROJECT	4024	830,760	-	-	830,760	-	-	-
NMFA GRIGGS WLNT PLUME 2008	4025	-	6,300,000	-	6,300,000	-	-	-
2011 GRT FACILITIES PROJECTS	4028	-	5,299,250	-	5,299,250	-	-	-
PUBLIC PARK DEVELOPMENT	4106	1,571,042	303,846	-	1,538,859	336,029	-	336,029
PUBLIC PARK PROJECTS	4110	58,287	2,000	-	10,000	50,287	-	50,287
STATE GRANT PARK/LAND IMPROV	4112	-	316,330	-	316,330	-	-	-
STREETS GENERAL FUND	4201	104,656	-	-	56,856	47,800	-	47,800
GR REC TAX STREET MAINTENANCE	4202	1,338,081	6,968,000	(4,015,671)	4,005,077	285,333	-	285,333
SPECIAL STREET PROJECTS	4205	1,197,820	-	-	895,786	302,034	-	302,034
STATE GRANT STREET IMPROVEMTS	4212	79,534	3,077,489	-	3,077,489	79,534	-	79,534
NMFA STREET PROJECTS 2006	4213	376,883	-	-	275,587	101,296	-	101,296
NMFA STREETS 2007	4214	162,831	-	-	162,831	-	-	-
2003 GRT BOND STREET LIGHTS	4223	66,986	500	-	25,547	41,939	-	41,939
2010 MGRT STREETS PROJECTS	4224	2,903,366	-	-	2,789,422	113,944	-	113,944
2011 GRT STREET PROJECTS	4225	-	4,335,750	-	4,335,750	-	-	-
TIDD STREETS PROJECTS	4270	1,300,643	-	-	1,300,643	-	-	-
AIRPORT IMPROVEMENT	4300	730,939	1,578,034	-	1,558,034	750,939	-	750,939
FLOOD CONTROL	4400	2,887,583	3,939,025	(3,026,535)	3,608,865	191,208	-	191,208
FLOOD CONTROL NMFA	4413	232,749	-	-	232,749	-	-	-
2011 GRT FLOOD CTR PROJECTS	4414	-	1,485,000	-	1,485,000	-	-	-
WEST MESA INDUSTRIAL PARK	4504	349,981	321,000	-	50,000	620,981	-	620,981
NMFA EQUIPMENT ACQUISITION	4613	-	938,875	-	938,875	-	-	-
FEDERAL STIMULUS CAPITAL PROJ	4900	-	876,916	-	876,916	-	-	-
STATE STIM CAPITAL PROJECTS	4912	-	117,688	-	117,688	-	-	-
Total Capital Project Funds		**$19,688,427**	**$37,675,891**	**$(5,217,497)**	**$47,213,554**	**$4,933,267**	**$-**	**$4,933,267**
NORTHRISE MORNINGSTAR SPEC PROJ	2750	96,409	-	-	-	96,409	-	96,409
SONOMA RANCH SPECIAL PROJECT	2751	49,822	-	-	-	49,822	-	49,822
STREET IMPROVEMENT DIST 1991	4208	26,358	-	-	-	26,358	-	26,358
Total Special Assessment Funds		**$172,589**	**$-**	**$-**	**$-**	**$172,589**	**$-**	**$172,589**
TOTAL GOVERNMENTAL FUNDS		**$85,654,518**	**$152,332,110**	**$(6,373,435)**	**$162,614,797**	**$68,998,396**	**$9,059,101**	**$59,939,295**
UTILITIES SHARED SERVICES	5100	-	9,416,912	-	9,416,911	1	-	1
SHARED SERVICES SCADA FUND	5150	34,487	38,316	-	36,000	36,803	-	36,803
SHARED SVCS EQUIP REPL RESERVE	5160	1,975,039	22,766	-	96,000	1,901,805	-	1,901,805
GAS OPERATIONS	5200	2,103,245	26,771,340	(954,400)	27,150,407	769,778	-	769,778
GAS CONTINGENCY FUND	5205	402,981	-	200,000	200,000	402,981	-	402,981
GAS CAPITAL IMPROVEMENTS	5250	6,910,408	152,682	1,000,000	7,115,818	947,272	-	947,272
GAS EQUIPMENT REPLACE RESERVE	5260	1,896,963	45,459	-	155,000	1,787,422	-	1,787,422
WATER OPERATIONS	5300	2,428,115	12,690,372	(1,307,396)	12,870,854	940,237	-	940,237
WATER DEVELOPMENT	5301	1,114,256	1,245,462	725,000	2,478,501	606,217	-	606,217
WATER CONTINGENCY FUND	5305	554,301	-	-	100,000	454,301	-	454,301
WATER ACQUISITION	5320	17,483	662,381	(428,433)	251,431	-	-	-
WATER MGT/ADJUDICATION	5321	358,173	283,950	-	287,337	354,786	-	354,786
WATER 2009 BOND DEBT SERVICE	5331	37,437	-	-	-	37,437	-	37,437
WATER10 DEBT SERVICE	5332	22,281	-	-	-	22,281	-	22,281
WATER 2009 BOND DS RESERVE	5341	1,120,069	-	-	-	1,120,069	-	1,120,069
WATER10 DEBT SERVICE RESERV	5342	1,484,429	-	-	-	1,484,429	-	1,484,429
WATER CAPITAL IMPROVEMENTS	5350	1,030,933	31,328	1,222,908	1,743,876	541,293	-	541,293
WATER EQUIPMENT REPL RESERVE	5360	1,144,114	25,225	-	130,000	1,039,339	-	1,039,339
WATER 2005A BOND PROJECTS	5374	578,285	90,236	-	630,241	38,280	-	38,280
WATER 2006 BOND PROJECTS	5375	1,659,413	2,000	-	1,661,308	105	-	105
WATER EPA GRANT PROJECTS	5376	-	621,184	-	621,184	-	-	-
WATER NMFA LOAN PROJECTS	5377	1,949,768	-	-	1,713,983	235,785	-	235,785
WATER NMFA PROJECTS 2007	5378	5,640,041	281,725	-	5,695,823	225,943	-	225,943
WATER WELL 46 DEBT SERV (NMFA)	5382	40,345	-	-	-	40,345	-	40,345
WATER 2005A BOND DEBT SERVICE	5384	30,488	-	-	-	30,488	-	30,488
WATER 2006 BOND DEBT SERVICE	5385	6,428	-	-	-	6,428	-	6,428
WATER 2005A BOND DS RESERVE	5394	1,009,794	-	-	-	1,009,794	-	1,009,794
WATER 2006 BOND D/S RESERVE	5395	343,106	-	-	-	343,106	-	343,106
WASTEWATER OPERATIONS	5400	2,660,632	9,995,000	(1,873,412)	9,172,378	1,609,842	-	1,609,842
WASTEWATER DEVELOPMENT	5401	3,453,291	1,214,000	(203,476)	2,649,369	1,814,446	-	1,814,446
WW CONTINGENCY FUND	5405	304,711	-	100,000	200,000	204,711	-	204,711
WW WATER RECLAMATION PROJECT	5420	595,001	2,000	893,256	1,151,543	338,714	-	338,714
WASTEWATR10 DEBT SERVICE	5432	48,735	-	-	-	48,735	-	48,735

City of Las Cruces, New Mexico
Recapitulation Schedule - All Fund Summary
Fiscal Year 2011-12

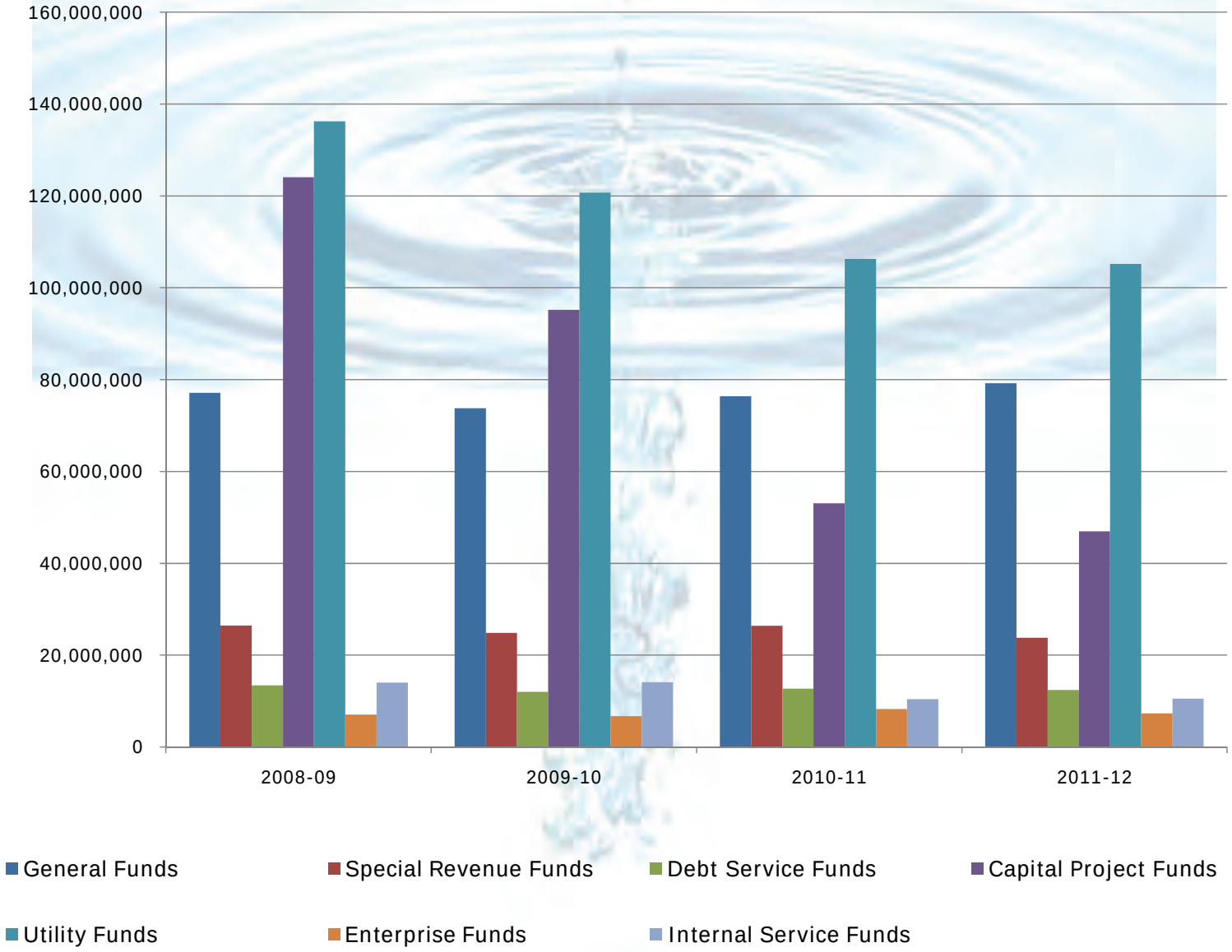
FUND TYPE	FUND	BEGINNING BALANCE	REVENUE	TRANSFERS	EXPENDITURES	ESTIMATED ENDING BALANCE	RESERVE	ENDING BALANCE
WW 2009 BOND DS RESERVE	5441	708,546	-	-	-	708,546	-	708,546
WASTEWTR10 DEBT SERVICE RES	5442	966,796	-	-	-	966,796	-	966,796
WASTEWATER CAPITAL IMPROVEMENT	5450	3,463,469	100,124	1,716,524	4,049,635	1,230,482	-	1,230,482
WASTEWATER EQUIP REPL RESERVE	5460	1,703,035	43,500	-	-	1,746,535	-	1,746,535
WW 2006 BOND REHAB PROJECTS	5475	143,617	-	-	120,000	23,617	-	23,617
WW 2006 BOND DEBT SERVICE	5485	30,847	-	-	-	30,847	-	30,847
WW 2006 BOND D/S RESERVE	5495	1,246,913	-	-	-	1,246,913	-	1,246,913
SOLID WASTE OPERATIONS	5500	1,147,277	11,356,689	-	12,076,392	427,574	-	427,574
SOLID WASTE LANDFILL CLOSURE	5510	2,501,721	197,250	-	753,749	1,945,222	-	1,945,222
SOLID WASTE EQUIP REPL RESERVE	5560	1,652,917	50,000	-	347,700	1,355,217	-	1,355,217
SW NMFA PROJECTS	5577	1,706,393	890,000	-	2,231,706	364,687	-	364,687
SW NMFA LOAN DEBT SERVICE	5587	295,378	-	-	-	295,378	-	295,378
CLEAN COMMUNITY EMISSION	5931	55,238	-	54,400	68,393	41,245	-	41,245
Total Utility (Enterprise) Funds		**$56,576,899**	**$76,229,901**	**$1,144,971**	**$105,175,539**	**$28,776,232**	**$-**	**$28,776,232**
TRANSIT	5920	577,181	2,269,022	1,910,869	4,458,310	298,762	-	298,762
TRANSIT INTERMODAL CENTER	5921	252,258	1,208,543	-	1,458,529	2,272	-	2,272
FTA RECOVERY GRANT	5922	-	1,381,075	-	1,381,075	-	-	-
ALTERNATIVE FUELS	5930	-	-	-	-	-	-	-
Total Enterprise Funds		**$829,439**	**$4,858,640**	**$1,910,869**	**$7,297,914**	**$301,034**	**$-**	**$301,034**
DOCUMENT SERVICES	6140	88,508	552,748	(3,978)	631,078	6,200	-	6,200
FLEET SERVICES	6150	300,000	6,227,215	-	5,867,755	659,460	-	659,460
UNEMPLOYMENT RESERVE	6310	88,318	325,831	-	300,000	114,149	-	114,149
EMPLOYEE HEALTH	6320	845,599	16,000	-	62,759	798,840	-	798,840
WORKERS COMPENSATION	6330	5,535,335	2,529,014	-	2,073,494	5,990,855	-	5,990,855
LIABILITY CLAIMS	6340	4,254,609	643,259	501,577	1,050,000	4,349,445	-	4,349,445
GENERAL LIABILITY	6360	272,083	2,000	500,000	585,000	189,083	-	189,083
Total Internal Service Funds		$11,384,452	$10,296,067	$997,599	$10,570,086	$12,108,032	$-	$12,108,032
TOTAL PROPRIETARY FUNDS		**$68,790,790**	**$91,384,608**	**$4,053,439**	**$123,043,539**	**$41,185,298**	**$-**	**$41,185,298**
MV REGIONAL DISPATCH AUTHORITY	7410	(83,513)	1,392,934	1,384,486	2,635,907	58,000	-	58,000
METRO NARCOTICS AGENCY	7420	256,771	225,543	225,543	451,085	256,772	-	256,772
METRO NARCOTICS SEIZED ASSETS	7421	951,690	-	-	-	951,690	-	951,690
METRO NARCOTICS HIDTA GRANTS	7422	-	851,583	-	851,583	-	-	-
ANIMAL SVCS OF MESILLA VALLEY	7440	331,959	1,153,764	711,967	2,044,835	152,855	-	152,855
ASCMV CAPITAL	7441	154,153	-	-	154,153	-	-	-
BRANIGAN ESTATE	7470	2,726,336	42,000	(2,000)	40,000	2,726,336	-	2,726,336
GIFTS & MEMORIALS	7480	194,408	33,000	-	38,605	188,803	-	188,803
VETERANS MEMORIAL WALL	7481	18,274	5,000	-	10,000	13,274	-	13,274
EMPLOYEE BENEFITS COMMITTEE	7490	2,944	13,500	-	13,850	2,594	-	2,594
SOUTH CENTRAL SOLID WASTE AUTH	8100	1,450,873	4,230,200	(714,362)	3,705,394	1,261,317	-	1,261,317
SCSWA CAPITAL IMPROVEMENTS	8150	618,249	-	-	165,883	452,366	-	452,366
SCSWA EQUIPMENT REPLACEMENT	8160	426,242	-	200,000	200,000	426,242	-	426,242
SCSWA RECYCLING	8170	1,936,893	1,908,896	204,362	2,231,826	1,818,325	-	1,818,325
COMMUNITY COLLECTION CTRS	8180	137,800	865,000	310,000	1,246,539	66,261	-	66,261
Total Fiduciary Funds (Trust & Agency)		**$9,123,079**	**$10,721,420**	**$2,319,996**	**$13,789,660**	**$8,374,835**	**$-**	**$8,374,835**
TOTAL RECAPITULATION SCHEDULE		**$163,568,387**	**$254,438,138**	**$-**	**$299,447,996**	**$118,558,529**	**$9,059,101**	**$109,499,428**

City of Las Cruces, New Mexico
Summary by Fund Type and Fund Category
Fiscal Year 2011-12

FUND TYPE	BEGINNING BALANCE	REVENUE	TRANSFERS IN	TRANSFERS OUT	EXPENDITURES	ESTIMATED ENDING BALANCE	RESERVE	ENDING BALANCE
General Funds	$23,580,996	$86,845,100	$47,263,598	$(58,657,728)	$79,193,864	$19,838,102	$6,983,908	$12,854,194
Special Revenue Funds	34,642,139	26,881,913	5,087,420	(6,884,934)	23,782,950	35,943,588	-	35,943,588
Debt Service Funds	7,570,367	929,206	12,076,367	(40,661)	12,424,429	8,110,850	2,075,193	6,035,657
Capital Project Funds	19,688,427	37,675,891	1,824,709	(7,042,206)	47,213,554	4,933,267	-	4,933,267
Special Assessment Funds	172,589	-	-	-	-	172,589	-	172,589
Total Govenmental Funds	**$85,654,518**	**$152,332,110**	**$66,252,094**	**$(72,625,529)**	**$162,614,797**	**$68,998,396**	**$9,059,101**	**$59,939,295**
Utility Funds	$56,576,899	$76,229,901	$7,379,438	$(6,234,467)	$105,175,539	$28,776,232	$-	$28,776,232
Enterprise Funds	829,439	4,858,640	1,910,869	-	7,297,914	301,034	-	301,034
Internal Service Funds	11,384,452	10,296,067	1,501,577	(503,987)	10,570,086	12,108,023	-	12,108,023
Total Proprietary Funds	**$68,790,790**	**$91,384,608**	**$10,791,884**	**$(6,738,454)**	**$123,043,539**	**$41,185,289**	**$-**	**$41,185,289**
TOTAL CITY OF LAS CRUCES	**$154,445,308**	**$243,716,718**	**$77,043,978**	**$(79,363,983)**	**$285,658,336**	**$110,183,685**	**$9,059,101**	**$101,124,584**
Trust & JPA/Agency Funds	9,123,079	10,721,420	3,036,358	(716,353)	13,789,660	8,374,844	-	8,374,844
Total Fiduciary Funds	**$9,123,079**	**$10,721,420**	**$3,036,358**	**$(716,353)**	**$13,789,660**	**$8,374,844**	**$-**	**$8,374,844**
TOTAL FUND TYPE SCHEDULE	**$163,568,387**	**$254,438,138**	**$80,080,336**	**$(80,080,336)**	**$299,447,996**	**$118,558,529**	**$9,059,101**	**$109,499,428**

Las Cruces Adopted Fiscal Year Budgets For City-Wide Functions

Excludes all Trust and Agency Funds



City of Las Cruces, New Mexico
Schedule of Transfers
Fiscal Year 2011-12

TRANSFERS IN			TRANSFERS OUT		
FUND	FUND NAME	AMOUNT	FUND	FUND NAME	AMOUNT
1000	GENERAL FUND	(40,786,159)	1010	AIRPORT OPERATIONS	20,000
			1500	GROSS RECEIPTS TAX INCOME FUND	40,686,000
			2472	VEHICLE FORFEITURE FUND	10,000
			2710	CONVENTION & VISITORS BUREAU	16,500
			2820	LODGERS TAX	47,681
			6140	DOCUMENT SERVICES	3,978
			7470	BRANIGAN ESTATE	2,000
1005	ENGINEERING SERVICES	(3,123,393)	1000	GENERAL FUND	968,739
			4202	GR REC TAX STREET MAINTENANCE	1,235,724
			4400	FLOOD CONTROL	918,930
1010	AIRPORT OPERATIONS	(370,000)	1000	GENERAL FUND	370,000
1015	PERMIT SERVICES	(474,683)	1000	GENERAL FUND	474,683
1200	VEHICLE ACQUISITION FUND	(2,509,363)	1000	GENERAL FUND	2,509,363
2440	PRISONER CARE	(1,500,000)	1000	GENERAL FUND	1,500,000
2600	STREET MAINTENANCE OPERATIONS	(450,000)	4202	GR REC TAX STREET MAINTENANCE	450,000
2650	FLOOD CONTROL OPERATIONS	(550,000)	4400	FLOOD CONTROL	550,000
2700	HEALTH CARE SERVICES MMC LEASE	(300,000)	2705	TELSHOR FACILITY	300,000
2710	CONVENTION & VISITORS BUREAU	(1,856,073)	2820	LODGERS TAX	1,856,073
2715	DOWNTOWN REVITALIZATION	(50,000)	1000	GENERAL FUND	50,000
2780	GRIGGS WALNUT PLUME REMED	(381,347)	2800	ENVIRONMENTAL GROSS REC TAX	381,347
3240	2000A GAS TAX BOND DEBT SVC	(540,675)	2810	GAS TAX STREET MAINTENANCE	540,675
3250	2003 GRT REFUNDING/IMPROVEMENT	(988,248)	1500	GROSS RECEIPTS TAX INCOME FUND	988,248
3260	2004 ENVIRONMENTL GRT SCSWA DS	(40,661)	3261	2004 EGRT SCSWA DS RESERVE	40,661
3270	2005 GRT IMPROVEMENT BONDS DS	(2,558,795)	1500	GROSS RECEIPTS TAX INCOME FUND	2,558,795
3275	HUD SECTION 108 LOAN	(2,329,947)	4202	GR REC TAX STREET MAINTENANCE	2,329,947
3277	2010B MGRT FLOOD CTL DEBT SVC	(855,982)	4400	FLOOD CONTROL	855,982
3280	2010 SSGRT CONVENTION CTR DS	(1,684,264)	2710	CONVENTION & VISITORS BUREAU	392,222
			2825	LODGERS TAX	1,292,042
3282	2011 GRT DEBT SERVICE	(405,974)	1000	GENERAL FUND	405,974
3284	2011 GRT DEBT SERVICE	(180,252)	1000	GENERAL FUND	180,252
3612	NMFA EQUIPMENT LOANS DEBT SVC	(418,918)	1200	VEHICLE ACQUISITION FUND	418,918
3616	2007 NMFA FIRE EQPT DEBT SVC	(130,878)	1200	VEHICLE ACQUISITION FUND	130,878

City of Las Cruces, New Mexico
Schedule of Transfers
Fiscal Year 2011-12

TRANSFERS IN			TRANSFERS OUT		
FUND	FUND NAME	AMOUNT	FUND	FUND NAME	AMOUNT
3617	2007 NMFA PUB WKS EQPT DBT SVC	(52,115)	1200	VEHICLE ACQUISITION FUND	52,115
3618	2008 NMFA GRIGGS WLN PLUME D/S	(216,116)	2800	ENVIRONMENTAL GROSS REC TAX	216,116
3619	2008 NMFA FLOOD CONTRO DS	(701,623)	4400	FLOOD CONTROL	701,623
3623	2008 NMFA PARKING DECK	(709,410)	1500	GROSS RECEIPTS TAX INCOME FUND	709,410
3626	11 NMFA FIRE APPARATUS	(128,000)	1200	VEHICLE ACQUISITION FUND	128,000
3810	HUD SECTION 108 LOAN-MONAS	(134,509)	1000	GENERAL FUND	51,087
			2000	HUD COMMUNITY DEVELOPMENT	83,422
4001	FACILITIES GENERAL FUND	(1,824,709)	1000	GENERAL FUND	1,824,709
5200	GAS OPERATIONS	(300,000)	5300	WATER OPERATIONS	300,000
5205	GAS CONTINGENCY FUND	(200,000)	5200	GAS OPERATIONS	200,000
5250	GAS CAPITAL IMPROVEMENTS	(1,000,000)	5200	GAS OPERATIONS	1,000,000
5300	WATER OPERATIONS	(308,603)	2800	ENVIRONMENTAL GROSS REC TAX	308,603
5301	WATER DEVELOPMENT	(725,000)	5401	WASTEWATER DEVELOPMENT	725,000
5320	WATER ACQUISITION	(93,091)	5300	WATER OPERATIONS	93,091
5350	WATER CAPITAL IMPROVEMENTS	(1,222,908)	5300	WATER OPERATIONS	1,222,908
5400	WASTEWATER OPERATIONS	(244,132)	2800	ENVIRONMENTAL GROSS REC TAX	244,132
5401	WASTEWATER DEVELOPMENT	(521,524)	5320	WATER ACQUISITION	521,524
5405	WW CONTINGENCY FUND	(100,000)	5400	WASTEWATER OPERATIONS	100,000
5420	WW WATER RECLAMATION PROJECT	(893,256)	2800	ENVIRONMENTAL GROSS REC TAX	592,236
			5400	WASTEWATER OPERATIONS	301,020
5450	WASTEWATER CAPITAL IMPROVEMENT	(1,716,524)	5400	WASTEWATER OPERATIONS	1,716,524
5920	TRANSIT	(1,910,869)	1000	GENERAL FUND	1,262,559
			1200	VEHICLE ACQUISITION FUND	44,425
			2171	OLDER AMERICANS ACT PROGRAMS	73,885
			2810	GAS TAX STREET MAINTENANCE	530,000
5931	CLEAN COMMUNITY EMISSION	(54,400)	5200	GAS OPERATIONS	54,400
6340	LIABILITY CLAIMS	(1,001,577)	1000	GENERAL FUND	1,000,000
			1010	AIRPORT OPERATIONS	1,577
6360	GENERAL LIABILITY	(500,000)	6340	LIABILITY CLAIMS	500,000
7410	MV REGIONAL DISPATCH AUTHORITY	(1,384,486)	1000	GENERAL FUND	1,384,486

City of Las Cruces, New Mexico
Schedule of Transfers
Fiscal Year 2011-12

TRANSFERS IN			TRANSFERS OUT		
FUND	FUND NAME	AMOUNT	FUND	FUND NAME	AMOUNT
7420	METRO NARCOTICS AGENCY	(225,543)	1000	GENERAL FUND	225,543
7440	ANIMAL SVCS OF MESILLA VALLEY	(711,967)	1000	GENERAL FUND	711,967
8160	SCSWA EQUIPMENT REPLACEMENT	(200,000)	8100	SOUTH CENTRAL SOLID WASTE AUTH	200,000
8170	SCSWA RECYCLING	(204,362)	8100	SOUTH CENTRAL SOLID WASTE AUTH	204,362
8180	COMMUNITY COLLECTION CTRS	(310,000)	8100	SOUTH CENTRAL SOLID WASTE AUTH	310,000
	TOTAL - TRANSFERS IN	(80,080,336)		TOTAL - TRANSFERS OUT	80,080,336
				TRANSFER SCHEDULE VARIANCE	0

City of Las Cruces, New Mexico
Property Tax Levy
Fiscal Year 2011-12

Levy Assumptions		**Property Tax Yield**
Residential Taxable Value	$ 1,397,381,152	
City Residential Millage	0.006155	
Total Residential Production		8,600,881
Non-Residential Taxable Value	$ 618,877,973	
City Non-Residential Millage	0.007120	
Total Non-Residential Production		4,406,411
Grand Total (Residential + Non-Residential)		$ 13,007,292

Type of Property Tax	Millage		**Estimated Tax Production**
General Fund (Gross)			
Residential Taxable Value	0.004272	$ 5,969,612	
Non-Residential Taxable Value	0.005120	3,168,655	
		9,138,267	
TIDD	0.003645	47,418	47,418
Total General Fund (Net)			9,090,849
Flood Control			
Residential Taxable Value	0.001883	2,631,269	
Non-Residential Taxable Value	0.002000	1,237,756	
Total General Fund (Net)			3,869,025
Grand Total (Residential + Non-Residential)			$ 13,007,292

	Fund	**Property Tax Estimate**	
General Fund	1000	$ 9,090,849	
TIDD	2815	47,418	
Flood	4400	3,869,025	
Total Estimated Budgeted Property Tax			$ 13,007,292

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND General Fund 1000	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
BEGINNING BALANCE	$ 16,663,614	17,278,821	17,278,821	18,383,384
REVENUES				
Gross Receipts Taxes	$ 55,368,682	56,201,000	56,402,000	57,192,000
Property Taxes	8,821,919	9,192,440	9,192,440	9,090,849
Franchise Fees	2,683,038	2,943,934	2,943,934	2,950,193
Administrative Transfers	2,056,067	3,288,560	3,094,086	3,043,063
Police Fines	1,063,989	1,079,949	1,079,949	1,096,148
Subdivision Fees	144,896	145,650	145,650	150,020
All Other Revenues	6,513,508	6,475,445	6,707,606	5,869,057
TOTAL REVENUES	$ 76,652,099	79,326,978	79,565,665	79,391,330
TOTAL RESOURCES	$ 93,315,713	96,605,799	96,844,486	97,774,714
EXPENDITURES				
Administration	$ 1,738,672	2,098,343	1,933,514	2,182,609
Community Development	1,792,417	2,024,719	1,775,405	1,897,870
Facilities	10,877,850	13,147,217	11,622,090	13,172,534
Financial Services	3,397,344	3,217,089	3,055,777	3,132,660
Fire	8,662,226	9,027,337	8,754,140	8,879,314
Human Resources	955,203	932,387	921,206	1,435,639
Information Technology	0	3,744,157	2,740,284	3,769,648
Judicial	1,210,425	1,561,312	1,115,965	1,561,312
Legal	1,684,775	1,681,004	1,479,475	1,172,651
Legislative	785,092	723,220	776,925	833,471
Police	19,343,606	18,680,008	18,935,958	18,580,453
Public Services	5,685,692	5,989,641	5,569,731	5,979,496
Public Works	5,751,973	5,476,560	5,261,604	5,447,583
Reserves	1,193,126	1,826,141	1,828,141	2,842,296
Transfers	11,991,932	12,690,887	12,690,887	12,919,362
Total General Fund Expenditures	$ 75,070,333	82,820,022	78,461,102	83,806,898
Adjustment due to change in accruals.	(966,559)	0	0	0
ENDING BALANCE	$ 17,278,821	13,785,777	18,383,384	13,967,816
Required 1/12th Reserve	6,255,861	6,901,669	6,538,425	6,983,908
UN-RESERVED ENDING BALANCE	$ 11,022,960	6,884,109	11,844,959	6,983,908

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

General Fund Reserve Section				
	FY 2009/10 Actual	**FY 2010/11 Adjusted**	**FY 2010/11 Projected***	**FY 2011/12 Adopted**
RESERVES FOR:				
1. Salary Increases:				
610106 Reserve for Blue Collar Bargaining Unit Incr	$ 0	44,722	44,722	46,252
610106 Reserve for Police Bargaining Unit Increases	0	145,885	145,885	148,874
610106 Reserve for Fire Bargaining Unit Increases	0	81,965	81,965	86,097
610106 Reserve for Non-Represented Increases	0	274,625	274,625	512,903
762340 Reserve for UI Tax Increase	0	0	0	570,618
2. Services				
722190 Purchased Services	$ 127,514	200,000	200,000	230,000
722248 Admin Charge - County	125,669	83,598	83,598	82,206
722248 Admin Charge - GRT	512,381	527,000	529,000	712,000
722310 City Manager Contingency	5,737	20,000	20,000	20,000
723100 Building or Land Rental	92,856	0	0	0
3. Payments to Other Government Entities				
772900 Office of Emergency Management	$ 49,270	69,346	69,346	69,346
772900 Council of Governments	11,140	14,000	14,000	14,000
4. Payments for Other Government Programs				
772900 Mesilla Valley Econ Development Alliance	$ 200,000	200,000	200,000	200,000
722190 City Contribution to Doña Ana Arts Council	0	40,000	40,000	40,000
705105 Low Income Utility Assistance Program	68,559	75,000	75,000	75,000
705110 Affordable Housing Impact Fee Assistance	0	50,000	50,000	35,000
Total Reserves	$ 1,193,126	1,826,141	1,828,141	2,842,296
5. Transfers to Other Funds				
951005 Fund 1005 Engineering Services	$ 708,012	960,000	960,000	968,739
951010 Fund 1010 Airport Operations	302,276	320,000	320,000	370,000
951015 Fund 1015 Permit Services	295,679	670,683	670,683	474,683
951200 Fund 1200 Vehicle Acquisition	1,500,000	1,608,475	1,608,475	2,509,363
952330 Fund 2440 Prisoner Care	1,780,000	2,000,000	2,000,000	1,500,000
952710 Fund 2710 CVB Bldg Payment	450,000	0	0	0
952715 Fund 2715 DLCP (Res 10-041)	0	80,000	80,000	50,000
953282 Fund 3282 SSGRT Bonds	0	0	0	405,974
953284 Fund 3284 MGRT Improvement Bonds	0	0	0	180,252
953810 Fund 3810 Hud Section 108 (MONAS)	0	12,232	12,232	51,087
954001 Fund 4001 Facilities Imp Reserve (General)	650,000	1,585,000	1,585,000	1,824,709
954012 Fund 4012 Facility State Grants	23,448	0	0	0
954201 Fund 4201 Streets General Fund	39,283	0	0	0
954270 Fund 4270 TIDD Capital Projects	1,000,000	0	0	0
965920 Fund 5920 Transit	1,134,067	1,262,559	1,262,559	1,262,559
966310 Fund 6310 Unemployment Compensation	13,500	0	0	0
966330 Fund 6330 Workers Compensation	0	500,000	500,000	0
966340 Fund 6340 Liability Claims	1,741,487	1,489,396	1,489,396	1,000,000
772900-97410 Fund 7410 MVRDA	1,326,486	1,326,486	1,326,486	1,384,486
772900-97420 Fund 7420 Metro Narcotics	225,543	225,543	225,543	225,543
772900-97440 Fund 7440 Animal Service Center	802,151	650,513	650,513	711,967
Total Transfers Out	$ 11,991,932	12,690,887	12,690,887	12,919,362
GRAND TOTAL RESERVE SECTION	$ 13,185,058	14,517,028	14,519,028	15,761,658

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Engineering Services Fund 1005	Public Works	General Fund

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 125,179	125,179	125,179	779,835
REVENUES				
546300 Charges for Svcs to Util Funds	$			
546300 Charges for Services to Utilities Funds	961,429	1,117,242	1,117,242	1,131,447
570010 Investment Income	$ 8,633	0	6,636	5,000
570015 Net Incr (Decr) Fair Value Investment	4,345	0	(17,582)	0
592001 Other Reimbursed Expenses	594,178	0	630	0
Total Revenues	$ 1,568,585	1,117,242	1,106,926	1,136,447
Total Resources	$ 1,693,764	1,242,421	1,232,105	1,916,282
EXPENDITURES				
Public Works - 10226100				
Personnel	$ 345,515	79,362	68,423	80,452
Operating	68,950	285,785	190,880	214,921
Capital	0	0	0	0
Additional Managed Reductions	(284,047)	(284,047)	0	(97,011)
Total Public Works	130,418	81,100	259,303	198,362
Engineering Services - 10226110				
Personnel	$ 581,157	575,852	553,900	597,392
Operating	53,772	104,414	28,001	104,414
Capital	0	0	0	0
Total Engineering Services	$ 634,929	680,266	581,901	701,806
Project Development - 10226120				
Personnel	$ 930,648	1,122,256	838,556	1,027,030
Operating	51,976	76,854	40,779	76,854
Capital	0	0	0	0
Total Project Development	$ 982,624	1,199,110	879,335	1,103,884
Contract Administration - 10226130				
Personnel	$ 1,402,003	1,527,926	1,380,837	1,545,955
Operating	168,769	490,397	165,160	490,397
Capital	0	0	0	0
Total Contract Administration	$ 1,570,772	2,018,323	1,545,997	2,036,352
Land Management - Right-of-Way - 10226140				
Personnel	$ 263,234	279,329	226,289	320,639
Operating	9,870	38,225	20,548	38,225
Capital	0	26,500	26,500	0
Total Land Management - Right-of-Way	$ 273,104	344,054	273,337	358,864
Total Expenditures	$ 3,591,847	4,322,853	3,539,873	4,399,268
OTHER FINANCING SOURCES (USES)				
911000 Transfer from General Fund	$ 708,012	960,000	960,000	968,739
912810 Transfer from Gas Tax Fund	15,000	0	0	0
914202 Transfer from GRT Street Maintenance Fund	760,000	1,220,210	1,220,210	1,235,724
914400 Transfer from Flood Control Fund	540,250	907,393	907,393	918,930
Total Other Financing Sources (Uses)	$ 2,023,262	3,087,603	3,087,603	3,123,393
ENDING BALANCE	$ 125,179	7,171	779,835	640,407

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Airport Operations Fund 1010	Facilities	General Fund

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 61,421	15,548	15,548	5,164
REVENUES				
542521 Landing Fees	$ 1,820	1,900	1,553	1,900
542522 Rental/Lease Income	109,086	103,800	103,809	91,660
542523 Airport Comercial Fees	12,561	12,500	12,500	12,200
542525 Airport Land Rental	76,383	67,200	54,791	50,800
570010 Interest on Investment	(233)	500	724	500
590051 Net Incr (Decr) Fair Value Investment	(314)	0	(2,428)	0
592001 Reimbursed Expenses	3,779	0	4,703	3,700
552001-70B11 Wildlife Hazard Assessment FAA	0	79,714	29,075	50,639
552007-70B11 Wildlife Hazard Assessment State	0	2,098	765	1,333
Total Revenues	$ 203,082	267,712	205,492	212,732
Total Resources	$ 264,503	283,260	221,040	217,896
EXPENDITURES				
Personnel Services	$ 290,730	287,275	285,419	290,754
Operating Expenses	175,211	284,232	219,405	237,246
Capital Outlay	63,713	0	9,475	0
Additional Managed Reduction	0	(13,667)	0	0
Total Expenditures - 10123180	$ 529,654	557,840	514,299	528,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	$ (20,000)	(20,000)	(20,000)	(20,000)
Transfer to Fund 6340 - Liability Fund	(1,577)	(1,577)	(1,577)	(1,577)
Transfer from Fund 1000 - General Fund	302,276	320,000	320,000	370,000
Total Other Financing Sources (Uses)	280,699	298,423	298,423	348,423
ENDING CASH BALANCE	$ 15,548	23,843	5,164	38,319

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Permit Services Fund 1015	Community Development	General Fund

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 372,556	184,399	184,399	294,212
REVENUES				
520002 Liquor Licenses	$ 42,425	35,000	7,163	30,000
521003 Business License Fees	206,595	167,073	189,825	175,000
521005 Building Permits	425,445	392,129	443,569	350,000
521006 Mechanical Permits	182,089	197,333	156,553	190,000
521007 Electrical Permits	176,438	191,454	154,317	190,000
546001 Copying Services	9,540	4,846	0	0
570010 Interest on Investment	5,309	2,200	4,373	3,750
570015 Net Incr (Decr) Fair Value Investment	(119)	0	(10,692)	0
592001 Other Revenue	0	0	250	0
Total Revenues	$ 1,047,722	990,035	945,358	938,750
Total Resources	$ 1,420,278	1,174,434	1,129,757	1,232,962
EXPENDITURES				
Fire Dept - Org 10167050				
Personnel	$ 294,212	328,254	305,225	312,761
Operating	3,193	5,160	975	0
Additional Managed Reductions	0	(1,808)	0	0
Total Fire Dept Org 10167050/60	$ 297,405	331,606	306,200	312,761
Community Development - Org 10184070				
Personnel	$ 1,048,593	1,212,849	1,025,199	974,459
Operating	185,560	263,804	174,829	197,158
Additional Managed Reductions	0	(53,437)	0	0
Total Community Development Org 10184070	$ 1,234,153	1,423,216	1,200,028	1,171,617
Community Development - Org 10184090				
Personnel	$ 0	0	0	49,682
Operating	0	0	0	10,000
Additional Managed Reductions	0	0	0	0
Total Community Development Org 10184090	$ 0	0	0	59,682
Total Expenditures	$ 1,531,558	1,754,822	1,506,228	1,544,060
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 295,679	670,683	670,683	474,683
Total Other Financing Sources (Uses)	$ 295,679	670,683	670,683	474,683
ENDING BALANCE	$ 184,399	90,295	294,212	163,585

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Software Fund 1020	Information Tech	General Fund

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 360,964	75,643	75,643	41,909
REVENUES				
570010 Interest on Investment	$ 4,449	0	1,131	0
590051 Net Incr (Decr) Fair Value Investment	(456)	0	(2,221)	0
Total Revenues	$ 3,993	0	(1,090)	0
Total Resources	$ 364,957	75,643	74,553	41,909
EXPENDITURES				
Operating Expenses	$ 159,149	35,555	32,644	35,000
Total Expenditures	$ 159,149	35,555	32,644	35,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 6130 - Information Technology Fund	(130,165)	0		0
Total Other Financing Sources (Uses)	$ (130,165)	0	0	0
ENDING BALANCE	$ 75,643	40,088	41,909	6,909

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
City Council OEM Fund 1101	Finance	General Fund

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 50,000	50,000	50,000	50,000
REVENUES				
570010 Interest on Investment	$ 0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 50,000	50,000	50,000	50,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 101000 - General Fund	$ 0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE	$ 50,000	50,000	50,000	50,000

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
City Hall Furnishings Fund 1102	Finance	General Fund

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,144,764	67,205	67,205	0
REVENUES				
570010 Interest on Investment	$ 0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 1,144,764	67,205	67,205	0
EXPENDITURES				
Capital Equipment	$ 1,077,559	0	0	0
Total Expenditures	$ 1,077,559	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - Facilities Imp (Gen)	$ 0	(67,205)	(67,205)	0
Total Other Financing Sources (Uses)	$ 0	(67,205)	(67,205)	0
ENDING BALANCE	$ 67,205	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Vehicle Acquisition Fund 1200	Various	General Fund

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 3,553,851	3,612,995	3,612,995	4,026,492
REVENUES				
570010 Interest on Investment	$ 69,157	50,000	62,212	50,000
570015 Net Incr (Decr) Fair Value Investment	19,311	10,000	(147,313)	10,000
Total Revenues	$ 88,468	60,000	(85,101)	60,000
Total Resources	$ 3,642,319	3,672,995	3,527,894	4,086,492
EXPENDITURES				
Operating	$ 0	500,000	0	0
Administration	0	1,608,475	0	1,000,000
Police Department	419,209	115,230	102,764	800,000
Fire Department	262,549	86,724	86,724	0
Facilities	0	176,000	176,000	0
Public Services	0	0	0	0
Community Development	0	0	0	0
Legal	0	0	0	0
Total Expenditures	$ 681,758	2,486,429	365,488	1,800,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 1,500,000	1,608,475	1,608,475	2,509,363
Transfer to Fund 3612 - NMFA Equipment Debt Svc	(413,981)	(430,401)	(430,401)	(418,918)
Transfer to Fund 3616 - NMFA Fire Eqpmt Debt Svc	(125,475)	(266,256)	(131,256)	(130,878)
Transfer to Fund 3617 - NMFA Street Equipment DS	(50,285)	(51,476)	(51,476)	(52,115)
Transfer to Fund 3626 - NMFA Fire Eqpmt Debt Svc	(125,475)	(266,256)	(131,256)	(128,000)
Transfer to Fund 5920 - Transit VAF	(132,350)	0	0	(44,425)
Total Other Financing Sources (Uses)	$ 652,434	594,086	864,086	1,735,027
ENDING CASH BALANCE	$ 3,612,995	1,780,652	4,026,492	4,021,519

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Gross Receipts Tax Income Fund 1500	**Finance**	**General Fund**

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
512001 Sales Tax Receipts	$ 31,805,097	32,203,000	32,308,000	32,686,000
512011 Municipal Gross Receipts 82	6,425,141	6,505,000	6,527,000	6,603,000
512014 Municipal Gross Receipts Tax 90	6,425,141	6,505,000	6,527,000	6,603,000
Total Revenues	$ 44,655,379	45,213,000	45,362,000	45,892,000
Total Resources	$ 44,655,379	45,213,000	45,362,000	45,892,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	$ (39,307,000)	(39,940,000)	(40,086,000)	(40,686,000)
Transfer to Fund 3250 - 2003 GRT Refunding Bond	(1,143,000)	(1,092,125)	(1,092,125)	(988,248)
Transfer to Fund 3270 - 2005 GRT Refunding Bond	(2,471,000)	(2,447,867)	(2,447,867)	(2,558,795)
Transfer to Fund 3623 - 2008 Parking Deck Debt Svc	(482,000)	(765,276)	(765,276)	(709,410)
Total Other Financing Sources (Uses)	$ (43,403,000)	(44,245,268)	(44,391,268)	(44,942,453)
Adjustment due to change in accruals.				
BALANCE INCLUDING RECEIVABLES	$ 1,252,379	967,732	970,732	949,547
Less Accrual	(1,252,379)	(967,732)	(970,732)	(949,547)
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Comm Dev		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 62,496	36,953	36,953	84,780
REVENUES				
HR Non-Refunding Perf Bond 20180060-542301	$ 2,809	10,000	4,754	10,000
CDBG Pgm Inc (Principal) 20180060-581010	108,760	85,000	147,531	131,240
Interest Revenue CDBG 20180060-570115	14,600	15,000	9,521	8,760
Other Revenue - CDBG 20180060-592110	2,138	0	115	0
CDBG Grant PY2011 2018XXXX-551011	0	0	0	916,341
CDBG Grant PY2010 20180320-551011	0	1,096,221	470,311	625,910
CDBG Grant PY2009 20180270-551011	28,808	551,680	31,190	520,490
CDBG Grant PY2008 20180230-551011	736,244	289,045	178,096	110,949
CDBG Grant PY2007 20180210-551011	56,678	100,001	1	100,000
CDBG Grant PY2006 20180050-551011	0	156,093	3,113	152,980
HOME Pgm Inc (Principal) 20180060-581011	42,137	15,711	23,808	33,405
Interest Revenue HOME 20180060-570116	1,886	18,000	1,741	1,520
Interest Revenue Home Rental Proj 20180060-570121	9,806	9,000	12,226	11,075
Other Revenue - HOME 20180060-592111	10	0	3,319	0
HOME Grant PY2011 2018XXXX-551013	0	0	0	471,428
HOME Grant PY2010 20180330-551013	0	535,186	306,285	228,901
HOME Grant PY2009 20180280-551013	78,947	293,617	107,488	186,129
HOME Grant PY2008 20180240-551013	388,170	70,488	23,052	47,436
HOME Grant PY2007 20180220-551013	383,942	63,526	18,537	44,989
HOME Grant PY2006 20180120-551013	271,414	29,739	0	29,739
HOME Grant PY2005 20180110-551013	19,100	0	0	0
HOME Grant PY2004 20180100-551013	40,050	0	0	0
Total Revenues	$ 2,185,499	3,338,307	1,341,088	3,631,292
Total Resources	$ 2,247,995	3,375,260	1,378,041	3,716,072
EXPENDITURES				
HR Bond 20184130-722190	$ 0	10,000	4,754	10,000
2011/12 CDBG				
Administration 20184330-XXXXX-10111	$ 0	0	0	211,268
Rehab Administration 20184330-XXXXX-10211	0	0	0	318,977
Public Service Projects 20184330-722190-103xx	0	0	0	
La Casa - 20184330-722190-10305	0	0	0	27,330
MVCH - 20184330-722190-10306	0	0	0	27,330
Jardin de los Niños - 20184330-722190-10307	0	0	0	27,330
MV CASA - 20184330-722190-10314	0	0	0	27,330
S. Lukes - 20184330-722190-10317	0	0	0	27,330
TdS Reroofs 20184030-722190-10411	0	0	0	40,000
Habitat 2011 Prop Acquis. 20184030-722190-10412	0	0	0	89,446
Streets 2011 20184330-854121-71110	0	0	0	200,000

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Comm Dev		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
2010/11 CDBG				
Administration 20184300-XXXXX-10110	$ 0	239,244	128,385	110,859
Rehab Administration 20184300-XXXXX-10210	0	357,977	85,867	279,833
Property Acq. HFH 10 20184300-722190-10410	0	100,000	100,000	0
La Casa-Emer Shelter 20184300-722190-10305	0	39,898	39,898	0
MVCH-Homeless Oper 20184300-722190-10306	0	38,298	38,298	0
St. Lukes HMLS Oper 20184300-722190-10317	0	5,738	5,738	0
Jardin de los Ninos-on site Medical 722190-10307	0	20,698	20,698	0
MV Casa-Vol Coor 20184300-722190-10314	0	20,298	20,298	0
CAAS - Sr. Theraputic Mis 20184300-722190-10315	0	10,298	0	10,298
CAASNM - Backpack 20184300-722190-10318	0	11,498	0	11,498
Tresco - Flex Prog 20184300-722190-10319	0	7,964	7,964	0
DA ACT4YTH - CH OBES 20184300-722190-10320	0	6,412	6,412	0
ABODE - HOPE HSG 1st 20184300-722190-10321	0	3,898	3,898	0
Property Acq. ABODE 20184300-722190-10405	0	84,000	84,000	0
Sr. Kitchen Prop 20184300-853100-10406	0	190,000	0	190,000
Sect. 108 Loan Repayment 953810		23,422	0	0
2009/10 CDBG				
Administration 20184240-722190-10109	$ 178,176	41,713	8,723	32,689
Rehabilitation Administration 20184240-722195-10209	178,551	160,548	0	160,849
Public Services:				
La Casa-Laundry Fac Rehab 20184240-722190-10408	0	23,920	0	23,920
La Casa-Emer Shelter 20184240-722190-10305	36,068	0	0	0
MVCH-Homeless Oper 20184240-722190-10306	33,876	0	0	0
Jardin de los Ninos-on site Medical 722190-10307	13,876	0	0	0
Casa de Peregrinos-Food Bank 722190-10313	13,855	0	0	0
MV Court Appt Spec Advocates-Vol 722190-10314	20,276	0	0	0
Comm. Act. Agc - Sr. Theraputic Mis 722190-10315	10,276	0	0	0
Comm. Act. Agc - Teen Parent Prog 722190-10316	11,876	0	0	0
FYI - Emerg Shelter Oper 20184240-722190-10312	5,469	0	0	0
Public Facilities/ADA/Public Improvements:				
Jefferson Road 20184240-722190-70M70	$ 3,637	73,704	22,467	3,103
Jefferson Road 20184240-854121-70M70	100,000	251,795	0	299,929
2008/09 CDBG				
Administration 20184200-XXXXX-10108	$ 39,648	0	0	0
Rehabilitation Administration 20184200-722195-10208	(1,179)	218,567	112,618	105,949
Home Rehabilitation 20184200-722196-10518-10531	264,114	0	0	0
Public Services:				
CAA - IDA 20184200-10310	10,000	0	0	0
Public Facilities/ADA/Public Improvements:				
MV Comm of Hope - Trns Hsg 20184200-722190-10405	0	65,478	65,478	0
Jefferson Road 20184200-854121-70M70	0	5,000	0	5,000

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Comm Dev		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
2007/08 CDBG				
Home Rehabilitation 20184160-722195-10207	$ 0	1	1	0
Home Rehabilitation 20184160-722196-10520-23	29,576	0	0	0
Public Facilities/ADA/Public Improvements:				
Community of Hope 20184160-852100-61411	0	100,000	0	100,000
2006/07 CDBG				
Public Facilities/ADA/Public Improvements:	$			
CLC Central Kitchen 20184110-722190-10406	5,000	156,093	3,113	152,980
2004/05 CDBG				
Public Facilities/ADA/Public Improvements:	$			
Transit Shelters/Benches 20184030-730210-60401	10,185	0	0	0
Total CDBG	$ 963,280	2,266,462	758,610	2,493,248
2011/12 HOME				
Administration 20184340-XXXXXXX-11111	0	0	0	51,695
HFH-CHDO SET ASD 11 20184340-722190-11212	0	0	0	40,100
TDS-CHDO SET ASD 11 20184340-722190-11213	0	0	0	37,500
HFH-CHDO OP 11 20184340-722190-11312	0	0	0	8,000
TDS-CHDO OP 11 20184340-722190-11313	0	0	0	8,000
Alameda 575 LIHTC 20184340-722190-11416	0	0	0	250,000
TDS-Down Payment Asst. 20184340-722190-11417	0	0	0	37,500
HFH 11 Property Acq. 20184340-722190-11418	0	0	0	84,633
2010/11 HOME				
Administration 20184290-XXXXXXX-11110	$ 0	53,505	39,351	14,154
HFH-CHDO SET ASD 10 20184290-722190-11209	0	28,900	20,927	7,973
TDS-CHDO SET ASD 10 20184290-722190-11210	0	28,900	28,900	0
CAA-CHDO SET ASD 10 20184290-722190-11211	0	28,900	0	28,900
HFH-CHDO OP 10 20184290-722190-11309	0	10,000	10,000	0
TDS-CHDO OP 10 20184290-722190-11310	0	10,000	10,000	0
CAA-CHDO OP 10 20184290-722190-11311	0	6,000	0	6,000
SF HSG - HFH 10 20184290-722190-11413	0	150,000	69,426	80,574
SF HSG - TDS 10 20184290-722190-11414	0	170,392	170,392	0
SF HSG - CAA 10 20184290-72190-11415	0	91,300	0	91,300
2009/10 HOME				
Administration 20184250-722190-11109	$ 53,044	0	0	0
CHDO - Alta Tierra 20184250-722190-11208	85,934	0	0	0
Alta Tierra 20184250-722190-11410	164,066	0	0	0
TBRA 20184250-722190-11409	0	104,892	0	104,892
Habitat-CHDO 20184250-722190-11307	$ 14,000	0	0	0
TDS - CHDO 20184250-722190-11308	10,000	0	0	0
Habitat-Property 20184250-722190-11411	0	88,423	7,186	81,237
Tierra del Sol 20184250-722190-11412	0	100,302	100,302	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Community Development Fund 2000	Comm Dev		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
2008/09 HOME 20184210				
CHDO Set aside 2008- MV Habitat 11206	6,077	13,024	13,024	0
CHDO Set aside 2008- Tierra del Sol 11207	50,705	1,101	0	1,101
Property Acq - 2008- MV Habitat 11406	70,484	31,812	10,028	21,784
Property Acq - 2008- Tierra del Sol 11407	259,388	19,550	0	19,550
Property Acq - 2008- Tierra del Sol 11408	50,789	5,001	0	5,001
2007/08 HOME				
CHDO Set aside MV Habitat 20184170-722190-11205	44,747	44,989	0	44,989
FYI Transitional Housing 20184170-722190-11402	375,000	0	0	0
Tenant Based Rental Assist. 20184170-722190-11403	23,657	0	0	0
TBRA 20184170-722190-11409		18,537	18,537	0
2006/07 HOME				
Property Acquisition 20184120-722190-11401	39,871	29,739	0	29,739
Total HOME	$ 1,247,762	1,035,267	498,073	1,054,622
Total Expenditures	$ 2,211,042	3,301,729	1,256,683	3,547,870
OTHER FINANCING SOURCES (USES)				
Transfer to 3810 - HUD Sect 108 Loan Fund (CDBG PY2010)	$ 0	0	0	(23,422)
Transfer to 3810 - HUD Sect 108 Loan Fund (CDBG PY2011)	0	(36,578)	(36,578)	(60,000)
Total Other Financing Sources (Uses)	$ 0	(36,578)	(36,578)	(83,422)
ENDING BALANCE	$ 36,953	36,953	84,780	84,780

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
HUD Projects Fund 2010	Comm Dev		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 327	5	5	5
REVENUES				
HUD Shelter Plus Care I Grant 12002	$ 77,416	98,520	98,520	99,120
HUD BEDI Grant 20180180-552012-12008	0	1,000,000	0	1,000,000
Neighborhood Stabilization Program 12005	1,060,969	438,052	319,802	118,250
HUD Shelter Plus Care II Grant 12006	17,046	313,676	29,838	283,838
HUD Supportive Housing Program 12007	21,223	290,130	80,557	239,411
592001 Other Revenue	(325)	0		
Total Revenues	$ 1,176,329	2,140,378	528,717	1,740,619
Total Resources	$ 1,176,656	2,140,383	528,722	1,740,624
EXPENDITURES				
Shelter Plus Care I 20184100				
S+C Community Housing Connection I 12002	$ 77,415	98,520	98,520	99,120
Total Shelter Plus Care I 20184100	$ 77,415	98,520	98,520	99,120
Brownfield Economic Dev. Initiative 20184310				
Museum of Nature & Science Exhibits 12008	$ 0	1,000,000	0	1,000,000
Total BEDI	$ 0	1,000,000	0	1,000,000
Neighborhood Stabilization Program 20184230				
HERA Stabilization program 12005	1,060,969	438,052	319,802	118,250
Total Neighborhood Stabilization Program	1,060,969	438,052	319,802	118,250
Shelter Plus Care II 20184100				
S+C Community Housing Connection II 12006	17,045	313,676	29,838	283,838
Total Shelter Plus Care II	17,045	313,676	29,838	283,838
Supportive Housing-Trans. Housing Prog. 20184150				
Transitional Housing Program 12007	$ 21,222	290,130	80,557	239,411
Total Supportive Housing Program	$ 21,222	290,130	80,557	239,411
Total Expenditures	$ 1,176,651	2,140,378	528,717	1,740,619
ENDING BALANCE	$ 5	5	5	5

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
HUD Stimulus Projects Fund 2020	Comm Dev	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
HUD CDBG- ARRA 20180310-551011-10407	$ 269,562	0	0	0
Total Revenues	$ 269,562	0	0	0
Total Resources	$ 269,562	0	0	0
EXPENDITURES				
Tresco Rehab 20184280-722190-10407	269,562	0	0	0
Total Expenditures	$ 269,562	0	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Regional Plan Fund 2030	Comm Dev		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 264,675	0	0	0
REVENUES				
552003 NM Department of Finance & Administration	$ 0	0	0	0
553002 Dona Ana County Grants	0	0	0	0
570010 Investment Income	0	0	0	0
570015 Net Incr(Decr) Investment Income	0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 264,675	0	0	0
EXPENDITURES				
Regional Planning Project 20184180				
Operating	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from General Fund	$ 0	0	0	0
Transfer to General Fund	(264,675)	0	0	0
Total Other Financing Sources (Uses)	$ (264,675)	0	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
M.P.O. Urban Transportation Fund 2090	Comm Dev		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 108,863	0	0	0
REVENUES				
552009 NM Dept of Trans - Traffic Count	$ 23,303	45,106	21,463	78,518
552009 NM Dept of Trans - MPO Planning	166,752	290,361	168,255	311,268
552009 NM Dept of Trans - Safe Routes to School	55,354	64,281	53,199	78,281
552007 NM Dept of Trans - Multi-Modal Planning	38,789	190,651	72,123	47,100
Total Revenues	$ 284,198	590,399	315,040	515,167
Total Resources	$ 393,061	590,399	315,040	515,167
EXPENDITURES				
MPO Planning 20184060-30105				
Personnel	$ 129,972	167,100	143,991	147,762
Operating	36,780	87,247	24,264	161,560
Total 20184060	$ 166,752	254,347	168,255	309,322
MPO Multi-Modal Planning 20184070-30205				
Personnel	$ 36,112	109,989	17,393	45,026
Operating	2,677	125,665	54,730	5,204
Total - 20184070	$ 38,789	235,654	72,123	50,230
MPO Traffic Count Pgm 20184080-30305				
Personnel	$ 12,041	31,700	13,145	9,457
Operating	11,262	12,585	8,318	68,360
Total - 20184080	$ 23,303	44,285	21,463	77,817
MPO Safe Routes Pgm 20184270-30100				
Personnel	$ 53,002	48,010	48,720	48,906
Operating	2,352	8,103	4,479	28,892
Total - 20184270	$ 55,354	56,113	53,199	77,798
Total Expenditures	$ 284,198	590,399	315,040	515,167
OTHER FINANCING SOURCES (USES)				
Transfer from (to) Fund 1000 - General Fund	$ (108,863)	0		
Total Other Financing Sources (Uses)	$ (108,863)	0	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Recreation Fund 2130	Facilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 95,995	113,632	113,632	125,238
REVENUES				
512049 Cigarette Tax	$ 46,068	0	15,750	0
520004 Auto License State Shared	7,525	5,000	2,850	5,000
543718 Advertising Fees	0	0	1,800	15,000
570010 Investment Income	1,833	1,000	2,436	0
590051 Net Incr (Decr) Fair Value Investment	541	0	(5,625)	0
Total Revenues	$ 55,967	6,000	17,211	20,000
Total Resources	$ 151,962	119,632	130,843	145,238
EXPENDITURES				
21123050 Parks Administration	0	20,000	2,400	0
21123060 Recreation Administration	0	20,000	3,205	0
21205170 Special Recreation Programs	3,400	0	0	0
21205180 Meerscheidt	2,780	0	0	0
21205190 East Mesa	12,400	0	0	0
21203010 Parks North District	9,750	0	0	0
21203020 Parks South District	10,000	0	0	0
Total Expenditures	$ 38,330	40,000	5,605	0
ENDING BALANCE	$ 113,632	79,632	125,238	145,238

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
State Library Resources Grant (G.O. Bond) Fund 2140	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 248	0	0	0
REVENUES				
552013 State Library 2006	$ 67,010	0	0	0
552013 State Library 2008	131,693	125,026	51,045	73,981
Total Revenues	$ 198,703	125,026	51,045	73,981
Total Resources	$ 198,951	125,026	51,045	73,981
EXPENDITURES				
State Library G.O. Bond 21205140				
Operating	$ 119,609	95,026	51,045	73,981
Capital	79,342	30,000	0	0
Total Org 21205140	$ 198,951	125,026	51,045	73,981
Total Expenditures	$ 198,951	125,026	51,045	73,981
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Older Americans Act Fund 2171	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 223,921	0	0	0
REVENUES				
551027 Older Americans Act Fed Grant	$ 188,279	188,279	188,279	188,279
552017 NCCNMEDD Area Agency on Aging	382,257	360,180	360,180	360,505
543510 Congregate Meals IIIC1 Contributions	135,685	140,000	123,016	140,000
543511 Delivered Meals IIIC2 Contributions	77,688	80,000	73,776	80,000
543512 Transportation Contributions	0	2,500	4,005	3,800
543514 Home Care Contributions	1,588	4,000	1,347	1,500
543520 Senior Health Contributions	6,646	7,000	7,258	7,000
Total Revenues	$ 792,143	781,959	757,861	781,084
Total Resources	$ 1,016,064	781,959	757,861	781,084
EXPENDITURES				
21205000 - Grandparent Respite				
Operating	$ 0	5,610	2,963	5,610
Total Org 21205000	0	5,610	2,963	5,610
21205030 - Congregate Meals IIIC1				
Personnel	$ 143,033	241,130	224,077	207,739
Operating	133,596	90,336	87,632	124,430
Total Org 21205030	276,629	331,466	311,709	332,169
21205040 - Delivered Meals IIIC2				
Personnel	$ 145,739	109,300	132,287	117,717
Operating	159,354	120,262	104,642	110,140
Total Org 21205040	305,093	229,562	236,929	227,857
21205050 - Health Promotion IIID				
Personnel	$ 0	3,233	0	
Operating	16,265	23,710	21,649	26,943
Total Org 21205050	16,265	26,943	21,649	26,943
21205060 - Care Giver Support IIIE				
Personnel	$ 27,776	0	2,855	0
Operating	67,572	49,493	46,594	49,493
Total Org 21205060	$ 95,348	49,493	49,449	49,493
21205070 - Senior Home Care				
Personnel	$ 72,673	65,000	61,277	65,127
Operating	12,193	0	0	
Total Org 21205070	$ 84,866	65,000	61,277	65,127
Total Expenditures	$ 778,201	708,074	683,976	707,199

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Older Americans Act Fund 2171	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
OTHER FINANCING SOURCES (USES)				
Transfer from (to) Fund 1000 - General Fund	$ (166,111)	0	0	0
Transfer to Fund 5920 - Transit Fund	(71,752)	(73,885)	(73,885)	(73,885)
Total Other Financing Sources (Uses)	$ (237,863)	(73,885)	(73,885)	(73,885)
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Cash in Lieu of Commodities/NSIP Fund 2172	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 16,821	0	0	0
REVENUES				
552017 SW NM Area Agency on Aging	$ 143,993	129,386	129,386	129,386
Total Revenues	$ 143,993	129,386	129,386	129,386
Total Resources	$ 160,814	129,386	129,386	129,386
EXPENDITURES				
Congregate Meals IIIC1 21205090				
Operating	$ 59,809	51,754	51,754	51,754
Total Org 21205090	59,809	51,754	51,754	51,754
Delivered Meals IIIC2 21205100				
Operating	$ 101,005	77,632	77,632	77,632
Total Org 21205100	101,005	77,632	77,632	77,632
Total Expenditures	$ 160,814	129,386	129,386	129,386
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Retired Senior Volunteer Program (RSVP) Fund 2173	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
551027 RSVP Federal Grant	$ 45,600	62,965	42,468	0
552012 NM Aging and LT Services Dept.	11,630	0	0	
553002 Dona Ana County Grants	14,250	0	0	
Total Revenues	$ 71,480	62,965	42,468	0
Total Resources	$ 71,480	62,965	42,468	0
EXPENDITURES				
RSVP - 21205110				
Personnel	$ 44,643	7,800	4,576	0
Operating	26,837	55,165	37,892	0
Total Org 21205110	$ 71,480	62,965	42,468	0
Total Expenditures	$ 71,480	62,965	42,468	0
ENDING BALANCE	$ 0	0	0	0

GRANT NOT FUNDED IN FY12

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Title XX - State Home Care Fund 2174	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 84,528	0	0	0
REVENUES				
552002 State Title XX (Children Youth & Families)	$ 80,210	0		
Total Revenues	$ 80,210	0	0	0
Total Resources	$ 164,738	0	0	0
EXPENDITURES				
Home Care Title XX - 21205120				
Personnel	$ 17,000	0		
Operating	66,890	0		
Capital				
Total 21205120	$ 83,890	0	0	0
Total Expenditures	$ 83,890	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from (to) Fund 1000 - General Fund	$ (80,848)	0		
Total Other Financing Sources (Uses)	$ (80,848)	0	0	0
ENDING BALANCE	$ 0	0	0	0

PROJECT NOT FUNDED IN FY 11 or FY 12

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Senior Employment Program Fund 2175	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
552053 SW NM Area Agency on Aging	$ 8,846	0	0	0
543511 Delivered Meals				
Total Revenues	$ 8,846	0	0	0
Total Resources	$ 8,846	0	0	0
EXPENDITURES				
Senior Employment Program 21205130				
Personnel	$ 8,846	0	0	0
Total Org 21205130	$ 8,846	0	0	0
Total Expenditures	$ 8,846	0	0	0
ENDING BALANCE	$ 0	0	0	0

PROGRAM NOT FUNDED IN FY11 OR FY12

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Fire Fund 2300	Fire	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 276,598	158,660	158,660	149,866
REVENUES				
552011 NM Public Regulation Commission	$ 371,065	650,736	255,104	480,784
552022 NM DPS - Office of Emergency Mgmt				
570010 Investment Income	12,329	8,000	13,136	8,000
590051 Net Incr (Decr) Fair Value Investment	(476)	0	(21,930)	0
592001 Other Revenue - Fire Fund	295	0	0	0
Total Revenues	$ 383,213	658,736	246,310	488,784
Total Resources	$ 659,811	817,396	404,970	638,650
EXPENDITURES				
Operating Expenses	$ 431,333	604,735	196,815	480,784
Capital Equipment	69,818	58,289	58,289	0
Total Expenditures	$ 501,151	663,024	255,104	480,784
ENDING BALANCE	$ 158,660	154,372	149,866	157,866

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Firefighters Grant Fund Fund 2301	Fire	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
551022 U S Dept of Homeland Security	$ 0	3,796	3,796	0
Total Revenues	$ 0	3,796	3,796	0
Total Resources	$ 0	3,796	3,796	0
EXPENDITURES				
Operating Expenses	$ 0	3,796	3,796	0
Total Expenditures	$ 0	3,796	3,796	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Emergency Medical Services Fund 2303	Fire	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 20,087	8,562	8,562	8,131
REVENUES				
552004 State EMS Grant	$ 21,162	20,000	20,000	20,000
570010 Investment Income	564	0	343	0
590051 Net Incr (Decr) Fair Value Investment	(102)	0	(774)	0
592001 Other Revenue	849	0	0	0
Total Revenues	$ 22,473	20,000	19,569	20,000
Total Resources	$ 42,560	28,562	28,131	28,131
EXPENDITURES 23167040				
724190 Travel	722	0	1,500	1,500
724500 Licenses	6,751	7,000	11,500	11,500
730110 Supplies General	17,140	13,000	7,000	7,000
851200 Major Equipment	9,385	0		
Total Expenditures	$ 33,998	20,000	20,000	20,000
ENDING BALANCE	$ 8,562	8,562	8,131	8,131

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Police Fund 2400	Police		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
37300 NM Dept of Public Safety	$ 1,931	0	0	0
37313 Department of Homeland Security	0	971	971	0
37301 U.S. Department of Justice	0	10,000	10,000	0
37312 Immigration & Customs Enforcement	0	10,000	0	10,000
37310 Federal Bureau of Investigation	18,328	102,765	27,765	75,000
37308 Region VII Drug Interdiction	10,918	0	0	0
37309 OJJDP After School Program	0	250,000	18,462	231,538
37311 Domestic Highway Enforcement (HIDTA)	8,560	18,980	18,980	0
37302 Project Safe Neighborhoods-DOJ	0	10,000	0	10,000
37015 Southern New Mexico Border Region Coalition	0	11,400	0	11,400
37315 NM Homeland Security - Stonegarden	0	251,929	51,929	200,000
37320 U.S. Marshals	0	31,000	6,000	25,000
Total Revenues	$ 39,737	697,045	134,107	562,938
Total Resources	$ 39,737	697,045	134,107	562,938
EXPENDITURES				
37300 NM Dept of Public Safety	1,931	0	0	0
37313 Department of Homeland Security	0	971	971	0
37301 U.S. Department of Justice	0	10,000	10,000	0
37312 Immigration & Customs Enforcement	0	10,000	0	10,000
37310 Federal Bureau of Investigation	18,328	102,765	27,765	75,000
37308 Region VII Drug Interdiction	10,918	0	0	0
37309 OJJDP After School Program	0	250,000	18,462	231,538
37311 Domestic Highway Enforcement (HIDTA)	8,560	18,980	18,980	0
37302 Project Safe Neighborhoods-DOJ	0	10,000	0	10,000
37015 Southern New Mexico Border Region Coalition	0	11,400	0	11,400
37315 NM Homeland Security - Stonegarden	0	251,929	51,929	200,000
37320 U.S. Marshals	0	31,000	6,000	25,000
Total Expenditures	$ 39,737	697,045	134,107	562,938
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Police Protection Fund 2401	**Police**	**Special Revenue**

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 45,176	8,114	8,114	6,003
REVENUES				
552003 Police Protection-NM Grant**	$ 129,600	141,549	85,000	186,549
570010 Investment Income	2,326	1,000	2,155	1,000
570015 Net Incr (Decr) Fair Value Investment	(304)	0	(4,266)	0
Total Revenues	$ 131,622	142,549	82,889	187,549
Total Resources	$ 176,798	150,663	91,003	193,552
EXPENDITURES				
Police Protection Grant	$ 168,684	141,549	85,000	186,549
Total Expenditures	$ 168,684	141,549	85,000	186,549
ENDING BALANCE	$ 8,114	9,114	6,003	7,003

**Police Protection Grant	
FY 2012 Distribution	131,400
FY 2011 Carryover	55,149
Total Grant:	186,549

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Court Awarded Funds Fund 2402	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 408,751	330,684	330,684	176,685
REVENUES				
24140010-531088 DEA Seized Funds	$ (13,948)	30,000	8,944	15,000
2402-570010 Investment Income	6,864	5,000	6,036	5,000
2402-590051 Net Incr (Decr) Fair Value Investment	1,016	0	(13,511)	0
Total Revenue	$ (6,068)	35,000	1,469	20,000
Total Resources	$ 402,683	365,684	332,153	196,685
EXPENDITURES				
Operating	65,499	93,932	105,468	103,932
Capital	6,500	65,819	50,000	0
Total Expenditures	$ 71,999	159,751	155,468	103,932
ENDING BALANCE	$ 330,684	205,933	176,685	92,753

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Victims Assistance Fund 2405	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
24140180-551021 Victims Assistance Grant	$ 32,050	30,450	30,450	30,450
24140270-552999 VOCA Grant 2007				
Total Revenues	$ 32,050	30,450	30,450	30,450
Total Resources	$ 32,050	30,450	30,450	30,450
EXPENDITURES - 24147070				
Salaries	$ 29,750	28,500	30,450	28,500
Operating Expenses	2,300	1,950	0	1,950
Total Expenditures	$ 32,050	30,450	30,450	30,450
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Keep Las Cruces Beautiful Fund 2410	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
20560 Anheuser Busch Env Grant	949	673	673	0
20571 NM Department of Tourism	30,619	31,000	21,936	31,000
20580 NM Recycling & Illegal Dumping Alliance Grant	10,000	0	0	0
20581 NM Clean & Beautiful - LIBBY Book	0	5,000	0	5,000
Investment Income	0			
Total Revenues	$ 41,568	36,673	22,609	36,000
Total Resources	$ 41,568	36,673	22,609	36,000
EXPENDITURES				
20560 Anheuser Busch Environmental Grant	949	673	673	0
20571 KLCB A&G (Codes)	30,619	31,000	21,936	31,000
20580 NM Recycling/Illegal Dumping Alliance Grant	10,000	0	0	0
20581 NM Clean & Beautiful-LIBBY Book	0	5,000	0	5,000
Total Expenditures	$ 41,568	36,673	22,609	36,000
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Juvenile Citation Program Fund 2412	Comm Dev	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
552002 Juvenile Citation Program 15001	136,980	176,500	176,500	176,500
552002 Juvenile Assessment & Reporting Center 15002	64,344	70,320	70,320	70,320
552002 Disproportionate Minority Contact 15003	35,062	0	0	0
552002 Juvenile Continuum Coordinator 15004	12,451	12,767	12,767	12,767
Total Revenues	$ 248,837	259,587	259,587	259,587
Total Resources	$ 248,837	259,587	259,587	259,587
EXPENDITURES				
Juvenile Citation Program 15001				
Personnel	134,480	176,500	176,500	176,500
Operating	2,500	0	0	0
Total Juvenile Citation Program 15001	136,980	176,500	176,500	176,500
Juvenile Assessment & Reporting Center 15002				
Operating	64,344	70,320	70,320	70,320
Total Juvenile Assessment & Reporting Center 15002	64,344	70,320	70,320	70,320
Disproportionate Minority Contact 15003				
Operating	35,062	0	0	0
Total Disproportionate Minority Contact 15003	35,062	0	0	0
Juvenile Continuum Coordinator 15004				
Personnel	355	0	0	0
Operating	12,096	12,767	12,767	12,767
Total Juvenile Continuum Coordinator 15004	12,451	12,767	12,767	12,767
Total Expenditures	248,837	259,587	259,587	259,587
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Mesilla Valley Safety Council CDWI Fund 2420	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
24140250-552018 MVSC Saturation Patrols	$ 0	13,000	0	0
Total Revenue	$ 0	13,000	0	0
Total Resources	$ 0	13,000	0	0
EXPENDITURES				
Saturation Patrols Org 24147220	$ 0	13,000	0	0
Total Expenditures	$ 0	13,000	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
DWI Prevention Fund 2421	Judicial	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ (1,613)	61,118	61,118	62,301
REVENUES				
532026 DWI Prevention State Fine	$ 5,941	15,000	4,465	5,000
533004 Mobile Blood Alcohol Testing (MOBAT)	4,183	8,000	3,381	4,000
570010 Investment Income	1,135	0	1,097	0
570015 Net Incr (Decr) Fair Value Investment	179	0	(2,420)	0
Total Revenues	$ 11,438	23,000	6,523	9,000
Total Resources	$ 9,825	84,118	67,641	71,301
EXPENDITURES				
772300 Transfer to State	$ (51,293)	23,000	5,340	9,000
Total Expenditures	$ (51,293)	23,000	5,340	9,000
ENDING BALANCE	$ 61,118	61,118	62,301	62,301

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
STEP Fund 2422	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 6,429	0	0	0
REVENUES				
37130 STEP Grant (TSB) 2009	18,007	0	0	0
37008 STEP Grant (TSB) 2010	8,834	0	0	0
37012 STEP Grant Fall	12,721	0	0	0
37019 STEP Grant 2011	0	12,695	0	12,695
Total Revenues	$ 39,562	12,695	0	12,695
Total Resources	$ 45,991	12,695	0	12,695
EXPENDITURES				
Overtime	$ 6,429	0	0	0
37130 Overtime	18,007	0	0	0
37008 Overtime	8,834	0	0	0
37012 Overtime	12,721	0	0	0
37019 Overtime	0	12,695	0	12,695
Total Expenditures	$ 45,991	12,695	0	12,695
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Traffic Safety Education Fund 2423	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 109,905	77,233	77,233	100,529
REVENUES				
532023 Traffic Safety Education Fee	$ 35,011	35,000	42,811	35,000
570010 Investment Income	1,968	1,500	1,726	1,500
570015 Net Incr (Decr) Fair Value Investment	125	0	(4,143)	0
Total Revenues	$ 37,104	36,500	40,394	36,500
Total Resources	$ 147,009	113,733	117,627	137,029
EXPENDITURES				
Personnel	$ 6,421	6,500	2,958	6,500
Operating	18,229	12,000	14,140	20,000
Capital	45,126	60,000	0	0
Total Expenditures	$ 69,776	78,500	17,098	26,500
ENDING BALANCE	$ 77,233	35,233	100,529	110,529

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Traffic Safety Bureau Enforcement Grant Fund 2424	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 78,901	0	0	34,712
REVENUES				
37006 TSB DWI '08	12,462	0	0	0
37005 Operation Buckledown '08	2,292	0	0	0
37010 Operation DWI 2009	71,794	24,422	24,422	0
37202 Teen Seat Belt Grant	1,657	0	0	0
37203 Teen Seat Belt Demo	1,959	0	0	0
37204 Click it or Ticket 2010	9,342	0	0	0
37011 Operation Buckledown 2010	3,911	1,987	1,987	0
37016 Operation DWI 2011	0	98,503	30,989	67,514
37017 Operation Buckledown 2011	0	6,877	1,436	5,441
Total Revenues	$ 103,417	131,789	58,834	72,955
Total Resources	$ 182,318	131,789	58,834	107,667
EXPENDITURES				
Operation DWI	24,133	0	0	0
37006 Operation DWI (TSB)	67,230	0	0	0
37005 Operation Buckledown '08	2,292	0	0	0
37010 Operation DWI 2009	71,794	24,422	24,422	0
37202 Teen Seat Belt Grant	1,657	0	0	0
37203 Teen Seat Belt Demo	1,959	0	0	0
37204 Click it or Ticket 2010	9,342	0	0	0
37011 Operation Buckledown 2010	3,911	1,987	1,987	0
37016 Operation DWI 2011	0	98,503	30,989	67,514
37017 Operation Buckledown 2011	0	6,877	1,436	5,441
37018 Mesilla Valley Safety Council	0	34,712	0	34,712
Total Expenditures	$ 182,318	166,501	58,834	107,667
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 7430-Mesilla Valley Safety Council	0	34,712	34,712	0
Total Other Financing Sources (Uses)	0	34,712	34,712	0
ENDING BALANCE	$ 0	0	34,712	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Safe Traffic Operations Program (S.T.O.P.) Fund 2430	Public Works	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
	$ 555,437	214,894	214,894	304,927
REVENUES				
533002 Gross Violation Fines	$ 2,131,700	1,151,352	1,200,726	1,100,000
541910 Provision for Uncollectible Accounts	(947,340)	0	0	0
570010 Investment Income	8,880	0	6,201	0
570015 Net Incr (Decr) Fair Value Investment	2,988	0	(14,026)	0
Total Revenues	$ 1,196,228	1,151,352	1,192,901	1,100,000
Total Resources	1,751,665	1,366,246	1,407,795	1,404,927
EXPENDITURES				
Police Division - 24147390				
Personnel	$ 73,434	60,000	57,871	60,000
Operating (announcements, ads)	6,494	15,000	10,619	17,000
Capital	360,592	115,230	141,088	300,000
Total Police	$ 440,520	190,230	209,578	377,000
Public Works Division - 24147400				
Personnel	$ 5,365	96,990	1,346	96,990
Operating (signage)	133	15,000	9	15,000
Total Public Works	$ 5,498	111,990	1,355	111,990
Financial Services Division - 24147410				
Personnel	$ 4,674	6,000	1,342	6,000
Total Financial Services	$ 4,674	6,000	1,342	6,000
Legal Division - 24141010				
Personnel	$ 0	20,000	0	20,000
Total Legal	$ 0	20,000	0	20,000
General Costs - 24147430				
Audit Services	$ 0	7,190	7,162	7,200
Professional & Tech Svcs (Hearing Officer)	93,192	85,000	81,000	85,000
Purchased Svcs (Redflex Payment)	469,319	472,054	492,298	451,000
Travel	304	0	0	0
Payment to State	523,264	268,554	310,133	278,400
Other Misc (Bank Fees)	0	50,000	0	0
Total General Costs	1,086,079	882,798	890,593	821,600
Total Expenditures	$ 1,536,771	1,211,018	1,102,868	1,336,590
ENDING BALANCE	$ 214,894	155,228	304,927	68,337

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Prisoner Care Fund 2440	Judicial/Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 330,003	812,185	812,185	1,126,954
REVENUES				
24140110-532025 Prisoner Care Fee	$ 376,359	225,000	120,000	225,000
2440-570010 Investment Income	11,507	15,000	20,000	15,000
2440-570015 Net Incr (Decr) Fair Value Investment	5,451	0	0	0
Total Revenues	$ 393,317	240,000	140,000	240,000
Total Resources	$ 723,320	1,052,185	952,185	1,366,954
EXPENDITURES				
Prisoner Confinement	$ 1,691,135	2,450,590	1,825,231	2,450,590
24100010-722201 Judicial	1,551,403	2,180,590	1,675,231	2,180,590
24147160-722201 Police	139,732	270,000	150,000	270,000
Total Expenditures	$ 1,691,135	2,450,590	1,825,231	2,450,590
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 1,780,000	2,000,000	2,000,000	1,500,000
Total Other Financing Sources (Uses)	$ 1,780,000	2,000,000	2,000,000	1,500,000
ENDING BALANCE	$ 812,185	601,595	1,126,954	416,364

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Dept of Justice Programs Fund 2470	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 206,017	27,991	27,991	124,591
REVENUES				
COPS Tech Grant				
13210 COPS 2005 Tech Grant 2005-CKWX-0257	$ 62,082	14,288	14,288	0
37004 COPS 2007 Tech Grant 2007-CKWX-0047	0	569,063	347,933	221,130
552014 NMSU 2007 Tech Grant	(31,215)	10,500	10,500	0
553002 Dona Ana County 2007 Tech Grant	(21,355)	71,400	71,400	0
554010 Town of Mesilla 2007 Tech Grant	(13,230)	4,725	4,725	0
554011 Sunland Park 2007 Tech Grant	(23,954)	0	0	0
554012 Village of Hatch 2007 Tech Grant	(3,730)	1,575	1,575	0
554999 Other Governments 2007 Tech Grant	(23,118)	8,400	8,400	0
COPS Interoperability Tech Grant				
COPS Interoperability 2005-INWX-0014	34,663	123,884	89,516	0
552014 NMSU 2005 Interoperability	35,814	0	0	0
553002 Dona Ana County 2005 Interoperability	24,854	0	0	0
554010 Town of Mesilla 2005 Interoperability	14,349	0	0	0
554011 Sunland Park 2005 Interoperability	36,098	0	0	0
554012 Village of Hatch 2005 Interoperability	4,500	0	0	0
554999 Other Governments 2005 Interoperability	24,000	0	0	0
Bulletproof Vests				
13301 DOJ Bulletproof Vest 2007-BUBX-05027165	2,429	0	0	0
13302 DOJ Bulletproof Vest 2010	17,164	7,436	7,436	0
Arrest & Enforcement				
13303 DOJ Bulletproof Vest 2011	0	9,375	3,106	6,269
Edward Byrnes Memorial				
Ed Byrnes Memorial 2007-DJBX-1021	2,062	0	0	0
13220 Ed Byrnes Memorial 2008-CJBX-0424	20,723	0	0	0
13224 Ed Byrnes Grant 2009 LCPD	38,189	31,186	8,478	22,708
13225 Ed Byrnes Grant 2009 DASO	7,793	31,721	8,075	23,646
13226 Ed Byrnes Memorial 2010 LCPD	0	64,074	8,614	55,460
13227 Ed Byrnes Memorial 2010 DASO	0	43,293	20,318	22,975
Department of Justice Grant				
37013 DOJ Award 2009	0	37,500	11,784	25,716
Total Revenues	$ 208,118	1,028,420	616,148	377,904
Total Resources	$ 414,135	1,056,411	644,139	502,495

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Dept of Justice Programs Fund 2470	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
EXPENDITURES				
COPS Grants				
13210 COPS 2005 Tech Grant 2005-CKWX-0257	$ 62,082	14,288	14,288	0
37004 COPS 2007 Tech Grant 2007-CKWX-0047	(203)	555,825	347,933	221,130
COPS Interoperability 2005-INWX-0014	48,279	89,516	89,516	0
COPS 2007 Tech Grant	0	109,838	0	0
Total COPS Grants	$ 110,158	769,467	451,737	221,130
Bullet Proof Vests Grant				
13301 DOJ Bulletproof Vest 2007-BUBX-05027165	2,429	0	0	0
13302 DOJ Bulletproof Vest 2010	17,164	7,436	7,436	0
13303 DOJ Bulletproof Vest 2011	0	9,375	3,106	6,269
Total Bullet Proof Vests Grant	$ 19,593	16,811	10,542	6,269
Edward Byrne Memorial Grants				
Ed Byrnes Memorial 2008-CJBX-0424 13220	20,723	0	0	0
13224 Byrne Grant 2009 LCPD	45,982	28,646	8,478	20,168
13224 Byrne Grant 2009 Juvenile Citation	0	2,540	0	2,540
13225 Byrne Grant 2009 DASO		31,721	8,075	23,646
13226 Ed Byrnes Memorial 2010 LCPD	0	64,074	8,614	55,460
13227 Ed Byrnes Memorial 2010 DASO	0	43,293	20,318	22,975
Total Ed Byrne Memorial Grants	$ 66,705	170,274	45,485	124,789
Department of Justice Grant				
37013 DOJ Award 2009	0	37,500	11,784	25,716
Total Department of Justice Grant	$ 0	37,500	11,784	25,716
Total Expenditures	$ 196,456	994,052	519,548	377,904
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	$ (189,688)	0	0	0
Total Other Financing Sources (Uses)	$ (189,688)	0	0	0
ENDING BALANCE	$ 27,991	62,359	124,591	124,591

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Vehicle Forfeiture Fund 2472	Police	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 158,800	86,547	86,547	16,197
REVENUES				
24140170-552030 Vehicle Forfeiture Fees	$ 88,111	60,000	76,813	60,000
2472-570010 Investment Income	2,819	2,000	1,418	2,000
2472-570015 Net Incr (Decr) Fair Value Investment	305	500	(2,632)	0
Total Revenues	$ 91,235	62,500	75,599	62,000
Total Resources	$ 250,035	149,047	162,146	78,197
EXPENDITURES				
Personnel	$ 50,955	38,954	49,116	38,296
Operating	78,578	74,794	80,783	29,901
Capital Equipment	23,955	26,100	6,050	0
Total Expenditures	$ 153,488	139,848	135,949	68,197
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	(10,000)	(10,000)	(10,000)	(10,000)
Total Other Financing Sources (Uses)	(10,000)	(10,000)	(10,000)	(10,000)
ENDING BALANCE	$ 86,547	(801)	16,197	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Judicial Education Fees Fund 2490	Judicial	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ (3,972)	(5,075)	(5,075)	0
REVENUES				
24140140-532019 Judicial Education Fee	$ 27,515	36,000	39,603	40,000
Total Revenues	$ 27,515	36,000	39,603	40,000
Total Resources	$ 23,543	30,925	34,528	40,000
EXPENDITURES				
24140150-722203 Judicial Education Fees	$ 28,618	36,000	34,528	40,000
Total Expenditures	$ 28,618	36,000	34,528	40,000
ENDING BALANCE	$ (5,075)	(5,075)	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Court Automation Fund 2491	Judicial	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 418,794	447,522	447,522	482,132
REVENUES				
532024 Court Automation Fee City	$ 44,196	40,000	54,999	50,000
532029 Court Automation Fee State	77,963	70,000	95,123	80,000
570010 Investment Income	8,516	6,000	9,249	8,000
570015 Net Incr (Decr) Fair Value Investment	1,685	0	(21,653)	0
592001 Reimbursed Expenses	41,219	0	532	0
Total Revenues	$ 173,579	116,000	138,250	138,000
Total Resources	$ 592,373	563,522	585,772	620,132
EXPENDITURES				
721050 Maintenance Agreement	$ 25,225	26,000	25,196	26,000
722190 Purchased Services General	0	10,000	300	10,000
724190 Travel	0	0	0	5,000
730110 Supplies General	6,834	7,000	3,179	7,000
730410 Software	9,931	57,232	9,291	57,232
730420 Minor Computer Equipment	2,610	10,000	657	10,000
772300 Transfer to State	76,414	100,000	65,017	100,000
851200 Major Equipment	23,837	0	0	0
Total Expenditures	$ 144,851	210,232	103,640	215,232
ENDING BALANCE	$ 447,522	353,290	482,132	404,900

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Equipment Grants Fund 2500	Finance	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
61002 East Mesa Senior Center Equipment (2007)	0	12,000	0	0
33006 Dept of Health Fire Equipment	15,000	0	0	0
33007 Dept of Health Fire Equipment	82,595	0	0	0
33009 NM Public Regulation Commission Fire Equip	0	95,656	0	0
37101 PAL Boxing Equipment	0	19,061	0	0
37102 Police Department Equipment	0	28,469	0	0
60402 Bus Shelter Construction	0	1,145	0	0
60403 Bus Shelter Construction	0	14,470	0	0
60E05 Community of Hope	0	40,000	0	0
63A02 Mesilla Valley Hospice Equipment	0	103,692	0	0
37103 Police Equipment (2008)	0	10,000	0	0
20013 East Mesa Senior Center Eq/Furnishings (2009)	11,576	18,000	18,000	0
20014 East Side Senior Center Equipment (2009)	0	5,000	5,000	0
20015 Las Cruces Senior Centers Equipment (2009)	0	6,000	6,000	0
20016 Las Cruces Senior Centers Meals Eq (2009)	0	40,700	40,700	0
20017 Hot Meal Vehicles Senior Programs (2009)	0	84,000	84,000	0
20018 Handicap Vans Senior Programs (2009)	0	100,000	97,885	0
20406 NM Environment Department - 552023	0	5,000	5,000	0
Total Revenues	$ 109,171	583,193	256,585	0
Total Resources	$ 109,171	583,193	256,585	0
EXPENDITURES				
61002 East Mesa Senior Center Equipment (2007)	0	12,000	0	0
33006 Dept of Health Fire Equipment	15,000	0	0	0
33007 Dept of Health Fire Equipment	82,595	0	0	0
33009 NM Public Regulation Commission Fire Equip	0	95,656	0	0
37101 PAL Boxing Equipment	0	19,061	0	0
37102 Police Department Equipment	0	28,469	0	0
60402 Bus Shelter Construction	0	1,145	0	0
60403 Bus Shelter Construction	0	14,470	0	0
60E05 Community of Hope	0	40,000	0	0
63A02 Mesilla Valley Hospice Equipment	0	103,692	0	0
37103 Police Equipment (2008)	0	10,000	0	0
20013 East Mesa Senior Center Eq/Furnishings (2009)	11,576	18,000	18,000	0
20014 East Side Senior Center Equipment (2009)	0	5,000	5,000	0
20015 Las Cruces Senior Centers Equipment (2009)	0	6,000	6,000	0
20016 Las Cruces Senior Centers Meals Eq (2009)	0	40,700	40,700	0
20017 Hot Meal Vehicles Senior Programs (2009)	0	84,000	84,000	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Equipment Grants Fund 2500	Finance		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
20018 Handicap Vans Senior Programs (2009)	0	100,000	97,885	0
20406 Sustainability Office - Solar Powered Receptacle	0	5,000	5,000	0
Total Expenditures	$ 109,171	583,193	256,585	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Street Maintenance Operations Fund 2600	Public Works	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	129,444	129,444	305,724
REVENUES				
570010 Investment Income	$ 1,249	0	4,411	1,000
590051 Net Incr (Decr) Fair Value Investment	1,168	0	(11,927)	0
Total Revenues	$ 2,417	0	(7,516)	1,000
Total Resources	$ 2,417	129,444	121,928	306,724
EXPENDITURES				
26226020 Sidewalk Reconstruction - Personnel	$ 182,502	312,755	178,352	330,157
26226020 Sidewalk Reconstruction - Operating	17,370	17,500	11,235	17,500
26226030 Signs & Markings - Operating	155,487	225,468	185,468	225,468
Total Expenditures	$ 355,359	555,723	375,055	573,125
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4202 - GRT Street Maintenance	$ 482,386	558,851	558,851	450,000
Total Other Financing Sources (Uses)	$ 482,386	558,851	558,851	450,000
ENDING BALANCE	$ 129,444	132,572	305,724	183,599

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Flood Control Operations Fund 2650	Public Works	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 379,101	166,335	166,335	177,296
REVENUES				
570010 Investment Income	5,749	0	4,061	3,000
570015 Net Incr (Decr) Fair Value Investment	49	0	(11,358)	0
Total Revenues	$ 5,798	0	(7,297)	3,000
Total Resources	$ 384,899	166,335	159,038	180,296
EXPENDITURES				
26226040 Drainage Maintenance - Personnel	$ 233,369	347,623	271,164	326,471
26226040 Drainage Maintenance - Operating	144,945	218,151	130,655	218,151
26800010 Major Maintenance Program - Capital	0	200,000	194,923	0
Total Expenditures	$ 378,314	765,774	596,742	544,622
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4400 - Flood Control	$ 159,750	615,000	615,000	550,000
Total Other Financing Sources (Uses)	$ 159,750	615,000	615,000	550,000
ENDING BALANCE	$ 166,335	15,561	177,296	185,674

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Health Services Fund 2700	Comm Dev	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 33,080	18,830	18,830	18,420
REVENUES				
570010 Investment Income	$ 642	1,655	654	650
590015 Net Incr (Decr) Fair Value Investment	(200)	0	(1,064)	0
Total Revenues	$ 442	1,655	(410)	650
Total Resources	$ 33,522	20,485	18,420	19,070
EXPENDITURES				
La Clinica de Familia 10901	$ 13,458	27,000	27,000	22,500
El Caldito Soup Kitchen 10902	18,458	20,000	20,000	22,500
La Pinon Sexual Assault Recovery Services 10903	16,855	22,500	22,500	22,500
La Casa Transitional Housing Program 10904	46,458	20,000	20,000	0
Casa de Peregrinos Food Bank 10906	0	20,000	20,000	22,500
Southwest Counseling Ctr (Homeless Outrch) 10907	11,332	0	0	0
SNM Diabetes Outreach - Ciclovia 10916	35,592	0	0	22,500
FYI - Safe After School Prog. 10910	0	27,000	27,000	0
Big Brothers/Big Sisters - School & Comm 10915	0	10,000	10,000	0
SNM Diabetes Outreach - Ciclovia 10916	0	27,000	27,000	0
Camino de Vida - Homelessness Prev 10919	5,220	0	0	0
MV Hospice - Charity Care/Grf Svcs Cntr 10920	40,666	24,102	24,102	22,500
Jardin de los Ninos 10922	35,958	27,000	27,000	22,500
Southern NM Diabetes Outreach 10923	10,015	0	0	0
MV Community of Hope 10924	19,558	20,000	20,000	22,500
NAMI Doña Ana County 10925	10,958	0	0	0
Southwest Counseling Center 10926	15,208	0	0	0
Doña Ana Action for Youth 10927	21,165	0	0	0
MV Youth Foundation 10928	13,791	0	0	0
St. Luke's Health Care Clinic 10929	0	24,696	24,696	0
MV Casa - Children First Program 10930	0	17,202	17,202	0
Tresco - Evaluation & Assessment 10931		13,500	13,500	0
Candlelighters of West TX and Southern NM 10932	0	0	0	7,500
La Casa, Inc. 10933	0	0	0	22,500
NM GLBTQ Centers 10934	0	0	0	22,500
NMSU	0	0	0	22,500
St. Luke's (Indigent) 10936	0	0	0	22,500
Roadrunner Food Bank 10937	0	0	0	22,500
Total Expenditures	$ 314,692	300,000	300,000	300,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - GF	$			
Transfer from Fund 2705 - Telshor Facility	300,000	300,000	300,000	300,000
Total Other Financing Sources (Uses)	$ 300,000	300,000	300,000	300,000
ENDING BALANCE	$ 18,830	20,485	18,420	19,070

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Telshor Facility Fund 2705	Legislative	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 20,317,288	21,691,102	21,691,102	26,422,462
REVENUES				
570010 Investment Income	340,677	440,000	419,114	420,000
570015 Net Incr (Decr) Fair Value Investment	1,472,622	700,000	2,612,246	700,000
902100 Direct Financing Lease	0	0	2,000,000	0
Total Revenues	$ 1,813,299	1,140,000	5,031,360	1,120,000
Total Resources	$ 22,130,587	22,831,102	26,722,462	27,542,462
EXPENDITURES				
In Lieu of Property Taxes	$ 139,485	285,000	0	0
Total Expenditures	$ 139,485	285,000	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 2700 - Health Services	$ (300,000)	(300,000)	(300,000)	(300,000)
Total Other Financing Sources (Uses)	$ (300,000)	(300,000)	(300,000)	(300,000)
ENDING BALANCE	$ 21,691,102	22,246,102	26,422,462	27,242,462

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Convention & Visitors Bureau Fund 2710	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,929,848	2,078,198	2,078,198	2,897,489
REVENUES				
552016 New Mexico Tourism Department	18,700	14,300	18,000	14,300
570010 Investment Income	35,302	30,000	37,187	30,000
543210 CVB Merchandise Sales	5,277	7,000	5,200	3,500
590015 Net Incr (Decr) Fair Value Investment	6,424	0	20,000	0
Total Revenues	$ 65,703	51,300	80,387	47,800
Total Resources	$ 1,995,551	2,129,498	2,158,585	2,945,289
EXPENDITURES				
CVB Administration 27205010				
Personnel Services	$ 640,987	633,588	553,563	626,089
Operating	91,062	134,395	85,038	164,316
Total CVB Administration 27205010	$ 732,049	767,983	638,601	790,405
CVB Convention/Tourism 27205020				
Operating	$ 634,225	802,583	485,082	727,086
Total CVB Convention/Tourism 27205020	$ 634,225	802,583	485,082	727,086
CVB Special 27205030				
Operating	$ 43,671	58,719	45,599	80,408
Total CVB Special 27205030	$ 43,671	58,719	45,599	80,408
Railroad Museum 27205040				
Personnel Services	$ 15,090	0	0	0
Operating	796	0	0	0
Total Railroad Museum 27205040	$ 15,886	0	0	0
CVB Las Cruces Center 27205200				
Operating	$ 389,317	472,302	379,654	366,063
Total CVB Las Cruces Center 27205200	389,317	472,302	379,654	366,063
CVB Las Cruces Convention Center 27805020				
Capital Outlay	$ 0	600,000	285,000	0
Total CVB Las Cruces Convention Center 27805020	0	600,000	285,000	0
Total Expenditures	$ 1,815,148	2,701,587	1,833,936	1,963,962

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Convention & Visitors Bureau Fund 2710	Public Services		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 450,000	0	0	0
Transfer from Fund 2820 - Lodger's Tax (95%)	1,422,458	2,570,236	2,544,365	1,808,392
Transfer from Fund 2820 - Tourism (2.5%)	41,837	44,974	44,974	47,681
Transfer to Fund 1000 - General Fund	(16,500)	(16,500)	(16,500)	(16,500)
Transfer to Fund 3280 - LCCC Debt Service Fund	0	0	0	(392,222)
Total Other Financing Sources (Uses)	$ 1,897,795	2,598,710	2,572,840	1,447,351
ENDING BALANCE	$ 2,078,198	2,026,621	2,897,489	2,428,678

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Downtown Revitalization Fund 2715	Comm Dev	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 307,225	257,312	257,312	24,600
REVENUES				
570010 Investment Income	$ 5,217	500	2,827	2,000
570015 Net Increase(Decrease) Fair Value Investment	858	0	(2,830)	0
591010 Downtown Lease Income	1,100	1,200	2,825	2,000
Total Revenues	$ 7,175	1,700	2,822	4,000
Total Resources	$ 314,400	259,012	260,134	28,600
EXPENDITURES				
Economic Development Org 27804010				
Operating	50,000	110,000	110,000	70,000
Capital	7,088	214,846	205,534	8,600
Total	$ 57,088	324,846	315,534	78,600
Total Expenditures	$ 57,088	324,846	315,534	78,600
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 0	80,000	80,000	50,000
Total Other Financing Sources (USES)	$ 0	80,000	80,000	50,000
ENDING BALANCE	$ 257,312	14,166	24,600	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
State Special Projects Fund 2755	Facilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
552003-16001 Transitional Youth Facility FYI 05	$ 22,513	0	0	0
552003-16002 Transitional Youth Facility FYI 06	321,750	0	0	0
552003-16003 Transitional Youth Facility FYI 07	358,380	0	0	0
552003-16004 Transitional Youth Facility FYI 08	445,500	0	0	0
552003-16005 Transitional Youth Facility FYI 09	250,000	0	0	0
Total Revenues	**$** 1,398,143	0	0	0
Total Resources	**$** 1,398,143	0	0	0
EXPENDITURES				
552003-16001 Transitional Youth Facility FYI 05	$ 22,513	0	0	0
552003-16002 Transitional Youth Facility FYI 06	321,750	0	0	0
552003-16003 Transitional Youth Facility FYI 07	358,380	0	0	0
552003-16004 Transitional Youth Facility FYI 08	445,500	0	0	0
552003-16005 Transitional Youth Facility FYI 09	250,000	0	0	0
Total Expenditures	**$** 1,398,143	0	0	0
ENDING BALANCE	**$** 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
State Operating Grants Fund 2760	Various	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	48,603	48,603	48,603
REVENUES				
21002 NM State Library Aid 2008	$ 0	4,062	0	0
21006 NM State Library Aid 2011	0	8,648	0	0
30705 Jardin de los Ninos 2010	30,000	0	0	0
17001 NM Dept. of Transportation	0	31,000	31,000	0
22004 Museum of Art 2010	5,812	0	0	0
22005 NM Dept of Humanities	771	1,230	1,230	0
22006 NM Dept. of Cultural Affairs	0	6,740	6,740	0
23003 NM Dept of Health Summer Food	303,953	189,524	109,155	0
Total Revenues	$ 340,536	241,204	148,125	0
Total Resources	$ 340,536	289,807	196,728	48,603
EXPENDITURES				
27205080	$ 33	0	0	0
21002 Branigan Library State Aid	0	4,062	0	0
21006 Branigan Library State Aid	0	8,648	0	0
30705 Jardin de los Ninos 2010	30,000	0	0	0
22005 NM Humanities 2009	771	1,230	1,230	0
17001 Rideshare Program	0	31,000	31,000	0
22004 Museum of Art 2010	5,812	0	0	0
22006 New Mexico Arts	0	6,740	6,740	0
23003 NM Dept of Health Summer Food	255,120	189,524	109,155	0
23004 NM Diabetes 2008	197	0	0	0
Total Expenditures	$ 291,933	241,204	148,125	0
ENDING BALANCE	$ 48,603	48,603	48,603	48,603

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Other Operating Grants Fund 2761	Finance		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
33005 DAC Homeland Security Fire Grant	20,530	2,095	2,095	33,377
16006 Resources for Children & Youth, Inc	672,955	0	0	0
25010 US Dept. of Agriculture	0	7,000	504	6,496
Total Revenues	$ 693,485	9,095	2,599	39,873
Total Resources	$ 693,485	9,095	2,599	39,873
EXPENDITURES				
33005 DAC Homeland Security Fire Grant	20,530	2,095	2,095	33,377
16006 FYI Transitional Living Facility	672,955	0	0	0
25010 Green Infrastructure Planning	0	7,000	504	6,496
Total Expenditures	$ 693,485	9,095	2,599	39,873
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Valley View Heske Garden Fund 2770	Facilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 177,616	179,381	179,381	164,723
REVENUES				
570010 Investment Income	3,405	2,500	3,500	2,500
570015 Net Incr (Decr) Fair Value Investment	610	0	(8,108)	0
Total Revenues	$ 4,015	2,500	(4,608)	2,500
Total Resources	$ 181,631	181,881	174,773	167,223
EXPENDITURES				
62J03 Valley View Heske Garden	$ 2,250	27,500	10,050	20,000
Total Expenditures	$ 2,250	27,500	10,050	20,000
ENDING BALANCE	$ 179,381	154,381	164,723	147,223

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Griggs / Walnut Plume Remediation Fund 2780			Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 20,618	58,637	58,637	439,984
REVENUES				
553010 Dona Ana County	$ 119,138	331,000	0	331,000
570010 Investment Income	(621)	8,688	0	8,688
590051 Net Incr(Decr) Fair Value Investment	718	965	0	965
Total Revenues	$ 119,235	340,653	0	340,653
Total Resources	$ 139,853	399,290	58,637	780,637
EXPENDITURES				
Operating Expenses	145,673	673,429	0	673,429
Total Expenditures	$ 145,673	673,429	0	673,429
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2800 - EGRT	$ 64,457	381,347	381,347	381,347
Total Other Financing Sources (Uses)	$ 64,457	381,347	381,347	381,347
ENDING BALANCE	$ 58,637	107,208	439,984	488,555

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	FUND TYPE		FUND TYPE	
Griggs / Walnut Plume - Grants Fund 2781	**Special Revenue**		**Special Revenue**	
	FY 2009/10 Actual	**FY 2010/11 Adjusted**	**FY 2010/11 Projected***	**FY 2011/12 Adopted**
RESOURCES				
Beginning Balance	$ 144,307	0	0	0
REVENUES				
552023 NM Environmental Department	$ 42,146	162,754	133,732	0
570010 Investment Income				
590051 Net Incr(Decr) Fair Value Investment				
Total Revenues	$ 42,146	162,754	133,732	0
Total Resources	$ 186,453	162,754	133,732	0
EXPENDITURES				
Major Projects	$ 186,453	133,754	133,732	0
Total Expenditures	$ 186,453	133,754	133,732	0
ENDING BALANCE	$ 0	29,000	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Environment Gross Receipts Tax Fund 2800			Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ (69,259)	303,506	303,506	294,454
REVENUE				
512020 EGRT - City	$ 1,605,729	1,608,000	1,624,605	1,628,000
553020 EGRT - County	877,610	1,075,295	812,252	946,652
Total Revenues	$ 2,483,339	2,683,295	2,436,857	2,574,652
Total Resources	$ 2,414,080	2,986,801	2,740,363	2,869,106
EXPENDITURES				
Admin. Charges For Tax Collection	$ 45,953	44,055	45,192	45,261
Payment To Other Local Government (County)	951,152	1,075,295	812,252	946,652
Total Expenditures	$ 997,105	1,119,350	857,444	991,913
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 2780 - Griggs/Walnut Plume Fund	$ (64,457)	(381,347)	(381,347)	(381,347)
Transfer to Fund 3618 - 2008 NMFA G/W Plume DS	(81,682)	(62,147)	(62,147)	(216,116)
Transfer to Fund 5300 - Water	(229,995)	(308,603)	(308,603)	(308,603)
Transfer to Fund 5400 - Wastewater	(416,524)	(244,132)	(244,132)	(244,132)
Transfer to Fund 5420 - Water Reclamation	(379,755)	(592,236)	(592,236)	(592,236)
Total Other Financing Sources (Uses)	$ (1,172,413)	(1,588,465)	(1,588,465)	(1,742,434)
ENDING BALANCE With Non-cash Transactions	$ 244,562	278,986	294,454	134,759
Other Adjustments	58,944	0	0	0
ENDING BALANCE	$ 303,506	278,986	294,454	134,759

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Public Safety Gross Receipts Tax Fund 2805	Police/Fire	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ (21,301)	(301)	(301)	0
REVENUES				
512022 Municipal Gross Receipts Tax '02	$ 3,211,398	3,251,000	3,251,000	3,300,000
592001 Other Revenue Public Safety GRT				
Total Revenues	$ 3,211,398	3,251,000	3,251,000	3,300,000
Total Resources	$ 3,190,097	3,250,699	3,250,699	3,300,000
EXPENDITURES				
Police Personnel	$ 2,123,367	2,177,968	2,177,968	2,200,110
Fire Personnel	$ 1,045,838	1,072,731	1,072,731	1,099,890
Total Expenditures	$ 3,169,205	3,250,699	3,250,699	3,300,000
Adjustment due to change in accruals.	(21,193)	0	0	0
ENDING BALANCE	$ (301)	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Gas Tax Fund 2810	Public Works	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 528,251	76,127	76,127	0
REVENUES				
512041 Gasoline Tax	$ 857,877	963,729	946,389	1,027,637
512042 Gas Tax Road Fund	665,296	676,408	618,462	655,258
570010 Investment Income	8,874	0	2,337	2,000
590051 Net Incr (Decr) Fair Value Investment	(1,153)	0	(6,301)	0
Total Revenues	$ 1,530,894	1,640,137	1,560,887	1,684,895
Total Resources	$ 2,059,145	1,716,264	1,637,014	1,684,895
EXPENDITURES				
28226010 Major Maintenance - Personnel	$ 87,868	88,668	87,900	98,229
28226010 Major Maintenance - Operating	47,687	47,935	29,336	47,935
28226030 Street Sweeping - Personnel	299,044	297,657	283,220	295,818
28226030 Street Sweeping - Operating	187,953	159,800	151,092	159,800
Total Expenditures	$ 622,552	594,060	551,548	601,782
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1005 - Engineering Svcs (new position)	$ (15,000)	0	0	0
Transfer to Fund 3240 - 2000 Muni Gas Tax Bonds	(316,148)	(555,466)	(555,466)	(540,675)
Transfer to Fund 5920 - Bus Transit	(1,000,000)	(530,000)	(530,000)	(530,000)
Total Other Financing Sources (Uses)	$ (1,331,148)	(1,085,466)	(1,085,466)	(1,070,675)
Adjustment due to change in accruals	$ (29,318)	0	0	0
ENDING BALANCE	$ 76,127	36,738	0	12,438

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
TIDD Dedicated Revenue Fund 2815	Facilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 8,755	544,832	544,832	1,045,333
REVENUES				
GRT City	$ 117,100	835,000	1,324,466	856,000
GRT County	73,618	130,000	136,568	133,000
GRT State	74,264	986,000	382,394	1,213,000
Property Tax City	0	24,201	0	47,418
Property Tax County	0	46,023	0	90,173
Investment Income	3,607	500	14,906	500
Net Increase (Decrease) in Fair Value	4,001	0	(41,972)	0
Total Revenues	$ 272,590	2,021,724	1,816,362	2,340,091
Total Resources	$ 281,345	2,566,556	2,361,194	3,385,424
EXPENDITURES				
Administrative Charges for GRT Tax Collection-City	$ 7,787	10,477	10,779	10,740
Administrative Charges for GRT Tax Collection-County	3,261	4,370	4,439	4,480
Administrative Charges for GRT Tax Collection-State	0	683	0	0
Administrative Charges for Prop Tax Collection-City	0	242	0	475
Administrative Charges for Prop Tax Collection-County	0	460	0	0
Total Expenditures	$ 11,048	16,232	15,218	15,695
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund Repayment	$ 0	(1,000,000)	(1,000,000)	0
Transfer to Fund 4270 - TIDD Capital Project Fund	(1,000,000)	(300,643)	(300,643)	0
Total Other Financing Sources (Uses)	(1,000,000)	(1,300,643)	(1,300,643)	0
Adjustment due to change in accruals	1,274,535	0	0	0
ENDING BALANCE	$ 544,832	1,249,681	1,045,333	3,369,729

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Lodgers Tax Fund 2820	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,331,255	864,706	864,706	0
REVENUES				
515010 Lodger's Tax	$ 1,717,810	1,798,978	1,798,978	1,907,254
570010 Investment Income	28,580	0	18,618	0
590051 Net Incr (Decr) Fair Value Investment	5,048	0	(44,488)	0
Total Revenues	$ 1,751,438	1,798,978	1,773,108	1,907,254
Total Resources	$ 3,082,693	2,663,684	2,637,814	1,907,254
EXPENDITURES				
Operating Expenditures	$ 3,500	3,500	3,500	3,500
Total Expenditures	$ 3,500	3,500	3,500	3,500
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 3614 - Las Cruces Center Debt Service	$ (708,355)	0	0	0
Transfer to Fund 1000 - General Fund	(41,837)	(44,974)	(44,974)	(47,681)
Transfer to Fund 2710 - CVB	(1,422,458)	(2,570,236)	(2,544,365)	(1,808,392)
Transfer to Fund 2710 - CVB Tourism	(41,837)	(44,974)	(44,974)	(47,681)
Total Other Financing Sources (Uses)	$ (2,214,487)	(2,660,184)	(2,634,314)	(1,903,754)
ENDING BALANCE	$ 864,706	0	0	0

10% of Tax designated for Lodger's Tax projects

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Convention Center Fee Fund 2825	Public Services	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
515015 Convention Center Fee (2.50)	$ 1,154,370	1,201,972	1,201,972	1,292,042
570010 Investment Income	592	100	431	0
590051 Net Incr (Decr) Fair Value Investment	8	0	(1,102)	0
Total Revenues	$ 1,154,970	1,202,072	1,201,301	1,292,042
Total Resources	$ 1,154,970	1,202,072	1,201,301	1,292,042
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 3614 - Las Cruces Center Debt Service	$ (1,154,970)	0	0	0
Transfer to Fund 3280 - SSGRT 2010 CC Debt Service	0	(1,202,072)	(1,201,301)	(1,292,042)
Total Other Financing Sources (Uses)	$ (1,154,970)	(1,202,072)	(1,201,301)	(1,292,042)
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Federal Stimulus Operating Grants Fund 2900	Various	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
13221 Byrne Memorial Recovery Act-CLC	$ 28,719	252,839	179,668	73,171
13222 Byrne Memorial Recover Act-DAC	55,413	110,899	77,618	33,281
13223 Cops Hiring & Retention Prog (CHRP)	0	1,518,784	0	1,518,784
3060A NMEDDNM AAA-Congregate Meals	23,525	0	0	0
3060B NMEDDNM AAA-Home Delivered Meals	6,412	0	0	0
Total Revenues	$ 114,069	1,882,522	257,286	1,625,236
Total Resources	$ 114,069	1,882,522	257,286	1,625,236
EXPENDITURES				
13221 Byrne Memorial Recovery Act-CLC	$ 28,719	252,839	179,668	73,171
13222 Byrne Memorial Recover Act-DAC	55,413	110,899	77,618	33,281
13223 Cops Hiring & Retention Prog (CHRP)	0	1,518,784	0	1,518,784
3060A NMEDDNM AAA-Congregate Meals	23,525	0	0	0
3060B NMEDDNM AAA-Home Delivered Meals	6,412	0	0	0
Total Expenditures	$ 114,069	1,882,522	257,286	1,625,236
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
State Stimulus Operating Grants Fund 2912	Various	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
15001 Juvenile Citation Program CYFD	$ 0	15,700	3,324	12,376
Total Revenues	**$** 0	15,700	3,324	12,376
Total Resources	**$** 0	15,700	3,324	12,376
EXPENDITURES				
15001 Juvenile Citation Program CYFD	$ 0	15,700	3,324	12,376
Total Expenditures	**$** 0	15,700	3,324	12,376
ENDING BALANCE	**$** 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
1995 Environmental GRT Rebate Fund Fund 3210	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 3,557	3,557	3,557	0
Revenues				
Interest on Investments	0	0	0	0
Net Incr (Decr) Fair Value Investment	0	0	0	0
900100 Bond Proceeds	0	0	0	0
900101 Bond Premium	0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 3,557	3,557	3,557	0
EXPENDITURES				
Interest on Bonds	$ 0	0	0	0
Bond Redemption	0	0	0	0
Cost of Issuance		0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 0	0	(3,557)	0
Total Other Financing Sources (Uses)	$ 0	0	(3,557)	0
ENDING BALANCE	$ 3,557	3,557	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
1999 Municipal GRT Bonds Series A Fund 3230	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 139,402	99,636	99,636	99,635
Revenues				
Interest on Investments	12,408	4,500	0	0
Net Incr (Decr) Fair Value Investment	3,781	0	0	0
900100 Bond Proceeds		2,985,000	2,985,000	0
900101 Bond Premium		96,013	90,121	0
Total Revenues	$ 16,189	3,085,513	3,075,121	0
Total Resources	$ 155,591	3,185,149	3,174,757	99,635
EXPENDITURES				
Interest on Bonds	$ 204,795	48,668	48,669	0
Bond Redemption	1,090,000	0	0	0
Cost of Issuance		31,453	31,453	0
Pmt To Refunded Escrow		2,995,000	2,995,000	0
Total Expenditures	$ 1,294,795	3,075,121	3,075,122	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4202 - GRT Street Maintenance	$ 1,238,840	0	0	0
Total Other Financing Sources (Uses)	$ 1,238,840	0	0	0
ENDING BALANCE	$ 99,636	110,028	99,635	99,635

Fiscal Year	Principal	Interest	Total DS
2000	0	432,168	432,168
2001	0	492,343	492,343
2002	110,000	492,343	602,343
2003	590,000	487,668	1,077,668
2004	615,000	462,298	1,077,298
2005	645,000	433,085	1,078,085
2006	675,000	402,448	1,077,448
2007	720,000	370,385	1,090,385
2008	1,285,000	336,545	1,621,545
2009	1,350,000	272,295	1,622,295
2010	1,090,000	204,795	1,294,795
2011	0	0	0
2012	0	0	0
2013	0	0	0
2014	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
1999 Municipal GRT Bonds Series B Fund 3235	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 72,265	72,801	72,801	83,820
Revenues				
570010 Interest on Investments	6,503	2,000	0	0
570015 Net Incr (Decr) Fair Value Investment	2,079	0	0	0
900100 Bond Proceeds	0	2,415,000	2,415,000	0
900101 Bond Premium	0	80,791	80,791	0
Total Revenues	$ 8,582	2,497,791	2,495,791	0
Total Resources	$ 80,847	2,570,592	2,568,592	83,820
EXPENDITURES				
750100 Interest on Bonds	$ 147,215	39,325	39,325	0
750200 Bond Redemption	535,000	0		0
Cost of Issuance	0	25,447	25,447	0
Pmt To Refunded Escrow	0	2,420,000	2,420,000	0
Total Expenditures	$ 682,215	2,484,772	2,484,772	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4400 - Flood Control	$ 674,169	0	0	0
Total Other Financing Sources (Uses)	$ 674,169	0	0	0
ENDING BALANCE	$ 72,801	85,820	83,820	83,820

Fiscal Year	Principal	Interest	Total DS
2000	220,000	294,047	514,047
2001	360,000	325,640	685,640
2002	375,000	310,340	685,340
2003	390,000	294,403	684,403
2004	405,000	277,633	682,633
2005	425,000	258,395	683,395
2006	445,000	238,208	683,208
2007	465,000	217,070	682,070
2008	490,000	195,215	685,215
2009	510,000	171,695	681,695
2010	535,000	147,215	682,215
2011	0	0	0
2012	0	0	0
2013	0	0	0
2014	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2000 Municipal Gas Tax Bonds Series A Fund 3240	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 333	12,344	12,344	37,123
Revenues				
560100 Contribution From Developers				
570010 Interest on Investments	3,826	1,500	2,191	2,000
570012 Interest A/R & Other	0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	1,430	0	(8,907)	0
Total Revenues	$ 5,256	1,500	(6,716)	2,000
Total Resources	$ 5,589	13,844	5,628	39,123
EXPENDITURES				
750100 Interest on Bonds	$ 159,148	140,534	140,534	120,898
750200 Bond Redemption	365,000	385,000	385,000	405,000
Total Expenditures	$ 524,148	525,534	525,534	525,898
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2750 - Northrise Morningstar S A	$ 208,000	0	0	0
Transfer from Fund 2810 - Gas Tax Fund	316,148	555,466	555,466	540,675
Transfer from Fund 3241- 2000 Series A Debt Svc Rsv	6,755	9,368	1,563	0
Total Other Financing Sources (Uses)	$ 530,903	564,834	557,029	540,675
ENDING BALANCE	$ 12,344	53,144	37,123	53,900

Fiscal Year	Principal	Interest	Total DS
2001	0	152,164	152,164
2002	0	260,853	260,853
2003	265,000	260,853	525,853
2004	275,000	248,663	523,663
2005	290,000	235,876	525,876
2006	300,000	222,246	522,246
2007	315,000	207,846	522,846
2008	330,000	192,568	522,568
2009	345,000	176,398	521,398
2010	365,000	159,148	524,148
2011	385,000	140,534	525,534
2012	405,000	120,898	525,898
2013	425,000	99,838	524,838
2014	445,000	76,994	521,994
2015	470,000	53,076	523,076
2016	495,000	27,226	522,226

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2000 Series A Debt Service Reserve Fund 3241	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 511,000	512,368	512,368	511,000
REVENUE				
570010 Interest on Investments	$ 20,829	8,000	20,886	0
570015 Net Incr (Decr) Fair Value Investment	(12,705)	0	(20,691)	0
Total Revenues	$ 8,123	8,000	195	0
Total Resources	$ 519,123	520,368	512,563	511,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 3240 - 2000 Mun Gas Tax Bond Ser A	$ (6,755)	(9,368)	(1,563)	0
Total Other Financing Sources (Uses)	$ (6,755)	(9,368)	(1,563)	0
ENDING BALANCE	$ 512,368	511,000	511,000	511,000
Required Debt Service Reserve	511,000	511,000	511,000	511,000
UN-RESERVED ENDING BALANCE	$ 1,368	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Sales Tax 2003 Refunding Bond Fund 3250	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 129,872	148,363	148,363	79,714
Revenues				
570010 Interest on Investments	13,547	5,000	7,564	5,000
570015 Net Incr (Decr) Fair Value Investment	5,054	0	(28,028)	0
Total Revenues	$ 18,601	5,000	(20,464)	5,000
Total Resources	$ 148,473	153,363	127,899	84,714
EXPENDITURES				
Interest on Bonds	198,110	160,310	160,310	121,110
Bond Redemption	945,000	980,000	980,000	860,000
Bond Issue Expense				
Total Expenditures	$ 1,143,110	1,140,310	1,140,310	981,110
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1500 - Sales Tax '92 Income	$ 1,143,000	1,092,125	1,092,125	988,248
Total Other Financing Sources (Uses)	$ 1,143,000	1,092,125	1,092,125	988,248
ENDING BALANCE	$ 148,363	105,178	79,714	91,852

Fiscal Year	Principal	Interest	Total DS
2004	1,500,000	454,471	1,954,471
2005	1,540,000	421,960	1,961,960
2006	1,570,000	387,310	1,957,310
2007	1,030,000	348,060	1,378,060
2008	1,060,000	306,860	1,366,860
2009	1,115,000	253,860	1,368,860
2010	945,000	198,110	1,143,110
2011	980,000	160,310	1,140,310
2012	860,000	121,110	981,110
2013	690,000	86,710	776,710
2014	280,000	60,836	340,836
2015	290,000	50,196	340,196
2016	300,000	38,886	338,886
2017	315,000	26,886	341,886
2018	325,000	13,813	338,813

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2004 EGRT SCSWA Refunding Bonds Fund 3260	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 313,037	404,804	404,804	453,778
REVENUE				
570010 Interest Earned	$ 12,712	5,000	9,984	5,000
570015 Net Incr (Decr) Fair Value Investment	3,816	0	(31,543)	0
590041 Other Pmt In Lieu of Debt Svc	839,566	839,766	839,766	843,006
Total Revenues	$ 856,094	844,766	818,207	848,006
Total Resources	$ 1,169,131	1,249,570	1,223,011	1,301,784
EXPENDITURES				
750100 Bond Interest	$ 179,566	159,766	159,766	138,006
750200 Bond Principal	660,000	680,000	680,000	705,000
750310 Bond Issuance Expense		0		0
750330 Escrow Agent Fees		0		0
Total Expenditures	$ 839,566	839,766	839,766	843,006
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 3261 - 2004 EGRT SCSWA Rsv	$ 75,239	70,533	70,533	40,661
Total Other Financing Sources (Uses)	$ 75,239	70,533	70,533	40,661
ENDING BALANCE	$ 404,804	480,337	453,778	499,439

Fiscal Year	Principal	Interest	Total DS
2005	410,000	189,656	599,656
2006	590,000	253,366	843,366
2007	605,000	235,666	840,666
2008	625,000	217,516	842,516
2009	640,000	198,766	838,766
2010	660,000	179,566	839,566
2011	680,000	159,766	839,766
2012	705,000	138,006	843,006
2013	725,000	114,212	839,212
2014	750,000	88,838	838,838
2015	780,000	61,650	841,650
2016	810,000	32,400	842,400

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2004 EGRT SCSWA Refunding Reserve Fund 3261	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 848,239	858,191	858,191	808,661
REVENUE				
Interest	$ 52,030	30,000	32,253	30,000
Net Incr (Decr) Fair Value Investment	33,160	0	(11,250)	0
Total Revenues	$ 85,191	30,000	21,003	30,000
Total Resources	$ 933,430	888,191	879,194	838,661
OTHER FINANCING SOURCES (USES)				
Other Sources - Bond Proceeds	$			
Transfer to Fund 3260 - 2004 EGRT SCSWA Fund	(75,239)	(70,533)	(70,533)	(40,661)
Total Other Financing Sources (Uses)	$ (75,239)	(70,533)	(70,533)	(40,661)
ENDING BALANCE	$ 858,191	817,658	808,661	798,000
Required Debt Service Reserve	798,000	798,000	798,000	798,000
UN-RESERVED ENDING BALANCE	$ 60,191	19,658	10,661	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2004 EGRT SCSWA Rebate Fund Fund 3262	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 88,798	90,900	90,900	88,552
REVENUE				
Interest	$ 1,758	0	1,628	1,000
Net Incr (Decr) Fair Value Investment	344	0	(3,976)	0
Total Revenues	$ 2,102	0	(2,348)	1,000
Total Resources	$ 90,900	90,900	88,552	89,552
OTHER FINANCING SOURCES (USES)				
Other Sources - Bond Proceeds	$			
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE	$ 90,900	90,900	88,552	89,552

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Sales Tax 2005 Bond Series B Fund 3270	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 243,469	270,928	270,928	329,454
Revenues				
570010 Interest on Investments	20,476	10,000	12,830	10,000
570015 Net Incr (Decr) Fair Value Investment	7,426	0	(4,128)	0
Total Revenues	$ 27,902	10,000	8,702	10,000
Total Resources	$ 271,370	280,928	279,630	339,454
EXPENDITURES				
Interest on Bonds	1,261,443	1,213,043	1,213,043	1,165,643
Bond Redemption	1,210,000	1,185,000	1,185,000	1,420,000
Bond Issue Expense				
Total Expenditures	$ 2,471,443	2,398,043	2,398,043	2,585,643
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1500 - Sales Tax '92 Income	$ 2,471,000	2,447,867	2,447,867	2,558,795
Total Other Financing Sources (Uses)	$ 2,471,000	2,447,867	2,447,867	2,558,795
ENDING BALANCE	$ 270,928	330,752	329,454	312,607

Fiscal Year	Principal	Interest	Total DS
2006 - 2009	4,175,000	5,051,032	9,226,032
2010	1,210,000	1,261,443	2,471,443
2011	1,185,000	1,213,043	2,398,043
2012	1,420,000	1,165,643	2,585,643
2013	1,030,000	1,108,843	2,138,843
2014	1,270,000	1,065,068	2,335,068
2015	3,165,000	1,001,568	4,166,568
2016	2,100,000	843,318	2,943,318
2017	605,000	759,318	1,364,318
2018	635,000	735,118	1,370,118
2019	660,000	709,083	1,369,083
2020	685,000	681,858	1,366,858
2021	715,000	653,088	1,368,088
2022	745,000	622,700	1,367,700
2023	780,000	591,038	1,371,038
2024	815,000	557,888	1,372,888
2025	850,000	523,250	1,373,250
2026	890,000	487,125	1,377,125
2027 - 2035	10,065,000	2,396,544	12,461,544

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010 Municipal GRT Street Bonds Series A Fund 3275	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	158,833
Revenues				
570010 Interest on Investments	$ 0	0	3,666	2,000
570015 Net Incr (Decr) Fair Value Investment	0	0	(34,711)	0
Total Revenues	$ 0	0	(31,045)	2,000
Total Resources	$ 0	0	(31,045)	160,833
EXPENDITURES				
Bond/Note Principal	0	2,215,000	2,215,000	2,010,000
Bond/Note Interest	0	218,633	218,633	268,525
Bond/Admin. Fee	0			
Total Expenditures	$ 0	2,433,633	2,433,633	2,278,525
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4202 - GRT Street Maintenance	0	2,623,510	2,623,510	2,329,947
Total Other Financing Sources (Uses)	$ 0	2,623,510	2,623,510	2,329,947
ENDING BALANCE	$ 0	189,878	158,833	212,255

Fiscal Year	Principal	Interest	Total DS
2011	2,215,000	218,633	2,433,633
2012	2,010,000	268,525	2,278,525
2013	1,910,000	218,275	2,128,275
2014	1,935,000	170,525	2,105,525
2015	680,000	122,150	802,150
2016	690,000	105,150	795,150
2017	695,000	84,450	779,450
2018	555,000	63,600	618,600
2019	510,000	46,950	556,950
2020	530,000	31,650	561,650
2021	525,000	15,750	540,750

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010 Municipal GRT Flood Bonds Series B Fund 3277	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	67,110
Revenues				
570010 Interest on Investments	$ 0	0	1,464	1,000
570015 Net Incr (Decr) Fair Value Investment	0	0	(13,170)	0
900100 Bond Proceeds	0	13,700	13,700	0
Total Revenues	$ 0	13,700	1,994	1,000
Total Resources	$ 0	13,700	1,994	68,110
EXPENDITURES				
Interest on Bonds	$ 0	77,895	77,895	95,650
Bond Redemption	0	790,000	790,000	750,000
Cost of Issuance	0			0
Total Expenditures	$ 0	867,895	867,895	845,650
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4400 - Flood Control	$ 0	933,011	933,011	855,982
Total Other Financing Sources (Uses)	$ 0	933,011	933,011	855,982
ENDING BALANCE	$ 0	78,816	67,110	78,442

Fiscal Year	Principal	Interest	Total DS
2011	790,000	77,895	867,895
2012	750,000	95,650	845,650
2013	770,000	76,900	846,900
2014	780,000	57,704	837,704
2015	170,000	38,150	208,150
2016	175,000	33,900	208,900
2017	180,000	28,650	208,650
2018	185,000	23,250	208,250
2019	190,000	17,700	207,700
2020	195,000	12,000	207,000
2021	205,000	6,150	211,150

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010 State Shared GRT Convention Center Fund 3280	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	120,279
Revenues				
570010 Interest on Investments	$ 0	0	1,394	1,000
570015 Net Incr (Decr) Fair Value Investment	0	0	(12,585)	0
Total Revenues	$ 0	0	(11,191)	1,000
Total Resources	$ 0	0	(11,191)	121,279
EXPENDITURES				
Interest on Bonds	$ 0	837,072	704,831	1,036,894
Bond Redemption	0	365,000	365,000	550,000
Cost of Issuance	0	0	0	0
Total Expenditures	$ 0	1,202,072	1,069,831	1,586,894
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2825 - LC Convention Cntr Fee	$ 0	1,202,072	1,201,301	1,292,042
Transfer from Fund 2710- CVB Fund	0	0	0	392,222
Transfer from Fund 3614 - 2007 Conv. Cntr DS	0	0	0	0
Total Other Financing Sources (Uses)	$ 0	1,202,072	1,201,301	1,684,264
ENDING BALANCE	$ 0	0	120,279	218,649

Fiscal Year	Principal	Interest	Total DS
2011	365,000	704,831	1,069,831
2012	550,000	1,036,894	1,586,894
2013	565,000	1,023,144	1,588,144
2014	580,000	1,009,019	1,589,019
2015	595,000	991,619	1,586,619
2016	615,000	973,769	1,588,769
2017	630,000	956,856	1,586,856
2018	650,000	937,956	1,587,956
2019	675,000	915,206	1,590,206
2020	700,000	888,206	1,588,206
2021	730,000	860,206	1,590,206
2022	765,000	823,706	1,588,706
2023	800,000	785,456	1,585,456
2024	840,000	745,456	1,585,456
2025	885,000	703,456	1,588,456
2026	910,000	675,800	1,585,800
2027	960,000	630,300	1,590,300
2028	1,005,000	582,300	1,587,300
2029 - 2037	11,510,000	2,781,950	14,291,950

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010 State Shared GRT Convention Center Res. Fund 3281	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	1,485,905
Revenues				
570010 Interest on Investments	$ 0	0	21,602	15,000
570015 Net Incr (Decr) Fair Value Investment	0	0	(125,997)	0
Total Revenues	$ 0	0	(104,395)	15,000
Total Resources	$ 0	0	(104,395)	1,500,905
EXPENDITURES				
Interest on Bonds	$ 0	0	0	0
Bond Redemption	0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 3614 - 2007 Conv. Cntr DS	$ 0	1,590,300	1,590,300	0
Total Other Financing Sources (Uses)	$ 0	1,590,300	1,590,300	0
ENDING BALANCE	$ 0	1,590,300	1,485,905	1,500,905

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2011 State Shared GRT Bonds Fund 3282	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
Revenues				
570010 Interest on Investments	$ 0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 0	0	0	0
EXPENDITURES				
Interest on Bonds	$ 0	0	0	315,478
Bond Redemption	0	0	0	35,000
Cost of Issuance	0			0
Total Expenditures	$ 0	0	0	350,478
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General	$ 0	0	0	405,974
Total Other Financing Sources (Uses)	$ 0	0	0	405,974
ENDING BALANCE	$ 0	0	0	55,497

Fiscal Year	Principal	Interest	Total DS
2012	35,000	315,478	350,478
2013	660,000	362,963	1,022,963
2014	945,000	343,163	1,288,163
2015	190,000	314,813	504,813
2016	855,000	309,113	1,164,113
2017	880,000	283,463	1,163,463
2018	915,000	248,263	1,163,263
2019	950,000	211,663	1,161,663
2020	990,000	173,663	1,163,663
2021	1,030,000	134,063	1,164,063
2022	1,070,000	92,863	1,162,863
2023	1,115,000	47,388	1,162,388

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2011 Municipal GRT Bonds Fund 3284	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
Revenues				
570010 Interest on Investments	$ 0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 0	0	0	0
EXPENDITURES				
Interest on Bonds	$ 0	0	0	43,073
Bond Redemption	0	0	0	120,000
Cost of Issuance	0			0
Total Expenditures	$ 0	0	0	163,073
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General	$ 0	0	0	180,252
Total Other Financing Sources (Uses)	$ 0	0	0	180,252
ENDING BALANCE	$ 0	0	0	17,179

Fiscal Year	Principal	Interest	Total DS
2012	120,000	43,073	163,073
2013	140,000	46,100	186,100
2014	355,000	41,900	396,900
2015	355,000	31,250	386,250
2016	105,000	20,600	125,600
2017	100,000	16,400	116,400
2018	100,000	12,400	112,400
2019	65,000	8,400	73,400
2020	70,000	5,800	75,800
2021	75,000	3,000	78,000

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
NMFA Equipment Loans Debt Service Fund 3612	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 452,877	679,327	679,327	220,970
Revenues				
570010 Interest on Investments	$ (4,387)	2,000	18,098	5,000
570015 Net Incr (Decr) Fair Value Investment	(7,223)	0	(45,431)	0
Other Sources - Loan Proceeds	0	0		0
Total Revenues	$ (11,609)	2,000	(27,333)	5,000
Total Resources	$ 441,268	681,327	651,994	225,970
EXPENDITURES				
Interest on Bonds	64,152	52,449	52,449	40,252
Bond Redemption	107,049	363,955	363,955	377,048
Escrow Agent Fees	4,721	3,842	3,842	2,933
Total Expenditures	$ 175,921	420,246	420,246	420,233
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - VAF Street Equipment	287,717	299,129	326,283	291,148
Transfer from Fund 1200 - VAF Fire Equipment	126,264	131,272	143,189	127,770
Transfer To Fund 3613 - NMFA Street Loans	0	(480,250)	(480,250)	0
Total Other Financing Sources (Uses)	$ 413,981	(49,849)	(10,778)	418,918
ENDING BALANCE	$ 679,327	211,232	220,970	224,655
Required Debt Service Reserve	186,526	186,526	186,526	186,526
UN-RESERVED ENDING BALANCE	492,801	24,706	34,444	38,129

	Street Equipment		Fire Vehicle	
Fiscal Year	**Principal**	**Interest**	**Principal**	**Interest**
2007	88,031	35,178	38,630	15,213
2008	227,839	60,124	99,929	25,996
2009	235,919	52,617	103,419	22,741
2010	244,331	44,798	107,049	19,353
2011	253,117	36,629	110,838	15,817
2012	262,268	28,117	114,780	12,135
2013	271,852	19,194	118,907	8,279
2014	281,894	9,839	123,225	4,241

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2006 NMFA Street Loans Debt Service Fund 3613	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,855,133	813,679	813,679	373,420
Revenues				
570010 Interest on Investments	$ 23,343	15,000	102	0
570015 Net Incr (Decr) Fair Value Investment	815	0	(8,204)	0
900100 - Loan Proceeds	0	7,090,000	7,090,000	0
900101 - Loan Premium	0	228,351	228,351	0
Total Revenues	$ 24,158	7,333,351	7,310,249	0
Total Resources	$ 1,879,290	8,147,030	8,123,927	373,420
EXPENDITURES				
Interest on Bonds	312,126	101,619	101,619	0
Bond Redemption	827,278	0	0	0
Cost of Issuance		47,987	74,706	0
Escrow Agent Fees	21,593	16,854	0	0
Pmt To Refunded Escrow	0	8,054,432	8,054,432	0
Total Expenditures	$ 1,160,998	8,220,892	8,230,758	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2751 - Sonoma Ranch Spec	0	0	0	0
Transfer from Fund 3612 - NMFA Equipment Loans	0	480,250	480,250	0
Transfer from Fund 4202 - Sales Tax Street Maint.	85,847	0	0	0
Transfer from Fund 4400 - Flood Control	9,539	0	0	0
Total Other Financing Sources (Uses)	$ 95,386	480,250	480,250	0
ENDING BALANCE	$ 813,679	406,387	373,420	373,420
Required Debt Service Reserve	920,000	0	0	0
UN-RESERVED ENDING BALANCE	(106,321)	406,387	373,420	373,420

	Street Improvements		Arroyo Improvements	
Fiscal Year	**Principal**	**Interest**	**Principal**	**Interest**
2007 - 2010	1,394,622	893,270	536,394	343,565
2011	0	0	0	0
2012	0	0	0	0
2013	0	0	0	0
2014	0	0	0	0
2015 - 2021	0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2007 Convention Center Debt Service Fund 3614	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,863,426	1,868,407	1,868,407	1,615,808
Revenues				
570010 Interest on Investments	$ 4,851	519	749	0
570015 Net Incr (Decr) Fair Value Investment	130	0	427	0
Bond Proceeds	0	24,330,000	24,330,000	0
Bond Premium		1,689,767	1,689,767	0
Total Revenues	$ 4,981	26,020,286	26,020,943	0
Total Resources	$ 1,868,407	27,888,693	27,889,350	1,615,808
EXPENDITURES				
Bond/Note Principal	703,976	0		0
Bond/Note Interest	1,093,459	0		0
Escrow Fee	65,890	0		0
Debt Issuance Cost		266,104	253,280	0
Pmt To Refunded Escrow		26,020,262	26,020,262	0
Total Expenditures	$ 1,863,325	26,286,366	26,273,542	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2710 - CVB	0	0		0
Transfer from Fund 2820 - Lodger's Tax	708,355	0		0
Transfer from Fund 2825 - Las Cruces Center Fee	1,154,970	0		0
Total Other Financing Sources (Uses)	$ 1,863,325	0	0	0
ENDING BALANCE	$ 1,868,407	1,602,328	1,615,808	1,615,808
Required Debt Service Reserve	1,861,565	0	0	0
UN-RESERVED ENDING BALANCE	6,842	1,602,328	1,615,808	1,615,808

Fiscal Year	Principal	Interest	Esc. Fee	Total DS
2008	327,038	695,982	42,182	1,065,202
2009	678,338	1,117,336	67,586	1,863,260
2010	703,976	1,093,459	65,890	1,863,325
2011	0	0	0	0
2012	0	0	0	0
2013 - 2032	0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2007 NMFA Street Loans Debt Service Fund 3615	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 396,797	386,310	386,310	26,941
Revenues				
570010 Interest on Investments	$ 2,571	1,000	234	0
570015 Net Incr (Decr) Fair Value Investment	625	0	127	0
900100 Bond Proceeds	0	1,210,000	1,210,000	0
900101 Bond Premium	0	42,965	42,966	0
Total Revenues	$ 3,196	1,253,965	1,253,326	0
Total Resources	$ 399,993	1,640,275	1,639,636	26,941
EXPENDITURES				
Bond/Note Principal	$ 150,000	0	0	0
Bond/Note Interest	62,655	19,945	19,946	0
Escrow Agent Fees	4,325	0	0	0
Cost of Issuance		12,750	12,750	0
Pmt To Refunded Escrow		1,580,000	1,580,000	0
Total Expenditures	$ 216,980	1,612,695	1,612,695	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4202 - Sales Tax Street Maint.	203,298	0	0	0
Total Other Financing Sources (Uses)	$ 203,298	0	0	0
ENDING BALANCE	$ 386,310	27,580	26,941	26,941
Required Debt Service Reserve	360,000	0	0	0
UN-RESERVED ENDING BALANCE	26,310	27,580	26,941	26,941

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2008 - 2010	2,010,000	226,328	15,836	2,252,165
2011	0	0	0	0
2012	0	0	0	0
2013	0	0	0	0
2014	0	0	0	0
2015	0	0	0	0
2016	0	0	0	0
2017	0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2007 NMFA Fire Equipment Loans Debt Service Fund 3616	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 109,358	104,452	104,452	103,578
Revenues				
570010 Interest on Investments	1,401	0	248	0
570015 Net Incr (Decr) Fair Value Investment	393	0	(217)	0
Loan Proceeds	0	0	0	0
Total Revenues	$ 1,793	0	31	0
Total Resources	$ 111,152	104,452	104,483	103,578
EXPENDITURES				
Bond/Note Principal	101,920	105,663	105,663	109,564
Bond/Note Interest	28,259	26,498	24,757	21,107
Escrow Agent Fees	1,996	0	1,741	1,477
Total Expenditures	$ 132,174	132,161	132,161	132,148
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - VAF	125,475	131,256	131,256	130,878
Total Other Financing Sources (Uses)	$ 125,475	131,256	131,256	130,878
ENDING BALANCE	$ 104,452	103,547	103,578	102,309
Required Debt Service Reserve	89,660	89,660	89,660	89,660
UN-RESERVED ENDING BALANCE	14,792	13,887	13,918	12,649

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009	98,327	48,745	3,456	150,527
2010	101,920	28,259	1,996	132,174
2011	105,663	24,757	1,741	132,161
2012	109,564	21,107	1,477	132,148
2013	113,651	17,281	1,203	132,135
2014	117,931	13,270	919	132,120
2015	122,419	9,064	624	132,107
2016	127,123	4,653	318	132,093

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2007 NMFA Street Equipment Loans Debt Service Fund 3617	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 40,103	39,212	39,212	38,056
Revenues				
570010 Interest on Investments	553	150	317	200
570015 Net Incr (Decr) Fair Value Investment	159	0	(1,083)	0
Loan Proceeds	0	0	0	0
Total Revenues	$ 712	150	(766)	200
Total Resources	$ 40,814	39,362	38,446	38,256
EXPENDITURES				
Bond/Note Principal	41,859	43,336	43,336	44,874
Bond/Note Interest	9,342	8,530	8,530	6,971
Escrow Agent Fees	687	0		0
Total Expenditures	$ 51,888	51,866	51,866	51,845
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - VAF	50,285	51,476	51,476	52,115
Total Other Financing Sources (Uses)	$ 50,285	51,476	51,476	52,115
ENDING BALANCE	$ 39,212	38,972	38,056	38,526
Required Debt Service Reserve	33,624	33,624	33,624	33,624
UN-RESERVED ENDING BALANCE	5,588	5,348	4,432	4,902

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2008	21,165	6,618	0	27,783
2009	40,438	11,470	0	51,908
2010	41,859	10,029	0	51,888
2011	43,336	8,530	0	51,866
2012	44,874	6,971	0	51,845
2013	46,481	5,342	0	51,823
2014	48,161	3,640	0	51,801
2015	49,918	1,861	0	51,779

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2008 NMFA Griggs/Walnut Plume Debt Service Fund 3618	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 90,361	175,354	175,354	161,187
Revenues				
570010 Interest on Investments	$ 2,446	500	3,352	2,000
570015 Net Incr (Decr) Fair Value Investment	864	0	(8,965)	0
Total Revenues	$ 3,310	500	(5,613)	2,000
Total Resources	$ 93,672	175,854	169,741	163,187
EXPENDITURES				
Bond/Note Principal	0	0	0	0
Bond/Note Interest	0	70,701	70,701	70,700
Bond/Admin. Fee	0	0	0	0
Total Expenditures	$ 0	70,701	70,701	70,700
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2800 - Environmental GRT	81,682	62,147	62,147	216,116
Total Other Financing Sources (Uses)	$ 81,682	62,147	62,147	216,116
ENDING BALANCE	$ 175,354	167,300	161,187	308,603
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	175,354	167,300	161,187	308,603

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009	0	96,820	0	96,820
2010	0	70,700	0	70,700
2011	0	70,700	0	70,700
2012	0	70,700	0	70,700
2013	145,416	70,700	0	216,116
2014	148,332	67,792	0	216,124
2015	151,306	64,825	0	216,131
2016	154,340	61,799	0	216,139
2017	157,434	58,712	0	216,146
2018	160,591	55,563	0	216,154
2019	163,811	52,352	0	216,163
2020	167,095	49,075	0	216,170
2021 - 2032	2,286,675	308,077	0	2,594,752

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2008 NMFA Flood Control Debt Service Fund 3619	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 657,560	653,136	653,136	516,659
Revenues				
570010 Interest on Investments	$ 9,626	2,800	5,472	4,000
570015 Net Incr (Decr) Fair Value Investment	2,592	0	(16,941)	0
Other Sources - Loan Proceeds	0	0	0	0
Total Revenues	$ 12,218	2,800	(11,469)	4,000
Total Resources	$ 669,779	655,936	641,667	520,659
EXPENDITURES				
Bond/Note Principal	567,595	564,344	580,552	596,192
Bond/Note Interest	131,475	134,334	118,519	102,878
Bond/Admin. Fee	0	0	0	0
Total Expenditures	$ 699,070	698,678	699,071	699,070
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 4400 - Flood Control Cap Imp	682,427	574,063	574,063	701,623
Total Other Financing Sources (Uses)	$ 682,427	574,063	574,063	701,623
ENDING BALANCE	$ 653,136	531,321	516,659	523,212
Required Debt Service Reserve	456,383	456,383	456,383	456,383
UN-RESERVED ENDING BALANCE	196,753	74,938	60,276	66,829

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009	244,997	59,509	0	304,506
2010	567,595	131,475	0	699,070
2011	580,552	118,519	0	699,071
2012	596,192	102,878	0	699,070
2013	613,565	85,505	0	699,070
2014	632,559	66,512	0	699,071
2015	653,108	45,963	0	699,071
2016	675,261	23,809	0	699,070

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2008 NMFA Parking Deck Debt Service Fund 3623	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 29,338	37,073	37,073	70,381
Revenues				
570010 Interest on Investments	$ 5,942	1,800	3,433	2,500
570015 Net Incr (Decr) Fair Value Investment	2,179	0	(12,901)	0
Other Sources - Loan Proceeds	0	0	0	0
Total Revenues	$ 8,121	1,800	(9,468)	2,500
Total Resources	$ 37,459	38,873	27,605	72,881
EXPENDITURES				
Bond/Note Principal	249,890	500,000	500,000	500,000
Bond/Note Interest	232,496	222,500	222,500	206,250
Bond/Admin. Fee	0	0		
Total Expenditures	$ 482,386	722,500	722,500	706,250
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1500 - Gross Receipts Tax Income	482,000	765,276	765,276	709,410
Total Other Financing Sources (Uses)	$ 482,000	765,276	765,276	709,410
ENDING BALANCE	$ 37,073	81,649	70,381	76,041
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	37,073	81,649	70,381	76,041

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2009 - 2010	249,890	315,161	0	565,051
2011	500,000	222,500	0	722,500
2012	500,000	206,250	0	706,250
2013	500,000	183,750	0	683,750
2014	500,000	158,750	0	658,750
2015	500,000	137,500	0	637,500
2016	500,000	115,000	0	615,000
2017	500,000	90,000	0	590,000
2018	500,000	65,000	0	565,000
2019	250,000	40,000	0	290,000
2020	250,000	27,500	0	277,500
2021	250,000	13,750	0	263,750

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010 NMFA Fire Apparatus Fund 3625	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	107,271
Revenues				
570010 Interest on Investments	0	0	951	500
570015 Net Incr (Decr) Fair Value Investment	0	0	(3,962)	0
900100 Bond Proceeds	0	0		0
900101 Bond Premium	0	0		0
Total Revenues	$ 0	0	(3,011)	500
Total Resources	$ 0	0	(3,011)	107,771
EXPENDITURES				
Bond/Note Principal	0	82,800	2,815	2,872
Bond/Note Interest	0	52,200	21,903	26,180
Escrow Agent Fees	0	0		0
Cost of Issuance	0	0		0
Total Expenditures	$ 0	135,000	24,718	29,052
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - Vehicle Acquisition		135,000	135,000	0
Total Other Financing Sources (Uses)	$ 0	135,000	135,000	0
ENDING BALANCE	$ 0	0	107,271	78,720
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	$ 0	0	107,271	78,720

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2011	2,815	21,903	0	24,718
2012	2,872	26,180	0	29,052
2013	2,940	26,154	0	29,094
2014	3,019	26,116	0	29,135
2015	133,868	26,066	0	159,934
2016	141,559	23,362	0	164,921
2017	157,655	19,922	0	177,577
2018	162,544	15,634	0	178,178
2019	167,879	10,790	0	178,669
2020	163,724	5,468	0	169,192

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2011 NMFA Fire Apparatus Fund 3626	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
Revenues				
570010 Interest on Investments	0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
900100 Bond Proceeds	0	0		0
900101 Bond Premium	0	0		0
Total Revenues	$ 0	0	0	0
Total Resources	$ 0	0	0	0
EXPENDITURES				
Bond/Note Principal	0	0	0	2,815
Bond/Note Interest	0	0	0	21,903
Escrow Agent Fees	0	0		0
Cost of Issuance	0	0		0
Total Expenditures	$ 0	0	0	24,718
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1200 - Vehicle Acquisition		0	0	128,000
Total Other Financing Sources (Uses)	$ 0	0	0	128,000
ENDING BALANCE	$ 0	0	0	103,282
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	$ 0	0	0	103,282

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2012	2,815	21,903	0	24,718
2013	2,872	26,180	0	29,052
2014	2,940	26,154	0	29,094
2015	3,019	26,116	0	29,135
2016	133,868	26,066	0	159,934
2017	141,559	23,362	0	164,921
2018	157,655	19,922	0	177,577
2019	162,544	15,634	0	178,178
2020	167,879	10,790	0	178,669
2021	163,724	5,468	0	169,192

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
HUD Section 108 (Museum of Nature & Science) Fund 3810	Finance	Debt Service

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/11 Projected	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	12,232
Revenues				
570010 Interest on Investments	$ 0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 0	0	0	12,232
EXPENDITURES				
Bond/Note Principal	0	0		61,000
Bond/Note Interest	0	36,578	36,578	69,136
Bond/Admin. Fee	0	0	0	0
Total Expenditures	$ 0	36,578	36,578	130,136
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	0	12,232	12,232	51,087
Transfer from Fund 2000 - CDBG	0	36,578	36,578	83,422
Total Other Financing Sources (Uses)	$ 0	48,810	48,810	134,509
ENDING BALANCE	$ 0	12,232	12,232	16,606
Required Debt Service Reserve	0	0	0	0
UN-RESERVED ENDING BALANCE	0	12,232	12,232	16,606

Fiscal Year	Principal	Interest	Adm. Fee	Total DS
2011	0	36,578	0	36,578
2012	61,000	69,136	0	130,136
2013	63,000	68,694	0	131,694
2014	67,000	67,974	0	134,974
2015	71,000	66,886	0	137,886
2016	75,000	65,422	0	140,422
2017	77,000	63,573	0	140,573
2018	83,000	61,341	0	144,341
2019	87,000	58,777	0	145,777
2020	91,000	55,918	0	146,918
2021	95,000	52,787	0	147,787
2022 - 2031	1,230,000	275,952	0	1,505,952

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Facilities Improvements (General Fund) Fund 4001	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 6,110,183	2,704,024	2,704,024	3,112,234
REVENUES				
570010 Interest on Investments	88,276	75,000	56,294	75,000
570015 Net Incr/Decr Fair Value Investment	1,222	0	7,050	0
Total Revenues	$ 89,498	75,000	63,344	75,000
Total Resources	$ 6,199,681	2,779,024	2,767,368	3,187,234
EXPENDITURES				
40803020 Infrastructure Rehab	$ 1,115,379	3,729,667	954,476	2,603,721
60D02 City Hall Complex - General Fund	1,472,873	247,410	82,423	164,987
60D06 City Hall Facilities IT Infrastructure	883,514	351,332	150,986	231,292
60D05 City Hall IT Infrastructure	652,218	30,946	97,782	0
60910 La Casa Contribution	21,673	21,672	21,672	0
Total Expenditures	$ 4,145,657	4,381,027	1,307,339	3,000,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 650,000	1,585,000	1,585,000	1,824,709
Transfer from Fund 1102 - City Hall Furnishings	0	67,205	67,205	0
Total Other Financing Sources (Uses)	650,000	1,652,205	1,652,205	1,824,709
ENDING BALANCE	$ 2,704,024	50,202	3,112,234	2,011,943

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
HUD Facilities Projects Fund 4010	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	1,933,911
REVENUES				
900200 Loan Proceeds	$ 0	1,989,000	1,989,000	0
Total Revenues	$ 0	1,989,000	1,989,000	0
Total Resources	$ 0	1,989,000	1,989,000	1,933,911
EXPENDITURES				
852100-63406 Museum of Nature and Science	$ 0	1,989,000	55,089	1,933,911
Total Expenditures	$ 0	1,989,000	55,089	1,933,911
ENDING BALANCE	$ 0	0	1,933,911	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Facility Federal Grants Fund 4011	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
551012 HUD EID Museum of Nature and Science	$ 0	1,000,000	0	1,000,000
551031 BLM - Trackways Exhibits Grant	0	200,000	0	200,000
Total Revenues	$ 0	1,200,000	0	1,200,000
Total Resources	$ 0	1,200,000	0	1,200,000
EXPENDITURES				
852100-63405 Museum of Nature and Science	$ 0	1,000,000	0	1,000,000
722190-63407 MONAS Trackways Exhibits	0	200,000	0	200,000
Total Expenditures	$ 0	1,200,000	0	1,200,000
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Facility State Grant Improvements Fund 4012	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ (23,448)	0	0	0
REVENUES				
20012 Senior Kitchen	0	20,000	20,000	0
60103 Animal Services Center (2008)	18,499	0	0	0
60204 Benavidez Center Code Improvements (2009)	0	76,600	76,600	0
60302 Burn Lake/Esslinger Park	4,227	0	0	0
60404 Bus Shelters	37,500	0	0	0
60911 Las Casa Shelter & Transitional Housing	0	91,478	33,478	58,000
60912 La Casa Renovation 2009	0	635,384	535,384	100,000
60A01 East Mesa Multigenerational Center	10,504	0	0	0
60E0A Community of Hope - Ph4	1,551	0	0	0
60E10 Community of Hope Garden	751	0	0	0
60E11 Community of Hope	2,174	0	0	0
60F03 Mesquite Neighborhood	2,376	0	0	0
60F04 Mesquite Neighborhood	2,062	0	0	0
60F05 Mesquite Neighborhood	150,000	0	0	0
60H08 Mesilla Park community Center	7,860	0	0	0
60H10 Mesilla Park Community Center - Bldg & Grnds	9,673	30,074	30,074	0
60H11 Mesilla Park Community Center (2008)	12,120	39,899	39,899	0
60J01 North Las Cruces Park	9,533	0	0	0
60P03 Indoor Swimming Pool	513,647	343,854	74,964	268,890
60P04 Multipurpose Aquatic & Recreation Center	8,269,812	0	0	0
60P05 Multipurpose Rec & Aquatic Phase II (2008)	36,831	121,477	121,477	0
60Q05 Thomas Branigan Memorial Library	228,138	0	0	0
60Q09 Branigan Library Expansion	66,909	477,591	477,591	0
60Q10 Branigan Library Childrens Wing (2008)	11,250	90,553	0	90,553
60U01 Munson Center Improvements	120,434	0	0	0
60U05 Munson Center Improvements	198,000	0	0	0
60U06 Munson Center Improvements	97,000	0	0	0
60U08 Senior Kitchen	0	51,900	51,900	0
60U10 Munson Center Renovations	19,000	0	0	0
60V02 Civil Air Patrol Hanger	149,857	0	0	0
61002 East Mesa Senior Center Improvements	600,000	0	0	0
63402 Paleozoic Trackway Exhibit	233	55,367	55,367	0
63403 Museum of Nature & Science (2008)	166,675	11,525	11,525	0
63502 Amador Museum (2008)	79,691	16,470	16,470	0
63701 Police & Fire Training Academy	0	30,610	30,610	0
63901 La Pinon Sexual Assault Center	30,962	10,938	10,938	0
64200 East Side Center Improvements (2009)	0	18,000	0	18,000
Total Revenues	$ 10,857,269	2,121,720	1,586,277	535,443
Total Resources	$ 10,833,821	2,121,720	1,586,277	535,443

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Facility State Grant Improvements Fund 4012	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
EXPENDITURES				
20012 Senior Kitchen	0	20,000	20,000	0
60103 Animal Services Center (2008)	18,499	0	0	0
60204 Benavidez Center Code Improvements (2009)	0	76,600	76,600	0
60302 Burn Lake/Esslinger Park	4,227	0	0	0
60404 Bus Shelters	37,500	0	0	0
60911 Las Casa Shelter & Transitional Housing	0	91,478	33,478	58,000
60912 La Casa Renovation 2009	0	635,384	535,384	100,000
60A01 East Mesa Multigenerational Center	10,504	0	0	0
60E0A Community of Hope - Ph4	1,551	0	0	0
60E10 Community of Hope Garden	751	0	0	0
60E11 Community of Hope	2,174	0	0	0
60F03 Mesquite Neighborhood	2,376	0	0	0
60F04 Mesquite Neighborhood	2,062	0	0	0
60F05 Mesquite Neighborhood	150,000	0	0	0
60H08 Mesilla Park community Center	7,860	0	0	0
60H10 Mesilla Park Community Center - Bldg & Grnds	9,673	30,074	30,074	0
60H11 Mesilla Park Community Center (2008)	12,120	39,899	39,899	0
60J01 North Las Cruces Park	9,533	0	0	0
60P03 Indoor Swimming Pool	513,647	343,854	74,964	268,890
60P04 Multipurpose Aquatic & Recreation Center	8,269,812	0	0	0
60P05 Multipurpose Rec & Aquatic Phase II (2008)	36,831	121,477	121,477	0
60Q05 Thomas Branigan Memorial Library	228,138	0	0	0
60Q09 Branigan Library Expansion	66,909	477,591	477,591	0
60Q10 Branigan Library Childrens Wing (2008)	11,250	90,553	0	90,553
60U01 Munson Center Improvements	120,434	0	0	0
60U05 Munson Center Improvements	198,000	0	0	0
60U06 Munson Center Improvements	97,000	0	0	0
60U08 Senior Kitchen	0	51,900	51,900	0
60U10 Munson Center Renovations	19,000	0	0	0
60V02 Civil Air Patrol Hanger	149,857	0	0	0
61002 East Mesa Senior Center Improvements	600,000	0	0	0
63402 Paleozoic Trackway Exhibit	233	55,367	55,367	0
63403 Museum of Nature & Science (2008)	166,675	11,525	11,525	0
63502 Amador Museum (2008)	79,691	16,470	16,470	0
63701 Police & Fire Training Academy	0	30,610	30,610	0
63901 La Pinon Sexual Assault Center	30,962	10,938	10,938	0
64200 East Side Center Improvements (2009)	0	18,000	0	18,000
Total Expenditures	$ 10,857,269	2,121,720	1,586,277	535,443
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 101000 - General Fund	23,448	0	0	0
Total Other Financing Sources (Uses)	$ 23,448	0	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Sales Tax 03 Parks & Fac Bond Projects Fund 4021	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 96,880	27,721	27,721	26,976
REVENUES				
570010 Interest on Investment	$ 1,008	0	576	745
570015 Net Incr(Decr) Fair Value Investment	(93)	0	(1,321)	0
Total Revenues	$ 915	0	(745)	745
Total Resources	$ 97,795	27,721	26,976	27,721
EXPENDITURES				
60A02 East Mesa Rec. Center	$ 20,000	0	0	0
60W02 Airport Aviation Building	50,017	0	0	0
61Q03 Apodaca Park	(1,073)	0	0	27,721
61R01 Burn Lake Complex	0	27,721	0	0
Total Expenditures	$ 68,944	27,721	0	27,721
ENDING BALANCE	$ 28,851	0	26,976	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Sales Tax 2005 City Hall Fund 4022	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 708,249	0	0	0
REVENUES				
570010 Interest on Investment	$ 963	0	0	0
570015 Net Incr(Decr) Fair Value Investment	400,904	0	0	0
Total Revenues	$ 401,867	0	0	0
Total Resources	$ 1,110,116	0	0	0
EXPENDITURES				
60D01 New City Hall	$ 1,110,116	0	0	0
Total Expenditures	$ 1,110,116	0	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Sales Tax 2005 Public Improvement Fund 4023	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 668,430	593,347	593,347	423,165
REVENUES				
570010 Interest on Investment	$ 8,449	5,000	11,856	5,000
70711 Developer Contribution Sonoma Ranch Blvd South	34,613	0	(25,263)	0
Total Revenues	$ 43,062	5,000	(13,407)	5,000
Total Resources	$ 711,492	598,347	579,940	428,165
EXPENDITURES				
Public Safety Projects				
62Q01 Police/Fire Training Facility	0	169,683	156,775	0
Total Public Safety Projects	$ 0	169,683	156,775	0
Facilities/Parks Projects				
60803/60807 Design Parking Garage (SC Downtown)	$ 0	50,000	0	50,000
61R02 Burn Lake/Esslinger Park	38,824	399,999	0	355,292
Total Facilities/Parks Projects	$ 38,824	449,999	0	405,292
Public Works Projects				
40806040 New Street Lighting (Citywide)	$ 0	22,873	0	22,873
70710 Sonoma Ranch Blvd. South Fork BLM	35,701	0	0	0
70730 Don Roser	3,169	0	0	0
70H03 Roadrunner Retention Wall	40,451	0	0	0
Total Public Works Projects	$ 79,321	22,873	0	22,873
Total Expenditures	$ 118,145	642,555	156,775	428,165
ENDING BALANCE	$ 593,347	(44,208)	423,165	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Convention Center Construction Project Fund 4024	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 24,305,041	8,862,752	8,862,752	830,760
REVENUES				
570010 Investment Income	$ (42,285)	0	46,005	0
570015 Net Incr (Decr) Fair Value Investment	(23,378)	0	(142,500)	0
Total Revenues	$ (65,663)	0	(96,495)	0
Total Resources	$ 24,239,378	8,862,752	8,766,257	830,760
EXPENDITURES				
60503 Convention Center Construction	$ 15,372,149	14,475,076	7,935,497	800,000
722190 Professional Fees	4,477	30,760	0	30,760
Total Expenditures	$ 15,376,626	14,505,836	7,935,497	830,760
ENDING BALANCE	$ 8,862,752	(5,643,084)	830,760	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Griggs / Walnut Plume Project (NMFA Loan) Fund 4025 (formerly Fund 6362)		Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
560110 Contribution From Agency	0	0	150,000	3,150,000
900200 Loan Proceeds	187,874	3,535,000	150,000	3,150,000
Total Revenues	$ 187,874	3,535,000	300,000	6,300,000
Total Resources	$ 187,874	3,535,000	300,000	6,300,000
EXPENDITURES				
Debt Issuance Cost	0	35,000	2,692	0
Operating Capital	0	35,675	0	3,150,000
Major Projects	187,874	3,464,325	297,308	3,150,000
Total Expenditures	$ 187,874	3,535,000	300,000	6,300,000
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
NMFA Parking Deck 2009 Fund 4027	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 4,291,616	333,849	333,849	0
REVENUES				
570010 Interest on Investment	$ 7,085	700	4,827	0
570015 Net Incr (Decr) Fair Value Investment	2,974	0	(6,250)	0
Total Revenues	$ 10,059	700	(1,423)	0
Total Resources	$ 4,301,675	334,549	332,426	0
EXPENDITURES				
60D04 Parking Deck (New City Hall)	$ 3,956,978	336,016	332,426	0
800310 Debt Issuance Cost	10,848	0	0	0
Total Expenditures	$ 3,967,826	336,016	332,426	0
ENDING BALANCE	$ 333,849	(1,467)	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2011 GRT Facilities Projects Fund 4028	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
570010 Investment Income	$ 0	0	0	0
570015 Net Incr(Decr) Fair Value Investment	0	0	0	0
900100 Bond Proceeds	0	0	0	5,299,250
Total Revenues	$ 0	0	0	5,299,250
Total Resources	$ 0	0	0	5,299,250
EXPENDITURES				
64300 East Side Public Safety Complex	$ 0	0	0	954,400
61003 Sage Café	0	0	0	237,646
60305 Burn Lake Lighting	0	0	0	380,806
Lighting Retrofit - City wide	0	0	0	94,486
63702 Police Department HVAC	0	0	0	191,834
Roof Repair - City wide	0	0	0	191,834
Parking Lot Rehabilitation - City wide	0	0	0	143,160
General Building Repair - City wide	0	0	0	191,834
61B41 Fire Station #7/Training Center	0	0	0	2,863,200
Debt Issuance Cost	0	0	0	50,050
Total Expenditures	$ 0	0	0	5,299,250
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Public Park Development Fund 4106	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Unallocated Beginning Balance	$ 1,284,812	1,302,588	1,302,588	1,571,042
Reserved for Park Management Area #1	205,570	214,025	214,025	518,444
Reserved for Park Management Area #2	351,325	356,186	356,186	62,842
Reserved for Park Management Area #3	139,579	141,511	141,511	219,946
Reserved for Park Management Area #4	54,414	55,167	55,167	62,842
Reserved for Park Management Area #5	41,538	42,112	42,112	1,571
Reserved for Park Management Area #6	239,196	242,505	242,505	15,710
Reserved for Park Management Area #7	122,284	123,976	123,976	4,713
Reserved for Park Management Area #8	125,371	127,106	127,106	7,855
Reserved for Pueblos at Alameda	0	0	46,987	47,131
Reserved for Park Management City Wide	5,535	0	0	629,988
Total Beginning Balance	$ 1,284,812	1,302,588	1,349,575	1,571,042
REVENUES				
520021 Park Fee Management Area #1	$ 29,590	36,168	10,458	10,458
520022 Park Fee Management Area #2	13,197	12,325	747	0
520024 Park Fee Management Area #4	1,494	747	0	0
520026 Park Fee Management Area #6	1,245	747	0	0
520028 Park Fee Management Area #8	8,964	7,470	2,614	2,614
550020 Park Fee Management City Wide	207,589	195,345	260,774	260,774
520030 Pueblos at Alameda	0	0	46,987	0
570010 Interest Revenue	26,809	30,000	28,047	30,000
570015 Net Incr (Decr) Fair Value Investment	5,015	0	(65,037)	0
Total Revenues	$ 293,903	282,802	284,590	303,846
Total Resources	$ 1,578,715	1,585,390	1,634,165	1,874,888
EXPENDITURES				
41125010 Park Management Area #1 - Las Colinas	$ 0	525,936	39,296	460,437
41125020 Park Management Area #2	14,847	56,072	3,000	63,852
41125030 Park Management Area #3	27,766	237,403	0	225,777
41125040 Park Management Area #4	25,160	74,508	2,592	70,630
41125050 Park Management Area #5	38,665	2,912	1,496	1,859
41125060 Park Management Area #6	107,515	23,509	2,886	22,095
41125070 Park Management Area #7	815	5,951	0	5,838
41125080 Park Management Area #8	10,303	15,281	0	8,037
41125100 Pueblos at Alameda	0	0	0	46,987
41125000 Park Fee Management City Wide	51,056	634,388	13,853	633,347
Total Expenditures	$ 276,127	1,575,960	63,123	1,538,859
ENDING BALANCE	$ 1,302,588	9,430	1,571,042	336,029

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Valley View Heske Garden Improvements Fund 4110	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 86,697	59,901	59,901	58,287
REVENUES				
570010 Interest on Investment	1,391	2,000	1,248	2,000
570015 Net Incr (Decr) Fair Value Investment	99	0	(2,862)	0
Total Revenues	$ 1,490	2,000	(1,614)	2,000
Total Resources	$ 88,187	61,901	58,287	60,287
EXPENDITURES				
62J03 Valley View Heske Garden	$ 25,689	33,304	0	10,000
Total Expenditures	$ 25,689	33,304	0	10,000
ENDING BALANCE	$ 62,498	28,597	58,287	50,287

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Park/Land Capital Improvements Fund 4112	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
60809 Downtown Plaza	18,996	0	0	0
60810 Downtown Plaza	165,510	0	0	0
60813 Downtown Plaza	30,109	799,891	0	0
60815 La Placita - Phase I	99,912	272,549	272,549	0
60814 Downtown Plaza	0	292,565	242,565	50,000
60F06 Mesquite Historical District	17,080	0	0	0
60T07 Veteran's Memorial Wall	0	5,837	5,837	0
60T08 Veteran's Memorial Wall	0	858	858	0
63802 Dog Park	333	0	0	0
60304 Burn Lake/Esslinger Park (2008)	29,999	0	0	0
62010 Alameda Arroyo Trail	0	0	0	266,330
23007 Skeet & Trap Range (2008)	24,651	40,349	40,349	0
Total Revenues	$ 386,590	1,412,049	562,158	316,330
Total Resources	$ 386,590	1,412,049	562,158	316,330
EXPENDITURES				
60809 Downtown Plaza	18,996	0	0	0
60810 Downtown Plaza	165,510	0	0	0
60813 Downtown Plaza	30,109	799,891	0	0
60815 La Placita - Phase I	99,912	272,549	272,549	0
60814 Downtown Plaza	0	292,565	242,565	50,000
60304 Burn Lake/Esslinger Park (2008)	29,999	0	0	0
23007 Skeet & Trap Range (2008)	24,651	40,349	40,349	0
60F06 Mesquite Historical District	17,080	0	0	0
60T07 Veteran's Memorial Wall	0	5,837	5,837	0
60T08 Veteran's Memorial Wall	0	858	858	0
62010 Alameda Arroyo Trail	0	0	0	266,330
63802 Dog Park	333	0	0	0
Total Expenditures	$ 386,590	1,412,049	562,158	316,330
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Streets Improvements (General Fund) Fund 4201	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 256,244	129,295	129,295	104,656
REVENUES				
570010 Investment Income	$ 3,780	0	2,982	0
570015 Net Incr(Decr) Fair Value Investment	(142)	0	(6,838)	0
71020 Developer Contribution Campo Street	50,000	0	0	0
Total Revenues	$ 53,638	0	(3,856)	0
Total Resources	$ 309,882	129,295	125,439	104,656
EXPENDITURES				
70711 Sonoma Ranch Blvd. South Developer Portion	$ 213,607	0	0	0
70H03 Roadrunner Retention Wall	1,968	0	0	0
71020 Campo Street	42,651	0	0	0
70750 Entrada de Sierra Ph I (Street Lighting)	0	18,500	0	18,500
70760 Desert Wind Estates (Street Lights, Drainage)	2,014	38,356	0	38,356
70770 Mission Santa Clara (Street Lighting)	0	20,783	20,783	0
Total Expenditures	$ 260,240	77,639	20,783	56,856
OTHER FINANCING SOURCES (USES)				
Transfers from Fund 1000 - General Fund	$ 39,283	0	0	0
Transfer from Fund 4212 - State Street Imp Fund	40,370	0	0	0
Total Other Financing Sources (Uses)	79,653	0	0	0
ENDING BALANCE	$ 129,295	51,656	104,656	47,800

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
GRT Street Maintenance Fund 4202	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 341,395	1,981,557	1,981,557	1,338,081
REVENUES				
512010 Municipal Gross Receipts	$ 6,425,142	6,505,000	6,505,000	6,603,000
570010 Investment Income	15,287	8,000	33,846	15,000
570015 Net Incr (Decr) Fair Value Investment	11,792	0	(58,641)	0
592001 Other Revenue - GGRT St Maintenance	22,286	350,000	1,092,775	350,000
590020 Sale of Property/Material	18,687	0	0	0
Total Revenues	$ 6,493,194	6,863,000	7,572,980	6,968,000
Total Resources	$ 6,834,589	8,844,557	9,554,537	8,306,081
EXPENDITURES				
42226020 Contract Services (admin fee for GRT collect.)	$ 183,045	183,000	183,000	248,000
42806090 Equipment Replacement	238,881	0	0	0
42806090-851200 Paving Maintenance Software	0	250,146	250,146	0
42806130 ADA Improvements	213,868	250,000	250,000	250,000
42806130 Sidewalk Reconstruction - Capital	50,000	100,000	100,000	100,000
42806140 Overlay	1,025,363	1,300,000	1,300,000	1,300,000
42806150 Sealing	171,639	1,200,000	1,200,000	1,200,000
60817 Downtown North	0	131,392	0	131,392
70E00 El Molino	0	5,000	5,000	0
70K02 Del Rey Widening (MAP Match)	61,302	0	0	0
70M0F Traffic Signal Improvements	0	150,000	150,000	150,000
70M30 El Paseo/Idaho Intersection Improvements	0	126,356	1,177	125,179
70Q00 Union	(147,229)	0	0	0
70Q02 Union Avenue/Stern Drive Intersection Imp (Co-op)	0	13,500	0	13,500
71010 Solano Drive A.D.A. (Spruce/Cactus)	0	25,000	38,429	0
71040 El Paseo Signal Project	26,578	0	0	0
70W01 Main Street Rehab STP (MAP)	3,922	0	0	0
70W03 MAP Project Match (S. Main Reconstruction)	0	76,006	0	76,006
70Y02 Telshor/Lohman Intersection Improvements	213,248	57,333	8,738	0
70Z01 MAP Project (Match)	0	321,250	296,250	25,000
70Z03 MAP Project Match (Amador)	0	0	0	186,000
70M31 COOP Match (El Paseo Medians)	0	0	0	50,000
70F19 CDBG Match (Midway)	0	0	0	150,000
Total Expenditures	$ 2,040,617	4,188,983	3,782,740	4,005,077
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1005 - Engineering Services	$ (760,000)	(1,220,210)	(1,220,210)	(1,235,724)
Transfer to Fund 2600 - Street Maintenance Operations	(482,386)	(558,851)	(558,851)	(450,000)
Transfer to Fund 3230 - 1999 GRT Bonds	(1,238,840)	0	0	0
Transfer to Fund 3275 - 2010A Str DS	0	(2,623,510)	(2,654,655)	(2,329,947)
Transfer to Fund 3613 - NMFA Street Loans DS	(85,847)	0	0	0
Transfer to Fund 3615 - New Street Projects Loans DS	(203,298)	0	0	0
Total Other Financing Sources (Uses)	$ (2,770,371)	(4,402,571)	(4,433,716)	(4,015,671)
Adjustment due to accrual	(42,044)			
ENDING BALANCE	$ 1,981,557	253,003	1,338,081	285,333

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Special Street Projects (Philippou Settlement) Fund 4205	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	44,619	44,619	1,197,820
REVENUES				
570110 Interest A/R & Other	$ 29,185	0	4,699	0
570015 Net Incr(Decr) Fair Value Investment	61	0	(14,460)	0
560100 Contribution from Developers	21,941	0	47,950	0
903000 Sale of Capital Assets	0	500,000	423,000	0
Total Revenues	$ 51,187	500,000	461,189	0
Total Resources	$ 51,187	544,619	505,808	1,197,820
EXPENDITURES				
Operating	$ 6,568	6,274	6,274	6,500
Capital				
71050 Dos Sueños	0	400,000	0	800,000
71051 Mission Espada Ph 1 2A 2B	0	0	8,400	0
71054 Mission Santa Clara	0	100,000	10,714	89,286
71055 Sierra Norte Heights	0	0	39,200	0
71056 Monte Sombra	0	0	21,000	0
71057 Entrada de Sierra	0	0	22,400	0
Total Expenditures	$ 6,568	506,274	107,988	895,786
OTHER FINANCING SOURCES (USES)				
Transfer from 4400 - Flood Control Fund	$ 0	800,000	800,000	0
Total Other Financing Sources (Uses)	$ 0	800,000	800,000	0
ENDING BALANCE	$ 44,619	838,345	1,197,820	302,034

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Improvement District 1991 Fund 4208	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 26,358	26,358	26,358	26,358
REVENUES				
570010 Interest on Investment	$ 0	0	0	0
570015 Net Incr (Decr) Fair Value Investment	0	0	0	0
Total Revenue	$ 0	0	0	0
Total Resources	$ 26,358	26,358	26,358	26,358
OTHER FINANCING SOURCES (USES)				
954201 Transfer to Fund 4202	$ 0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE	$ 26,358	26,358	26,358	26,358

NOTE: Improvements were funded by a $5,000,000 bond issue. Sales Tax Street Maintenance Gross Receipts Taxes were used for the repayment of the bonds.

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
State Street Improvement Grants Fund 4212	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 119,904	79,534	79,534	79,534
REVENUES				
60805 Downtown Revitalization	370,711	128,135	0	128,135
60806 Downtown Revitalization	116,225	103,105	0	103,105
70400 Flood Control Dam Restoration	63,147	0	0	
70F04 East Mesa Road Improvements	360,895	0	0	0
70F17 East Mesa - Davis/Jefferson Roads	4,913	0	0	0
70F18 Solano Drive Improvements	6,788	0	0	0
70K02 Del Rey Blvd Reconstruction	541,441	0	0	0
70Q00 Union Avenue	178,125	0	0	0
70Q01 Union Avenue Multi Use Path	7,178	0	0	0
70Q02 Union Avenue/Stern Drive Intersection Imp	0	40,500	0	40,500
70R00 NM DOT Grant (Street Lighting)	10,000	10,280	0	10,280
70U01 Jack Rabbit Interchange	346,385	0	0	0
70W01 Las Cruces Main Street Downtown	0	1,176,000	0	1,676,000
70W03 S. Main Reconstruction/Rehab (Alameda/Idaho)	0	228,019	0	228,019
70Y02 Telshor/Lohman Intersection Imp (GRIP 2)	1,971,657	1,733,344	0	0
71010 Solano Drive A.D.A. Imp (Spruce/Cactus)	0	38,429	38,429	0
70Z01 Amador Rehab (Archuleta to Motel Blvd)	0	179,126	179,126	0
70P10 Alameda Arroyo Trail	0	266,330	0	0
70Z03 Amador Ave 17th to Motel Blvd	0	0	0	742,500
70M31 El Paseo Medians	0	0	0	148,950
Total Revenues	$ 3,977,465	3,903,268	217,555	3,077,489
Total Resources	$ 4,097,369	3,982,802	297,089	3,157,023
EXPENDITURES				
60805 Downtown Revitalization	$ 370,711	128,135	0	128,135
60806 Downtown Revitalization	116,225	103,105	0	103,105
70400 Flood Control Dam Restoration	63,147	0	0	0
70F04 East Mesa Road Improvements	360,895	0	0	0
70F17 East Mesa - Davis/Jefferson Roads	4,913	0	0	0
70F18 Solano Drive Improvements	6,788	0	0	0
70K02 Del Rey Blvd Reconstruction	541,441	0	0	0
70P00 Triviz Multi-Use Path	11	0	0	0
70Q00 Union Avenue	178,125	0	0	0
70Q01 Union Avenue Multi Use Path	7,178	0	0	0
70Q02 Union Avenue/Stern Drive Intersection Imp	0	40,500	0	40,500
70R00 Street Lighting	10,000	10,280	0	10,280
70U01 Jack Rabbit Interchange	346,385	0	0	0
70W01 Las Cruces Main Street Downtown	0	1,176,000	0	1,676,000
70W03 S. Main Reconstruction/Rehab (Alameda/Idaho)	0	228,019	0	228,019

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
State Street Improvement Grants Fund 4212	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
70Y02 Telshor/Lohman Intersection Imp (GRIP 2)	1,971,657	1,733,344	0	0
71010 Solano Drive A.D.A. Imp (Spruce/Cactus)	0	38,429	38,429	0
70Z01 Amador Rehab (Archuleta to Motel Blvd)	0	179,126	179,126	0
70P10 Alameda Arroyo Trail	0	266,330	0	0
70Z03 Amador Ave 17th to Motel Blvd	0	0	0	742,500
70M31 El Paseo Medians	0	0	0	148,950
Total Expenditures	$ 3,977,476	3,903,268	217,555	3,077,489
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 4201 - Streets (General) Fund	$ (40,370)	0	0	0
Total Other Financing Sources (Uses)	$ (40,370)	0	0	0
ENDING BALANCE	$ 79,523	79,534	79,534	79,534

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
NMFA Street Projects '06 Fund 4213	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,179,788	1,299,730	1,299,730	376,883
REVENUES				
570010 Investment Income	$ (21,708)	0	5,596	0
570015 Net Incr (Decr) Fair Value Investment	(2,000)	0	(25,866)	0
Total Revenues	$ (23,708)	0	(20,270)	0
Total Resources	$ 2,156,080	1,299,730	1,279,460	376,883
EXPENDITURES				
70722 Traffic Signals	$ 35,631	252,369	221,062	31,307
70723 Rinconada/Lohman/Sonoma Ranch Landscaping	594,812	0	0	0
70X11 Rinconada: Northrise to BLM	516	0	0	0
70X13 Rinconada: S Wall	55,000	0	0	0
70X20 Sonoma Ranch Blvd	157,505	1,189	1,189	0
70X41 South Fork Arroyo, Channel Improvements	483	774,642	631,722	142,920
70X42 South Fork Arroyo, Crossing	12,403	149,964	48,604	101,360
Total Expenditures	$ 856,350	1,178,164	902,577	275,587
ENDING BALANCE	$ 1,299,730	121,566	376,883	101,296

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
NMFA New Street Projects '07 Fund 4214	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,099,966	795,539	795,539	162,831
REVENUES				
570010 Investment Income	$ 0	0	3,219	0
570015 Net Incr (Decr) Fair Value Investment	0	0	(29,729)	0
Total Revenues	$ 0	0	(26,510)	0
Total Resources	$ 1,099,966	795,539	769,029	162,831
EXPENDITURES				
70X61 El Molino Phase V	$ 2,274	518,240	477,904	40,336
70X63 ADA Improvements - Solano Drive	0	26,107	20,344	0
70X64 17 Street Rehab	53,812	0	0	0
70X66 Bruins Lane Rehab.	248,341	0	0	0
60817 Downtown North	0	250,000	107,950	122,495
Total Expenditures	$ 304,427	794,347	606,198	162,831
ENDING BALANCE	$ 795,539	1,192	162,831	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Sales Tax 03 Street Lighting Bond Project Fund 4223	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 70,935	68,767	68,767	66,986
REVENUES				
570010 Interest on Investment	$ 1,680	900	1,377	500
570015 Net Incr(Decr) Fair Value Investment	(216)	0	(3,158)	0
Total Revenues	$ 1,464	900	(1,781)	500
Total Resources	$ 72,399	69,667	66,986	67,486
EXPENDITURES				
42806020 Street Lights	$ 3,632	25,547	0	25,547
Total Expenditures	$ 3,632	25,547	0	25,547
ENDING BALANCE	$ 68,767	44,120	66,986	41,939

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010A Street Projects Bond Fund 4224	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	2,903,366
REVENUES				
570010 Investment Income	$ 0	0	37,014	0
570015 Net Incr(Decr) Fair Value Investment	0	0	(136,367)	0
900100 Bond Proceeds	0	3,317,340	2,945,000	0
900101 Bond Premium	0	97,811	97,811	0
Total Revenues	$ 0	3,415,151	2,943,458	0
Total Resources	$ 0	3,415,151	2,943,458	2,903,366
EXPENDITURES				
71100 El Molino PhaseVI	$ 0	795,480	0	795,480
71101 El Molino PhaseVII	0	650,000	0	650,000
71102 Jefferson Phase II	0	390,000	0	153,942
71103 S. Main Street Reconstruction	0	100,000	0	100,000
71104 Union Ave/Stern Drive Intersection (Co-op)	0	40,000	0	40,000
71105 Bruins Lane Rehab	0	450,000	0	450,000
71106 El Paseo Idaho Intersection	0	300,000	0	300,000
71107 Sonoma North of Hwy 70	0	300,000	0	300,000
Debt Issuance Cost	0	31,031	40,092	0
Total Expenditures	$ 0	3,056,511	40,092	2,789,422
ENDING BALANCE	$ 0	358,640	2,903,366	113,944

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2011 Street Projects Bond Fund 4225	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
570010 Investment Income	$ 0	0	0	0
570015 Net Incr(Decr) Fair Value Investment	0	0	0	0
900100 Bond Proceeds	0	0	0	4,335,750
Total Revenues	$ 0	0	0	4,335,750
Total Resources	$ 0	0	0	4,335,750
EXPENDITURES				
70713 Sonoma Ranch Blvd Construction	$ 0	0	0	2,386,000
42806270 Street Renovation/Dirt Street Paving	0	0	0	1,908,800
Debt Issuance Cost	0	0	0	40,950
Total Expenditures	$ 0	0	0	4,335,750
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
TIDD Capital Project Fund 4270	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	1,000,113	1,000,113	1,300,643
REVENUES				
570010 Interest on Investments	$ 1	0	19,994	0
570015 Net Incr/Decr Fair Value Investment	112	0	(20,107)	0
Total Revenues	$ 113	0	(113)	0
Total Resources	$ 113	1,000,113	1,000,000	1,300,643
EXPENDITURES				
60817 Downtown North	$ 0	1,300,643	0	1,300,643
Total Expenditures	$ 0	1,300,643	0	1,300,643
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2815 - TIDD Dedicated Revenue Fund	$ 1,000,000	300,643	300,643	0
Total Other Financing Sources (Uses)	1,000,000	300,643	300,643	0
ENDING BALANCE	$ 1,000,113	113	1,300,643	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Airport Improvement Fund 4300	Facilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 717,248	737,962	737,962	730,939
REVENUES				
570010 Interest Income	$ 18,064	20,000	14,130	20,000
570015 Net Incr (Decr) Fair Value Investment	2,650	0	(21,153)	0
70C00 FAA Grant - Air Traffic Control Tower Phase I	21,644	970,182	512,312	457,870
70B08 Rehab Runway 12-30	0	9,844	0	9,844
70B09 Rehab Runway 12-30	2,336,287	1,207,594	277,947	929,647
70B09 Rehab Runway 12-30	61,767	0	0	0
70B10 Automated Weather Observation System FAA	0	213,648	56,839	155,853
70B10 Automated Weather Observation System State	0	5,622	1,758	4,820
Total Revenues	$ 2,440,412	2,426,890	841,833	1,578,034
Total Resources	$ 3,157,660	3,164,852	1,579,795	2,308,973
EXPENDITURES				
70C00 - Air Traffic Control Tower	21,644	970,182	512,312	457,870
70B08 - Rehab Runway 12-30	0	9,844	0	9,844
70B09 - Rehab Runway 12-30	2,398,054	1,207,594	277,947	929,647
70B10 - Automated Weather Observation System	0	219,270	58,597	160,673
Total Expenditures	$ 2,419,698	2,406,890	848,856	1,558,034
ENDING BALANCE	$ 737,962	757,962	730,939	750,939

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Flood Control Fund 4400	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,900,932	3,710,845	3,710,845	2,887,583
REVENUES				
511020 Property Tax - Flood Control	$ 3,724,715	3,888,155	3,888,155	3,869,025
570010 Interest on Investments	47,009	30,000	61,528	30,000
570015 Net Incr/Decr Fair Value Investment	18,582	0	8,140	0
591010 Rentals/Lease Income	58,681	40,000	35,000	40,000
592001 Other Revenue	0	0	70,738	0
Total Revenues	$ 3,848,987	3,958,155	4,063,561	3,939,025
Total Resources	$ 6,749,919	7,669,000	7,774,406	6,826,608
EXPENDITURES				
44226010 Admin Charge for Tax Collection	$ 37,247	38,765	38,765	38,690
44806020 Capital Equipment - Storm Drain Camera	70,718	0	0	0
44806020 Capital Equipment - Vactor Truck	0	444,000	398,220	0
60817 Downtown North	0	567,131	70,000	497,131
70410 Flood Channels	(3,747)	7,267	1,284	5,983
70430 Sonoma N. Hwy 70	0	100,000	0	100,000
70432 Bruins Lane Rehab	0	187,500	0	187,500
70433 North Valley/Tashiro	0	358,000	1,613	356,387
70D00 Calico Central	0	0	0	250,000
70E00 El Molino - Phase V	0	305,000	15,000	290,000
70G02 Flood Control Infrastructure	111,676	378,644	291,313	300,000
70G03 Land Acquisition - Flood Control Property	0	35,000	35,000	50,000
70K02 Del Rey Widening (MAP Match)	268,204	0	0	0
70K03 Del Rey - Sand Hill Arroyo Crossing Design	13,504	0	0	0
70K04 Del Rey - Sand Hill Arroyo Crossing	7,376	100,000	47,613	0
70M02 17 Street Reconstruction	406,085	0	0	0
70M27 Rigsby Road Drainage Design	23,099	75,826	2,917	72,909
70M28 Esslinger Park/Burn Lake (Match)	0	59,526	0	59,526
70M53 Drainage Channel N of Veteran's Park	0	204,116	50,000	154,116
70M70 Jefferson Roadway Improvements	55,005	200,000	0	200,000
70P10 NMEMNRD Recreational Trails Match	0	125,116	0	125,116
70V01 Las Cruces Dam	(55,048)	272,491	27,984	244,507
70712 Sonoma South Fork Arroyo	817	0	0	0
70Y02 Telshor Lohman	38,003	60,544	10,079	0
70Z01 MAP Match	0	55,862	55,862	0
70Z03 MAP Match (Amador)	0	0	0	62,000
70M31 COOP Match (El Paseo Medians)	0	0	0	15,000
70F19 CDBG Match (Midway)	0	0	0	100,000
70436 ACOE Riparian Wetlands	0	0	0	500,000
Total Expenditures	$ 972,939	3,574,788	1,045,650	3,608,865

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Flood Control Fund 4400	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1005 - Engineering Fund	$ (540,250)	(907,393)	(907,393)	(918,930)
Transfer to Fund 2650 - Flood Control Operations	(159,750)	(615,000)	(615,000)	(550,000)
Transfer to Fund 3235 - 1999 GRT Bonds	(674,169)	0	0	0
Transfer to Fund 3277 - 2010B GRT Bonds	0	(933,011)	(944,717)	(855,982)
Transfer to Fund 3613 - NMFA Street Loans	(9,539)	0	0	0
Transfer to Fund 3619 - NMFA E. Mesa 125-Acre Pond	(682,427)	(574,063)	(574,063)	(701,623)
Transfer to Fund 4205 - Special Street Projects	0	(800,000)	(800,000)	0
Total Other Financing Sources (Uses)	$ (2,066,135)	(3,829,467)	(3,841,173)	(3,026,535)
ENDING BALANCE	$ 3,710,845	264,745	2,887,583	191,208

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
NMFA Flood Control 2008 Fund 4413	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,190,438	749,902	749,902	232,749
REVENUES				
570010 Investment Income	$ 5,446	0	13,566	0
570015 Net Incr (Decr) Fair Value Investment	3,811	0	(29,107)	0
Total Revenues	$ 9,257	0	(15,541)	0
Total Resources	$ 2,199,695	749,902	734,361	232,749
EXPENDITURES				
70H01 East Mesa Flood Control 2009	$ 16,124	106,668	2,500	104,168
70H02 Waterfalls Regional Pond	1,433,669	127,434	127,434	0
70D00 Calico/Central Drainage Channel	0	2,643	2,643	47,616
70420 Sandhill Arroyo Modification	0	450,000	369,035	80,965
Total Expenditures	$ 1,449,793	686,745	501,612	232,749
ENDING BALANCE	$ 749,902	63,157	232,749	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2011 Flood Control Fund 4414	Public Works	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
570010 Investment Income	$ 0	0	0	0
570015 Net Incr(Decr) Fair Value Investment	0	0	0	0
900100 Bond Proceeds	0	0	0	1,485,000
Total Revenues	$ 0	0	0	1,485,000
Total Resources	$ 0	0	0	1,485,000
EXPENDITURES				
61R04 El Molino/Burn Lake/Esslinger Park	$ 0	0	0	720,500
70D00 Calico/Central Drainage Channel	0	0	0	720,500
Debt Issuance Cost	0	0	0	44,000
Total Expenditures	$ 0	0	0	1,485,000
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
West Mesa Industrial Park Fund 4504	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 450,674	249,437	249,437	349,981
REVENUES				
570010 Investment Income	$ 5,782	10,000	5,591	1,000
590020 Sale of Property/Material	28,308	500,000	104,814	300,000
570015 Net Incr(Decr) Fair Value Investment	487	0	(14,303)	0
591010 Rental Income	11,469	20,000	31,528	20,000
Total Revenues	$ 46,046	530,000	127,630	321,000
Total Resources	$ 496,720	779,437	377,067	670,981
EXPENDITURES				
Operating Expenses	$ 23,191	50,000	27,086	50,000
West Mesa Infrastructure	1,042	0	0	0
Venture Drive Extension	223,050	0	0	0
Total Expenditures	$ 247,283	50,000	27,086	50,000
ENDING BALANCE	$ 249,437	729,437	349,981	620,981

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
NMFA Equipment Fund 4613	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 822,232	777	777	0
REVENUES				
570010 Investment Income	$ 545	0	178	0
33002 Loan Proceeds	0	900,000	938,875	0
33010 Loan Proceeds	0	0	0	938,875
Total Revenues	$ 545	900,000	939,053	938,875
Total Resources	$ 822,777	900,777	939,830	938,875
EXPENDITURES				
33001 Fire Pumpers	$ 822,000	0	0	0
33002 Fire Apparatus	0	889,684	904,481	0
33010 Fire Apparatus	0	0	0	903,526
Debt Issuance Cost	0	10,316	35,349	35,349
Total Expenditures	$ 822,000	900,000	939,830	938,875
ENDING BALANCE	$ 777	777	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Federal Stimulus Capital Projects Fund 4900	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
70B09 Airport Runway 12-30 Reconstruction	$ 7,505,786	13,916	0	13,916
63404 Museum of Nature and Science DOE	130,454	888,000	25,000	863,000
Total Revenues	$ 7,636,240	901,916	25,000	876,916
Total Resources	$ 7,636,240	901,916	25,000	876,916
EXPENDITURES				
70B09 Airport Runway 12-30 Reconstruction	$ 7,505,786	13,916	0	13,916
63404 Museum of Nature and Science DOE	130,454	888,000	25,000	863,000
Total Expenditures	$ 7,636,240	901,916	25,000	876,916
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
State Stimulus Capital Projects Fund 4912	Various	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
70K04 Del Rey Blvd Reconstruction	599,756	1,400,244	1,337,027	63,217
20019 Las Cruces Convention Center	0	495,330	440,859	54,471
Total Revenues	$ 599,756	1,895,574	1,777,886	117,688
Total Resources	$ 599,756	1,895,574	1,777,886	117,688
EXPENDITURES				
70K04 Del Rey Blvd Reconstruction	$ 599,756	1,400,244	1,337,027	63,217
20019 Las Cruces Convention Center	0	495,330	440,859	54,471
Total Expenditures	$ 599,756	1,895,574	1,777,886	117,688
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Northrise Morning Star Special Assessment Fund 2750	Public Works	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 18,170	98,965	98,965	96,409
REVENUES				
560100 Contribution From Developers	$ 188,937	0	0	0
570010 Investment Income	977	0	1,977	0
570015 Net Incr (Decr) Fair Value Investment	851	0	(4,533)	0
570110 Interest A/R & other	98,030	0	0	0
Total Revenues	$ 288,795	0	(2,556)	0
Total Resources	$ 306,965	98,965	96,409	96,409
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 3240 - '00 Municipal Gas Tax Bonds A	$ (208,000)	0	0	0
Total Other Financing Sources (Uses)	$ (208,000)	0	0	0
ENDING BALANCE	$ 98,965	98,965	96,409	96,409

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Sonoma Ranch Special Assessment Fund 2751	Public Works	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 49,980	51,142	51,142	49,822
REVENUES				
570010 Investment Income	996	0	1,022	0
570015 Net Incr (Decr) Fair Value Investment	166	0	(2,342)	0
Total Revenues	$ 1,162	0	(1,320)	0
Total Resources	$ 51,142	51,142	49,822	49,822
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2810 - Gas Tax	$ 0	0	0	0
Transfer from Fund 4400 - Flood Control Capital Imp	0	0	0	0
Transfer to Fund 3613 -2006 NMFA Street Loans Dbt Svc	0	0	0	0
Transfer to Fund 4202 - GRT Street Maintenance	0	0	0	0
Transfer to Fund 4400 - Flood Control Capital Imp	0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE	$ 51,142	51,142	49,822	49,822

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Shared Services Fund 5100	Utilities		Enterprise	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ (57,409)	(124,990)	(124,990)	0
REVENUES				
570010 Investment Income	$ (66,334)	(45,000)	0	(45,000)
570015 Net Incr(Decr) Fair Value Investment	(2,772)	0	0	0
570110 Interest A/R & Other	(14)		0	0
585200 Admin.Service Charges - Gas	3,422,069	3,979,552	2,984,520	4,018,250
585300 Admin.Service Charges - Water	1,861,013	2,158,574	1,618,851	2,179,565
585301 Admin.Service Charges - Water Development	55,050	55,050	55,050	55,050
585320 Admin.Service Charges - Water Acquisition	78,700	78,700	78,700	78,700
585400 Admin.Service Charges - Wastewater	898,245	1,042,031	781,485	1,052,163
585401 Admin.Service Charges - WW Acquisition	44,700	44,700	44,700	44,700
585500 Admin.Service Charges - Solid Waste	1,691,731	1,954,477	1,465,785	1,973,484
586361 Admin.Service Charges - Griggs/Walnut Plume	0	60,000	0	60,000
589800 Reimbursed from RGNGA	810,587	1,000,000	640,000	0
591010 Rental/Lease Income	38,580	0	0	0
592001 Other Revenue	(315)	0	(15,132)	0
Total Revenues	$ 8,831,240	10,328,084	7,653,959	9,416,912
Total Resources	$ 8,773,831	10,203,094	7,528,969	9,416,912
EXPENDITURES				
Personnel Expenses	$ 4,396,307	5,050,329	4,102,863	4,906,048
Operating Expenses	2,809,786	4,167,533	2,272,802	3,319,773
Administrative Expenses (Engineering + HR)	1,021,073	1,117,242	1,117,242	1,191,091
Capital Outlay	0	36,062	36,062	0
Depreciation Expense	16,930	20,000	19,335	15,500
Total Expenditures	$ 8,244,096	10,391,166	7,548,304	9,432,412
OTHER FINANCING SOURCES (USES)				
Transfer From Fund 5373 - Water Well Projects	$ 0	0	0	0
Transfer to Fund 5160 - Equipment Reserve Fund	(671,655)	0	0	0
Total Other Financing Sources (Uses)	$ (671,655)	0	0	0
Ending Balance With Non-cash Expenses	$ (141,920)	(188,072)	(19,335)	(15,500)
Other Changes in Cash				
Plus: Non-cash Expenses & Other Adjustments	16,930	20,000	19,335	15,500
Adjustment due to change in accruals				
ENDING BALANCE	$ (124,990)	(168,072)	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Shared Services SCADA Capital Fund 5150	Utilities	Internal Services

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 96,318	51,181	51,181	34,487
REVENUES				
570010 Interest on Investment	$ 3,747	2,292	0	2,292
570015 Net Incr(Decr) Fair Value Investment	(373)	24	0	24
585200 Admin.Service Charges - Gas	12,000	12,000	12,000	12,000
585300 Admin.Service Charges - Water	12,000	12,000	12,000	12,000
585400 Admin.Service Charges - Wastewater	12,000	12,000	12,000	12,000
Total Revenues	$ 39,374	38,316	36,000	38,316
Total Resources	$ 135,692	89,497	87,181	72,803
EXPENDITURES				
Operating Expenses	$ 0	0	0	0
Depreciation Expense	0	0	0	0
Capital Outlay	84,511	36,000	52,694	36,000
Total Expenditures	$ 84,511	36,000	52,694	36,000
ENDING BALANCE With Non-Cash Expense	$ 51,181	53,497	34,487	36,803
Plus: Non-Cash Expense	0	0	0	0
ENDING CASH BALANCE	$ 51,181	53,497	34,487	36,803

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Shared Services Equipment Reserve Fund 5160	Utilities		Internal Services	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,260,461	1,973,039	1,973,039	1,975,039
REVENUES				
570010 Interest on Investment	$ 30,290	11,766	0	11,766
570015 Net Incr(Decr) Fair Value Investment	8,633	0	0	0
585200 Admin.Service Charges - Gas	2,000	2,000	2,000	2,000
590020 Sale of Property	0	9,000	0	9,000
Total Revenues	$ 40,923	22,766	2,000	22,766
Total Resources	$ 1,301,384	1,995,805	1,975,039	1,997,805
EXPENDITURES				
Depreciation	145,762	147,600	145,762	147,600
Major Equipment	0	0	0	96,000
Total Expenditures	$ 145,762	147,600	145,762	243,600
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5100 - Shared Services Fund	$ 671,655	0	0	0
Total Other Financing Sources (Uses)	$ 671,655	0	0	0
Adjustment due to change in accruals	$ 0	0	0	0
ENDING BALANCE With Non-Cash Expense	$ 1,827,277	1,848,205	1,829,277	1,754,205
Plus: Non-Cash Expenses	145,762	147,600	145,762	147,600
ENDING CASH BALANCE	$ 1,973,039	1,995,805	1,975,039	1,901,805

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Gas Operations Fund 5200	Utilities		Enterprise	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,018,087	1,468,325	1,468,325	2,103,245
REVENUES				
541201 Natural Gas Sales Org 52520010	$ 8,625,815	9,260,896	9,355,000	10,005,000
541203 Gas Service Charge	290,245	500,000	316,820	500,000
541204 Customer Gas Line Extension	155,003	200,000	144,181	200,000
541910 Provision for Uncollectible Accounts	(74,901)	(60,052)	(60,052)	(60,052)
546308 Reimbursed from RGNGA	1,918,164	1,500,000	1,500,000	0
560100 Contribution from Developers	49,896	120,000	0	120,000
570010 Interest on Investment	25,093	15,000	0	0
570015 Net Incr(Decr) in Fair Value of Investments	3,846	0	0	0
592001 Other Reimbursed Expenses	7,912	10,000	8,000	10,000
Total Revenue	$ 11,001,073	11,545,844	11,263,949	10,774,948
Total Resources	$ 13,019,160	13,014,169	12,732,274	12,878,193
EXPENDITURES				
Personnel Services	$ 3,144,276	3,491,454	3,491,454	3,683,882
Operating Expenses	2,453,386	2,769,711	2,769,711	3,102,939
Administrative Expense	3,643,932	4,208,496	3,213,464	4,247,194
Depreciation Expense	1,609,186	1,617,000	1,615,261	1,621,500
Total Expenditures	$ 10,850,780	12,086,661	11,089,890	12,655,515
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5300 - Water Fund	$ 0	100,000	100,000	300,000
Transfer to Fund 5205 - Contingency Fund	(200,000)	(200,000)	(200,000)	(200,000)
Transfer to Fund 5250 - Gas Capital Imp Fund	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Transfer to Fund 5931 - Clean Comm Emission Reduc	(54,400)	(54,400)	(54,400)	(54,400)
Total Other Financing Sources (Uses)	$ (1,254,400)	(1,154,400)	(1,154,400)	(954,400)
ENDING BALANCE With Non-cash Expenses	$ 913,980	(226,892)	487,984	(731,722)
Adjustment due to change in accruals	96,365			
Plus: Non-cash Revenue/Expenses	1,559,290	1,497,000	1,615,261	1,501,500
ENDING CASH BALANCE WITHOUT COG	$ 2,569,635	1,270,108	2,103,245	769,778
COST OF GAS				
541201 Cost of Gas Sales Org 5200	$ 13,793,571	23,473,732	16,000,000	16,238,178
541912 Provision for Uncollectible Accounts - COG	(200,327)	(176,053)	(120,000)	(121,786)
Less:				
Cost of Gas	14,422,689	22,828,204	15,568,627	15,800,384
Cost of Gas PILT-Franchise	271,865	469,475	311,373	316,008
ENDING CASH BALANCE COG ONLY	$ (1,101,310)	0	0	0
ENDING CASH BALANCE WITH COG	$ 1,468,325	1,270,108	2,103,245	769,778

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Gas Contingency Fund 5205	Utilities		Debt Service	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	202,981	202,981	402,981
Revenues				
570010 Investment Income	$ 1,746	0	0	0
570015 Net Incr(Decr) FV Investment	1,235	0	0	0
Total Revenues	$ 2,981	0	0	0
Total Resources	$ 2,981	202,981	202,981	402,981
EXPENDITURES				
Operating	$ 0	200,000	0	200,000
Total Expenditures	$ 0	200,000	0	200,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5200 - Gas Operations Fund	$ 200,000	200,000	200,000	200,000
Total Other Financing Sources (Uses)	$ 200,000	200,000	200,000	200,000
ENDING BALANCE	$ 202,981	202,981	402,981	402,981

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Gas Capital Improvements Fund 5250	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 5,963,148	6,449,975	6,449,975	6,910,408
REVENUES				
570010 Interest on Investment	$ 119,812	142,155	142,155	142,155
570015 Net Incr (Decr) Fair Value Investment	24,594	527	527	527
592009 Reimb Utility Cost	3,973	10,000	10,000	10,000
Total Revenues	$ 148,379	152,682	152,682	152,682
Total Resources	$ 6,111,527	6,602,657	6,602,657	7,063,090
EXPENDITURES				
Operating Capital	$ 1,616	80,596	45,376	135,444
Major Projects	659,936	6,472,255	646,873	6,980,374
Depreciation	0	0		80,000
Total Expenditures	$ 661,552	6,552,851	692,249	7,195,818
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5200 - Gas Operating Fund	$ 1,000,000	1,000,000	1,000,000	1,000,000
Total Other Financing Sources (Uses)	$ 1,000,000	1,000,000	1,000,000	1,000,000
ENDING BALANCE With Non-Cash Expense	$ 6,449,975	1,049,806	6,910,408	867,272
Plus: Non-Cash Expenses	0	0	0	80,000
Other Adjustments				
ENDING BALANCE	$ 6,449,975	1,049,806	6,910,408	947,272

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Gas Equipment Reserve Fund 5260	Utilities	Internal Services

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,895,637	1,896,963	1,896,963	1,896,963
REVENUES				
546350 Equipment Use Fee	$ 0	0	0	0
570010 Interest on Investment	36,084	45,459	0	45,459
570015 Net Incr/Decr Fair Value Investment	6,554	0	0	0
Total Revenues	$ 42,638	45,459	0	45,459
Total Resources	$ 1,938,275	1,942,422	1,896,963	1,942,422
EXPENDITURES				
Equipment	$ 41,312	42,254	0	155,000
Depreciation	247,180	222,300	220,451	222,300
Total Expenditures	$ 288,492	264,554	220,451	377,300
ENDING BALANCE With Non-Cash Expense	$ 1,649,783	1,677,868	1,676,512	1,565,122
Plus: Non-Cash Expense	247,180	222,300	220,451	222,300
ENDING CASH BALANCE	$ 1,896,963	1,900,168	1,896,963	1,787,422

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water Operations Fund 5300	Utilities		Enterprise	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,027,137	2,762,015	2,762,015	2,428,115
REVENUES				
541311 Water Sales	$ 10,315,069	10,632,361	10,960,000	11,652,000
541312 Bulk Water Sales	401,755	268,000	768,000	857,000
541313 Water Service Charge	146,499	250,000	132,569	160,000
541314 Customer Water Line Extension	55,819	50,000	55,385	50,000
541328 Water Contract Testing Revenue	0	0	0	0
541910 Provision for Uncollectible Accounts	(101,394)	(83,628)	(83,628)	(83,628)
551002 Federal Bureau of Reclamation	33,321	24,890	0	0
560100 Contribution from Developers	385,125	500,000	400,000	400,000
570010 Interest on Investment	39,244	30,000	45,000	45,000
570015 Net Incr(Decr) in Fair Value of Investments	6,128	3,501	10,000	10,000
570110 Interest/Acct Receivable	46,331	0	0	0
580010 Special Assessments	42,118	0	0	0
592001 Other Reimbursed Exp	13,573	0	0	0
900100 Bond Proceeds	0	248,400	0	0
Total Revenues	$ 11,383,588	11,923,524	12,287,326	13,090,372
Total Resources	$ 13,410,725	14,685,539	15,049,341	15,518,487
OPERATIONAL EXPENDITURES				
Personnel Services	$ 2,514,254	2,484,504	2,465,862	2,764,858
Operating Expenses	5,029,224	5,972,764	5,768,900	6,392,058
Administrative Expenses	1,920,384	2,277,608	1,737,885	2,298,599
Water Impact Fees - Rates Contribution	262,340	317,000	250,000	340,000
Depreciation Expense	1,631,772	1,511,900	1,677,993	1,680,000
Debt Service	969,828	1,279,554	1,076,817	1,075,339
Debt Issuance Cost	0	1,182	83,596	0
Capital Outlay	13,689	9,241	0	0
Total Operational Expenditures	$ 12,341,491	13,853,753	13,061,053	14,550,854
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2800 - Environmental Gross Receipts	$ 229,995	308,603	307,859	308,603
Transfer from Fund 5320 - Water Rights Acquisition	750,000	0	0	0
Transfer to Fund 5200 - Gas Operations	0	(100,000)	(100,000)	(300,000)
Transfer to Fund 5320 - Water Rights Acquisition Fund	0	(96,887)	(96,887)	(93,091)
Transfer to Fund 5331 - 2009 Water Bond Debt Serv.	0	(54,364)	(54,364)	0
Transfer to Fund 5350 - Water Capital Imp Fund	(344,774)	(894,774)	(894,774)	(1,222,908)
Total Other Financing Sources (Uses)	$ 635,221	(837,422)	(838,166)	(1,307,396)
ENDING BALANCE With Non-cash Expenses	$ 1,704,455	(5,636)	1,150,122	(339,763)
Adjustment due to change in accruals & other adj.	(189,087)	0	0	0
Non-cash Revenue/Expenses	1,246,647	1,011,900	1,277,993	1,280,000
ENDING BALANCE	$ 2,762,015	1,006,264	2,428,115	940,237

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Water Development Fund 5301	**Utilities**	**Special Revenue**

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 336,421	1,196,544	1,196,544	1,114,256
REVENUES				
541331 Water Impact Fees - Developers	$ 681,402	737,920	533,256	737,920
541332 Water Impact Fees - Customer Surcharge	154,365	155,000	155,421	155,000
541333 Water Dev Charges - Rates Contribution	262,147	232,500	192,268	232,500
570010 Interest on Investment	39,147	44,042	0	44,042
570015 Net Incr(Decr) Fair Value of Investment	870	1,000	0	1,000
570110 Interest A/R Other	71,745	75,000	76,813	75,000
900100 Bond Proceeds	0	0	0	
Total Revenues	$ 1,209,676	1,245,462	957,758	1,245,462
Total Resources	$ 1,546,097	2,442,006	2,154,302	2,359,718
EXPENDITURES				
Operating	$ 78,683	260,296	0	0
Administrative Expenses	55,050	55,050	55,050	55,050
Debt Service	2,413,460	2,635,841	2,462,589	2,423,451
Depreciation Expense	355,143	360,500	359,932	360,500
Debt Issuance Cost	0	69,715	0	0
Total Expenditures	$ 2,902,336	3,381,402	2,877,571	2,839,001
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5374 - Water 2005 Bond	$ 1,845,585	0	0	0
Transfer from Fund 5401 - Wastewater Development	0	1,477,593	1,477,593	725,000
Total Other Financing Sources (Uses)	$ 1,845,585	1,477,593	1,477,593	725,000
ENDING BALANCE With Non-cash Transactions	$ 489,346	538,197	754,324	245,717
Plus: Other Accounting Adjustments	352,055			
Plus: Non-cash Expenses	355,143	360,500	359,932	360,500
ENDING BALANCE	$ 1,196,544	898,697	1,114,256	606,217

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Water Contingency Fund 5305	Utilities	Debt Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 662,877	554,301	554,301	554,301
Revenues				
570010 Investment Income	$ 11,866	0	0	0
570015 Net Incr(Decr) FV Investment	1,674	0	0	0
592001 Other Revenue	703	0	0	0
Total Revenues	$ 14,243	0	0	0
Total Resources	$ 677,120	554,301	554,301	554,301
EXPENDITURES				
Operating	$ 122,819	100,000	0	100,000
Total Expenditures	$ 122,819	100,000	0	100,000
ENDING BALANCE	$ 554,301	454,301	554,301	454,301

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water Rights Acquisition Fund 5320	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,758,556	854,037	854,037	17,483
REVENUES				
541336 Water Rights Fee - Development	$ 285,342	280,356	244,069	280,356
541337 Water Rights Acquisition Fees	328,379	337,740	406,244	337,740
541338 EBID Water Allotment Revenue	111,181	0	0	0
570010 Interest on Investment	53,589	70,000	30,999	11,000
570015 Net Incr (Decr) Fair Value Investment	(2,311)	3,465	0	3,465
570110 INTEREST A/R & OTHER	0	17,325	0	17,325
591010 Rental/Lease Income	10,920	12,495	0	12,495
Total Revenues	$ 787,100	721,381	681,312	662,381
Total Resources	$ 3,545,656	1,575,418	1,535,349	679,864
EXPENDITURES				
Operating	$ 426,199	0	0	0
Administrative Expenses	78,700	78,700	78,700	78,700
Operating Capital	1,111,108	1,065,000	1,065,000	172,731
Total Expenditures	$ 1,616,007	1,143,700	1,143,700	251,431
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5300 - Water Operations Fund	$ 0	96,887	96,887	93,091
Transfer to Fund 5300 - Water Operations Fund	(750,000)	0	0	0
Transfer to Fund 5401 - Wastewater Development Fund	0	(471,053)	(471,053)	(521,524)
Total Other Financing Sources (Uses)	$ (750,000)	(374,166)	(374,166)	(428,433)
ENDING BALANCE With Non-cash Transactions	$ 1,179,649	57,552	17,483	0
Plus: Other Accounting Adjustments	(325,612)	0	0	0
ENDING BALANCE	$ 854,037	57,552	17,483	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water Rights Management Fund 5321	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 190,778	316,109	316,109	358,173
REVENUES				
541339 Water Rights Adjudication Revenue	$ 273,646	281,450	281,000	281,450
570010 Interest on Investment	4,542	5,887	2,499	2,500
570015 Net Change in Fair Value	1,284	0	0	0
Total Revenues	$ 279,472	287,337	283,499	283,950
Total Resources	$ 470,250	603,446	599,608	642,123
EXPENDITURES				
Operating	$ 154,141	298,887	241,435	287,337
Total Expenditures	$ 154,141	298,887	241,435	287,337
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 5320 - Water Rights Acquisition	$ 0	0	0	0
Transfer to Fund 7460 - Lower RG Water Users	0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE	$ 316,109	304,559	358,173	354,786

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2009 Water Bond - Debt Service Fund 5331	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 292,999	0	0	37,437
REVENUES				
570010 Interest on Investment	$ 0	0	8,261	0
570015 Net Change in Fair Value	0	0	(25,188)	0
Total Revenues	$ 0	0	(16,927)	0
Total Resources	$ 292,999	0	(16,927)	37,437
EXPENDITURES				
800100 Bond Interest	$ 64,768	0	0	0
800200 Bond Principal	228,231	0	0	0
Total Expenditures	$ 292,999	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 5320 - Water Rights Acquisition	$ 0	54,364	54,364	0
Total Other Financing Sources (Uses)	$ 0	54,364	54,364	0
ENDING BALANCE With Non-cash Transactions	$ 0	54,364	37,437	37,437
Plus: Other Accounting Adjustments				
ENDING BALANCE	$ 0	54,364	37,437	37,437

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2010 Water Bond - Debt Service Fund 5332	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	22,281
REVENUES				
570010 Interest on Investment	0	0	63,024	0
570015 Net Change in Fair Value	0	0	9,173	0
Total Revenues	$ 0	0	72,197	0
Total Resources	$ 0	0	72,197	22,281
EXPENDITURES				
800100 Bond Interest	$ 0	0	43,917	0
800200 Bond Principal	0	0	5,999	0
Total Expenditures	$ 0	0	49,916	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 5320 - Water Rights Acquisition	$ 0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE With Non-cash Transactions	$ 0	0	22,281	22,281
Plus: Other Accounting Adjustments				
ENDING BALANCE	$ 0	0	22,281	22,281

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2009 Water Bond - Debt Service Reserve Fund 5341	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,078,576	1,115,381	1,115,381	1,120,069
REVENUES				
570010 Interest on Investment	11,925	0	22,294	0
570015 Net Change in Fair Value	24,880	0	(17,606)	0
Total Revenues	$ 36,805	0	4,688	0
Total Resources	$ 1,115,381	1,115,381	1,120,069	1,120,069
EXPENDITURES				
	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
	$ 0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE With Non-cash Transactions	$ 1,115,381	1,115,381	1,120,069	1,120,069
Plus: Other Accounting Adjustments				
ENDING BALANCE	$ 1,115,381	1,115,381	1,120,069	1,120,069

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2010 Water Bond - Debt Service Reserve Fund 5342	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	1,484,429
REVENUES				
570010 Interest on Investment	0	0	14,874	0
570015 Net Change in Fair Value	0	0	(29,720)	0
Total Revenues	$ 0	0	(14,846)	0
Total Resources	$ 0	0	(14,846)	1,484,429
EXPENDITURES				
	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5382 - Water Well46 DS	$ 0	22,268	22,267	0
Transfer from Fund 5387 - Water NMFA DS	0	226,127	226,127	0
Transfer from Fund 5388 - 2007 NMFA DS	0	1,250,882	1,250,881	0
Total Other Financing Sources (Uses)	$ 0	1,499,277	1,499,275	0
ENDING BALANCE With Non-cash Transactions	$ 0	1,499,277	1,484,429	1,484,429
Plus: Other Accounting Adjustments				
ENDING BALANCE	$ 0	1,499,277	1,484,429	1,484,429

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Water Capital Improvements Fund 5350	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,565,053	889,472	889,472	1,030,933
REVENUES				
570010 Interest on Investment	$ 26,266	28,195	28,195	28,195
570015 Net Incr/Decr Fair Value Investment	2,037	3,133	3,133	3,133
Total Revenues	$ 28,303	31,328	31,328	31,328
Total Resources	$ 1,593,356	920,800	920,800	1,062,261
EXPENDITURES				
Operating Capital	$ 1,616	556,491	437,768	556,491
Major Projects	1,047,042	756,828	346,873	1,187,385
Total Expenditures	$ 1,048,658	1,313,319	784,641	1,743,876
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5300 - Water Operating Fund	344,774	894,774	894,774	1,222,908
Transfer from Fund 5373 - Water Well Projects	0	0	0	0
Total Other Financing Sources (Uses)	$ 344,774	894,774	894,774	1,222,908
Estimated Project Cost Carryover**	$			
ENDING BALANCE With Non-Cash Expense	$ 889,472	502,255	1,030,933	541,293

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Water Equipment Reserve Fund 5360	Utilities	Internal Services

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,096,093	1,118,889	1,118,889	1,144,114
REVENUES				
570010 Interest on Investment	$ 21,203	20,000	20,000	20,000
570015 Net Incr (Decr) Fair Value Investment	3,857	5,225	5,225	5,225
590020 Sale of Property/Material	0	0	0	
Total Revenues	$ 25,060	25,225	25,225	25,225
Total Resources	$ 1,121,153	1,144,114	1,144,114	1,169,339
EXPENDITURES				
Equipment	$ 2,264	0	0	130,000
Depreciation	150,452	146,100	145,124	146,100
Total Expenditures	$ 152,716	146,100	145,124	276,100
ENDING BALANCE With Non-Cash Expense	$ 968,437	998,014	998,990	893,239
Plus: Non-Cash Expense	150,452	146,100	145,124	146,100
ENDING CASH BALANCE	$ 1,118,889	1,144,114	1,144,114	1,039,339

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water Well Projects (DFA Grant) Fund 5373	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 18,553	18,553	18,553	0
REVENUES				
552003 NM Department of Finance	$ 0	0	0	0
900200 Loan Proceeds				
Total Revenues	$ 0	0	0	0
Total Resources	$ 18,553	18,553	18,553	0
EXPENDITURES				
Major Projects	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 5100 - Shared Services Fund	0	0	(10,059)	0
Transfer To Fund 5350 - Water Capital Improvements	0	0	(8,494)	0
Total Other Financing Sources (Uses)	$ 0	0	(18,553)	0
ENDING BALANCE	$ 18,553	18,553	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Water Series 2005A Bond Project Fund 5374	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 3,005,655	714,400	714,400	578,285
REVENUES				
570010 Interest on Investment	$ 6,219	87,236	12,051	87,236
570015 Net Incr (Decr) Fair Value Investment	68,732	3,000	(22,971)	3,000
Total Revenues	$ 74,951	90,236	(10,920)	90,236
Total Resources	$ 3,080,606	804,636	703,480	668,521
EXPENDITURES				
Major Projects	520,621	786,199	125,195	630,241
Transfer to 5301Water Development	1,845,585	0	0	0
Total Expenditures	$ 2,366,206	786,199	125,195	630,241
Plus: Other Adjustments	0	0	0	0
ENDING BALANCE	$ 714,400	18,437	578,285	38,280

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water Series 2006 Bond Project Fund 5375	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,206,066	1,651,808	1,651,808	1,659,413
REVENUES				
570010 Interest on Investment	$ 7,572	2,000	7,605	2,000
570015 Net Incr (Decr) Fair Value Investment	1,851	0	0	0
Total Revenues	$ 9,423	2,000	7,605	2,000
Total Resources	$ 2,215,489	1,653,808	1,659,413	1,661,413
EXPENDITURES				
Bond Issuance Cost	$			
Major Projects	563,681	1,653,808	0	1,661,308
Total Expenditures	$ 563,681	1,653,808	0	1,661,308
ENDING BALANCE With Non-cash Expenses	$ 1,651,808	0	1,659,413	105
Adjustment due to change in accruals & other adj.				
Non-cash Revenue/Expenses				
ENDING BALANCE	$ 1,651,808	0	1,659,413	105

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water EPA Grant Project Fund 5376	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
551026 EPA Grant	$ 616,496	339,104	96,550	621,184
Total Revenues	$ 616,496	339,104	96,550	621,184
Total Resources	$ 616,496	339,104	96,550	621,184
EXPENDITURES				
Major Projects	$ 616,496	339,104	96,550	621,184
Total Expenditures	$ 616,496	339,104	96,550	621,184
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water NMFA Projects Fund 5377	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,984,292	1,947,390	1,947,390	1,949,768
REVENUES				
570010 Interest on Investment	$ 3,733	0	2,143	0
570015 Net Incr (Decr) Fair Value Investment	2,229	0	235	0
Total Revenues	$ 5,962	0	2,378	0
Total Resources	$ 1,990,254	1,947,390	1,949,768	1,949,768
EXPENDITURES				
Major Projects	$ 42,864	1,774,016	0	1,713,983
Total Expenditures	$ 42,864	1,774,016	0	1,713,983
ENDING BALANCE With Non-cash Expenses	$ 1,947,390	173,374	1,949,768	235,785
Adjustment due to change in accruals & other adj.				
Plus: Other Adjustments				
Cash Transfer to Fund 503050 - Water Cap Imp				
Cash Transfer to Fund 503050 - Water Cap Imp				
Non-cash Revenue/Expenses				
ENDING BALANCE	$ 1,947,390	173,374	1,949,768	235,785

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water NMFA 08 Projects Fund 5378	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 7,814,709	6,400,901	6,400,901	5,640,041
REVENUES				
570010 Interest on Investment	$ 9,357	256,725	7,140	256,725
570015 Net Incr (Decr) Fair Value Investment	0	25,000	0	25,000
Total Revenues	$ 9,357	281,725	7,140	281,725
Total Resources	$ 7,824,066	6,682,626	6,408,041	5,921,766
EXPENDITURES				
Major Projects	$ 1,423,165	5,563,019	768,000	5,695,823
Total Expenditures	$ 1,423,165	5,563,019	768,000	5,695,823
ENDING BALANCE	$ 6,400,901	1,119,607	5,640,041	225,943

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Water Well 46 - Debt Service Fund 5382	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 29,793	30,238	30,238	40,345
REVENUES				
570010 Interest on Investment	$ 401	0	10,707	0
570015 Net Incr (Decr) Fair Value Investment	44	0	(80)	0
Total Revenues	$ 445	0	10,627	0
Total Resources	$ 30,238	30,238	40,865	40,345
EXPENDITURES				
800100 Bond Interest	$ 0	0	520	0
800200 Bond Principal				
Total Expenditures	$ 0	0	520	0
ENDING BALANCE	$ 30,238	30,238	40,345	40,345

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2005 Series A Water Bond DS Fund 5384	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 29,264	39,159	39,159	30,488
REVENUES				
570010 Interest on Investment	$ 7,398	0	5,455	0
570015 Net Incr (Decr) Fair Value Investment	2,497	0	(14,126)	0
Total Revenues	$ 9,895	0	(8,671)	0
Total Resources	$ 39,159	39,159	30,488	30,488
EXPENDITURES				
800100 Bond Interest	$ 0	0	0	0
800200 Bond Principal				
Total Expenditures	$ 0	0	0	0
ENDING BALANCE	$ 39,159	39,159	30,488	30,488

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2006 Water Bond Debt Service Fund 5385	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 5,820	9,033	9,033	6,428
REVENUES				
570010 Interest on Investment	$ 2,384	0	1,730	0
570015 Net Incr (Decr) Fair Value Investment	829	0	(4,335)	0
Total Revenues	$ 3,213	0	(2,605)	0
Total Resources	$ 9,033	9,033	6,428	6,428
EXPENDITURES				
800100 Bond Interest	$ 0	0	0	0
800200 Bond Principal				
Total Expenditures	$ 0	0	0	0
ENDING BALANCE	$ 9,033	9,033	6,428	6,428

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
NMFA Water Loan Debt Service Fund 5387	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 237,761	238,998	238,998	0
REVENUES				
570010 Interest on Investment	$ 1,100	0	(13,053)	0
570015 Net Incr (Decr) Fair Value Investment	137	0	182	0
Total Revenues	$ 1,237	0	(12,871)	0
Total Resources	$ 238,998	238,998	226,127	0
EXPENDITURES				
800100 Bond Interest	$ 0	0	18,392	0
800200 Bond Principal				
Total Expenditures	$ 0	0	18,392	0
OTHER FINANCING SOURCES (USES)				
Tsfr To Fund 5342 - Water 2010 Bond Res.	0	(226,127)	(226,127)	0
Other Financing Sources (Uses)	$ 0	(226,127)	(226,127)	0
ENDING BALANCE	$ 238,998	12,871	(18,392)	0
Other Adjustments	0	0	18,392	0
ENDING OPERATING CASH BALANCE	$ 238,998	12,871	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2007 NMFA Water Debt Service Fund 5388	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,277,761	1,283,494	1,283,494	0
REVENUES				
570010 Interest on Investment	$ 4,924	0	(13,053)	0
570015 Net Incr (Decr) Fair Value Investment	809	0	182	0
Total Revenues	$ 5,733	0	(12,871)	0
Total Resources	$ 1,283,494	1,283,494	1,270,623	0
EXPENDITURES				
800100 Bond Interest	$ 0	0	114,729	0
800200 Bond Principal				
Total Expenditures	$ 0	0	114,729	0
OTHER FINANCING SOURCES (USES)				
Tsfr To Fund 5342 - Water 2010 Bond Res.	0	(1,250,882)	(1,250,881)	0
Other Financing Sources (Uses)	$ 0	(1,250,882)	(1,250,881)	0
ENDING BALANCE	$ 1,283,494	32,612	(94,987)	0
Other Adjustments	0	0	94,987	0
ENDING OPERATING CASH BALANCE	$ 1,283,494	32,612	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2005 Series A Water Bond DS Reserve Fund 5394	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,030,878	1,033,517	1,033,517	1,009,794
REVENUES				
570010 Interest on Investment	$ (725)	0	18,352	0
570015 Net Incr (Decr) Fair Value Investment	3,364	0	(42,075)	0
Total Revenues	$ 2,639	0	(23,723)	0
Total Resources	$ 1,033,517	1,033,517	1,009,794	1,009,794
EXPENDITURES				
800100 Bond Interest	$ 0	0	0	0
800200 Bond Principal				
Total Expenditures	$ 0	0	0	0
ENDING BALANCE	$ 1,033,517	1,033,517	1,009,794	1,009,794

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2006 Water Bond DS Reserve Fund 5395	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 328,491	349,297	349,297	343,106
REVENUES				
570010 Interest on Investment	$ 6,152	0	9,699	0
570015 Net Incr (Decr) Fair Value Investment	14,654	0	(15,890)	0
Total Revenues	$ 20,806	0	(6,191)	0
Total Resources	$ 349,297	349,297	343,106	343,106
EXPENDITURES				
800100 Bond Interest	$ 0	0	0	0
800200 Bond Principal				
Total Expenditures	$ 0	0	0	0
ENDING BALANCE	$ 349,297	349,297	343,106	343,106

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Wastewater Operations Fund 5400	Utilities	Enterprise

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 3,000,126	3,932,136	3,932,136	2,660,632
REVENUES				
541421 Wastewater Sales	$ 9,434,313	9,236,911	9,691,000	9,860,000
541423 Wastewater Service Charges	145,123	240,000	132,569	132,000
541424 Wastewater Line Extensions	12,369	25,000	(3,959)	7,000
541910 Provision for Uncollectible Accounts	(87,327)	(53,154)	(53,154)	(89,000)
560100 Contributed From Developers	374,796	500,000	400,000	400,000
570010 Interest on Investment	63,216	65,000	65,000	65,000
570015 Net Incr (Decr) Fair Value Investment	19,170	9,063	20,000	20,000
570110 Interest A/R & Other	9,658	0	0	0
592001 Reimbursed Expense Other	1,709	0	0	0
900100 Bond Proceeds	0	496,800	0	0
Total Revenues	$ 9,973,027	10,519,620	10,251,456	10,395,000
Total Resources	$ 12,973,153	14,451,756	14,183,592	13,055,632
OPERATIONAL EXPENDITURES				
Personnel Services	$ 2,558,944	2,562,963	2,562,963	2,729,865
Operating Expenses	3,357,098	3,827,951	3,786,676	4,060,568
Administrative Expenses	846,626	1,096,074	835,528	1,106,206
Wastewater Impact Fees - Rates Contribution	344,339	375,000	909,969	375,000
Depreciation Expense	1,969,298	2,021,600	2,018,026	2,020,500
Debt Service	948,896	1,054,580	340,000	900,740
Debt Issuance Cost	0	2,363	68,620	0
Total Operational Expenditures	$ 10,025,201	10,940,531	10,521,782	11,192,879
OTHER FINANCING SOURCES (USES)				
Tsfr from Fund 2800 - Environ Gross Receipts Fund	416,524	244,132	243,543	244,132
Tsfr from Fund 5460 - WW Equip. Replacement Fund	250,000	0	0	0
Tsfr to Fund 5405 - WW Contingency	(100,000)	(100,000)	(100,000)	(100,000)
Tsfr to Fund 5420 - WW Reclamation	0	(546,224)	(546,224)	(1,716,524)
Tsfr to Fund 5450 - WW Capital Improvements	(1,216,524)	(2,216,524)	(2,216,524)	(301,020)
Other Financing Sources (Uses)	$ (650,000)	(2,618,616)	(2,619,205)	(1,873,412)
ENDING BALANCE	$ 2,297,952	892,609	1,042,605	(10,659)
Plus: Non-cash Revenue/Expenses	1,594,502	1,521,600	1,618,026	1,620,500
Other Adjustments	39,682	0	1	0
ENDING OPERATING CASH BALANCE	$ 3,932,136	2,414,209	2,660,632	1,609,841

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Wastewater Development Fund 5401	Utilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 5,934,494	4,731,787	4,731,787	3,453,291
REVENUES				
541431 Wastewater Impact Fees - Developers	$ 618,629	619,000	581,371	600,000
541432 Wastewater Impact Fees - Customer Surcharge	124,278	125,000	125,816	125,000
541433 Wastewater Impact Fees - Rates Contribution	344,249	284,000	224,720	284,000
570010 Interest on Investment	157,296	50,000	108,000	110,000
570015 Net Incr(Decr) Fair Value of Investment	8,799	5,590	20,000	75,000
570110 Interest A/R & Other	45,277	75,000	51,250	20,000
Total Revenues	$ 1,298,528	1,158,590	1,111,157	1,214,000
Total Resources	$ 7,233,022	5,890,377	5,842,944	4,667,291
EXPENDITURES				
Operating Expenses	$ 18,009	125,393	22,000	104,000
Administrative Cost	44,700	44,700	44,700	44,700
Depreciation Expense	454,097	485,000	484,355	485,000
Debt Service	1,189,675	1,174,863	1,178,163	1,171,669
Major Projects	1,846,993	2,483,019	138,250	1,329,000
Total Expenditures	$ 3,553,474	4,312,975	1,867,468	3,134,369
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5320 - Water Rights Acq. Fund	$ 0	471,053	471,053	521,524
Transfer to Fund 5301 - Water Development Fund	0	(1,477,593)	(1,477,593)	(725,000)
Total Other Financing Sources (Uses)	$ 0	(1,006,540)	(1,006,540)	(203,476)
ENDING BALANCE With Non-cash Transactions	$ 3,679,548	570,862	2,968,936	1,329,446
Plus: Other Accounting Adjustments	598,142	0	0	0
Plus: Non-cash Expenses	454,097	485,000	484,355	485,000
ENDING BALANCE	$ 4,731,787	1,055,862	3,453,291	1,814,446

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Wastewater Contingency Fund 5405	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 100,921	204,711	204,711	304,711
REVENUES				
570010 Investment Income	$ 2,811	0	0	0
570015 Net Incr(Decr) Fair Value Investment	979	0	0	0
Total Revenues	$ 3,790	0	0	0
Total Resources	$ 104,711	204,711	204,711	304,711
EXPENDITURES				
Operating	$ 0	200,000	0	200,000
Total Expenditures	$ 0	200,000	0	200,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5400 - Wastewater Fund	$ 100,000	100,000	100,000	100,000
Total Other Financing Sources (Uses)	$ 100,000	100,000	100,000	100,000
ENDING BALANCE	$ 204,711	104,711	304,711	204,711

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
WW Water Reclamation Fund 5420	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 148,889	89,285	89,285	595,001
REVENUES				
570010 Interest on Investment	$ (14,946)	4,000	(4,000)	0
570015 Net Inc (Decr) Fair Value Investment	(1,823)	909	2,000	2,000
900100 Bond Proceeds	0	9,439,200	0	0
Total Revenues	$ (16,769)	9,444,109	(2,000)	2,000
Total Resources	$ 132,120	9,533,394	87,285	597,001
EXPENDITURES				
Personnel Services	$ 0	61,224	37,826	112,244
Operating	0	414,250	9,749	485,000
Depreciation Expense	155,860	440,500	439,978	440,500
Debt Service	595,636	595,096	581,742	554,299
Debt Issuance Cost	0	44,901	0	0
Major Projects	15,738	75,000	0	0
Total Expenditures	$ 767,234	1,630,971	1,069,295	1,592,043
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 2800 - EGRT Fund	$ 379,755	592,236	590,808	592,236
Transfer from Fund 5400 - Wastewater Operations Fund	0	546,224	546,224	301,020
Transfer from Fund 5450 - Wastewater Capital Fund	188,000	0	0	0
Other Financing Sources (Uses)	$ 567,755	1,138,460	1,137,032	893,256
ENDING BALANCE With Non-cash Transactions	$ (67,359)	9,040,883	155,022	(101,786)
Other Accounting Adjustments	784	0	1	0
Plus: Non-cash Revenues/Expenses	155,860	440,500	439,978	440,500
ENDING BALANCE	$ 89,285	9,481,383	595,001	338,714

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010 Wastwater Debt Service Fund 5432	Utilities	Internal Services

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	48,735
REVENUES				
570010 Interest on Investment	$ 0	0	117,039	0
570015 Net Incr (Decr) Fair Value Investment	0	0	(9,504)	0
Total Revenues	$ 0	0	107,535	0
Total Resources	$ 0	0	107,535	48,735
EXPENDITURES				
800100 Bond/Note Interest	$ 0	0	58,800	0
800200 Bond/Note Principal	0	0	31,276	0
Total Expenditures	$ 0	0	90,076	0
OTHER FINANCING SOURCES (USES)				
	$ 0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE With Non-Cash Expense	$ 0	0	17,459	48,735
Plus: Non-Cash Expense & Other Adjustments	0	0	31,276	0
ENDING CASH BALANCE	$ 0	0	48,735	48,735

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2009 WW Bond DS Reserve Fund 5441	Utilities		Internal Services	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 681,788	704,816	704,816	708,546
REVENUES				
570010 Interest on Investment	$ 7,483	0	18,715	0
570015 Net Incr (Decr) Fair Value Investment	15,545	0	(14,985)	0
Total Revenues	$ 23,028	0	3,730	0
Total Resources	$ 704,816	704,816	708,546	708,546
EXPENDITURES				
	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
	$ 0	0		
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE With Non-Cash Expense	$ 704,816	704,816	708,546	708,546
Plus: Non-Cash Expense & Other Adjustments	0	0	0	0
ENDING CASH BALANCE	$ 704,816	704,816	708,546	708,546

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2010 Wastewater Debt Service Reserve Fund 5442	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	966,796
REVENUES				
570010 Interest on Investment	$ 0	0	10,676	0
570015 Net Incr (Decr) Fair Value Investment	0	0	(20,847)	0
Total Revenues	$ 0	0	(10,171)	0
Total Resources	$ 0	0	(10,171)	966,796
EXPENDITURES				
	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5483 - Wastewater Filter DS	$ 0	30,286	30,286	0
Transfer from Fund 5484 - Wastewater Manholes	0	19,753	19,752	0
Transfer from Fund 5488 - Wastewater NMFA 2007	0	612,300	612,299	0
Transfer from Fund 5489 - Wastewater NMFA 2008	0	314,631	314,630	0
Total Other Financing Sources (Uses)	$ 0	976,970	976,967	0
ENDING BALANCE	$ 0	976,970	966,796	966,796
ADJUSTED ENDING BALANCE	$ 0	976,970	966,796	966,796

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Wastewater Capital Improvements Fund 5450	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 4,278,761	2,490,794	2,490,794	3,463,469
REVENUES				
552023 NM Environment Department	$ 87,603	0	0	0
570010 Interest on Investment	78,648	100,000	100,000	100,000
570015 Net Incr (Decr) Fair Value Investment	9,431	124	124	124
Total Revenues	$ 175,682	100,124	100,124	100,124
Total Resources	$ 4,454,443	2,590,918	2,590,918	3,563,593
EXPENDITURES				
Operating Capital	$ 1,616	60,000	250,000	250,000
Major Projects	2,990,557	4,009,660	1,093,973	3,799,635
Total Expenditures	$ 2,992,173	4,069,660	1,343,973	4,049,635
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5400 - Wastewater Operating Fund	$ 1,216,524	2,216,524	2,216,524	1,716,524
Transfer to Fund 5420 - WW Water Reclamation Fund	(188,000)	0	0	0
Total Other Financing Sources (Uses)	$ 1,028,524	2,216,524	2,216,524	1,716,524
ENDING BALANCE	$ 2,490,794	737,782	3,463,469	1,230,482
Estimated Project Cost Carryover**				
ADJUSTED ENDING BALANCE	$ 2,490,794	737,782	3,463,469	1,230,482

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Wastewater Equipment Reserve Fund 5460	Utilities	Internal Services

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,967,202	1,659,535	1,659,535	1,703,035
REVENUES				
570010 Interest on Investment	$ 35,043	76,269	35,000	35,000
570015 Net Incr (Decr) Fair Value Investment	4,205	8,474	8,500	8,500
Total Revenues	$ 39,248	84,743	43,500	43,500
Total Resources	$ 2,006,450	1,744,278	1,703,035	1,746,535
EXPENDITURES				
Depreciation	$ 138,204	146,500	145,205	146,500
Equipment	96,915	0	0	0
Total Expenditures	$ 235,119	146,500	145,205	146,500
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 5400 - Wastewater Operating Fund	$ (250,000)	0	0	0
Total Other Financing Sources (Uses)	$ (250,000)	0	0	0
ENDING BALANCE With Non-Cash Expense	$ 1,521,331	1,597,778	1,557,830	1,600,035
Plus: Non-Cash Expense & Other Adjustments	138,204	146,500	145,205	146,500
ENDING CASH BALANCE	$ 1,659,535	1,744,278	1,703,035	1,746,535

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
WW EPA Grant Water Reclamation Projects Fund 5472	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ (68,647)	0	0	0
REVENUES				
551836 Grant from EPA	$ 68,647	164,540	0	0
Total Revenues	$ 68,647	164,540	0	0
Total Resources	$ 0	164,540	0	0
EXPENDITURES				
Major Projects	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
ENDING BALANCE	$ 0	164,540	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
WW Rebuilding Manhole NMFA Loan Fund 5474	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 37,473	0	0	0
REVENUES				
570010 Investment Income	$ 20	0	0	0
570015 Net Incr (Decr) Fair Value Investment		0	0	0
Total Revenues	$ 20	0	0	0
Total Resources	$ 37,493	0	0	0
EXPENDITURES				
Major Projects	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 5300 - Water Operating Fund	$ (37,493)	0	0	0
Total Other Financing Sources (Uses)	$ (37,493)	0	0	0
ENDING BALANCE	$ 0	0	0	0
Estimated Project Cost Carryover**				
Adjustment due to change in accruals				
ADJUSTED ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
WW 2006 Rehab Bond Projects Fund 5475	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 692,870	355,761	355,761	143,617
REVENUES				
570010 Investment Income	$ 2,224	0	1,969	0
570015 Net Incr (Decr) Fair Value Investment	(766)	0	(9,485)	0
Total Revenues	$ 1,458	0	(7,516)	0
Total Resources	$ 694,328	355,761	348,245	143,617
EXPENDITURES				
Bond Issuance Cost	$ 0	0	0	0
Major Projects	338,567	384,140	204,628	120,000
Total Expenditures	$ 338,567	384,140	204,628	120,000
ENDING BALANCE	$ 355,761	(28,379)	143,617	23,617

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
WW Water Reclamation Projects (NMFA Loan) Fund 5478	Utilities		Capital Project	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 4,205,782	5,435	5,435	0
REVENUES				
570010 Investment Income	$ 1,341	0	(4,503)	0
570015 Net Incr (Decr) Fair Value Investment	0	0	(932)	0
Total Revenues	$ 1,341	0	(5,435)	0
Total Resources	$ 4,207,123	5,435	0	0
EXPENDITURES				
Major Projects	4,201,688	0	0	0
Total Expenditures	$ 4,201,688	0	0	0
ENDING BALANCE	$ 5,435	5,435	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
WW JHWWTP R/Filters DS NMFA Fund 5483	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 37,193	37,630	37,630	0
REVENUES				
570010 Investment Income	$ 386	0	(7,408)	0
570015 Net Incr (Decr) Fair Value Investment	51	0	63	0
Total Revenues	$ 437	0	(7,345)	0
Total Resources	$ 37,630	37,630	30,285	0
EXPENDITURES				
800100 Bond/Note Interest	$ 0	0	2,422	0
800200 Bond/Note Principal	0	0	0	0
Total Expenditures	$ 0	0	2,422	0
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 5442 - 2010 WW Bond DS Reserve	0	(30,286)	(30,286)	0
Total Other Financing Sources (Uses)	$ 0	(30,286)	(30,286)	0
ENDING BALANCE With Non-cash Expenses	$ 37,630	7,344	(2,423)	0
Other Adjustments			2,423	
ENDING BALANCE	$ 37,630	7,344	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
WW Rebldg Manholes DS NMFA Fund 5484	Utilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 24,118	61,891	61,891	0
REVENUES				
570010 Interest Revenue	$ 260	0	(42,183)	0
570015 Net Incr(Decr) Fair Value Investment	20	0	44	0
Total Revenues	$ 280	0	(42,139)	0
Total Resources	$ 24,398	61,891	19,752	0
EXPENDITURES				
800100 Bond/Note Interest	$ 0	0	1,473	0
800200 Bond/Note Principal	0	0	0	0
Total Expenditures	$ 0	0	1,473	0
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 5442 - 2010 WW Bond DS Reserve	$ 0	(19,753)	(19,752)	0
Transfer From Fund 5474 - WW Manhole	37,493	0	0	0
Total Other Financing Sources (Uses)	$ 37,493	(19,753)	(19,752)	0
ENDING BALANCE With Non-cash Expenses	$ 61,891	42,138	(1,473)	0
Other Adjustments			1,473	
ENDING BALANCE	$ 61,891	42,138	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2006 WW Bond Debt Service Fund 5485	Utilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 22,319	40,732	40,732	30,847
REVENUES				
570010 Interest Revenue	$ 11,480	0	7,204	0
570015 Net Incr(Decr) Fair Value Investment	6,933	0	(17,089)	0
Total Revenues	$ 18,413	0	(9,885)	0
Total Resources	$ 40,732	40,732	30,847	30,847
EXPENDITURES				
	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
	0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE With Non-cash Expenses	$ 40,732	40,732	30,847	30,847
Other Adjustments				
ENDING BALANCE	$ 40,732	40,732	30,847	30,847

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
2007 NMFA WW Recl Debt Service Fund 5488	Utilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 640,131	643,151	643,151	0
REVENUES				
570010 Interest Revenue	$ 2,612	0	(31,301)	0
570015 Net Incr(Decr) Fair Value Investment	408	0	450	0
Total Revenues	$ 3,020	0	(30,851)	0
Total Resources	$ 643,151	643,151	612,300	0
EXPENDITURES				
800100 Bond/Note Interest	$ 0	0	49,765	0
800200 Bond/Note Principal	0	0	0	0
Total Expenditures	$ 0	0	49,765	0
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 5442 - 2010 WW Bond DS Reserve	0	(612,300)	(612,300)	0
Total Other Financing Sources (Uses)	$ 0	(612,300)	(612,300)	0
ENDING BALANCE With Non-cash Expenses	$ 643,151	30,851	(49,765)	0
Other Adjustments			49,765	
ENDING BALANCE	$ 643,151	30,851	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2008 NMFA WW Recl Debt Service Fund 5489	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 321,470	322,909	322,909	0
REVENUES				
570010 Interest Revenue	$ 1,236	0	(9,003)	0
570015 Net Incr(Decr) Fair Value Investment	203	0	725	0
Total Revenues	$ 1,439	0	(8,278)	0
Total Resources	$ 322,909	322,909	314,631	0
EXPENDITURES				
800100 Bond/Note Interest	$ 0	0	28,858	0
800200 Bond/Note Principal	0	0	0	0
Total Expenditures	$ 0	0	28,858	0
OTHER FINANCING SOURCES (USES)				
Transfer To Fund 5442 - 2010 WW Bond DS Reserve	0	(314,631)	(314,631)	0
Total Other Financing Sources (Uses)	$ 0	(314,631)	(314,631)	0
ENDING BALANCE With Non-cash Expenses	$ 322,909	8,278	(28,858)	0
Other Adjustments			28,858	
ENDING BALANCE	$ 322,909	8,278	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
2006 WW Bond DS Reserve Fund 5495	Utilities		Special Revenue	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 1,252,906	1,269,471	1,269,471	1,246,913
REVENUES				
570010 Interest Revenue	$ 20,548	0	35,477	0
570015 Net Incr(Decr) Fair Value Investment	(3,983)	0	(58,035)	0
Total Revenues	$ 16,565	0	(22,558)	0
Total Resources	$ 1,269,471	1,269,471	1,246,913	1,246,913
EXPENDITURES				
	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
	0	0	0	0
Total Other Financing Sources (Uses)	$ 0	0	0	0
ENDING BALANCE With Non-cash Expenses	$ 1,269,471	1,269,471	1,246,913	1,246,913
Other Adjustments				
ENDING BALANCE	$ 1,269,471	1,269,471	1,246,913	1,246,913

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Solid Waste Operations Fund 5500	Utilities	Enterprise

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 369,065	1,079,487	1,079,487	1,147,277
REVENUES				
541501 Solid Waste Fees	$ 9,340,954	9,372,379	9,481,000	9,623,000
541503 Recycling Fees	773,021	775,000	775,000	1,777,063
541504 Yardwaste/Compost	36,702	0	31,333	0
541910 Provision for Uncollectible Accounts	(92,388)	(76,306)	(76,306)	(76,306)
570010 Interest on Investment	28,784	32,932	0	32,932
570015 Net Incr(Decr) Fair Value Investment	7,074	0	0	0
590020 Sale of Property	434,098	0	19,688	0
592001 Other Revenue	24,045	0	7,844	0
599911 Cash Over/Short Cashiers	(1)	0	(97)	0
Total Revenues	$ 10,552,289	10,104,005	10,238,462	11,356,689
Total Resources	$ 10,921,354	11,183,492	11,317,949	12,503,966
EXPENDITURES				
Personnel Services	$ 2,162,102	2,240,440	2,240,440	2,250,194
Operating Expenses	2,190,733	2,643,710	2,596,483	2,948,531
Administrative Expenses	1,825,042	2,087,788	1,599,096	2,106,795
Landfill Disposal Charges	2,311,329	2,570,000	2,509,552	2,570,000
SW Recycling Charges	762,393	775,000	842,727	1,777,063
Depreciation Expense	41,904	42,700	42,061	42,700
Debt Service	379,989	373,862	373,862	373,809
Capital Outlay	216,392	70,500	8,512	50,000
Total Expenditures	$ 9,889,884	10,804,000	10,212,733	12,119,092
OTHER FINANCING SOURCES (USES)				
Transfer From Fund 5530 - Solid Waste Recycling	0	0	0	0
Transfer To Fund 5530 - Solid Waste Recycling	(55,920)	0	0	0
Total Other Financing Sources (Uses)	$ (55,920)	0	0	0
ENDING BALANCE With Non-cash Expenses	$ 975,550	379,492	1,105,216	384,874
Plus: Non-cash Expenses	41,904	42,700	42,061	42,700
Other Adjustments	62,033	0	0	0
ENDING BALANCE	$ 1,079,487	422,192	1,147,277	427,574

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Solid Waste Landfill Closure Fund 5510	Utilities	Special Revenue

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 3,415,949	3,330,631	3,330,631	2,501,721
REVENUES				
541502 Landfill Charges	$ 121,910	150,000	224,858	150,000
570010 Interest Revenue	63,703	42,525	0	42,525
570015 Net Incr(Decr) Fair Value Investment	13,543	4,725	0	4,725
Total Revenues	$ 199,156	197,250	224,858	197,250
Total Resources	$ 3,615,105	3,527,881	3,555,489	2,698,971
EXPENDITURES				
Personnel	$ 97,006	101,583	106,257	107,449
Operating	232,468	1,607,227	947,511	446,300
Capital	0	200,000	0	200,000
Total Expenditures	$ 329,474	1,908,810	1,053,768	753,749
ENDING BALANCE With Non-cash Expenses	$ 3,285,631	1,619,071	2,501,721	1,945,222
Plus: Non-cash Expenses				
Other Adjustments	45,000	0	0	0
ENDING BALANCE	$ 3,330,631	1,619,071	2,501,721	1,945,222

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Solid Waste Recycling Fund 5530	Utilities	Enterprise

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 71,258	0	0	0
REVENUES				
541501 Solid Waste Fees	$ 0	0	0	0
541503 Recycling Sales of Material	0	0	0	0
541504 Yardwaste/Compost	0	0	0	0
570010 Interest on Investment	0	0	0	0
570015 Net Incr(Decr) Fair Value Investment	0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 71,258	0	0	0
EXPENDITURES				
Personnel Services	$ 0	0	0	0
Operating Expenses	0	0	0	0
Capital Outlay	0	0	0	0
Depreciation Expense	0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 5500 - Solid Waste Fund	0	0	0	0
Transfer From Fund 5500 - Solid Waste Fund	55,920	0	0	0
Total Other Financing Sources (Uses)	$ 55,920	0	0	0
ENDING BALANCE With Non-cash Expenses	$ 127,178	0	0	0
Plus: Non-cash Expenses	0	0	0	0
Other Accounting Adjustments	(127,178)			
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Solid Waste Equipment Reserve Fund 5560	Utilities		Internal Services	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,152,521	1,652,917	1,652,917	1,652,917
REVENUES				
570010 Interest on Investment	$ 36,229	50,000	0	50,000
570015 Net Incr(Decr) Fair Value Investment	3,984	0	0	0
590020 Sale of Property	23,000	0	0	0
Total Revenues	$ 63,213	50,000	0	50,000
Total Resources	$ 2,215,734	1,702,917	1,652,917	1,702,917
EXPENDITURES				
Depreciation	$ 700,284	811,700	809,557	811,700
Debt Service	0	0	0	197,700
Equipment	613,835	0	0	150,000
Total Expenditures	$ 1,314,119	811,700	809,557	1,159,400
ENDING BALANCE With Non-Cash Expense	$ 901,615	891,217	843,360	543,517
Plus: Non-Cash Expense & Other Adj.	700,284	811,700	809,557	811,700
Other Accounting Adjustments	51,018			
ENDING CASH BALANCE	$ 1,652,917	1,702,917	1,652,917	1,355,217

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Solid Waste Projects (NMFA Loan) Fund 5577	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,494,547	1,706,035	1,706,035	1,706,393
REVENUES				
570010 Interest on Investment	$ 10,835	0	358	0
570015 Net inc(decr) fair value investment	16,596	0	0	0
900200 Loan Proceeds	0	0	0	890,000
Total Revenues	$ 27,431	0	358	890,000
Total Resources	$ 2,521,978	1,706,035	1,706,393	2,596,393
EXPENDITURES				
Major Projects	815,943	1,646,976	0	2,231,706
Total Expenditures	$ 815,943	1,646,976	0	2,231,706
ENDING BALANCE	$ 1,706,035	59,059	1,706,393	364,687

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Solid Waste NMFA Loan Debt Service Fund 5587	Utilities	Capital Project

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 291,514	295,378	295,378	295,378
REVENUES				
570010 Interest on Investment	$ 3,667	0	0	0
570015 Net inc(decr) fair value investment	197	0	0	0
Total Revenues	$ 3,864	0	0	0
Total Resources	$ 295,378	295,378	295,378	295,378
EXPENDITURES				
	0	0	0	0
Total Expenditures	$ 0	0	0	0
ENDING BALANCE	$ 295,378	295,378	295,378	295,378

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Alternative Fuels Fund 5930	Utilities		Enterprise	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
	$ 0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 0	0	0	0
EXPENDITURES 59688010				
761100 Depreciation	28,981	29,100	29,100	29,100
Total Expenditures	28,981	29,100	29,100	29,100
ENDING BALANCE With Non-Cash Expense	(28,981)	(29,100)	(29,100)	(29,100)
Plus: Non-Cash Expense	28,981	29,100	29,100	29,100
ENDING BALANCE	0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Clean Community Emission Reduction Fund 5931	Utilities	Enterprise

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 28,475	39,924	39,924	55,238
REVENUES				
551026 US EPA Grant	$ 0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 28,475	39,924	39,924	55,238
EXPENDITURES 59685020				
Various Operating Expenses	$ 42,951	68,393	39,086	68,393
761100 Depreciation	10,306	8,300	1,414	37,400
Total Expenditures	$ 53,257	76,693	40,500	105,793
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 5200 - Gas Fund	$ 54,400	54,400	54,400	54,400
Total Other Financing Sources (Uses)	$ 54,400	54,400	54,400	54,400
ENDING BALANCE With Non-Cash Expense	$ 29,618	17,631	53,824	3,845
Plus: Non-Cash Expense	10,306	8,300	1,414	37,400
ENDING BALANCE	$ 39,924	25,931	55,238	41,245

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Transit Fund 5920	Public Services	Enterprise

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 175,027	602,164	602,164	577,181
REVENUES				
543711 NMSU Bus Subsidy	$ 298,091	319,811	319,811	319,811
543712 Bus Fares	151,660	143,000	155,082	155,000
543714 Token Fares	8,193	7,900	13,173	9,000
543715 Bus Passes	52,030	50,000	43,922	45,000
543716 Mesilla Subsidy	17,585	17,500	17,585	17,600
543717 Advertising Revenues	9,000	27,000	27,000	27,000
543731 Dial A Ride Bus Fares	5,460	5,200	4,527	4,400
543732 Dial A Ride Bus Tokens	17,283	18,000	13,744	13,300
551004 Federal Transit Administration	1,304,746	1,288,075	1,288,075	1,288,075
551004 Federal Transit Capital	625,911	300,920	118,935	389,836
552007 Rideshare State Hwy	31,000	0	0	0
552008 NMEMNR - Rideshare	30,000	0	0	0
560046 Transit Donations Sr. Dial-A-Ride	2,099	0	0	0
592001 Other Reimbursed Expenses	4,463	100	3,932	0
59680020-551004-241S1 JARC Grant	0	2,714	2,714	0
Total Revenues	$ 2,557,521	2,180,220	2,008,500	2,269,022
Total Resources	$ 2,732,548	2,782,384	2,610,664	2,846,203
EXPENDITURES				
Transit Department				
Administration 59685010				
Personnel	$ 235,508	264,917	238,467	267,432
Operating	151,893	171,000	153,865	180,650
Capital	0	71,178	18,695	103,759
Depreciation	139,162	248,230	144,141	138,522
JARC Project - 241S1	0	2,714	2,714	0
Total - 59685010	$ 526,563	758,039	557,882	690,363
Fixed Route 59685020				
Personnel	$ 1,214,726	1,353,924	1,290,828	1,389,649
Operating	651,837	734,733	670,570	723,983
Capital	357,191	23,974	23,974	0
Depreciation	316,293	133,900	329,192	307,497
Total - 59685020	$ 2,540,047	2,246,531	2,314,564	2,421,129
Dial-A-Ride 59685030				
Personnel	$ 811,592	767,517	737,134	772,126
Operating	197,765	245,738	234,688	250,788
Capital	394,539	106,000	106,000	201,000
Depreciation	26,115	0	60,128	60,128
Total - 59685030	$ 1,430,011	1,119,255	1,137,950	1,284,042

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Transit Fund 5920	Public Services	Enterprise

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
Bus Maintenance 59685040				
Personnel	$ 327,883	321,239	295,196	303,623
Operating	52,776	66,413	66,177	68,000
Capital	5,581	175,000	0	197,300
Depreciation	980	0	1,491	1,491
Total - 59685040	$ 387,220	562,652	362,864	570,414
Rideshare 59685050				
Personnel	$ 37,108	0	0	0
Operating	30,154	0	0	0
Capital				
Total - 59685050	$ 67,262	0	0	0
Total Expenditures	$ 4,951,103	4,686,477	4,373,260	4,965,948
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 1,134,067	1,262,559	1,262,559	1,262,559
Transfer from Fund 1200 - VAF Fund	132,350	0	0	44,425
Transfer from Fund 2171 - Older Americans Act Fund	71,752	73,885	73,885	73,885
Transfer from Fund 2810 - Gasoline Tax Fund	1,000,000	530,000	530,000	530,000
Total Other Financing Sources (Uses)	$ 2,338,169	1,866,444	1,866,444	1,910,869
ENDING BALANCE With Non-Cash Expense	$ 119,614	(37,649)	103,848	(208,876)
Plus: Non-Cash Expense	482,550	382,130	473,333	507,638
Adjustment due to change in accruals.				
ENDING BALANCE	$ 602,164	344,481	577,181	298,762

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Transit Intermodal Center Fund 5921	Public Services		Enterprise	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 323,216	323,216	323,216	252,258
REVENUES 59680050				
551004 Federal Transportation Administration -Capital	$ 0	1,550,129	341,586	1,208,543
Total Revenues	$ 0	1,550,129	341,586	1,208,543
Total Resources	$ 323,216	1,873,345	664,802	1,460,801
EXPENDITURES 59685060				
Transit Intermodal Center (61L50)	$ 0	1,871,073	412,544	1,458,529
Total Expenditures	$ 0	1,871,073	412,544	1,458,529
ENDING BALANCE	$ 323,216	2,272	252,258	2,272

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Transit Stimulus Funds Fund 5922	Public Services	Enterprise

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES 59680080				
551004 FTA ARRA 2009	$ 0	1,673,911	292,836	1,381,075
Total Revenues	$ 0	1,673,911	292,836	1,381,075
Total Resources	$ 0	1,673,911	292,836	1,381,075
EXPENDITURES 59685080				
Minor Equipment 60400	$ 0	350,000	0	350,000
Capital-Major Equipment 24310	0	1,123,911	292,836	831,075
Capital-Buildings 61L05	0	200,000	0	200,000
Total Expenditures	$ 0	1,673,911	292,836	1,381,075
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Information Technology Services Fund 6130	ITS	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 878,679	0	0	0
REVENUES				
543611 Radio Charges	$ 650,393	0	0	0
543612 Telephone Charges	401,381	0	0	0
543616 MIS Computer (JU Billing Charge)	50,016	0	0	0
543621 MIS Charges	1,932,741	0	0	0
570010 Interest Charges	12,513	0	0	0
570015 Net Incr (Decr) Fair Value Investment	-1,337	0	0	0
Total Revenues	$ 3,045,707	0	0	0
Total Resources	$ 3,924,386	0	0	0
EXPENDITURES				
61002010 - IT ADMINISTRATION				
Personnel	$ 169,146	0	0	0
Operating	102,974	0	0	0
Capital Outlay	0	0	0	0
Depreciation	301	0	0	0
Total ITS	$ 272,421	0	0	0
61002030 - MIS				
Personnel	$ 699,911	0	0	0
Operating	345,425	0	0	0
Capital Outlay	42,000	0	0	0
Depreciation	204,268	0	0	0
Total MIS	$ 1,291,604	0	0	0
61002050 - Network				
Personnel	$ 489,196	0	0	0
Operating	327,099	0	0	0
Capital Outlay	0	0	0	0
Depreciation	195,492	0	0	0
Total Network	$ 1,011,787	0	0	0
61002070 - Telephone				
Personnel	$ 91,426	0	0	0
Operating	248,777	0	0	0
Capital Outlay	0	0	0	0
Depreciation	1,253	0	0	0
Total Telephone	$ 341,456	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Information Technology Services Fund 6130	ITS	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
61002090 - Radio				
Personnel	$ 220,645	0	0	0
Operating	317,983	0	0	0
Capital Outlay	0	0	0	0
Depreciation	58,533	0	0	0
Total Radio	$ 597,161	0	0	0
61002110 - GIS				
Personnel	$ 234,292	0	0	0
Operating	29,508	0	0	0
Capital Outlay	0	0	0	0
Depreciation	2,562	0	0	0
Total GIS	$ 266,362	0	0	0
Managed Reductions	$ 0	0	0	0
Total Expenditures	$ 3,780,791	0	0	0
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	$ (736,169)	0	0	0
Transfer from Fund 1020 - Software Fund	130,165	0	0	0
Total Other Financing Sources (Uses)	$ -606,004	0	0	0
ENDING BALANCE With Non-Cash Expense	$ (462,409)	0	0	0
Plus: Non-Cash Expense	462,409	0	0	0
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Document Services Fund 6140	Legal	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 217,999	141,947	141,947	88,508
REVENUES				
543619 Microfilm & Mail Charges	$ 395,446	365,000	408,101	387,248
543662 Copy Machine Charges	147,159	160,000	163,613	160,000
552026 NM Historical Records Advisory Board Grant	0	6,800	1,971	0
570010 Investment Income	3,082	5,500	2,111	5,500
570015 Net Incr (Decr) Fair Value Investment	241	0	(4,780)	0
Total Revenues	$ 545,928	537,300	571,016	552,748
Total Resources	$ 763,927	679,247	712,963	641,256
EXPENDITURES				
Microfilm & Mail/Copiers (16133/16134)				
Document Services 61001010				
Personnel	$ 124,337	126,333	124,731	129,023
Operating	318,695	368,108	307,374	361,308
Capital Outlay	0	0	0	0
Depreciation	2,580	6,200	197	6,200
Total 61001010	$ 445,612	500,641	432,302	496,531
Copy Machines - 61001030				
Operating	174,970	184,774	188,372	189,774
Total 61001010	$ 174,970	184,774	188,372	189,774
Managed Reductions		(41,687)		(49,027)
Total Expenditures	$ 620,582	643,728	620,674	637,278
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	$ (3,978)	(3,978)	(3,978)	(3,978)
Total Other Financing Sources (Uses)	$ (3,978)	(3,978)	(3,978)	(3,978)
ENDING BALANCE With Non-Cash Expense	$ 139,367	31,541	88,311	0
Plus: Non-Cash Expense	2,580	6,200	197	6,200
ENDING BALANCE	$ 141,947	37,741	88,508	6,200

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Fleet Services Fund 6150	Facilities	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 232,847	381,605	381,605	300,000
REVENUES				
543641 Motor Pool Charges Maintenance	3,228,132	3,637,711	3,122,193	3,230,000
543643 Fuel Charges	2,501,753	2,806,761	2,832,972	2,889,000
570010 Interest Charges	(4,306)	0	(3,731)	0
590020 Sale of Property/Materials	(955)	0	23,487	0
591010 Rental/Lease Income	101,709	108,215	102,074	108,215
592001 Reimbursed Expenses	58,587	0	10,971	0
Total Revenues	$ 5,884,920	6,552,687	6,087,966	6,227,215
Total Resources	$ 6,117,767	6,934,292	6,469,571	6,527,215
EXPENDITURES				
Fleet Operations A&G 61003030				
Personnel	$ 312,909	319,179	306,942	316,757
Operating	233,238	263,131	257,543	255,400
Capital Outlay	0	0	0	0
Depreciation	51,835	53,000	53,000	53,000
Total Fleet Operations 61003030	$ 597,982	635,310	617,485	625,157
Fleet Maintenance 61003050				
Personnel	$ 1,025,573	1,085,481	997,870	1,078,030
Operating	141,987	238,683	311,931	276,249
Cost of Material Sold to Departments	1,856,270	2,210,091	1,854,356	1,653,167
Cost of Motor Fuel & Oil	2,166,185	2,530,723	2,440,929	2,603,200
Capital Outlay	0	0	0	0
Depreciation	58,625	60,000	60,000	60,000
Total Fleet Maintenance 61003050	$ 5,248,640	6,124,978	5,665,086	5,670,646
Budget reduction based on non utility appropriations		(783,006)		(315,048)
Total Expenditures	$ 5,846,622	5,977,282	6,282,571	5,980,755
ENDING BALANCE With Non-Cash Expense	$ 271,145	957,010	187,000	546,460
Plus: Non-Cash Expense	110,460	113,000	113,000	113,000
ENDING BALANCE	$ 381,605	1,070,010	300,000	659,460

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Unemployment Reserve Fund 6310	Human Resources	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance - Reserve	$ 89,246	22,512	22,512	88,318
REVENUES				
546450 Unemployment Insurance	$ 125,223	325,831	325,831	325,831
570010 Investment Income	1,810	0	1,470	0
570015 Net Incr (Decr) Fair Value Investment	(318)	0	(4,087)	0
592001 Other Revenue - Unemployment	20,425	0	2,592	0
Total Revenues	$ 147,140	325,831	325,806	325,831
Total Resources	$ 236,386	348,343	348,318	414,149
EXPENDITURES				
63100010-762100 Losses	$ 227,374	300,000	260,000	300,000
Total Expenditures	$ 227,374	300,000	260,000	300,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 13,500	0	0	0
Total Other Financing Sources (Uses)	$ 13,500	0	0	0
ENDING BALANCE	$ 22,512	48,343	88,318	114,149

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Employee Health Fund 6320	Human Resources	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 981,023	943,382	943,382	845,599
REVENUES				
570010 Investment Income	$ 18,490	16,000	18,463	16,000
590015 Net Incr (Decr) Fair Value Investment	3,095	0	(40,033)	0
592001 Other Revenue	1,674	0	0	0
Total Revenues	$ 23,259	16,000	(21,570)	16,000
Total Resources	$ 1,004,282	959,382	921,812	861,599
EXPENDITURES				
Personnel	$ 60,900	59,806	76,213	62,759
Total Expenditures	$ 60,900	59,806	76,213	62,759
ENDING BALANCE	$ 943,382	899,576	845,599	798,840

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Workers Compensation Fund 6330	Human Resources	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 4,239,589	5,001,594	5,001,594	5,535,335
REVENUES				
546420 Workers Comp Charges	$ 2,484,438	2,469,014	2,497,634	2,469,014
570010 Investment Income	109,607	60,000	113,226	60,000
570015 Net Incr (Decr) Fair Value Investment	23,069	0	(288,146)	0
592001 Other Revenue	60,478	0	19,592	0
Total Revenues	$ 2,677,592	2,529,014	2,342,306	2,529,014
Total Resources	$ 6,917,181	7,530,608	7,343,900	8,064,349
EXPENDITURES				
63000050 - Risk Management				
Operating	798	37,000	37,754	0
Workers Compensation Premiums	521,046	55,360	516,335	55,360
Workers Compensation Claims	1,624,088	2,267,999	1,619,737	1,800,000
Total Risk Management	$ 2,145,932	2,360,359	2,173,826	1,855,360
63000080 - Utility Administrative Services				
Workers Compensation Claims	1,051	5,000	0	0
Total Utility Admin. Services	$ 1,051	5,000	0	0
63001350 - Workers Compensation				
Personnel	114,218	113,384	102,856	176,234
Operating	22,533	36,901	31,883	41,900
Capital	0			0
Total Workers Compensation	$ 136,751	150,285	134,739	218,134
Total Expenditures	$ 2,283,734	2,515,644	2,308,565	2,073,494
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 0	500,000	500,000	0
Total Other Financing Sources (Uses)	$ 0	500,000	500,000	0
Adjustment due to change in accruals.	368,147	0		
ENDING BALANCE with Non-Cash Expense	$ 5,001,594	5,514,964	5,535,335	5,990,855
Plus: Non-Cash Expense	0	0	0	0
ENDING BALANCE	$ 5,001,594	5,514,964	5,535,335	5,990,855

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Liability Claims Fund 6340	Legal	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,541,210	3,826,865	3,826,865	4,254,609
REVENUES				
570010 Investment Income	$ 73,329	40,000	94,744	40,000
570015 Net Incr (Decr) Fair Value Investment	20,014	5,000	(216,560)	5,000
585200 Reimbursement from Gas Operations	214,944	214,944	214,944	214,944
585300 Reimbursement from Water Operations	107,034	107,034	107,034	107,034
585400 Reimbursement from Wastewater Operations	42,043	42,043	42,043	42,043
585500 Reimbursement from Solid Waste Operations	133,311	133,311	133,311	133,311
585920 Reimbursement from Transit	39,941	39,941	39,941	39,941
586130 Reimbursement from Information Technology	39,941	0	0	0
586140 Reimbursement from Document Services	6,505	6,505	6,505	6,505
586150 Reimbursement from Facilities Services	54,481	54,481	54,481	54,481
592001 Other Reimbursed Expenses	1,578	0	0	0
Total Revenues	$ 733,121	643,259	476,443	643,259
Total Resources	$ 3,274,331	4,470,124	4,303,308	4,897,868
EXPENDITURES				
Operating	$ 0	4,200	0	4,200
Liability Insurance Premiums	198,210	345,800	339,672	345,800
Liability Claims	426,644	700,000	700,000	700,000
Depreciation	1,107	0	483	450
Total Expenditures	$ 625,961	1,050,000	1,040,155	1,050,450
OTHER FUNDING SOURCES (USES)				
Transfer from Fund 1000 - General	$ 1,741,487	1,489,396	1,489,396	1,000,000
Transfer from Fund 1010 - Airport Operations	1,577	1,577	1,577	1,577
Transfer to Fund 6360 - Judgments/Liabilities	(500,000)	(500,000)	(500,000)	(500,000)
Total Other Financing Sources (Uses)	$ 1,243,064	990,973	990,973	501,577
Adjustment due to change in accruals.	(65,676)	0	0	0
ENDING BALANCE WITH NON-CASH EXPENSE	$ 3,825,758	4,411,097	4,254,126	4,348,995
Plus: Non-Cash Expense	1,107	0	483	450
ENDING BALANCE	3,826,865	4,411,097	4,254,609	4,349,445

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Judgments/Liabilities Fund 6360	Legal	Internal Service

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 308,998	274,847	274,847	272,083
REVENUES				
570010 Investment Income	$ 4,720	2,000	5,725	2,000
590015 Net Incr (Decr) Fair Value Investment	1,091	0	(14,875)	0
592001 Reimbursed Expense	0	0	4,200	0
Total Revenues	$ 5,811	2,000	(4,950)	2,000
Total Resources	$ 314,809	276,847	269,897	274,083
EXPENDITURES				
Legal Services	$ 461,998	500,000	416,389	500,000
Depositions	4,063	5,000	1,925	5,000
Liability Claims	73,901	80,000	79,500	80,000
Total Expenditures	$ 539,962	585,000	497,814	585,000
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 6340 - Liability Claims	$ 500,000	500,000	500,000	500,000
Total Other Financing Sources (Uses)	$ 500,000	500,000	500,000	500,000
ENDING BALANCE	$ 274,847	191,847	272,083	189,083

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Mesilla Valley Regional Dispatch Authority Fund 7410	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance City (53%)	$ (22,743)	21,329	21,329	(44,262)
Beginning Balance County (47%)	(20,168)	18,915	18,915	(39,251)
REVENUES				
545704 MVRDA Alarm Fees	$ 7,943	8,640	9,720	9,720
545711 MVRDA NMSU Maint Fee	2,368	12,413	12,413	12,413
552003 Dept of Finance & Administration	8,753	9,000	9,000	9,000
553002 Dona Ana County Grants	15,000	0	0	0
553004 Dona Ana County	1,176,315	1,176,315	1,176,315	1,176,315
554001 Town of Mesilla - Dispatch	30,348	28,720	28,720	28,720
554004 Village of Hatch - Dispatch	20,429	21,467	21,467	21,467
554007 City of Sunland Park - Dispatch	128,129	126,299	126,299	126,299
570010 Interest on Investments	4,715	0	5,496	5,000
570015 Net Incr (Decr) Fair Value Investment	575	0	(13,264)	0
592001 Other Revenue	32,750	1,000	4,982	4,000
Total Revenues	$ 1,427,325	1,383,854	1,381,148	1,392,934
Total Resources	$ 1,384,414	1,424,098	1,421,392	1,309,421
EXPENDITURES				
MVRDA Dispatch - 74009010				
Personnel	$ 2,337,127	2,439,014	2,485,206	2,483,193
Operating	333,529	550,590	346,185	498,590
Capital Outlay	0	0	0	0
AMR	0	(227,264)	0	(345,876)
Total MVRDA Dispatch	$ 2,670,656	2,762,340	2,831,391	2,635,907
Total Expenditures	$ 2,670,656	2,762,340	2,831,391	2,635,907
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 1,326,486	1,326,486	1,326,486	1,384,486
Total Other Financing Sources (Uses)	$ 1,326,486	1,326,486	1,326,486	1,384,486
Adjustment due to change in accrual				
ENDING BALANCE With Non-Cash Expense	$ 40,244	(11,756)	(83,513)	58,000
Plus: Non-Cash Expense	0	0	0	
ENDING CASH BALANCE	$ 40,244	(11,756)	(83,513)	58,000

FY 11/12 BUDGET PENDING APPROVAL FROM THE MVRDA BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Metro Narcotics Fund 7420	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 197,691	175,710	175,710	256,771
REVENUES				
551007 FBI OCDETF	$ 0	30,000	30,000	0
552020 DCSI Grant/Metro	56,950	85,000	60,490	0
553005 Dona Ana County Match	225,543	225,543	225,543	225,543
554009 Town of Tatum	1,362	0	0	0
570010 Interest on Investments	(769)	0	(3,986)	0
590051 Net Incr (Decr) Fair Value Investment	980	0	1,385	0
592001 Rocky Mountain Information Network	0	2,500	2,500	0
592001 Reimbursement Other	347	0	0	0
Total Revenues	$ 284,413	343,043	315,932	225,543
Total Resources	$ 482,104	518,753	491,642	482,314
EXPENDITURES				
Metro Narcotics A & G 74009030				
Personnel	$ 217,458	240,760	257,507	150,760
Operating Expenses	314,479	328,825	202,907	300,325
Total 74009030	$ 531,937	569,585	460,414	451,085
Total Expenditures	$ 531,937	569,585	460,414	451,085
OTHER FUNDING SOURCES (USES)				
Transfer from Fund 101000 - General Fund	$ 225,543	225,543	225,543	225,543
Total Other Financing Sources (Uses)	$ 225,543	225,543	225,543	225,543
ENDING BALANCE	$ 175,710	174,711	256,771	256,772

Metro Board approved this budget on 3/16/11.

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Metro Narcotics Seized Assets Fund 7421	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 868,395	936,138	936,138	951,690
REVENUES				
531088 DEA Seized Funds	$ 192,323	0	131,410	0
570010 Interest on Investments	16,682	0	12,786	0
590051 Net Incr (Decr) Fair Value Investment	3,314	0	(29,003)	0
Total Revenues	$ 212,319	0	115,193	0
Total Resources	$ 1,080,714	936,138	1,051,331	951,690
EXPENDITURES				
Metro Narcotics Seized Funds 74009040				
Operating	$ 25,382	63,000	42,430	0
Capital	119,194	215,000	57,211	0
Total 74009040	$ 144,576	278,000	99,641	0
Total Expenditures	$ 144,576	278,000	99,641	0
ENDING BALANCE	$ 936,138	658,138	951,690	951,690

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
HIDTA Grants Fund 7422	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	0
REVENUES				
HIDTA Grant I8PSNP562Z Project 13008	$ 37,377	0	0	0
HIDTA Grant I9PSNP562Z Project 13009	790,884	16,880	16,880	0
HIDTA Grant I10PSNP562Z Project 13011	0	874,006	814,332	59,674
HIDTA Grant I11PSNP562Z Project 13012	0	0	0	791,909
Total Revenues	$ 828,261	890,886	831,212	851,583
Total Resources	$ 828,261	890,886	831,212	851,583
EXPENDITURES				
HIDTA Grant I8PSNP562Z Project 13008				
Personnel	$ 18,843	0	0	0
Operating	18,534	0	0	0
Total I8PSNP562Z	$ 37,377	0	0	0
HIDTA Grant I9PSNP562Z Project 13009				
Personnel	$ 141,038	12,058	12,058	0
Operating	649,846	4,822	4,822	0
Total I9PSNP562Z	$ 790,884	16,880	16,880	0
HIDTA Grant I10PSNP562Z Project 13011				
Personnel	$ 0	160,718	150,718	10,000
Operating	0	713,288	663,614	49,674
Total I10PSNP562Z	$ 0	874,006	814,332	59,674
HIDTA Grant I11PSNP562Z Project 13012				
Personnel	$ 0	0	0	125,718
Operating	0	0	0	666,191
Total I11PSNP562Z	$ 0	0	0	791,909
Total Expenditures	$ 828,261	890,886	831,212	851,583
ENDING BALANCE	$ 0	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Mesilla Valley Safety Council Fund 7430	Administration	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 45,901	45,901	45,901	0
REVENUES				
552009 NM Dept of Transp (Community DWI Grant)	$ 11,204	27,091	0	0
Total Revenues	$ 11,204	27,091	0	0
Total Resources	$ 57,105	72,992	45,901	0
EXPENDITURES				
74007010 Operation DWI				
Personnel	$ 0	20,280	0	0
Operating	11,204	6,811	0	0
Total 74007010	11,204	27,091	0	0
Total Expenditures	$ 11,204	27,091	0	0
OTHER FUNDING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	$ 0	(11,189)	(11,189)	0
Transfer to Fund 2424 - Traffic Safety Bureau	0	(34,712)	(34,712)	0
Total Other Financing Sources (Uses)	$ 0	(45,901)	(45,901)	0
ENDING BALANCE	$ 45,901	0	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Animal Services Center of Mesilla Valley Fund 7440			Fiduciary	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 311,159	452,366	452,366	331,959
REVENUES				
534001 Pet Licenses	$ 32,459	30,570	34,944	34,000
534002 Pet Licenses Late Fee	100	0	0	0
534003 Euthanization	4,590	4,560	4,886	4,800
534004 Vaccinations	27,458	23,934	31,263	31,000
534005 Pet MicroChip	35,710	32,235	37,367	37,000
534006 On-site Adoptions	103,775	92,645	103,249	100,000
534007 DAC Return to owner	18,020	17,916	17,001	17,000
534008 CLC Return to owner	32,822	32,264	31,959	31,000
534009 Spay/Neuter	50,240	44,130	66,005	55,000
553003 Animal Service Center - County	848,365	848,365	848,365	786,911
911000 Animal Service Center - City	802,151	650,513	650,513	711,967
560010 Donations	45,272	32,904	42,261	42,000
592001 Other Revenue	15,903	15,347	22,855	15,000
570010 Investment Income	9,826	1,000	8,803	0
570015 Net Incr(Decr) Fair Value Investment	2,320	0	(26,241)	0
599911 Cash Over/Short	168	0	53	53
Total Revenues	$ 2,029,179	1,826,383	1,873,283	1,865,731
Total Resources	$ 2,340,338	2,278,749	2,325,649	2,197,690
EXPENDITURES - 74147010				
Salaries	$ 1,115,641	1,413,739	1,240,400	1,457,290
Operating	503,577	497,895	461,617	497,896
Capital	95,215	0	0	0
Administrative Charges	86,000	88,150	88,150	89,649
One-time payment to DAC Humane Society	87,539	0	0	0
Total Expenditures	$ 1,887,972	1,999,784	1,790,167	2,044,835
OTHER FINANCING SOURCES (USES)				
Transfer from Fund 1000 - General Fund	$ 0	0	0	0
Transfer to Fund 7441 - ASCMV Capital Fund	0	(203,523)	(203,523)	0
Total Other Financing Sources (Uses)	$ 0	(203,523)	(203,523)	0
Adjustment due to change in accrual				
ENDING BALANCE	$ 452,366	75,442	331,959	152,855

FY 11/12 BUDGET PENDING APPROVAL FROM THE ASCMV BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION		FUND TYPE	
Animal Service Center of MV Capital Projects Fund 7441			Fiduciary	
	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	0	0	154,153
REVENUES				
570010 Investment Income	$ 0	0	0	0
590051 Net Incr(Decr) Fair Value of Investment	0	0	0	0
Total Revenues	$ 0	0	0	0
Total Resources	$ 0	0	0	154,153
EXPENDITURES				
Capital	$ 0	203,523	49,370	154,153
Total Expenditures	$ 0	203,523	49,370	154,153
OTHER FUNDING SOURCES (USES)				
Transfer from Fund 7440 - ASCMV Operations Fund	$ 0	203,523	203,523	0
Total Other Financing Sources (Uses)	$ 0	203,523	203,523	0
ENDING BALANCE	$ 0	0	154,153	0

FY 11/12 BUDGET PENDING APPROVAL FROM THE ASCMV BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Lower Rio Grande Water Users Organization Fund 7460	Utilities	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 7	0	0	0
REVENUES				
551026 EPA Grant	$ 70,410	4,271	0	0
570010 Investment Income	7	0	0	0
590051 Net Incr(Decr) Fair Value Investment	0	0	0	0
Total Revenues	$ 70,417	4,271	0	0
Total Resources	$ 70,424	4,271	0	0
EXPENDITURES				
Operating	$ 0	0	0	0
Total Expenditures	$ 0	0	0	0
OTHER FUNDING SOURCES (USES)				
Transfer from Fund 5321 - Water Rights Management	$ 0	42	0	0
Total Other Financing Sources (Uses)	$ 0	42	0	0
Adjustment due to change in accrual	(70,424)			
ENDING BALANCE	$ 0	4,313	0	0

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Branigan Estate Fund 7470	Public Services	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,816,839	2,840,705	2,840,705	2,726,336
REVENUES				
570010 Interest on Investment	$ 54,177	40,000	56,452	42,000
590015 Net Incr (Decr) Fair Value Investment	9,635	0	(128,821)	0
Total Revenues	$ 63,812	40,000	(72,369)	42,000
Total Resources	$ 2,880,651	2,880,705	2,768,336	2,768,336
EXPENDITURES - 74005010				
Library Books - 730710	$ 37,946	40,000	40,000	40,000
Total Expenditures	$ 37,946	40,000	40,000	40,000
OTHER FINANCING SOURCES (USES)				
Transfer to Fund 1000 - General Fund	$ (2,000)	(2,000)	(2,000)	(2,000)
Total Other Financing Sources (Uses)	(2,000)	(2,000)	(2,000)	(2,000)
ENDING BALANCE	$ 2,840,705	2,838,705	2,726,336	2,726,336

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Gifts & Memorials Fund 7480	Various	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 188,900	207,474	207,474	194,408
REVENUES				
560016 Donations Fourth of July	9,000	9,000	9,000	9,000
560021 BCC Contributions	173	5,000	55	1,000
560022 Natural History Museum Contributions	0	1,000	0	0
560023 Art Museum Contributions	285	100	50	3,000
560035 Donations Harvest Festival	0	100	0	0
560041 Arc Life Center	400	0	0	0
560042 Donations Club Fusion	0	500	0	0
560045 Donations Transit Adopt-A-Shelter	500	0	0	0
560048 Parks Donations	4,356	10,000	5,247	10,000
560050 Police Gifts & Donations	5,914	2,500	0	0
560060 Library Contributions	4,089	5,000	1,960	2,000
560070 Donations Weed & Seed	5,827	5,000	2,800	5,000
570010 Interest on Investment	3,807	2,500	4,127	2,500
590015 Net Incr (Decr) Fair Value Investment	714	500	(9,454)	500
Total Revenues	$ 35,065	41,200	13,785	33,000
Total Resources	$ 223,965	248,674	221,259	227,408
EXPENDITURES				
Administration Department				
Fourth of July 74005020	5,817	9,000	9,000	9,000
Total Administration Department	$ 5,817	9,000	9,000	9,000
Human Resources Department				
HR A&G 74001010	0	3,105	0	3,105
Total Human Resources Department	$ 0	3,105	0	3,105
Police Department				
Police Administration A&G 74007020	2,766	5,000	5,000	0
Weed n Seed 74007040	6,741	12,500	6,851	5,000
Detectives 74007050	0	2,500	0	0
Keep Las Cruces Beautiful 74007090	(1,294)	0	0	0
Victim's Assistance 74007100	0	2,340	0	0
Total Police Department	$ 8,213	22,340	11,851	5,000
Public Services Department:				
Library 74005040	2,461	5,000	5,000	7,500
Branigan Cultural Center 74005050	0	5,000	0	1,000
Museum of Natural History 74005100	0	1,000	0	0
Museum of Art 74005060	0	100	0	3,000
Total Public Services Department	$ 2,461	11,100	5,000	11,500

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Gifts & Memorials Fund 7480	Various	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
Facilities Department				
Parks North District 74003090	0	2,500	1,000	10,000
Total Facilities Department	$ 0	2,500	1,000	10,000
Total Expenditures	$ 16,491	48,045	26,851	38,605
ENDING BALANCE	$ 207,474	200,629	194,408	188,803

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Veterans Memorial Wall Fund 7481	Facilities	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 14,679	18,791	18,791	18,274
REVENUES				
560031 Donations Veterans Memorial Wall	$ 3,694	5,000	2,400	5,000
570010 Interest on Investment	362	0	384	0
590051 Net Incr (Decr) Fair Value Investment	56	0	(890)	0
Total Revenues	$ 4,112	5,000	1,894	5,000
Total Resources	$ 18,791	23,791	20,685	23,274
EXPENDITURES				
Veteran's Memorial Wall	$ 0	5,000	2,411	10,000
Total Expenditures	$ 0	5,000	2,411	10,000
ENDING BALANCE	$ 18,791	18,791	18,274	13,274

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DIVISION	FUND TYPE
Employee Benefits Committee Fund 7490	Administration	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 2,215	2,944	2,944	2,944
REVENUES				
545010 Concessions/Vending Machines	$ 12,185	13,500		13,500
570010 Investment Income	17	0		0
590051 Net Incr (Decr) Fair Value Investment	(49)	0		0
Total Revenues	$ 12,153	13,500	0	13,500
Total Resources	$ 14,368	16,444	2,944	16,444
EXPENDITURES - 74000040				
722190 Purchased Services	$ 8,154	8,200		8,200
724190 Travel	609	0		0
730110 Supplies	2,411	5,200		5,200
730610 Program Food Purchases	250	450		450
Total Expenditures	$ 11,424	13,850	0	13,850
ENDING BALANCE	$ 2,944	2,594	2,944	2,594

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DEPT	FUND TYPE
South Central Solid Waste Authority (SCSWA) Operations Fund 8100	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 6,034,385	4,958,136	4,958,136	1,450,873
REVENUES				
541502 Landfill Charges	$ 4,022,811	3,780,000	3,757,232	3,880,000
541511 RLA Cash Fees	440,102	350,000	464,718	350,000
546010 Concessions	0	200	0	200
570010 Interest on Investment	100,669	70,000	73,101	0
570015 Net Incr (Decr) Fair Value Investment	12,959	0	(139,925)	0
591010 Rental/Lease Income	4,412	0	0	0
592001 Reimbursed Expense Other	6,551	0	9,307	0
599911 Cash Over(Short)	2	0	41	0
Total Revenues	$ 4,587,506	4,200,200	4,164,474	4,230,200
Total Resources	$ 10,621,891	9,158,336	9,122,610	5,681,073
EXPENDITURES - 81759010				
Post Closure	$ (86,420)	72,500	72,500	0
Personnel	1,118,020	1,177,600	1,342,382	1,237,234
RLA Operations	1,476,219	1,633,418	1,529,246	1,575,200
Depreciation Expense	982,070	991,924	924,590	991,924
Capital Equipment/Land	85,664	176,025	168,643	50,000
Interest & Principal	839,583	839,766	839,766	842,960
Total Expenditures	$ 4,415,136	4,891,233	4,877,127	4,697,318
OTHER FINANCING SOURCES (USES)				
Transfer to 8150 SCSWA Capital Improvement Fund	$ (175,738)	(1,171,600)	(1,171,600)	0
Transfer to 8160 SCSWA Equipment Reserve Fund	(50,000)	(1,050,000)	(1,050,000)	(200,000)
Transfer to 8170 SCSWA Recycling Fund	$ (554,735)	(847,600)	(847,600)	(204,362)
Transfer to 8180 SCSWA Community Collections Fund	(1,450,216)	(650,000)	(650,000)	(310,000)
Total Other Financing Sources (Uses)	$ (2,230,689)	(3,719,200)	(3,719,200)	(714,362)
ENDING BALANCE	$ 3,976,066	547,903	526,283	269,393
Plus Depreciation	982,070	991,924	924,590	991,924
Adjustment due to change in accruals				
ENDING BALANCE	$ 4,958,136	1,539,827	1,450,873	1,261,317

FY 11/12 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DEPT	FUND TYPE
SCSWA Capital Improvement Reserve Fund 8150	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 225,290	252,580	252,580	618,249
REVENUES				
570010 Investment Income	$ 4,850	0	11,287	0
570015 Net Incr (Decr) Fair Value Investment	971	0	(33,218)	0
Total Revenues	$ 5,821	0	(21,931)	0
Total Resources	$ 231,111	252,580	230,649	618,249
EXPENDITURES - 81759030-86010				
Personnel	$ 1,545	111,584	122,032	105,583
Operating	0	71,000	61,968	60,300
Capital	152,724	0	0	0
Total Expenditures	$ 154,269	182,584	184,000	165,883
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	$ 175,738	1,171,600	1,171,600	0
Transfer to 8170 SCSWA Recycling Fund	0	(600,000)	(600,000)	0
Total Other Financing Sources (Uses)	$ 175,738	571,600	571,600	0
Adjustment due to change in accruals	0	0	0	0
ENDING BALANCE	$ 252,580	641,596	618,249	452,366

FY 11/12 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DEPT	FUND TYPE
SCSWA Equipment Replacement Fund 8160	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 934,269	1,006,422	1,006,422	426,242
REVENUES				
570010 Investment Income	$ 18,548	5,000	24,529	0
570015 Net Incr (Decr) Fair Value Investment	3,605	0	(60,659)	0
Total Revenues	$ 22,153	5,000	(36,130)	0
Total Resources	$ 956,422	1,011,422	970,292	426,242
EXPENDITURES				
Capital	$ 0	1,033,000	794,050	200,000
Total Expenditures	$ 0	1,033,000	794,050	200,000
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	$ 50,000	1,050,000	1,050,000	200,000
Transfer to 8170 SCSWA Recycling Fund		(800,000)	(800,000)	0
Total Other Financing Sources (Uses)	$ 50,000	250,000	250,000	200,000
Adjustment due to change in accruals	0	0	0	0
ENDING BALANCE	$ 1,006,422	228,422	426,242	426,242

FY 11/12 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DEPT	FUND TYPE
SCSWA Recycling Fund 8170	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	382,530	382,530	1,936,893
REVENUES				
541503 Recycling Fees	$ 756,712	908,746	904,874	1,858,896
541505 Sale of Recyclables	108,580	50,000	48,761	50,000
570010 Investment Income	0	0	12,482	0
570015 Net Incr (Decr) Fair Value Investment	0	0	(37,045)	0
552023 NM Environ. Dept. - 85014-15 Illegal Dumping	38,711	0	0	0
552023 NM Environ. Dept. - 86016-Illegal Dumping 10-NT16	0	16,000	16,000	0
552023 NM Environ. Dept. - 86017-Illegal Dumping 11-09	0	124,200	124,200	0
552023 NM Environ. Dept. - 86018-Illegal Dumping 11-10	0	49,000	49,000	0
Total Revenues	$ 904,003	1,147,946	953,635	1,908,896
Total Resources	$ 904,003	1,530,476	1,336,165	3,845,789
EXPENDITURES - 81759070				
Personnel	$ 340,825	384,834	421,345	242,830
RLA Operations	231,482	1,160,474	1,036,327	1,988,996
Depreciation Expense	118,717	212,500	216,384	242,500
Capital Equipment/Land	503,901	50,000	0	0
NMED Grant Operating Expenses-86016	0	16,000	16,000	0
NMED Grant Operating Expenses-86017	0	124,200	124,200	0
NMED Grant Operating Expenses-86018	0	49,000	49,000	0
Total Expenditures	$ 1,194,925	1,997,008	1,863,256	2,474,326
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	$ 554,735	847,600	847,600	204,362
Transfer from 8150 SCSWA Capital Improvement Fund		600,000	600,000	0
Transfer from 8160 SCSWA Equip. Replacement Fund		800,000	800,000	0
Total Other Financing Sources (Uses)	$ 554,735	2,247,600	2,247,600	204,362
ENDING BALANCE	$ 263,813	1,781,068	1,720,509	1,575,825
Plus Depreciation	118,717	212,500	216,384	242,500
Adjustment due to change in accruals	0	0	0	0
ENDING BALANCE	$ 382,530	1,993,568	1,936,893	1,818,325

FY 11/12 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

CITY OF LAS CRUCES
ADOPTED BUDGET FY 2011/2012

FUND	DEPT	FUND TYPE
SCSWA Community Collections Fund 8180	JPA/Fiscal Agent	Fiduciary

	FY 2009/10 Actual	FY 2010/11 Adjusted	FY 2010/11 Projected*	FY 2011/12 Adopted
RESOURCES				
Beginning Balance	$ 0	192,985	192,985	137,800
REVENUES				
541503 Recycling Fees	$ 865,000	865,000	865,000	865,000
592001 Other Revenues	0	0	3,089	0
570010 Investment Income	0	0	3,136	0
570015 Net Incr (Decr) Fair Value Investment	0	0	(5,564)	0
Total Revenues	$ 865,000	865,000	865,661	865,000
Total Resources	$ 865,000	1,057,985	1,058,646	1,002,800
EXPENDITURES - 81759080				
Personnel	$ 699,214	696,610	714,331	720,534
RLA Operations	670,685	811,905	818,689	526,005
Depreciation Expense	106,501	142,000	133,871	142,000
Capital Equipment/Land	752,332	92,050	37,826	0
Total Expenditures	$ 2,228,732	1,742,565	1,704,717	1,388,539
OTHER FINANCING SOURCES (USES)				
Transfer from 8100 SCSWA Operations Fund	$ 1,450,216	650,000	650,000	310,000
Total Other Financing Sources (Uses)	$ 1,450,216	650,000	650,000	310,000
ENDING BALANCE	$ 86,484	(34,580)	3,929	(75,739)
Plus Depreciation	106,501	142,000	133,871	142,000
Adjustment due to change in accruals	0	0	0	0
ENDING BALANCE	$ 192,985	107,420	137,800	66,261

FY 11/12 BUDGET PENDING APPROVAL FROM THE SCSWA BOARD

*Projected based on 8 months actual through February 28, 2011 and 4 months projected.

Overview of Infrastructure Capital Improvement Program Process

Infrastructure Capital Improvement Program, Issue 9

Inside this issue:

2011-15 Infrastructure Capital Improvement Program Development	378
Relationship Between Operating and Capital Budget	379
Infrastructure Capital Improvements Program Highlights	380
Overview	380

The Infrastructure Capital Improvement Program (ICIP) is a five-year plan for capital expenditures needed to replace, expand and improve infrastructure and systems. The intent of the ICIP is to serve as a guide in the provision of new facilities to meet the increasing demand for capital improvements throughout the city, as well as in the replacement of outmoded facilities. Other planning processes, the most significant of which are explained in this section, identify the need and provide funding for capital projects and related operating costs.

On April 11, 2011, the City Council reviewed the Proposed 2012-17 Infrastructure Capital Improvement Program and approved their top five (5) selections. The Capital Improvement Program reflected here includes the proposed plan presented to the City Council in April updated for project cost and timing changes.

For 2011-12, the City Council has appropriated $68,322,114 to continue the city's emphasis on providing the basic capital needs for the community. This fiscal year's programs are primarily funded by taxes $16,587,391; fees and service charges $14,466,055; intergovernmental grants $6,558,418; and Other Resources (fund balances, bonds, reallocations and interest income) $30,710,250.

2011-15 INFRASTRUCTURE CAPITAL IMPROVEMENT PROGRAM DEVELOPMENT

Like many municipalities in the country, the City of Las Cruces faces the fact that it always has a list of worthy and valuable projects that exceeds the resources available at any one time. In order to ensure that limited capital resources are allotted to the most worthy projects, the governing body undertakes a thorough identification, discussion, and prioritization process with respect to all other needs within the city. This process is carried out in conjunction with our annual budget process and the State of New Mexico Infrastructure Capital Improvement Program (ICIP).

The annual citywide Infrastructure Capital Improvement Program update process began in January when departments prepared revised 2010-11 estimates and updated their five-year capital improvement programs. The 2010-11 estimates reflect updated construction cost estimates, project delays, awarded contract amounts, project carry-overs and other program changes. The 2012-17 program includes projects planned for the authorized bond funding and the latest estimates for pay-as-you-go projects funded with operating funds, federal funds, impact fees and other sources. Also included are net operating costs and/or savings. The Office of Management and Budget staff reviewed the departments' programs for funding availability, reasonableness and technical accuracy.

Presented in this citywide program are projects reviewed and adopted through several planning processes. These include capital projects funded through the most recently adopted multi-year rate plans for Enterprise funds such as

Gas, Water, Wastewater, and Solid Waste and from other planning processes including the five-year Street Plan, infrastructure financing plans for impact fees and various multi-year facility maintenance plans.

The annual ICIP process can be summarized as follows:

In January, staff and the Infrastructure Ad-Hoc Strategic Planning Committee identified candidate projects. Project Management staff in conjunction with other outlining departments develop plans and estimated costs. Facilities and Project Management staff evaluate and determine what is needed for a project, particularly for current facilities that appear to need major improvements.

Beginning in February, staff projects available revenue for identified capital projects. At this point a multi-year funding scheme is developed to fund new projects in each capital fund.

As projects to construct building facilities are designed, they are reviewed by a Facilities Review Team made up of representatives from the Public Works, Community Development, Engineering Services, Parks and Recreation, Utilities, and the Office of Management and Budget departments. This team reviews project designs for sustainability, maintainability and compatibility with enterprise-wide systems and to determine that the project is being designed within funding limitations. Data on the capital and operating cost and timelines are closely monitored and linked to the citywide annual operating budget through these reviews.

It has been determined that the city has the bonding capacity for approximately $2.0-$4.5 million every couple of years from the city's 0.5 percent municipal gross receipts tax allocated by the city to its ICIP Program, this is based on the annual gross receipt tax increase of at least 3 percent. Annually, roughly $1.0-$1.5 million is required for recurring maintenance or continuing phased projects, including street paving, general park and facility improvements, sidewalks, medians, water management, small drainage projects and recreation improvements.

In March, staff presents ongoing and proposed projects considered by the Infrastructure Ad-Hoc Strategic Planning Committee to Council at work sessions. The governing body provides direction by determining which projects to fund, the method of funding, and the priority of projects for the upcoming year.

Then, some time in April, a public hearing is held to present ongoing and proposed capital projects in an attempt to solicit community input.

In May, the City of Las Cruces prepares a separate capital budget from the operating budget. The city's annual operating budget provides for general municipal services including personal services costs, material and services and capital equipment. The capital budget becomes part of the annual budget approved by the City Council.

Prioritization of Capital Projects

In order to ensure that the most worthy capital projects are funded first, projects are prioritized by staff and the prioritization is fine-tuned by the Council. Projects are prioritized based on the following criteria:

Public Health and Safety – those projects required to alleviate an existing public health and safety hazard receive the highest priority.

Regulatory Compliance – those projects required by law (such as the Clean Water Act, the Americans with Disabilities Act, various EPA regulations or court mandates) receive the next highest priority.

Quality-of-Life – those projects considered by Council and/or the public to have great potential to enhance the quality of life in our community receive the next highest priority.

Protection of Capital Investments – those projects required to save the structural integrity of existing facilities or to repair significant structural deterioration receive the next highest priority.

Operating Budget Impact – those projects that have the potential to reduce operating costs receive the next highest priority.

Other Projects – those projects that do not meet the criteria above will receive the lowest priority for funding.

It is important to note that these prioritization criteria are not a hard and fast rule. It is possible that Council may decide to fund a Quality-of-Life project over a Regulatory Compliance project. These criteria are simply guidelines that must be tempered with judgment and knowledge of the community.

RELATIONSHIP BETWEEN OPERATING AND CAPITAL BUDGETS

The ICIP budget can generally be thought of as the link between the city's long-term capital improvements and the operating budget. By approving new projects, the city is attempting to strike that fragile balance between maintaining basic services and incurring additional obligations. Why is this balance significant? Simply stated, the operating budget is recurring and a source of recurring funds must be determined.

The City of Las Cruces prepares a separate capital budget from the

operating budget. The initial project budget will generally include the design and construction costs, as well as the furnishing and equipment required to have a fully functioning facility.

As projects are approved, future operating costs are also reviewed, if applicable, so the City Council is aware of the costs that will be associated with the project. This cost is incorporated into the annual budget and may include additional maintenance or operational staff, equipment and operating costs.

The Infrastructure Capital Improvement Program, as distinguished from the operating budget, is a financial plan for expenditures of monies, which add to, support, or improve the physical infrastructure and capital assets of the city.

Infrastructure Capital Improvements Program Highlights

- Fire Station 7 / Training Center on the City's West Mesa
- East Side Public Safety Complex on City's the East Mesa to encompass a Fire Station, Police Command Center, and Mesilla Valley Regional Dispatch Authority
- Facility Sinking Fund reinvestment into City Facilities
- Sonoma Ranch Boulevard Construction to connect with the Las Cruces Public Schools new high school
- Street Renovation and Dirt Street Paving
- El Molino roadway and drainage improvement projects which include Burn Lake and Esslinger Park
- East Mesa Drainage enhancements
- Griggs and Walnut Plume Project
- East Mesa Water System
- Water Reclamation - Lift Station
- Wastewater Treatment Plant Rehabilitation

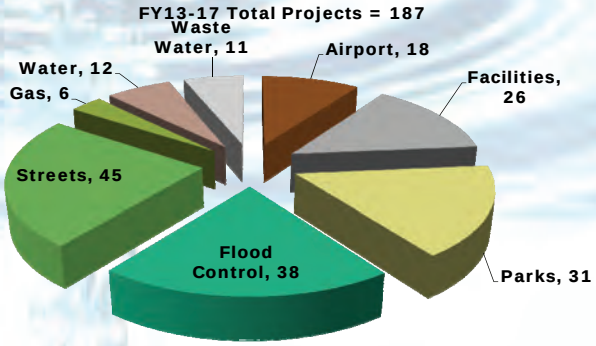
Overview

The City's Infrastructure Capital Improvement Program (ICIP) plan anticipates improvements which total over $396.6 million over the budgeted fiscal year and the five (5) fiscal years (2013 through 2017) which are planning years. The largest summary category over the five year period is for Facilities.

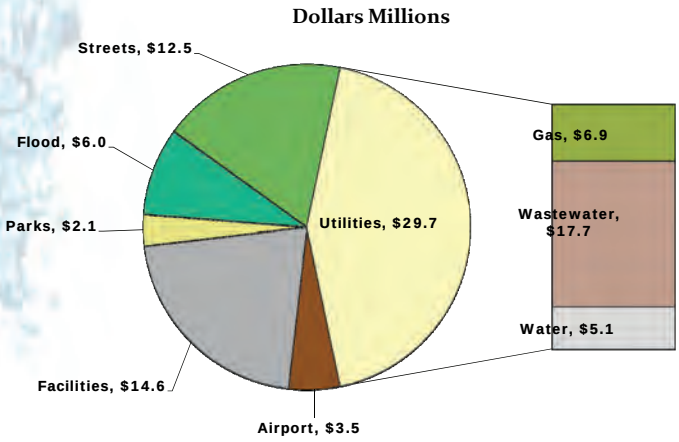
A total of 233 separate projects are planned, with 187 planned for fiscal years 2012-13 through 2016-17, and the remaining 46 projects budget in fiscal year 2011-12.

The ICIP amounts for fiscal year 2011-12 are appropriated as part of the adopted budget. Any impact on the City's debt service levels have been built into the budget. For the remaining years until fiscal year 2016-17, the funding amounts are not anticipated to raise the level of overall debt service levels. The City employs a bond cycling program that is designed to keep debt service payments level with existing amounts. For the additional projects contained in the ICIP, funding is dependent upon State Appropriations, Grants, or Rate support revenues. For 2011-12 the dollar amounts by summary categories that are part of the adopted budget are:

Infrastructure Capital Improvement Projects by Type



2011-12 Infrastructure Capital Improvement Program



Operational Budgetary Impacts

One of the exercises, in any good budget development, is to assess the operational impacts on future expenses that will be generated by capital projects. Such an undertaking is considered a "best practice" in budget development. It allows a multiyear time perspective to be applied to operational costs resulting from capital investments. This is especially true for the general fund, which is the main operational funding source for City services.

The majority of the ICIP projects contained in the City's five year ICIP plan will not increase general fund operation costs. However, there are five projects that do have implications regarding ongoing added costs. The following table identifies these projects and provides the estimated cost increases by year.

In summary, operational impacts from capital investments will total approximately $5.3 million by the end of 2015-16; the general fund will total roughly $3.3 million from a single project, while Utilities anticipates added $1.9 million in costs for four (4) projects.

For the general fund, the single project the City needs to plan for is the addition of a new fire station. The new station will require staffing which accounts for the majority of the added costs when the station becomes operational in 2013-14.

For Utilities, the costs will be in non-personnel areas for the four projects identified. One project is anticipated to actually reduce operational costs as a facility is rehabilitated/upgraded.

By anticipating these costs, the City will be able to structure future budgets accordingly. This undertaking will also provide a framework for adjusting investments as economic conditions and funding sources change.

Capital Project Summary

This summary is arranged by department and program or project classification, with totals of all projects within the department. This summary includes projects for fiscal years 2011-12 through 2013-17. Fiscal years 2011-13 through 2016-17 are for planning purposes only.

Impact of Capital Investments On Operating Budgets
Fiscal Years 2011-12 through 2015-16

Departments	Funding Projections by Fiscal Year					Grand
	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Geneeral Fund Investments						
Fire: Station 7 / Training Center						
Capital Investment	$ 3,000,000					
Operational Impacts		$ -	$ 875,000	$ 1,093,750	$ 1,367,188	$ 3,335,938
Total General Fund Operational Costs		$ -	$ 875,000	$ 1,093,750	$ 1,367,188	$ 3,335,938
Utility Investments						
Utilities: Griggs/Walnut Plume Project						
Capital Investment	6,300,000					
Operational Impacts		335,535	342,246	349,091	356,072	1,382,944
Utilities: East Mesa Water System						
Capital Investment	1,800,000					
Operational Impacts		100,000	102,000	104,040	106,121	412,161
Utilities: Water Recamation - Lift Station						
Capital Investment	600,000	618,000	636,540	655,636	675,305	
Operational Impacts		80,240	81,845	83,482	85,151	330,718
Utilities: Wastew ater Treatment Plant Rehabilitation						
Capital Investment	990,000	1,019,700	1,050,291	1,081,800	1,114,254	
Operational Impacts		(50,000)	(50,000)	(50,000)	(50,000)	(200,000)
Total Utility Operational Costs		$ 465,775	$ 476,091	$ 486,613	$ 497,344	$ 1,925,823
Total Operational Costs		**$ 465,775**	**$ 1,351,091**	**$ 1,580,363**	**$ 1,864,532**	**$ 5,261,761**

RESOLUTION NO. 11-218

A RESOLUTION APPROVING THE FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM AS REQUIRED BY THE NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION FOR THE 2012 LEGISLATIVE SESSION FOR THE CITY OF LAS CRUCES, NEW MEXICO FOR FISCAL YEARS 2012/2013 THROUGH 2016/2017.

The City Council is informed that:

WHEREAS, the City Council has prepared its Annual Five-Year Capital Improvement Program for the Fiscal Year beginning 2012/2013 through Fiscal Year 2016/2017; and

WHEREAS, the City Council has held a public hearing on the proposed Five-Year Capital improvement program as well as two public work session for discussion purposes; and

WHEREAS, the Las Cruces Utilities Board has reviewed and recommended approval of the utilities portion of the Annual Five-Year Capital Improvement Program; and

WHEREAS, the City Council will continue to monitor economic conditions and financing options for capital projects that may lead to revisions in the Five-Year Capital Improvement Program.

NOW, THEREFORE, Be it resolved by the governing body of the City of Las Cruces:

(I)

THAT the Five-Year Capital Improvement Program attached hereto as Exhibit "A" is hereby approved.

(II)

THAT City staff is hereby authorized to submit the Five-Year Capital Improvement Program to the State of New Mexico, Department of Finance and Administration.

(III)

THAT City staff is hereby authorized to do all deeds necessary in the accomplishment of the herein above.

DONE AND APPROVED this 16th day of May, 2011.

APPROVED:

Mayor

ATTEST:

City Clerk

(SEAL)

VOTE:

Mayor Miyagishima:	Absent
Councillor Silva:	Aye
Councillor Connor:	Aye
Councillor Pedroza:	Aye
Councillor Small:	Aye
Councillor Sorg:	Aye
Councillor Thomas:	Aye

Moved by: Small

Seconded by: Thomas

Approved as to Form:

City Attorney

2011-12 Infrastructure Capital Improvement Program

ICIP - Sources of funds

PROGRAM	LOCAL/ST. TAXES	ST./FED. GRANTS	FEES & SERVICES	OTHER RESOURCES	2010/2011 Totals
AIRPORT:					
Air Traffic Control Tower - Phase I (Design)	$ -	$ 100,000	$ -	$ -	$ 100,000
Fuel Farm Upgrade	-	352,000	-	-	352,000
Taxiway "A" Reconstruct	-	3,000,000	-	-	3,000,000
TOTAL AIRPORT	$ -	$ 3,452,000	$ -	$ -	$ 3,452,000
FACILITIES:					
Animal Services Center - HVAC Renovation	-	-	-	50,000	50,000
East Side Public Safety Complex	-	-	-	1,000,000	1,000,000
Fire Station 7 / Training Center	-	-	-	3,000,000	3,000,000
General Facilities Rehabilitation	-	-	-	300,000	300,000
La Casa Shelter - HVAC Replacement	-	-	-	635,384	635,384
Museum of Nature & Science - Design/Const.	-	-	-	4,842,367	4,842,367
Safety, Health, Environmental & Emergency	-	-	-	400,000	400,000
Sinking Fund	-	-	-	1,500,000	1,500,000
Transit Automated Bus Wash System	-	165,000	-	-	165,000
Transit Intermodal Center - Design/Const.	-	1,871,043	-	-	1,871,043
Transit Maintenance Facility - Upgrade	-	25,000	-	-	25,000
Transit Operations and Maintenance Facility	-	771,875	-	-	771,875
Transit Services Building - Maint/Upgrade	-	3,500	-	-	3,500
TOTAL FACILITIES	$ -	$ 2,836,418	$ -	$ 11,727,751	$ 14,564,169
PARKS:					
Apodaca Park - Grandstand Repairs	-	-	-	275,000	275,000
Burn Lake/Esslinger Park - Additional Phases	-	-	-	400,000	400,000
Legends West Phase II - Landscape/Amenities	-	-	50,000	-	50,000
North Alameda Arroyo Trail	-	-	391,000	-	391,000
North Las Cruces Park - Phase II / Amenities	-	-	152,623	-	152,623
Outfall Channel Trail	-	-	100,000	-	100,000
Parks & Recreation Master Plan	-	-	65,000	-	65,000
Paseo de Onate Park - Design and Construct	-	-	237,403	-	237,403
Twin Parks - Design and Construct	-	-	400,000	-	400,000
TOTAL PARKS	$ -	$ -	$ 1,396,026	$ 675,000	$ 2,071,026
FLOOD CONTROL:					
Amador Ave Improvements (17th to Motel)	247,500	-	-	-	247,500
Calico Central Channel	1,000,000	-	-	-	1,000,000
Downtown South	846,010	-	-	-	846,010
El Molino Phase V	300,000	-	-	-	300,000
El Paseo/Idaho Intersection Improvements	167,500	-	-	-	167,500
Engler Rd Drainage System (Jornada to McGuffey)	800,000	-	-	-	800,000
Flood Control Infrastructure	200,000	-	-	-	200,000
Jefferson Roadway Improvements Ph II	200,000	-	-	-	200,000
Land Acquisition - Flood Control Property	50,000	-	-	-	50,000
Las Cruces Dam Maintenance	200,000	-	-	-	200,000
Materials Testing	50,000	-	-	-	50,000
Midway (East Mesa)	162,500	-	-	-	162,500
Mission Santa Clara	75,000	-	-	-	75,000
S. Main Street (Avenida De Mesilla to Alameda)	200,000	-	-	-	200,000
Tashiro Drainage Improvements	800,000	-	-	-	800,000
Sandhill Arroyo Improvements	-	-	-	250,000	250,000
Sonoma Ranch North of U.S. 70 Ross to Las Colinas	-	-	-	187,500	187,500
Las Cruces Dam Improvements	-	270,000	-	-	270,000
TOTAL FLOOD CONTROL	$ 5,298,510	$ 270,000	$ -	$ 437,500	$ 6,006,010

2011-12 Infrastructure Capital Improvement Program

ICIP - Sources of funds

PROGRAM	LOCAL/ST. TAXES	ST./FED. GRANTS	FEES & SERVICES	OTHER RESOURCES	2010/2011 Totals
STREETS:					
Amador Ave Improvements (17th to Motel)	742,500	-	-	-	742,500
Downtown South	2,538,031	-	-	-	2,538,031
El Molino - Phase V	225,000	-	-	-	225,000
El Paseo Median Improvements	198,600	-	-	-	198,600
General Overlay	1,300,000	-	-	-	1,300,000
Materials Testing	150,000	-	-	-	150,000
Midway (East Mesa)	650,000	-	-	-	650,000
S. Main Street (Avenida De Mesilla to Alameda)	528,000	-	-	-	528,000
Sealing	1,200,000	-	-	-	1,200,000
Sidewalks/ADA/Repairs	250,000	-	-	-	250,000
Sonoma Ranch Blvd. Extension	2,500,000	-	-	-	2,500,000
Sonoma Ranch North of U.S. 70 Ross to Las Colinas	562,500	-	-	-	562,500
Traffic Signal Improvements	80,000	-	-	-	80,000
Traffic Systems/ITS System	100,000	-	-	-	100,000
El Paseo/Idaho Intersection Improvements	-	-	-	502,500	502,500
Jefferson Phase II	-	-	-	750,000	750,000
New Sidewalks/ADA	-	-	-	100,000	100,000
New Street Lighting	-	-	-	75,000	75,000
Union/Stern Intersection Improvements	-	-	-	90,000	90,000
TOTAL STREETS	$ 11,024,631	$ -	$ -	$ 1,517,500	$ 12,542,131
NATURAL GAS:					
Gas Development - Low Pressure	-	-	402,086	-	402,086
Gas Rehabilitation Low Pressure	-	-	600,000	-	600,000
Gas Rehabilitation High Pressure	-	-	500,000	-	500,000
SCADA Rehabilitation	-	-	50,000	-	50,000
Street Utility Rehabilitation	-	-	1,010,903	-	1,010,903
Gas Development - High Pressure	-	-	4,000,000	-	4,000,000
Line Extension	-	-	300,000	-	300,000
TOTAL NATURAL GAS	$ -	$ -	$ 6,862,989	$ -	$ 6,862,989
WATER:					
East Mesa Wells	-	-	870,040	-	870,040
Rehab Pump/PRV	-	-	70,000	-	70,000
Street Utility Rehabilitation	-	-	1,000,000	-	1,000,000
East Mesa Pump Station	-	-	-	115,000	115,000
East Mesa Reservoir (Zone 1 #2)	-	-	-	1,713,983	1,713,983
East Mesa Water System	-	-	-	1,800,000	1,800,000
SCADA installations	-	-	-	22,895	22,895
South Jornada Improvements Phase II	-	-	-	100,000	100,000
Transmission lines - West Mesa	-	-	-	1,136,425	1,136,425
Transmission pipelines	-	-	-	1,374,384	1,374,384
Zone 1 Interconnect Phase B (Mesa Grande)	-	-	-	2,463,812	2,463,812
Drill Replacement Wells	-	-	-	450,000	450,000
Line Rehabilitation - Extension	-	-	-	226,000	226,000
SCADA Rehabilitation	-	-	-	50,000	50,000
Griggs Walnut Project	-	-	-	6,300,000	6,300,000
TOTAL WATER	$ -	$ -	$ 1,940,040	$ 15,752,499	$ 17,692,539
WASTEWATER:					
SCADA Rehabilitation	-	-	30,000	-	30,000
Street Utility Rehabilitation	-	-	1,200,000	-	1,200,000
WWTP Rehabilitation	-	-	990,000	-	990,000
WWTP Sludge compost relocation	-	-	118,000	-	118,000
New Interceptors	-	-	1,329,000	-	1,329,000
Water Reclamation - Lift Station	-	-	600,000	-	600,000
Septic Systems - Top Priority	264,250	-	-	-	264,250
Line Rehabilitation - Extension	-	-	-	130,000	130,000
Line & Manhole Rehabilitation	-	-	-	470,000	470,000
TOTAL WASTEWATER	$ 264,250	$ -	$ 4,267,000	$ 600,000	$ 5,131,250
GRAND TOTAL	**$ 16,587,391**	**$ 6,558,418**	**$ 14,466,055**	**$ 30,710,250**	**$ 68,322,114**

Infrastructure Capital Improvement Program - ICIP

Fiscal Years 2011-12 Budget and 2012-13 through 2016-17 ICIP Plan

Project Title	Funding Projections by Fiscal Year 2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	Grand Total
Airport:							
Air Traffic Control Tower - Phase I (Design)	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
Air Traffic Control Tower - Phase II (Constr)	-	4,750,000	-	-	-	-	4,750,000
Airport Maint. Equipment Facility - Design/Constr	-	-	2,100,000	-	-	-	2,100,000
City Hangar - Design/Construct	-	-	-	-	-	300,000	300,000
Fire Station 7 - ARFF Facility--Construction (#3)	-	-	-	3,600,000	-	-	3,600,000
Fire Station 7 - ARFF Facility--Design (#3)	-	-	400,000	-	-	-	400,000
Fuel Farm Upgrade	352,000	-	-	-	-	-	352,000
Install Medium Intensity Taxiway Lights Twy D	-	-	-	500,000	-	-	500,000
Perimeter Fencing & Security - Rehabilitate	-	-	-	500,000	-	-	500,000
Runway 12 - PAPI- Install	-	-	-	-	-	400,000	400,000
Runway 26/30 - Holding Pad - Enlarge	-	-	-	500,000	-	-	500,000
Runway 8-26 Extension - Phase I - EA	-	-	-	-	200,000	-	200,000
Runway 8-26 Extension - Phase II - Design	-	-	-	-	-	600,000	600,000
Runway 8-26 Replace VASI with PAPI	-	-	-	-	-	400,000	400,000
Taxiway "A" Reconstruct	3,000,000	-	-	-	-	-	3,000,000
Taxiways A, B & C - Rehabilitate Pavement	-	-	-	-	1,750,000	-	1,750,000
Terminal Apron - Rehabilitate- Design	-	325,000	-	-	-	-	325,000
Terminal Apron - Rehabilitate-Construction	-	-	6,400,000	-	-	-	6,400,000
West End Apron	-	-	-	-	-	3,500,000	3,500,000
West End Taxi Lane - Construct	-	500,000	-	-	-	-	500,000
Wildlife Barrier Fence	-	-	-	-	-	1,100,000	1,100,000
Total Airport	**$ 3,452,000**	**$ 5,575,000**	**$ 8,900,000**	**$ 5,100,000**	**$ 1,950,000**	**$ 6,300,000**	**$ 31,277,000**
Facilities:							
Animal Services Center - HVAC Renovation	50,000	-	-	-	-	-	50,000
Benavidez Community Center - Remodel/Expansion	-	-	-	1,600,000	-	-	1,600,000
Branigan Library - Branch Expansion	-	-	-	800,000	-	7,200,000	8,000,000
Branigan Library - Expansion - Design/Const. - Ph 2	-	-	-	7,200,000	-	-	7,200,000
Central Kitchen - Construction	-	-	-	-	-	2,500,000	2,500,000
City Building Roof Replacement Program	-	733,107	727,159	519,124	391,810	280,000	2,651,201
Downtown Parking Garage - Design/Const.	-	-	-	2,000,000	-	-	2,000,000
East Mesa Fire Station - Design/Const.	-	-	-	-	-	5,000,000	5,000,000
East Mesa Multigenerational Center - Const.	-	2,000,000	-	-	1,000,000	-	3,000,000
East Mesa MVRDA - 911 & Traffic Management	-	-	-	6,000,000	-	-	6,000,000
East Mesa MVRDA - Build and Equip	-	-	-	6,000,000	-	-	6,000,000
East Mesa Police Station - Design/Construct	-	-	-	1,200,000	-	-	1,200,000
East Mesa Recreation Center - Design	-	-	-	-	-	1,000,000	1,000,000
East Side Public Safety Complex	1,000,000	-	-	-	-	-	1,000,000
Fire Station 7 / Training Center	3,000,000	-	-	-	-	-	3,000,000
General Building Renovation Program	-	724,476	735,126	711,984	1,330,879	750,000	4,252,463
General Facilities Rehabilitation	300,000	-	-	-	-	-	300,000
HVAC Upgrade Program	-	1,450,000	1,450,000	1,474,528	1,150,000	1,500,000	7,024,528
La Casa Shelter - HVAC Replacement	635,384	250,000	-	-	-	-	885,384
Meerscheidt Rec. Center - Remodel/Expansion	-	-	-	1,200,000	-	750,000	1,950,000
Municipal Operations Center - Ph 1 - Fleet	-	-	-	-	-	6,000,000	6,000,000
Museum of Nature & Science - Design/Const.	4,842,367	-	1,000,000	-	-	1,000,000	6,842,367
Parking Lot Renovation Program	-	216,997	281,157	250,965	233,485	361,494	1,344,098
Police/Fire Training Facility - Design/Construct	-	-	-	3,000,000	-	5,000,000	8,000,000
Safety, Health, Environmental & Emergency	400,000	500,000	600,000	600,000	700,000	700,000	3,500,000
Sinking Fund	1,500,000	-	-	1,500,000	-	-	3,000,000
Transit Automated Bus Wash System	165,000	-	-	-	-	-	165,000
Transit Intermodal Center - Design/Const.	1,871,043	-	2,000,000	-	-	-	3,871,043
Transit Maintenance Facility - Upgrade	25,000	8,000	50,000	-	-	-	83,000
Transit Operations and Maintenance Facility	771,875	-	3,100,000	-	-	3,100,000	6,971,875
Transit Services Building - Maint/Upgrade	3,500	15,000	5,000	-	-	-	23,500
Total Facilities:	**$ 14,564,169**	**$ 5,897,580**	**$ 9,948,442**	**$ 34,056,600**	**$ 4,806,173**	**$ 35,141,494**	**$ 104,414,459**

Infrastructure Capital Improvement Program - ICIP

Fiscal Years 2011-12 Budget and 2012-13 through 2016-17 ICIP Plan

Project Title	Funding Projections by Fiscal Year 2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	Grand Total
Parks:							
Apodaca Park - Grandstand Repairs	275,000	-	-	-	-	-	275,000
Ballfield/Soccer Field Renovations & Upgrades	-	2,500,000	-	125,000	250,000	2,000,000	4,875,000
Burn Lake/Esslinger Park - Additional Phases	400,000	-	-	3,200,000	-	-	3,600,000
Butterfield Shooting Range	-	-	-	125,000	-	-	125,000
Chandler Tank Park - Phase I	-	-	-	-	375,000	-	375,000
Community Gardens	-	-	-	-	-	15,000	15,000
Desert Trails Community Park - Phases III+	-	-	-	-	-	-	-
Downtown Gateways	-	-	-	2,000,000	-	-	2,000,000
East Mesa Area Park - Construction	-	100,000	-	-	-	-	100,000
East Mesa Area Park - Design	-	191,000	-	-	-	-	191,000
Gateway Entry Points Signage	-	50,000	50,000	50,000	50,000	50,000	250,000
General Park Renovations	-	225,000	200,000	575,000	-	500,000	1,500,000
Harty Field - Restroom Additions	-	-	-	100,000	-	-	100,000
Legends West Phase II - Landscape/Amenities	50,000	-	-	-	-	-	50,000
North Alameda Arroyo Trail	391,000	-	-	-	-	-	391,000
North Del Rey Park - Design	-	35,000	-	-	-	-	35,000
North Las Cruces Park - Phase II / Amenities	152,623	-	-	-	-	-	152,623
Outfall Channel Trail	100,000	-	-	-	-	-	100,000
Parking Lot/Trail Renovations	-	-	-	580,000	-	-	580,000
Parks & Recreation Master Plan	65,000	-	-	-	-	-	65,000
Paseo de Onate Park - Design and Construct	237,403	-	-	-	-	-	237,403
Playground/Amenity Renovations/Enhancements	-	-	-	1,275,000	-	1,200,000	2,475,000
Pueblos at Alameda	-	46,937	-	-	-	-	46,937
Regional Rec & Aquatic Center - Phase II - Cnstr.	-	-	5,000,000	5,000,000	-	-	10,000,000
Structure Renovations	-	-	-	685,000	-	125,000	810,000
Twin Parks - Design and Construct	400,000	-	-	-	-	-	400,000
Utilities/Irrigation Upgrades	-	200,000	-	150,000	-	-	350,000
Valley Verde - ADA Pathway	-	-	-	-	-	50,000	50,000
Waterfalls Park	-	350,000	1,000,000	-	-	1,000,000	2,350,000
West Mesa Park	-	-	-	-	-	600,000	600,000
Total Parks:	**$ 2,071,026**	**$ 3,697,937**	**$ 6,250,000**	**$ 13,865,000**	**$ 675,000**	**$ 5,540,000**	**$ 32,098,963**
Flood Control:							
2nd Street	-	82,500	-	-	-	-	82,500
6th Street Reconstruction	-	-	250,000	-	-	-	250,000
Alameda Arroyo Trail	-	125,116	-	-	-	-	125,116
Amador Ave Improvements (17th to Motel)	247,500	-	-	-	-	-	247,500
Amador Avenue Phase 3	-	-	10,000	300,000	-	-	310,000
Answer Road Construction	-	-	-	-	100,000	-	100,000
Bruins Lane Rehab	-	187,500	-	-	-	-	187,500
Calico Central Channel	1,000,000	-	-	-	-	-	1,000,000
Carlyle	-	150,000	-	-	-	-	150,000
Cortez Drive Reconstruction	-	-	-	250,000	-	-	250,000
Court Ave Improvements Ph II	-	-	50,000	-	-	-	50,000
Del Rey Widening	-	-	300,000	300,000	-	-	600,000
Downtown South	846,010	-	-	-	-	-	846,010
East Mesa Drainage Improvements	-	-	1,000,000	2,000,000	-	-	3,000,000
El Molino Phase V	300,000	-	-	-	-	-	300,000
El Molino Phase VI and VII	-	250,000	800,000	-	-	-	1,050,000
El Paseo/Idaho Intersection Improvements	167,500	-	-	-	-	-	167,500
Elks Drive (Rio Bravo to Engler)	-	275,000	-	-	-	-	275,000
Engler Rd Drainage System (Jornada to McGuffey)	800,000	-	-	-	-	-	800,000
Flood Control Infrastructure	200,000	300,000	300,000	400,000	400,000	400,000	2,000,000
Hoffman Drive	-	-	-	50,000	-	-	50,000
Jefferson Roadway Improvements Ph II	200,000	-	-	-	-	-	200,000
Land Acquisition - Flood Control Property	50,000	50,000	50,000	300,000	300,000	300,000	1,050,000
Las Cruces Dam Improvements	270,000	-	-	-	-	-	270,000
Las Cruces Dam Maintenance	200,000	-	-	-	-	-	200,000
Lavendar	-	-	-	-	-	250,000	250,000
LC Dam Riparian Wetlands - ACOE	-	500,000	500,000	-	-	-	1,000,000
Madrid Avenue Extension	-	275,000	-	-	-	-	275,000
Maese Lane Construction	-	-	-	150,000	-	-	150,000
Materials Testing	50,000	50,000	50,000	50,000	50,000	50,000	300,000
McGuffey Improvements	-	-	-	150,000	-	-	150,000
McSwain	-	-	75,000	-	-	-	75,000
Melendres St Ph 2	-	-	200,000	200,000	-	-	400,000
Melody Road Improvements	-	-	-	-	75,000	-	75,000

Infrastructure Capital Improvement Program - ICIP
Fiscal Years 2011-12 Budget and 2012-13 through 2016-17 ICIP Plan

Project Title	Funding Projections by Fiscal Year 2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	Grand Total
Mesa Grande - Midway to Central	-	-	250,000	-	-	-	250,000
Mesquite/Tornillo/Poplar/Chestnut Storm Drain	-	-	1,000,000	1,000,000	-	-	2,000,000
Midway (East Mesa)	162,500	-	-	-	-	-	162,500
Mission Santa Clara	75,000	-	-	-	-	-	75,000
Moose Court	-	-	125,000	-	-	-	125,000
Organ Ave. Reconstruction	-	-	50,000	-	-	-	50,000
Oro Vista Soil Stabilization Phase II	-	-	250,000	-	-	-	250,000
Porter Dr. Central Holman and Peachtree	-	750,000	-	-	-	-	750,000
Richard, Terry, Karen, Jody Improvements	-	-	-	150,000	-	-	150,000
Rigsby Road Improvements	-	-	50,000	-	-	-	50,000
Rigsby/Valley Road Drainage Pond	-	300,000	1,500,000	1,500,000	-	-	3,300,000
Rio Grande ADA Impovements	-	-	-	-	-	100,000	100,000
S. Main Street (Avenida De Mesilla to Alameda)	200,000	-	-	-	-	-	200,000
Sandhill Arroyo Improvements	250,000	-	-	-	-	-	250,000
Sonoma Ranch North of U.S. 70 Ross to Las Colinas	187,500	-	-	-	-	-	187,500
Tashiro Drainage Improvements	800,000	-	-	-	-	-	800,000
University Ave. / Triviz Drive	-	-	-	-	750,000	-	750,000
West Hadley Improvements	-	-	-	-	1,000,000	-	1,000,000
Wyatt	-	-	100,000	-	-	-	100,000
Total Flood Control:	**$ 6,006,010**	**$ 3,295,116**	**$ 6,910,000**	**$ 6,800,000**	**$ 2,675,000**	**$ 1,100,000**	**$ 26,786,126**
Streets:							
2nd Street	-	247,500	-	-	-	-	247,500
6th Street Reconstruction	-	-	250,000	250,000	-	-	500,000
Amador Ave Improvements (17th to Motel)	742,500	-	-	-	-	-	742,500
Amador Avenue - Phase 3	-	-	2,130,000	-	-	-	2,130,000
Answer Road Construction	-	-	-	-	25,000	250,000	275,000
Azalea	-	-	-	-	200,000	-	200,000
Bruins Lane Rehab.	-	562,000	-	-	-	-	562,000
Cortez Drive Reconstruction (south)	-	-	-	-	200,000	670,000	870,000
Court Avenue Improvements Phase II	-	-	300,000	-	-	-	300,000
Del Rey Sandhill to Settlers Pass	-	130,000	-	-	-	-	130,000
Del Rey Widening	-	-	-	-	1,000,000	1,000,000	2,000,000
Downtown South	2,538,031	-	-	-	-	-	2,538,031
El Molino - Phase V	225,000	-	-	-	-	-	225,000
El Molino - Phase VI and VII	-	450,000	-	-	-	-	450,000
El Paseo Median Improvements	198,600	-	-	-	-	-	198,600
El Paseo/Idaho Intersection Improvements	502,500	-	-	-	-	-	502,500
Elks Drive (Rena to Engler)	-	825,000	-	-	-	-	825,000
General Overlay	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	7,800,000
Hoagland/Alameda Traffic Signal	-	-	250,000	-	-	-	250,000
Hoffman Drive	-	-	-	-	15,000	115,000	130,000
Jefferson Phase II	750,000	-	-	-	-	-	750,000
Lavendar	-	-	-	-	-	500,000	500,000
Madrid Avenue Extension	-	100,000	825,000	-	-	-	925,000
Maese Lane Construction	-	-	75,000	350,000	-	-	425,000
Materials Testing	150,000	150,000	150,000	150,000	150,000	150,000	900,000
McGuffey Improvements	-	-	-	-	250,000	750,000	1,000,000
McSwain	-	-	25,000	200,000	-	-	225,000
Melendres Street - Phase 2	-	-	80,000	900,000	-	700,000	1,680,000
Melody Road Improvements	-	-	-	-	22,500	225,000	247,500
Mesa Grande - Midway to Central	-	-	1,200,000	-	-	-	1,200,000
Midway (East Mesa)	650,000	-	-	-	-	-	650,000
Moose Court	-	-	50,000	300,000	-	-	350,000
New Sidewalks/ADA	100,000	100,000	100,000	100,000	100,000	100,000	600,000
New Street Lighting	75,000	75,000	75,000	75,000	75,000	75,000	450,000
Organ Ave. Reconstruction	-	-	10,000	100,000	-	-	110,000
Richard, Terry, Karen, Jody Improvements	-	-	-	-	150,000	750,000	900,000
Rigsby Road Improvements	-	-	200,000	-	-	-	200,000
Rio Grande ADA Improvements	-	-	-	-	-	500,000	500,000
Road Runner/Golf Club Traffic Signal	-	350,000	-	-	-	-	350,000
Roadrunner Pkwy Ped. Crossing	-	75,000	-	-	-	-	75,000
Roberts Drive Improvements	-	-	-	-	25,000	250,000	275,000
S. Main Street (Avenida De Mesilla to Alameda)	528,000	-	-	-	-	-	528,000
Sealing	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	7,200,000
Sidewalks/ADA/Repairs	250,000	280,000	280,000	280,000	280,000	280,000	1,650,000
Solano Drive - ADA (Cactus to Mulberry)	-	150,000	-	-	-	-	150,000
Sonoma Ranch Blvd. Extension	2,500,000	-	-	-	-	-	2,500,000

Infrastructure Capital Improvement Program - ICIP

Fiscal Years 2011-12 Budget and 2012-13 through 2016-17 ICIP Plan

Project Title	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	Grand Total
		Funding Projections by Fiscal Year					
Sonoma Ranch North of U.S. 70 Ross to Las Colinas	562,500	-	-	-	-	-	562,500
Street Light Conversion	-	2,000,000	-	-	-	-	2,000,000
Tashiro Road	-	-	-	-	75,000	650,000	725,000
Telshor ADA (Co-op Project)	-	100,000	-	-	-	-	100,000
Telshor Bike Path	-	-	250,000	-	-	-	250,000
Traffic Signal Improvements	80,000	-	-	-	-	-	80,000
Traffic Systems/ITS System	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Union/Stern Intersection Improvements	90,000	-	-	-	-	-	90,000
University Ave. / Triviz Drive	-	-	-	-	35,000	316,000	351,000
West Hadley Street Improvements	-	-	-	-	150,000	4,000,000	4,150,000
Wyatt	-	-	300,000	-	-	-	300,000
Total Streets:	**$ 12,542,131**	**$ 8,194,500**	**$ 9,150,000**	**$ 5,305,000**	**$ 5,352,500**	**$ 13,881,000**	**$ 54,425,131**
Gas:							
Gas Development - High Pressure	4,000,000	4,120,000	4,243,600	4,370,908	4,502,035	4,637,096	25,873,640
Gas Development - Low Pressure	402,086	414,149	426,573	439,370	452,551	466,128	2,600,857
Gas Rehabilitation High Pressure	500,000	515,000	530,450	546,364	562,754	579,637	3,234,205
Gas Rehabilitation Low Pressure	600,000	618,000	636,540	655,636	675,305	695,564	3,881,046
Line Extension	300,000	309,000	318,270	327,818	337,653	347,782	1,940,523
SCADA Rehabilitation	50,000	-	-	-	-	-	50,000
Street Utility Rehabilitation	1,010,903	1,041,230	1,072,467	1,104,641	1,137,780	1,171,914	6,538,935
Total Gas:	**$ 6,862,989**	**$ 7,017,379**	**$ 7,227,900**	**$ 7,444,737**	**$ 7,668,079**	**$ 7,898,122**	**$ 44,119,205**
Water:							
Booster Pump Station	-	-	-	-	4,145,458	4,269,822	8,415,280
Booster Pump station (Spruce)	-	120,000	-	-	-	-	120,000
Drill Replacement Wells	450,000	-	463,500	-	477,405	-	1,390,905
East Mesa Pump Station	115,000	-	-	-	-	-	115,000
East Mesa Reservoir (Zone 1 #2)	1,713,983	-	-	-	-	-	1,713,983
East Mesa Water System	1,800,000	-	-	-	-	-	1,800,000
East Mesa Wells	870,040	-	-	-	-	-	870,040
Griggs Walnut Project	6,300,000	-	-	-	-	-	6,300,000
Line Rehabilitation - Extension	226,000	232,780	239,763	246,956	254,365	261,996	1,461,861
Low Zone & Low Mesa Transmission	-	-	-	-	6,225,180	6,411,935	12,637,115
Pump Station For Replacement Wells	-	600,000	-	618,000	-	636,540	1,854,540
Pump Station Rehabilitation	-	130,000	-	133,900	-	137,917	401,817
Rehab Pump/PRV	70,000	72,100	74,263	76,491	78,786	81,149	452,789
Reservoir Rehabilitation	-	390,000	-	401,700	-	-	791,700
SCADA installations	22,895	-	-	-	-	-	22,895
SCADA Rehabilitation	50,000	-	-	-	-	-	50,000
South Jornada Improvements Phase II	100,000	-	-	-	-	-	100,000
Street Utility Rehabilitation	1,000,000	1,050,000	1,102,500	1,157,625	1,215,506	1,276,282	6,801,913
Telshor Tank B	-	-	-	-	5,385,600	5,547,168	10,932,768
Transmission lines - West Mesa	1,136,425	-	-	-	-	-	1,136,425
Transmission pipelines	1,374,384	585,807	483,695	415,478	1,590,257	1,637,965	6,087,586
Zone 1 Interconnect Phase B (Mesa Grande)	2,463,812	-	-	-	-	-	2,463,812
Total Water:	**$ 17,692,539**	**$ 3,180,687**	**$ 2,363,721**	**$ 3,050,150**	**$ 19,372,557**	**$ 20,260,774**	**$ 65,920,429**
Wastewater:							
Forcemain Rehabilitation	-	130,125	-	134,029	-	138,050	402,203
Lift Station Renovations	-	338,000	348,140	358,584	369,342	380,422	1,794,488
Lift Station Upgrade	-	490,000	504,700	-	-	-	994,700
Line & Manhole Rehabilitation	470,000	484,100	498,623	513,582	528,989	544,859	3,040,153
Line Rehabilitation - Extension	130,000	133,900	137,917	142,055	146,316	150,706	840,893
New Interceptors	1,329,000	-	1,368,870	1,409,936	1,452,234	1,495,801	7,055,841
SCADA Rehabilitation	30,000	-	-	-	-	-	30,000
Septic Systems - High Priority	-	1,131,092	1,165,025	1,199,976	-	-	3,496,092
Septic Systems - Top Priority	264,250	272,178	280,343	288,753	297,416	306,338	1,709,277
Street Utility Rehabilitation	1,200,000	1,236,000	1,273,080	1,311,272	1,350,611	1,391,129	7,762,092
Water Reclamation - Lift Station	600,000	618,000	636,540	655,636	675,305	695,564	3,881,046
WWTP Rehabilitation	990,000	1,019,700	1,050,291	1,081,800	1,114,254	1,147,681	6,403,726
WWTP Sludge compost relocation	118,000	-	-	-	-	-	118,000
Total Wastewater:	**$ 5,131,250**	**$ 5,853,095**	**$ 7,263,529**	**$ 7,095,622**	**$ 5,934,466**	**$ 6,250,550**	**$ 37,528,512**
Total By Fiscal Year	**$68,322,114**	**$42,711,293**	**$58,013,592**	**$82,717,110**	**$48,433,776**	**$96,371,939**	**$396,569,824**

Summary of Infrastructure Capital Improvement Program - ICIP

Fiscal Years 2011-12 Budget and 2012-13 through 2016-17 ICIP Plan

	Funding Projections by Fiscal Year						Grand
Program	**2011-12**	**2012-13**	**2013-14**	**2014-15**	**2015-16**	**2016-17**	**Total**
Airport	$ 3,452,000	$ 5,575,000	$ 8,900,000	$ 5,100,000	$ 1,950,000	$ 6,300,000	$ 31,277,000
Facilities	14,564,169	5,897,580	9,948,442	34,056,600	4,806,173	35,141,494	104,414,459
Parks	2,071,026	3,697,937	6,250,000	13,865,000	675,000	5,540,000	32,098,963
Flood Control	6,006,010	3,295,116	6,910,000	6,800,000	2,675,000	1,100,000	26,786,126
Streets	12,542,131	8,194,500	9,150,000	5,305,000	5,352,500	13,881,000	54,425,131
	$ 38,635,336	**$ 26,660,133**	**$ 41,158,442**	**$ 65,126,600**	**$ 15,458,673**	**$ 61,962,494**	**$ 249,001,679**
Utilities							
Gas	6,862,989	7,017,379	7,227,900	7,444,737	7,668,079	7,898,122	44,119,205
Water	17,692,539	3,180,687	2,363,721	3,050,150	19,372,557	20,260,774	65,920,429
Wastewater	5,131,250	5,853,095	7,263,529	7,095,622	5,934,466	6,250,550	37,528,512
	$ 29,686,778	**$ 16,051,160**	**$ 16,855,150**	**$ 17,590,509**	**$ 32,975,102**	**$ 34,409,446**	**$ 147,568,146**
Total By Fiscal Year	**$ 68,322,114**	**$ 42,711,293**	**$ 58,013,592**	**$ 82,717,110**	**$ 48,433,776**	**$ 96,371,939**	**$ 396,569,824**

Debt Service

Debt Service, Issue 9a

Inside this issue:

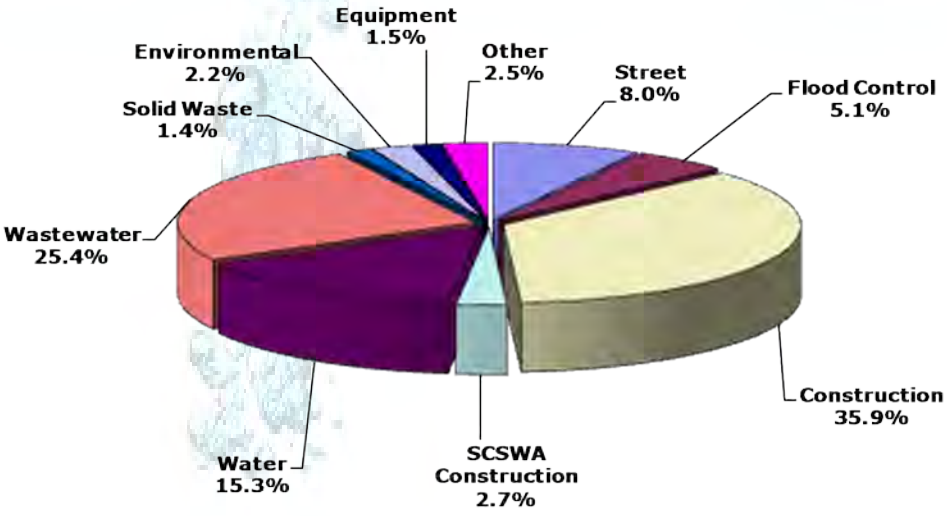
Types of Bonds Issued and Security	393
Debt Management	394
Debt Limitation	394
Debt Burden	394

The City of Las Cruces recognizes that the primary purpose of capital facilities is to support provision of services to residents. In meeting the demand for additional capital facilities, street projects, improvements, and/or expansion, the City strives to balance the load amid debt financing and "pay-as-you-go" methods. Failure to meet the demands of growth is something that the City realizes may restrain its continued economic feasibility; however, the City also realizes that too much debt may have a detrimental effect.

Through scrupulous testing of need for additional financial programs (streets, facilities, improvements, and/or expansion) and the means by which the debt will be repaid, the City of Las Cruces strikes an appropriate balance between service demands and the amount of debt.

Debt service expenditures include payments of principal and interest on Gross Receipt Tax Revenue Bonds, Joint Utility Revenue Bonds and New Mexico Finance Authority (NMFA) notes. However, revenue and utility bonds are generally accounted for in the enterprise funds that relate the liability to the "Plant-In-Service" used to generate the revenue, which will retire the debt. As shown in the pie chart, the $152.8 million is funded through Gross Receipt Taxes, Environmental GRT, Water, Wastewater, Solid Waste, Lodger Taxes (include rooming fees), Municipal Street user revenue, and Fire Allotment funds.

2011-12 Debt Service
Total - $152.8 Million



TYPES OF BONDS ISSUED AND SECURITY

The City of Las Cruces may issue general obligation bonds or revenue bonds to borrow funds to generate revenues for city improvements. We may also obtain loans through various sources to finance projects.

Under New Mexico Statutes, cities are authorized to issue voter-approved bonds. There are five types of bonds that the City of Las Cruces normally issues:

- General Obligation Bonds
- Sales Tax Revenue Bonds
- Joint Utilities Revenue Bonds
- Improvement Bonds
- Industrial Revenue Bonds

Each of the previous bond types is used for specific projects. In most cases only one type of bond can be used.

General Obligation Bonds - pledge the "full faith and credit" of the city and are paid through assessment of property taxes. The city's property tax is determined by the County Assessor, on an assessed valuation which is one-third of the full market value. The City of Las Cruces has the third highest property tax rates in the state of New Mexico as depicted in the table above.

These bonds are authorized directly by the voters of the City of Las Cruces.

Revenue Bonds - pledge specific revenue sources, most commonly the city's gross receipts tax. Revenue bonds issued are enacted by action of the City Council and do not require voter approval.

These bonds may be issued for constructing, purchasing, furnishing, equipping, rehabilitating, making additions or improvements to one or more public buildings or purchasing and improving grounds. The bonds can be sold at public or private sale, at above or below par value at a net effective rate not to exceed 12%. Should the net effective interest rate exceed 12%, the governing body can request this bond be approved by the State Board of Finance prior to delivery of bonds.

Utility Revenue Bonds - normally issued for extending, enlarging, or improving the utility system. Like GRT Revenue Bonds they can be sold at public or private sales. These bonds are repaid utilizing revenues generated from billings to the utility customers.

Improvement Bonds - The proceeds of bonds issued under this act are used to pay costs of the specifically stated improvements. After the bonds have been issued and the improvements completed, a special assessment is levied to property owners who benefit from the improvements, and liens are placed against the property. The special assessments are scheduled to coincide with the principal and interest debt retirement needs of the bond issue.

Ten Largest Cities In New Mexico

City	*2007 Estimated Population	2010 Assessed Valuation	** Total Tax Rates Residential	Non-Residential
Albuquerque	545,852	$11,920,466,309	40.234	45.480
Rio Rancho	87,521	2,225,058,975	33.757	32.840
Las Cruces	97,618	2,031,926,985	27.868	32.666
Hobbs	34,112	455,425,587	27.430	32.146
Roswell	48,366	611,117,364	26.563	31.432
Alamogordo	30,403	457,295,774	25.433	31.511
Clovis	37,775	450,437,286	24.957	25.447
Carlsbad	26,138	334,107,089	23.095	24.502
Farmington	45,877	1,002,065,522	22.897	27.001
Santa Fe	75,764	3,682,181,674	20.132	29.865

* Population from US Census Bureau, Released July 2008

** Per $1,000 of assessed valuation

Assessed Valuation	$ 2,031,926,985	
Debt Percentage	0.04	
Debt Limit		81,277,079
Less: Outstanding General Obligation Bonds	-	
General Obligation Debt Capacity		$ 81,277,079

Industrial Revenue Bonds - This type of bond is issued by the City of Las Cruces to assist in the development of industry within the city. These bonds are tax exempt bonds issued by the city, but does not pledge any city revenue or the full faith and credit of the city. Though the bonds are issued by and in the name of the city, the principal and interest payments are made by the company receiving the benefit. Ultimately, the city must pay the bonds if the company defaults. The city must, therefore, be very particular about the companies seeking Industrial Revenue Bonds.

Loans - in 1992 the New Mexico Finance Authority (NMFA) created with the passage of the New Mexico Finance Authority Act (Chapter 6, Article 21, NMSA 1978), which assists qualified governmental entities with affordable financing of capital infrastructure projects and equipment by providing low-cost funds and technical assistance. The City can also seek loans through several Federal agencies.

DEBT MANAGEMENT

In general, the city has used gross receipts tax revenue bonds to finance capital projects of general government (non-enterprise) departments. These include projects like street projects, flood control, refunding, south central solid waste authority (SCSWA) facilities construction, and the new city hall construction. The debt service on these bonds is paid from pledged recurring revenue streams (Gross Receipts Tax).

Currently, to finance the capital projects of enterprise departments, the city has used utility revenue bonds secured by and repaid from revenues of these enterprises.

The city's policy of servicing bonds for enterprise purposes with enterprise revenues (for both revenue and general obligation bonds) is viewed favorably by municipal bond analysts. This permits the city to maintain a low-to-moderate debt burden on the property tax base. This debt burden is a key measure evaluated by analysts to assess the city's financial strength.

DEBT LIMITATION

Under the provisions of the New Mexico Constitution, outstanding general obligation bonded debt may not exceed 4% of the total assessed valuation within the city limits (Article IX Section 13 County and municipal debt limit); bond issues related to water and waste-water (sewer) projects have an unlimited capacity. Unused borrowing capacity as of July 1, 2011, based on the 2010-11 assessed valuation is shown in the table on the preceding page.

BOND RATINGS

The city's bonds are rated favorably by major bond rating agencies, Moody's Investors Service and Stand & Poor's.

Maintaining high bond ratings has resulted in a broader market for the city's bonds and lower interest costs to the city.

The table on the following page is a statement of the city's bonded indebtedness as of June 30, 2010.

DEBT BURDEN

Debt burden is a measurement of the relationship between the debt of the city supported by its property tax base (net direct debt) to the broadest and most generally available measure of wealth in the community: the assessed valuation of all taxable property and the assessed valuation adjusted to reflect market value.

The city's debt burden remains in the low-to-moderate range. This means the amount of net debt supported by the city's property tax base is low relative to the value of the tax base.

The city has considerable bonded debt outstanding. However, the use of revenue bonds for enterprise activities and enterprise -supported general obligation bonds, in combination with a well-managed, property tax-supported bond program, has permitted the maintenance of a low-to-moderate debt burden.

Statement of Bonded Indebtedness

General Obligation Bonds (In Thousands of Dollars)

Purpose	Non-Enterprise General Obligation Bonds	Revenue Supported General Obligation Bonds	Total General Obligation Bonds	Revenue Bonds	Total Bonds
Street Projects	$ -	$ -	$ -	$ 21,716	$ 21,716
Flood Control	-	-	-	5,840	5,840
Construction	-	-	-	66,198	66,198
SCSWA Construction	-	-	-	7,980	7,980
Water	-	40,688	40,688	-	40,688
Wastewater (sewer)	-	30,352	30,352	-	30,352
Solid Waste	-	-	-	-	-
Various	-	-	-	14,250	14,250
Subtotal	$ -	$ 71,040	$ 71,040	$ 115,984	$ 187,024
Less: Restricted Funds	-	-	-	-	-
Direct Debt	$ -	$ 71,040	$ 71,040	$ 115,984	$ 187,024
Less: Revenue Supported	-	(71,040)	(71,040)	(115,984)	(187,024)
Net Debt	$ -	$ -	$ -	$ -	$ -

City of Las Cruces, New Mexico

Schedule of Bonded Debt and Loans

Fiscal Year 2011-12

Description	Fund	Date of Issue	Year Due	Amount of Issue	Outstanding 30-Jun-11	Principal 2011-12	Interest 2011-12	Principal 2012-13	Principal 2013-14	Principal 2014-15	Principal 2015-16
Bonds: Governmental Activities											
1999 GRT Revenue Bond Series A	3230	08/31/99	2014	$ 10,075,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
1999 GRT Revenue Bond Series B	3235	08/31/99	2014	7,040,000	-	-	-	-	-	-	-
2000 Gax Tax Revenue Bond	3240	12/04/00	2016	5,110,000	2,240,000	405,000	120,898	425,000	445,000	470,000	495,000
2003 GRT Revenue Bond	3250	05/29/03	2018	12,800,000	3,060,000	860,000	121,110	690,000	280,000	290,000	300,000
2004 Environmental GRT Revenue Bond	3560	09/14/04	2016	7,980,000	3,770,000	705,000	138,006	725,000	750,000	780,000	810,000
2005 GRT Revenue Bond Series B	3270	09/14/05	2035	33,000,000	26,430,000	1,420,000	1,165,643	1,030,000	1,270,000	3,165,000	2,100,000
2010 Sales Tax Revenue Bond Series A	3275	09/28/10	2021	12,255,000	10,040,000	2,010,000	268,525	1,910,000	1,935,000	680,000	690,000
2010 Sales Tax Revenue Bond Series B	3277	09/28/10	2021	4,390,000	3,600,000	750,000	95,650	770,000	780,000	170,000	175,000
2010 SSGRT Convention Center	3280	09/28/10	2037	24,330,000	23,965,000	550,000	1,036,894	565,000	580,000	595,000	615,000
2011 SSGRT Improvement Bonds	3282	07/19/11	2023	9,635,000	-	35,000	315,478	660,000	945,000	190,000	855,000
2011 MGRT Flood Improvement Bonds	3284	07/19/11	2021	1,485,000	-	120,000	43,073	140,000	355,000	355,000	105,000
2007 NMFA Note - Convention Center *	3614	10/19/07	2032	27,361,565	-	-	-	-	-	-	-
2008 NMFA Lien Bond - Parking Deck *	3623	11/17/08	2021	4,999,890	4,250,000	500,000	206,250	500,000	500,000	500,000	500,000
* Treated as a bond for accouting purposes due to premium											
Total Governmental Activity				160,461,455	77,355,000	7,355,000	3,511,526	7,415,000	7,840,000	7,195,000	6,645,000
Bonds: Business-Type Activities											
2005 Joint Utility Revenue Bond	5301	07/13/05	2025	11,050,000	9,195,000	510,000	364,675	525,000	550,000	565,000	590,000
2006 Joint Utility Revenue Bond	5300/5400	08/29/06	2026	17,575,000	15,465,000	760,000	675,791	795,000	825,000	855,000	890,000
2009 Joint Utility Revenue Bond	5300/5400	04/14/09	2016	17,575,000	12,965,000	2,450,000	353,113	2,525,000	2,590,000	2,660,000	2,740,000
2010 Joint Utility Revenue Bond	5332/5432	09/14/10	2027	24,840,000	24,355,000	200,000	811,913	200,000	185,000	185,000	185,000
Total Business-Type Activity				71,040,000	61,980,000	3,920,000	2,205,491	4,045,000	4,150,000	4,265,000	4,405,000
TOTAL ALL BONDS				231,501,455	139,335,000	11,275,000	5,717,017	11,460,000	11,990,000	11,460,000	11,050,000
Loans: Governmental Activities											
2006 NMFA - Street & Fire Equipment	3612	11/10/06	2014	2,682,028	1,172,926	377,048	43,184	390,759	405,119	-	-
2006 NMFA - Street & Arroyo Improvements	3613	12/15/06	2021	9,985,448	-	-	-	-	-	-	-
2007 NMFA - Street Improvements	3615	11/16/07	2017	3,590,000	-	-	-	-	-	-	-
2007 NMFA - Fire Equipment	3616	11/16/07	2016	896,598	590,688	109,564	22,584	113,651	117,931	122,419	127,123
2007 NMFA - Street Equipment	3617	11/16/07	2015	336,232	139,434	44,874	6,971	46,481	48,161	49,918	-
2008 NMFA Note - Griggs/Walnut Plume	3618	06/01/08	2031	3,535,000	3,535,000	145,416	70,700	148,332	151,306	154,340	157,434
2008 NMFA Note - Flood Control	3619	11/17/08	2016	4,563,829	3,170,685	596,192	102,878	613,565	632,559	653,108	675,261
2010 NMFA - Fire Equipment	3625	06/25/10	2020	938,875	936,060	2,872	26,180	2,940	3,019	133,868	141,559
2010 HUD 108 Section - MONAS	3810	07/21/10	1930	2,000,000	2,000,000	61,000	69,136	63,000	67,000	71,000	75,000
Total Loans: Government Activities				28,528,010	11,594,793	1,336,966	341,632	1,378,728	1,425,095	1,184,653	1,176,377
Loans: Business-Type Activities											
2003 NMFA Note - 1457-PP Well 46 Proj.	5301	06/13/03	2013	222,222	-	-	-	-	-	-	-
2005 NMFA Note - 1722-PP Water Proj.	5400	10/18/04	2024	418,724	-	-	-	-	-	-	-
2005 NMFA Note - Manhole Project	5400	01/07/05	2024	278,713	-	-	-	-	-	-	-
2006 NMFA Note - Well Improvements	5301	05/25/06	2026	268,552	-	-	-	-	-	-	-
2007 NMFA Note - Water Tank Project	5300	05/31/07	2027	2,139,177	-	-	-	-	-	-	-
2007 NMFA Note - Recycling Project	5530	05/31/07	2015	1,111,112	614,391	145,456	22,644	150,717	156,225	161,993	-
2007 NMFA Note - Water Reclamation Proj.	5420	05/31/07	2027	6,311,058	-	-	-	-	-	-	-
2007 NMFA Note - Water Reclamation Ph. II	5420	11/27/07	2027	3,139,919	-	-	-	-	-	-	-
2007 NMFA Note - Water Project Impr.	5400	11/27/07	2027	12,483,206	-	-	-	-	-	-	-
2008 NMFA Note - Vehicle Maint. Facility	5587	07/15/08	2018	1,708,755	1,289,919	166,689	45,177	171,856	177,442	183,421	189,823
Total Loans: Business-Type Activities				28,081,438	1,904,310	312,145	67,821	322,573	333,667	345,414	189,823
TOTAL ALL LOANS				56,609,448	13,499,103	1,649,111	409,453	1,701,301	1,758,762	1,530,067	1,366,200
TOTAL BOND AND LOAN INDEBTEDNESS				$ 288,110,903	$ 152,834,103	$ 12,924,111	$ 6,126,470	$ 13,161,301	$ 13,748,762	$ 12,990,067	$ 12,416,200

Departmental Summaries

Departmental Summaries, Issue 10

This section presents the operating expenditures and performance budget by department across all funds. Each departmental summary begins with a fund summary followed by an organizational breakdown and ends with the respective performance budget.

The performance budget was reintroduced to the City's budget process beginning in fiscal year 2005/2006.

What is a Performance Based Budget?

Budget documents in the public sector serve many different purposes. They are statements of public policy, guides to operations, financial plans and communication devices regarding the use of public funds. At the same time, different groups of people (stakeholders) have different uses for a budget document, from citizens to elected leaders to agency staff. For these reasons, different budget formats have evolved to serve different purposes.

A **Line Item Budget** is based on fund accounting. Each revenue and expenditure appears in a specific line of the budget. For example, supplies purchased for the Parks Section through the General Fund are coded as specific amounts in the budget.

Line Item budgets are concerned with the inputs to the budget process. In other words, line-item budgets answer the question "What resources are being used by each department of the City to produce the goods and services needed by the residents?" or more simply, "How much?"

A **Performance Based Budget**, on the other hand, is concerned with outputs as well as inputs.

The performance based budgeting system ties the resources used by a department to the services and goods provided to the citizens and clients of that department. In other words, performance based budgets answer the question, "What levels of service, efficiency, and effectiveness are being produced by each section or program in the City?" or more simply, "How well?"

Performance budgeting explains to the public what services are provided by the City, how these services are related to the money and people employed to execute each program, and how the departments are performing these functions. The performance budget also provides historical and comparative information about the levels of spending per unit of service.

A performance based budget allows tracking of a program's expenditures and accomplishments over time, so one can see trends, changes in mission, and the level of service provided by the program over time. In other words, the performance based budget provides a picture of how well an agency uses its resources to hit its target.

This document is a line-item budget combined with a performance based budget. It includes components of a line item budget with line item summaries for each performance budget program.

The FY 2011-12 performance budget was prepared in a way that ties it to the City's Strategic Plan. Therefore, each of the measures in the performance budget identifies which area of the Strategic Plan is being addressed.

Inside this issue:

Legislative	397
Administration	399
Community Development	401
Facilities	404
Finance	409
Fire	411
Human Resources	413
Information Technology	414
Judicial	416
Legal	417
Police	419
Public Services	422
Public Works	426
Utilities	430

LEGISLATIVE

Legislative
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 317.0	$ 326.2	$ 889.8	$ 384.9	$ (504.9)	(56.7)%	$ 1,137.9
Operating Costs	2,263.8	2,136.2	2,251.9	2,520.2	268.3	11.9%	2,837.8
Capital Outlay	-	-	-	-	-	#DIV/0!	-
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Legislative	$ 2,580.8	$ 2,462.4	$ 3,141.7	$ 2,905.1	$ (236.6)	(7.5)%	$ 3,975.7
1000 - General Fund							
0001 Mayor	$ 139,929	$ 136,492	$ 140,670	$ 135,072	$ (5,598)	(4.0)%	$ 142,400
0010 Mayor's Youth Advisory Board	-	-	1,000	-	(1,000)	(100.0)%	1,000
0100 Council	582,984	648,601	580,625	641,853	61,228	10.5%	301,878
0101 Council District 1	-	-	-	-	-	#DIV/0!	65,518
0102 Council District 2	-	-	-	-	-	#DIV/0!	62,500
0103 Council District 3	-	-	-	-	-	#DIV/0!	62,500
0104 Council District 4	-	-	-	-	-	#DIV/0!	65,517
0105 Council District 5	-	-	-	-	-	#DIV/0!	69,107
0106 Council District 6	-	-	-	-	-	#DIV/0!	63,051
0120 Legislative Reserve	1,309,978	1,193,126	1,834,437	1,828,141	(6,296)	(0.3)%	2,842,296
Total General Fund	$ 2,032,891	$ 1,978,219	$ 2,556,732	$ 2,605,066	$ 48,334	1.9%	$ 3,675,767
2700 - Health Care Services MMC Lease							
0120 Legislative Reserve	$ 285,000	$ 314,692	$ 300,000	$ 300,000	$ -	0.0%	$ 300,000
Total Health Care Svcs MMC Lease	$ 285,000	$ 314,692	$ 300,000	$ 300,000	$ -	0.0%	$ 300,000
2705 - Telshor Facility							
0110 MMC Expanded Care/Taxes	$ 277,967	$ 139,484	$ 285,000	$ -	$ (285,000)	(100.0)%	$ -
Total Telshor Facility	$ 277,967	$ 139,484	$ 285,000	$ -	$ (285,000)	(100.0)%	$ -
2760 - State Operating Grants							
0120 Legislative Reserve	$ (15,000)	$ 30,000	$ -	$ -	$ -	#DIV/0!	$ -
Total State Operating Grants	$ (15,000)	$ 30,000	$ -	$ -	$ -	#DIV/0!	$ -
Total Legislative	$ 2,580,858	$ 2,462,395	$ 3,141,732	$ 2,905,066	$ (236,666)	(7.5)%	$ 3,975,767

The legislative power of the city is vested in the Council, which is comprised of six (6) members and one (1) member to be known as the Mayor. The six Councilors are nominated and elected by the qualified voters of each of six (6) single-member districts; while the Mayor is nominated and elected at large.

The term of office for all Councilors and the Mayor is four (4) years. Elections are on a staggered basis and are held in accordance with Article VII of the City Charter. The City Council by ordinance, sets the boundaries of each of the districts, which remains in effect until altered or changed by the council (by ordinance). In establishing the district boundaries, the Council shall consider the following principles which, in the event of any conflict among them, are considered in the following order: 1) Each district shall contain as nearly as possible substantially the same population based upon the most recent federal census, 2) Communities of interest, including those based upon ethnic and economic factors, shall be preserved whenever reasonable within a single district; and 3) Each district shall be formed of compact, contiguous territories. The total length of all district boundary lines shall be as short as possible.

At the first meeting after each regular election, or in the event there is a runoff election for a councilor or mayoral candidate pursuant to this charter, after the first meeting following such runoff election the council shall select a Mayor Pro Tem from among the other six (6) Councilors then elected and serving. The Mayor and Mayor Pro Tem shall remain Councilors, but shall have additional powers set forth in the City Charter.

The Mayor shall chair the Council, has voting powers on all matters coming before the Council, and is recognized as the head of the City Government for all ceremonial purposes and by the governor for purposes of military law, shall propose programs and policies to the Council annually in a formal statement; the Mayor Pro Tem performs the duties of the Mayor in his or her absence or disability of the mayor.

The Council-Manager form of government is ideal for this maturing city, as it affords the unification of authority and political responsibility in the elected City Council, and centralization of administrative responsibility in a professional administrator. This type of system fosters democracy and efficiency in a government that is highly responsive to the needs of the City's residents.

General Fund Budget Allowances

The Mayor's General Fund fiscal year 2011-12 operating budget allowance of $143,400 is $1,730 or 1.3 percent higher than the fiscal year 2010-11 adopted budget.

The City Council's General Fund fiscal year 2011-12 operating budget allowance of $690,071 is $109,446 or 18.9 percent higher than the fiscal year 2010-11 adopted budget.

ADMINISTRATION

Administration
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 1,244.9	$ 1,275.6	$ 1,331.1	$ 1,243.3	$ (87.8)	(6.6)%	$ 1,513.9
Operating Costs	1,354.2	770.2	1,483.9	690.2	(793.7)	(53.5)%	1,556.2
Capital Outlay	-	223.5	5,242.2	-	(5,242.2)	(100.0)%	7,300.0
Additional Managed Reductions	-	-	(89.3)	-	89.3	(100.0)%	(200.2)
Total Administration	$ 2,599.1	$ 2,269.3	$ 7,967.9	$ 1,933.5	$ (6,034.4)	(75.7)%	$ 10,169.9
1000 - General Fund							
0300 City Manager's Office	$ 870,466	$ 340,894	$ 562,609	$ 521,128	$ (41,481)	(7.4)%	$ 610,970
0400 ACM - Chief Operating Officer	224,145	218,635	258,093	215,816	(42,277)	(16.4)%	150,288
0401 ACM - Chief Administrative Office	-	-	-	-	-	#DIV/0!	141,552
0500 Internal Audit Office	203,203	200,506	215,555	184,199	(31,356)	(14.5)%	215,555
0600 Public Information Office	444,880	455,543	491,157	486,247	(4,910)	(1.0)%	492,023
0605 Cable Access Channel	41,898	46,573	63,893	44,059	(19,834)	(31.0)%	63,893
0610 Public Liaison	143,588	168,969	183,394	157,913	(25,481)	(13.9)%	184,686
0640 Special Community Events	349,436	307,553	323,642	324,153	511	0.2%	323,642
Total General Fund	$2,277,616	$1,738,673	$2,098,343	$1,933,515	$ (164,828)	(7.9)%	$ 2,182,609
1200 - Vehicle Acquisition Fund							
0300 City Manager's Office	$ -	$ -	$1,608,475	$ -	$ (1,608,475)	(100.0)%	$ 1,000,000
Total Griggs Walnut Plume Remed.	$ -	$ -	$1,608,475	$ -	$ (1,608,475)	(100.0)%	$ 1,000,000
2780 - Griggs Walnut Plume Remed.							
0310 Gen. Govt. Reg Compliance	$ 281,603	$ 145,673	$ 613,429	$ -	$ (613,429)	(100.0)%	$ 673,429
Total Griggs Walnut Plume Remed.	$ 281,603	$ 145,673	$ 613,429	$ -	$ (613,429)	(100.0)%	$ 673,429
2781 - Griggs Walnut Plume Grants							
0310 Gen. Govt. Reg Compliance	$ 27,693	$ 186,453	$ 133,754	$ -	$ (133,754)	(100.0)%	$ -
Total Griggs Walnut Plume Grants	$ 27,693	$ 186,453	$ 133,754	$ -	$ (133,754)	(100.0)%	$ -
4025 - NMFA Griggs Walnut Plume 2008							
0310 Gen. Govt. Reg Compliance	$ -	$ 187,874	$3,500,000	$ -	$ (3,500,000)	(100.0)%	$ 6,300,000
Total Griggs Walnut Plume Grants	$ -	$ 187,874	$3,500,000	$ -	$ (3,500,000)	(100.0)%	$ 6,300,000
7490 - Employee Benefits Committee							
0305 Employee Benefits Committee	$ 12,207	$ 10,685	$ 13,850	$ -	$ (13,850)	(100.0)%	$ 13,850
Total Griggs Walnut Plume Grants	$ 12,207	$ 10,685	$ 13,850	$ -	$ (13,850)	(100.0)%	$ 13,850
Total Administration	$2,599,119	$2,269,358	$7,967,851	$1,933,515	$ (6,034,336)	(75.7)%	$10,169,888

The City Council appoints a City Manager by a vote of at least four (4) members of the council on the basis of executive and administrative qualifications. There is no pre-employment residency requirement imposed for appointment; however, once employed, the City Manager must be a resident of the City of Las Cruces.

The City Manager is the chief administrator of the City and is directly responsible to the City Council. The City Manager carries out the policies that are made by the Council and directs and coordinates the work of all City Departments. It is the City Manager's responsibility to keep the Council informed of conditions and needs of the City, as well as, to assist the City Council in the development and creation of policies, goals, objectives, and then in creating systems and practices for implementing and evaluating desired measurements.

The City Manager also prepares the Annual Budget for City Council consideration and upon its enactment sees that provisions within the budget are upheld.

Program Goals

The City's Internal Auditor's Office provides independent, objective assurance and consulting services designed to add value and improve the City of Las Cruces' operations. The Internal Auditor helps the management team accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

The Public Information Office informs the citizenry about City Council actions and City services, programs, and activities. It supports the City's mission and strategic direction through news media and public relations and internal and external communications such as advertising and marketing activities.

Budget Allowances

The City Manager's General Fund fiscal year 2011-12 operating budget allowance of $610,970 is $48,361 or 8.6 percent higher than the fiscal year 2010-11 adopted budget. The City Manager's fiscal year 2011-12 budget includes an additional managed reduction (AMR) of $200,161.

The Assistant City Manager's General Fund fiscal year 2011-12 operating budget allowance of $291,840 is $33,747 or 13.1 percent higher than the fiscal year 2010-11 adopted budget.

The Internal Auditor's General Fund fiscal year 2011-12 operating budget allowance of $215,555 is the same level as the fiscal year 2010-11 adopted budget.

The Public Information Office's General Fund fiscal year 2011-12 operating budget allowance of $1,064,244 is $2,158 or 0.2 percent higher than the fiscal year 2010-11 adopted budget.

COMMUNITY DEVELOPMENT

Community Development
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 3,207.4	$ 3,222.4	$ 3,536.2	$ 2,171.6	$ (1,364.6)	(38.6)%	$ 3,428.3
Operating Costs	1,782.7	4,602.6	7,102.5	3,132.8	(3,969.7)	(55.9)%	5,029.1
Capital Outlay	588.5	925.9	1,995.8	624.0	(1,371.8)	(68.7)%	1,166.3
Additional Managed Reductions	-	-	(94.3)	-	94.3	(100.0)%	-
Total Community Development	$ 5,578.6	$ 8,750.9	$ 12,540.2	$ 5,928.4	$ (6,611.8)	(52.7)%	$ 9,623.7
1000 - General Fund							
4000 Community Development A&G	$ 321,784	$ 308,324	$ 173,508	$ 163,147	$ (10,361)	(6.0)%	$ 223,277
4100 Permitting and Inspections	-	-	-	-	-	#DIV/0!	-
4200 Planning	521,449	408,981	489,606	460,369	(29,237)	(6.0)%	445,038
4205 Development A&G	475,313	445,773	574,001	539,725	(34,276)	(6.0)%	548,411
4300 Neighborhood Dev/Planning A&G	224,563	325,157	291,367	273,968	(17,399)	(6.0)%	313,499
4500 Economic Develop/Revitalization	164,648	169,806	183,650	172,683	(10,967)	(6.0)%	202,698
4510 Farmers Mrkt/Downtown Events	67,626	91,306	92,746	87,208	(5,538)	(6.0)%	79,465
4600 Sustainability Office	-	43,071	83,278	78,305	(4,973)	(6.0)%	85,482
Total General Fund	$ 1,775,383	$ 1,792,418	$ 1,888,156	$ 1,775,405	$ (112,751)	(6.0)%	$ 1,897,870
1015 - Permit Services							
4100 Permitting and Inspections	$ 1,286,945	$ 1,226,371	$ 1,409,797	$ 1,200,028	$ (209,769)	(14.9)%	$ 1,171,617
4520 Business Registrations	-	7,782	10,000	-	(10,000)	(100.0)%	59,682
Total Permit Services	$ 1,286,945	$ 1,234,153	$ 1,419,797	$ 1,200,028	$ (219,769)	(15.5)%	$ 1,231,299
1200 - Vehicle Acquisition Fund							
4100 Permitting and Inspections	$ 22,772	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Vehicle Acquisition Fund	$ 22,772	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2000 - HUD Community Development							
4300 Neighborhood Dev/Planning A&G	$ 104,799	$ 443,404	$ 107,261	$ 18,537	$ (88,724)	(82.7)%	$ 44,989
4310 HUD CDBG Program	908,077	963,279	2,534,734	758,610	(1,776,124)	(70.1)%	2,493,248
4311 HUD HOME Program	76,274	764,487	999,199	479,536	(519,663)	(52.0)%	979,894
4330 HUD HOME Program	186,349	39,871	63,509	-	(63,509)	(100.0)%	29,739
Total HUD Community Development	$ 1,275,499	$ 2,211,041	$ 3,704,703	$ 1,256,683	$ (2,448,020)	(66.1)%	$ 3,547,870
2010 - HUD Special Projects Fund							
4300 Neighborhood Dev/Planning A&G	$ -	$ 1,060,969	$ 1,500,000	$ 319,802	$ (1,180,198)	(78.7)%	$ 118,250
4321 Brownfield Econ Dev Initiative	-	-	1,000,000	-	(1,000,000)	(100.0)%	1,000,000
4322 HUD Comm Housing Connection	76,589	94,459	429,240	128,358	(300,882)	(70.1)%	382,958
4324 Shelter Program	-	21,222	311,353	80,557	(230,796)	(74.1)%	239,411
Total HUD Special Projects Fund	$ 76,589	$ 1,176,650	$ 3,240,593	$ 528,717	$ (2,711,876)	(83.7)%	$ 1,740,619

Community Development
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
2020 - CDBG AARA Fund							
4310 HUD CDBG Program	$ -	$ 269,562	$ -	$ -	$ -	#DIV/0!	$ -
Total CDBG AARA Fund	$ -	$ 269,562	$ -	$ -	$ -	#DIV/0!	$ -
2090 - MPO Urban Transportation Fund							
4210 MPO Planning	$ 205,978	$ 222,105	$ 211,737	$ 221,454	$ 9,717	4.6%	$ 387,120
4215 MPO Multimodal Planning	44,831	38,789	160,829	72,123	(88,706)	(55.2)%	50,230
4220 MPO Traffic Count Program	16,431	23,303	31,972	21,463	(10,509)	(32.9)%	77,817
Total MPO Urban Transportation	$ 267,240	$ 284,197	$ 404,538	$ 315,040	$ (89,498)	(22.1)%	$ 515,167
2412 - Juvenile Citation Program Fund							
4305 Juvenile Citation Program	$ 374,981	$ 248,837	$ 204,091	$ 259,587	$ 55,496	27.2%	$ 259,587
Total Juvenile Citation Program Fund	$ 374,981	$ 248,837	$ 204,091	$ 259,587	$ 55,496	27.2%	$ 259,587
2470 - Department of Justice Programs							
4305 Juvenile Citation Program	$ -	$ 2,540	$ 2,600	$ -	$ (2,600)	(100.0)%	$ 2,540
Total Department of Justice Prgms	$ -	$ 2,540	$ 2,600	$ -	$ (2,600)	(100.0)%	$ 2,540
2710 - Convention & Visitors Bureau							
4510 Farmers Mrkt/Downtown Events	$ 14,822	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Convention & Visitors Bureau	$ 14,822	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2715 - Downtown Revitalization Fund							
4500 Economic Develop/Revitalization	$ 71,885	$ 57,089	$ 139,631	$ 315,534	$ 175,903	126.0%	$ 78,600
Total Downtown Revitalization Fund	$ 71,885	$ 57,089	$ 139,631	$ 315,534	$ 175,903	126.0%	$ 78,600
2760 - State Operating Grants							
4500 Economic Develop/Revitalization	$ -	$ -	$ -	$ 31,000	$ 31,000	#DIV/0!	$ -
Total State Operating Grants	$ -	$ -	$ -	$ 31,000	$ 31,000	#DIV/0!	$ -
2761 - Other Operating Grants							
4300 Neighborhood Dev/Planning A&G	$ -	$ 672,955	$ 1,319	$ -	$ (1,319)	(100.0)%	$ -
4600 Sustainability Office	-	-	-	504	504	#DIV/0!	6,496
Total State Operating Grants	$ -	$ 672,955	$ 1,319	$ 504	$ (815)	(61.8)%	$ 6,496
2912 - State Stimulus Operating Fund							
4305 Juvenile Citation Program	$ -	$ -	$ -	$ 3,324	$ 3,324	#DIV/0!	$ 12,376
Total State Stimulus Operating Fund	$ -	$ -	$ -	$ 3,324	$ 3,324	#DIV/0!	$ 12,376
4023 - 2005 GRT Bond Public Imprv							
4500 Economic Develop/Revitalization	$ 22,308	$ -	$ 50,000	$ -	$ (50,000)	(100.0)%	$ 50,000
Total 2005 GRT Bond Public Imprv	$ 22,308	$ -	$ 50,000	$ -	$ (50,000)	(100.0)%	$ 50,000
4112 - State Grant Park/Land Imprv							
4500 Economic Develop/Revitalization	$ 89,677	$ 314,527	$ 1,253,550	$ 242,565	$ (1,010,985)	(80.6)%	$ 50,000
Total State Grant Park/Land Imprv	$ 89,677	$ 314,527	$ 1,253,550	$ 242,565	$ (1,010,985)	(80.6)%	$ 50,000
4212 - State Grant Street Improvements							
4500 Economic Develop/Revitalization	$ 300,463	$ 486,937	$ 231,240	$ -	$ (231,240)	(100.0)%	$ 231,240
Total State Grant Street Imprv	$ 300,463	$ 486,937	$ 231,240	$ -	$ (231,240)	(100.0)%	$ 231,240
Total Community Development	$ 5,578,564	$ 8,750,906	$ 12,540,218	$ 5,928,387	$ (6,611,831)	(52.7)%	$ 9,623,664

Program Goals

The Community Development Department assists citizens to achieve their desired lifestyles by contributing, through community improvement, to a better quality of life by improving interaction with the community and other work groups within the City.

The Planning & Metropolitan Planning Organization (MPO) section assists citizens to achieve their desired lifestyles through effectively managing land uses and providing responsive neighborhood and transportation planning services. Goal: To encourage community involvement in the planning process and provide timely recommendations regarding development proposals.

Permitting & Inspections promotes the welfare and safety of the public by facilitating compliance with state and local construction and business codes and ordinances in a fair, professional, and courteous manner. Goal: To provide timely permit review, processing, and inspection and to improve tracking and reporting capabilities.

Neighborhood Development assists citizens to achieve their desired lifestyles through responsible neighborhood and community planning and funding. Goal: To improve neighborhoods and communities, increase the supply of affordable rental and owner occupied housing, to preserve existing affordable housing, and to assist non-profit organizations in addressing community needs.

The Juvenile Citation Program strives to improve public safety through the use of clearly defined sanctions that work to deter recidivism of youth that are first time offenders and to track participants beyond completion to provide referrals to supportive services as deemed necessary.

Economic Development & Revitalization assists citizens to achieve their desired lifestyles through enhancement of the urban environment and economic opportunities. Goal: To promote business development and expansion, to revitalize downtown Las Cruces and the surrounding neighborhoods, and to attract citizens and businesses to the Farmer's Market.

The Sustainability Office coordinates City efforts to protect the environment and conserve energy, water, and other resources; acts as a liaison with regional partners in sustainability issues; advises City Council on policy related to energy and the environment; and conducts public outreach and educational activities.

Budget Allowances

The Community Development Director's fiscal year 2011-12 budget allowance of $223,277 is $49,769 or 28.7 percent more than the fiscal year 2010-11 adopted budget.

Permitting and Inspections total fiscal year 2011-12 budget allowance of $1,171,617 is $238,180 or 16.9 percent less than the fiscal year 2010-11 adopted budget.

The Planning Department's total fiscal year 2011-12 operating budget allowance of $1,508,616 is $40,471 or 2.8 percent higher than the fiscal year 2010-11 adopted budget.

The Neighborhood Development Office's total fiscal year 2011-12 budget allowance of $5,876,491 is $1,568,182 or 21.1 percent less than the fiscal year 2010-11 adopted budget.

The Economic Development & Revitalization Office's fiscal year 2011-12 budget allowance of $751,685 is $1,209,132 or 61.7 percent less than the fiscal year 2010-11 adopted budget.

The Sustainability Office's fiscal year 2011-12 budget allowance of $91,978 is $8,700 or 10.5 percent higher than the fiscal year 2010-11 adopted budget.

FACILITIES

Facilities
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 6,845.0	$ 8,735.4	$ 10,319.7	$ 8,787.4	$ (1,532.3)	(14.8)%	$ 10,181.7
Operating Costs	8,821.0	9,907.5	10,647.0	9,740.3	(906.7)	(8.5)%	10,459.0
Capital Outlay	33,703.5	43,656.3	24,975.6	11,129.5	(13,846.1)	(55.4)%	14,233.4
Additional Managed Reductions	-	-	(1,234.0)	-	1,234.0	(100.0)%	(315.0)
Total Facilities	$ 49,369.5	$ 62,299.2	$ 44,708.3	$ 29,657.2	$ (15,051.1)	(33.7)%	$ 34,559.1
1000 - General Fund							
3000 Facilities A&G	$ 430,564	$ 431,504	$ 42,321	$ 344,843	$ 302,522	714.8%	$ 366,262
3100 Project Management	621,508	631,104	669,904	542,495	(127,409)	(19.0)%	703,962
3105 Auction	-	1,225	4,800	450	(4,350)	(90.6)%	4,800
3300 Building Services A&G	733,638	595,341	620,806	586,045	(34,761)	(5.6)%	578,131
3305 Electrical	381,458	390,344	414,628	406,201	(8,427)	(2.0)%	418,301
3306 Carpenter	303,151	297,131	318,477	299,431	(19,046)	(6.0)%	315,514
3307 Plumbing	124,755	120,820	129,493	123,438	(6,055)	(4.7)%	128,061
3308 HVAC	165,615	149,290	155,776	148,027	(7,749)	(5.0)%	152,709
3309 Welding	126,021	122,306	133,699	125,846	(7,853)	(5.9)%	128,252
3310 Custodial	811,415	820,159	928,537	980,243	51,706	5.6%	933,982
3320 City Hall (New)	-	125,459	128,700	375,850	247,150	192.0%	118,700
3327 City Hall	127,206	148,069	111,000	-	(111,000)	(100.0)%	57,057
3328 City Office Center	1,045	-	-	-	-	#DIV/0!	-
3500 Parks A&G	670,103	582,680	852,561	886,720	34,159	4.0%	1,074,537
3510 Right of Way/Construction	990,934	945,306	1,117,648	1,426,059	308,411	27.6%	1,781,190
3520 Parks Central District	894,086	950,086	955,121	-	(955,121)	(100.0)%	-
3530 Parks	1,027,839	802,053	912,716	1,314,856	402,140	44.1%	1,372,377
3540 Athletic Fields	1,207,245	1,095,311	1,211,379	1,084,781	(126,598)	(10.5)%	1,304,109
3700 Recreation A&G	-	244,820	315,471	(54)	(315,525)	(100.0)%	-
3710 Special Recreation Programs	-	841	3,778	-	(3,778)	(100.0)%	-
3711 Recreation Programs	-	176,127	138,226	1,076,480	938,254	678.8%	991,659
3715 Athletics	-	286,203	380,021	673,535	293,514	77.2%	673,338
3720 Therapeutics	-	206,232	259,059	-	(259,059)	(100.0)%	-
3725 Summer Playground	-	101,201	96,617	-	(96,617)	(100.0)%	-
3740 Apodaca Pool	32	56,915	75,358	-	(75,358)	(100.0)%	-
3742 Aquatics	-	400,721	431,258	1,226,902	795,644	184.5%	2,069,593
3744 Laabs Pool	-	53,500	57,146	-	(57,146)	(100.0)%	-
3745 Aquatic Center	-	19,538	1,500,000	-	(1,500,000)	(100.0)%	-
3750 Meerscheidt Recreation Center	-	514,080	529,236	(58)	(529,294)	(100.0)%	-
3752 East Mesa Recreation Center	-	70,638	78,973	-	(78,973)	(100.0)%	-
3754 Mesilla Park Recreation Center	-	190,394	196,946	-	(196,946)	(100.0)%	-
3756 Benavidez Recreation Center	-	170,403	179,253	-	(179,253)	(100.0)%	-
3758 Club Fusion	-	178,044	213,927	-	(213,927)	(100.0)%	-
Total General Fund	$ 8,616,615	$ 10,877,845	$ 13,162,835	$ 11,622,090	$ (1,540,745)	(11.7)%	$ 13,172,534
1010 - Airport Operations Fund							
3400 Airport Operations	$ 473,733	$ 529,654	$ 475,319	$ 514,299	$ 38,980	8.2%	$ 528,000
Total Airport Operations Fund	$ 473,733	$ 529,654	$ 475,319	$ 514,299	$ 38,980	8.2%	$ 528,000

Facilities

(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
1102 - City Hall Furnishings							
3900 Facilities Project & Grants	$ -	$ 1,077,559	$ -	$ -	$ -	#DIV/0!	$ -
Total City Hall Furnishings	$ -	$ 1,077,559	$ -	$ -	$ -	#DIV/0!	$ -
1200 - Vehicle Acquisition Fund							
3305 Electrical	$ 62,762	$ -	$ -	$ -	$ -	#DIV/0!	$ -
3306 Carpenter	83,748	-	-	-	-	#DIV/0!	-
3307 Plumbing	27,916	-	-	-	-	#DIV/0!	-
3308 HVAC	34,846	-	-	-	-	#DIV/0!	-
3309 Welding	27,916	-	-	-	-	#DIV/0!	-
3400 Airport Operations	44,382	-	-	45,000	45,000	#DIV/0!	-
3500 Parks A&G	92,271	-	-	131,000	131,000	#DIV/0!	-
3530 Parks	61,977	-	-	-	-	#DIV/0!	-
3540 Athletic Fields	32,919	-	-	-	-	#DIV/0!	-
Total Vehicle Acquisition Fund	$ 468,737	$ -	$ -	$ 176,000	$ 176,000	#DIV/0!	$ -
2130 - Recreation Projects Fund							
3510 Right of Way/Construction	$ 3,879	$ 9,750	$ -	$ -	$ -	#DIV/0!	$ -
3530 Parks	10,728	10,000	20,000	2,400	(17,600)	(88.0)%	-
3700 Recreation	-	-	20,000	3,205	(16,795)	(84.0)%	-
Total Recreation Projects Fund	$ 14,607	$ 19,750	$ 40,000	$ 5,605	$ (34,395)	(86.0)%	$ -
2500 - Equipment Grants Fund							
3900 Facilities Projects & Grants	$ 518,310	$ -	$ 159,307	$ -	$ (159,307)	(100.0)%	$ -
Total Equipment Grants Fund	$ 518,310	$ -	$ 159,307	$ -	$ (159,307)	(100.0)%	$ -
2755 - State Special Grants Fund							
3100 Project Management	$ 29,446	$ 1,398,143	$ 26,538	$ -	$ (26,538)	(100.0)%	$ -
Total State Special Grants Fund	$ 29,446	$ 1,398,143	$ 26,538	$ -	$ (26,538)	(100.0)%	$ -
2760 - State Operating Grants Fund							
3735 Summer Food Program	$ -	$ 1,512	$ -	$ 109,155	$ 109,155	#DIV/0!	$ -
Total State Operating Grants Fund	$ -	$ 1,512	$ -	$ 109,155	$ 109,155	#DIV/0!	$ -
2761 - Other Operating Grants Fund							
3400 Airport Operations	$ 13,365	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Other Operating Grants Fund	$ 13,365	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2770 - Valley View Heske Garden Fund							
3500 Parks A&G	$ 9,140	$ 2,250	$ 27,500	$ 10,050	$ (17,450)	(63.5)%	$ 20,000
Total Valley View Heske Garden	$ 9,140	$ 2,250	$ 27,500	$ 10,050	$ (17,450)	(63.5)%	$ 20,000
4001 - Facilities Improvements General Fund							
2500 Information Technology A&G	$ -	$ 883,514	$ 30,946	$ 97,782	$ 66,836	216.0%	$ 231,292
3100 Project Management	1,828,530	3,262,143	2,563,718	1,209,557	(1,354,161)	(52.8)%	2,768,708
Total Facilities Impr General Fund	$ 1,828,530	$ 4,145,657	$ 2,594,664	$ 1,307,339	$ (1,287,325)	(49.6)%	$ 3,000,000
4010 - HUD Facilities Projects Fund							
3900 Facilities Projects & Grants	$ -	$ -	$ 1,980,000	$ 55,089	$ (1,924,911)	(97.2)%	$ 1,933,911
Total HUD Facilities Projects	$ -	$ -	$ 1,980,000	$ 55,089	$ (1,924,911)	(97.2)%	$ 1,933,911
4011 - Facilities Federal Grants Fund							
3900 Facilities Projects & Grants	$ -	$ -	$ 1,000,000	$ -	$ (1,000,000)	(100.0)%	$ 1,200,000
Total Facilities Federal Grants	$ -	$ -	$ 1,000,000	$ -	$ (1,000,000)	(100.0)%	$ 1,200,000
4012 - Facilities State Grants Fund							
3900 Facilities Projects & Grants	$ 5,714,858	$ 9,962,269	$ 1,392,192	$ 1,514,377	$ 122,185	8.8%	$ 517,443
Total Facilities State Grants	$ 5,714,858	$ 9,962,269	$ 1,392,192	$ 1,514,377	$ 122,185	8.8%	$ 517,443

Facilities

(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
4021 - 2003 GRT Bond Facilities/Parks Fund							
3900 Facilities Projects & Grants	$ 25,253	$ 68,944	$ 27,721	$ -	$ (27,721)	(100.0)%	$ 27,721
Total 2003 GRT Bond Facilities/Park	$ 25,253	$ 68,944	$ 27,721	$ -	$ (27,721)	(100.0)%	$ 27,721
4022 - 2005 GRT Bond New City Hall Fund							
3900 Facilities Projects & Grants	$ 21,189,007	$ 1,110,116	$ 17,897	$ -	$ (17,897)	(100.0)%	$ -
Total 2005 GRT Bond New City Hall	$ 21,189,007	$ 1,110,116	$ 17,897	$ -	$ (17,897)	(100.0)%	$ -
4023 - 2005 GRT Bond Public Imprv							
3900 Facilities Projects & Grants	$ 522,713	$ 38,824	$ 569,682	$ -	$ (569,682)	(100.0)%	$ 355,292
Total 2005 GRT Bond Public Imprv	$ 522,713	$ 38,824	$ 569,682	$ -	$ (569,682)	(100.0)%	$ 355,292
4024 - Convention Center Project							
3900 Facilities Projects & Grants	$ 1,357,651	$ 15,376,626	$ 15,524,769	$ 7,935,497	$ (7,589,272)	(48.9)%	$ 830,760
Total Convention Center Project	$ 1,357,651	$ 15,376,626	$ 15,524,769	$ 7,935,497	$ (7,589,272)	(48.9)%	$ 830,760
4027 - NMFA Parking Deck 2009							
3900 Facilities Projects & Grants	$ 813,314	$ 3,956,978	$ 129,272	$ -	$ (129,272)	(100.0)%	$ -
Total NMFA Parking Deck 2009	$ 813,314	$ 3,956,978	$ 129,272	$ -	$ (129,272)	(100.0)%	$ -
4028 - 2011 GRT Facilities Projects							
3900 Facilities Projects & Grants	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 5,249,200
Total 2011 GRT Facilities Projects	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 5,249,200
4106 - Public Park Development Fund							
3610 Park Management General	$ -	$ 51,056	$ 634,388	$ 13,853	$ (620,535)	(97.8)%	$ 633,347
3611 Park Management Area 1	2,961	-	525,936	39,296	(486,640)	(92.5)%	460,437
3612 Park Management Area 2	667,974	14,847	56,072	3,000	(53,072)	(94.6)%	63,852
3613 Park Management Area 3	5,605	27,766	237,403	-	(237,403)	(100.0)%	225,777
3614 Park Management Area 4	2,490	25,160	34,518	2,592	(31,926)	(92.5)%	70,630
3615 Park Management Area 5	1,550	38,665	2,389	1,496	(893)	(37.4)%	1,859
3616 Park Management Area 6	288,336	107,516	23,509	2,886	(20,623)	(87.7)%	22,095
3617 Park Management Area 7	184,838	815	2,103	-	(2,103)	(100.0)%	5,838
3618 Park Management Area 8	19,948	10,303	15,281	-	(15,281)	(100.0)%	8,037
3619 Park Mgmt Pueblos at Alameda	-	-	-	-	-	#DIV/0!	46,987
Total Public Park Development	$ 1,173,702	$ 276,128	$ 1,531,599	$ 63,123	$ (1,468,476)	(95.9)%	$ 1,538,859
4110 - Heske Garden Improvements							
3900 Facilities Projects & Grants	$ 118,981	$ 25,689	$ 33,304	$ -	$ (33,304)	(100.0)%	$ 10,000
Total Heske Garden Improvements	$ 118,981	$ 25,689	$ 33,304	$ -	$ (33,304)	(100.0)%	$ 10,000
4112 - State Grant Park/Land Imprv							
3900 Facilities Projects & Grants	$ 249,964	$ 72,064	$ 30,952	$ -	$ (30,952)	(100.0)%	$ -
Total State Grant Park/Land Imprv	$ 249,964	$ 72,064	$ 30,952	$ -	$ (30,952)	(100.0)%	$ -
4300 - Airport Improvement Fund							
3400 Airport Operations	$ -	$ -	$ -	$ 58,597	$ 58,597	#DIV/0!	$ 160,673
Total Airport Improvement	$ -	$ -	$ -	$ 58,597	$ 58,597	#DIV/0!	$ 160,673

Facilities

(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
4900 - Federal Stimulus Capital Fund							
3400 Airport Operations	$ 57,815	$ 7,505,786	$ -	$ -	$ -	#DIV/0!	$ 13,916
Total Federal Stimulus Capital	$ 57,815	$ 7,505,786	$ -	$ -	$ -	#DIV/0!	$ 13,916
6150 - Fleet Services Fund							
3200 Fleet Operations A&G	$ 551,058	$ 597,983	$ (147,696)	$ 617,485	$ 765,181	(518.1)%	$ 310,109
3210 Fleet Maintenance	5,595,041	5,248,640	6,124,978	5,665,086	(459,892)	(7.5)%	5,670,646
Total Fleet Services	$ 6,146,099	$ 5,846,623	$ 5,977,282	$ 6,282,571	$ 305,289	5.1%	$ 5,980,755
6156 - Facilities Equipment Replacement							
3200 Fleet Operations A&G	$ 6,775	$ 6,775	$ -	$ -	$ -	#DIV/0!	$ -
Total Facilities Equipment Replcmt	$ 6,775	$ 6,775	$ -	$ -	$ -	#DIV/0!	$ -
7480 - Gifts & Memorials Fund							
3510 Right of Way/Construction	$ 20,916	$ -	$ 2,500	$ 1,000	$ (1,500)	(60.0)%	$ 10,000
Total Gifts & Memorials	$ 20,916	$ -	$ 2,500	$ 1,000	$ (1,500)	(60.0)%	$ 10,000
7481 - Veteran's Memorial Wall Fund							
3900 Facilities Projects & Grants	$ -	$ -	$ 5,000	$ 2,411	$ (2,589)	(51.8)%	$ 10,000
Total Veteran's Memorial Wall	$ -	$ -	$ 5,000	$ 2,411	$ (2,589)	(51.8)%	$ 10,000
Total Facilities	$ 49,369,531	$ 62,299,192	$ 44,708,333	$ 29,657,203	$ (15,051,130)	(33.7)%	$ 34,559,064

Program Goals

The Facilities Department provides both interdepartmental and external services to enhance the operations of the City as well as maximize services to the community.

The Las Cruces International Airport strives to provide a positive economic growth climate for commercial and industrial aviation-related businesses.

The goal of Building Services is to provide competent, responsive, and efficient facility maintenance services and to enhance the appearance of City facilities.

The Fleet section provides competent, responsive, and cost effective services to allow safe and reliable equipment for City operations and strives to properly maintain the City's fleet of over 1,300 units.

The goal of the Parks section is to expand park and recreational opportunities throughout the City, and to provide competent, responsive, and efficient maintenance services to enhance the appearance and functionality of City parks and recreation fields.

Recreation aims to enhance the quality of life through the provision of leisure programming, services and facilities to ensure customer satisfaction by meeting social, emotional, and physical wellness needs of citizens.

Project Management provides oversight of all non-public work-related capital improvement and facility maintenance projects to ensure completion in a timely and cost-effective manner.

Budget Allowances

The Facilities Director's Office fiscal year 2011-12 budget allowance of $366,262 is $113,419 or 23.7 percent less than the fiscal year 2010-11 adopted budget. In fiscal year 2010-11 the director's office had additional managed reductions (AMR) in the amount of $437,360 which resulted in a net operating budget of $42,321.

The Airport's fiscal year 2011-12 budget allowance of $702,589 is $227,270 or 47.9 percent higher than the fiscal year 2010-11 adopted budget. In fiscal year 2010-11 the Airport Fund had additional managed reductions (AMR) in the amount of $13,667 which resulted in a net operating budget of $475,319.

Building Services' fiscal year 2011-12 budget allowance of $2,830,707 is $110,409 or 3.8 percent less than the fiscal year 2010-11 adopted budget.

Fleet Services' fiscal year 2011-12 budget allowance of $5,980,755 is $3,473 or .01 percent higher than the fiscal year 2010-11 adopted budget. The Fleet budget includes additional managed reductions (AMR) in the amount of $315,048. The AMR is down $467,958 or 59.8 percent from fiscal year 2010-11.

Parks' fiscal year 2011-12 budget allowance of $7,101,072 is $470,048 or 7.1 percent higher than the fiscal year 2010-11 adopted budget.

Recreation's fiscal year 2011-12 budget allowance of $3,734,590 is $740,679 or 16.6 percent less than the fiscal year 2010-11 adopted budget.

Project Management's fiscal year 2011-12 budget allowance of $3,708,762 is $412,856 or 12.6 percent higher than the fiscal year 2010-11 adopted budget.

The total fiscal year 2011-12 budget allowance for Facilities Special Projects and Grants of $10,134,327 is $10,735,769 or 51.5 percent less than the fiscal year 2010-11 adopted budget. This large decrease is due primarily to the completion of the construction on the new Convention Center.

FINANCE

Finance

(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 2,648.6	$ 2,668.3	$ 2,969.8	$ 2,763.5	$ (206.3)	(6.9)%	$ 2,839.1
Operating Costs	765.9	733.7	384.9	293.6	(91.3)	(23.7)%	299.5
Capital Outlay	-	-	-	-	-	#DIV/0!	-
Additional Managed Reductions	-	-	(164.7)	-	164.7	(100.0)%	-
Total Finance	$ 3,414.5	$ 3,402.0	$ 3,190.0	$ 3,057.1	$ (132.9)	(4.2)%	$ 3,138.6
1000 - General Fund							
2000 Finance Director	$ 675,302	$ 616,417	$ 125,370	$ 286,431	$ 161,061	128.5%	$ 15,385
2010 Treasurer	678,917	717,510	778,349	666,011	(112,338)	(14.4)%	714,095
2020 Disbursements	383,506	362,639	381,050	367,046	(14,004)	(3.7)%	388,237
2030 Accounting	699,844	701,787	758,468	727,007	(31,461)	(4.1)%	811,934
2040 Procurement	506,513	502,547	525,414	465,180	(60,234)	(11.5)%	555,021
2050 Office of Management & Budget	470,444	359,900	375,664	369,709	(5,955)	(1.6)%	387,087
2060 Grant Administration Office	-	136,544	239,743	174,392	(65,351)	(27.3)%	260,901
Total General Fund	$ 3,414,526	$ 3,397,344	$ 3,184,058	$ 3,055,776	$ (128,282)	(4.0)%	$ 3,132,660
2430 - Safe Traffic Operations Program							
2010 Treasurer	$ -	$ 4,674	$ 6,000	$ 1,342	$ (4,658)	(77.6)%	$ 6,000
Total Safe Traffic Operations Pgm	$ -	$ 4,674	$ 6,000	$ 1,342	$ (4,658)	(77.6)%	$ 6,000
Total Finance	$ 3,414,526	$ 3,402,018	$ 3,190,058	$ 3,057,118	$ (132,940)	(4.2)%	$ 3,138,660

Program Goals

The Finance Department strives to maintain a fiscally sound governmental organization that conforms to legal requirements and to generally accepted financial management principles and provides financial advisory services for all city departments.

The goal of the Treasurer's office is to provide sound, sensible treasury management processes in order to secure the highest possible prudent return on investments and to reduce the number of utility account delinquencies.

The Comptroller's goal (includes Accounting and Disbursements) is to maintain accurate financial records for all city departments and to ensure the timely and accurate processing of the payroll and disbursements to outside vendors.

Procurement strives to maintain effective procurement procedures for commodities and services and to improve procurement efficiency.

The Office of Management & Budget ensures effective and efficient allocation of resources in order to enable the City Council, City Manager, and City departments to provide quality services to residents.

The Grant Administration Office (GAO) provides a three-tiered support function for the City by providing contract administration for legislative appropriation packages, supporting departments with submission of competitive grant applications, and fiscal agency contract management.

Budget Allowances

The Financial Services Director's fiscal year 2011-12 budget allowance of $15,385 is $109,985 or 87.8 percent less than the fiscal year 2010-11 adopted budget. The large reduction in this budget is because the Finance Director position was reclassified to an Assistant City Manager/Chief Administrative Officer. The Chief Administrative Officer position is in the Administration budget.

The Treasurer's fiscal year 2011-12 budget allowance of $720,095 is $64,254 or 8.2 percent less than the fiscal year 2010-11 adopted budget.

The Comptroller's fiscal year 2011-12 budget allowance of $1,200,171 is $60,653 or 5.4 percent higher than the fiscal year 2010-11 adopted budget. This budget includes the Disbursement Office and the Accounting Office.

The Procurement section's fiscal year 2011-12 budget allowance of $555,051 is $29,607 or 5.7 percent higher than the fiscal year 2010-11 adopted budget.

The Office of Budget and Management's fiscal year 2011-12 budget allowance of $387,087 is $11,423 or 3.1 percent higher than the fiscal year 2010-11 adopted budget.

The Grant Administration Office's fiscal year 2011-12 budget allowance of $260,901 is $21,158 or 8.9 percent higher than the fiscal year 2010-11 adopted budget.

FIRE

Fire
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 9,213.3	$ 9,198.6	$ 9,837.2	$ 8,933.8	$ (903.4)	(9.2)%	$ 9,908.7
Operating Costs	1,685.2	1,525.3	1,396.3	1,481.4	85.1	6.1%	1,390.7
Capital Outlay	175.7	1,019.4	1,004.6	990.1	(14.5)	(1.4)%	903.5
Additional Managed Reductions	-	-	(511.3)	-	511.3	(100.0)%	(473.3)
Total Fire	$ 11,074.2	$ 11,743.3	$ 11,726.8	$ 11,405.3	$ (321.5)	(2.7)%	$ 11,729.6
1000 - General Fund							
7600 Fire Administration & Support	$ 1,167,609	$ 1,193,540	$ 768,281	$ 1,206,205	$ 437,924	57.0%	$ 859,365
7700 Emergency Services	7,618,802	7,248,901	7,643,105	7,325,818	(317,287)	(4.2)%	7,810,161
7800 Fire Academy	16,820	106,777	191,500	107,910	(83,590)	(43.7)%	39,500
7900 Prevention Services	157,084	113,008	198,895	114,207	(84,688)	(42.6)%	170,288
Total General Fund	$ 8,960,315	$ 8,662,226	$ 8,801,781	$ 8,754,140	$ (47,641)	(0.5)%	$ 8,879,314
1015 - Permit Services Fund							
7900 Prevention Services	$ 289,702	$ 297,405	$ 330,712	$ 306,200	$ (24,512)	(7.4)%	$ 312,761
Total Permit Services Fund	$ 289,702	$ 297,405	$ 330,712	$ 306,200	$ (24,512)	(7.4)%	$ 312,761
1200 - Vehicle Acquisition Fund							
7700 Emergency Services	$ 262,549	$ 262,549	$ 86,724	$ 86,724	$ -	0.0%	$ -
Total Vehicle Acquisition Fund	$ 262,549	$ 262,549	$ 86,724	$ 86,724	$ -	0.0%	$ -
2300 - Fire Fund							
7700 Emergency Services	$ 349,485	$ 501,151	$ 407,228	$ 255,104	$ (152,124)	(37.4)%	$ 480,784
Total Fire Fund	$ 349,485	$ 501,151	$ 407,228	$ 255,104	$ (152,124)	(37.4)%	$ 480,784
2301 - Firefighters Grant Fund							
7700 Emergency Services	$ -	$ -	$ -	$ 3,796	$ 3,796	#DIV/0!	$ -
Total Firefighters Grant Fund	$ -	$ -	$ -	$ 3,796	$ 3,796	#DIV/0!	$ -
2303 - Emergency Medical Services Fund							
7700 Emergency Services	$ 22,544	$ 33,997	$ 27,000	$ 20,000	$ (7,000)	(25.9)%	$ 20,000
Total Emergency Medical Services	$ 22,544	$ 33,997	$ 27,000	$ 20,000	$ (7,000)	(25.9)%	$ 20,000
2500 - Equipment Grants Fund							
7950 Fire/EMS Projects & Grants	$ 140,000	$ 97,595	$ 83,036	$ -	$ (83,036)	(100.0)%	$ -
Total Equipment Grants Fund	$ 140,000	$ 97,595	$ 83,036	$ -	$ (83,036)	(100.0)%	$ -
2761 - Other Operating Grants							
7950 Fire/EMS Projects & Grants	$ 24,061	$ 20,530	$ 33,377	$ 2,095	$ (31,282)	(93.7)%	$ 33,377
Total Other Operating Grants	$ 24,061	$ 20,530	$ 33,377	$ 2,095	$ (31,282)	(93.7)%	$ 33,377

Fire

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
2805 - Public Safety Gross Receipts Tax Fund							
7700 Emergency Services	$ 970,240	$ 989,467	$ 1,004,077	$ 1,014,911	$ 10,834	1.1%	$ 1,040,606
7900 Prevention Services	55,275	56,371	57,203	57,820	617	1.1%	59,284
Total Public Safety GRT Fund	$ 1,025,515	$ 1,045,838	$ 1,061,280	$ 1,072,731	$ 11,451	1.1%	$ 1,099,890
4613 - NMFA Equipment Acquisition Fund							
7950 Fire/EMS Projects & Grants	$ -	$ 822,000	$ 895,700	$ 904,481	$ 8,781	1.0%	$ 903,526
Total NMFA Equipment Acquisition	$ -	$ 822,000	$ 895,700	$ 904,481	$ 8,781	1.0%	$ 903,526
Total Fire	$ 11,074,171	$ 11,743,291	$ 11,726,838	$ 11,405,271	$ (321,567)	(2.7)%	$ 11,729,652

Program Goals

The Las Cruces Fire Department is committed to safely providing customer service, fire protection, education, and responding to emergency incidents while maintaining the highest regard for our community and department.

Fire Prevention Services is committed to reducing the risk of fire loss by conducting building inspections as well as community education programs and presentations.

Budget Allowances

The Fire Service's fiscal year 2011-12 budget allowance of $11,187,319 is $47,291 or 0.5 percent higher than the fiscal year 2010-11 adopted budget. The Fire Department budget includes an additional managed reduction (AMR) in the amount of $473,256 which is down $36,227 from the fiscal year 2010-11 AMR level.

The Fire Prevention Service's fiscal year 2011-12 budget allowance of $542,333 is $44,477 or 7.6 percent less than the fiscal year 2010-11 adopted budget.

HUMAN RESOURCES

Human Resources
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 854.4	$ 865.3	$ 911.5	$ 849.4	$ (62.1)	(6.8)%	$ 1,220.1
Operating Costs	172.4	150.8	139.8	148.0	8.2	5.9%	297.4
Capital Outlay	-	-	-	-	-	#DIV/0!	-
Additional Managed Reductions	-	-	(70.4)	-	70.4	(100.0)%	(16.0)
Total Human Resources	$ 1,026.8	$ 1,016.1	$ 980.9	$ 997.4	$ 16.5	1.7%	$ 1,501.5
1000 - General Fund							
1200 Risk Management	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 229,639
1210 Safety	-	-	-	-	-	#DIV/0!	253,673
1500 Human Resources A&G	704,459	675,401	617,560	651,362	33,802	5.5%	649,299
1600 Employee Assistance Program	92,642	93,030	95,268	89,719	(5,549)	(5.8)%	97,101
1700 EEO and Training Office	169,893	186,773	205,388	180,125	(25,263)	(12.3)%	205,927
Total General Fund	$ 966,994	$ 955,204	$ 918,216	$ 921,206	$ 2,990	0.3%	$ 1,435,639
6320 - Employee Health Fund							
1500 Human Resources A&G	$ 59,801	$ 60,900	$ 59,641	$ 76,213	$ 16,572	27.8%	$ 62,759
Total Employee Health Fund	$ 59,801	$ 60,900	$ 59,641	$ 76,213	$ 16,572	27.8%	$ 62,759
7480 - Gifts & Memorials Fund							
1500 Human Resources A&G	$ -	$ -	$ 3,105	$ -	$ (3,105)	(100.0)%	$ 3,105
Total Gifts & Memorials Fund	$ -	$ -	$ 3,105	$ -	$ (3,105)	(100.0)%	$ 3,105
Total Human Resources	$1,026,795	$1,016,104	$ 980,962	$ 997,419	$ 16,457	1.7%	$ 1,501,503

Program Goals

The Human Resources Department ensures effective, respectful, legally compliant and quality service in the areas of Human Resources Management. Goal: To ensure a safe and legally compliant work environment, ensure effective employee relations, administer a wage and salary program to ensure internal equity and external competiveness, and implement recruitment strategies for public safety and other high demand positions.

The goal of Risk Management is to provide identification of resources and potential loss exposures that may affect human, physical, natural, financial, and intangibles for the City of Las Cruces.

Budget Allowance

The Human Resource's fiscal year 2011-12 budget allowance of $1,018,191 is $37,229 or 3.8 percent higher than the fiscal year 2010-11 adopted budget. The Human Resources budget includes an additional managed reduction (AMR) in the amount of $16,021 which is down $54,331 or 77.3 percent from fiscal year 2010-11.

Risk Management's fiscal year 2011-12 budget allowance of $483,312 is $56,032 or 10.4 percent less than the fiscal year 2010-11 adopted budget. For fiscal year 2011-12, Risk Management is being moved from the Legal Department to the Human Resources Department

INFORMATION TECHNOLOGY

Information Technology
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 1,858.0	$ 1,904.6	$ 2,303.1	$ 1,186.7	$ (1,116.4)	(48.5)%	$ 2,277.1
Operating Costs	2,078.5	1,999.2	1,680.0	1,478.2	(201.8)	(12.0)%	1,527.5
Capital Outlay	48.9	42.0	-	108.0	108.0	#DIV/0!	-
Additional Managed Reductions	-	-	(266.7)	-	266.7	(100.0)%	-
Total Information Technology	$ 3,985.4	$ 3,945.8	$ 3,716.4	$ 2,772.9	$ (943.5)	(25.4)%	$ 3,804.6
1000 - General Fund							
2500 Information Technology A&G	$ -	$ -	$ 178,405	$ 675,034	$ 496,629	278.4%	$ 463,840
2570 IT Infrastructure Services	-	-	456,524	648,201	191,677	42.0%	431,967
2571 IT Network Services	-	-	133,414	20,791	(112,623)	(84.4)%	148,616
2572 IT Desktop Support	-	-	398,672	101,134	(297,538)	(74.6)%	348,112
2573 IT Telecommunications Svcs	-	-	384,310	171,141	(213,169)	(55.5)%	286,486
2574 IT Radio Video Elec Services	-	-	532,221	286,315	(245,906)	(46.2)%	411,920
2580 IT Information Systems & Svc	-	-	723,859	466,286	(257,573)	(35.6)%	405,828
2581 Geographic Information Systems	-	-	353,714	204,588	(149,126)	(42.2)%	359,896
2582 IT Data Center Operations	-	-	83,140	21,165	(61,975)	(74.5)%	141,561
2583 IT Database Administration	-	-	76,744	118,875	42,131	54.9%	96,708
2584 IT Enterprise Services	-	-	386,394	26,754	(359,640)	(93.1)%	674,714
Total General Fund	$ -	$ -	$3,707,397	$2,740,284	$ (967,113)	(26.1)%	$ 3,769,648
1020 - Software Fund							
2500 Information Technology A&G	$ 184,760	$ 159,148	$ 9,000	$ 32,644	$ 23,644	262.7%	$ 35,000
Total Software Fund	$ 184,760	$ 159,148	$ 9,000	$ 32,644	$ 23,644	262.7%	$ 35,000
6130 - Information Technology Fund							
2500 Information Technology A&G	$ 293,678	$ 272,421	$ -	$ -	$ -	#DIV/0!	$ -
2510 MIS Operations	1,419,577	1,291,604	-	-	-	#DIV/0!	-
2520 GIS Operations	253,318	266,362	-	-	-	#DIV/0!	-
2530 Network	894,222	1,011,787	-	-	-	#DIV/0!	-
2532 Telephone	286,898	341,456	-	-	-	#DIV/0!	-
2534 Radio	647,155	597,161	-	-	-	#DIV/0!	-
Total Information Technology Fund	$3,794,848	$3,780,791	$ -	$ -	$ -	#DIV/0!	$ -
6136 - Information Technology Equipment Replacement							
2520 GIS Operations	$ 5,877	$ 5,877	$ -	$ -	$ -	#DIV/0!	$ -
Total Info Tech Equip Replacement	$ 5,877	$ 5,877	$ -	$ -	$ -	#DIV/0!	$ -
Total Information Technology	$3,985,485	$3,945,816	$3,716,397	$2,772,928	$ (943,469)	(25.4)%	$ 3,804,648

Program Goals

The Information Technology Administration Office continuously strives for excellence in providing cost effective, reliable, secure information systems and technological solutions that support the business strategies of the City of Las Cruces and the information needs of the citizens they serve.

MIS Operations & Programming is dedicated to identifying and addressing needs and priorities of the City and it's citizens. Its programs and services are high quality, cost-effective and are readily accessible to those being served. In partnership with the IT organization, the section applies information technology with the business priorities of the City in the delivery of effective and efficient government services.

The Network section provides cost effective, reliable, secure information systems and technological solutions that support the business strategies of the City of Las Cruces and the information needs of the citizens it serves.

The Telephone section provides complete, high quality, and reasonably priced telecommunication services for the City of Las Cruces utilizing state-of-the-art technology. Goal: To empower and equip City employees to deliver completed customer service and satisfaction by applying the principals of honesty and integrity. To continue to explore services that will enhance the quality of life for customers and the economic growth of the City of Las Cruces.

The goal of the Radio section is to provide responsive and professional maintenance and support for critical two way radio communications and electronic equipment used by Public Safety departments and all other city departments which is used to protect the lives and improve working conditions of Public Safety employees and all other city employees with the goal of improving the quality of life within the City of Las Cruces.

Budget Allowances

The total fiscal year 2011-12 budget allowance for Information Technology of $3,804,648 is $88,251 or 2.4 percent higher than the fiscal year 2010-11 adopted budget.

As the result of a reorganization of the Information Technology department in fiscal year 2010-11, the individual section budgets are not comparable.

JUDICIAL

Judicial
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 1,021.8	$ 998.1	$ 1,512.4	$ 1,015.6	$ (496.8)	(32.8)%	$ 1,526.2
Operating Costs	2,351.2	1,862.1	2,783.9	1,919.1	(864.8)	(31.1)%	2,783.2
Capital Outlay	-	23.8	-	-	-	#DIV/0!	-
Additional Managed Reductions	-	-	(293.5)	-	293.5	(100.0)%	(303.3)
Total Judicial	$ 3,373.0	$ 2,884.0	$ 4,002.8	$ 2,934.7	$ (1,068.1)	(26.7)%	$ 4,006.1
1000 - General Fund							
0200 Judge	$ 364,272	$ 384,937	$ 339,496	$ 354,897	$ 15,401	4.5%	$ 337,699
0205 Court Clerks	870,345	825,489	1,213,570	761,068	(452,502)	(37.3)%	1,223,613
Total General Fund	$1,234,617	$1,210,426	$1,553,066	$1,115,965	$ (437,101)	(28.1)%	$ 1,561,312
2421 - DWI Prevention							
0205 Court Clerks	$ 27,132	$ (51,293)	$ 23,000	$ 5,340	$ (17,660)	(76.8)%	$ 9,000
Total DWI Prevention	$ 27,132	$ (51,293)	$ 23,000	$ 5,340	$ (17,660)	(76.8)%	$ 9,000
2440 - Prisoner Care							
0210 Prisoner Care - Municipal Court	$1,965,351	$1,551,403	$2,180,590	$1,675,231	$ (505,359)	(23.2)%	$ 2,180,590
Total Prisoner Care	$1,965,351	$1,551,403	$2,180,590	$1,675,231	$ (505,359)	(23.2)%	$ 2,180,590
2490 - Judicial Education							
0205 Court Clerks	$ 23,873	$ 28,619	$ 36,000	$ 34,528	$ (1,472)	(4.1)%	$ 40,000
Total Judicial Education	$ 23,873	$ 28,619	$ 36,000	$ 34,528	$ (1,472)	(4.1)%	$ 40,000
2491 - Court Automation							
0205 Court Clerks	$ 122,063	$ 144,851	$ 210,232	$ 103,640	$ (106,592)	(50.7)%	$ 215,232
Total Court Automation	$ 122,063	$ 144,851	$ 210,232	$ 103,640	$ (106,592)	(50.7)%	$ 215,232
Total Judicial	$3,373,036	$2,884,006	$4,002,888	$2,934,704	$ (1,068,184)	(26.7)%	$ 4,006,134

Program Goal

The goal of the Municipal Court is to provide affordable access to justice with meaningful participation.

Budget Allowance

The total Municipal Court fiscal year 2011-12 budget allowance of $4,006,134 is $3,246 or 0.1 percent higher than the fiscal year 2010-11 adopted budget. The Municipal Court has additional managed reductions (AMR) in the amount of $303,287 which is $9,807 or 3.4 percent higher than the fiscal year 2010-11 AMR level.

LEGAL

Legal
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 1,486.0	$ 1,409.4	$ 1,490.8	$ 1,473.8	$ (17.0)	(1.1)%	$ 1,225.3
Operating Costs	2,234.7	2,198.6	2,770.1	2,299.1	(471.0)	(17.0)%	2,613.6
Capital Outlay	42.8	-	500.0	-	(500.0)	(100.0)%	-
Additional Managed Reductions	-	-	(139.9)	-	139.9	(100.0)%	(155.4)
Total Legal	$ 3,763.5	$ 3,608.0	$ 4,621.0	$ 3,772.9	$ (848.1)	(18.4)%	$ 3,683.5
1000 - General Fund							
1000 City Attorney	$ 911,928	$ 888,984	$ 807,526	$ 780,656	$ (26,870)	(3.3)%	$ 816,479
1100 City Clerk	267,558	270,785	327,261	237,788	(89,473)	(27.3)%	290,775
1105 Elections	5	44,282	-	38,886	38,886	#DIV/0!	65,397
1200 Risk Management	297,989	281,247	294,639	246,976	(47,663)	(16.2)%	-
1210 Safety	217,615	199,476	244,705	175,169	(69,536)	(28.4)%	-
Total General Fund	$1,695,095	$1,684,774	$1,674,131	$1,479,475	$ (194,656)	(11.6)%	$ 1,172,651
1200 - Vehicle Acquisition Fund							
1210 Safety	$ 22,849	$ -	$ 500,000	$ -	$ (500,000)	(100.0)%	$ -
Total Vehicle Acquisition Fund	$ 22,849	$ -	$ 500,000	$ -	$ (500,000)	(100.0)%	$ -
2430 - Safe Traffic Operations Program							
1000 City Attorney	$ -	$ -	$ 20,000	$ -	$ (20,000)	(100.0)%	$ 20,000
Total Safe Traffic Operations Prgm	$ -	$ -	$ 20,000	$ -	$ (20,000)	(100.0)%	$ 20,000
6140 - Document Services Fund							
1110 Document Services	$ 478,741	$ 445,612	$ 452,154	$ 432,302	$ (19,852)	(4.4)%	$ 447,504
1115 Copy Machines	162,669	174,970	184,774	188,372	3,598	1.9%	189,774
Total Document Services Fund	$ 641,410	$ 620,582	$ 636,928	$ 620,674	$ (16,254)	(2.6)%	$ 637,278
6330 - Worker Compensation Fund							
1220 Workers Compensation	$ 131,686	$ 136,751	$ 154,981	$ 134,739	$ (20,242)	(13.1)%	$ 218,134
Total Workers Compensation Fund	$ 131,686	$ 136,751	$ 154,981	$ 134,739	$ (20,242)	(13.1)%	$ 218,134
6340 - Liability Claims Fund							
1200 Liability Claims	$ 787,645	$ 625,960	$1,050,000	$1,040,155	$ (9,845)	(0.9)%	$ 1,050,450
Total Liability Claims Fund	$ 787,645	$ 625,960	$1,050,000	$1,040,155	$ (9,845)	(0.9)%	$ 1,050,450
6360 - General Liability							
1000 City Attorney	$ 484,813	$ 539,962	$ 585,000	$ 497,814	$ (87,186)	(14.9)%	$ 585,000
Total Liability Claims Fund	$ 484,813	$ 539,962	$ 585,000	$ 497,814	$ (87,186)	(14.9)%	$ 585,000
Total Legal	$3,763,498	$3,608,029	$4,621,040	$3,772,857	$ (848,183)	(18.4)%	$ 3,683,513

Program Goals

The City Attorney acts as chief legal advisor to the City Council, the City Manager, and all City departments. The City Attorney represents the City in all legal matters, administrative proceedings, and prosecutes DWI and domestic violence misdemeanor violations.

The City Clerk's office strives to protect the City's vital records and provide information in a timely and professional manner as well as provide digital and electronic resources for quick retrieval and comprehensive management of the public record.

Budget Allowances

The total fiscal year 2011-12 budget allowance for the City Attorney of $2,690,063 is $966,788 or 26.5 percent less than the fiscal year 2010-11 adopted budget. The City Clerk's fiscal year 2011-12 budget allowance of $993,450 is $29,261 or 3.1 percent higher than the fiscal year 2010-11 adopted budget.

The Legal department budget includes additional managed reductions (AMR) in the amount of $155,380 which is $15,479 or 11.1 percent higher than the fiscal year 2010-11 AMR amount.

POLICE

Police

(In Thousands of Dollars)

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures								
Salaries & Benefits		$ 19,398.8	$ 18,993.5	$ 21,192.7	$ 18,702.2	$ (2,490.5)	(11.8)%	$ 21,951.3
Operating Costs		4,443.4	4,723.9	5,488.6	4,892.9	(595.7)	(10.9)%	4,868.6
Capital Outlay		993.5	915.7	31.3	299.9	268.6	858.1%	1,355.4
Additional Managed Reductions		-	-	(1,616.6)	-	1,616.6	(100.0)%	(1,995.6)
Total Police		$ 24,835.7	$ 24,633.1	$ 25,096.0	$ 23,895.0	$ (1,201.0)	(4.8)%	$ 26,179.7
1000 - General Fund								
7000	Police Administration A&G	$ 2,369,045	$ 1,963,228	$ 23,174	$ 1,782,322	$ 1,759,148	7591.0%	$ 94,649
7005	Police Secretarial Center	555,858	554,713	614,010	563,319	(50,691)	(8.3)%	588,528
7010	Police Records	349,394	341,237	436,347	348,343	(88,004)	(20.2)%	372,945
7015	Police ID	236,426	197,858	238,162	177,383	(60,779)	(25.5)%	257,182
7020	Police Evidence	261,696	262,382	245,757	304,716	58,959	24.0%	309,334
7025	Police Fleet Office	53,288	51,689	91,335	50,263	(41,072)	(45.0)%	48,670
7030	Police Prof Standards Unit	365,608	355,666	378,550	366,687	(11,863)	(3.1)%	409,226
7035	Police Training Academy	850,502	255,576	969,747	423,533	(546,214)	(56.3)%	924,103
7100	Codes Enforcement A&G	1,092,849	1,120,935	1,160,240	1,031,599	(128,641)	(11.1)%	1,214,557
7120	Animal Control	536,135	557,504	546,343	564,832	18,489	3.4%	548,158
7210	Patrol Shift A	2,699,007	2,470,625	2,247,295	2,079,179	(168,116)	(7.5)%	2,141,063
7220	Patrol Shift B	2,499,683	2,815,116	2,084,248	2,018,374	(65,874)	(3.2)%	2,020,304
7230	Patrol Shift C	2,752,211	2,663,719	3,104,750	1,892,092	(1,212,658)	(39.1)%	2,062,095
7240	SRT	156,925	119,498	208,472	167,247	(41,225)	(19.8)%	224,727
7241	HNT	41,217	19,217	51,350	37,974	(13,376)	(26.0)%	94,623
7242	TNT	21,823	13,666	19,886		(19,886)	(100.0)%	-
7245	K-9 Team	537,506	550,203	523,393	4,002	(519,391)	(99.2)%	-
7246	Special Services Section	-	-	-	1,697,140	1,697,140	#DIV/0!	1,791,277
7250	School Resource Officers	572,478	552,533	814,614	777,249	(37,365)	(4.6)%	811,274
7255	Prisoner Transport	197,433	208,018	180,381	187,558	7,177	4.0%	178,092
7260	Patrol Traffic	1,229,172	1,063,184	1,560,227	1,328,296	(231,931)	(14.9)%	1,384,813
7300	Detectives	1,821,244	1,870,021	1,770,929	2,027,027	256,098	14.5%	1,985,311
7410	DEA A&G	493,850	515,924	502,749	481,472	(21,277)	(4.2)%	520,825
7500	Police Projects & Grants	209,034	238,564	246,140	182,764	(63,376)	(25.7)%	175,374
7505	Weed N Seed Program	414,895	386,384	219,550	442,181	222,631	101.4%	423,323
7510	DOJ Drug Free Community	56,850	55,088	121,240		(121,240)	(100.0)%	-
7515	Police Arrest & Enforcement	175,755	141,059	86,427	405	(86,022)	(99.5)%	-
Total General Fund		$ 20,549,884	$ 19,343,607	$ 18,445,316	$ 18,935,957	$ 490,641	2.7%	$ 18,580,453
1200 - Vehicle Acquisition Fund								
7000	Police Administration A&G	$ 516,715	$ 376,828	$ -	$ 102,764	$ 102,764	#DIV/0!	$ 800,000
7120	Animal Control	42,408	-	-	-	-	#DIV/0!	-
7255	Prisoner Transport	22,779	42,381	-	-	-	#DIV/0!	-
7300	Detectives	45,170	-	-	-	-	#DIV/0!	-
Total Vehicle Acquisition Fund		$ 627,072	$ 419,209	$ -	$ 102,764	$ 102,764	#DIV/0!	$ 800,000
2400 - Police Fund								
7500	Police Projects & Grants	$ 17,934	$ 39,737	$ 8,000	$ 134,107	$ 126,107	1576.3%	$ 552,938
Total Police Fund		$ 17,934	$ 39,737	$ 8,000	$ 134,107	$ 126,107	1576.3%	$ 552,938

Police

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
2401 - Police Protection Fund							
7000 Police Administration A&G	$ 51,863	$ 168,684	$ 211,060	$ 85,000	$ (126,060)	(59.7)%	$ 186,549
Total Police Protection Fund	$ 51,863	$ 168,684	$ 211,060	$ 85,000	$ (126,060)	(59.7)%	$ 186,549
2402 - Court Awarded Funds							
7000 Police Administration A&G	$ 63,593	$ 71,999	$ 82,751	$ 155,468	$ 72,717	87.9%	$ 103,932
Total Court Awarded Funds	$ 63,593	$ 71,999	$ 82,751	$ 155,468	$ 72,717	87.9%	$ 103,932
2405 - Victim Assistance Fund							
7500 Police Projects & Grants	$ 40,535	$ 32,050	$ 31,950	$ 30,450	$ (1,500)	(4.7)%	$ 30,450
Total Victim Assistance Fund	$ 40,535	$ 32,050	$ 31,950	$ 30,450	$ (1,500)	(4.7)%	$ 30,450
2410 - Keep Las Cruces Beautiful Fund							
7110 Keep Las Cruces Beautiful	$ 95,678	$ 41,569	$ 31,000	$ 22,609	$ (8,391)	(27.1)%	$ 36,000
Total Keep Las Cruces Beautiful Fund	$ 95,678	$ 41,569	$ 31,000	$ 22,609	$ (8,391)	(27.1)%	$ 36,000
2411 - Juvenile Drug Court Fund							
7500 Police Projects & Grants	$ 5,210	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Juvenile Drug Court Fund	$ 5,210	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2420 - Mesilla Valley Safety Council DWI							
7500 Police Projects & Grants	$ 16,389	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Mesilla Valley Safety Council	$ 16,389	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2422 - Selective Traffic Enforcement Program (STEP)							
7500 Police Projects & Grants	$ 46,416	$ 45,991	$ -	$ -	$ -	#DIV/0!	$ 12,695
Total STEP Fund	$ 46,416	$ 45,991	$ -	$ -	$ -	#DIV/0!	$ 12,695
2423 - Traffic Safety Education Fund							
7260 Patrol Traffic	$ 3,197	$ 69,776	$ 18,500	$ 17,098	$ (1,402)	(7.6)%	$ 26,500
Total Traffic Safety Education Fund	$ 3,197	$ 69,776	$ 18,500	$ 17,098	$ (1,402)	(7.6)%	$ 26,500
2424 - Traffic Safety Bureau (TSB) Enforcement							
7500 Police Projects & Grants	$ 132,915	$ 182,318	$ 30,000	$ 58,834	$ 28,834	96.1%	$ 107,667
Total TSB Enforcement Fund	$ 132,915	$ 182,318	$ 30,000	$ 58,834	$ 28,834	96.1%	$ 107,667
2430 - Safe Traffic Operations Program							
7260 Patrol Traffic	$ 380,551	$ 1,526,599	$ 1,163,698	$ 1,100,171	$ (63,527)	(5.5)%	$ 1,198,600
Total Safe Traffic Operations Prog	$ 380,551	$ 1,526,599	$ 1,163,698	$ 1,100,171	$ (63,527)	(5.5)%	$ 1,198,600
2440 - Prisoner Care Fund							
7040 Prisoner Care-Police	$ 158,384	$ 139,732	$ 270,000	$ 150,000	$ (120,000)	(44.4)%	$ 270,000
Total Prisoner Care Fund	$ 158,384	$ 139,732	$ 270,000	$ 150,000	$ (120,000)	(44.4)%	$ 270,000
2470 - Department of Justice Programs							
7000 Police Administration A&G	$ 59,981	$ 22,785	$ -	$ -	$ -	#DIV/0!	$ -
7500 Police Projects & Grants	169,424	171,131	832,464	519,548	(312,916)	(37.6)%	375,364
Total Department of Justice Prog	$ 229,405	$ 193,916	$ 832,464	$ 519,548	$ (312,916)	(37.6)%	$ 375,364
2472 - Vehicle Forfeiture Fund							
7500 Police Projects & Grants	$ 109,150	$ 153,488	$ 119,731	$ 135,949	$ 16,218	13.5%	$ 68,197
Total Vehicle Forfeiture Fund	$ 109,150	$ 153,488	$ 119,731	$ 135,949	$ 16,218	13.5%	$ 68,197
2500 - Equipment Grants Fund							
7500 Police Administration A&G	$ 81,539	$ -	$ 18,950	$ -	$ (18,950)	(100.0)%	$ -
7100 Codes Enforcement A&G	20,503	-	11,686	-	(11,686)	(100.0)%	-
Total Equipment Grants Fund	$ 102,042	$ -	$ 30,636	$ -	$ (30,636)	(100.0)%	$ -

Police

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
2805 - Public Safety Gross Receipts Tax Fund							
7210 Patrol Shift A	$ 441,348	$ 436,989	$ 443,441	$ 448,226	$ 4,785	1.1%	$ 452,783
7220 Patrol Shift B	499,465	494,532	501,835	507,249	5,414	1.1%	512,406
7230 Patrol Shift C	520,696	515,554	523,166	528,810	5,644	1.1%	534,187
7260 Patrol Traffic	218,529	216,371	219,566	221,935	2,369	1.1%	224,190
7400 Metro Narcotics A&G	464,509	459,921	466,712	471,748	5,036	1.1%	476,544
Total Public Safety GRT Fund	$ 2,144,547	$ 2,123,367	$ 2,154,720	$ 2,177,968	$ 23,248	1.1%	$ 2,200,110
2900 - Federal Stimulus Operating Grant							
7500 Police Projects & Grants	$ -	$ 84,132	$ 1,617,520	$ 257,286	$ (1,360,234)	(84.1)%	$ 1,625,236
Total Federal Stimulus Operating	$ -	$ 84,132	$ 1,617,520	$ 257,286	$ (1,360,234)	(84.1)%	$ 1,625,236
7430 - Mesilla Valley Safety Council							
7500 Police Projects & Grants	$ 52,124	$ (11,204)	$ 41,195	$ -	$ (41,195)	(100.0)%	$ -
Total Mesilla Valley Safety Council	$ 52,124	$ (11,204)	$ 41,195	$ -	$ (41,195)	(100.0)%	$ -
7480 - Gifts & Memorials Fund							
7000 Police Administration A&G	$ 1,093	$ 2,766	$ -	$ 5,000	$ 5,000	#DIV/0!	$ -
7110 Keep Las Cruces Beautiful	1,295	(1,295)	-	-	-	#DIV/0!	-
7300 Detectives	1,827	-	2,500	-	(2,500)	(100.0)%	-
7505 Weed N Seed Program	4,632	6,741	5,000	6,851	1,851	37.0%	5,000
Total Gifts & Memorials Fund	$ 8,847	$ 8,212	$ 7,500	$ 11,851	$ 4,351	58.0%	$ 5,000
Total Police	$ 24,835,736	$ 24,633,182	$ 25,096,041	$ 23,895,060	$ (1,200,981)	(4.8)%	$ 26,179,691

Program Goals

The goal of the Police Department is to enhance the quality of life in the City of Las Cruces by working in partnership with the community to protect the lives and property of citizens.

The goal of Codes Enforcement and Animal Control is to enhance the quality of life in the City by providing a safe environment through the enforcement of municipal codes and policies. In addition, Keep Las Cruces Beautiful strives to improve the quality of life in the City of Las Cruces by preventing, controlling, and reducing litter and graffiti within the community, raising awareness for beautification of the city, and eradicating the weed nuisance through educational and community service programs.

Budget Allowances

The Police Department's fiscal year 2011-12 budget allowance of $24,380,976 is $1,034,204 or 4.5 percent higher than the fiscal year 2010-11 adopted budget. The Police Department budget also includes additional managed reductions (AMR) in the amount of $1,995,585 which is $378,961 or 23.5 percent higher than the fiscal year 2010-11 amount of $1,616,624.

The total Codes/Animal Control fiscal year 2011-12 budget allowance of $1,7,98,715 is $49,446 or 2.9 percent higher than the fiscal year 2010-11 adopted budget.

PUBLIC SERVICES

Public Services
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 10,052.0	$ 7,834.9	$ 8,216.7	$ 7,367.4	$ (849.3)	(10.3)%	$ 8,207.1
Operating Costs	5,976.6	5,441.2	6,628.0	5,119.8	(1,508.2)	(22.8)%	5,524.8
Capital Outlay	151.6	978.7	4,943.9	1,643.4	(3,300.5)	(66.8)%	3,927.1
Additional Managed Reductions	-	-	(464.4)	-	464.4	(100.0)%	-
Total Public Services	$ 16,180.2	$ 14,254.8	$ 19,324.2	$ 14,130.6	$ (5,193.6)	(26.9)%	$ 17,659.0
1000 - General Fund							
5000 Public Services A&G	$ 612,116	$ 460,725	$ 46,573	$ 451,328	$ 404,755	869.1%	$ 240,244
5100 Branigan Library	2,153,691	2,026,704	2,340,222	1,985,369	(354,853)	(15.2)%	2,214,929
5110 City Bookmobile	28,367	1,001	-	981	981	#DIV/0!	-
5200 Senior Citizens A&G	344,171	1,121,314	1,359,146	1,098,445	(260,701)	(19.2)%	1,107,125
5205 Senior Recreation A&G	245,458	282,355	384,887	276,596	(108,291)	(28.1)%	441,537
5210 East Side Senior Center	47,011	37,338	61,450	36,576	(24,874)	(40.5)%	46,650
5250 Senior Programs Special Svcs	-	-	-	-	-	#DIV/0!	-
5265 Senior Facilities Janitorial	36,104	37,075	40,344	36,319	(4,025)	(10.0)%	37,961
5290 Long Term Care A&G	-	188,333	181,725	184,492	2,767	1.5%	322,311
5300 Museums Administration	397,205	416,251	399,129	407,761	8,632	2.2%	431,486
5310 Museum of Natural History	382,866	379,147	393,581	371,414	(22,167)	(5.6)%	399,448
5312 Museum of Natural History Prgms	7,043	5,901	9,005	5,781	(3,224)	(35.8)%	9,005
5320 Museum of Art	311,138	308,910	292,278	302,610	10,332	3.5%	288,799
5322 Museum of Art Studio Program	56,561	57,461	61,990	56,289	(5,701)	(9.2)%	61,990
5330 Branigan Cultural Center	325,231	331,757	318,312	324,991	6,679	2.1%	237,554
5334 Railroad Museum	38,005	31,420	32,700	30,779	(1,921)	(5.9)%	140,457
5400 Recreation A&G	315,295	-	-	-	-	#DIV/0!	-
5405 Walk Dona Ana County	(14,791)	-	-	-	-	#DIV/0!	-
4510 Special Recreation Programs	458	-	-	-	-	#DIV/0!	-
5411 After School Program	134,863	-	-	-	-	#DIV/0!	-
5415 Athletics	280,288	-	-	-	-	#DIV/0!	-
5420 Therapeutics	239,258	-	-	-	-	#DIV/0!	-
5425 Summer Playground	121,351	-	-	-	-	#DIV/0!	-
5430 Tennis Program	17	-	-	-	-	#DIV/0!	-
5435 Summer Food Program	1,210	-	-	-	-	#DIV/0!	-
5440 Apodaca Pool	61,690	-	-	-	-	#DIV/0!	-
5442 Frenger Pool	295,730	-	-	-	-	#DIV/0!	-
5444 Laabs Pool	86,260	-	-	-	-	#DIV/0!	-
5450 Meerscheidt Recreation Center	509,543	-	-	-	-	#DIV/0!	-
5452 East Mesa Recreation Center	71,442	-	-	-	-	#DIV/0!	-
5454 Mesilla Park Recreation Center	199,846	-	-	-	-	#DIV/0!	-
5456 Benavidez Recreation Center	167,639	-	-	-	-	#DIV/0!	-
5458 Club Fusion	191,465	-	-	-	-	#DIV/0!	-
Total General Fund	$ 7,646,531	$ 5,685,692	$ 5,921,342	$ 5,569,731	$ (351,611)	(5.9)%	$ 5,979,496
1200 - Vehicle Acquisition Fund							
5220 Retired Senior Volunteer Prgm	$ 20,564	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5458 Club Fusion	20,222	-	-	-	-	#DIV/0!	-
Total Vehicle Acquisition Fund	$ 40,786	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2130 - Recreation Projects							
5410 Special Recreation Programs	$ -	$ 3,400	$ -	$ -	$ -	#DIV/0!	$ -
5450 Meerscheidt Recreation Center	4,431	2,780	-	-	-	#DIV/0!	-
5452 East Mesa Recreation Center	-	12,400	-	-	-	#DIV/0!	-
Total Recreation Projects	$ 4,431	$ 18,580	$ -	$ -	$ -	#DIV/0!	$ -
2140 - State Library Resources							
5100 Branigan Library	$ 54,803	$ 198,951	$ 125,026	$ 51,045	$ (73,981)	(59.2)%	$ 73,981
Total State Library Resources	$ 54,803	$ 198,951	$ 125,026	$ 51,045	$ (73,981)	(59.2)%	$ 73,981

Public Services

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
2171 - Older Americans Act Programs								
5230	Congregate Meals IIIC1	$ 565,927	$ 276,629	$ 342,166	$ 311,709	$ (30,457)	(8.9)%	$ 332,169
5232	Delivered Meals	750,521	305,093	229,562	236,929	7,367	3.2%	227,857
5240	Health Promotion	26,933	16,265	26,943	21,649	(5,294)	(19.6)%	26,943
5242	Senior Care Giver	138,480	95,348	49,493	49,449	(44)	(0.1)%	49,493
5244	Senior Home Care	214,672	84,866	65,000	61,277	(3,723)	(5.7)%	65,127
5260	Senior Access	260,869	-	-	-	-	#DIV/0!	-
5270	Grandparent Respite	-	-	5,610	2,963	(2,647)	(47.2)%	5,610
Total Older Americans Act Programs		$ 1,957,402	$ 778,201	$ 718,774	$ 683,976	$ (34,798)	(4.8)%	$ 707,199
2172 - Cash in Lieu of Commodities								
5230	Congregate Meals IIIC1	$ 55,791	$ 59,809	$ 57,598	$ 51,754	$ (5,844)	(10.1)%	$ 51,754
5232	Delivered Meals	83,802	101,005	86,396	77,632	(8,764)	(10.1)%	77,632
Total Cash in Lieu of Commodities		$ 139,593	$ 160,814	$ 143,994	$ 129,386	$ (14,608)	(10.1)%	$ 129,386
2173 - Retired Senior Volunteer Program								
5220	Retired Senior Volunteer Prgm	$ 177,088	$ 71,480	$ 76,600	$ 42,468	$ (34,132)	(44.6)%	$ -
Total Retired Senior Volunteer Prgm		$ 177,088	$ 71,480	$ 76,600	$ 42,468	$ (34,132)	(44.6)%	$ -
2174 - Children Youth & Families								
5215	Home Care Title XX	$ 127,651	$ 83,890	$ 116,770	$ -	$ (116,770)	(100.0)%	$ -
Total Retired Senior Volunteer Prgm		$ 127,651	$ 83,890	$ 116,770	$ -	$ (116,770)	(100.0)%	$ -
2175 - Senior Employment Programs								
5200	Senior Citizens A&G	$ 5,313	$ 8,846	$ 7,780	$ -	$ (7,780)	(100.0)%	$ -
Total Senior Employment Programs		$ 5,313	$ 8,846	$ 7,780	$ -	$ (7,780)	(100.0)%	$ -
2500 - Equipment Grants Fund								
5900	Public Services Projects/Grants	43,652	11,576	263,638	251,585	(12,053)	(4.6)%	-
Total Equipment Grants Fund		$ 43,652	$ 11,576	$ 263,638	$ 251,585	$ (12,053)	(4.6)%	$ -
2710 - Convention & Visitors Bureau								
5330	Branigan Cultural Center	$ 31,916	$ 15,886	$ -	$ -	$ -	#DIV/0!	$ -
5600	Conven & Visitors Bureau Adm	668,218	732,049	564,758	746,926	182,168	32.3%	790,405
5610	CVB Convention/Tourism	670,891	634,226	787,073	485,082	(301,991)	(38.4)%	727,086
5620	Conven & Visitors Bureau Spcl	66,777	43,671	72,581	45,599	(26,982)	(37.2)%	80,408
5630	CVB X Prize Cup	9,510	-	-	-	-	#DIV/0!	-
5640	CVB Convention Center	34,061	389,317	380,674	449,654	68,980	18.1%	366,063
Total Convention & Visitors Bureau		$ 1,481,373	$ 1,815,149	$ 1,805,086	$ 1,727,261	$ (77,825)	(4.3)%	$ 1,963,962
2760 - State Operating Grants								
5100	Branigan Library	$ 2,708	$ -	$ 4,062	$ -	$ (4,062)	(100.0)%	$ -
5320	Museum of Art	4,257	5,812	-	-	-	#DIV/0!	-
5334	Railroad Museum	-	771	-	1,230	1,230	#DIV/0!	-
5330	Branigan Cultural Center	20,356	-	-	-	-	#DIV/0!	-
5435	Summer Food Program	226,377	253,641	-	-	-	#DIV/0!	-
5900	Public Services Projects/Grants	-	197	-	-	-	#DIV/0!	-
Total State Operating Grants		$ 253,698	$ 260,421	$ 4,062	$ 1,230	$ (2,832)	(69.7)%	$ -
2761 - Other Operating Grants								
5112	County Bookmobile	$ 3,767	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5405	Walk Dona Ana County	14,791	-	-	-	-	#DIV/0!	-
Total State Operating Grants		$ 18,558	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2820 - Lodger's Tax Fund								
5610	CVB Convention/Tourism	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ -	0.0%	$ 3,500
Total Lodger's Tax Fund		$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ -	0.0%	$ 3,500
2900 - Federal Stimulus Operating								
5230	Congregate Meals IIIC1	$ -	$ 29,937	$ -	$ -	$ -	#DIV/0!	$ -
Total Federal Stimulus Operating		$ -	$ 29,937	$ -	$ -	$ -	#DIV/0!	$ -
4012 - Facilities State Grants								
5900	Public Services Projects/Grants	$ -	$ -	$ 71,900	$ 71,900	$ -	0.0%	$ 18,000
Total Federal Stimulus Operating		$ -	$ -	$ 71,900	$ 71,900	$ -	0.0%	$ 18,000

Public Services

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
4900 - Federal Stimulus Capital								
5900	Public Services Projects/Grants	$ -	$ 130,454	$ 888,000	$ 25,000	$ (863,000)	(97.2)%	$ 863,000
Total Federal Stimulus Capital		$ -	$ 130,454	$ 888,000	$ 25,000	$ (863,000)	(97.2)%	$ 863,000
4912 - State Stimulus Capital								
5900	Public Services Projects/Grants	$ -	$ -	$ 495,330	$ 440,859	$ (54,471)	(11.0)%	$ 54,471
Total State Stimulus Capital		$ -	$ -	$ 495,330	$ 440,859	$ (54,471)	(11.0)%	$ 54,471
5700 - Convention Center Operations								
5640	CVB Convention Center	$ -	$ -	$ 838,378	$ -	$ (838,378)	(100.0)%	$ -
Total Convention Center Operations		$ -	$ -	$ 838,378	$ -	$ (838,378)	(100.0)%	$ -
5920 - Transit Fund								
5500	Transit A&G	$ 525,097	$ 526,563	$ 655,898	$ 557,882	$ (98,016)	(14.9)%	$ 690,363
5510	Fixed Route	2,213,477	2,540,047	2,161,172	2,314,564	153,392	7.1%	2,421,129
5520	Dial A Ride	998,206	1,430,011	979,940	1,137,950	158,010	16.1%	1,284,042
5530	Bus Maintenance	373,407	387,219	387,423	362,864	(24,559)	(6.3)%	570,414
5540	Rideshare/State Highway	61,055	67,262	54,517	-	(54,517)	(100.0)%	-
Total Transit Fund		$ 4,171,242	$ 4,951,102	$ 4,238,950	$ 4,373,260	$ 134,310	3.2%	$ 4,965,948
5921 - Transit Intermodal Center Fund								
5500	Transit A&G	$ -	$ -	$ 1,871,073	$ 412,544	$ (1,458,529)	(78.0)%	$ 1,458,529
Total Transit Intermodal Center Fund		$ -	$ -	$ 1,871,073	$ 412,544	$ (1,458,529)	(78.0)%	$ 1,458,529
5922 - FTA Recovery Grant								
5500	Transit A&G	$ -	$ -	$ 1,673,911	$ 292,836	$ (1,381,075)	(82.5)%	$ 1,381,075
Total FTA Recovery Grant		$ -	$ -	$ 1,673,911	$ 292,836	$ (1,381,075)	(82.5)%	$ 1,381,075
7470 - Branigan Estate Fund								
5100	Branigan Library	$ 40,988	$ 37,946	$ -	$ 40,000	$ 40,000	#DIV/0!	$ 40,000
Total Branigan Estate Fund		$ 40,988	$ 37,946	$ -	$ 40,000	$ 40,000	#DIV/0!	$ 40,000
7480 - Gifts & Memorials Fund								
0641	July Fourth	$ 8,267	$ 5,817	$ 9,000	$ 9,000	$ -	0.0%	$ 9,000
5100	Branigan Library	307	2,461	45,000	5,000	(40,000)	(88.9)%	7,500
5310	Museum of Natural History	-	-	1,000	-	(1,000)	(100.0)%	
5320	Museum of Art	3,883	-	100	-	(100)	(100.0)%	3,000
5330	Branigan Cultural Center	-	-	5,000	-	(5,000)	(100.0)%	1,000
5334	Railroad Museum	1,112	-	-	-	-	#DIV/0!	
Total Gifts & Memorials Fund		$ 13,569	$ 8,278	$ 60,100	$ 14,000	$ (46,100)	(76.7)%	$ 20,500
Total Public Services		$ 16,180,178	$ 14,254,817	$ 19,324,214	$ 14,130,581	$ (5,193,633)	(26.9)%	$ 17,659,047

Program Goals

The goal of the Thomas Branigan Memorial Library is to enable people in our diverse community to obtain information, resources, and education through a full range of library services.

Senior Programs strives to improve and enhance the quality of life for older persons who live in our community to maintain their independence and to promote health and wellness activities for older adults.

The Museums section works to promote understanding and appreciation of local history, culture, and the arts through an ongoing exchange of ideas and information and to provide interesting and intellectually inspiring museum activities.

The goal of the Transit system is to provide safe, dependable, and convenient public transportation services for the citizens of Las Cruces.

The goal Las Cruces Convention and Visitor's Bureau is to attract meetings, sporting events, leisure and business travelers to Las Cruces in the most economic and efficient manner possible in order to stimulate the local economy.

Budget Allowances

The Public Services Director's Office fiscal year 2011-12 budget allowance of $240,244 is $86,668 or 26.6 percent less than the fiscal year 2010-11 adopted budget. In fiscal year 2010-11 the director's office had additional managed reductions (AMR) in the amount of $280,339 which resulted in a net operating budget of $46,573.

The Branigan Library's fiscal year 2011-12 budget allowance of $2,336,410 is $177,900 or 7.1 percent less than the fiscal year 2010-11 adopted budget.

The Senior Program's fiscal year 2011-12 budget allowance of $2,792,169 is $299,301 or 9.7 percent less than the fiscal year 2010-11 adopted budget.

The Museum's fiscal year 2011-12 budget allowance of $1,572,739 is $59,644 or 4.0 percent higher than the fiscal year 2010-11 adopted budget.

Transit's fiscal year 2011-12 budget allowance of $7,805,552 is $21,618 or 0.3 percent higher than the fiscal year 2010-11 adopted budget.

The Convention and Visitor's Bureau's fiscal year 2011-12 budget allowance of $1,967,462 is $863,544 or 30.5 percent less than the fiscal year 2010-11 adopted budget. In fiscal year 2010-11 the Convention and Visitor's Bureau had additional managed reductions (AMR) in the amount of $184,042 which resulted in a net operating budget of $2,646,964.

The total fiscal year 2011-12 budget allowance for Public Services Special Projects and Grants of $944,471 is $774,397 or 45.1 percent less than the fiscal year 2010-11 adopted budget.

PUBLIC WORKS

Public Works
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 6,556.5	$ 6,482.7	$ 7,425.1	$ 6,417.4	$ (1,007.7)	(13.6)%	$ 7,275.7
Operating Costs	4,154.1	3,785.0	4,798.8	3,746.8	(1,052.0)	(21.9)%	4,885.5
Capital Outlay	16,290.9	13,080.7	20,125.7	9,301.0	(10,824.7)	(53.8)%	23,101.5
Additional Managed Reductions	-	-	(739.4)	-	739.4	(100.0)%	(139.7)
Total Public Works	$ 27,001.5	$ 23,348.4	$ 31,610.2	$ 19,465.2	$ (12,145.0)	(38.4)%	$ 35,123.0
1000 - General Fund							
6000 Public Works A&G	$ 356,306	$ 332,805	$ (52,419)	$ 304,433	$ 356,852	(680.8)%	$ 375,387
6100 Streets A&G	233,663	193,085	216,046	176,624	(39,422)	(18.2)%	216,046
6120 Major Maintenance Program	2,034,008	1,763,054	1,271,777	1,612,750	340,973	26.8%	1,276,578
6125 Minor Maint Repair/Patching	223,982	306,573	291,417	280,437	(10,980)	(3.8)%	305,241
6200 Traffic Engineering	435,920	435,396	489,515	398,278	(91,237)	(18.6)%	479,978
6210 Street Lighting	1,583,984	1,481,836	1,609,926	1,355,507	(254,419)	(15.8)%	1,494,949
6215 Street Lighting - Development	39,776	44,592	150,000	40,790	(109,210)	(72.8)%	-
6220 Signal Systems	689,067	526,470	595,137	481,587	(113,550)	(19.1)%	608,266
6225 Signs & Markers	511,128	329,647	347,339	301,544	(45,795)	(13.2)%	292,841
6400 Land Management A&G	316	-	-	-	-	#DIV/0!	-
6410 Land Management Right of Way	355,572	338,513	506,144	309,654	(196,490)	(38.8)%	398,297
Total General Fund	$ 6,463,722	$ 5,751,971	$ 5,424,882	$ 5,261,604	$ (163,278)	(3.0)%	$ 5,447,583
1005 - Engineering Services Fund							
6000 Public Works A&G	$ 126,589	$ 130,418	$ 10,074	$ 259,303	$ 249,229	2474.0%	$ 198,362
6300 Engineering Services	569,471	634,929	678,643	581,901	(96,742)	(14.3)%	701,806
6410 Land Management Right of Way	329,287	273,104	342,851	273,337	(69,514)	(20.3)%	358,864
6500 Project Development	1,002,995	982,624	1,197,216	879,335	(317,881)	(26.6)%	1,103,884
6600 Contract Administration	1,684,457	1,570,772	2,014,705	1,545,997	(468,708)	(23.3)%	2,036,352
Total Engineering Services Fund	$ 3,712,799	$ 3,591,847	$ 4,243,489	$ 3,539,873	$ (703,616)	(16.6)%	$ 4,399,268
1200 - Vehicle Acquisition Fund							
6120 Major Maintenance Program	$ 98,662	$ -	$ -	$ -	$ -	#DIV/0!	$ -
6150 Signs & Markings	26,186	-	-	-	-	#DIV/0!	-
6400 Land Management A&G	41,981	-	-	-	-	#DIV/0!	-
6500 Project Development	64,371	-	-	-	-	#DIV/0!	-
6600 Contract Administration	117,274	-	-	-	-	#DIV/0!	-
Total Vehicle Acquisition Fund	$ 348,474	$ -	$ -	$ -	$ -	#DIV/0!	$ -
2430 - Safe Traffic Operations Program							
6200 Traffic Engineering	$ 1,609	$ 5,498	$ 111,990	$ 1,355	$ (110,635)	(98.8)%	$ 111,990
Total Safe Traffic Operations Prgm	$ 1,609	$ 5,498	$ 111,990	$ 1,355	$ (110,635)	(98.8)%	$ 111,990
2600 - Street Maintenance Operations Fund							
6130 Sidewalk Reconstruction	$ -	$ 199,872	$ 329,582	$ 189,587	$ (139,995)	(42.5)%	$ 347,657
6150 Signs & Markings	-	155,487	225,468	185,468	(40,000)	(17.7)%	225,468
Total Street Maintenance Operations	$ -	$ 355,359	$ 555,050	$ 375,055	$ (179,995)	(32.4)%	$ 573,125

Public Works

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
2650 - Flood Control Operations Fund								
6115	Street Drainage Maintenance	$ 411,224	$ 378,237	$ 764,861	$ 401,819	$ (363,042)	(47.5)%	$ 544,622
6125	Minor Maint Repair/Patching	-	77	-	194,923	194,923	#DIV/0!	-
Total Flood Control Operations Fund		$ 411,224	$ 378,314	$ 764,861	$ 596,742	$ (168,119)	(22.0)%	$ 544,622
2810 - Gas Tax Street Maintenance Fund								
6120	Major Maintenance Program	$ 132,162	$ 135,555	$ 136,288	$ 117,236	$ (19,052)	(14.0)%	$ 146,164
6155	Street Sweeping	541,151	486,997	456,689	434,312	(22,377)	(4.9)%	455,618
Total Gas Tax Street Maintenance		$ 673,313	$ 622,552	$ 592,977	$ 551,548	$ (41,429)	(7.0)%	$ 601,782
4023 - 2005 GRT Bond Public Improvements								
6900	Public Works Projects/Grants	$ 1,059,355	$ 79,321	$ 22,873	$ -	$ (22,873)	(100.0)%	$ 22,873
Total 2005 GRT Bond Public Imprv		$ 1,059,355	$ 79,321	$ 22,873	$ -	$ (22,873)	(100.0)%	$ 22,873
4112 - State Grant Park/Land Improv								
6900	Public Works Projects/Grants	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 266,330
Total State Grant Park/Land Improv		$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 266,330
4201 - Streets General Fund								
6900	Public Works Projects/Grants	$ 96,881	$ 260,239	$ 77,639	$ 20,783	$ (56,856)	(73.2)%	$ 56,856
Total Streets General Fund		$ 96,881	$ 260,239	$ 77,639	$ 20,783	$ (56,856)	(73.2)%	$ 56,856
4202 - GRT Street Maintenance Fund								
6000	Public Works A&G	$ 173,168	$ 183,045	$ 178,294	$ 183,000	$ 4,706	2.6%	$ 248,000
6120	Major Maintenance Program	-	238,881	250,000	-	(250,000)	(100.0)%	-
6130	Sidewalk Reconstruction	176,020	263,868	350,000	350,000	-	0.0%	350,000
6165	Street Overlay	451,768	1,025,363	1,300,000	1,300,000	-	0.0%	1,300,000
6170	Street Sealing	410,590	171,639	1,200,000	1,200,000	-	0.0%	1,200,000
6900	Public Works Projects/Grants	462,132	157,822	341,841	749,740	407,899	119.3%	757,077
Total GRT Street Maintenance Fund		$ 1,673,678	$ 2,040,618	$ 3,620,135	$ 3,782,740	$ 162,605	4.5%	$ 3,855,077
4205 - Special Street Project Fund								
6900	Public Works Projects/Grants	$ -	$ 6,568	$ 500,000	$ 107,988	$ (392,012)	(78.4)%	$ 895,786
Total Special Street Project Fund		$ -	$ 6,568	$ 500,000	$ 107,988	$ (392,012)	(78.4)%	$ 895,786
4212 - State Grant Street Improvements								
6900	Public Works Projects/Grants	$ 1,133,005	$ 3,483,740	$ 3,122,890	$ 17,126	$ (3,105,764)	(99.5)%	$ 2,805,749
Total State Grant Street Imprv		$ 1,133,005	$ 3,483,740	$ 3,122,890	$ 17,126	$ (3,105,764)	(99.5)%	$ 2,805,749
4213 - NMFA Street Projects 2006								
6900	Public Works Projects/Grants	$ 3,377,229	$ 818,046	$ 1,229,536	$ 902,577	$ (326,959)	(26.6)%	$ 275,587
Total NMFA Street Projects 2006		$ 3,377,229	$ 818,046	$ 1,229,536	$ 902,577	$ (326,959)	(26.6)%	$ 275,587
4214 - NMFA Streets 2007								
6900	Public Works Projects/Grants	$ 1,578,073	$ 261,251	$ 478,663	$ 606,198	$ 127,535	26.6%	$ 162,831
Total NMFA Streets 2007		$ 1,578,073	$ 261,251	$ 478,663	$ 606,198	$ 127,535	26.6%	$ 162,831
4216 - NMFA Streets Projects Pending								
6900	Public Works Projects/Grants	$ -	$ -	$ 2,987,000	$ -	$ (2,987,000)	(100.0)%	$ -
Total NMFA Streets Projects Pending		$ -	$ -	$ 2,987,000	$ -	$ (2,987,000)	(100.0)%	$ -
4223 - 2003 GRT Bond Street Lights								
6900	Public Works Projects/Grants	$ 616,341	$ 3,632	$ 25,547	$ -	$ (25,547)	(100.0)%	$ 25,547
Total 2003 GRT Bond Street Lights		$ 616,341	$ 3,632	$ 25,547	$ -	$ (25,547)	(100.0)%	$ 25,547
4224 - 2010 GRT Streets Projects								
6700	Special Projects	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 2,789,422
Total 2010 GRT Streets Projects		$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 2,789,422
4225 - 2011 GRT Streets Projects								
6900	Public Works Projects/Grants	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 4,294,800
Total 2011 GRT Streets Projects		$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 4,294,800

Public Works

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
4270 - TIDD Street Projects Fund							
6900 Public Works Projects/Grants	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 1,300,643
Total TIDD Street Projects Fund	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 1,300,643
4300 - Airport Improvements Fund							
6900 Public Works Projects/Grants	$ 668,239	$ 2,419,698	$ 1,795,448	$ 790,259	$ (1,005,189)	(56.0)%	$ 1,397,361
Total Airport Improvements Fund	$ 668,239	$ 2,419,698	$ 1,795,448	$ 790,259	$ (1,005,189)	(56.0)%	$ 1,397,361
4400 - Flood Control Fund							
6120 Major Maintenance Program	$ 89,092	$ 70,718	$ -	$ -	$ -	#DIV/0!	$ -
6900 Public Works Projects/Grants	1,599,699	902,221	3,278,262	1,045,650	(2,232,612)	(68.1)%	3,508,865
Total Flood Control Fund	$ 1,688,791	$ 972,939	$ 3,278,262	$ 1,045,650	$ (2,232,612)	(68.1)%	$ 3,508,865
4413 - Flood Control NMFA Fund							
6900 Public Works Projects/Grants	$ 1,933,681	$ 1,449,793	$ 908,996	$ 501,612	$ (407,384)	(44.8)%	$ 232,749
Total Flood Control NMFA Fund	$ 1,933,681	$ 1,449,793	$ 908,996	$ 501,612	$ (407,384)	(44.8)%	$ 232,749
4414 - NMFA Streets 2007							
6900 Public Works Projects/Grants	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 1,441,000
Total NMFA Streets 2007	$ -	$ -	$ -	$ -	$ -	#DIV/0!	$ 1,441,000
4504 - West Mesa Industrial Park							
6700 Special Projects	$ 13,951	$ 23,191	$ 50,000	$ 27,086	$ (22,914)	(45.8)%	$ 50,000
6900 Public Works Projects/Grants	1,358,916	224,092	-	-	-	#DIV/0!	-
Total West Mesa Industrial Park	$ 1,372,867	$ 247,283	$ 50,000	$ 27,086	$ (22,914)	(45.8)%	$ 50,000
4613 - NMFA Equipment Acquisition							
6900 Public Works Projects/Grants	$ 192,251	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total NMFA Equipment Acquisition	$ 192,251	$ -	$ -	$ -	$ -	#DIV/0!	$ -
4912 - State Stimulus Capital Projects							
6900 Public Works Projects/Grants	$ -	$ 599,756	$ 1,820,000	$ 1,337,027	$ (482,973)	(26.5)%	$ 63,217
Total State Stimulus Capital Projects	$ -	$ 599,756	$ 1,820,000	$ 1,337,027	$ (482,973)	(26.5)%	$ 63,217
Total Public Works	$ 27,001,532	$ 23,348,425	$ 31,610,238	$ 19,465,223	$ (12,145,015)	(38.4)%	$ 35,123,063

Program Goals

The Streets section aims to provide a safe and efficient transportation environment for vehicular and pedestrian traffic through the repair, maintenance, and operation of the city streets, sidewalks and drainage system.

The goal of the Traffic section is to provide a safe and efficient transportation environment for vehicular and pedestrian traffic through the installation, maintenance, and operation of traffic signals, street lights, markings, and signing.

Engineering Services provides technical engineering expertise and services ranging from plan review, floodplain management, development, management, and maintenance of City codes, design standards and specifications.

Project Development strives to design projects in a manner to maximize the results but minimize the impacts. To design the Capital Improvement and Rehabilitation projects that include street paving, street lighting, storm drainage, water, waste water, and gas utilities.

The goal of the Contract Administration section is to ensure customer satisfaction with high quality construction management and inspections that provide safe, reliable, consistent, and cost-effective infrastructure installations.

Land Management provides administrative services related to City owned properties in order to properly assess boundaries and administer the purchase, sale, and lease agreements, and other types of property and land related transactions and to provide administrative assistance for Public Works activities including surveying and right-of-way.

Budget Allowances

The Public Works Director's fiscal year 2011-12 budget allowance of $821,749 is $53,567 or 6.2 percent less than the fiscal year 2010-11 adopted budget. The Public Works budget fiscal year 2011-12 budget includes an additional managed reduction (AMR) in the amount of $139,714 which is down $599,653 or 81.1 percent from the fiscal year 2010-11 AMR level.

The Streets fiscal year 2011-12 budget allowance of $6,367,394 is $424,734 or 6.3 percent less than the fiscal year 2010-11 adopted budget.

Traffic's fiscal year 2011-12 budget allowance of $2,988,024 is $315,883 or 9.6 percent less than the fiscal year 2010-11 adopted budget.

Engineering Services' fiscal year 2011-12 budget allowance of $701,806 is $23,163 or 3.5 percent higher than the fiscal year 2010-11 adopted budget.

Project Development's fiscal year 2011-12 budget allowance of $1,103,884 is $93,332 or 7.8 percent less than the fiscal year 2010-11 adopted budget.

Contract Administration's fiscal year 2011-12 budget allowance of $2,036,352 is $21,647 or 1.1 percent higher than the fiscal year 2010-11 adopted budget.

Land Management's fiscal year 2011-12 budget allowance of $757,161 is $91,834 or 10.9 percent less than the fiscal year 2010-11 adopted budget.

The total fiscal year 2011-12 budget allowance for Public Works Special Projects and Grants of $20,346,693 is $4,447,365 or 28.0 percent less than the fiscal year 2010-11 adopted budget.

UTILITIES

Utilities
(In Thousands of Dollars)

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
Expenditures							
Salaries & Benefits	$ 15,681.8	$ 14,872.9	$ 16,166.2	$ 11,428.2	$ (4,738.0)	(29.3)%	$ 16,554.5
Operating Costs	48,757.5	55,954.0	64,971.0	39,510.6	(25,460.4)	(39.2)%	60,992.2
Capital Outlay	26,314.4	20,492.7	32,340.9	15,746.4	(16,594.5)	(51.3)%	34,744.8
Additional Managed Reductions	-	-	-	-	-	#DIV/0!	-
Total Utilities	$ 90,753.7	$ 91,319.6	$ 113,478.1	$ 66,685.2	$ (46,792.9)	(41.2)%	$ 112,291.5
4212 - State Grant Street Improvements							
6900 Public Works Projects & Grants	$ 48,212	$ 6,788	$ 38,429	$ 38,429	$ -	0.0%	$ 40,500
Total State Grant Street Improv	$ 48,212	$ 6,788	$ 38,429	$ 38,429	$ -	0.0%	$ 40,500
5100 - Utilities Shared Services Fund							
2015 Customer Service	$ 910,080	$ 905,881	$ 1,270,787	$ 938,923	$ (331,864)	(26.1)%	$ 1,189,836
8000 Utility Administration Services	336,050	525,537	477,154	544,706	67,552	14.2%	744,421
8005 Utilities Director	1,052,404	2,370,933	1,741,652	1,460,916	(280,736)	(16.1)%	1,725,846
8008 Utilities Rate Analysis	403,609	335,331	481,848	347,562	(134,286)	(27.9)%	530,569
8010 New Connections	241,132	228,482	309,057	236,816	(72,241)	(23.4)%	315,283
8020 Meter Shop	845,115	1,099,766	941,230	1,139,880	198,650	21.1%	-
8025 Meter Reading	672,123	732,891	745,747	759,623	13,876	1.9%	624,632
8030 Utilities Dispatch	282,697	295,809	300,215	306,599	6,384	2.1%	290,333
8040 Field Services	452,599	394,647	497,463	409,042	(88,421)	(17.8)%	579,218
8050 Joint Utilities Warehouse	234,197	213,282	260,995	221,062	(39,933)	(15.3)%	250,317
8060 Utility Administration Building	262,779	255,562	367,075	264,884	(102,191)	(27.8)%	565,962
8080 Utilities Technical Support	365,416	375,443	450,231	389,137	(61,094)	(13.6)%	997,230
8090 Utilities SCADA	226,778	244,207	260,407	253,115	(7,292)	(2.8)%	288,417
8100 Regulatory & Environmental Svcs	222,069	266,325	231,028	276,039	45,011	19.5%	198,900
Total Utilities Shared Services Fund	$ 6,507,048	$ 8,244,096	$ 8,334,889	$ 7,548,304	$ (786,585)	(9.4)%	$ 8,300,964
5150 - Shared Services SCADA Fund							
8090 Utilities SCADA	$ -	$ 84,511	$ 36,000	$ 52,694	$ 16,694	46.4%	$ 36,000
Total Shared Services SCADA Fund	$ -	$ 84,511	$ 36,000	$ 52,694	$ 16,694	46.4%	$ 36,000
5160 - Shared Svcs Equipment Replacement							
8000 Utility Administration Services	$ 17,980	$ 4,071	$ 3,700	$ 4,071	$ 371	10.0%	$ 65,200
8005 Utilities Director	-	-	6,200	-	(6,200)	(100.0)%	-
8010 New Connections	22,030	4,988	6,000	4,988	(1,012)	(16.9)%	5,200
8020 Meter Shop	67,354	61,523	69,200	61,523	(7,677)	(11.1)%	62,000
8025 Meter Reading	85,581	53,566	41,800	53,566	11,766	28.1%	54,000
8040 Field Services	15,902	15,902	12,100	15,902	3,802	31.4%	16,200
8050 Joint Utilities Warehouse	-	-	1,500	-	(1,500)	(100.0)%	35,000
8090 Utilities SCADA	24,753	5,712	3,300	5,712	2,412	73.1%	6,000
Total Shared Svcs Equipment Repl	$ 233,600	$ 145,762	$ 143,800	$ 145,762	$ 1,962	1.4%	$ 243,600
5200 - Gas Operations Fund							
8200 Gas A&G	$ 19,130,374	$ 20,342,678	$ 29,598,967	$ 8,831,283	$ (20,767,684)	(70.2)%	$ 22,852,333
8210 Gas Construction & Maintenance	3,487,531	3,085,215	3,686,647	1,339,372	(2,347,275)	(63.7)%	3,152,382
8220 Gas Pressure & Service	849,850	804,134	789,913	349,095	(440,818)	(55.8)%	1,279,384
8230 Gas Corrosion	664,898	663,159	634,680	287,894	(346,786)	(54.6)%	777,243
8235 Gas Locating & Mapping	678,854	650,147	664,421	282,246	(382,175)	(57.5)%	710,565
Total Gas Operations Fund	$ 24,811,507	$ 25,545,333	$ 35,374,628	$ 11,089,890	$ (24,284,738)	(68.7)%	$ 28,771,907

Utilities

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
5205 - Gas Contingency Fund								
8290	Gas System Ctrl&Data Acquis	$ -	$ -	$ 200,000	$ -	$ (200,000)	(100.0)%	$ 200,000
Total Gas Contingency Fund		$ -	$ -	$ 200,000	$ -	$ (200,000)	(100.0)%	$ 200,000
5250 - Gas Capital Improvements Fund								
8000	Utility Administration Services	$ 17,385	$ 1,616	$ 2,250	$ 1,691	$ (559)	(24.8)%	$ 50,000
8005	Utilities Director	13,962	214,776	47,750	224,742	176,992	370.7%	-
8200	Gas A&G	-	112,024	-	117,222	117,222	#DIV/0!	-
8210	Gas Construction & Maintenance	-	-	85,444	-	(85,444)	(100.0)%	85,444
8245	Gas Rehab Low Pressure	513,901	7,081	600,000	7,410	(592,590)	(98.8)%	600,000
8250	Gas Street Rehab Project	210,342	140,640	900,000	147,166	(752,834)	(83.6)%	1,010,903
8255	Gas High Pressure Line	547,265	64,202	3,200,000	67,181	(3,132,819)	(97.9)%	4,000,000
8260	Gas Rehab High Pressure	204,773	121,213	500,000	126,837	(373,163)	(74.6)%	500,000
8565	Gas Dev Low Pressure	-	-	300,000	-	(300,000)	(100.0)%	402,086
8270	Gas Line Extensions	26,252	-	300,000	-	(300,000)	(100.0)%	300,000
8275	Gas Public Works Reimb Cost	-	-	117,385	-	(117,385)	(100.0)%	117,385
8290	Gas System Ctrl&Data Acquis	54,351	-	50,000	-	(50,000)	(100.0)%	50,000
Total Gas Capital Improvements		$ 1,588,231	$ 661,552	$ 6,102,829	$ 692,249	$ (5,410,580)	(88.7)%	$ 7,115,818
5260 - Gas Equipment Replacement Fund								
8200	Gas A&G	$ 46,924	$ 4,464	$ 28,000	$ 3,411	$ (24,589)	(87.8)%	$ 4,700
8210	Gas Construction & Maintenance	240,669	169,613	140,400	129,610	(10,790)	(7.7)%	145,800
8220	Gas Pressure & Service	118,754	64,070	37,800	48,959	11,159	29.5%	58,000
8230	Gas Corrosion	32,734	31,487	31,200	24,061	(7,139)	(22.9)%	149,500
8235	Gas Locating & Mapping	18,858	18,858	22,500	14,410	(8,090)	(36.0)%	19,300
Totol Gas Equipment Replacement		$ 457,939	$ 288,492	$ 259,900	$ 220,451	$ (39,449)	(15.2)%	$ 377,300
5300 - Water Operations Fund								
8110	Laboratory	$ 100,525	$ 95,971	$ 144,269	$ 108,331	$ (35,938)	(24.9)%	$ 137,197
8120	Pollution Prevention	78,858	64,762	84,866	73,103	(11,763)	(13.9)%	81,359
8300	Water A&G	4,271,444	5,080,583	6,084,948	4,865,013	(1,219,935)	(20.0)%	6,147,981
8310	Water 40 Year Plan	-	2,663	50,000	3,006	(46,994)	(94.0)%	50,000
8314	Water Vulnerability Assess	28,538	-	105,600	-	(105,600)	(100.0)%	105,600
8316	Water Conservation	-	-	85,162	-	(85,162)	(100.0)%	135,603
8320	Water Line Maintenance	3,235,984	3,345,645	3,109,887	3,776,530	666,643	21.4%	3,805,625
8330	Water Production	3,757,343	3,728,751	3,900,319	4,208,976	308,657	7.9%	4,052,489
8336	Water Quality Monitoring	-	-	35,000	-	(35,000)	(100.0)%	35,000
8380	Water Project & Grants	10,205	23,116	23,105	26,093	2,988	12.9%	-
Total Water Operations Fund		$ 11,482,897	$ 12,341,491	$ 13,623,156	$ 13,061,053	$ (562,103)	(4.1)%	$ 14,550,854
5301 - Water Development Fund								
8300	Water A&G	$ 1,344,911	$ 2,468,510	$ 2,690,891	$ 2,094,963	$ (595,928)	(22.1)%	$ 2,478,501
8312	Water Master Plan	34,696	78,683	260,296	141,942	(118,354)	(45.5)%	-
8320	Water Line Maintenance	131,123	139,346	733,400	251,376	(482,024)	(65.7)%	143,000
8330	Water Production	206,673	215,797	310,100	389,291	79,191	25.5%	217,500
Total Water Development Fund		$ 1,717,403	$ 2,902,336	$ 3,994,687	$ 2,877,571	$ (1,117,116)	(28.0)%	$ 2,839,001
5305 - Water Contingency Fund								
8005	Utilities Director	$ 527,209	$ 122,819	$ 100,000	$ -	$ (100,000)	(100.0)%	$ 100,000
Total Water Contingency Fund		$ 527,209	$ 122,819	$ 100,000	$ -	$ (100,000)	(100.0)%	$ 100,000
5320 - Water Acquisition Fund								
8005	Utilities Director	$ 2,212,686	$ 1,616,008	$ 1,578,700	$ 1,143,700	$ (435,000)	(27.6)%	$ 251,431
Total Water Acquisition Fund		$ 2,212,686	$ 1,616,008	$ 1,578,700	$ 1,143,700	$ (435,000)	(27.6)%	$ 251,431
5321 - Water Management/Adjudication Fund								
8005	Utilities Director	$ 115,160	$ 154,141	$ 287,337	$ 241,435	$ (45,902)	(16.0)%	$ 287,337
Total Water Mgmt/Adjudication Fund		$ 115,160	$ 154,141	$ 287,337	$ 241,435	$ (45,902)	(16.0)%	$ 287,337
5331 - Water 2009 Bond Debt Service								
8300	Water A&G	$ 28,367	$ 292,999	$ -	$ -	$ -	#DIV/0!	$ -
Total Water 2009 Bond Debt Service		$ 28,367	$ 292,999	$ -	$ -	$ -	#DIV/0!	$ -
5332 - 2010 Water Bond Debt Service Fund								
8300	Water A&G	$ -	$ -	$ -	$ 49,916	$ 49,916	#DIV/0!	$ -
Total 2010 Water Bond Debt Service		$ -	$ -	$ -	$ 49,916	$ 49,916	#DIV/0!	$ -

Utilities

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
5350 - Water Capital Improvements Fund								
8000	Utility Administration Services	$ 21,702	$ 1,616	$ 50,000	$ 1,209	$ (48,791)	(97.6)%	$ 50,000
8005	Utilities Director	-	214,776	-	160,703	160,703	#DIV/0!	-
8320	Water Line Maintenance	33,379	6,079	87,491	4,549	(82,942)	(94.8)%	87,491
8330	Water Production	410,692	289,345	419,000	216,498	(202,502)	(48.3)%	419,000
8338	Water Replacement Well Rehab	9,350	-	-	-	-	#DIV/0!	-
8340	Water Street Utility Rehab	700,293	519,205	-	388,487	388,487	#DIV/0!	1,000,000
8380	Water Project & Grants	413,977	17,637	117,385	13,197	(104,188)	(88.8)%	187,385
Total Water Capital Improvements		$ 1,589,393	$ 1,048,658	$ 673,876	$ 784,641	$ 110,765	16.4%	$ 1,743,876
5360 - Water Equipment Replacement								
8110	Laboratory	$ 1,796	$ 2,547	$ 700	$ 2,420	$ 1,720	245.8%	$ 500
8320	Water Line Maintenance	257,251	118,514	119,900	112,623	(7,277)	(6.1)%	193,600
8330	Water Production	76,702	31,654	26,600	30,081	3,481	13.1%	82,000
Total Water Equipment Replacement		$ 335,749	$ 152,715	$ 147,200	$ 145,124	$ (2,076)	(1.4)%	$ 276,100
5370 - Water 1997 Bond Projects Fund								
8380	Water Project & Grants	$ 240,526	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Water 1997 Bond Projects Fund		$ 240,526	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5373 - Water Well Projects State Grants								
8380	Water Project & Grants	$ 431,447	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Water Well Proj State Grants		$ 431,447	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5374 - Water 2005A Bond Projects								
8380	Water Project & Grants	$ 954,963	$ 520,622	$ 683,178	$ 125,195	$ (557,983)	(81.7)%	$ 630,241
Total 2005 GRT Bond Public Imprv		$ 954,963	$ 520,622	$ 683,178	$ 125,195	$ (557,983)	(81.7)%	$ 630,241
5375 - Water 2006 Bond Projects Fund								
8342	Water Line Rehabilitation	$ 307,245	$ 108,882	$ -	$ -	$ -	#DIV/0!	$ -
8380	Water Projects & Grants	275,888	454,799	1,672,910	-	(1,672,910)	(100.0)%	1,661,308
Total Water 2006 Bond Projects		$ 583,133	$ 563,681	$ 1,672,910	$ -	$ (1,672,910)	(100.0)%	$ 1,661,308
5376 - Water EPA Grant Projects Fund								
8380	Water Project & Grants	$ -	$ 616,496	$ 388,600	$ 96,550	$ (292,050)	(75.2)%	$ 621,184
Total Water EPA Grant Projects		$ -	$ 616,496	$ 388,600	$ 96,550	$ (292,050)	(75.2)%	$ 621,184
5377 - Water NMFA Loan Projects Fund								
8338	Water Replacement Well Rehab	$ -	$ -	$ 1,713,983	$ -	$ (1,713,983)	(100.0)%	$ -
8380	Water Project & Grants	16,079	42,864	-	-	-	#DIV/0!	1,713,983
Total Water NMFA Loan Projects		$ 16,079	$ 42,864	$ 1,713,983	$ -	$ (1,713,983)	(100.0)%	$ 1,713,983
5378 - Water NMFA Projects 2007 Fund								
8300	Water A&G	$ 3,524,960	$ 1,423,165	$ 5,483,837	$ 768,000	$ (4,715,837)	(86.0)%	$ 5,695,823
Total Water NMFA Projects 2007		$ 3,524,960	$ 1,423,165	$ 5,483,837	$ 768,000	$ (4,715,837)	(86.0)%	$ 5,695,823
5380 - Water 1997 Bond Debt Service								
8300	Water A&G	$ 298,506	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Water 1997 Bond Debt Service		$ 298,506	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5382 - Water Well 46 Debt Service Fund								
8300	Water A&G	$ -	$ -	$ -	$ 520	$ 520	#DIV/0!	$ -
Total Water Well 46 Debt Service Fun		$ -	$ -	$ -	$ 520	$ 520	#DIV/0!	$ -
5387 - NMFA Water Loan Debt Service Fund								
8300	Water A&G	$ -	$ -	$ -	$ 18,392	$ 18,392	#DIV/0!	$ -
Total NMFA Water Loan Debt Service		$ -	$ -	$ -	$ 18,392	$ 18,392	#DIV/0!	$ -
5388 - 2007 NMFA Water Debt Service Fund								
8300	Water A&G	$ -	$ -	$ -	$ 114,729	$ 114,729	#DIV/0!	$ -
Total 2007 NMFA Water Debt Service		$ -	$ -	$ -	$ 114,729	$ 114,729	#DIV/0!	$ -

Utilities

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
5400 - Wastewater Operations Fund								
8110	Laboratory	$ 312,712	$ 272,615	$ 331,854	$ 307,188	$ (24,666)	(7.4)%	$ 429,022
8120	Pollution Prevention	181,531	173,028	257,486	194,971	(62,515)	(24.3)%	261,260
8400	Wastewater A&G	2,716,371	3,613,160	3,876,815	3,296,563	(580,252)	(15.0)%	3,916,647
8420	Wastewater Line Maintenance	2,031,638	2,112,986	2,315,762	2,380,956	65,194	2.8%	2,316,408
8430	WW Jake Hands Treatment Plant	3,603,739	3,715,622	3,916,504	4,186,839	270,335	6.9%	4,115,841
8450	WW West Mesa Treatment Plant	149,839	137,790	153,600	155,265	1,665	1.1%	153,700
Total Wastewater Operations Fund		$ 8,995,830	$ 10,025,201	$ 10,852,021	$ 10,521,782	$ (330,239)	(3.0)%	$ 11,192,878
5401 - Wastewater Development Fund								
8400	Wastewater A&G	$ 562,743	$ 1,234,375	$ 1,219,563	$ 355,429	$ (864,134)	(70.9)%	$ 1,216,369
8410	Wastewater Master Plan	35,939	18,009	103,741	11,742	(91,999)	(88.7)%	104,000
8420	Wastewater Line Maintenance	75,237	85,958	128,100	56,044	(72,056)	(56.2)%	95,500
8430	WW Jake Hands Treatment Plant	299,489	368,139	719,900	240,025	(479,875)	(66.7)%	389,500
8480	Wastewater Projects & Grants	1,452,121	1,846,993	2,147,838	1,204,229	(943,609)	(43.9)%	1,329,000
Total Wastewater Development Fund		$ 2,425,529	$ 3,553,474	$ 4,319,142	$ 1,867,468	$ (2,451,674)	(56.8)%	$ 3,134,369
5405 - Wastewater Contingency Fund								
8480	Wastewater Projects & Grants	$ -	$ -	$ 200,000	$ -	$ (200,000)	(100.0)%	$ 200,000
Total Wastewater Contingency Fund		$ -	$ -	$ 200,000	$ -	$ (200,000)	(100.0)%	$ 200,000
5420 - Wastewater Water Reclamation Project								
8440	East Mesa WW Reclam Plant	$ -	$ 273,829	$ -	$ 256,691	$ 256,691	#DIV/0!	$ 1,037,744
8480	Wastewater Projects & Grants	251,489	15,738	4,250	25,919	21,669	509.9%	-
8490	Wastewater Water Reclamation	481,483	477,667	595,096	786,685	191,589	32.2%	554,299
Total WW Water Reclamation Project		$ 732,972	$ 767,234	$ 599,346	$ 1,069,295	$ 469,949	78.4%	$ 1,592,043
5431 - Wastewater 2009 Bond Debt Service								
8400	Wastewater A&G	$ 7,684	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total WW 2009 Bond Debt Service		$ 7,684	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5432 - 2010 Wastewater Debt Service Fund								
8400	Wastewater A&G	$ -	$ -	$ -	$ 90,076	$ 90,076	#DIV/0!	$ -
Total 2010 Wastewater Debt Service		$ -	$ -	$ -	$ 90,076	$ 90,076	#DIV/0!	$ -
5450 - Wastewater Capital Improvement Fund								
8000	Utility Administration Services	$ 21,702	$ 4,031	$ 50,000	$ 1,811	$ (48,189)	(96.4)%	$ 50,000
8005	Utilities Director	-	212,361	-	95,385	95,385	#DIV/0!	-
8110	Laboratory	-	-	10,000	-	(10,000)	(100.0)%	10,000
8420	Wastewater Line Maintenance	157,037	150,433	80,000	67,569	(12,431)	(15.5)%	80,000
8430	WW Jake Hands Treatment Plant	-	78,487	100,000	35,253	(64,747)	(64.7)%	100,000
8480	Wastewater Projects & Grants	89,543	2,546,861	2,560,495	1,143,955	(1,416,540)	(55.3)%	3,809,635
Total Wastewater Capital Improv		$ 268,282	$ 2,992,173	$ 2,800,495	$ 1,343,973	$ (1,456,522)	(52.0)%	$ 4,049,635
5460 - Wastewater Equipment Replacement								
8110	Laboratory	$ 5,082	$ 9,582	$ 7,400	$ 5,918	$ (1,482)	(20.0)%	$ 2,500
8120	Pollution Prevention	5,952	5,952	4,000	3,676	(324)	(8.1)%	6,500
8420	Wastewater Line Maintenance	99,306	93,728	96,200	57,885	(38,315)	(39.8)%	94,000
8430	WW Jake Hands Treatment Plant	77,099	125,856	26,500	77,727	51,227	193.3%	43,500
Total WW Equipment Replacement		$ 187,439	$ 235,118	$ 134,100	$ 145,205	$ 11,105	8.3%	$ 146,500
5470 - Wastewater 1997 Bond Projects Fund								
8480	Wastewater Projects & Grants	$ 261,191	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total Wastewater 1997 Bond Proj		$ 261,191	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5472 - WW EPA Grant Water Reclamation Fund								
8480	Wastewater Projects & Grants	$ 941,406	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total WW EPA Grant Water Reclama		$ 941,406	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5475 - WW 2006 Bond Rehab Projects Fund								
8480	Wastewater Projects & Grants	$ 451,003	$ 338,567	$ 384,140	$ 204,628	$ (179,512)	(46.7)%	$ 120,000
Total WW 2006 Bond Rehab Projects		$ 451,003	$ 338,567	$ 384,140	$ 204,628	$ (179,512)	(46.7)%	$ 120,000

Utilities

		2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
5476 - WW 2006 Bond Dev Projects Fund								
8480	Wastewater Projects & Grants	$ 1,494,617	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total WW 2006 Bond Dev Projects		$ 1,494,617	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5477 - WW 2006 Bond Reclamation Project Fund								
8490	Wastewater Water Reclamation	$ 1,623,042	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total WW 2006 Bond Reclam Project		$ 1,623,042	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5478 - WW NMFA Projects Fund								
8490	Wastewater Water Reclamation	$ 4,550,471	$ 4,201,688	$ -	$ -	$ -	#DIV/0!	$ -
Total WW NMFA Projects Fund		$ 4,550,471	$ 4,201,688	$ -	$ -	$ -	#DIV/0!	$ -
5480 - WW 1997 Bond Debt Service Fund								
8400	Wastewater A&G	$ 188,307	$ -	$ -	$ -	$ -	#DIV/0!	$ -
Total WW 1997 Bond Debt Service		$ 188,307	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5483 - WW JHWWTP R/Filters DS NMFA Fund								
8400	Wastewater A&G	$ -	$ -	$ -	$ 2,422	$ 2,422	#DIV/0!	$ -
Total WW JHWWTP R/Filters DS NMFA		$ -	$ -	$ -	$ 2,422	$ 2,422	#DIV/0!	$ -
5484 - WW Rebldg Manholes DS NMFA Fund								
8400	Wastewater A&G	$ -	$ -	$ -	$ 1,473	$ 1,473	#DIV/0!	$ -
Total WW Rebldg Manholes DS NMFA		$ -	$ -	$ -	$ 1,473	$ 1,473	#DIV/0!	$ -
5488 - 2007 NMFA WW Recl Debt Service Fund								
8400	Wastewater A&G	$ -	$ -	$ -	$ 49,765	$ 49,765	#DIV/0!	$ -
Total 2007 NMFA WW Recl Debt Svc		$ -	$ -	$ -	$ 49,765	$ 49,765	#DIV/0!	$ -
5489 - 2008 NMFA WW Recl Debt Service Fund								
8400	Wastewater A&G	$ -	$ -	$ -	$ 28,858	$ 28,858	#DIV/0!	$ -
Total 2008 NMFA WW Recl Debt Svc		$ -	$ -	$ -	$ 28,858	$ 28,858	#DIV/0!	$ -
5500 - Solid Waste Operations Fund								
8000	Utility Administration Services	$ 21,701	$ 1,616	$ 50,000	$ 1,669	$ (48,331)	(96.7)%	$ 50,000
8005	Utilities Director	-	214,776	-	221,787	221,787	#DIV/0!	-
8500	Solid Waste A&G	2,596,572	3,899,600	3,188,485	4,026,900	838,415	26.3%	5,365,972
8510	SW Residential Collections	2,747,368	2,750,838	2,856,313	2,840,637	(15,676)	(0.5)%	3,270,987
8515	SW Commercial Collections	3,127,720	2,940,948	3,175,492	3,036,953	(138,539)	(4.4)%	3,244,123
8525	SW Yardwaste/Compost	-	82,106	178,639	84,786	(93,853)	(52.5)%	188,010
8540	SW Closure/Post Closure	923	-	200	-	(200)	(100.0)%	-
Total Solid Waste Operations Fund		$ 8,494,284	$ 9,889,884	$ 9,449,129	$ 10,212,733	$ 763,604	8.1%	$ 12,119,092
5510 - Solid Waste Landfill Closure Fund								
8540	SW Closure/Post Closure	$ -	$ 329,475	$ 1,833,776	$ 1,053,768	$ (780,008)	(42.5)%	$ 753,749
Total Solid Waste Landfill Closure		$ -	$ 329,475	$ 1,833,776	$ 1,053,768	$ (780,008)	(42.5)%	$ 753,749
5530 - Solid Waste Recycling Fund								
8520	Solid Waste Recycling	$ 1,076,689	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5530 - Solid Waste Recycling Fund		$ 1,076,689	$ -	$ -	$ -	$ -	#DIV/0!	$ -
5560 - Solid Waste Equipment Replacement Fund								
8500	Solid Waste A&G	$ 18,484	$ 18,484	$ 18,500	$ 11,387	$ (7,113)	(38.4)%	$ 38,700
8510	SW Residential Collections	359,288	377,661	216,300	232,656	16,356	7.6%	680,200
8515	SW Commercial Collections	668,042	858,331	316,600	528,771	212,171	67.0%	382,500
8520	Solid Waste Recycling	120,521	59,643	69,100	36,743	(32,357)	(46.8)%	58,000
Total SW Equipment Replacement		$ 1,166,335	$ 1,314,119	$ 620,500	$ 809,557	$ 189,057	30.5%	$ 1,159,400
5577 - Solid Waste NMFA Projects Fund								
8500	Solid Waste A&G	$ 37,879	$ 736,970	$ 2,363	$ -	$ (2,363)	(100.0)%	$ 892,363
8580	Solid Waste Projects & Grants	39,444	78,973	1,339,343	-	(1,339,343)	(100.0)%	1,339,343
Total Solid Waste NMFA Projects		$ 77,323	$ 815,943	$ 1,341,706	$ -	$ (1,341,706)	(100.0)%	$ 2,231,706

Utilities

	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	Estimate Over (under) Budget Amount	Estimate Over (under) Budget Percent	2011-12 Budget
5930 - Alternative Fuels Fund							
8091 Alternative Fuel Station	$ 28,981	$ 28,981	$ -	$ 29,100	$ 29,100	#DIV/0!	$ 29,100
Total Alternative Fuels Fund	$ 28,981	$ 28,981	$ -	$ 29,100	$ 29,100	#DIV/0!	$ 29,100
5931 - Clean Community Emission							
8092 CNG Clean Community	$ 77,303	$ 53,257	$ 105,793	$ 40,500	$ (65,293)	(61.7)%	$ 105,793
Total Clean Community Emission	$ 77,303	$ 53,257	$ 105,793	$ 40,500	$ (65,293)	(61.7)%	$ 105,793
Total Utilities	$ 90,753,703	$ 91,319,643	$ 113,478,087	$ 66,685,208	$ (46,792,879)	(41.2)%	$ 112,291,492

Program Goals

The Utilities Administration & Technical Support Office provides reliable, safe, and cost-effective utility services to customers in the Las Cruces area.

The goal of the Regulatory & Environmental section is to provide support in the areas of regulatory compliance, pollution prevention, drinking water protection, environmental programs and projects, laboratory services, and quality assurance/quality control data management.

The Administrative Services section provides financial and ancillary services for the operating utilities.

The Gas department strives to provide a safe, reliable, and cost effective supply of natural gas to the citizens of Las Cruces.

The goal of the Water department is to continue to meet the City's demand for safe clean water through comprehensive monitoring.

The task of the Wastewater department is to collect and treat the City's wastewater to meet or exceed EPA and NMED Wastewater Discharge Standards.

The function of the Solid Waste department is to provide safe, economical, environmentally sound, and aesthetically acceptable solid waste management while meeting regulatory requirements as set by state and federal governments.

Budget Allowances

The Utilities Administration & Technical Support fiscal year 2011-12 budget allowance of $9,395,825 is $1,198,095 or 11.3 percent less than the fiscal year 2010-11 adopted budget.

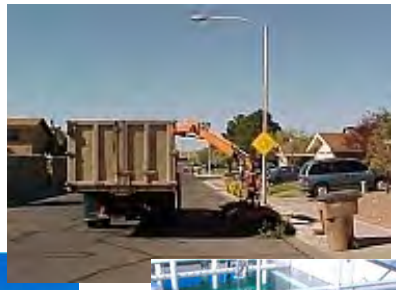
The Regulatory & Environmental fiscal year 2011-12 budget allowance of $1,127,238 is $55,635 or 5.2 percent higher than the fiscal year 2010-11 adopted budget.

The Gas department's fiscal year 2011-12 budget allowance of $36,012,939 is $5,574,418 or 13.4 percent less than the fiscal year 2010-11 adopted budget.

The Water department's fiscal year 2011-12 budget allowance of $29,463,314 is $1,361,722 or 4.9 percent higher than the fiscal year 2010-11 adopted budget.

The Wastewater department's fiscal year 2011-12 budget allowance of $19,676,143 is $1,047,639 or 5.7 percent higher than the fiscal year 2010-11 adopted budget.

The Solid Waste department's fiscal year 2011-12 budget allowance of $16,616,033 is $3,120,922 or 23.2 percent higher than the fiscal year 2010-11 adopted budget.



Employee Summaries

Employee Summaries, Issue 10a

Inside this issue:

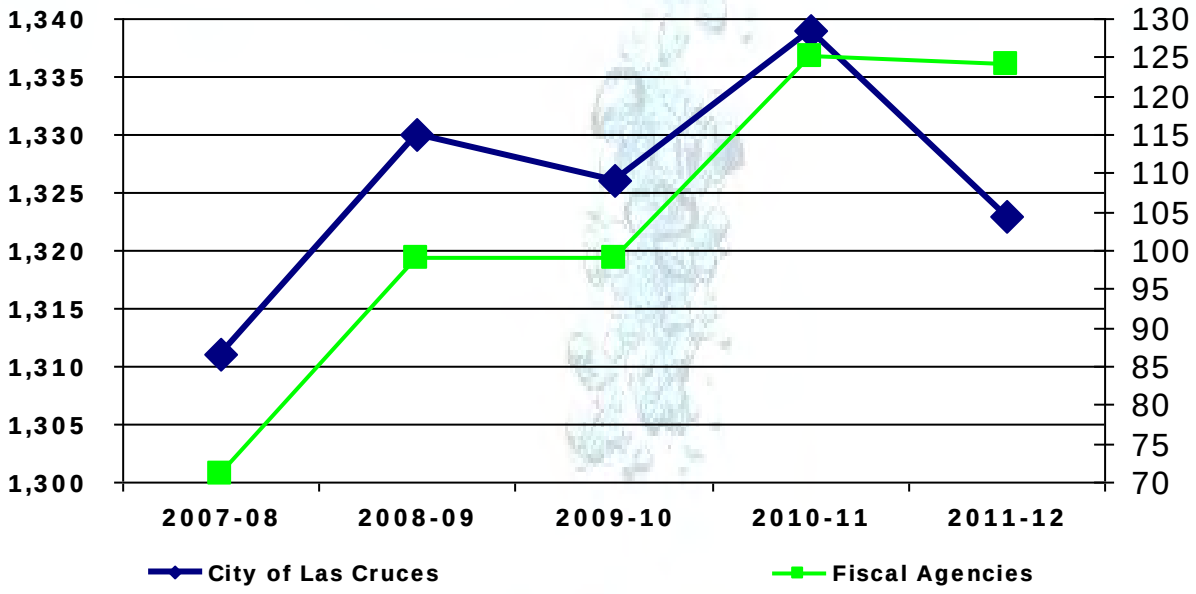
Schedule of Changes By Department	437
Personnel Schedule By Department	438

Fiscal Year 2011-12 budget development saw an increase of 2 full-time positions and a decrease of 19 positions for a net reduction of 17 positions.

Note that City full-time positions had a net decrease of 16 positions. These eliminated position were all vacant positions, and were done as an alignment mechanism to the City's work force with economic conditions.

General Fund positions saw a net reduction of 12 full-time positions, with the Community Development and Public Works Departments having the largest amount of vacant positions cut.

No layoffs, furloughs, or reductions to employee hours are contained in the adopted budget.



CITY OF LAS CRUCES

Schedule of Changes In Full-Time Budgeted Positions

Fiscal Year 2011-12

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ADOPTED	Increase or (Decrease)	2011-12 Proposed
Legislative	7.00	7.00	7.00	-	7.00
Municpal Court	29.00	29.00	29.00	-	29.00
Administration	15.00	15.00	15.00	1.00	16.00
Community Development	58.40	60.10	60.10	(3.10)	57.00
Facilities	137.00	164.00	175.00	(1.00)	174.00
Finance	60.60	63.70	64.70	(1.90)	62.80
Fire	128.00	128.00	128.00	-	128.00
Human Resources	14.00	14.00	14.00	7.00	21.00
Information Technology	34.00	32.00	32.00	(1.00)	31.00
Legal	22.00	22.00	22.00	(7.00)	15.00
Police	269.00	269.00	269.00	-	269.00
Public Services	173.00	146.00	145.00	(6.00)	139.00
Public Works	114.00	114.00	116.00	(4.00)	112.00
Utilities	269.00	262.20	262.20	-	262.20
Total City-Wide	1,330.00	1,326.00	1,339.00	(16.00)	1,323.00
ASCMV	27.00	27.00	30.00	-	30.00
SCSWA	23.00	23.00	46.00	2.00	48.00
MVRDA	46.00	46.00	46.00	-	46.00
RGNGA	3.00	3.00	3.00	(3.00)	-
Total Fiscal Agencies	99.00	99.00	125.00	(1.00)	124.00
Total City Government	**1,429.00**	**1,425.00**	**1,464.00**	**(17.00)**	**1,447.00**

Fiscal Year 2011-12 - GENERAL FUND

	2009-10 ACTUAL	2010-11 ADOPTED	Increase	(Decrease)	2011-12 Proposed
Legislative	7.00	7.00	-	-	7.00
Municpal Court	29.00	29.00	-	-	29.00
Administration	15.00	15.00	1.00	-	16.00
Community Development	26.59	27.05	-	(5.36)	21.69
Facilities	147.00	147.00	-	(1.00)	146.00
Finance	49.65	50.75	-	(1.95)	48.80
Fire	124.15	124.15	-	-	124.15
Human Resources	13.00	13.00	4.25	-	17.25
Information Technology	32.00	32.00	-	(1.00)	31.00
Legal	16.00	16.00	-	(5.00)	11.00
Police	267.00	266.00	-	-	266.00
Public Services	72.16	72.16	-	(0.01)	72.15
Public Works	45.00	45.00	-	(3.00)	42.00
Total General Fund	**843.55**	**844.11**	**5.25**	**(17.33)**	**832.03**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
LEGISLATIVE									
MAYOR'S OFFICE									
1.00	Mayor	$73,923	4,583	1,072	11,199	7,804	2,812	1,356	$102,749
1.00	**MAYOR'S OFFICE**	**$73,923**	**4,583**	**1,072**	**11,199**	**7,804**	**2,812**	**1,356**	**$102,749**
CITY COUNCIL									
6.00	City Councilor	$177,414	10,998	2,574	26,880	13,189	6,786	3,252	$241,093
6.00	**CITY COUNCIL**	**$177,414**	**10,998**	**2,574**	**26,880**	**13,189**	**6,786**	**3,252**	**$241,093**
7.00	**LEGISLATIVE**	**$251,337**	**15,581**	**3,646**	**38,079**	**20,993**	**9,598**	**4,608**	**$343,842**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
JUDICIAL									
JUDGE									
2.00	Judicial Services Administrative A	$79,852	4,950	1,158	12,098	21,986	3,046	1,464	$124,554
2.00	Municipal Judge	$191,322	11,862	2,775	28,985	11,125	7,272	3,508	$256,849
4.00	**JUDGE**	**$271,174**	**16,812**	**3,933**	**41,083**	**33,111**	**10,318**	**4,972**	**$381,403**
MUNICIPAL COURT									
3.00	Court Compliance Assistant	$103,284	6,405	1,497	15,648	32,979	3,945	1,893	$165,651
1.00	Court Compliance Manager	$42,415	2,630	615	6,426	132	1,618	778	$54,614
1.00	Court Compliance Officer	$43,774	2,714	635	6,632	759	1,669	803	$56,986
2.00	Court Services Manager	$102,297	6,343	1,484	15,498	11,125	3,897	1,876	$142,520
10.00	Deputy Court Clerk	$249,133	15,447	3,613	37,744	41,025	9,543	4,571	$361,076
3.00	Deputy Court Clerk Lead	$93,445	5,793	1,355	14,157	17,534	3,572	1,714	$137,570
1.00	Office Assistant	$20,992	1,302	304	3,180	0	806	385	$26,969
4.00	Sr. Deputy Court Clerk	$123,382	7,649	1,790	18,691	22,459	4,716	2,262	$180,949
25.00	**MUNICIPAL COURT**	**$778,722**	**48,283**	**11,293**	**117,976**	**126,013**	**29,766**	**14,282**	**$1,126,335**
29.00	**JUDICIAL**	**$1,049,896**	**65,095**	**15,226**	**159,059**	**159,124**	**40,084**	**19,254**	**$1,507,738**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
ADMINISTRATION									
CITY MANAGER'S OFFICE									
1.00	Administrative Assistant	$30,504	1,891	442	4,621	3,016	1,166	559	$42,199
1.00	City Manager	$149,500	9,269	2,168	22,649	132	5,676	2,742	$192,136
1.00	Executive Administrative Assistan	$39,926	2,475	579	6,049	10,993	1,523	732	$62,277
1.00	Executive Assistant	$44,557	2,763	646	6,750	3,243	1,699	817	$60,475
4.00	**CITY MANAGER'S OFFICE**	**$264,487**	**16,398**	**3,835**	**40,069**	**17,384**	**10,064**	**4,850**	**$357,087**
ASSISTANT CITY MANAGER'S OFFICE									
1.00	Assistant City Manager - Chief Ad	$115,000	7,130	1,668	17,423	10,993	4,369	2,109	$158,692
1.00	Assistant City Manager - Chief O	$115,000	7,130	1,668	17,423	10,993	4,369	2,109	$158,692
1.00	Executive Assistant	$40,208	2,493	583	6,092	7,595	1,534	737	$59,242
3.00	**ASSISTANT CITY MANAGER**	**$270,208**	**16,753**	**3,919**	**40,938**	**29,581**	**10,272**	**4,955**	**$376,626**
INTERNAL AUDITOR'S OFFICE									
1.00	Internal Audit Manager	$74,589	4,625	1,082	11,300	4,934	2,837	1,368	$100,735
1.00	Internal Auditor	$65,407	4,055	948	9,909	9,996	2,489	1,200	$94,004
2.00	**INTERNAL AUDITOR'S OFFI**	**$139,996**	**8,680**	**2,030**	**21,209**	**14,930**	**5,326**	**2,568**	**$194,739**
PUBLIC INFORMATION OFFICE									
1.00	Customer Service Representative	$24,086	1,493	349	3,649	6,607	923	442	$37,549
1.00	Media Production Specialist	$34,486	2,138	500	5,225	8,701	1,317	632	$52,999
1.00	Media Specialist	$40,371	2,503	585	6,116	3,454	1,540	740	$55,309
1.00	Public Information Director	$65,169	4,040	945	9,873	9,996	2,480	1,195	$93,698
1.00	Sr. Media Production Specialist	$43,239	2,681	627	6,551	6,607	1,649	793	$62,147
5.00	**PUBLIC INFORMATION OFF**	**$207,351**	**12,855**	**3,006**	**31,414**	**35,365**	**7,909**	**3,802**	**$301,702**
PUBLIC LIAISON OFFICE									
1.00	Special Events Coordinator	$50,774	3,148	736	7,692	9,996	1,934	931	$75,211
1.00	Sr. Office Assistant	$32,191	1,996	467	4,877	2,825	1,230	590	$44,176
2.00	**PUBLIC LIAISON OFFICE**	**$82,965**	**5,144**	**1,203**	**12,569**	**12,821**	**3,164**	**1,521**	**$119,387**
16.00	**ADMINISTRATION**	**$965,007**	**59,830**	**13,993**	**146,199**	**110,081**	**36,735**	**17,696**	**$1,349,541**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
COMMUNITY DEV.									
COMMUNITY DEVELOPMENT OFFICE									
1.00	Community Development Directo	$97,659	6,055	1,416	14,795	114	3,711	1,791	$125,541
1.00	Executive Administrative Assistan	$35,727	2,215	518	5,413	3,016	1,364	655	$48,908
2.00	**COMMUNITY DEVELOPMEN**	**$133,386**	**8,270**	**1,934**	**20,208**	**3,130**	**5,075**	**2,446**	**$174,449**
PERMIT & INSPECTION OFFICE									
6.00	Building Inspector	$255,731	15,856	3,709	38,743	49,779	9,752	4,692	$378,262
1.00	Building Official	$70,483	4,370	1,022	10,678	9,978	2,681	1,293	$100,505
3.00	Construction Inspector	$116,789	7,241	1,694	17,693	13,950	4,456	2,142	$163,965
5.00	Permit Technician	$150,055	9,303	2,177	22,734	10,608	5,737	2,752	$203,366
1.00	Plans Examiner	$53,028	3,288	769	8,034	7,595	2,020	973	$75,707
1.00	Sr. Office Assistant	$25,509	1,582	370	3,865	6,607	977	468	$39,378
1.00	Supervisor Permits & Inspections	$38,477	2,386	558	5,829	3,034	1,468	706	$52,458
18.00	**PERMIT & INSPECTION OFF**	**$710,072**	**44,026**	**10,299**	**107,576**	**101,551**	**27,091**	**13,026**	**$1,013,641**
DEVELOPMENT OFFICE									
2.00	Associate Planner	$87,342	5,415	1,267	13,233	14,445	3,330	1,602	$126,634
1.00	Development Services Administra	$57,394	3,558	832	8,695	759	2,185	1,053	$74,476
2.00	Planner	$79,351	4,920	1,150	12,021	3,548	3,028	1,456	$105,474
1.00	Planner Senior	$47,001	2,914	682	7,121	132	1,791	862	$60,503
1.00	Sr. Office Assistant	$24,860	1,541	360	3,766	6,607	952	456	$38,542
1.00	Sr. Planning Technician	$30,561	1,895	443	4,630	8,701	1,168	560	$47,958
8.00	**DEVELOPMENT OFFICE**	**$326,509**	**20,243**	**4,734**	**49,466**	**34,192**	**12,454**	**5,989**	**$453,587**
MPO PLANNING OFFICE									
2.00	Associate Planner	$70,982	4,401	1,029	10,753	10,490	2,710	1,301	$101,666
1.00	Planner	$48,266	2,993	700	7,313	4,964	1,839	885	$66,960
1.00	Planner Senior	$50,494	3,131	733	7,650	100	1,924	926	$64,958
1.00	Planning Technician	$25,971	1,610	377	3,935	2,595	994	476	$35,958
5.00	**MPO PLANNING OFFICE**	**$195,713**	**12,135**	**2,839**	**29,651**	**18,149**	**7,467**	**3,588**	**$269,542**
NEIGHBORHOOD DEVELOPMENT/PLANNING OFFICE									
1.00	Administrative Assistant	$35,775	2,218	519	5,420	5,125	1,366	656	$51,079
1.00	Neighborhood Service Administra	$72,166	4,474	1,046	10,933	3,034	2,745	1,324	$95,722
2.00	**NEIGHBORHOOD DEVELOP**	**$107,941**	**6,692**	**1,565**	**16,353**	**8,159**	**4,111**	**1,980**	**$146,801**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
JUVENILE CITATION PROGRAM									
4.00	Community Educator	$94,640	5,866	1,372	14,338	10,993	3,628	1,736	$132,573
2.00	Intake Specialist	$58,240	3,610	844	8,824	6,926	2,228	1,068	$81,740
1.00	Juvenile Division Program Superv	$39,889	2,473	578	6,043	637	1,522	732	$51,874
7.00	**JUVENILE CITATION PROG**	**$192,769**	**11,949**	**2,794**	**29,205**	**18,556**	**7,378**	**3,536**	**$266,187**
HUD CDBG PROGRAM									
1.00	CDBG Specialist	$38,196	2,368	553	5,787	1,887	1,459	700	$50,950
1.75	Housing Development Coordinato	$77,538	4,807	1,124	11,747	11,030	2,957	1,422	$110,625
1.40	Neighborhood Program Specialist	$54,489	3,378	790	8,255	3,958	2,080	999	$73,949
4.15	**HUD CDBG PROGRAM**	**$170,223**	**10,553**	**2,467**	**25,789**	**16,875**	**6,496**	**3,121**	**$235,524**
HUD CDBG PROGRAM									
0.20	Accountant	$8,150	505	118	1,235	112	311	149	$10,580
1.25	Housing Development Coordinato	$52,394	3,248	759	7,938	10,561	1,998	961	$77,859
1.00	Housing Rehab Coordinator	$50,434	3,127	731	7,641	114	1,921	925	$64,893
0.60	Neighborhood Program Specialist	$23,500	1,457	341	3,560	914	898	431	$31,101
3.05	**HUD CDBG PROGRAM**	**$134,478**	**8,337**	**1,949**	**20,374**	**11,701**	**5,128**	**2,466**	**$184,433**
ECONOMIC DEVELOPMENT & REVITALIZATION OFFICE									
1.00	Economic Development Administr	$68,984	4,277	1,000	10,451	3,016	2,624	1,265	$91,617
1.00	Economic Development Analyst	$49,766	3,085	722	7,540	3,016	1,896	913	$66,938
1.00	Program Coordinator Farmers Ma	$33,974	2,106	493	5,147	6,607	1,298	623	$50,248
3.00	**ECONOMIC DEVELOPMENT**	**$152,724**	**9,468**	**2,215**	**23,138**	**12,639**	**5,818**	**2,801**	**$208,803**
SUSTAINABILITY OFFICE									
2.00	Planner	$94,404	5,853	1,368	14,302	6,032	3,598	1,731	$127,288
1.00	Planner Senior	$48,433	3,003	702	7,338	3,454	1,846	888	$65,664
1.00	Planning & MPO Administrator	$79,256	4,914	1,149	12,007	4,319	3,014	1,454	$106,113
0.80	Sustainability Officer	$42,635	2,643	618	6,459	5,569	1,624	782	$60,330
4.80	**SUSTAINABILITY OFFICE**	**$264,728**	**16,413**	**3,837**	**40,106**	**19,374**	**10,082**	**4,855**	**$359,395**
57.00	**COMMUNITY DEV.**	**$2,388,543**	**148,086**	**34,633**	**361,866**	**244,326**	**91,100**	**43,808**	**$3,312,362**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
FACILITIES									
FACILITY SERVICES									
1.00	Executive Assistant	$36,001	2,232	522	5,454	114	1,374	660	$46,357
1.00	Facility Director	$107,231	6,648	1,555	16,245	9,996	4,074	1,967	$147,716
1.00	Operations Analyst	$44,500	2,759	645	6,742	132	1,697	816	$57,291
3.00	**FACILITY SERVICES**	**$187,732**	**11,639**	**2,722**	**28,441**	**10,242**	**7,145**	**3,443**	**$251,364**
PROJECT MANAGEMENT SERVICES									
1.00	Administrative Assistant	$35,289	2,188	512	5,346	10,993	1,347	647	$56,322
1.00	Architect	$64,435	3,995	934	9,762	9,996	2,452	1,182	$92,756
2.00	Engineering Technician	$63,376	3,930	919	9,602	6,259	2,422	1,162	$87,670
1.00	Facilities Project Manager	$59,070	3,662	857	8,949	9,996	2,249	1,083	$85,866
1.00	Landscape Architect	$56,607	3,510	821	8,576	3,016	2,155	1,038	$75,723
3.00	Project Manager	$158,915	9,853	2,305	24,076	21,748	6,053	2,915	$225,865
1.00	Property Transfer Coordinator	$46,907	2,908	680	7,106	759	1,788	860	$61,008
10.00	**PROJECT MANAGEMENT SE**	**$484,599**	**30,046**	**7,028**	**73,417**	**62,767**	**18,466**	**8,887**	**$685,210**
FLEET SUPPLY									
1.00	Inventory & Supply Leader	$41,313	2,561	599	6,259	9,996	1,576	758	$63,062
1.00	Maintenance Service Worker	$24,861	1,541	360	2,896	10,993	1,422	456	$42,529
2.00	Parks & Supply Clerk	$68,667	4,258	996	8,000	6,739	3,920	1,259	$93,839
4.00	**FLEET SUPPLY**	**$134,841**	**8,360**	**1,955**	**17,155**	**27,728**	**6,918**	**2,473**	**$199,430**
BUILDING SERVICES									
1.00	Building Maintenance Service Re	$32,904	2,040	477	3,833	10,993	1,879	603	$52,729
1.00	Building Services Coordinator	$41,574	2,578	603	6,298	114	1,586	762	$53,515
1.00	Fleet Maintenance Services Repr	$30,182	1,871	438	3,516	132	1,724	554	$38,417
3.00	**BUILDING SERVICES**	**$104,660**	**6,489**	**1,518**	**13,647**	**11,239**	**5,189**	**1,919**	**$144,661**
ELECTRICAL SERVICES									
5.00	Building Electrician	$215,594	13,367	3,125	25,116	27,920	12,295	3,954	$301,371
1.00	Supervisor Building Maintenance	$52,148	3,233	756	7,900	9,996	1,986	956	$76,975
6.00	**ELECTRICAL SERVICES**	**$267,742**	**16,600**	**3,881**	**33,016**	**37,916**	**14,281**	**4,910**	**$378,346**
CARPENTER SERVICES									
4.00	Building Maintenance Worker	$164,022	10,170	2,378	19,109	27,652	9,357	3,008	$235,696
1.00	Supervisor Building Maintenance	$44,070	2,732	639	6,677	3,472	1,680	808	$60,078
5.00	**CARPENTER SERVICES**	**$208,092**	**12,902**	**3,017**	**25,786**	**31,124**	**11,037**	**3,816**	**$295,774**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
PLUMBING SERVICES									
2.00	Building Maintenance Technician	$77,673	4,816	1,126	9,049	12,155	4,431	1,424	$110,674
2.00	**PLUMBING SERVICES**	**$77,673**	**4,816**	**1,126**	**9,049**	**12,155**	**4,431**	**1,424**	**$110,674**
HVAC SERVICES									
3.00	Building HVAC	$95,332	5,911	1,382	11,106	8,947	5,446	1,748	$129,872
3.00	**HVAC SERVICES**	**$95,332**	**5,911**	**1,382**	**11,106**	**8,947**	**5,446**	**1,748**	**$129,872**
WELDING SERVICES									
1.00	Sr. Welder	$43,932	2,724	637	5,118	3,454	2,505	806	$59,176
1.00	Welder	$37,508	2,325	544	4,370	8,701	2,140	688	$56,276
2.00	**WELDING SERVICES**	**$81,440**	**5,049**	**1,181**	**9,488**	**12,155**	**4,645**	**1,494**	**$115,452**
CUSTODIAL SERVICES									
15.00	Custodian	$360,973	22,380	5,237	44,144	75,917	20,655	6,621	$535,927
1.00	Supervisor Custodial Services	$35,647	2,210	517	5,401	114	1,361	654	$45,904
16.00	**CUSTODIAL SERVICES**	**$396,620**	**24,590**	**5,754**	**49,545**	**76,031**	**22,016**	**7,275**	**$581,831**
AIRPORT SERVICES									
1.00	Administrative Assistant	$37,816	2,345	548	5,729	9,996	1,443	694	$58,571
1.00	Airport Administrator	$69,403	4,303	1,006	10,515	9,497	2,640	1,273	$98,637
1.00	Airport Technician	$38,977	2,417	565	4,541	9,996	2,224	715	$59,435
1.00	Sr. Airport Technician	$39,336	2,439	570	4,583	9,996	2,244	721	$59,889
4.00	**AIRPORT SERVICES**	**$185,532**	**11,504**	**2,689**	**25,368**	**39,485**	**8,551**	**3,403**	**$276,532**
PARKS ADMINISTRATION SERVICES									
2.00	Administrative Assistant	$72,533	4,497	1,052	9,754	14,447	3,436	1,330	$107,049
1.00	Office Assistant	$22,880	1,419	332	3,466	10,993	877	420	$40,387
1.00	Parks Maintenance Administrator	$86,392	5,356	1,253	13,088	3,872	3,284	1,584	$114,829
1.00	Parks Maintenance Horticulturist/	$50,920	3,157	738	7,714	3,454	1,940	934	$68,857
3.00	Sr. Office Assistant	$90,387	5,604	1,311	13,694	11,447	3,456	1,657	$127,556
8.00	**PARKS ADMINISTRATION S**	**$323,112**	**20,033**	**4,686**	**47,716**	**44,213**	**12,993**	**5,925**	**$458,678**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
PARKS NORTH DISTRICT									
1.00	Crew Leader	$31,824	1,973	461	3,707	3,243	1,818	584	$43,610
1.00	Equipment Operator Parks	$28,871	1,790	419	3,363	10,993	1,650	529	$47,615
1.00	Parks Maintenance District Super	$45,039	2,792	653	6,823	8,701	1,717	826	$66,551
12.00	Parks Maintenance Worker	$342,835	21,254	4,973	42,526	73,802	19,593	6,287	$511,270
1.00	Parks Maintenance Worker-Pestic	$28,871	1,790	419	3,363	10,993	1,650	529	$47,615
3.00	Sr. Equipment Operator Parks Ma	$105,842	6,562	1,534	12,330	24,443	6,041	1,941	$158,693
1.00	Warehouse Manager	$27,961	1,734	405	4,236	3,016	1,070	513	$38,935
20.00	**PARKS NORTH DISTRICT**	**$611,243**	**37,895**	**8,864**	**76,348**	**135,191**	**33,539**	**11,209**	**$914,289**
PARKS SOUTH DISTRICT									
1.00	Crew Leader	$44,736	2,774	649	5,212	3,454	2,551	820	$60,196
3.00	Equipment Operator Parks	$93,442	5,794	1,355	10,886	4,433	5,337	1,714	$122,961
1.00	Parks Maintenance District Super	$43,089	2,672	625	6,528	9,996	1,643	790	$65,343
17.00	Parks Maintenance Worker	$478,877	29,690	6,946	58,942	68,141	27,370	8,782	$678,748
22.00	**PARKS SOUTH DISTRICT**	**$660,144**	**40,930**	**9,575**	**81,568**	**86,024**	**36,901**	**12,106**	**$927,248**
AQUATIC PROGRAMS									
1.00	Aquatics Supervisor	$36,400	2,257	528	5,515	132	1,390	668	$46,890
2.00	Custodian	$39,814	2,468	578	6,032	10,546	2,282	730	$62,450
4.00	Life Guard/Instructor	$88,216	5,468	1,280	13,364	31,610	3,384	1,616	$144,938
1.00	Office Manager	$23,171	1,437	336	2,699	10,993	1,326	425	$40,387
2.00	Pool Maintenance Worker	$64,742	4,014	939	7,543	11,508	3,698	1,187	$93,631
1.00	Recreation Facility Manager	$53,577	3,322	777	8,117	7,595	2,041	983	$76,412
4.00	Site Attendant Cashier	$83,964	5,204	1,216	9,780	43,972	4,808	1,540	$150,484
15.00	**AQUATIC PROGRAMS**	**$389,884**	**24,170**	**5,654**	**53,050**	**116,356**	**18,929**	**7,149**	**$615,192**
ATHLETIC PROGRAMS									
1.00	Recreation Services Supervisor	$46,259	2,868	671	7,008	3,243	1,763	848	$62,660
4.00	Sr. Recreation Services Leader	$136,917	8,489	1,985	20,742	20,323	5,228	2,511	$196,195
5.00	**ATHLETIC PROGRAMS**	**$183,176**	**11,357**	**2,656**	**27,750**	**23,566**	**6,991**	**3,359**	**$258,855**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
CITY BALLFIELDS									
2.00	Crew Leader	$63,648	3,946	922	7,414	3,016	3,636	1,168	$83,750
1.00	Equipment Operator Parks	$37,366	2,317	542	4,353	3,454	2,132	685	$50,849
1.00	Parks Maintenance District Super	$41,575	2,578	603	6,299	5,143	1,586	762	$58,546
10.00	Parks Maintenance Worker	$255,049	15,812	3,701	32,076	58,286	14,587	4,676	$384,187
14.00	**CITY BALLFIELDS**	**$397,638**	**24,653**	**5,768**	**50,142**	**69,899**	**21,941**	**7,291**	**$577,332**
RECREATION PROGRAMS									
2.00	Recreation Facility Manager	$82,892	5,139	1,202	12,558	13,012	3,162	1,521	$119,486
2.00	Recreation Program Coordinator	$77,136	4,783	1,118	11,686	4,242	2,944	1,415	$103,324
7.00	Sr. Recreation Services Leader	$227,394	14,098	3,296	34,451	38,938	8,688	4,170	$331,035
1.00	Therapeutic Recreation Superviso	$49,900	3,094	724	7,560	132	1,901	915	$64,226
12.00	**RECREATION PROGRAMS**	**$437,322**	**27,114**	**6,340**	**66,255**	**56,324**	**16,695**	**8,021**	**$618,071**
FLEET SERVICES									
1.00	Assistant Operations Analyst	$31,161	1,932	452	4,721	8,701	1,191	571	$48,729
2.00	Fleet Maintenance Services Repr	$64,467	3,997	935	7,510	16,964	3,682	1,182	$98,737
1.00	Fleet Services Administrator	$63,091	3,912	915	9,558	7,595	2,401	1,157	$88,629
1.00	Operations Analyst	$55,946	3,469	811	8,476	7,595	2,130	1,026	$79,453
5.00	**FLEET SERVICES**	**$214,665**	**13,310**	**3,113**	**30,265**	**40,855**	**9,404**	**3,936**	**$315,548**
FLEET MAINTENANCE SERVICES									
11.00	Fleet Maintenance Mechanic	$428,581	26,572	6,215	49,929	87,466	24,456	7,861	$631,080
1.00	Maintenance Service Worker	$31,301	1,941	454	3,647	550	1,788	574	$40,255
2.00	Supervisor Fleet Maintenance	$84,666	5,250	1,228	12,826	19,992	3,228	1,552	$128,742
1.00	Warrant Clerk	$24,861	1,541	360	2,896	3,016	1,422	456	$34,552
15.00	**FLEET MAINTENANCE SERV**	**$569,409**	**35,304**	**8,257**	**69,298**	**111,024**	**30,894**	**10,443**	**$834,629**
174.00	**FACILITIES**	**$6,010,856**	**372,672**	**87,166**	**798,410**	**1,013,241**	**296,412**	**110,231**	**$8,688,988**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
FINANCE									
TREASURER'S OFFICE									
1.00	Accountant	$40,665	2,521	590	6,161	6,189	1,551	746	$58,423
2.00	Accounting Technician	$61,432	3,809	890	9,307	10,993	2,349	1,127	$89,907
5.00	Customer Service Representative	$125,493	7,780	1,818	19,013	13,245	4,806	2,301	$174,456
1.00	Senior Customer Service Represe	$34,109	2,115	495	5,168	3,016	1,303	626	$46,832
1.00	Sr. Accountant	$51,404	3,187	745	7,788	3,681	1,958	943	$69,706
1.00	Treasurer	$81,215	5,035	1,178	12,304	741	3,088	1,489	$105,050
1.00	Treasury Supervisor	$45,902	2,846	666	6,954	132	1,750	842	$59,092
12.00	**TREASURER'S OFFICE**	**$440,220**	**27,293**	**6,382**	**66,695**	**37,997**	**16,805**	**8,074**	**$603,466**
DISTRIBUTION OFFICE									
4.00	Accounting Clerk	$113,416	7,032	1,644	17,183	6,811	4,339	2,080	$152,505
1.00	Distribution Administrator	$54,647	3,388	792	8,279	114	2,081	1,002	$70,303
2.00	Payroll Specialist	$55,731	3,456	808	8,443	3,339	2,132	1,022	$74,931
1.00	Sr. Accounting Clerk	$34,113	2,115	495	5,168	3,034	1,303	626	$46,854
8.00	**DISTRIBUTION OFFICE**	**$257,907**	**15,991**	**3,739**	**39,073**	**13,298**	**9,855**	**4,730**	**$344,593**
ACCOUNTING OFFICE									
1.00	Accountant	$39,816	2,469	577	6,032	132	1,519	730	$51,275
7.80	Accountant	$340,548	21,115	4,939	51,594	19,434	12,984	6,246	$456,860
2.00	Accounting Supervisor	$106,760	6,619	1,548	16,174	19,694	4,066	1,958	$156,819
1.00	Comptroller	$92,051	5,707	1,335	13,946	3,454	3,499	1,688	$121,680
11.80	**ACCOUNTING OFFICE**	**$579,175**	**35,910**	**8,399**	**87,746**	**42,714**	**22,068**	**10,622**	**$786,634**
PROCUREMENT OFFICE									
3.00	Buyer	$120,643	7,480	1,749	18,278	6,146	4,602	2,213	$161,111
1.00	Contract Analyst	$47,407	2,939	687	7,182	6,607	1,807	869	$67,498
1.00	Office Assistant	$24,780	1,536	359	3,754	10,993	949	454	$42,825
1.00	Purchasing Administrator	$69,126	4,286	1,002	10,473	7,595	2,630	1,268	$96,380
1.00	Sr. Buyer	$46,301	2,871	671	7,015	10,993	1,765	849	$70,465
1.00	Sr. Office Assistant	$26,019	1,613	377	3,942	10,993	996	477	$44,417
8.00	**PROCUREMENT OFFICE**	**$334,276**	**20,725**	**4,845**	**50,644**	**53,327**	**12,749**	**6,130**	**$482,696**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
MANAGEMENT & BUDGET OFFICE									
1.00	Budget Administrator	$70,605	4,378	1,024	10,697	3,034	2,686	1,295	$93,719
3.00	Budget Analyst	$147,263	9,130	2,135	22,311	11,163	5,612	2,700	$200,314
1.00	Sr. Budget Analyst	$51,337	3,183	744	7,778	132	1,956	942	$66,072
5.00	**MANAGEMENT & BUDGET O**	**$269,205**	**16,691**	**3,903**	**40,786**	**14,329**	**10,254**	**4,937**	**$360,105**
GRANT ADMINISTRATION OFFICE									
1.00	Administrative Assistant	$35,277	2,187	512	5,344	8,603	1,347	647	$53,917
1.00	Grant Administrator	$61,411	3,807	890	9,304	3,016	2,337	1,126	$81,891
2.00	Grant Writer	$80,208	4,973	1,163	12,152	5,066	3,060	1,471	$108,093
4.00	**GRANT ADMINISTRATION**	**$176,896**	**10,967**	**2,565**	**26,800**	**16,685**	**6,744**	**3,244**	**$243,901**
CUSTOMER SERVICE OFFICE									
3.00	Billing Technician	$87,294	5,412	1,266	13,226	15,409	3,338	1,601	$127,546
1.00	Collections Representative	$24,397	1,513	354	3,696	219	935	447	$31,561
6.00	Customer Service Representative	$153,771	9,534	2,231	23,296	28,662	5,888	2,821	$226,203
1.00	Customer Service Supervisor	$56,691	3,515	822	8,589	9,996	2,159	1,040	$82,812
1.00	Insert Machine Operator	$34,202	2,121	496	5,182	3,472	1,306	627	$47,406
1.00	Senior Billing Technician	$42,427	2,630	615	6,428	8,701	1,618	778	$63,197
1.00	Senior Customer Service Represe	$28,686	1,779	416	4,346	10,993	1,097	526	$47,843
14.00	**CUSTOMER SERVICE OFFIC**	**$427,468**	**26,504**	**6,200**	**64,763**	**77,452**	**16,341**	**7,840**	**$626,568**
62.80	**FINANCE**	**$2,485,147**	**154,081**	**36,033**	**376,507**	**255,802**	**94,816**	**45,577**	**$3,447,963**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
FIRE									
FIRE ADMINISTRATION & SUPPORT OFFICE									
5.00	Battalion Chief	$382,889	0	5,552	96,679	41,922	11,460	8,775	$547,277
1.90	Deputy Chief	$158,706	0	2,301	40,073	18,093	4,748	3,637	$227,558
1.00	Executive Administrative Assistan	$40,382	2,504	586	6,118	550	1,540	741	$52,421
1.00	Fire Chief	$95,000	0	1,378	23,988	8,701	2,841	2,177	$134,085
1.00	Fire Lieutenant EMT I	$60,064	0	871	14,445	9,996	1,800	1,377	$88,553
1.00	Office Assistant	$31,487	1,952	457	4,770	0	1,203	577	$40,446
1.00	Sr. Office Assistant	$33,664	2,087	488	5,100	3,454	1,286	617	$46,696
11.90	**FIRE ADMINISTRATION &**	**$802,192**	**6,543**	**11,633**	**191,173**	**82,716**	**24,878**	**17,901**	**$1,137,036**
EMERGENCY SERVICES									
10.00	Driver/Operator	$496,576	0	7,201	119,426	73,036	14,898	11,382	$722,519
12.00	Driver/Operator EMT I	$577,184	0	8,367	138,811	77,570	17,321	13,230	$832,483
2.00	Driver/Operator EMT Paramedic	$101,470	0	1,472	24,404	12,155	3,044	2,326	$144,871
11.00	Fire Lieutenant	$645,994	0	9,366	155,363	101,080	19,361	14,805	$945,969
10.00	Fire Lieutenant EMT I	$587,469	0	8,516	141,287	71,618	17,607	13,465	$839,962
2.00	Fire Lieutenant EMT Paramedic	$111,616	0	1,618	26,844	18,697	3,346	2,558	$164,679
36.00	Firefighter	$1,471,278	0	21,338	353,842	166,071	44,202	33,722	$2,090,453
21.00	Firefighter EMT I	$917,157	0	13,302	188,519	162,061	27,546	21,023	$1,329,608
1.00	Firefighter EMT Paramedic	$46,123	0	669	11,093	3,472	1,384	1,057	$63,798
3.00	Firefighter EMTI	$135,072	0	1,959	20,463	32,979	4,056	3,096	$197,625
108.00	**EMERGENCY SERVICES**	**$5,089,939**	**0**	**73,808**	**1,180,052**	**718,739**	**152,765**	**116,664**	**$7,331,967**
FIRE ACADEMY									
1.00	Fire Lieutenant	$55,808	0	809	13,422	4,934	1,673	1,279	$77,925
1.00	Firefighter EMT I	$42,880	0	622	10,313	8,701	1,288	983	$64,787
2.00	**FIRE ACADEMY**	**$98,688**	**0**	**1,431**	**23,735**	**13,635**	**2,961**	**2,262**	**$142,712**
PREVENTION SERVICES									
0.10	Deputy Chief	$8,353	0	121	2,109	99	250	191	$11,123
2.00	Fire Inspector	$101,591	0	1,472	20,132	11,191	3,048	2,329	$139,763
2.00	Fire Inspector EMT I	$109,207	0	1,584	26,264	15,195	3,274	2,504	$158,028
1.00	Fire Lieutenant	$60,064	0	871	9,100	5,718	1,800	1,377	$78,930
1.00	Fire Protection Engineer	$67,948	4,213	985	10,294	3,472	2,585	1,246	$90,743
6.10	**PREVENTION SERVICES**	**$347,163**	**4,213**	**5,033**	**67,899**	**35,675**	**10,957**	**7,647**	**$478,587**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
128.00	FIRE	$6,337,982	10,756	91,905	1,462,859	850,765	191,561	144,474	$9,090,302

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
HUMAN RESOURCES									
RISK MANAGEMENT OFFICE									
1.00	Administrative Assistant	$28,855	1,789	418	4,372	4,725	1,104	529	$41,792
1.00	Risk Management Administrator	$59,216	3,672	858	8,972	638	2,254	1,086	$76,696
2.00	**RISK MANAGEMENT OFFICE**	**$88,071**	**5,461**	**1,276**	**13,344**	**5,363**	**3,358**	**1,615**	**$118,488**
RM - SAFETY OFFICE									
1.00	Risk Management and Safety Co	$70,744	4,386	1,026	10,718	6,607	2,691	1,297	$97,469
2.00	Safety & Occupational Health Sp	$95,201	5,902	1,380	14,423	9,024	3,628	1,746	$131,304
3.00	**RM - SAFETY OFFICE**	**$165,945**	**10,288**	**2,406**	**25,141**	**15,631**	**6,319**	**3,043**	**$228,773**
WORKERS COMPENSATION OFFICE									
2.00	Workers Compensation Represen	$85,554	5,304	1,241	12,962	14,236	3,262	1,569	$124,128
2.00	**WORKERS COMPENSATION**	**$85,554**	**5,304**	**1,241**	**12,962**	**14,236**	**3,262**	**1,569**	**$124,128**
HUMAN RESOURCE OFFICE									
1.00	Benefits Program Coordinator	$42,248	2,619	613	6,401	8,492	1,611	775	$62,759
3.00	Human Resources Analyst	$145,709	9,034	2,113	22,075	14,982	5,553	2,672	$202,138
2.00	Human Resources Assistant	$64,153	3,978	930	9,719	6,032	2,451	1,177	$88,440
1.00	Human Resources Director	$99,341	6,159	1,440	15,050	9,996	3,775	1,822	$137,583
1.00	Human Resources Senior Analyst	$57,608	3,572	835	8,728	3,454	2,193	1,057	$77,447
2.00	Sr. Human Resources Assistant	$66,751	4,138	968	10,113	6,297	2,550	1,224	$92,041
1.00	Training Support	$29,006	1,799	421	4,395	436	1,109	532	$37,698
11.00	**HUMAN RESOURCE OFFICE**	**$504,816**	**31,299**	**7,320**	**76,481**	**49,689**	**19,242**	**9,259**	**$698,106**
EMPLOYEE ASSISTANTCE PROGRAM OFFICE									
1.00	EAP Coordinator	$61,862	3,835	897	9,372	9,996	2,355	1,135	$89,452
1.00	**EMPLOYEE ASSISTANTCE P**	**$61,862**	**3,835**	**897**	**9,372**	**9,996**	**2,355**	**1,135**	**$89,452**
HR - EQUAL EMPLOYMENT OFFICE / TRAINING									
1.00	EEO/ADA Coordinator	$48,858	3,029	708	7,402	7,595	1,862	896	$70,350
1.00	Organizational Development Coor	$47,927	2,971	695	7,261	3,454	1,826	879	$65,013
2.00	**HR - EQUAL EMPLOYMENT**	**$96,785**	**6,000**	**1,403**	**14,663**	**11,049**	**3,688**	**1,775**	**$135,363**
21.00	**HUMAN RESOURCES**	**$1,003,033**	**62,187**	**14,543**	**151,963**	**105,964**	**38,224**	**18,396**	**$1,394,310**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
INFORMATION TECHN.									
INFORMATION TECHNOLOGY SERVICES									
1.00	Executive Assistant	$34,852	2,161	505	5,280	114	1,331	639	$44,882
1.00	Information Technology Director	$100,000	6,200	1,450	15,150	10,993	3,800	1,834	$139,427
1.00	System Security Officer	$82,477	5,114	1,196	12,495	3,472	3,136	1,513	$109,403
3.00	**INFORMATION TECHNOLOG**	**$217,329**	**13,475**	**3,151**	**32,925**	**14,579**	**8,267**	**3,986**	**$293,712**
MANAGEMENT INFORMATION SERVICES									
1.00	Database Administrator	$66,812	4,142	969	10,122	9,996	2,542	1,225	$95,808
1.00	Information Systems & Services	$63,709	3,950	924	9,652	10,993	2,425	1,168	$92,821
1.00	Windows System Administrator	$73,500	4,557	1,066	11,135	3,016	2,796	1,348	$97,418
3.00	**MANAGEMENT INFORMATI**	**$204,021**	**12,649**	**2,959**	**30,909**	**24,005**	**7,763**	**3,741**	**$286,047**
GEOGRAPHIC INFORMATION SERVICES									
1.00	GIS Supervisor	$55,225	3,424	801	8,367	9,996	2,103	1,013	$80,929
2.00	GIS Technician	$77,996	4,836	1,131	11,816	14,447	2,976	1,430	$114,632
2.00	Sr. GIS Technician	$85,085	5,275	1,233	12,891	14,447	3,244	1,560	$123,735
5.00	**GEOGRAPHIC INFORMATIO**	**$218,306**	**13,535**	**3,165**	**33,074**	**38,890**	**8,323**	**4,003**	**$319,296**
NETWORK SERVICES									
1.00	Infrastructure Services Manager	$90,377	5,603	1,310	13,692	8,492	3,435	1,658	$124,567
1.00	Network Administrator	$51,471	3,191	746	7,798	3,454	1,961	944	$69,565
1.00	Network Technician	$47,459	2,942	688	7,190	10,993	1,809	870	$71,951
3.00	**NETWORK SERVICES**	**$189,307**	**11,736**	**2,744**	**28,680**	**22,939**	**7,205**	**3,472**	**$266,083**
TELEPHONE SERVICES									
1.00	VOIP Specialist	$54,600	3,385	792	8,272	6,607	2,079	1,001	$76,736
1.00	**TELEPHONE SERVICES**	**$54,600**	**3,385**	**792**	**8,272**	**6,607**	**2,079**	**1,001**	**$76,736**
RADIO SERVICES									
2.00	Communications Systems Techni	$85,385	5,294	1,238	9,948	14,203	4,870	1,566	$122,504
1.00	Sr. Office Assistant	$27,319	1,694	396	4,139	10,993	1,045	501	$46,087
1.00	Supervisor Radio Communication	$48,416	3,002	702	7,335	0	1,845	888	$62,188
4.00	**RADIO SERVICES**	**$161,120**	**9,990**	**2,336**	**21,422**	**25,196**	**7,760**	**2,955**	**$230,779**
DESKTOP SUPPORT									
4.00	IT Support Technician	$159,552	9,893	2,313	24,172	19,731	6,088	2,926	$224,675
1.00	Lead IT Support Technician	$46,696	2,895	677	7,074	3,454	1,780	856	$63,432
1.00	Sr. Computer Operator	$36,171	2,243	524	5,480	10,993	1,381	663	$57,455
6.00	**DESKTOP SUPPORT**	**$242,419**	**15,031**	**3,514**	**36,726**	**34,178**	**9,249**	**4,445**	**$345,562**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
ENTERPRISE SERVICES									
1.00	Application Supervisor	$62,797	3,893	911	9,514	3,454	2,390	1,152	$84,111
2.00	ERP Analyst	$107,392	6,658	1,558	16,270	21,986	4,090	1,970	$159,924
1.00	ERP Specialist	$42,996	2,666	623	6,514	10,993	1,640	789	$66,221
1.00	Software Developer	$51,108	3,169	741	7,743	10,993	1,947	937	$76,638
1.00	Web Developer	$50,742	3,146	736	7,687	3,245	1,933	931	$68,420
6.00	**ENTERPRISE SERVICES**	**$315,035**	**19,532**	**4,569**	**47,728**	**50,671**	**12,000**	**5,779**	**$455,314**
31.00	**INFORMATION TECHN.**	**$1,602,137**	**99,333**	**23,230**	**239,736**	**217,065**	**62,646**	**29,382**	**$2,273,529**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
LEGAL									
CITY ATTORNEY'S OFFICE									
1.00	Administrative Assistant	$29,723	1,843	431	4,503	114	1,137	545	$38,296
1.00	Assistant City Attorney	$75,801	4,700	1,099	11,484	7,386	2,883	1,390	$104,743
1.00	City Attorney	$114,500	7,099	1,660	17,347	7,595	4,350	2,100	$154,651
1.00	Deputy City Attorney	$87,828	5,445	1,274	13,306	10,993	3,339	1,611	$123,796
1.00	Legal Assistant	$39,420	2,444	572	5,972	8,701	1,504	723	$59,336
1.00	Legal Secretary	$30,254	1,876	439	4,583	3,016	1,157	555	$41,880
1.00	Operations Analyst	$43,049	2,669	624	6,522	3,454	1,642	790	$58,750
1.00	Sr. Assistant City Attorney	$89,035	5,520	1,291	13,489	132	3,384	1,633	$114,484
8.00	**CITY ATTORNEY'S OFFICE**	**$509,610**	**31,596**	**7,390**	**77,206**	**41,391**	**19,396**	**9,347**	**$695,936**
CITY CLERK'S OFFICE									
1.00	City Clerk	$61,033	3,784	885	9,246	8,701	2,323	1,119	$87,091
1.00	Deputy City Clerk	$39,474	2,447	572	5,980	4,319	1,506	724	$55,022
2.00	Sr. Office Assistant	$59,477	3,687	862	9,011	11,107	2,274	1,091	$87,509
4.00	**CITY CLERK'S OFFICE**	**$159,984**	**9,918**	**2,319**	**24,237**	**24,127**	**6,103**	**2,934**	**$229,622**
DOCUMENT SERVICES									
1.00	Mail Services Clerk	$26,611	1,650	386	4,032	3,016	1,019	488	$37,202
1.00	Records Clerk	$24,810	1,538	360	3,759	4,528	950	455	$36,400
1.00	Records Management Coordinato	$37,020	2,295	537	5,609	3,016	1,413	679	$50,569
3.00	**DOCUMENT SERVICES**	**$88,441**	**5,483**	**1,283**	**13,400**	**10,560**	**3,382**	**1,622**	**$124,171**
15.00	**LEGAL**	**$758,035**	**46,997**	**10,992**	**114,843**	**76,078**	**28,881**	**13,903**	**$1,049,729**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
POLICE									
POLICE ADMINISTRATION OFFICE									
1.00	Administrative Assistant	$36,694	2,275	532	5,559	3,454	1,401	673	$50,588
1.00	Crime Analyst	$47,200	2,926	684	7,151	0	1,799	866	$60,626
2.00	Deputy Chief	$185,166	0	2,684	45,366	13,450	10,222	4,244	$261,132
1.00	Executive Administrative Assistan	$36,115	2,239	524	5,471	3,454	1,379	662	$49,844
1.00	Operations Analyst	$44,621	2,767	647	6,760	9,996	1,701	818	$67,310
1.00	Police Chief	$100,000	0	1,450	24,500	8,683	5,520	2,292	$142,445
1.00	Police Commander	$90,000	0	1,305	22,050	10,993	4,969	2,063	$131,380
1.00	Police Support Services Manager	$51,479	3,192	746	7,799	8,701	1,961	944	$74,822
1.00	Public Information Officer	$42,807	2,654	621	6,485	3,016	1,632	785	$58,000
10.00	**POLICE ADMINISTRATION**	**$634,082**	**16,053**	**9,193**	**131,141**	**61,747**	**30,584**	**13,347**	**$896,147**
POLICE SECRETARIAL CENTER									
3.00	Police Services Specialist	$78,203	4,849	1,134	11,847	5,506	2,994	1,434	$105,967
1.00	Supervisor Office Support	$33,876	2,100	491	5,132	3,454	1,294	621	$46,968
12.00	Transcriptionist	$292,623	18,143	4,243	44,332	43,925	11,210	5,366	$419,842
16.00	**POLICE SECRETARIAL CENT**	**$404,702**	**25,092**	**5,868**	**61,311**	**52,885**	**15,498**	**7,421**	**$572,777**
POLICE RECORD OFFICE									
8.00	Police Records Clerk	$200,571	12,435	2,909	30,387	40,732	7,682	3,679	$298,395
1.00	Supervisor Police Records	$38,564	2,391	559	5,842	3,225	1,472	707	$52,760
9.00	**POLICE RECORD OFFICE**	**$239,135**	**14,826**	**3,468**	**36,229**	**43,957**	**9,154**	**4,386**	**$351,155**
POLICE IDENTIFICATION OFFICE									
3.00	Identification Technician	$105,273	6,527	1,526	9,632	11,884	5,830	1,931	$142,603
3.00	**POLICE IDENTIFICATION O**	**$105,273**	**6,527**	**1,526**	**9,632**	**11,884**	**5,830**	**1,931**	**$142,603**
POLICE EVIDENCE OFFICE									
3.00	Evidence/Supply Technician	$122,581	7,600	1,778	11,216	25,186	6,785	2,248	$177,394
3.00	**POLICE EVIDENCE OFFICE**	**$122,581**	**7,600**	**1,778**	**11,216**	**25,186**	**6,785**	**2,248**	**$177,394**
POLICE FLEET OFFICE									
1.00	Transportation Officer	$33,132	2,054	480	3,032	759	1,836	608	$41,901
1.00	**POLICE FLEET OFFICE**	**$33,132**	**2,054**	**480**	**3,032**	**759**	**1,836**	**608**	**$41,901**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
POLICE PROFFESSIONAL STANDARDS UNIT									
2.00	Detective	$104,442	0	1,514	19,322	18,697	5,774	2,394	$152,143
1.00	Police Commander	$90,000	0	1,305	22,050	132	4,969	2,063	$120,519
1.00	Police Sergeant	$66,452	0	964	16,281	4,934	3,672	1,523	$93,826
4.00	**POLICE PROFFESSIONAL S**	**$260,894**	**0**	**3,783**	**57,653**	**23,763**	**14,415**	**5,980**	**$366,488**
POLICE TRAINING ACADEMY									
1.00	Office Assistant	$22,505	1,395	326	3,410	4,319	863	413	$33,231
1.00	Police Officer	$47,621	0	691	8,810	10,993	2,634	1,091	$71,840
1.00	Police Sergeant	$66,452	0	964	16,281	9,996	3,672	1,523	$98,888
3.00	**POLICE TRAINING ACADEM**	**$136,578**	**1,395**	**1,981**	**28,501**	**25,308**	**7,169**	**3,027**	**$203,959**
CODES ENFORCEMENT SERVICES									
1.00	Codes Enforcement Administrator	$62,819	3,895	911	9,517	759	2,391	1,152	$81,444
14.00	Codes Enforcement Officer	$534,511	33,140	7,750	48,909	90,762	29,594	9,801	$754,467
1.00	Codes Enforcement Supervisor	$39,000	2,418	566	5,909	3,472	1,488	715	$53,568
1.00	KLCB Graffiti Program Coordinato	$37,144	2,303	539	5,627	7,595	1,418	681	$55,307
1.00	Office Assistant	$22,651	1,404	328	3,432	3,454	868	415	$32,552
2.00	Sr. Office Assistant	$46,968	2,912	681	7,116	3,775	1,800	862	$64,114
20.00	**CODES ENFORCEMENT SER**	**$743,093**	**46,072**	**10,775**	**80,510**	**109,817**	**37,559**	**13,626**	**$1,041,452**
ANIMAL CONTROL SERVICES									
8.00	Animal Control Officer	$279,518	17,331	4,054	25,574	31,695	15,480	5,127	$378,779
1.00	Animal Control Supervisor	$46,618	2,890	676	7,063	9,996	1,777	855	$69,875
9.00	**ANIMAL CONTROL SERVICE**	**$326,136**	**20,221**	**4,730**	**32,637**	**41,691**	**17,257**	**5,982**	**$448,654**
PATROL SHIFT A									
1.00	Police Lieutenant	$78,902	0	1,144	19,331	759	4,358	1,808	$106,302
26.00	Police Officer	$1,141,227	0	16,554	211,135	156,865	63,138	26,148	$1,615,067
4.00	Police Sergeant	$245,684	0	3,562	60,192	33,012	13,578	5,630	$361,658
2.00	Sr. Police Officer	$102,086	0	1,480	18,886	3,586	5,644	2,340	$134,022
33.00	**PATROL SHIFT A**	**$1,567,899**	**0**	**22,740**	**309,544**	**194,222**	**86,718**	**35,926**	**$2,217,049**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
PATROL SHIFT B									
1.00	Police Lieutenant	$78,902	0	1,144	19,331	9,996	4,358	1,808	$115,539
17.00	Police Officer	$778,527	0	11,293	144,030	96,153	43,067	17,840	$1,090,910
4.00	Police Sergeant	$252,143	0	3,656	61,775	19,882	13,934	5,778	$357,168
8.00	Sr. Police Officer	$431,183	0	6,253	79,768	50,881	23,836	9,882	$601,803
30.00	**PATROL SHIFT B**	**$1,540,755**	**0**	**22,346**	**304,904**	**176,912**	**85,195**	**35,308**	**$2,165,420**
PATROL SHIFT C									
1.00	Police Lieutenant	$86,706	0	1,257	21,243	9,996	4,788	1,987	$125,977
26.00	Police Officer	$1,110,881	0	16,111	205,521	141,107	61,465	25,454	$1,560,539
5.00	Police Sergeant	$314,992	0	4,567	73,574	10,629	17,407	7,218	$428,387
1.00	Sr. Police Officer	$58,656	0	851	10,851	4,934	3,242	1,344	$79,878
33.00	**PATROL SHIFT C**	**$1,571,235**	**0**	**22,786**	**311,189**	**166,666**	**86,902**	**36,003**	**$2,194,781**
SPECIAL SERVICES SECTION									
1.00	Detective	$54,695	0	793	10,119	4,319	3,024	1,254	$74,204
1.00	Police Lieutenant	$82,709	0	1,199	20,264	759	4,567	1,896	$111,394
8.00	Police Officer	$378,831	0	5,497	70,085	59,912	20,954	8,679	$543,958
1.00	Police Sergeant	$78,902	0	1,144	19,331	9,996	4,358	1,808	$115,539
3.00	Police Sergeant	$192,897	0	2,798	43,661	22,525	10,660	4,421	$276,962
6.00	Sr. Police Officer	$321,237	0	4,658	59,429	54,896	17,759	7,362	$465,341
20.00	**SPECIAL SERVICES SECTIO**	**$1,109,271**	**0**	**16,089**	**222,889**	**152,407**	**61,322**	**25,420**	**$1,587,398**
SCHOOL RESOURCE OFFICER UNIT									
5.00	Police Officer	$234,458	0	3,401	43,376	36,429	12,968	5,372	$336,004
1.00	Police Sergeant	$62,849	0	911	15,398	114	3,473	1,440	$84,185
4.00	Sr. Police Officer	$221,813	0	3,217	41,035	27,042	12,262	5,083	$310,452
10.00	**SCHOOL RESOURCE OFFICE**	**$519,120**	**0**	**7,529**	**99,809**	**63,585**	**28,703**	**11,895**	**$730,641**
PRISONER TRANSPORT SERVICES									
4.00	Transportation Officer	$112,226	6,958	1,627	10,269	17,251	6,224	2,060	$156,615
4.00	**PRISONER TRANSPORT SER**	**$112,226**	**6,958**	**1,627**	**10,269**	**17,251**	**6,224**	**2,060**	**$156,615**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
PATROL TRAFFIC MOTOR UNIT									
1.00	Police Lieutenant	$86,706	0	1,257	21,243	132	4,788	1,987	$116,113
4.00	Police Officer	$184,481	0	2,676	34,130	18,943	10,205	4,227	$254,662
2.00	Police Sergeant	$132,904	0	1,928	32,562	10,128	7,344	3,046	$187,912
9.00	Police Traffic Investigator	$456,060	0	6,613	84,370	45,778	25,219	10,452	$628,492
16.00	**PATROL TRAFFIC MOTOR U**	**$860,151**	**0**	**12,474**	**172,305**	**74,981**	**47,556**	**19,712**	**$1,187,179**
DETECTIVE UNIT									
1.00	Administrative Assistant	$37,283	2,312	541	5,648	7,595	1,423	684	$55,486
18.00	Detective	$958,635	0	13,899	177,349	125,398	53,002	21,974	$1,350,257
1.00	NCIC Coordinator	$44,607	2,766	647	4,082	3,472	2,468	818	$58,860
3.00	Office Assistant	$87,093	5,399	1,264	13,194	7,859	3,330	1,596	$119,735
1.00	Police Lieutenant	$82,709	0	1,199	20,264	8,701	4,567	1,896	$119,336
2.00	Police Officer	$86,995	0	1,262	16,095	19,694	4,813	1,993	$130,852
2.00	Police Sergeant	$129,301	0	1,875	31,679	19,992	7,145	2,963	$192,955
1.00	Sr. Police Officer	$51,043	0	740	9,443	3,454	2,822	1,170	$68,672
29.00	**DETECTIVE UNIT**	**$1,477,666**	**10,477**	**21,427**	**277,754**	**196,165**	**79,570**	**33,094**	**$2,096,153**
METRO NARCOTICS UNIT									
1.00	Accounting Technician	$32,033	1,986	464	4,853	6,816	1,224	587	$47,963
1.00	Administrative Assistant	$27,040	1,676	392	4,097	9,996	1,035	496	$44,732
5.00	Detective	$261,948	0	3,798	48,461	26,602	14,483	6,004	$361,296
1.00	Police Sergeant	$66,452	0	964	16,281	9,996	3,672	1,523	$98,888
2.00	Sr. Office Assistant	$59,804	3,708	867	9,061	18,697	2,286	1,096	$95,519
10.00	**METRO NARCOTICS UNIT**	**$447,277**	**7,370**	**6,485**	**82,753**	**72,107**	**22,700**	**9,706**	**$648,398**
POLICE PROJECT & GRANT UNIT									
2.00	Crime Victim Advocate	$66,200	4,104	959	10,029	13,450	2,529	1,214	$98,485
1.00	Victim Assistants Coordinator	$45,077	2,795	654	6,829	3,016	1,718	827	$60,916
3.00	**POLICE PROJECT & GRANT**	**$111,277**	**6,899**	**1,613**	**16,858**	**16,466**	**4,247**	**2,041**	**$159,401**
WEED N SEED PROGRAM UNIT									
1.00	Sr. Police Officer	$58,656	0	851	10,851	8,701	3,242	1,344	$83,645
1.00	Weed & Seed Coordinator	$37,884	2,349	549	5,739	7,595	1,446	695	$56,257
1.00	Youth Program Coordinator	$28,191	1,748	409	4,271	759	1,078	517	$36,973
3.00	**WEED N SEED PROGRAM U**	**$124,731**	**4,097**	**1,809**	**20,861**	**17,055**	**5,766**	**2,556**	**$176,875**
269.00	**POLICE**	**$12,447,214**	**175,641**	**180,507**	**2,280,997**	**1,544,814**	**660,990**	**272,277**	**$17,562,440**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
PUBLIC SERVICES									
PUBLIC SERVICES OFFICE									
1.00	Executive Administrative Assistan	$33,094	2,052	480	5,014	323	1,264	607	$42,834
1.00	Public Services Director	$93,442	5,793	1,355	14,156	0	3,551	1,714	$120,011
2.00	**PUBLIC SERVICES OFFICE**	**$126,536**	**7,845**	**1,835**	**19,170**	**323**	**4,815**	**2,321**	**$162,845**
BRANIGAN LIBRARY									
1.00	Administrative Assistant	$28,643	1,776	415	4,339	132	1,096	525	$36,926
1.00	Building Attendant	$28,444	1,764	412	3,314	9,247	1,626	522	$45,329
4.00	Librarian	$132,115	8,192	1,916	20,016	15,198	5,047	2,422	$184,906
1.00	Library Administrator	$63,206	3,919	916	9,576	3,454	2,406	1,159	$84,636
5.00	Library Assistant	$132,621	8,222	1,923	20,091	24,193	5,077	2,433	$194,560
1.00	Library Information Systems Tec	$32,845	2,036	476	4,976	132	1,255	602	$42,322
2.00	Library Manager	$91,613	5,680	1,328	13,879	6,470	3,493	1,681	$124,144
1.00	Library Media Technician	$27,320	1,694	396	4,139	10,993	1,045	501	$46,088
1.00	Library Supervisor	$52,386	3,248	760	7,936	10,993	1,995	961	$78,279
1.00	Operations Librarian	$41,909	2,598	608	6,349	10,993	1,598	769	$64,824
3.00	Sr. Librarian	$143,597	8,904	2,082	21,755	22,169	5,473	2,634	$206,614
8.00	Sr. Library Assistant	$238,357	14,778	3,455	36,111	32,883	9,115	4,371	$339,070
29.00	**BRANIGAN LIBRARY**	**$1,013,056**	**62,811**	**14,687**	**152,481**	**146,857**	**39,226**	**18,580**	**$1,447,698**
SENIOR CITIZENS SERVICES									
1.00	Administrative Assistant	$41,907	2,598	608	6,349	3,034	1,598	769	$56,863
0.80	Sr. Program Administrator	$55,161	3,420	800	8,357	84	2,099	1,012	$70,933
1.80	**SENIOR CITIZENS SERVICE**	**$97,068**	**6,018**	**1,408**	**14,706**	**3,118**	**3,697**	**1,781**	**$127,796**
SENIOR RECREATION SERVICES									
1.00	Human Services Assistant	$32,863	2,038	477	4,979	114	1,256	603	$42,330
1.00	Human Services Case Manager	$37,487	2,324	544	5,679	323	1,431	688	$48,476
1.00	Sr. Office Assistant	$23,542	1,460	341	3,567	114	902	432	$30,358
3.00	Sr. Recreation Services Leader	$89,105	5,525	1,292	13,500	16,028	3,407	1,634	$130,491
1.00	Sr.s Center Manager	$54,816	3,399	795	8,305	6,607	2,088	1,005	$77,015
1.00	Sr.s Recreation Program Supervi	$31,243	1,937	453	4,733	10,993	1,194	573	$51,126
8.00	**SENIOR RECREATION SERV**	**$269,056**	**16,683**	**3,902**	**40,763**	**34,179**	**10,278**	**4,935**	**$379,796**
RETIRED SENIOR VOLUNTEER PROGRAM									
1.00	RSVP Volunteer Coordinator	$46,833	2,904	679	7,095	3,016	1,785	859	$63,171
1.00	**RETIRED SENIOR VOLUNTE**	**$46,833**	**2,904**	**679**	**7,095**	**3,016**	**1,785**	**859**	**$63,171**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
CONGREGATE MEAL SERVICES									
0.05	Building Attendant	$1,182	73	17	138	9	68	22	$1,509
1.00	Congregate Meal Coordinator	$33,160	2,056	481	5,024	2,467	1,267	608	$45,063
0.42	Nutrition & Meal Services Progra	$18,984	1,177	276	2,876	0	724	348	$24,385
0.42	Nutrition & Meals Supervisor	$19,450	1,206	282	2,947	872	741	357	$25,855
1.26	Sr. Cook	$34,305	2,128	496	3,997	1,946	1,961	629	$45,462
0.40	Sr. Office Assistant	$11,585	718	168	1,755	484	443	212	$15,365
0.05	Sr. Program Administrator	$3,448	214	50	522	0	132	63	$4,429
3.60	**CONGREGATE MEAL SERVIC**	**$122,114**	**7,572**	**1,770**	**17,259**	**5,778**	**5,336**	**2,239**	**$162,068**
DELIVERED MEAL SERVICES									
1.00	Meal Services Supervisor	$36,260	2,248	525	5,493	2,811	1,384	665	$49,386
1.00	Meals Delivery Driver Lead	$26,008	1,612	377	3,030	495	1,488	477	$33,487
0.58	Nutrition & Meal Services Progra	$26,326	1,632	382	3,988	0	1,004	483	$33,815
0.58	Nutrition & Meals Supervisor	$26,971	1,672	391	4,086	1,912	1,028	494	$36,554
1.74	Sr. Cook	$47,570	2,949	691	5,542	4,267	2,720	874	$64,613
0.60	Sr. Office Assistant	$17,378	1,077	252	2,633	1,086	665	319	$23,410
0.05	Sr. Program Administrator	$3,448	214	50	522	0	132	63	$4,429
5.56	**DELIVERED MEAL SERVICE**	**$183,961**	**11,404**	**2,668**	**25,294**	**10,571**	**8,421**	**3,375**	**$245,694**
SENIOR CARE GIVER SERVICES									
0.25	Human Services Case Mgr	$9,574	594	139	1,450	9	366	176	$12,308
0.05	Long Term Care Service Manager	$2,351	146	34	356	19	90	43	$3,039
0.30	**SENIOR CARE GIVER SERVI**	**$11,925**	**740**	**173**	**1,806**	**28**	**456**	**219**	**$15,347**
SENIOR DAY CARE SERVICES									
3.00	Living Assistance Worker	$73,928	4,583	1,071	8,612	8,133	4,230	1,356	$101,913
0.15	Long Term Care Service Manager	$7,053	437	102	1,069	171	269	129	$9,230
1.00	Sr. Human Services Case Manag	$35,256	2,186	511	5,341	0	1,346	647	$45,287
0.05	Sr. Program Administrator	$3,448	214	50	522	0	132	63	$4,429
4.20	**SENIOR DAY CARE SERVIC**	**$119,685**	**7,420**	**1,734**	**15,544**	**8,304**	**5,977**	**2,195**	**$160,859**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
LONG TERM CARE									
1.00	Human Services Case Manager	$40,789	2,529	591	6,180	3,454	1,556	748	$55,847
0.75	Human Services Case Mgr	$28,722	1,781	416	4,351	75	1,097	527	$36,969
0.80	Long Term Care Service Manager	$37,615	2,332	545	5,699	4,860	1,434	690	$53,175
1.00	Office Assistant	$23,345	1,447	339	3,537	3,016	895	428	$33,007
1.00	Sr. Human Services Case Manag	$44,674	2,770	648	6,768	10,993	1,703	819	$68,375
1.00	Sr. Office Assistant	$29,453	1,826	427	4,462	9,996	1,126	540	$47,830
0.05	Sr. Program Administrator	$3,448	214	50	522	0	132	63	$4,429
5.60	**LONG TERM CARE**	**$208,046**	**12,899**	**3,016**	**31,519**	**32,394**	**7,943**	**3,815**	**$299,632**
SENIOR FACILITIES JANITORIAL SERVICES									
0.95	Building Attendant	$22,460	1,393	326	2,617	3,118	1,286	412	$31,612
0.95	**SENIOR FACILITIES JANIT**	**$22,460**	**1,393**	**326**	**2,617**	**3,118**	**1,286**	**412**	**$31,612**
MUSEUMS ADMINISTRATIVE SERVICES									
1.00	Administrative Assistant	$37,283	2,312	541	5,648	759	1,423	684	$48,650
1.00	Museum Administrator	$69,363	4,301	1,006	10,508	6,608	2,639	1,272	$95,697
1.00	Museum Collections Curator	$44,469	2,757	645	6,737	3,454	1,695	816	$60,573
1.00	Museum Exhibits Curator	$42,552	2,638	617	6,447	6,607	1,623	780	$61,264
1.00	Museum Maintenance Technician	$35,900	2,226	521	5,439	8,701	1,371	658	$54,816
1.00	Volunteer Coordinator	$37,713	2,338	547	5,714	9,996	1,439	692	$58,439
6.00	**MUSEUMS ADMINISTRATIV**	**$267,280**	**16,572**	**3,877**	**40,493**	**36,125**	**10,190**	**4,902**	**$379,439**
MUSEUM OF NATURAL HISTORY									
1.00	Museum Curator	$39,357	2,440	571	5,963	3,454	1,502	722	$54,009
1.00	Museum Manager	$52,101	3,230	755	7,893	3,454	1,985	956	$70,374
1.00	Museum Naturalist	$37,981	2,355	551	5,754	6,608	1,449	697	$55,395
1.00	Office Assistant	$27,267	1,691	395	4,131	741	1,043	500	$35,768
4.00	**MUSEUM OF NATURAL HIST**	**$156,706**	**9,716**	**2,272**	**23,741**	**14,257**	**5,979**	**2,875**	**$215,546**
MUSEUM OF ART									
2.00	Museum Curator	$85,972	5,330	1,247	13,025	10,061	3,278	1,577	$120,490
1.00	Museum Manager	$52,547	3,258	762	7,961	114	2,002	964	$67,608
3.00	**MUSEUM OF ART**	**$138,519**	**8,588**	**2,009**	**20,986**	**10,175**	**5,280**	**2,541**	**$188,098**
MUSEUM RAILROAD									
1.00	Museum Manager	$52,223	3,238	757	7,912	8,701	1,989	958	$75,778
1.00	**MUSEUM RAILROAD**	**$52,223**	**3,238**	**757**	**7,912**	**8,701**	**1,989**	**958**	**$75,778**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
MUSEUM / BCC									
1.00	Museum Curator	$42,000	2,604	609	6,363	3,454	1,602	770	$57,402
1.00	Museum Manager	$49,620	3,076	719	7,517	3,454	1,891	910	$67,187
2.00	**MUSEUM / BCC**	**$91,620**	**5,680**	**1,328**	**13,880**	**6,908**	**3,493**	**1,680**	**$124,589**
TRANSIT SERVICES									
1.00	Administrative Assistant	$28,937	1,794	420	4,384	3,016	1,107	531	$40,189
1.00	Bus Operations Supervisor	$48,601	3,013	705	7,363	6,607	1,852	891	$69,032
1.00	Customer Service Representative	$27,695	1,717	402	4,196	3,454	1,060	508	$39,032
1.00	Transportation Operation Adminis	$73,920	4,583	1,072	11,199	8,701	2,812	1,356	$103,643
4.00	**TRANSIT SERVICES**	**$179,153**	**11,107**	**2,599**	**27,142**	**21,778**	**6,831**	**3,286**	**$251,896**
FIXED ROUTE SERVICES									
19.00	Bus Operator	$562,440	34,874	8,156	65,527	67,432	32,137	10,315	$780,881
1.00	Bus Operator (Hanway, Richard	$25,483	1,580	370	2,969	10,993	1,457	467	$43,319
1.00	Bus Operator (Ortega, Analisa #	$25,483	1,580	370	2,969	10,993	1,457	467	$43,319
3.00	Supervisor Route Operations	$124,333	7,709	1,803	18,836	20,209	4,743	2,280	$179,913
24.00	**FIXED ROUTE SERVICES**	**$737,739**	**45,743**	**10,699**	**90,301**	**109,627**	**39,794**	**13,529**	**$1,047,432**
DIAL A RIDE SERVICES									
0.00	Assistant Supervisor	$0	0	0	0	0	0	0	$0
14.00	Dial-A-Ride Transit Driver	$366,449	22,723	5,315	42,693	57,800	20,956	6,722	$522,658
3.00	Dispatcher/Scheduler	$85,863	5,324	1,245	13,008	9,460	3,284	1,575	$119,759
1.00	Supervisor Dial-A-Ride Operation	$40,470	2,509	587	6,131	7,595	1,544	742	$59,578
18.00	**DIAL A RIDE SERVICES**	**$492,782**	**30,556**	**7,147**	**61,832**	**74,855**	**25,784**	**9,039**	**$701,995**
BUS MAINTENANCE									
3.00	Fleet Maintenance Mechanic	$116,767	7,239	1,693	13,603	15,409	6,663	2,141	$163,515
1.00	Supervisor Transit Maintenance	$54,772	3,396	794	8,298	8,701	2,086	1,005	$79,052
1.00	Vehicle Service Worker	$23,663	1,467	343	3,585	3,016	1,354	434	$33,862
5.00	**BUS MAINTENANCE**	**$195,202**	**12,102**	**2,830**	**25,486**	**27,126**	**10,103**	**3,580**	**$276,429**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
CONVENTION & VISITORS BUREAU SERVICES									
1.00	CVB Services Manager	$41,543	2,576	602	6,294	9,996	1,584	762	$63,357
1.00	Distribution Specialist	$29,098	1,804	422	4,408	3,016	1,113	534	$40,395
1.00	Executive Administrative Assistan	$31,941	1,980	463	4,839	114	1,221	586	$41,144
1.00	Executive Director CVB	$85,546	5,304	1,240	12,960	3,472	3,252	1,569	$113,343
1.00	Media Publications Coordinator	$42,250	2,620	613	6,401	9,996	1,611	775	$64,266
2.00	Office Assistant	$51,193	3,174	742	7,756	12,811	1,960	939	$78,575
3.00	Tourism, Sports Convention Acco	$133,527	8,279	1,936	20,230	12,496	5,090	2,449	$184,007
10.00	**CONVENTION & VISITORS**	**$415,098**	**25,737**	**6,018**	**62,888**	**51,901**	**15,831**	**7,614**	**$585,087**
139.00	**PUBLIC SERVICES**	**$4,947,062**	**306,728**	**71,734**	**702,915**	**609,139**	**214,494**	**90,735**	**$6,942,807**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
PUBLIC WORKS									
PUBLIC WORKS OFFICE									
1.00	Executive Administrative Assistan	$38,070	2,360	552	5,768	132	1,453	698	$49,033
1.00	Operations Analyst	$41,709	2,586	605	6,319	4,934	1,591	765	$58,509
1.00	Public Works Director	$109,377	6,781	1,586	16,571	9,996	4,155	2,006	$150,472
3.00	**PUBLIC WORKS OFFICE**	**$189,156**	**11,727**	**2,743**	**28,658**	**15,062**	**7,199**	**3,469**	**$258,014**
STREET SERVICES									
1.00	Administrative Assistant	$31,070	1,926	451	4,707	3,016	1,188	570	$42,928
1.00	Sr. Engineering Technician	$39,878	2,472	578	6,042	3,681	1,521	731	$54,903
1.00	Street Systems Administrator	$65,532	4,063	950	9,928	8,701	2,494	1,202	$92,870
2.00	Supervisor Street Maintenance	$96,588	5,989	1,401	14,633	7,950	3,680	1,771	$132,012
5.00	**STREET SERVICES**	**$233,068**	**14,450**	**3,380**	**35,310**	**23,348**	**8,883**	**4,274**	**$322,713**
STREET DRAINAGE MAINTENANCE SERVICES									
2.00	Equipment Operator Streets Main	$58,743	3,642	852	6,844	8,188	3,357	1,077	$82,703
1.00	Sr. Equipment Operator Streets	$32,870	2,038	477	3,829	3,454	1,877	603	$45,148
3.00	Street Maintenance Worker	$82,399	5,109	1,195	9,599	16,036	4,711	1,512	$120,561
1.00	Supervisor Street Maintenance	$47,927	2,971	695	7,261	7,595	1,826	879	$69,154
7.00	**STREET DRAINAGE MAINTE**	**$221,939**	**13,760**	**3,219**	**27,533**	**35,273**	**11,771**	**4,071**	**$317,566**
MAJOR MAINTENANCE PROGRAM									
12.00	Equipment Operator Streets Main	$420,170	26,051	6,094	48,951	78,063	23,985	7,705	$611,019
3.00	Sr. Equipment Operator Streets	$114,790	7,117	1,664	13,373	15,689	6,551	2,105	$161,289
1.00	Street Maintenance Worker	$23,087	1,431	335	2,690	0	1,321	423	$29,287
16.00	**MAJOR MAINTENANCE PRO**	**$558,047**	**34,599**	**8,093**	**65,014**	**93,752**	**31,857**	**10,233**	**$801,595**
MINOR MAINTENANCE REPAIR & PATCHING SERVICES									
1.00	Concrete Finisher	$28,535	1,769	414	4,323	10,993	1,631	523	$48,188
1.00	Crew Leader - Streets	$42,546	2,638	617	4,957	10,993	2,427	780	$64,958
2.00	Equipment Operator Streets Main	$62,442	3,871	906	8,235	14,009	3,567	1,145	$94,175
3.00	Street Maintenance Worker	$79,904	4,954	1,159	10,117	17,923	4,568	1,465	$120,090
7.00	**MINOR MAINTENANCE REP**	**$213,427**	**13,232**	**3,096**	**27,632**	**53,918**	**12,193**	**3,913**	**$327,411**
STREET LIGHTING									
1.00	Crew Leader - Traffic Signal	$40,454	2,508	587	4,713	8,701	2,308	742	$60,013
1.00	**STREET LIGHTING**	**$40,454**	**2,508**	**587**	**4,713**	**8,701**	**2,308**	**742**	**$60,013**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
MINOR MAINTENANCE REPAIR & PATCHING SERVICES									
2.00	Sr. Technician Traffic Signal	$74,968	4,648	1,087	8,734	8,833	4,278	1,375	$103,923
2.00	Street Lighting Technician	$60,582	3,756	878	9,178	114	3,462	1,112	$79,082
1.00	Technician Traffic Signal	$40,669	2,521	590	4,738	2,825	2,320	746	$54,409
5.00	**MINOR MAINTENANCE REP**	**$176,219**	**10,925**	**2,555**	**22,650**	**11,772**	**10,060**	**3,233**	**$237,414**
MINOR MAINTENANCE REPAIR & PATCHING SERVICES									
1.00	Crew Leader - Traffic Signal	$60,185	3,731	873	7,012	9,996	3,429	1,104	$86,330
2.00	Technician Traffic Signal	$65,488	4,060	950	7,629	3,586	3,740	1,201	$86,654
3.00	**MINOR MAINTENANCE REP**	**$125,673**	**7,791**	**1,823**	**14,641**	**13,582**	**7,169**	**2,305**	**$172,984**
MINOR MAINTENANCE REPAIR & PATCHING SERVICES									
1.00	Sr. Technician Traffic Signs	$32,809	2,034	476	3,822	341	1,874	602	$41,958
3.00	Techician Traffic Signs	$91,627	5,680	1,329	10,674	15,423	5,235	1,680	$131,648
4.00	**MINOR MAINTENANCE REP**	**$124,436**	**7,714**	**1,805**	**14,496**	**15,764**	**7,109**	**2,282**	**$173,606**
STREET SWEEPING SERVICES									
7.00	Equipment Operator Streets Main	$208,521	12,928	3,023	24,292	29,708	11,914	3,824	$294,210
7.00	**STREET SWEEPING SERVIC**	**$208,521**	**12,928**	**3,023**	**24,292**	**29,708**	**11,914**	**3,824**	**$294,210**
TRAFFIC ENGINEERING SERVICES									
1.00	Administrative Assistant	$28,819	1,787	418	4,366	4,319	1,102	529	$41,340
1.00	Sr. Engineering Technician	$38,525	2,389	559	5,837	132	1,470	707	$49,619
1.00	Traffic Engineering & Operations	$88,189	5,468	1,279	13,361	8,701	3,352	1,617	$121,967
1.00	Traffic Engineering Operations Co	$65,240	4,045	946	9,884	132	2,483	1,197	$83,927
4.00	**TRAFFIC ENGINEERING SE**	**$220,773**	**13,689**	**3,202**	**33,448**	**13,284**	**8,407**	**4,050**	**$296,853**
ENGINEERING SERVICES									
1.00	Administrative Assistant	$36,927	2,289	535	5,594	8,701	1,410	677	$56,133
1.00	Civil Engineer	$52,847	3,277	766	8,006	550	2,013	969	$68,428
1.00	Civil Engineer Associate	$42,622	2,643	618	6,457	3,454	1,625	782	$58,201
1.00	Engineering Services Administrat	$88,757	5,503	1,287	13,447	5,143	3,374	1,628	$119,139
2.00	Plan Review Engineer	$114,847	7,121	1,665	17,399	13,635	4,372	2,106	$161,145
2.00	Sr. Engineering Technician	$82,423	5,111	1,195	12,487	8,833	3,144	1,512	$114,705
8.00	**ENGINEERING SERVICES**	**$418,423**	**25,944**	**6,066**	**63,390**	**40,316**	**15,938**	**7,674**	**$577,751**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
MINOR MAINTENANCE REPAIR & PATCHING SERVICES									
1.00	City Surveyor	$65,197	4,042	945	9,877	8,701	2,481	1,196	$92,439
2.00	Engineering Technician	$65,781	4,079	954	9,966	17,591	2,513	1,207	$102,091
2.00	Sr. Engineering Technician	$83,100	5,152	1,205	12,590	18,588	3,169	1,524	$125,328
5.00	**MINOR MAINTENANCE REP**	**$214,078**	**13,273**	**3,104**	**32,433**	**44,880**	**8,163**	**3,927**	**$319,858**
LAND MANAGEMENT-RIGHT OF WAY SERVICES									
1.00	Real Estate Administrator	$66,475	4,121	964	10,071	9,996	2,529	1,219	$95,375
1.00	Real Estate Services Specialist	$44,259	2,744	642	6,705	9,996	1,687	812	$66,845
2.00	Sr. Real Estate Services Specialis	$95,079	5,895	1,379	14,404	13,450	3,624	1,744	$135,575
4.00	**LAND MANAGEMENT-RIGHT**	**$205,813**	**12,760**	**2,985**	**31,180**	**33,442**	**7,840**	**3,775**	**$297,795**
PROJECT DEVELOPMENT SERVICES									
1.00	Acting Administrative Assistant	$28,231	1,750	409	4,277	4,934	1,080	518	$41,199
1.00	Civil Engineer	$68,716	4,260	996	10,410	3,454	2,614	1,260	$91,710
1.00	Engineering Intern II	$55,780	3,458	809	8,451	3,225	2,124	1,023	$74,870
4.00	Engineering Technician (CAD)	$113,219	7,019	1,641	17,152	41,978	4,331	2,076	$187,416
1.00	Project Development Administrat	$90,679	5,622	1,315	13,738	132	3,447	1,663	$116,596
3.00	Sr. Civil Engineer	$238,497	14,787	3,459	36,132	8,947	9,069	4,375	$315,266
1.00	Sr. Civil Engineer Associate	$44,674	2,770	648	6,768	10,993	1,703	819	$68,375
1.00	Sr. Engineering Technician	$42,180	2,615	612	6,390	3,016	1,609	774	$57,196
13.00	**PROJECT DEVELOPMENT SE**	**$681,976**	**42,281**	**9,889**	**103,318**	**76,679**	**25,977**	**12,508**	**$952,628**
CONTRACT ADMINISTRATION SERVICES									
1.00	Administrative Assistant	$28,778	1,784	417	4,360	6,607	1,101	528	$43,575
2.00	Civil Engineer Associate	$84,412	5,233	1,224	12,789	5,693	3,219	1,548	$114,118
1.00	Construction Projects Administrat	$90,501	5,611	1,312	13,711	8,701	3,440	1,660	$124,936
1.00	Inspector Engineer	$50,619	3,138	734	7,669	10,993	1,928	928	$76,009
1.00	Sr. Civil Engineer	$71,929	4,460	1,043	10,897	132	2,736	1,319	$92,516
3.00	Sr. Civil Engineer Associate	$162,795	10,094	2,361	24,663	24,443	6,200	2,986	$233,542
10.00	Sr. Inspector Engineer	$497,501	30,845	7,212	75,372	76,216	18,954	9,126	$715,226
1.00	Sr. Inspector Engineering	$41,597	2,579	603	6,302	6,607	1,587	763	$60,038
20.00	**CONTRACT ADMINISTRATI**	**$1,028,132**	**63,744**	**14,906**	**155,763**	**139,392**	**39,165**	**18,858**	**$1,459,960**
112.00	**PUBLIC WORKS**	**$4,860,135**	**301,325**	**70,476**	**684,471**	**648,873**	**215,953**	**89,138**	**$6,870,371**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
UTILITIES									
UTILITY ADMINISTRATIVE SERVICES									
1.00	Administrative Assistant	$30,166	1,870	437	4,570	637	1,153	553	$39,386
1.00	Business Services Administrator	$78,672	4,878	1,141	11,919	759	2,992	1,443	$101,804
1.00	Operations Manager	$63,827	3,957	925	9,670	10,993	2,429	1,171	$92,972
1.00	Utility Service Reader	$37,160	2,304	539	4,329	10,993	2,121	682	$58,128
4.00	**UTILITY ADMINISTRATIVE**	**$209,825**	**13,009**	**3,042**	**30,488**	**23,382**	**8,695**	**3,849**	**$292,290**
UTILITY DIRECTOR'S OFFICE									
1.00	Fleet Maintenance Mechanic	$43,173	2,677	626	5,030	10,993	2,462	792	$65,753
1.00	Operations Analyst	$46,668	2,893	677	7,070	132	1,779	856	$60,075
2.00	Sr. Office Assistant	$55,426	3,437	804	8,397	6,032	2,120	1,017	$77,233
1.00	Supervisor Meter Maintenance	$41,947	2,601	608	6,355	10,993	1,600	769	$64,873
0.20	Sustainability Officer	$10,659	661	155	1,615	348	406	195	$14,039
1.00	Utility Director	$109,306	6,777	1,585	16,560	9,996	4,153	2,005	$150,382
6.20	**UTILITY DIRECTOR'S OFFI**	**$307,179**	**19,046**	**4,455**	**45,027**	**38,494**	**12,520**	**5,634**	**$432,355**
NEW CONNECTION SERVICES									
1.00	Sr. Office Assistant	$26,905	1,668	390	4,076	5,839	1,030	493	$40,401
0.67	Supervisor New Services & Disp	$26,074	1,617	378	3,950	4,488	995	478	$37,980
3.00	Utilities New Services Technician	$106,119	6,580	1,539	16,077	24,461	4,052	1,945	$160,773
4.67	**NEW CONNECTION SERVIC**	**$159,098**	**9,865**	**2,307**	**24,103**	**34,788**	**6,077**	**2,916**	**$239,154**
RATE ANALYSIS									
2.00	Accountant	$87,518	5,426	1,269	13,259	10,128	3,337	1,605	$122,542
1.00	Billing Technician	$26,867	1,666	390	4,070	3,016	1,028	493	$37,530
1.00	Rate & Economics Analysis Mana	$65,000	4,030	943	9,848	6,607	2,474	1,192	$90,094
2.00	Rate Analyst Senior	$113,387	7,030	1,644	17,178	19,694	4,318	2,079	$165,330
6.00	**RATE ANALYSIS**	**$292,772**	**18,152**	**4,246**	**44,355**	**39,445**	**11,157**	**5,369**	**$415,496**
METER READING									
1.00	Meter Reading & Building Suppor	$45,769	2,838	664	6,934	132	1,745	839	$58,921
1.00	Sr. Utilities Service Reader	$33,818	2,097	490	3,940	9,996	1,931	620	$52,892
7.00	Utility Service Reader	$192,690	11,946	2,795	22,448	38,059	11,016	3,534	$282,488
9.00	**METER READING**	**$272,277**	**16,881**	**3,949**	**33,322**	**48,187**	**14,692**	**4,993**	**$394,301**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
UTILITIES DISPATCH OFFICE									
0.33	Supervisor New Services & Disp	$12,843	796	186	1,946	1,088	490	236	$17,585
5.00	Utilities Comm Center Operator	$172,736	10,711	2,505	20,124	25,737	9,861	3,167	$244,841
5.33	**UTILITIES DISPATCH OFFI**	**$185,579**	**11,507**	**2,691**	**22,070**	**26,825**	**10,351**	**3,403**	**$262,426**
FIELD SERVICES									
1.00	Meter Mechanic	$40,092	2,486	581	4,671	10,993	2,287	735	$61,845
1.00	Supervisor Field Services	$37,442	2,321	543	5,672	4,934	1,429	687	$53,028
7.00	Utility Service Technician	$225,650	13,993	3,271	26,289	46,720	12,888	4,137	$332,948
9.00	**FIELD SERVICES**	**$303,184**	**18,800**	**4,395**	**36,632**	**62,647**	**16,604**	**5,559**	**$447,821**
JOINT UTILITIES WAREHOUSE									
1.00	Sr. Office Assistant	$23,587	1,462	342	3,573	6,607	904	433	$36,908
1.00	Warehouse Supervisor	$31,812	1,972	461	4,820	2,807	1,216	583	$43,671
3.00	Warehouse Worker	$85,343	5,291	1,238	9,943	4,327	4,877	1,566	$112,585
5.00	**JOINT UTILITIES WAREHO**	**$140,742**	**8,725**	**2,041**	**18,336**	**13,741**	**6,997**	**2,582**	**$193,164**
JU ADMININSTRATION BLDG									
1.00	Building Attendant	$29,272	1,815	424	3,410	3,034	1,673	537	$40,165
1.00	Utility Service Reader	$26,497	1,643	384	3,087	10,993	1,515	486	$44,605
2.00	**JU ADMININSTRATION BLD**	**$55,769**	**3,458**	**808**	**6,497**	**14,027**	**3,188**	**1,023**	**$84,770**
UTILITIES TECHNICAL SUPPORT									
0.50	Administrative Assistant	$17,644	1,094	256	2,673	2,750	674	324	$25,415
1.00	Operations Engineer	$53,286	3,304	773	8,073	9,996	2,030	977	$78,439
0.50	Regulatory & Environmental Serv	$41,777	2,590	606	6,329	1,654	1,588	766	$55,310
5.00	Sr. Engineering Technician	$202,475	12,554	2,936	30,676	36,851	7,722	3,712	$296,926
1.00	Utilities Project & Water Rights A	$70,239	4,355	1,018	10,641	10,993	2,672	1,288	$101,206
2.00	Utility Operations Engineer	$141,121	8,749	2,046	21,380	3,586	5,368	2,588	$184,838
2.00	Utility Service Reader	$73,461	4,555	1,065	8,558	21,986	4,193	1,347	$115,165
12.00	**UTILITIES TECHNICAL SUP**	**$600,003**	**37,201**	**8,700**	**88,330**	**87,816**	**24,247**	**11,002**	**$857,299**
UTILITY SCADA									
1.00	SCADA Systems Supervisor	$55,527	3,443	805	8,412	3,454	2,114	1,018	$74,773
1.00	Sr. SCADA System Technician	$52,884	3,279	767	8,012	3,016	2,014	970	$70,942
2.00	**UTILITY SCADA**	**$108,411**	**6,722**	**1,572**	**16,424**	**6,470**	**4,128**	**1,988**	**$145,715**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
REGULATORY & ENVIRONMETAL SERVICES									
0.50	Administrative Assistant	$17,644	1,094	256	2,673	2,750	674	324	$25,415
0.50	Regulatory & Environmental Serv	$41,777	2,590	606	6,329	1,654	1,588	766	$55,310
1.00	Regulatory Environment Analyst	$67,296	4,172	976	10,195	759	2,561	1,234	$87,193
2.00	**REGULATORY & ENVIRONM**	**$126,717**	**7,856**	**1,838**	**19,197**	**5,163**	**4,823**	**2,324**	**$167,918**
LABORATORY									
1.00	Manager Water Quality Lab	$52,338	3,244	759	7,930	5,046	1,994	960	$72,271
1.00	Sr. Water Quality Laboratory Tec	$33,208	2,059	481	5,031	6,375	1,269	609	$49,032
3.00	Water Quality Laboratory Technic	$103,051	6,388	1,495	15,611	10,052	3,936	1,890	$142,423
5.00	**LABORATORY**	**$188,597**	**11,691**	**2,735**	**28,572**	**21,473**	**7,199**	**3,459**	**$263,726**
POLLUTION PREVENTION									
3.00	Industrial Waste Program Inspect	$112,676	6,985	1,634	17,071	8,117	4,301	2,066	$152,850
1.00	Industrial Waste Program Superv	$53,156	3,296	771	8,053	4,406	2,024	974	$72,680
4.00	**POLLUTION PREVENTION**	**$165,832**	**10,281**	**2,405**	**25,124**	**12,523**	**6,325**	**3,040**	**$225,530**
GAS SERVICES									
1.00	Administrative Assistant	$37,325	2,314	541	5,655	7,595	1,425	685	$55,540
1.00	Gas Business Analyst	$74,127	4,596	1,075	11,230	3,472	2,819	1,359	$98,678
1.00	Gas Distribution & Cont Administr	$92,479	5,734	1,341	14,011	132	3,515	1,696	$118,908
1.00	Gas Operations & Compliance Co	$61,157	3,792	887	9,265	132	2,328	1,122	$78,683
1.00	Gas Systems Inspector	$51,617	3,200	748	7,820	8,701	1,966	947	$74,999
1.00	Office Assistant	$23,171	1,437	336	3,510	6,607	888	425	$36,374
1.00	Sr. Office Assistant	$26,019	1,613	377	3,942	10,993	996	477	$44,417
1.00	Training/Safety Coordinator	$47,416	2,940	688	7,184	6,607	1,807	870	$67,512
8.00	**GAS SERVICES**	**$413,311**	**25,626**	**5,993**	**62,617**	**44,239**	**15,744**	**7,581**	**$575,111**
GAS CONSTRUCTION & MAINTENANCE									
1.00	Crew Leader - Gas Systems	$35,128	2,178	509	4,092	8,701	2,005	644	$53,257
6.00	Equipment Operator	$199,485	12,368	2,892	23,241	29,119	11,391	3,659	$282,155
4.00	Gas Services Worker	$116,523	7,225	1,690	13,575	17,595	6,658	2,137	$165,403
1.00	Supervisor Gas Systems Operatio	$58,480	3,626	848	8,860	6,607	2,226	1,073	$81,720
3.00	Welder Gas Systems	$123,324	7,646	1,788	14,367	15,609	7,034	2,262	$172,030
1.00	Welder Senior Gas Systems	$43,740	2,712	634	5,096	7,595	2,494	802	$63,073
16.00	**GAS CONSTRUCTION & MAI**	**$576,680**	**35,755**	**8,361**	**69,231**	**85,226**	**31,808**	**10,577**	**$817,638**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
GAS PRESSURE & SERVICE									
4.00	Meter Mechanic	$144,986	8,989	2,102	16,891	8,600	8,277	2,659	$192,504
1.00	Sr. Meter Mechanic	$42,712	2,648	619	4,976	3,454	2,436	783	$57,628
1.00	Supervisor Gas Systems Operatio	$61,156	3,792	887	9,265	9,996	2,328	1,122	$88,546
2.00	Technician Gas Measurement	$94,099	5,834	1,365	10,962	18,697	5,365	1,726	$138,048
8.00	Technician Gas Services	$306,936	19,031	4,451	35,758	38,456	17,515	5,630	$427,777
16.00	**GAS PRESSURE & SERVICE**	**$649,889**	**40,294**	**9,424**	**77,852**	**79,203**	**35,921**	**11,920**	**$904,503**
GAS CORROSION									
1.00	Crew Leader - Gas Cathodic	$41,632	2,581	604	4,850	8,702	2,375	764	$61,508
1.00	Equipment Operator	$32,775	2,032	475	3,818	6,189	1,872	601	$47,762
1.00	Gas Services Worker	$28,122	1,744	408	3,276	4,319	1,607	516	$39,992
1.00	Sr. Technician Gas Cathodic Prot	$42,985	2,665	623	6,512	8,701	1,639	788	$63,913
1.00	Supervisor Technical Gas Service	$55,052	3,413	798	8,340	9,996	2,096	1,010	$80,705
3.00	Technician Gas Cathodic Prot	$120,952	7,499	1,754	14,091	27,398	6,899	2,218	$180,811
2.00	Technician Gas Services	$84,970	5,268	1,233	9,899	4,231	4,846	1,558	$112,005
10.00	**GAS CORROSION**	**$406,488**	**25,202**	**5,895**	**50,786**	**69,536**	**21,334**	**7,455**	**$586,696**
GAS LOCATING & MAPPING									
1.00	Dispatcher Excavation Damage P	$39,803	2,468	577	6,030	9,996	1,519	730	$61,123
2.00	Equipment Operator	$81,899	5,078	1,188	9,541	19,992	4,672	1,502	$123,872
4.00	Gas Line Locator	$161,249	9,998	2,338	18,785	23,947	9,198	2,957	$228,472
1.00	Gas Services Worker	$28,444	1,764	412	3,314	114	1,626	522	$36,196
1.00	Sr. GIS Technician	$36,420	2,258	528	5,518	3,016	1,390	668	$49,798
1.00	Supervisor Locating/Mapping	$49,816	3,089	722	7,547	3,034	1,898	914	$67,020
10.00	**GAS LOCATING & MAPPING**	**$397,631**	**24,655**	**5,765**	**50,735**	**60,099**	**20,303**	**7,293**	**$566,481**
WATER SERVICES									
0.50	Administrative Assistant	$18,282	1,133	265	2,770	865	698	335	$24,348
0.50	Water Service Administrator	$35,646	2,210	517	5,400	2,501	1,356	654	$48,284
1.00	**WATER SERVICES**	**$53,928**	**3,343**	**782**	**8,170**	**3,366**	**2,054**	**989**	**$72,632**
WATER CONSERVATION									
1.00	Water Conservation Program Coo	$55,777	3,458	809	8,450	0	2,124	1,023	$71,641
1.00	**WATER CONSERVATION**	**$55,777**	**3,458**	**809**	**8,450**	**0**	**2,124**	**1,023**	**$71,641**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
WATER LINE MAINTENANCE									
3.00	Equipment Operator	$97,226	6,028	1,410	12,419	19,694	5,552	1,783	$144,112
1.00	Gas Services Worker	$33,207	2,059	482	3,869	10,993	1,896	609	$53,115
2.00	Meter Mechanic	$71,375	4,426	1,035	8,315	6,607	4,074	1,309	$97,141
0.50	Sr. Office Assistant	$11,586	718	168	1,755	756	444	212	$15,639
2.00	Supervisor Water Distribution /Pr	$103,760	6,434	1,504	15,720	18,697	3,952	1,903	$151,970
2.00	Water Line Locator	$111,686	6,924	1,619	13,012	17,600	6,363	2,048	$159,252
4.00	Water Resources Crew Leader	$166,828	10,342	2,420	19,436	21,218	9,516	3,059	$232,819
4.00	Water Resources Serviceman	$156,113	9,678	2,264	18,187	31,447	8,907	2,863	$229,459
9.00	Water Resources Worker	$258,731	16,042	3,751	30,142	37,866	14,787	4,745	$366,064
27.50	**WATER LINE MAINTENANC**	**$1,010,512**	**62,651**	**14,653**	**122,855**	**164,878**	**55,491**	**18,531**	**$1,449,571**
WATER PRODUCTION									
1.00	Labor - Water	$21,965	1,362	318	2,559	3,016	1,258	403	$30,881
1.00	Sr. Office Assistant	$27,085	1,679	393	4,103	114	1,037	497	$34,908
7.00	Sr. Water Production System Op	$297,321	18,433	4,312	34,638	33,446	16,243	5,454	$409,847
1.00	Supervisor Water Distribution /Pr	$53,161	3,296	771	8,054	9,996	2,025	975	$78,278
2.00	Technician Water Control System	$109,554	6,793	1,588	12,763	10,128	6,243	2,010	$149,079
12.00	**WATER PRODUCTION**	**$509,086**	**31,563**	**7,382**	**62,117**	**56,700**	**26,806**	**9,339**	**$702,993**
WASTEWATER SERVICES									
0.50	Administrative Assistant	$18,282	1,133	265	2,770	865	698	335	$24,348
0.50	Water Service Administrator	$35,646	2,210	517	5,400	2,501	1,356	654	$48,284
1.00	**WASTEWATER SERVICES**	**$53,928**	**3,343**	**782**	**8,170**	**3,366**	**2,054**	**989**	**$72,632**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
WW LINE MAINTENANCE									
1.00	Crew Leader - Water	$39,133	2,426	567	4,559	3,034	2,233	718	$52,670
1.00	Inspector Collection Systems TV	$46,301	2,871	671	7,015	10,993	1,765	849	$70,465
1.00	Maintenance Mechanic	$38,977	2,417	565	4,541	3,034	2,224	715	$52,473
1.00	Meter Mechanic	$40,092	2,486	581	4,671	10,993	2,287	735	$61,845
0.50	Sr. Office Assistant	$11,586	718	168	1,755	756	444	212	$15,639
1.00	Sr. Wastewater Collections Syste	$35,962	2,230	521	4,190	8,701	2,053	660	$54,317
3.00	Sr. Wastewater System Worker	$113,528	7,038	1,646	13,225	14,083	6,479	2,082	$158,081
1.00	Supervisor Wastewater Collection	$57,234	3,549	830	8,671	132	2,179	1,050	$73,645
6.00	Wastewater Collections System	$179,987	11,160	2,608	22,780	42,149	10,284	3,301	$272,269
1.00	Wastewater Lift Station Operator	$48,433	3,003	702	5,642	9,996	2,761	888	$71,425
16.50	**WW LINE MAINTENANCE**	**$611,233**	**37,898**	**8,859**	**77,049**	**103,871**	**32,709**	**11,210**	**$882,829**
WW JAKE HANDS TREAT PLANT OPERATION									
1.00	Equipment Maintenance Worker	$23,663	1,467	343	3,585	8,701	1,354	434	$39,547
1.00	Gas Services Worker	$33,207	2,059	482	3,869	10,993	1,896	609	$53,115
2.00	Labor - Water	$49,746	3,084	721	6,564	3,454	2,846	913	$67,328
1.00	Maintenance Mechanic	$33,435	2,073	485	3,895	0	1,909	613	$42,410
1.00	Sr. Office Assistant	$23,900	1,482	347	3,621	9,996	916	438	$40,700
2.00	Sr. Wastewater System Worker	$90,612	5,618	1,314	10,556	17,591	5,167	1,662	$132,520
6.00	Sr. Wastewater Treatment Plant	$235,098	14,576	3,409	28,682	28,479	13,413	4,312	$327,969
3.00	Supervisor Wastewater Treatmen	$136,160	8,442	1,974	20,628	24,443	5,191	2,497	$199,335
3.00	Wastewater Maintenance & Oper	$80,988	5,021	1,174	11,332	19,312	4,631	1,485	$123,943
1.00	Wastewater Treatment Manager	$56,362	3,494	817	8,539	3,454	2,146	1,034	$75,846
2.00	Wastwater Plant Project Coordina	$85,210	5,283	1,235	12,909	14,009	3,250	1,563	$123,459
23.00	**WW JAKE HANDS TREAT PL**	**$848,381**	**52,599**	**12,301**	**114,180**	**140,432**	**42,719**	**15,560**	**$1,226,172**
EAST MESA WW RECLAM PLANT									
1.00	Sr. Wastewater Treatment Plant	$40,111	2,487	582	4,673	9,996	2,288	736	$60,873
1.00	Wastewater Maintenance & Oper	$26,773	1,660	388	3,119	8,701	1,531	491	$42,663
2.00	**EAST MESA WW RECLAM PL**	**$66,884**	**4,147**	**970**	**7,792**	**18,697**	**3,819**	**1,227**	**$103,536**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
SOLID WASTE SERVICES									
1.00	Administrative Assistant	$35,772	2,218	519	5,419	3,016	1,366	656	$48,966
3.00	Fleet Maintenance Mechanic	$105,946	6,568	1,536	13,484	15,171	6,048	1,943	$150,696
1.00	Laborer Solid Waste	$25,063	1,554	363	2,920	323	1,434	460	$32,117
1.00	Maintenance Services Worker	$27,000	1,674	392	3,146	3,016	1,544	495	$37,267
1.00	Office Assistant	$21,511	1,334	312	3,259	3,434	825	395	$31,070
1.00	Solid Waste Operations Administr	$79,037	4,900	1,146	11,974	7,595	3,006	1,450	$109,108
1.00	Welder	$31,455	1,950	456	3,665	3,681	1,797	577	$43,581
9.00	**SOLID WASTE SERVICES**	**$325,784**	**20,198**	**4,724**	**43,867**	**36,236**	**16,020**	**5,976**	**$452,805**
SW RESIDENTIAL COLLECTIONS									
1.00	Laborer Solid Waste	$26,522	1,644	385	3,090	3,016	1,516	486	$36,659
13.00	Sr. Equipment Operator	$436,181	27,043	6,327	50,816	88,633	24,907	8,000	$641,907
1.00	Supervisor Solid Waste	$52,698	3,267	764	7,984	8,701	2,007	966	$76,387
15.00	**SW RESIDENTIAL COLLECT**	**$515,401**	**31,954**	**7,476**	**61,890**	**100,350**	**28,430**	**9,452**	**$754,953**
SW COMMERCIAL COLLECTIONS									
1.00	Laborer Solid Waste	$24,462	1,517	355	2,850	3,454	1,399	449	$34,486
1.00	Solid Waste Operations Worker	$35,829	2,221	520	4,174	114	2,045	657	$45,560
11.00	Sr. Equipment Operator	$404,451	25,076	5,864	48,128	90,037	23,083	7,419	$604,058
1.00	Supervisor Solid Waste	$47,473	2,943	688	7,192	9,996	1,809	871	$70,972
14.00	**SW COMMERCIAL COLLECT**	**$512,215**	**31,757**	**7,427**	**62,344**	**103,601**	**28,336**	**9,396**	**$755,076**
SW YARDWASTE/COMPOST									
1.00	Equipment Operator	$33,118	2,053	480	3,858	0	1,891	607	$42,007
1.00	Laborer Solid Waste	$27,781	1,722	403	3,236	3,016	1,588	510	$38,256
2.00	**SW YARDWASTE/COMPOST**	**$60,899**	**3,775**	**883**	**7,094**	**3,016**	**3,479**	**1,117**	**$80,263**
SW CLOSURE/POST CLOSURE									
2.00	Equipment Operator	$62,583	3,880	908	7,291	17,402	3,575	1,148	$96,787
2.00	**SW CLOSURE/POST CLOSU**	**$62,583**	**3,880**	**908**	**7,291**	**17,402**	**3,575**	**1,148**	**$96,787**
262.20	**UTILITIES**	**$10,246,595**	**635,292**	**148,578**	**1,340,967**	**1,525,199**	**509,729**	**187,924**	**$14,594,284**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
1,323.00	**TOTAL CITY**	$55,352,979	2,453,604	802,662	8,858,871	7,381,464	2,491,223	1,087,403	$78,428,206

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
FISCAL AGENCIES									
ASCMV									
1.00	Administrative Supervisor	$34,397	2,133	499	5,409	3,681	1,314	631	$48,064
2.00	Animal Care Technician	$53,789	3,335	780	8,274	3,016	2,059	987	$72,240
12.00	Animal Caregiver	$234,171	14,520	3,400	36,373	29,413	8,998	4,296	$331,171
1.00	Building Maintenance Worker	$24,960	1,548	362	3,925	2,825	956	458	$35,034
1.00	Kennel Director	$86,000	5,332	1,247	13,524	8,701	3,269	1,577	$119,650
1.00	Kennel Population Supervisor	$31,941	1,980	463	5,023	6,607	1,221	586	$47,821
1.00	Kennel Supervisor	$31,949	1,981	463	5,024	3,243	1,221	586	$44,467
4.00	Office Assistant	$86,508	5,363	1,255	13,602	6,584	3,319	1,588	$118,219
1.00	Sr. Office Assistant	$26,583	1,648	385	4,180	3,454	1,017	488	$37,755
1.00	Veterinarian	$87,986	5,455	1,276	13,330	10,993	3,345	1,614	$123,999
2.00	Veterinary Asstistant	$49,613	3,076	720	7,516	14,009	1,900	909	$77,743
2.00	Veterinary Technician	$69,599	4,315	1,009	10,722	10,993	2,658	1,276	$100,572
1.00	Volunteer Coordinator	$27,542	1,708	399	4,331	3,016	1,054	505	$38,555
30.00	**ASCMV**	**$845,038**	**52,394**	**12,258**	**131,233**	**106,535**	**32,331**	**15,501**	**$1,195,290**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
SCSWA									
1.00	Administrative Special 5	$40,000	2,480	580	4,660	3,454	2,282	734	$54,190
3.00	Cashier	$72,365	4,487	1,049	8,430	6,409	4,141	1,327	$98,208
12.00	Commercial Truck Driver	$373,848	23,179	5,421	43,552	57,407	21,355	6,856	$531,618
1.00	Fleet Maintenance Mechanic	$38,813	2,406	563	4,522	3,034	2,215	712	$52,265
1.00	Operations Analyst	$47,250	2,930	685	5,505	3,016	1,801	867	$62,054
1.00	Recreation Program Coordinator	$51,479	3,192	746	5,997	3,454	1,961	944	$67,773
2.00	Recycling Operations Worker	$52,833	3,275	766	6,155	12,155	3,021	969	$79,174
1.00	Regulatory Compliance Officer	$52,500	3,255	761	6,116	132	2,000	963	$65,727
7.00	SCSWA Heavy Equipment Operat	$273,314	16,946	3,963	31,840	39,709	15,594	5,012	$386,378
2.00	SCSWA Landfill Foreman	$110,001	6,820	1,595	12,815	17,591	4,189	2,017	$155,028
1.00	SCSWA Supervisor	$46,200	2,864	670	5,382	4,319	1,761	847	$62,043
1.00	Solid Waste Director	$84,975	5,268	1,232	9,900	132	3,231	1,558	$106,296
1.00	Sr. Buyer	$55,000	3,410	798	6,408	3,130	2,095	1,009	$71,850
2.00	Sr. Equipment Operator	$77,856	4,827	1,128	9,070	16,603	4,442	1,428	$115,354
1.00	Sr. Office Assistant	$24,336	1,509	353	2,835	8,701	932	446	$39,112
2.00	Sr. Recycling Operations Worker	$65,583	4,067	951	7,641	8,833	3,745	1,203	$92,023
9.00	Transfer Station Spotter	$205,673	12,750	2,983	23,963	25,907	11,772	3,773	$286,821
48.00	**SCSWA**	**$1,672,026**	**103,665**	**24,244**	**194,791**	**213,986**	**86,537**	**30,665**	**$2,325,914**
MVRDA									
1.00	Administrative Special 5	$40,838	2,532	592	2,859	4,319	1,558	749	$53,447
1.00	GIS Analyst	$42,941	2,662	623	3,006	759	1,637	788	$52,416
5.00	MVRDA - Call Taker	$112,545	6,980	1,630	7,880	16,539	4,315	2,065	$151,954
1.00	MVRDA Director	$72,407	4,489	1,050	5,068	7,595	2,754	1,328	$94,691
3.00	MVRDA Shift Supervisor	$117,168	7,265	1,699	8,202	36,424	4,470	2,148	$177,376
1.00	NCIC Assistant	$30,468	1,889	442	2,133	4,934	1,165	559	$41,590
1.00	NCIC Coordinator	$36,980	2,293	536	2,589	9,996	1,412	678	$54,484
1.00	Network Systems Administrator	$49,000	3,038	711	3,430	8,701	1,867	899	$67,646
1.00	Quality Assurance Specialist	$42,941	2,662	623	3,006	3,016	1,637	788	$54,673
30.00	Telecommunicator	$920,505	57,070	13,344	64,441	182,078	35,186	16,878	$1,289,502
1.00	Training Supervisor	$44,337	2,749	643	3,104	3,016	1,690	813	$56,352
46.00	**MVRDA**	**$1,510,130**	**93,629**	**21,893**	**105,718**	**277,377**	**57,691**	**27,693**	**$2,094,131**
124.00	**FISCAL AGENCIES**	**$4,027,194**	**249,688**	**58,395**	**431,742**	**597,898**	**176,559**	**73,859**	**$5,615,335**

FORM S-1: Detailed Personal Schedule
Number of Full-Time Equivalent Budgeted Positions

FTE Empl.	JOB TITLE	SALARY	FICA	Medicare	PERA	Group Insur.	Workers' Comp	Retiree Health	Total
124.00	**TOTAL FISCAL AGENTS**	$4,027,194	249,688	58,395	431,742	597,898	176,559	73,859	$5,615,335
1,447.00	**GRAND TOTAL**	$59,380,173	2,703,292	861,057	9,290,613	7,979,362	2,667,782	1,161,262	$84,043,541

Glossary of Budget Terms and Acronyms

Glossary and Acronyms, Issue 11

Inside this issue:

Glossary	478
Acronyms	482

GLOSSARY

A

Ad Valorem Tax - Tax based on the assessed valuation of property. (Also known as property tax).

Accrual - The City of Las Cruces utilizes a modified accrual basis of accounting whereas obligations are classified as expenditures if the goods or services are expected to be received during the fiscal year whether or not a cash payment is expected to be made within that fiscal year.

Appropriation - Legal authorization granted by the City Council to make expenditures and incur obligations up to a specific dollar amount.

Assets - Economic resources of the City such as land, buildings, vehicles, cash etc. Under provincial accounting regulations, the Municipality writes off the cost of physical assets such as land holdings and buildings in the year of acquisition.

Attrition - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Audit - Prepared by an independent certified public accountant, or CPA, the primary objective of an audit is to determine if the City's Financial Statements fairly present the City's financial position.

Authorized Personnel (positions) - The total number of personnel (positions) authorized to be employed in a particular department/function at any given time during the fiscal year.

B

Balanced Budget - A budget in which estimated revenues equal estimated appropriations.

Beginning Balance - The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

Bond - Written promise to pay a specified sum of money, called the face or par value, at a specified date or dates in the future, called maturity date, together with periodic interest at a specified date.

Bond Rating - An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Two agencies regularly review city bonds and generate bond ratings - Moody's Investors Service and Standard and Poor's Ratings Group.

Budget - A financial plan for a specified period of time (fiscal year) that provides all planned revenues and expenditures for various municipal services.

Budget Calendar - The schedule of dates and events followed by City departments in the preparation, adoption, and administration of the budget.

Budget Hearing - A public meeting at which any citizen may appear and be heard regarding the increase, decrease or omission of any item in the proposed budget as presented in writing by the City Manager to the City Council.

C

Capital Assets (Expenditures) – assets with an initial individual cost or fair value of more than $5,000 and an estimated useful life in excess of one year. Money the City spends to buy, improve an asset needed for city operations. It must be for physical objects like equipment, infrastructure or buildings.

Capital Funds - Resources derived from issuance of bonds for specific purposes, related federal project grants and participation from other agencies used to finance capital expenditures.

Capital Outlay - A purchase which results in the addition to fixed assets (assets of a long-term nature which are intended to continue to be held or used beyond the current fiscal year and which may be eligible for depreciation), including real and tangible assets.

Capital Project - A long-term investment project requiring relatively large sums to acquire, develop, improve, and/or maintain a capital asset (such as land, buildings, roads). www.businessdictionary.com

City Manager's Budget - See Proposed Budget

City Manager's Budget Message - The City Manager's memorandum to the Mayor and City Council summarizes the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

Commodities - Consumable goods such as office supplies, repair and replacement parts, small tools and fuel, which are not of a capital nature.

Comprehensive Annual Financial Report (CAFR) - is a government financial statement that has three major sections: Introductory, financial, and statistical. This financial report goes minimums established for the public sector companies and is created with a showing of Fund Accounting and Enterprise Authority accounting.

Contingency - An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandates, shortfalls in revenue and similar eventualities.

Council-Manager Form of Government - An organizational structure in which the Mayor and City Council appoint an independent City Manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently.

D

Debt - Total value of all outstanding debentures issued by the City. After deduction of the accumulated value of all sinking funds, represents the net debt of the City.

Debt Service - The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Department - A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations, or performance units, within a functional area.

Department Indicator - The unit of output or input which "drives" the amount of resources needed by the department. This unit determines the department's unit costs.

Depreciation - A decrease or loss of value of an item due to age, wear, or market conditions.

Developer Contribution - A funding source for certain capital improvement projects.

Discretionary Funds - Funds for which there are no restrictions on the use of the fees or taxes collected.

E

Efficiency - A relationship between the resource allocation (input) and the ultimate product or service delivered (output) for a particular activity. Usually expressed as "cost per service provided."

Encumbrance - A reservation of funds to cover purchase orders, contracts or other funding commitments that are yet to be fulfilled. The budget basis of accounting considers an encumbrance to be the equivalent of an expenditure.

Enterprise Fund - An Enterprise Fund is one or more self-supporting operating centers established to provide goods or services to the public. These funds have operating budgets which are completely supported by the revenue generated from user fees and service charges. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds in Las Cruces are established for services such as water and wastewater, sanitation/disposal, and other utilities.

Expenditures - The outflow of funds paid or to be paid for an asset or services obtained regardless of when the expense is actually incurred.

F

Final Budget - The Mayor and City Council-approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

Fiscal Agent - The City's role pursuant to agreements with various agencies to handle their financial matters, such as preparing financial reports, paying their bills, preparing payroll checks

for staff, etc. Each agency has its own respective board and pays the City an administrative fee.

Fiscal Year - The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Las Cruces has specified July 1 to June 30 as its fiscal year.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, building, machinery, furniture, and other equipment.

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time clerk working for 20 hours per week would be equivalent to one-half of a full-time position or 0.5 FTE.

Fund - A separate set of accounts that track revenues, expenditures and transfers of monies relating to the activities for which the fund has been isolated. Eight commonly used funds in public accounting are: capital project, debt service, enterprise, general, internal service, special assessment, special revenue, and trust and agency.

Fund Adjustment - Represents an adjustment made to appropriations for permanent full-time salaries and wages when a budgeted position is funded from more than one fund source, i.e., General and Federal Funds.

Fund Balance - Financial resources carried forward at the end of a fiscal year which have not been reserved or designated for a specific purpose such as working capital. These resources are considered "available" to finance future budgets.

G

General Fund - The largest fund of the City. The primary operating fund of most municipal governments, whereby operating expenses are supported by general governmental revenue sources such as property taxes, sales and other use taxes, licenses, and other financing sources. Typically, operating performance units included in the General Fund are not self-supporting, even though some of them generate revenue through user fees and service charges. Some basic operating services financed through the General Fund include: finance, libraries, parks, recreation, public safety and general administration.

General Obligation Bonds - Bonds which pledge the full faith and credit of the issuing government for payment and are voted on by the citizens.

Goal Statement - A short description of what the public can expect from the department in terms of its primary function and the reason this function is performed for the citizens. Goals are usually broad in scope and rarely change from year to year; however, objectives toward achieving goals may change annually.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed by the grantee.

I

Indirect Costs - Costs that proprietary, enterprise, and internal service fund departments transfer to the General Fund for administrative services.

Infrastructure - Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

Infrastructure Capital Improvement Program (ICIP) - All capital projects that are proposed to be undertaken during the next 5 fiscal years including estimated costs and funding sources.

Inter-fund Transfers - Amounts transferred from one fund to another. These amounts are included in the budget of both funds. Therefore, the total budget for the City shows a higher figure than what is actually being spent by the City.

Internal Service Fund - A fund whose purpose is to isolate internal charges for services that are provided by some City departments to other departments during the course of daily operations.

J-K

L

Line Items - Line items refer to the specific accounts used to budget and record expenditures (i.e., personnel, supplies, capital, etc.).

Lodger's Tax - This fund is drawn from the fee charged to customers of local hotels and motels for the operations of the Convention and Visitor's Bureau. The fee is 5% of the room charge.

M

Measures - The tool, technique, or information needed to determine, demonstrate or substantiate that the department is meeting the desired outcomes and objectives.

Municipal Arterial Program (MAP) - State funded road construction program for municipalities administered by NMSHTD.

MUNIS - The financial management system used by the City of Las Cruces.

O

Objective - Objectives are specific statements describing what is to be achieved toward accomplishment of a stated goal, including by how much, and within what time frame. Objectives should be results-oriented, rather

than means or process oriented; they should be specific, rather than general; be measurable; include specific time limits; and relevant to the goals of the programs to which they relate.

Operating Budget - The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, contractual services, and short term capital expenditures of a department. The City's operating budget is a compilation of all the departmental operating budgets.

Organization - A major division of our chart of accounts that denotes expenditures at a program level.

Outcomes - The performance standards by which the department will be evaluated. These are usually measured by the quality and quantity of performance expected for the proposed or existing activities.

Outputs - Quantifiable units that represent the products or services provided when performing an activity.

Overtime - Payments to employees eligible for additional compensation for services rendered after a regularly scheduled work period subject to the provisions of negotiated labor contracts and the Federal Fair Labor Standards Act.

P

Participants - Number of times people participated in the City's recreational facilities.

Performance Measures - Performance measures express the extent to which an activity or program meets an objective. More specifically, the performance measure documents the level or quality of a service output, in a context of a stated objective, by means of specified units of measure.

Personnel Services - Salaries and salary related costs of salaried and hourly employees.

Prior Year (PY) - Transactions that are posted in the current year for previous years. Contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Program - A program is a group of interdependent, closely related services or activities that contribute to a common goal and common objectives. Ideally, a program should be clearly delineated, have a minimum amount of overlap with other programs, be end-product oriented, and lend itself to quantification.

Proposed Budget - A balanced budget presented to the City Council by the City Manager (sometimes referred to as the City Manager's Budget) based upon an earlier Trial Budget, City Council and community feedback and/or changing economic forecasts. Any City Council changes to the |Proposed Budget are incorporated into the final adopted budget.

R

Re-appropriated Funds - The appropriation of prior year funds for contracts and/or services entered into in a previous fiscal year but which are still in progress.

Reserves - An un-appropriated source of funding that can be utilized to meet unexpected budgetary needs.

Resources - Sources of revenue by fund and sub-funds of the General Fund that represent the department's allocation for the current fiscal year.

Retired Senior Volunteer Program (RSVP) - As part of the Senior Citizens Department, this program places volunteers who are 55 years old and above in approximately 100 volunteer stations. It involves about 1,200 volunteers.

Revenue - The amount of projected income to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by Council.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund.

S

Senate Memorial - A funding source for certain capital improvement projects using funds already appropriated.

Senior Companion Program (SCP) - A Senior Citizens Department program which utilizes the services of 24 low-income volunteers, for 60 year olds and above to provide companionship, light housekeeping, light cooking, etc., to the elderly.

Special Revenue Fund - A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

Strategic Plan - A tool used to improve performance in terms of direction and priorities of the City. The City of Las Cruces has designated seven areas as part of the Strategic Plan: Affordable Housing, Economic Development, Infrastructure, Natural Resources, Public Safety, Other Administrative Services, and Other Public Services.

Sub-Grantee - Outside agencies who are granted City funds to provide a particular service.

Subsidy - A grant by government to another government entity to assist in an enterprise deemed advantageous to the public.

Surplus - The amount of remaining funding from a budget appropriation after all liabilities have been paid.

T

Tax Increment Development District (TIDD) - A district formed for the purposes of carrying out tax increment development projects.

Tax Increment Financing (TIF) - A financing method which uses the additional taxes generated by a completed development to pay for development costs such as land acquisition and site improvements. The difference between the taxes before the development occurs and after its completion is referred to as the increment.

Total Quality Management (TQM) - A management philosophy that uses teams comprised of all levels of employees to solve problems. It is a customer-oriented process which strives to continuously improve upon the existing organizational structure to better meet customer needs.

Transfers - Charges or credits used as follows: to credit a program for costs which are charged as overhead to special grants; to transfer proposed appropriations between funds in order to adjust the amounts derived from various sources for a multi-funded program rather than split each object and sub-object of expenditure; and to reimburse a program for services rendered where the reimbursement is calculated on a fee basis rather than for specific expenditures.

U

Utilities - The division of the City that provides utilities (water, wastewater, gas and solid waste) to customers and maintains the existing systems.

V

Volunteer Hours - Hours of service freely given by citizens to assist in the running of city projects to the benefit of the community.

W-X-Y-Z

ACRONYMS

ACOE - Army Corps of Engineers

ADA - Americans with Disabilities Act

AFIS - Automated Fingerprint Identification System

AMR - Additional Managed Reduction

ARFF - Airport Rescue and Firefighting

ARRA - American Recovery and Reinvestment Act

ASCE– American Society of Civil Engineering

BCC - Branigan Cultural Center

BNSF - Burlington Northern and Sante Fe (railroad)

CAA - Community Action Agency

CAD - Computer Assisted Drafting

CAES - Council Action and Executive Summary

CAF - Council Action Form

CAFR - Comprehensive Annual Financial Report

CAO - Chief Administrative Officer

CD - Community Development

CDBG - Community Development Block Grant

CHILE - Computers Helping in Library
Expansion

CHDO - Community Housing Development Organization

CID - Criminal Investigation Division

CLC - City of Las Cruces

CO - Capital Outlay

COP - Community Oriented Policing

CNW - Citizens for Neighborhood Watch

CPI - Consumer Price Index

CPSC - Consumer Product Safety Commission

DAAC - Dona Ana Arts Council

DAC - Doña Ana County

DARE - Drug Awareness Resistance Education

DEA - Drug Enforcement Agency

DFA - Department of Finance and Administration for the State of New Mexico

DWI - Driving While Intoxicated

EAP - Employee's Assistance Program

EEO - Equal Employment Opportunity

EGRT - Environmental Gross Receipts Tax

EID - Environmental Improvement Division

EMS - Emergency Medical Service

EPA - Environmental Protection Agency

ERT - Emergency Response Team

ETZ - Extra Territorial Zone

FAA - Federal Aviation Administration

FHWA - Federal Highway Administration

FLCM - Foundation for Las Cruces Museums

FMIS - Financial Management Information System

FTA - Federal Transit Administration

FY - Fiscal Year

GAAP - Generally Accepted Accounting Principles

GFAAG - General Fixed Asset Account Group

GF - General Fund

GFOA - Government Finance Officers Association

GIS - Grid Information System

GOW - Grant Overview Worksheet

GPCD - Gallons Consumed Per Capita Per Day

GRT - Gross Receipts Tax

HUD - Housing and Urban Development

HVAC - Heating Ventilation and Air Conditioning

ICIP - Infrastructure Capital Improvement Program

IMLS - Institute of Museum and Library Services

IPP - Industrial Pretreatment Plant

JHWWTP - Jake Hands Wastewater Treatment Plant

LAN - Local Area Network

LCDT - Las Cruces Downtown

LCMNH - Las Cruces Museum of Natural History

LTD - Long Term Disability

MIS - Management Information Systems

MMC - Memorial Medical Center

MOA - Museum of Art

MPB - Municipal Planning Board

MPO - Metropolitan Planning Organization

MPRC - Mesilla Park Recreation Center

MRC - Meersheidt Recreation Center

MUNIS - Municipal Information System

MVD - Motor Vehicle Division

MVEDA - Mesilla Valley Economic Development Agency

MVRDA - Mesilla Valley Regional Dispatch Authority

NADBank - North American Development Bank

NMED - New Mexico Environmental Department

NMFA - New Mexico Finance Authority

NMPRA - New Mexico Parks and Recreation Association

NMSHTD - New Mexico State Highway Transportation Department

NMSU - New Mexico State University

NPDES - National Pollutant Discharge Elimination System

O & M - Operating and Maintenance

OMB - Office of Management and Budget

PERA - Public Employee Retirement Association

PIO - Public Information Office

PO - Purchase Order

PQI - Pavement Quality Index

PR - Purchase Request

PT - Part-time

RFP - Request for Proposal

RGNGA - Rio Grande Natural Gas Association

ROW - Right of Way

RRM - Railroad Museum

SCADA - System Control and Data Acquisition

SCSWA - South Central Solid Waste Authority

SNMPC - Southern New Mexico Prevention Coalition Foundation

SOP - Standard Operating Procedures

STB - Severance Tax Bond

TBML - Thomas Branigan Memorial Library

TIDD - Tax Increment Development District

TIF - Tax Increment Financing

THE - Transportation and Highway Enhancement

TPE - Transportation Program Enhancement

VAF - Vehicle Acquisition Fund

VITA - Volunteer Income Tax Assistance

WW - Wastewater

WWTP - Wastewater Treatment Plant

City of Las Cruces®

Office of Management and Budget
P.O. Box 20000, Las Cruces, NM 88004
(575) 541-2300

This Fiscal Year 2011/2012 Budget Book can be made available in alternative formats by calling the City of Las Cruces Public Information Office at (575) 541-2200 / TTY 541-2182.

www.las-cruces.org